



2021 Annual Report

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MISSION

To ensure **access** to quality services and to improve **community health** and wellness.

VISION

The Cincinnati Health Department will be a **public health leader** for building and maintaining a healthy and safe community.

CORE VALUES

- **Collaboration:** We believe in being an active member of our community, participating in conversations and engaging with each other productively and respectfully to achieve common goals.
- **Commitment:** We foster a culture of compassion and mutual respect among our employees and clients and recognize diversity as a strength in our organization and community.
- **Accountability:** We demonstrate the highest level of respect, integrity and professionalism, guided by our sense of trust and morality. We are dedicated to cultivating a sense of transparency both internally and with the general public.
- **Quality:** We honor our mission by upholding excellence in personal, public health and patient care services. We strive to be the model for public health practice to continuously improve health and social equity for people of Cincinnati. We measure performance outcomes and social determinants of health through continuous quality improvement.
- **Health Equity & Access:** We strive to eliminate disparities and assure that everyone has a fair and just opportunity to be healthy. We work toward the timely availability of personal health services to achieve the best health outcomes.



LEADERS IN PUBLIC HEALTH

The COVID-19 pandemic presented both expected and unexpected **challenges** to public health. In times of crisis, we look to our leaders for the way forward. The Cincinnati Health Department (CHD), by emphasizing community-wide engagement in the development of its programs and services, promotes **collaborative** and **transformative leadership**. Now more than ever, we accept the responsibility to be and empower leaders in public health.

Strong teams of **planners** and **doers** support each of the essential services we provide at CHD. We entrust divisional leaders with the decision-making power to **respond nimbly** to changing situations. Senior leadership breathes life into our mission, connecting teams with needed resources and expertise.

As an organization, CHD demonstrates leadership in **eliminating health disparities** in our city and ensuring equitable access to quality health care services. We conduct a variety of **outreach** efforts to meet Cincinnatians where they are, as well as **amplify** other trusted voices in the community. We **educate patients** at our City of Cincinnati Primary Care (CCPC) facilities, so they can be leaders of public health in their families and communities.

In a divided world, **leaders must come together** to light the way. From senior leadership and our valued front-line staff to the community members who provide governance on our boards, we at CJHD are proud to be **leaders in public health**.



GOVERNING BOARDS



The **City of Cincinnati Board of Health** is the governing body for the Cincinnati Health Department (CHD).

The Board of Health is responsible for developing public health **policies** and providing **guidance** to the Health Commissioner. The board also oversees public health and **financial** matters, among other responsibilities.

Board members are **appointed** by the Mayor's Office. They each serve three-year terms, which are renewable. The board is governed by its by-laws and the power granted by the Charter of the City of Cincinnati.

The **City of Cincinnati Primary Care (CCPC) Board of Governors** follows the federal guidelines for a public entity (Federally Qualified **Health Center**).

The CCPC Board has the responsibility for establishing policies, including but not limited to, determining the **scope** and **availability of services**, location and hours of services, and assuring the organization is operating in **compliance** with federal, state, and local laws and regulations. The CCPC Board's oversight of the public entity is governed by its bylaws, and a **co-applicant agreement** with the Board of Health.

The Board of Health and the CCPC Board have recently nominated one existing Board of Health member to serve as ex-officio member on the CCPC Board.

Both boards have established a long-term commitment to taking a **collaborative approach** to improving the health of all Cincinnatians.



GOVERNING BOARDS

BOARD OF HEALTH (2023)

**Monica J. Mitchell,
Ph.D., MBA (Chair)**

**Amar Bhati, M.D.
(Vice Chair)**

**Ashlee Young
(Finance Chair)**

Surmeet Bedi, M.D.

Carrie Douglas

Jennifer Wall Forrester,
M.D., FACP, FIDSA

Joe N. Hackworth, M.D.,
FACC (Finance Vice Chair)

Edward Herzig, M.D.

Raynal Moore

CITY OF CINCINNATI PRIMARY CARE (CCPC) BOARD OF GOVERNORS (2023)

**Timothy Collier
(Chair)**

**Michelle Burns
(Vice Chair)**

**Angelica Hardee,
Ph.D., CHES
(Secretary)**

Pamela J. Adams

Jeffrey Brewster

Robert Brown

Carrie Douglas (ex-officio)

Camille Jones, M.D.

Philip Lichtenstein,
M.D.

