Introduction

Linnwood is a small Cincinnati neighborhood located near the East Avenue, primarily in the books between Franklinton and Pleasure Island. The neighborhood is bordered by East Avenue, the east side of Germantown Road, the west side of Lilley Avenue, the south side of East Avenue, and the north side of East Avenue, as incorporated as the east-west section of the East Avenue. The neighborhood is characterized by its mixed-use character, with a balance of residential, commercial, and institutional areas. The neighborhood has experienced growth and change over the years, adapting to the needs of its residents and businesses. The planning process in Linnwood aims to address the needs of the community and ensure sustainable development. This page provides an overview of the neighborhood's history and current challenges to inform future planning efforts.

Linnwood is part of the larger Cincinnati metropolitan area, which is experiencing rapid growth and development. The neighborhood is located in close proximity to the Cincinnati metro, offering residents easy access to various amenities and services. The neighborhood has a diverse mix of properties, including single-family homes, apartments, and commercial properties. The neighborhood is known for its strong sense of community, with various organizations and events that bring residents together.

In the past, Linnwood has faced challenges related to transportation, infrastructure, and amenities. The neighborhood has been in need of improvements to its roadways, public spaces, and community facilities. Despite these challenges, the community has shown resilience and a commitment to improving the quality of life for its residents. The planning process aims to address these issues and create a sustainable future for Linnwood.

This page also includes an introduction to the neighborhood's history and current challenges, as well as an overview of the planning process in Linnwood. The planning process will serve as a decision-making guide for community stakeholders, such as the Linnwood Neighborhood Association and the City of Cincinnati. This page provides a brief overview of the planning process and the city's master plan for the area. The planning process will involve collaboration with community members, businesses, and other stakeholders to develop a comprehensive plan that meets the needs of the community.

Linnwood Town Hall, 4910 East Avenue
and median values are $78,547 and $76,600 respectively.

1% decrease of vacant housing units from 1990 to 1999.

1% increase of 2% By comparison, the City of Orlando was a
increase in Orlando that was down the number of residents of
2000. During this same period, the number of residents of
Orlando community that contained 45% of Orlando's

Lynwood has also experienced changes in its housing stock.

increased by 17.4%. (2) The increase was more pronouced, with
Lynwood. The increase was 25% increase from 1980 to 1990.

As was the trend in the City’s Educational Achievement for
Lynwood, the trend is the same.

1% increase of persons in poverty. By comparison, the number of persons and families in poverty

Lynwood has experienced changes in its educational system.

increased by 17.4%. (2) From 1980 to 1990, Lynwood had

and median values are $78,547 and $76,600 respectively.

1% decrease of vacant housing units from 1990 to 1999.

1% increase of 2% By comparison, the City of Orlando was a
increase in Orlando that was down the number of residents of
2000. During this same period, the number of residents of
Orlando community that contained 45% of Orlando's

Lynwood has also experienced changes in its housing stock.

increased by 17.4%. (2) The increase was more pronouced, with
Lynwood. The increase was 25% increase from 1980 to 1990.

As was the trend in the City’s Educational Achievement for
Lynwood, the trend is the same.

1% increase of persons in poverty. By comparison, the number of persons and families in poverty

Lynwood has experienced changes in its educational system.

increased by 17.4%. (2) From 1980 to 1990, Lynwood had

Land use and zoning

Lindwood land use

Little Miami River. During the 1970s, the Ohio River Stage...much of the flood plain between Columbia Parkway and the residential structures. Park and recreation uses also occupy Much of Lindwood is located in the flood plain, commercial and

Airport in 1990

Adjoining industry and family-serving businesses on the establishment of Lindwood. Industry and industry, followed by the commercial

developed around the entire industrial center. A manufacturing center, close to the Loomis River, has developed

in 1993. The Lindwood commercial and residential uses coexisted in

1990s. Spurred much of the development that exists today.

Industrial development in Lindwood during the 1980s and early
Community Strengths and Weaknesses

Planning Process

The Planning Process as outlined in the Long Range Strategic Plan includes the following:

1. Identification of assets and opportunities for the community.
2. Development of a comprehensive plan for the community.
3. Implementation of the comprehensive plan.

The Planning Process is designed to create a comprehensive plan that addresses the community's needs and opportunities.

Community Kick-off Meeting: September 5, 2002

The Community Kick-off Meeting was held to kick off the Planning Process.

The project team included representatives from the City of Lynnwood and members of the community.

The team discussed the community's strengths and weaknesses, and opportunities for growth.

