LINWOOD NEIGHBORHOOD STRATEGY

Prepared for the Linwood Community Council

Prepared by the City Planning Department with the Departments of Community Development, and Transportation & Engineering

JUNE 2002

Table of Contents

INTRODUCTION	**1**
EXISTING CONDITIONS	**2**
NEIGHBORHOOD BOUNDARY	2
DEMOGRAPHICS	2
LAND USE AND ZONING	3
PLANNING PROCESS	**4**
PROJECT TEAM	4
COMMUNITY STRENGTHS AND WEAKNESSES	4
COMMUNITY ISSUES	**5**
FLOODING	5
CIRCULATION	5
HOUSING AND HOMEOWNERSHIP OPPORTUNITIES	6
COMMERCIAL DEVELOPMENT	6
LUNKEN AIRPORT	7
IMAGE AND MARKETABILITY	7
GOALS, OBJECTIVES, AND STRATEGIES	**11**
KEY RECOMMENDATIONS	**15**
CREDITS	**17**

APPENDIX A. TRAFFIC IMPROVEMENT CONCEPTS	**I**
APPENDIX B. VACANT PROPERTIES MAP	**III**
APPENDIX C. SERVICE CHECK LIST / CONTACTS	**IV**
APPENDIX D. LINWOOD BUSINESSES	**V**
APPENDIX E. STRATEGY/PRIORITY MATRIX	**IX**

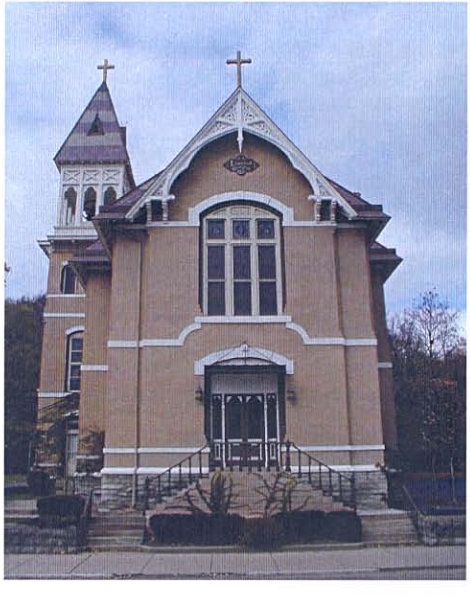
COVER PHOTOS:

1. Residence, 5070 Bouchaine Ave.
2. Entrance to the Castle, Shattuc Ave.
3. Linwood Faith Tabernacle, 4950 Eastern Ave.
4. Former Linwood Firehouse, now office, 3678 Heekin Ave.
5. Former boarding house/tavern, now apartments and Ameretta's Café, 4632 Eastern Ave
6. Firstar Center - Wooster Rd.
7. Paperboard Factory, Wooster Rd.
8. Rigg's School Bus storage, Morse Ave.
9. Residence, 4447 Eastern Ave.
10. Footbridge: Hutton St. to Eastern Ave. at Linwood Academy
11. Residences on Pennsylvania Ave.
12. Residence on Leonard St.

Introduction

Linwood is a small Cincinnati neighborhood located near the Ohio River, five miles east of the Central Business District. The Linwood community's assets, as well as its current challenges, result from over a century of growth and development. This area, an industrial based corridor, has witnessed evolving booms and busts in the barge, railroad, air transport and manufacturing outgrowth industries.

Linwood originated as the eastern-most section of the East End community, became a middle- to upper-income suburb by 1848, and was incorporated as a village with 700 inhabitants in 1874. Many of the residents traveled back and forth to work in Cincinnati. The train station became the center of Linwood with the school, churches, town hall and firehouse located compactly along Eastern Avenue, primarily in the blocks between Linwood and Heekin Avenues. The factories and businesses stood along the railroad line parallel and southeast of Eastern Avenue. Residential communities also grew up around Eastern Avenue. Homes to the east, toward the Little Miami River, attracted the working class laboring in factories that located in the area. Homes to the west, toward Mount Lookout, attracted residents who were more affluent. In 1896, Cincinnati annexed Linwood.