Luz Schemmel

Debra Sellers

Jeannette Straw

Erica White-Johnson

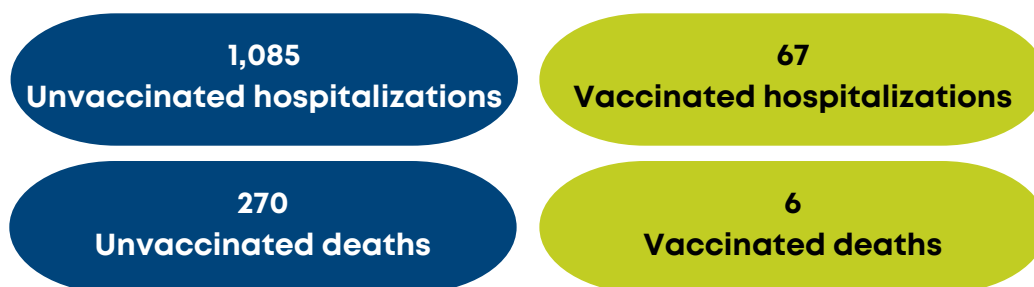
Bernard Young, Ed.D.

COMMUNICABLE DISEASES

Leaders in public health monitor communicable diseases, particularly those that are prevented by vaccination, and work to control their spread. Surveillance, investigation, and follow-up procedures enabled the Cincinnati Health Department (CHD) to monitor and control the spread of COVID-19.

COVID-19 presented new challenges for CHD's Communicable Disease Unit, including learning to collaborate remotely and repurposing staff from School-Based Health Centers to work in the newly established COVID-19 **Command Center**.

In 2021, Cincinnati reported **30,401** cases of COVID-19. Data collected on COVID-19 hospitalizations and deaths throughout the year provided clear evidence that **vaccines work**. In 2021 there were:



A primary goal for the Communicable Diseases Unit in 2021 was to improve COVID-19 **vaccine access**. Through partnerships with **United Way** and **The Cancer Justice Network**, CHD offered free transportation services to vaccine appointments. CHD also worked with the **Cincinnati Fire Department** and **Council on Aging** to provide vaccination services to homebound residents.

As of December 31, 2021, **72.5%** of all eligible City of Cincinnati residents were vaccinated against COVID-19.

Top Three Most Reported Communicable Diseases in 2021 (excluding COVID-19):

1. Hepatitis C (chronic, newly identified): **445** cases.
2. Hepatitis B (chronic, newly identified): **80** cases.
3. Candida Auris: **82** cases.

EMERGENCY PREPAREDNESS AND EMPLOYEE SAFETY

Leaders in public health are invested in positive outcomes for employee safety during working hours.

Planning

The Cincinnati Health Department's (CHD) Emergency Preparedness team utilizes the departmental **Emergency Response Plan (ERP)** created in 2018 to respond to public health emergencies and emerging infectious disease events (COVID-19) in concert with the City's Emergency Operations Plan. This team reviews and updates emergency plans for each CHD facility and routinely participates in exercises to plan for public health emergencies. Example: The Cities Readiness Initiative Grant from the **Centers for Disease Control and Prevention (CDC)**.

Training

Emergency Preparedness staff continually undergo training for readiness to respond to natural **disasters** and infectious disease **outbreaks**. Additional training is offered to all staff. We work with the **U.S. Department of Homeland Security's** Countering Weapons of Mass Destruction (CWMD) program against bioterrorism to improve readiness to respond to the unthinkable act of a bioterrorism event.

Response to Real Events

COVID-19 response efforts required close coordination with clinical staff during both the testing phase and the successful **mass vaccination** campaign to offer over 100,000 vaccinations. CHD has the capacity to respond to reports of all hazards and events within the City. We support **Cincinnati Fire HazMat** with reach back technical assistance as well as specialized instrumentation to detect hazardous chemicals and provide consultation on best methods to protect our citizens.

Employee Safety

CHD works with other City departments to chair or participate in **safety committees**. These committees endeavor to improve the working environment of our employees and the communities they serve. Employee safety is a **continuous improvement** discipline that strives to provide safe workspaces and safe work practices through data collection, and accident and injury investigations.



ENVIRONMENTAL HEALTH

*Leaders in public health work to reduce the risks of environmental health hazards.
We safeguard life, promote health, and protect the environment.*

Under the direction of the Environmental Health Director, Environmental Health Specialists (inspectors) perform a variety of public **health complaint** investigations, licensing, and **inspections** to enforce public health laws in Cincinnati's 52 neighborhoods. This team also implements and enforces programs on behalf of state agencies, including the **Ohio Environmental Protection Agency** (OEPA), **Ohio Department of Health** (ODH), and **Ohio Department of Agriculture** (ODA).