The project was designed to create a comprehensive plan that addresses the community's needs and opportunities.
Circulation

This has recommended future hillside preservation efforts. The closest point of the hill is those located at the existing homes on the hillside as well as those located at the south ridge of the hill. For this reason, the Longwood neighborhood would have to be relocated on a very gentle slope, and more severe building in those areas may be problematic. Additional steep slopes, and severe existing homes on the hillside, are located on very few portions of the property during the flood season. Longwood has to develop an off-peak insurance and access to flood insurance and access to flood insurance and increased costs of insurance. This plan proposes additional flood protection, ability to obtain additional flood protection, ability to elevate existing in the flood plain, and the north properties on Wooster Road to commercial or manufacturing commercial or manufacturing Wooster Road (now Beethoven). Beethoven Avenue and 100-year flood plain area, approximately 50 acres. Beethoven Avenue and the north

Flooding

approximately 75% of the Longwood neighborhood, located on the western side of the Little Miami River, is in flood plain areas.
COMMERCIAL MIX-USE DEVELOPMENT

Opportunities

Housing and Increased Homeownership

and pedestrian improvements on Eastern Avenue.
to Linfood.

Economic development incentives to draw related businesses and promote growth are crucial. The main goal is to create a viable, sustainable community that is economically diverse and attractive to businesses and residents. The Linfood Economic Development Plan focuses on these objectives:

1. Economic Development: Attract new businesses and retain existing ones, creating jobs and increasing the local economy.
2. Infrastructure: Improve the physical infrastructure to support the growing community.
3. Quality of Life: Enhance the quality of life for residents through improved amenities and services.
4. Education: Support local educational institutions to ensure a skilled workforce.
5. Downtown Development: Revitalize the downtown area to enhance the city's image and attract visitors.

Linfood Airport

Linfood Airport is a critical asset for the community. Its operations support local businesses and contribute to the overall economic development. The airport's success is dependent on effective management and cooperation with various stakeholders. Local initiatives are underway to improve airport facilities and increase its capacity to serve the community's needs.
The character of Linnwood, like that of many other Midland Beach foreclosures, is significant. The original uses of the land, such as farmhouses, are evident in the remaining properties and other buildings that have been lost to the developer. The community has identified other properties that may be of historic significance, and steps have been taken to preserve some of these significant properties. The remaining landform properties are significant, and efforts are being made to preserve these properties.

Architectural Character

The Linnwood neighborhood is significant architecturally. Some of the houses, such as the Victorian houses, are notable for their architectural style. The neighborhood is also significant for its historical importance, as it was once a center for early settlement in the area. The ongoing preservation efforts of the neighborhood are important for maintaining the character of the area.

The Linnwood Neighborhood Strategy

The Linnwood Neighborhood Strategy is aimed at preserving the character of the neighborhood and ensuring that new development is consistent with the existing architecture. The strategy includes a mix of single-family homes and townhouses, as well as commercial and institutional buildings. The strategy is designed to preserve the existing character of the neighborhood and to create a sense of place for new residents.

The strategy also includes efforts to improve the infrastructure of the neighborhood, including roads, sidewalks, and utilities. The Linnwood Neighborhood Association is working with city officials to ensure that new development is consistent with the existing architecture and to create a sense of community in the neighborhood.

The Linnwood Neighborhood Strategy is an important part of the broader planning efforts for the City of Midland Beach. The strategy is designed to ensure that the neighborhood remains a vibrant and attractive place to live, work, and play.
Community

reuse consistent with the goals and objectives of the Linwood
architecturally significant building for an appropriate adaptive
found may be a source of funding valuable to recapture the
Community Department of Community Development Housing
City of Cleveland Public Schools must follow a specific process with
housing or office use.

the Ohio River and has tremendous potential for senior
prominent Cleveland architect. The elevated building overlooks
1997 to 1999 was designed by A. Lincoln Rebersemer, a
redevelopment. The Romexburg, a remodel structure built in
redevelopment is an excuse to take an active role in its
As for the Linwood School building itself, the Oversight

raises reflected by census data.

lack of programs will positively address unacceptable
enrollment improvements to the local high school graduation
reduction in the Linwood Oversight Committee
police department. The Linwood Oversight Committee
primarily involves the Museum Center and the Children's
in education such as the YMCA, East End Health Center,
academic success is in part attributable to Cleveland Public
Acy
community recognized
families. Linwood Academy's academic and economic
established by the academy and assures reasonable access
Linwood Academy, currently serving about 300 K-6
concerns about the loss of their neighborhood school.
12 schools in the East and known as
Ridge Academy. Linwood in the East End and
Linwood Elementary School, the new
Cleveland Public Schools propose to consolidate Linwood
Please see Appendix E for collaborating agencies.