Linwood Town Hall, 4928 Eastern Avenue

In 1962, to ease traffic flow, Columbia Parkway was extended from Linwood Avenue to Fairfax. The expanded road physically divided the neighborhood into the eastern and western portions. The division was further delineated by school districting that sent children living east of Columbia Parkway to Linwood School and those on the west to Kilgour in Mt. Lookout.

Today, many multi-generation families still reside in Linwood, which makes Linwood unique among Cincinnati's 52 neighborhoods. Much of Linwood's former identity is slowly disappearing due to aging housing stock, lack of market support for the small businesses that once serviced the Linwood community, and increased through-traffic. Although mixed land uses can be seen as another unique community asset, zoning patterns in specific areas are in conflict with actual land uses, raising concern over permitted future development that may adversely impact existing uses.

The Linwood Community Council (LCC) requested a neighborhood plan through the City's 2000 Community Priority Request (CPR) process, and the City Planning Department facilitated a neighborhood planning process in 2001. This plan will serve as a decision-making guide for community stakeholders such as the neighborhood council, property and business owners, private investors, and government agencies.

Neighborhood Boundary

The LCC Charter describes Linwood geographically as follows: Beginning at a point on the eastern boundary of Ault Park intersecting with the City of Fairfax boundary; then following the City corporation lines to the north; the City corporation line along the eastern bank of the Little Miami River to the west; the Lunken Airport property boundary to a point intersecting with the extension of Wortman Street to the south; and the western boundary for Columbia Parkway along the western boundary of the Taft Center; along Columbia Parkway, north to a point intersecting LeBlond Avenue and Mayer Place to east of Shattuc Avenue along the Ault Park boundary to the beginning point. Census tract boundaries vary slightly from the Linwood charter boundary.

Demographics

Demographic changes, as analyzed through U.S. Census data from 1980, 1990, and 2000, indicate that the Linwood of 2001 differs from 1980 by:

- Smaller population
- Fewer children and seniors
- Increase in median household income
- Decrease in poverty
- Increased level of educational attainment

According to the 2000 census, Linwood is one of the City's least populated neighborhoods, with a population of 1,042. Similar to trends in the City of Cincinnati, Linwood experienced population decline from 1980 to 2000. However, while the City saw a decrease of 14% of its population, Linwood lost 27%. While this loss was seen in age groups across the board, age groups that saw the greatest loss in comparison to citywide data were in age categories 65 and over and 19 and under, 50% and 41% respectively.

While the City saw a slight increase in annual income from 1980-1990, Linwood's median household income increased by 82% from $8,417 to $15,295. The number of persons and families living below poverty decreased by 26% (421 to 313) and 32% (102 to 69) respectively from 1980-1990. By comparison, the number of persons and families in poverty increased citywide.

In Linwood, the total number of persons in the Civilian Labor Force (CLF) increased by 13% from 1980-1990. With that came an increase of 10% in the number of persons employed, but also a 33% increase in the number of persons unemployed. Approximately 18% of the CLF in Linwood was unemployed in 1990. Unemployment decreased in Linwood, but Linwood continues to have a higher rate of unemployment than the overall unemployment rate in the City.

As was the trend in the City, Educational Attainment for residents over age 25 increased from 1980 to 1990. In Linwood, this increase was more pronounced, with considerable increases in those residents with some college (increase of 174%) or a college degree (increase of 348%).

Linwood has also experienced changes in its housing stock. The Linwood community contains 457 housing units, of which 204 (or 44%) are owner occupied, 206 (or 45%) are renter occupied, and 47 (or 10%) are vacant. The percentage of owner occupied housing has decreased 21% from 1980 to 2000. During this same period, the number of vacancies increased 42%. By comparison, the City of Cincinnati had a 1% decrease of vacant housing units from 1980 to 1990.