Food Safety Inspection

- Issues **licenses** and inspects all public facilities where food is made available for retail sale in Cincinnati (i.e., restaurants, grocery stores, vending, stadiums, food trucks and food booths at special events like **Taste of Cincinnati**).
- **Tobacco 21** checks at retailers, verifying licensure and signage.
- In 2021, we conducted **4,465** inspections and met all state requirements despite challenges from COVID-19 restrictions/closures.

Healthy Homes/Nuisance Complaint

- This program provides assessments to identify potential health risks in **homes** and addresses complaints (i.e., defective plumbing, rodents, mold, roaches, no heat, and other unsanitary household **living conditions**).
- The Healthy Homes/Nuisance Complaint office also conducts inspections of Cincinnati's **hotels** and **schools** (including the food service operation) and enforces our smoke-free program.
- In 2021, we conducted **2,885** nuisance complaint inspections to protect renters. These enforcement interventions typically involve low-income residents who have endured unsafe conditions that could negatively impact health outcomes.

ENVIRONMENTAL HEALTH

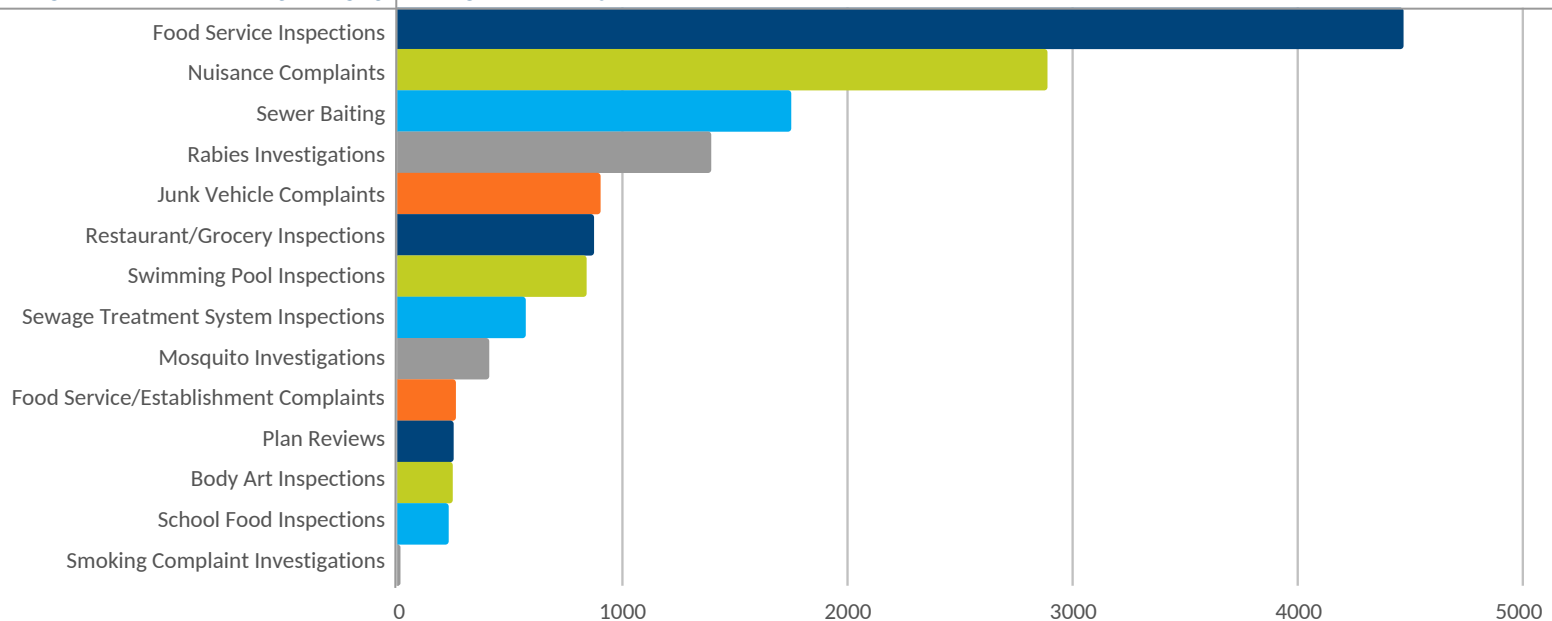
Environmental Waste Unit

- Regulates, licenses and inspects solid **waste** facilities, infectious waste generators (i.e., hospitals and laboratories), **tattoo** and body-piercing facilities, and **composting** facilities.
- Regulates open dumping, scrap **tire** storage, and **junk car** removal from private property.
- In 2021, CHD was awarded over **\$72,000** from the **Hamilton County Solid Waste Management District** to fund all solid waste enforcement activities, including open dumping, closed landfill, composting, used tires, and transfer stations.