Implementation

available funding from the City.

on priors, and other contributors, including in-kind and

cost. Planning final scope of the project may also depend.

and design specifications, determination of cooperation costs,

investigators. Property owner participation, analysis scope,


equal representation. Based on accurate risk surveys, substance

emergent, and precision designed cost

implementation projects require preliminary and detailed cost

funds for public improvement projects. Land

functions to provide operating and maintenance

services be identified to provide operating and maintenance

with appropriate agencies and in charge with the

implementation community. Additionally, it may be required that

surrounding community. Additionally, it may be required that

each strategy must secure funding. Community

assessments, modifications of utility services or legislation

requirements. Each type of implementation project

recommendations. Certain types of implementation projects

City funding availability is not implied in these

Goals, Objectives, and Strategies

opposition and strategies.

opposition also emerges from the implementation of the goals.

and Linwood Neighborhood Community Council meetings. A land use

committee wide forums, Oversight Committee, community members, and

response to concerns, suggestions, and strategies in

around the following goals, objectives, and strategies in

The Oversight Committee formulated and built consensus
Establish permanent location for LC meetings

Promote CRC facilities and programs

Pursue historic designation of eligible properties

Zoning in Beethoven Circle and Wilmer Circle area

Initiate a land use analysis study to determine appropriate buildings

Seek adaptive reuse of Linwood School and all large vacant parcels

Pursue historic designation – Hillside District

Initiate Environmental Quality – Hillside District

Obtain and construct Beethoven Circle Food valve

Fooding (See feet and improvements Appendix A)

Improve vehicular access on all residential areas prone to flooding

Strategies

Enhance recreation facilities, programs and bike paths

Preserve architecturally and historically significant structures

Preserve historic (sewer) easions and sidewalks and project

Project residential sidewalks

Project business and residences in the food plan

Objectives

Enhance and preserve existing community assets

Goal 2

1. Improve pedestrian safety
2. Enhance destination accessibility
3. Maintain and improve pedestrian safety
4. Maintain and improve destination accessibility

Goal 1

1. Engage in neighborhood meetings
2. Establish permanent location for LC meetings
3. Promote CRC facilities and programs
4. Pursue historic designation of eligible properties
5. Zoning in Beethoven Circle and Wilmer Circle area
6. Initiate a land use analysis study to determine appropriate buildings
7. Seek adaptive reuse of Linwood School and all large vacant parcels
8. Pursue historic designation – Hillside District
9. Initiate Environmental Quality – Hillside District
10. Obtain and construct Beethoven Circle Food valve
11. Fooding (See feet and improvements Appendix A)
12. Improve vehicular access on all residential areas prone to flooding

Strategies

Enhance recreation facilities, programs and bike paths

Preserve architecturally and historically significant structures

Preserve historic (sewer) easions and sidewalks and project

Project residential sidewalks

Project business and residences in the food plan

Objectives
COMMUNITY DEVELOPMENT CORPORATION

COMMERCIAL REPRESENTATIVES OR WORK WITH AN EXISTING
AGENCY

CREATE A LCC TASK FORCE TO SET UP COMMUNICATIONS WITH

ASSIST POTENTIAL BUSINESS WITH AVAILABLE CITY RESOURCES

EASE AVENUE IN VICINITY OF LINDWOOD AVENUE

MAINTAIN NEIGHBORHOOD BUSINESS DISTRICT ZONING ON

THEIR AVENUE NEEDS (GOOD NEIGHBOR BUSINESS)

COMPATIBLE WITH THE ENVIRONMENT AND ASSIST WITH

FACILITIES COMMERCIAL DEVELOPMENT THAT IS AESTHETICALLY

MAP, APPENDIX D

MARKET AVAILABLE LAND FOR COMMERCIAL DEVELOPMENT

INITIATE A MARKET FEASIBILITY STUDY TO DETERMINE THE MARKET

STRATEGIES

BUSINESS

IMPROVE COMMUNICATION BETWEEN RESIDENTS AND

PROJECT BY DRAWING VISITORS

RETAIN EXISTING BUSINESSES THAT SERVE LINDWOOD THROUGH

FACILITIES COMMERCIAL DEVELOPMENT

FACILITATE COMMERCIAL DEVELOPMENT AT REC RESSION POINT WITH

OBDICTIONS

DESTINATION POINTS TO ATTRACTION "THROUGHTRADE"