Most of the structures in Linwood were built before 1959. However, 22 new homes were built between 1980 and 1990, which is more than twice as many than were built during the two previous decades. Single-family housing values (total market value) range from $7,500 to $684,800. The average and median values are $78,547 and $76,600 respectively.

Land Use and Zoning

Industrial development in Linwood during the 1800's and early 1900's spurred much of the development that exists today. Before the adoption of the first City Zoning Code in 1933, manufacturing, commercial and residential uses coexisted in close proximity. Linwood, historically a manufacturing center, developed around the barge industry, followed by the railroad industry and finally capitalizing on the establishment of Lunken Airport in 1930.

Much of Linwood is located in the flood plain, commercial and residential structures. Park and recreation uses also occupy much of the flood plain between Columbia Parkway and the Little Miami River. During the 1997 flood, the Ohio River stage reached 64 ½ feet, leaving many residential structures and recreation facilities inaccessible.

Zoning Code Chapter 1459 Environmental Quality (EQ) Districts Section 213 identifies 23 Hillside districts that are eligible for EQ Hillside designation. Hillside District #19 Alms-Ault Hillside, within the Linwood and Mt. Lookout neighborhoods in the vicinity of Shattuc Avenue, Bouchaine Way, Bouton Street, Russell Avenue, and Archer Avenue, is eligible but has not yet been adopted as EQ Hillside district. Such designation would require review of new construction against general and specific standards established for development on the sensitive hillsides.

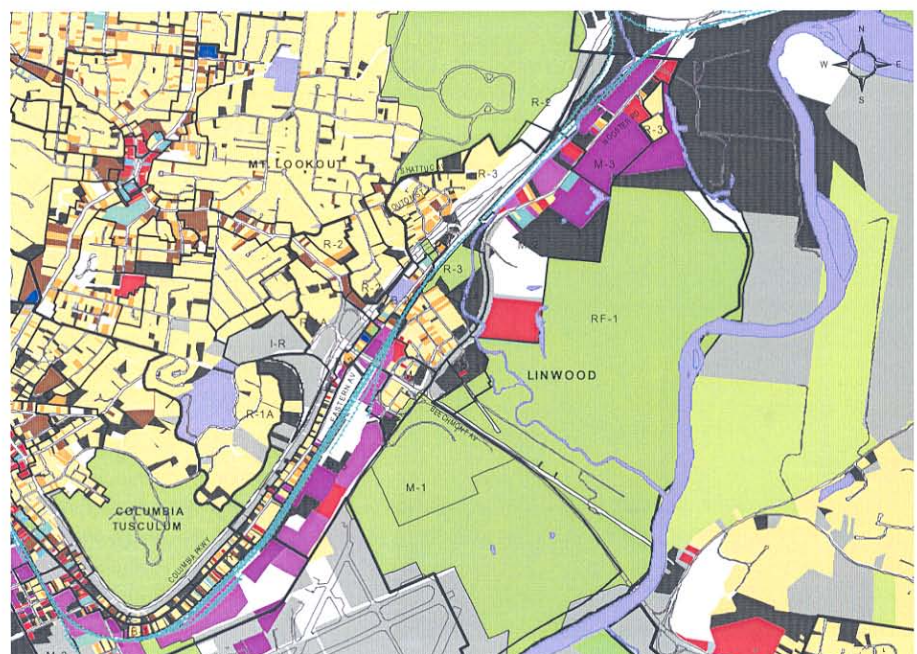
Linwood Land Use and Zoning

- Neighborhoods
- Zoning
- Pavement
- Rivers & Streams
- Railroads

Land Use Codes

- Agriculture
- Vacant
- Single Family
- Two Family
- Multi Family
- Mixed Use
- Office
- Public/Semi Public
- Commercial
- Light Industrial
- Heavy Industrial
- Educational
- Institutional
- Parks & Recreation