Technical Environmental Services

- Licenses and inspects **household sewage** treatment systems; **rabies** prevention and control through animal bite investigations; **baiting** of public sanitary sewers to reduce rat population; **mosquito-borne disease** surveillance; vector control; licenses and inspects public **swimming** pools, spas, and spray-grounds; provides community-based **education**.
- In 2021, CHD received a **Mosquito Control Grant** for the fourth consecutive year. The award of **\$11,660** helped pay for mosquito surveillance, larval control, and public education efforts to combat **West Nile Virus** and other mosquito-borne diseases.
- A **\$150,000** grant from OEPA allowed us to assist homeowners with **septic** system repairs.

ENVIRONMENTAL HEALTH SERVICES | PERFORMED IN 2021





CHILDHOOD LEAD POISONING PREVENTION PROGRAM

Leaders in public health follow up with families of children who have high lead levels, educating them on preventing lead exposure and performing in-home assessments to help determine the source of lead poisoning.

Ohio has the **second highest** percent (5.2%) of **lead poisoned** kids in the nation, far exceeding the national average of 1.9%. In response, the Ohio Department of Health (ODH) hosts a comprehensive statewide lead poisoning prevention program overseen by the **Ohio Lead Advisory Council** (OLAC) that provides advice regarding policies and procedures.

The Cincinnati Health Department **Childhood Lead Poisoning Prevention** Program (CHD CLPPP) provides **case management** to all children referred with a lead level of **5 µg/dL** and higher. Each family receives a home visit from a public health nurse providing **assessment** of the child, education to the family, and necessary **referrals** to other agencies.

Children with lead levels of **10 µg/dL** and above receive an environmental risk assessment of their home which includes testing of painted surfaces, dust, soil, and water. **Board of Health orders** are issued to the property owner to **correct lead hazards**. When owners do not comply, legal cases are filed in housing court to enforce the orders.

Risk assessments in 2020-2021 found that lead based paint is regularly found in the paint of **doors** and **windows**, though it is present in many other locations in the home.

- **7,860** children tested for lead in Cincinnati (35.56% of children <6 years).
- **114** children with blood lead levels of 5 - <10 µg/dL.
- **117** children received case management services from CHD CLPPP.
- **55** children with blood lead levels of 10 µg/dL or more.



EPIDEMIOLOGY AND EVALUATION

Leaders in public health study patterns of disease and health conditions within populations.

In 2021, while COVID-19 remained the emergent public health priority for the Cincinnati Health Department (CHD), epidemiologists continued to examine other important health issues: **infant vitality**, City of Cincinnati Primary Care (CCPC) **diagnoses**, and **lead poisoning** prevalence.

2021 also marked the halfway point of implementation for the City's Community Health Improvement Plan (CHIP). CHIP is a long-term, organized effort to address public health problems based on the results of **community health assessment** activities and the community health improvement process. CHD provided ongoing monitoring, tracking, and reporting of CHIP Action Plan performance measures related to four focus areas: 1. Access to Care, 2. Mental and Behavioral Health, 3. Nutrition and Food Access, and 4. Infant Mortality.

The epidemiology team at CHD also publishes **data briefs** from various studies on our website to assist academic researchers and the public.