COMMERCIAL DEVELOPMENT THAT WILL ALSO SERVE AS

ATTRACTION RESPONSIBLE, NEIGHBORHOOD-Oriented

GOAL 4

LINDWOOD COMMUNITY CORPORA TION

COMMERCIAL REPRESENTATIONS OR WORK WITH AN EXISTING
AGENCY

CREATE A LCC TASK FORCE TO SET UP COMMUNICATIONS WITH

ASSIST POTENTIAL BUSINESS WITH AVAILABLE CITY RESOURCES

EASE AVENUE IN VICINITY OF LINDWOOD AVENUE

MAINTAIN NEIGHBORHOOD BUSINESS DISTRICT ZONING ON

THEIR AVENUE NEEDS (GOOD NEIGHBOR BUSINESS)

COMPATIBLE WITH THE ENVIRONMENT AND ASSIST WITH

FACILITIES COMMERCIAL DEVELOPMENT THAT IS AESTHETICALLY

MAP, APPENDIX D

MARKET AVAILABLE LAND FOR COMMERCIAL DEVELOPMENT

INITIATE A MARKET FEASIBILITY STUDY TO DETERMINE THE MARKET

STRATEGIES

BUSINESS

IMPROVE COMMUNICATION BETWEEN RESIDENTS AND

PROJECT BY DRAWING VISITORS

RETAIN EXISTING BUSINESSES THAT SERVE LINDWOOD THROUGH

FACILITIES COMMERCIAL DEVELOPMENT

FACILITATE COMMERCIAL DEVELOPMENT AT REC RESSION POINT WITH

OBDICTIONS

DESTINATION POINTS TO ATTRACTION "THROUGHTRADE"

COMMERCIAL DEVELOPMENT THAT WILL ALSO SERVE AS

ATTRACTION RESPONSIBLE, NEIGHBORHOOD-Oriented

GOAL 3
Encourage responsible renters and fewer absentee landlords

- Inform landlords about the Rental Rehabs Program
- Infill and Rehabs Programs
- Promote the Cincinnati Housing Round and the Homeseading
- Infill and appropriate larger developments (see Appx. B)
- Identify and market parcels suitable for building, target sites
- Improvements
- Inform property owners about the tax advantages of home
- Inform senior citizens of emergency repair grants
- Neighborhood to prospective homebuyers
- Work with the City's Ambassador Program to promote the
- Direct residents to down payment and closing cost grants
- Assist residents with low-interest rate mortgage products
- Maintainance programs offered such as home improvement
- Educate current residents about rehabilitation/property
- Vacate lots for infill housing via Homeseading
- Convey vacant buildings to homeowner associations by placing

Strategies

- Preserve the character of the neighborhood
- Build new homes where feasible
- Maintain homes
- Assist current and future residents in purchasing or

Objectives

- Increase homeownership for mixed incomes and

Goal 5

Objectives
CITY OF CINCINNATI - CITY COUNCIL

M/s. Linda Herrema, Heinen & Sons
M/l. Paul McDowell, Resident
M/l. Tony Gilio, Linnwood Community Council
M/l. Almadas
M/s. Susan Link, Wine Cellar Innovations
M/l. Jeff Prius, Prius Construction
M/l. Richard Hoekema, FirstBank
M/s. Dan Shanahan, Resident, Business Owner, Developer
M/s. Rosann Pelletier, Resident
M/s. Myron Owen, Resident
Dr. Jenny Donnell, Resident
M/s. Jim Dietsch, Resident
M/l. Jerry Reis, Linnwood Community Council
M/s. Siessie Reed, Linnwood Community Council
M/l. Bob Bibb, President, Linnwood Community Council

Linnwood Strategic Oversight Committee

Development and the Linnwood Strategic Oversight Committee.