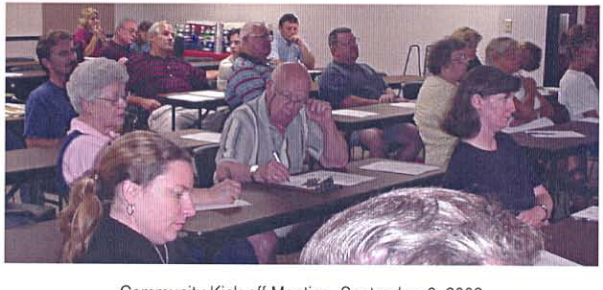
0.2 0 0.2 Miles



Project Team

The City team included staff from the departments of City Planning, Community Development, and Transportation & Engineering. The Linwood Strategy Oversight Committee, a 14-member task force, represented Linwood stakeholders. One-third of the committee represented residential interests; one-third represented commercial interests (small, large, service, retail and manufacturing); and one-third represented the LLC membership. Committee members contributed expertise in local history, community plans, business ownership, banking, geology, land development, and construction. The team identified and addressed community concerns regarding the impact of commercial development on the area, including flood prevention and management; traffic circulation; hillside preservation; neighborhood beautification; and identification.

The Oversight Committee, charged with developing recommendations for the area, reviewed the potential for commercial and residential development, and community asset enhancement. Recommendations emerged from a consensus building process to develop common goals, objectives, strategies and priorities among varied interest groups.



Community Kick-off Meeting, September 6, 2002

Community Strengths and Weaknesses

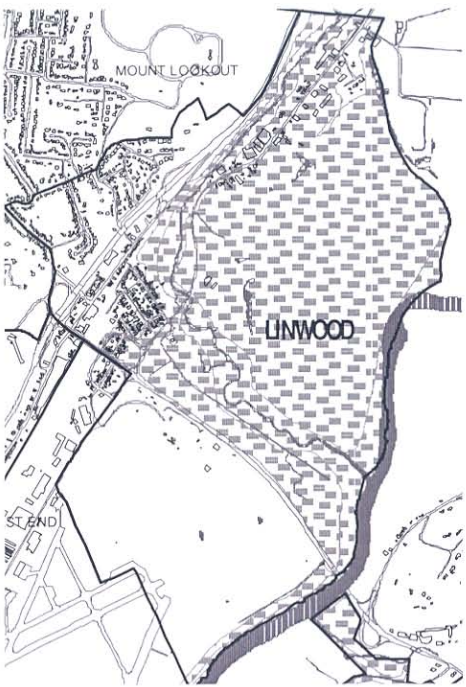
During the Community Kick-off Meeting residents and stakeholders were asked to identify strengths and weakness of Linwood. The preliminary list included among the assets: multi-generation families that reside in Linwood, viable residential enclaves, hillside views, a neighborhood elementary school, and recreation facilities. The Cincinnati Recreation Commission operates Airport Playfield, Linwood Park, Little Miami Scenic River Park and Reeves Golf Course in or adjacent to Linwood. These facilities provide recreational and athletic opportunities for all ages, including the new Lindner Tennis courts and clubhouse and Shore Senior Citizen Center. The 360 acre Otto Armleder Park Phase I construction is anticipated to begin in 2002 and will result in six new soccer fields, a community building and nature preserves along the Little Miami River. These facilities serve Linwood residents and draw seasonal visitors to Linwood. Ault and Alms Parks, under the Cincinnati Park Board, are located nearby in the Hyde Park and Mount Lookout neighborhood.

Challenges identified by the public, Oversight Committee and City staff, were generally classified under categories of circulation, flooding, housing concerns and conflicts arising from mixed-uses, and Image/Identity issues. All of the challenges were approached in this long-range strategic planning process as opportunities.