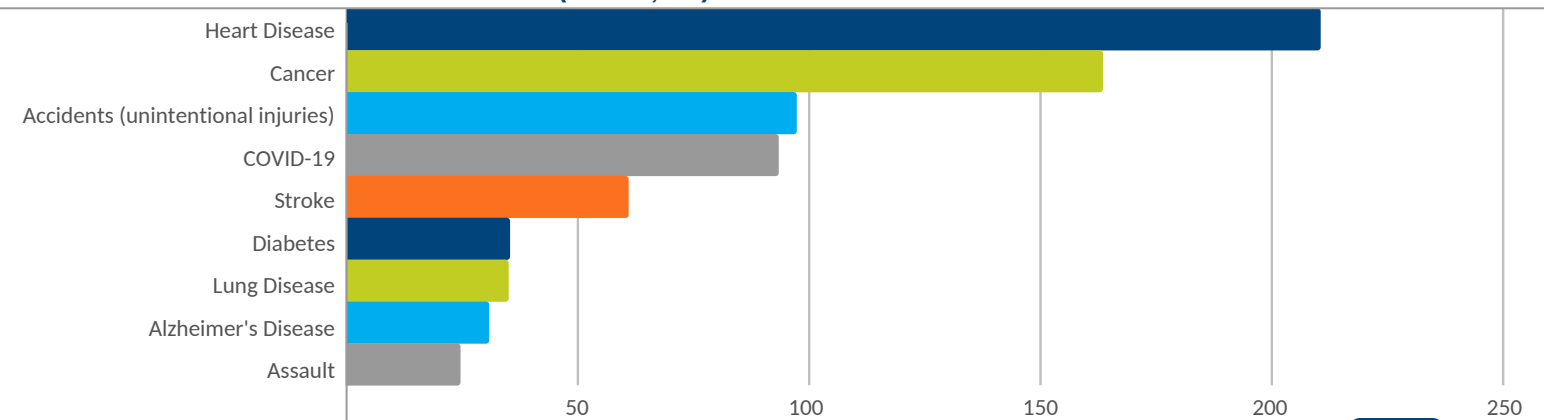
VITAL RECORDS

Leaders in public health ensure equity of access to certified copies of birth and death certificates

We are the local source to purchase vital records including birth certificates, death certificates, affidavits, burial permits, and access to genealogy searches. Birth and death certificates are available for purchase online, or through the **Cincinnati Vital Records Kiosks**. We provide certified copies of birth certificates for anyone born in the State of Ohio from 1913, and death certificates of anyone who died in within City of Cincinnati corporate limits from 1913.

In 2021, we provided **25,399** certified birth certificates, **7,694** certified death certificates, **1,890** burial permits, **401** affidavits of correction of information and **149** paternity affidavits.

LEADING CAUSES OF DEATH 2021 MORTALITY RATE (PER 100,000)





ACCREDITATION

Leaders in public health participate in the accreditation and reaccreditation process to ensure the delivery of high-quality public health services.

On **May 14, 2021**, the Public Health Accreditation Board (PHAB) conferred accreditation to the Cincinnati Health Department (CHD).

PHAB is a nonprofit organization advancing the **continuous quality** improvement of tribal, state, local, and territorial public health departments. PHAB's vision is a **high-performing governmental public health system** that will make the United States a healthier nation.

What is Public Health Department Accreditation?

- Measurement of health department performance against a set of nationally recognized, practice-focused, and evidenced-based standards.
- Issuance of recognition of achievement of accreditation within a specified time frame by a nationally recognized entity.
- Continual development, revision, and distribution of public health standards.

Accreditation means **excellence**. It engenders public trust and can also demonstrate the worth and the quality of the organization being accredited.

Accreditation also provides a **framework** for a health department to identify performance improvement **opportunities**, develop **leadership**, and foster **stronger relationships** with the community. The process of accreditation challenges health departments to think about what business they do and how they do that business.

Ohio was the first state to make accreditation **mandatory** for all public health departments, passing the legislation in 2003. If the public health departments are not accredited, they lose state and federal funding.





HEALTHY COMMUNITIES

Leaders in public health provide health education at the individual and community levels and promote sustainable healthy behaviors through the implementation of policy, system, and environmental changes (PSECs).

The Cincinnati Health Department (CHD) Healthy Communities program encompasses several initiatives providing **health education** and tangible **support** to residents of Cincinnati: Active Living, Food Equity, Infant Vitality, Men’s Health, Tobacco Free Living, and Tobacco Retail Licensing (Tobacco 21). **Collaboration** with local organizations through the Live-Work-Play-Cincinnati Coalition (LWPCC) provides additional opportunities for individual and community-level health education and support. The Healthy Communities team continuously engages in **advocacy** and **training** to promote health equity and access in Cincinnati.

Community Partners (2021)

Program Highlights (2021)

Active Living: Works with community partners to identify and eliminate barriers to physical activity to improve mental and physical health.

Green Umbrella; Tri-State Trails

Mental Health Action Summit at the University of Cincinnati in October

Healthy Eating: Collaborates with local stakeholders to increase food access and distribution to communities that have been underserved.

Freestore Foodbank; The Community Builders; Greater Cincinnati Regional Food Policy Council’s Community Voice in Food Movement’s Community Advisory Board; Partnerships through LWPCC


Produce Pop Up events throughout the summer served over 120 families



HEALTHY COMMUNITIES

Community Partners (2021)

Program Highlights (2021)




Infant Vitality: Committed to ensuring every baby thrives well past their first birthday. Community members receive education on safe sleep environments, smoke exposure, and breastfeeding support.

Cribs for Kids; Sweet Cheeks Diaper Bank;
Tidal Babe Period Bank

500+ cribs provided to local families;
18,000 diapers; 200 menstrual kits

Men's Health: Provides health education and linking services to men who have been historically underserved.

Local barber shops; Hamilton County
One-Stop Resource Center



Summer Cinema Series; provided
linking services to 87 individuals,
including those facing barriers to due to
criminal convictions

Tobacco Free Living: Addresses tobacco-related health disparities, conducts community-based education on the health risks associated with tobacco/vape use, and supports tobacco policies.