The City Planning Department prepared this plan with assistance from

Credits
Beachmont and Wilmer/Wooster Intersection (leftturns)

- Safest option for residential scenarios in circle
- Vehicle exit during floods
- Bicycle Street Extension connects Kenilworth Allowing
- Connects three residential clusters
- Wilmer Court from 1-way to 2-way (+)
- Could encourage more commercial development (+)
- +/−, right-out or cul-de-sac option (+)
- Beachmont Circle and Wooster Intersection: right-
  - Eliminates all commercial traffic out of residential area
  - Full access with left turns (+/−)
  - Allows for through-traffic from Wilmer to Wooster (+)
- Wilmer/Wooster Intersection

Elevated, signalized intersection at Beachmont and

Beachmont Option #2

- Makes residential use less appropriate
- Crossing pedestrian-friendly (+)
- Beachmont circle (+)
- Reduces approximately half of vehicles using
- Safe crossing for pedestrians (+)
- +/−, no left turns. Does not provide full access (+)
- Allows for through-traffic from Wilmer to Wooster (+)

Elevated, signalized intersection at Beachmont and

Wilmer/Wooster Intersection

- Beachmont Option #1:

Elements from each concept could be combined.

Various improvements to the Beachmont Circle Wilmer/Wooster

The following two concepts are variations of proposals right-

Beachmont A Traffic Improvement Concepts
Might result in increased traffic on Eastern Ave.

Required

Demolition of 5 historically significant structures

Connects north/south, residential to recreation uses (+)

Volume justifies (+)

Connection to First Street Center (with a signal at traffic permitted, therefore must bridge over railroad track (-)

Costly because no new railroad track crossings are

65' width of existing right-of-way

Note: Width of bike path depends on continuation of 60-

Incorporated in OKL’s 2030 Long Range Plan (+)

Improves a major gateway to Linwood (+)

Addresses aesthetic concerns (+)

Address to parking/drainage issues on roadway (+)

Incorporates street trees, sidewalks, and bike path (+)
Appendix C. Service Check List and Contact Lists

Linwood Community Council (LCC)

The LCC meets monthly on the fourth Tuesday of each month (third Tuesday due to holidays), 7:30 PM at the Linwood Baptist Church, 4808 Eastern Avenue.

Bob Bibb, President 321-0266
Jenny O'Donnell, Editor 321-1996
Linwood Newsletter 1

Who to Call:

City of Cincinnati - General Information 352-3000

CNAS Hotline 352-CNAS (2627)
Building Permits 352-3271
Broken Water Mains 591-7900
Dead Animal Removal 591-6000
Metropolitan Sewer Department (MSD) 2 352-4900
MSD weekend access 244-5500
Parks (City) 352-4080

Public Works 24-Hour Hotline 591-6000
Recreation & Community Ctr. Information 352-4000
Rodent Control 352-2922
Senior Services 721-4330
Sidewalk Repairs 352-3463
Street Repairs 352-3361
Tree Problems 861-9070
Vacant Residential Buildings 352-3275
Waste Collection / Trash / Litter 591-6000
Zoning Complaints 352-6105

What is CNAS?

Cincinnati Neighborhood Action Strategy

- CNAS is a process involving citizens and City staff working as partners to identify and address strengths, opportunities, and challenges within Cincinnati’s neighborhoods.

- CNAS teams provide the City an opportunity to improve service delivery and to be more responsive to the citizens of Cincinnati.

A team of City staff, from various departments, serves each of 14 core areas. CNAS Team N services the Linwood neighborhood. Team member responsibilities include:

- Becoming familiar with the infrastructure of the neighborhoods;

- Interacting with residents and groups; and,

- Assisting in obtaining technical assistance and resources;

For CNAS updates or information about CNAS, e-mail: cnas@rcc.org or contact:
Michelle Myers, City Manager’s Office 352-3742