From the strengths and weaknesses, the Oversight Committee developed community goals, objectives and strategies that they then prioritized. Prioritization of these strategies will serve as a blue print or work program of short and long-term changes on which the community can focus for positive change and preservation of assets that benefit the Linwood community.

Flooding

Approximately 75% of the Linwood neighborhood, located on the western side of the Little Miami River, is in three overlapping flood plains: The Duck Creek, Little Miami River and the Ohio River. The entire 100-year flood plain area, bounded by Eastern Avenue and the Beechmont Levy to the northwest, southwest and west, encompasses approximately 50 residential properties (north of the Beechmont Levy) and two dozen commercial or manufacturing properties on Wooster Road to the north.



Challenges to developing or expanding in the flood plain include: cost to elevate construction, ability to obtain financing and increased cost of flood insurance and access to property during the flood season.

In addition, some portions of Linwood are located on very steep topography. Additional building in these areas may cause slippage and more severe runoff problems, damaging existing homes on the hillside, as well as those located at the bottom of the hill. For this reason, the Linwood neighborhood has recommended future hillside preservation efforts.

Circulation

The Linwood neighborhood is segmented by travel corridors which have been designed over time to accommodate increased through-traffic. Eastern Avenue, (Truck Route US 50) and railroad tracks divide the communtiy. Roads are busy and not pedestrian friendly, particulary Wooster which does not have sidewalks. Residents envision a "walking community" with improved pedestrian and bike connections between residential areas and recreation facilities.

Metro's mass transit planners produced a preliminary set of recommendations as part of a comprehensive planning process entitled Metro Moves. The preliminary plan proposes small to large scale improvements ranging from bus shelter enhancements to design and construction of regional multi-

Beechmont Levy

modal hubs serving the greater Cincinnati area. The closest regional hub to Linwood proposed in the Metro Moves Plan is generally located in the Hyde Park/Oakley area. Metro is in the process of refining the preliminary recommendations and continues to work with citizens as transportation planners

develop specific recommendations, anticipated to be released in Spring 2002. Linwood community leaders, with City staff from the Transportation & Engineering Department, are encouraged to communicate the circulation and mass transit needs of the Linwood community at this opportune time, so that residential areas and employment centers can take advantage of improved transit alternatives.

Department of Transportation & Engineering staff developed several concepts that address the need for improved connections and safer circulation. See illustrations in the Key Recommendations and Appendix A of this report. Several of these concepts simultaneously address other issues, for example providing circulation through inhabited areas during floods and image enhancement. The concepts also include urban design strategies to improve the aesthetic qualities of the streetscapes, particularly along the Eastern Avenue corridor and in the manufacturing areas on Wilmer Avenue and Wooster Road. Wooster is included in the OKI 2030 plan and the Transportation staff recognizes the need for roadway and pedestrian improvements on Eastern Avenue.

Housing and Increased Homeownership Opportunities

Small clusters of well-maintained homes exist near the Beechmont Viaduct. Despite the impacts of flooding, traffic, and surrounding commercial or manufacturing uses, many generations of families have occupied these areas, which contain historically and architecturally significant structures. [1] Demographics show the percentage of owner-occupied housing is higher than the City average. However, there is concern that many units are occupied by an aging population that may not be able to maintain them for the long term when descendents choose to locate outside of Linwood or the City. Opportunities to develop market rate housing are scarce in Linwood. There are some infill possibilities along Eastern Avenue (See Appendix B.) but desirable larger lots are non-existent or in the flood plain.

The Oversight Committee, after deliberating the continued long-term viability of several existing residential areas, determined that one of the highest priorities is to protect the housing stock around the Beechmont Viaduct by rezoning from manufacturing to residential use. The traffic enhancements will also serve to connect and serve these residential areas. The Oversight Committee recommends rezoning to discourage commercial development that might displace residential uses, followed by roadway improvements. City staff cautioned that given the challenges of being in the flood plain, City Staff, City Planning Commission, and elected decision-makers would have to weigh the cost-benefits of improving these areas vs. other alternatives such as a property buy-out program. Ultimately, the type and design of the access improvement may lead the decision of highest and best use.