Avondale Community Council; Cincinnati
Public Schools (CPS); Bright Star Baptist
Church; Ohio Department of Health (ODH)

Strategic planning with communities;
Alternative to Suspension program with
CPS; tobacco education trainings; 42
marketing store assessments


Tobacco Retail Licensing (Tobacco 21): Issues licenses and monitors retail locations through periodic inspections and underage buy attempts (compliance checks).

Local retailers of tobacco products

98% of retailers renewed licenses from
Year 1 (2020) to Year 2 (2021);
44% of retailers cited for failing
compliance checks.


IMMUNIZATION ACTION PLAN

Leaders in public health work to increase immunization rates in children.



The **Get Vaccinated (GV) Ohio Project** is a state-funded competitive grant designed to support activities that will increase immunization rates in children under two years of age, school aged children and adolescents.

The GV grant's focus is on expanding education (peer-to-peer and family), assessment activities and reminder/recall. The project provides peer-to-peer education utilizing the **Maximizing Office Based Immunization** (MOBI) program, **Teen Immunization Education Session** (TIES) and immunization assessment services utilizing the CDC tool: **Immunization Quality Improvement for Providers** (IQIP) program in the private and public sector. The project contracts with **Western Nursing** to provide nursing support for MOBI, TIES and IQIP services in the county. Additional funds included in the grant support a **Perinatal Hepatitis B Prevention Project** which provides perinatal case identification, follow-up and education to pregnant people, and provider education.



The GV grant runs from July 1 to June 30 each year. The totals below are from grant activities taking place 2021, which includes half of the 2020-21 grant period and half of the 2021-22 grant period.

- **8,851** reminders to families for immunizations now due.
- **8,237** recalls to families behind on immunizations.
- **25** IQIP initial site visits with office.
 - 2-month follow ups: **27**.
 - 6-month follow ups: **31**.
 - 12-month follow ups: **23**.
- **47** MOBI education presentations for providers.
- **53** TIES presentations for providers.
- **10** new perinatal Hepatitis cases.
- **11** closed perinatal Hepatitis cases.

WOMEN, INFANTS & CHILDREN (WIC)

Leaders in public health prevent and improve nutrition-related health problems in women, infants, and children.



Women, Infants & Children (WIC) is a federally funded program providing supplemental **food assistance** and **nutrition education** to low-income pregnant, postpartum, and breastfeeding women, infants, and children until age five. The program also provides **referrals** to other health, welfare, and community-based services. The Cincinnati Health Department (CHD) is a conduit to accessing **support** to this vulnerable population and administers the WIC program in Hamilton County.

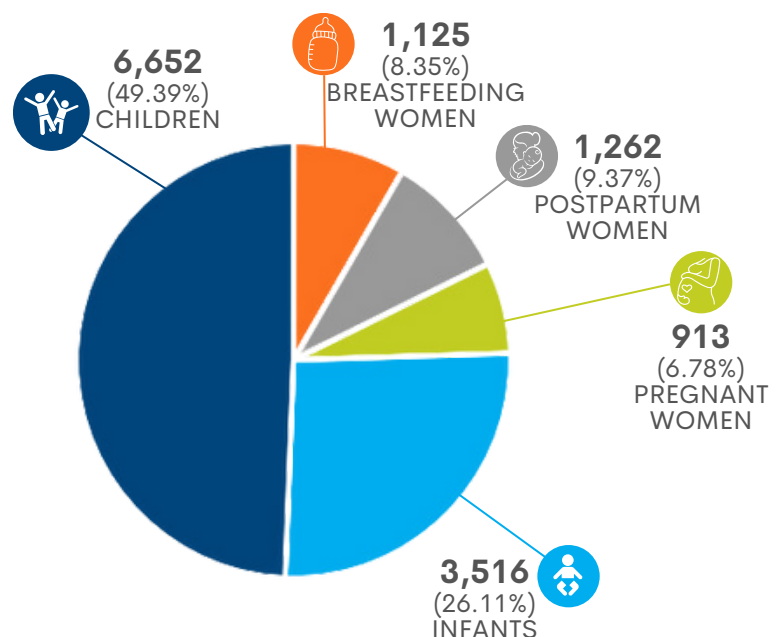
In 2021, the CHD WIC program facilitated **24,378** certification/recertification visits, **21,254** nutrition education visits, and **2,486** breastfeeding education contacts/referrals. Women in the program were issued/loaned **279** manual or electric breast pumps. **1,258** farmers market coupon packets were distributed to families in need. The fruit and vegetable benefit increased to **\$24** and **\$43** for children and women respectively.