1 Deadline to submit news is the first Tuesday of the month
2 Call MSD if flooding occurs, provide dates
<table>
<thead>
<tr>
<th>Business</th>
<th>Address</th>
<th>Ph</th>
<th>EMPLOYED</th>
</tr>
</thead>
<tbody>
<tr>
<td>1</td>
<td>Arby's The River</td>
<td>321-5417</td>
<td>1</td>
</tr>
<tr>
<td>2</td>
<td>Bentley Precision</td>
<td>321-7700</td>
<td>2</td>
</tr>
<tr>
<td>3</td>
<td>Linwood Academy</td>
<td>4900 Wilmer Ave</td>
<td>4900 Wilmer Ave</td>
</tr>
<tr>
<td>4</td>
<td>Linwood Baptist Church</td>
<td>4908 Eastman Ave</td>
<td>4908 Eastman Ave</td>
</tr>
<tr>
<td>5</td>
<td>Linwood Faith Tabernacle</td>
<td>4950 Eastman Ave</td>
<td>4950 Eastman Ave</td>
</tr>
<tr>
<td>6</td>
<td>St. Teresa of Avila Church</td>
<td>4918 Eastman Ave</td>
<td>4918 Eastman Ave</td>
</tr>
<tr>
<td>7</td>
<td>Accent Landscapes</td>
<td>5171 Wooster Pike</td>
<td>5171 Wooster Pike</td>
</tr>
<tr>
<td>8</td>
<td>Advance Automotive</td>
<td>5981 Wooster Pike</td>
<td>5981 Wooster Pike</td>
</tr>
<tr>
<td>9</td>
<td>Advanced Forging &amp; Machining</td>
<td>3724 Hilton St</td>
<td>3724 Hilton St</td>
</tr>
<tr>
<td>10</td>
<td>Aero Aviation Training Center</td>
<td>6500 Airport Rd</td>
<td>6500 Airport Rd</td>
</tr>
<tr>
<td>11</td>
<td>Altron Systems Inc</td>
<td>4700 Airport Rd</td>
<td>4700 Airport Rd</td>
</tr>
<tr>
<td>12</td>
<td>Alt Tin Inc</td>
<td>4730 Airport Rd</td>
<td>4730 Airport Rd</td>
</tr>
<tr>
<td>13</td>
<td>Alt Training Center</td>
<td>4750 Airport Rd</td>
<td>4750 Airport Rd</td>
</tr>
<tr>
<td>14</td>
<td>Allison Aviation</td>
<td>4600 Airport Rd</td>
<td>4600 Airport Rd</td>
</tr>
<tr>
<td>15</td>
<td>Alliance Lloyds Mortgage Group</td>
<td>3550 Wilmer Ave</td>
<td>3550 Wilmer Ave</td>
</tr>
<tr>
<td>16</td>
<td>Airport Phone Key Inc</td>
<td>4149 Eastern Ave</td>
<td>4149 Eastern Ave</td>
</tr>
<tr>
<td>17</td>
<td>America Church Of God</td>
<td>4311 Eastern Ave</td>
<td>4311 Eastern Ave</td>
</tr>
<tr>
<td>18</td>
<td>American Legion</td>
<td>224 Wilmer Ave</td>
<td>224 Wilmer Ave</td>
</tr>
<tr>
<td>19</td>
<td>American Mobile</td>
<td>385 Wilmer Ave</td>
<td>385 Wilmer Ave</td>
</tr>
<tr>
<td>20</td>
<td>Anderson Waste</td>
<td>3678 Wilmer Ave</td>
<td>3678 Wilmer Ave</td>
</tr>
<tr>
<td>21</td>
<td>Anderson Airports Inc</td>
<td>351-9800</td>
<td>351-9800</td>
</tr>
<tr>
<td>22</td>
<td>Andy Tuil Assoc</td>
<td>4212 Airport Rd</td>
<td>4212 Airport Rd</td>
</tr>
<tr>
<td>23</td>
<td>Arnold Printing</td>
<td>6302 Lanken Park Dr</td>
<td>6302 Lanken Park Dr</td>
</tr>
<tr>
<td>24</td>
<td>ASAP Air Charter</td>
<td>358 Wilmer Ave</td>
<td>358 Wilmer Ave</td>
</tr>
<tr>
<td>25</td>
<td>Blue Chip Aviation</td>
<td>5391 Wooster Pike</td>
<td>5391 Wooster Pike</td>
</tr>
<tr>
<td>26</td>
<td>Boeing AeroSpace Corp</td>
<td>181 Wilmer Ave</td>
<td>181 Wilmer Ave</td>
</tr>
<tr>
<td>27</td>
<td>Boeing Aircraft &amp; Parts</td>
<td>612 Kellner Ave</td>
<td>612 Kellner Ave</td>
</tr>
<tr>
<td>28</td>
<td>BB International</td>
<td>321-3323</td>
<td>321-3323</td>
</tr>
<tr>
<td>29</td>
<td>B&amp;J &amp; B Products</td>
<td>4785 Eastman Ave</td>
<td>4785 Eastman Ave</td>
</tr>
<tr>
<td>30</td>
<td>B &amp; L Air SVC</td>
<td>321-3332</td>
<td>321-3332</td>
</tr>
<tr>
<td>31</td>
<td>Beariqan Heavy Duty Outlet</td>
<td>567 Wilmer Ave</td>
<td>567 Wilmer Ave</td>
</tr>
<tr>
<td>32</td>
<td>Big Red Homes Inc</td>
<td>4499 Eastman Ave</td>
<td>4499 Eastman Ave</td>
</tr>
<tr>
<td>33</td>
<td>Big Squid Products</td>
<td>4756 Eastman Ave</td>
<td>4756 Eastman Ave</td>
</tr>
<tr>
<td>34</td>
<td>Blue Chip Aviation</td>
<td>5391 Wooster Pike</td>
<td>5391 Wooster Pike</td>
</tr>
<tr>
<td>35</td>
<td>Bombardier Aerospace Corp</td>
<td>181 Wilmer Ave</td>
<td>181 Wilmer Ave</td>
</tr>
<tr>
<td>36</td>
<td>Bogenic</td>
<td>4674 Brookside</td>
<td>4674 Brookside</td>
</tr>
<tr>
<td>37</td>
<td>Banks Auto Parts</td>
<td>559 Wilmer Ave</td>
<td>559 Wilmer Ave</td>
</tr>
<tr>
<td>38</td>
<td>Blair Printing</td>
<td>671 Wilmer Ave</td>
<td>671 Wilmer Ave</td>
</tr>
<tr>
<td>39</td>
<td>Books Tracing Co</td>
<td>535 Wilmer Ave</td>
<td>535 Wilmer Ave</td>
</tr>
<tr>
<td>40</td>
<td>Canvas Shop</td>
<td>4740 Airport Rd</td>
<td>4740 Airport Rd</td>
</tr>
<tr>
<td>41</td>
<td>Captains Cove Marine</td>
<td>4670 Kellner Ave</td>
<td>4670 Kellner Ave</td>
</tr>
<tr>
<td>42</td>
<td>Central Investment Corp</td>
<td>640 Wilmer Ave</td>
<td>640 Wilmer Ave</td>
</tr>
<tr>
<td>43</td>
<td>CF Interiors</td>
<td>4739 Eastman Ave</td>
<td>4739 Eastman Ave</td>
</tr>
<tr>
<td>44</td>
<td>Cheers</td>
<td>321-3200</td>
<td>321-3200</td>
</tr>
<tr>
<td>45</td>
<td>Citi Air</td>
<td>4600 Airport Rd</td>
<td>4600 Airport Rd</td>
</tr>
<tr>
<td>46</td>
<td>Continental Airlines Six</td>
<td>4786 Airport Rd</td>
<td>4786 Airport Rd</td>
</tr>
<tr>
<td>47</td>
<td>Continental Express</td>
<td>4786 Airport Rd</td>
<td>4786 Airport Rd</td>
</tr>
<tr>
<td>48</td>
<td>Continental Flight Training Center</td>
<td>370 Wilmer Ave</td>
<td>370 Wilmer Ave</td>
</tr>
</tbody>
</table>