Commercial/ Mixed-Use Development

Mixed-use provides plenty of live/work opportunities; however, mixed uses can create conflicts. Commercial development, frequently heavy industrial development, is viewed as both a weakness and strength of Linwood. While manufacturing/ commercial uses provide jobs and tax revenues, adverse effects of manufacturing uses such as pollution, odors, and noise were frequently mentioned.

Recognizing that these vital uses are permitted by zoning and have historically existed in their respective zone districts; the community desires to work with existing agencies to ensure that these uses are operating under existing codes and guidelines. The Oversight Committee characterized "neighborhood friendly" businesses as quiet, non-polluting, non-odorous, as well as those that employ Linwood residents,

[1] Identified in a 1978 inventory prepared by the Historic Conservation Board

and demonstrate a willingness to work with LCC to solve neighborhood problems. One example cited and commended was the initiative taken by a local construction contractor in the Wooster area to purchase a street sweeper for daily cleanup of the company's property and adjacent right-of-way. Other businesses have responded positively to the community by reducing imposing lighting from parking facilities and making private meeting rooms available to the Community Council for public meetings, or landscaping their facility to soften the "industrial" appearance.

There is also citywide concern about the loss of high-tech, high-paying manufacturing jobs to lower-paying service-sector jobs, resulting in a loss of both tax revenues and City residents with greater disposable income. In conjunction with the City's economic developers, the LCC desires to retain and recruit businesses that provide desirable employment opportunities. The Linwood Community Council and business interests on the Oversight Committee believe that it is mutually beneficial to encourage collaboration with Linwood businesses to advance the goals, objectives and strategies of the Linwood community. See Appendix D for a list of existing businesses.

Lunken Airport

The Cincinnati-owned Lunken Airport (CLA), a reliever airport to Cincinnati/Northern Kentucky International Airport, provides facilities and services suitable for attracting smaller aviation activity such as charter and corporate business flights and flight training. CLA handles approximately 120,000 operations annually, most flown by corporate jets, charters, and general aviation aircraft.

Lunken Airport is conveniently located approximately seven miles east of the Central Business District. Lunken is self-funded and does not use City general fund revenue for operating costs. Revenue generated at Lunken also remains at the facility, and is not a source of City revenue. The facility contributes to increase City revenue by attracting local spin-off development. In addition, large corporations in the Central Business District benefit from easy access to corporate charter flights. Future revenues will support airport maintenance, operations, and new capital investment projects.

The City is currently conducting Federal Aviation Administration (FAA) studies to assess the impacts of the airport on the surrounding neighborhoods including Linwood. These studies will include recommendations for mitigation strategies for various airport impacts. The Department of Transportation and Engineering is also preparing an overall plan to compile and consolidate airport activities.

Image and Marketability of Linwood

Parks/Recreation

Many of the community assets identified at the outset of the planning process could be used as marketing tools or incentives to attract visitors and desired development. For example, Linwood can be described as Cincinnati's "Recreation Destination." The 2001 attendance projections below indicate their value as residential development and economic development incentives to draw related businesses to Linwood.

▪ Airport Playfield [2]	343,974+
▪ Reeves Golf Course	65,506+
▪ Little Miami Scenic River Nature Preserve	5,475+
Total	414,955+

[2] (Baseball diamond, Land of Make Believe playground and tennis programs)

The Cincinnati Recreation Commission (CRC) estimates that a 25% increased attendance at Airport Field facilities is attributable to significant improvements made over the last two years. The Otto Armleder Memorial Park and Recreation Complex on the Little Miami at the Scenic River Nature Preserve includes soccer fields, a community building and various restorations of wildlife habitats. The $4 million Phase 1 construction will begin in 2002. This and future phases will dramatically increase the number of local and regional visitors to the area. The CRC is seeking additional funding to complete the future phases.