To continue providing services during the COVID-19 pandemic, CHD initiated a monthly **virtual breastfeeding class** and used **telehealth-visits** to assist in certifying participants.



13,468
Participants



FEDERALLY QUALIFIED HEALTH CENTERS (FQHCs)

Leaders in public health provide comprehensive, culturally competent, and quality health care in communities throughout the City, resulting in earlier diagnoses of health problems.



City of Cincinnati Primary Care (CCPC) follows the federal guidelines for a Federally Qualified Health Center (FQHC). The CCPC **Board of Governors** is responsible for oversight of this public entity.

The vision of CCPC is to create a healthier community by serving one patient at a time. In 2021, the organization comprised **six FQHCs**, one free-standing **dental** center and one free-standing **vision** center. Five of the six FQHCs have behavioral health care and dental care.

CCPC also oversees a robust **School-Based Health Center** (SBHC) program, with **13 locations** in 2021. Of those 13 SBHCs, five locations included **dental** care and two had both dental and **vision**.

In 2021 we served **39,958 patients**:

- **118,057** total patient visits
- **47%** of patients were between the ages of **0-21**
- **58%** of patients were **female** (42% male)
- **67%** of patients were **insured**
- **75%** of patients were at 100% or below the **poverty** level



FEDERALLY QUALIFIED HEALTH CENTERS (FQHCs)

CCPC is proud to have an active **Pharmacy Program** with a dedicated team of pharmacists and pharmacy technicians.

In-house pharmacies allow pharmacy staff, medical and dental providers to **collaborate** immediately with one another. Patients also have access to medications through the **340B** drug discount program, which offers **lower prices** and a sliding fee for uninsured patients.



The CCPC Health Center Program was recognized as a **Gold Health Center Quality Leader** by the Health Resources & Services Administration (HRSA) for services delivered in 2021.

HRSA's quality leaders are selected from all Health Center Program awardees and lookalikes across the nation that report **clinical quality measures** (CQM) through the Uniform Data System (UDS) – about 1,500 organizations.

Health centers with the best CQM performance are given bronze, silver, or gold badges, with gold badge recipients scoring in the **top 10% nationwide**.

CCPC received **four** other badges of Community Health Quality Recognition in addition to the Gold Health Center Quality Leader award: **Access** Enhancer, Advancing Health **Information Technology** (HIT) for Quality, Health **Disparities** Reducer, and **Patient-Centered Medical Home** (PCMH).



FEDERALLY QUALIFIED HEALTH CENTERS (FQHCs)

City of Cincinnati Primary Care (CCPC) Locations



Ambrose H. Clement Health Center

3559 Reading Road, Suite 101
Cincinnati, Ohio 45229

Bobbie Sterne Health Center*

1525 Elm Street
Cincinnati, Ohio 45202

Braxton F. Cann Memorial Health Center*

5818 Madison Road
Cincinnati, Ohio 45227

Millvale at Hopple Street Health Center*

2750 Beekman Street
Cincinnati, Ohio 45225

Northside Health Center*

3917 Spring Grove Avenue
Cincinnati, Ohio 45223

Price Hill Health Center*

2136 W. 8th Street
Cincinnati, Ohio 45204

**Dental care is available at this location.*

For an appointment, call 513-357-7320.



TITLE X PROGRAM: REPRODUCTIVE HEALTH AND WELLNESS

Leaders in public health provide family planning services in a manner that is client-centered, culturally and linguistically appropriate, inclusive, and trauma-informed; protects the dignity of the individual; and ensures equitable and quality service delivery.

Title X is a federal grant program that provides **affordable** birth control and **reproductive health care** to people with low incomes. It was established in 1970 by President Richard Nixon as part of the Public Health Service Act.

Title X recipients like the City of Cincinnati Primary Care (CCPC) health center program provide a broad range of medically approved family planning services, which includes all Food and Drug Administration (FDA)-approved contraceptive products and natural family planning methods for clients such as:

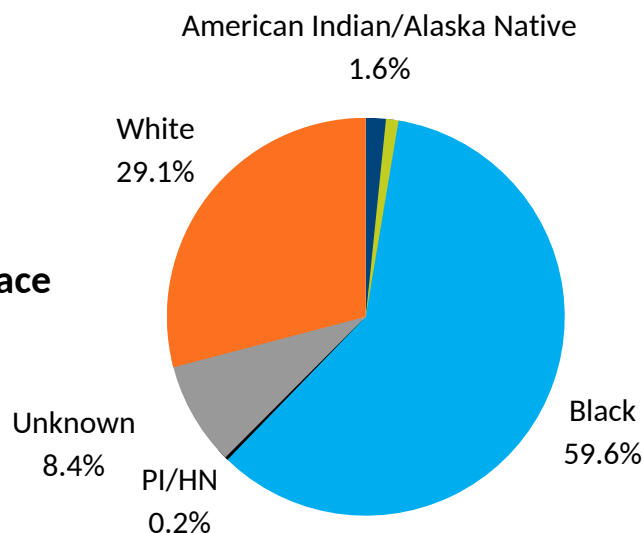
- Pregnancy prevention and birth spacing,
- Pregnancy testing and counseling,
- Assistance to achieve pregnancy, and
- Sexually transmitted infection (STI) services.

CCPC's Reproductive Health and Wellness Program (RHWP) also provides other preventive health services that are considered beneficial to reproductive health such as HPV vaccination, breast and cervical cancer screening, and screening for obesity, smoking, drug and alcohol use, mental health, and intimate partner violence.

In 2021, CCPC conducted **7,695** Title X visits:

- **38%** of visits treated uninsured individuals.
- **25%** of visits served Hispanic patients.
- **27%** of visits attended to individuals with limited spoken English.

Title X Visits by Race



HUMAN RESOURCES

Leaders in public health recruit quality employees — doctors, nurses, health inspectors, and other professional staff — to provide public health and health care services to over 300,000 residents in the City of Cincinnati.

The Human Resources Department is responsible for a wide variety of personnel transactions including **wage** and **salary** administration, **appointments**, **promotions**, personal **records**, and many other functions involving personnel administration and management.

2021 Highlights

- Number of employees: **479**.
- Average employee length of service: **10.3 years**.
- Average employee age: **45.1 years**.
- Employment applications reviewed: **5,114**.
- New hires processed: **58**.
- Individuals promoted: **28**.
- Employee trainings recorded: **994**.
- Retirees: **24**.

FINANCE

Leaders in public health promote fiscal responsibility by making sure every dollar spent on providing public health services to the community is allocated fairly and equitably.

Revenues

- General Revenues (operational reserve, interest income)
- Environmental Health (Restaurant Inspection, Tanning and Body Art, Health Homes, etc.)
- Community Health
- State and City Funds
- Fees for Service
- Permits/ Licenses
- Grants

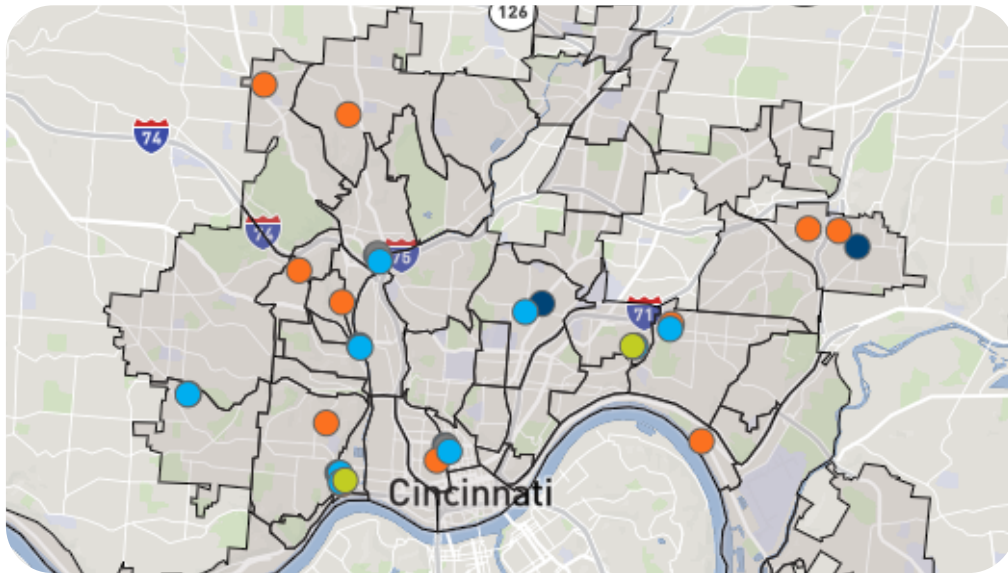
Expenses

- Personnel/ Salaries
- Contractual & Client Assistance
- Other (postage, mileage, medical supplies, office supplies, vehicle maintenance, etc.)





CCPC LOCATIONS



● FQHC ● Dental ● SBHC ● Vision

 www.cincinnati-oh.gov/health

 CincinnatiHealthDepartment

 @cinci_healthdept

 @CinciHealthDept