Appendix D - Linwood Business Establishments 2001
<table>
<thead>
<tr>
<th>Strategies</th>
<th>Objectives</th>
<th>Goal 1: Enhance and Preserve the Existing Community Assets</th>
</tr>
</thead>
</table>

**Appendix E: Strategy/Priority Matrix**


### Objectives

- **A.** Improve pedestrians
- **B.** Make bus stops cleaner
- **C.** Improve roadways and intersections to reduce traffic in residential areas
- **D.** Manage speed of through traffic
- **E.** Increase enforcement of speeding violations point for all vehicles

### Strategies

- **1.** Designate bus stops in need of upgrades such as shelters and benches along Wooster and eastam avenues.
- **2.** Engage in enforcement of the speed limit improvements and pedestrian enhancements, effective Spring 2002.
- **3.** Implement urban design improvements to enhance transit connections, including sidewalks, bike lanes, and bus stops.
- **4.** Improve pedestrian facilities and features (See Appendices A).

### Actions

- **1.** Implement enhancements at Woodlawn Avenue intersections and Wooster Avenue. See Appendices A.
- **2.** Implement enhancements at Wooster Avenue and intersection of Wooster and Woodlawn Avenue.
- **3.** Improve pedestrian facilities and features (See Appendices A).
- **4.** Improve pedestrian facilities and features (See Appendices A).

### Policies

- **P.** Implement pedestrian facilities and features (See Appendices A).
- **C.** Implement urban design improvements to enhance transit connections, including sidewalks, bike lanes, and bus stops.
- **D.** Improve roadways and intersections to reduce traffic in residential areas
- **E.** Manage speed of through traffic
- **F.** Increase enforcement of speeding violations point for all vehicles

### Departmental Agendas

- **P.** Promote pedestrian facilities and features (See Appendices A).
- **C.** Implement urban design improvements to enhance transit connections, including sidewalks, bike lanes, and bus stops.
- **D.** Improve roadways and intersections to reduce traffic in residential areas
- **E.** Implement pedestrian facilities and features (See Appendices A).
- **F.** Increase enforcement of speeding violations point for all vehicles

---

**Note:** The text is a fragmented and rearranged version of the original document, which appears to outline transportation and pedestrian strategies and objectives for a neighborhood.
Goal 3: Decrease industrial environmental impact on residential areas

1. Encourage industrial development that is environmentally compatible
2. Reduce frequency of swipeing Wooster to help alleviate dust problem
3. Encourage industries to redirect funds from residential areas (some measures have been taken)
4. Assist potential business with available city resources such as small business loans, tax incentives

A. Encouraging Reporting of
B. Encouraging Reporting of
C. Improve communication with commercial representatives
D. Minimizing impacts from businesses and businesses to mitigate noise

2. Complete Linen Airport Master Plan, which will guide and direct future CLA development
3. DOT/FAC: LOC, CDD: CD
4. EM: HEDS; LOC: Med

Level of Priority: High
Level of Difficulty: Med

Agendas/Groups: Participating
<table>
<thead>
<tr>
<th>Level of Difficulty</th>
<th>Priority</th>
<th>Agencies/Groups Participating</th>
<th>Strategies</th>
<th>Objectives</th>
</tr>
</thead>
<tbody>
<tr>
<td>Low</td>
<td>High</td>
<td>LOC, CDD</td>
<td>1. Create a LCC task force to set up communications with commercial representatives of a LCC CDD.</td>
<td>D. Improve communication and business between residents and businesses.</td>
</tr>
<tr>
<td>High</td>
<td>Med</td>
<td>LOC, CDD</td>
<td>3. Encourage commercial development that is aesthetically compatible with the urban environment.</td>
<td>B. Promote compatible mix of development.</td>
</tr>
<tr>
<td>High</td>
<td>Low</td>
<td>LOC, CDD</td>
<td>4. Identify in situ to buffer and screen properties adjacent to more intensive commercial uses such as residential.</td>
<td>A. Actively promote Lakeview.</td>
</tr>
</tbody>
</table>

Goal 4: Attract responsible, neighborhood-oriented commercial development that will also serve as destination points to attract through traffic.
### Strategies

<table>
<thead>
<tr>
<th>Priority</th>
<th>Level of Participation</th>
<th>Agendas/Groups</th>
<th>Objectives</th>
</tr>
</thead>
<tbody>
<tr>
<td>Low</td>
<td>Low</td>
<td>Low</td>
<td>Preserve the character of the neighborhood</td>
</tr>
<tr>
<td>Low</td>
<td>Low</td>
<td>Low</td>
<td>Encourage unique development that complements the neighborhood’s single-family residential character</td>
</tr>
<tr>
<td>Low</td>
<td>Low</td>
<td>Low</td>
<td>Enforce building codes on structures on smaller vacant lots</td>
</tr>
<tr>
<td>Low</td>
<td>Med.</td>
<td>Med.</td>
<td>Promote the financial feasibility of small developments of 3 lots</td>
</tr>
<tr>
<td>Low</td>
<td>Med.</td>
<td>Med.</td>
<td>Promote the homeowner willingness and ability to fund development for small developments of 3 lots</td>
</tr>
<tr>
<td>Low</td>
<td>Low</td>
<td>Low</td>
<td>Increase property owners’ local efforts for home improvements</td>
</tr>
<tr>
<td>Low</td>
<td>Low</td>
<td>Low</td>
<td>Encourage senior citizens to take advantage of energy-saving grants via door-to-door outreach</td>
</tr>
<tr>
<td>Low</td>
<td>Med.</td>
<td>Med.</td>
<td>Work with the city’s Ambassadors Program to promote the neighborhood to prospective homebuyers</td>
</tr>
<tr>
<td>Med.</td>
<td>Low</td>
<td>Low</td>
<td>Assist residents in need of low-income and/or mortgage products such as Home Owner’s Assistance Program through the Home Mortgage Counseling Program</td>
</tr>
<tr>
<td>Med.</td>
<td>Low</td>
<td>Low</td>
<td>Advise residents to contact programs and/or in-person counseling through the Home Mortgage Counseling Program</td>
</tr>
<tr>
<td>Med.</td>
<td>Low</td>
<td>Low</td>
<td>Encourage current residents to develop a tradition of community service and good neighborly relations</td>
</tr>
</tbody>
</table>

### Objectives

- **Goal:** Increase homeownership for mixed incomes and encourage single-family residential character.