Architectural Character

Linwood contains many original structures that are of architectural or historical significance to the neighborhood. Buildings and structures identified in the 1978 inventory by the

4918 Eastern Avenue

Miami Purchase Association, such as Early Victorian and Gothic Revival period residences, contribute to the unique character of Linwood. Unfortunately some architecturally significant structures and decorative elements have been lost or removed since completion of the inventory in 1978.

The remaining identified properties as well as other historically significant properties acknowledged by the Oversight Committee can serve as community resources reminding residents of their history. Some of these properties may serve as attractions in the future. Some structures may provide adaptive reuse opportunities, such as the brick firehouse at 3678 Heekin, built around 1890, which is now the office of a landscape architect. The Crusade Castle, 5100 Shattuc Avenue, an excellent 1860 Italian Renaissance building, part of extensive vineyards owned by Nicholas Longworth and subsequent headquarters for Catholic mission work, is attractive to residential developers.

Lunken Municipal Airport at Wilmer Avenue and Airport Road was built in what is known as Turkey Bottom. During WWI Lunkenheimer Valve Co. used the site as an airfield. In 1922 they organized the Lunken Airport Co. and in 1925, an airstrip was organized. In 1930, the Airport was dedicated, and it accommodated 20,000 passengers. The main Art Deco-style terminal building and original hangers are eligible for historic designation.

The community identified other properties that may be significant. An original one-room schoolhouse, 4829 Eastern Avenue, is now a residence. The Linwood House Hotel, 4632 Eastern Avenue, is known by residents today as Schrimper's. Linwood Town Hall, 4928 Eastern Avenue, became Our Lady of Loretto Church in 1904 and then Ark by the River Church in 1994. The first Lindner family ice cream parlor, 4843 Eastern Avenue, grew into the United Dairy Farmers regional enterprise still growing today. The Oversight Committee appreciates the value in preserving these architectural assets, such as Linwood Academy, 4900 Eastern Avenue, which is recognized but not officially registered. The Committee, with the assistance of the City Planning Department Historic Conservation office, plans to pursue recognition of significant properties and where possible, local or federal designation.

Linwood School

Cincinnati Public Schools proposes to consolidate Linwood Academy (formerly Linwood Elementary School) with the McKinley School in the East End Neighborhood into a new Pre K-12 facility on Park Board property in the East End known as Turkey Ridge. Many in the Linwood community share concerns about the loss of their neighborhood school. This loss of Linwood Academy, currently serving about 300 K-6 students, will be tolerable provided the consolidated school maintains or exceeds the standards of excellence in education established by the academy and assures reasonable access for Linwood families. Linwood Academy's recognized academic success is in part attributable to Corporate Partners-in-Education such as the YMCA, East End Health Center, Frisch's Restarants, the Museum Center, and the Cincinnati Police Department. The Linwood Oversight Committee envisions improvements to the local high school graduation rate and is optimistic that the future consolidated school facilities and programs will positively address unacceptable rates reflected by census data.

As for the Linwood School building itself, the Oversight Committee is anxious to take an active role in its redevelopment. The Romanesque Revival structure built in 1927 to 1929 was designed by A. Lincoln Fechheimer, a prominent Cincinnati architect. The elevated building overlooks the Ohio River and has tremendous potential for senior housing or office use.

Cincinnati Public Schools must follow a specific process with respect to the dispostion of school buildings. The City of Cincinnati Department of Community Development's Housing Round may be a source of funding available to redevelop the architecturally significant building for an appropriate adaptive reuse consistent with the goals and objectives of the Linwod Community.

Linwood Academy, 4900 Eastern Avenue

The Oversight Committee formulated and built consensus around the following goals, objectives, and strategies in response to concerns, suggestions, and comments gathered at community wide forums, Oversight Committee meetings, and Linwood Community Council meetings. A land use concept also emerged from the refinement of the goals, objectives, and strategies.

Priorities and Level of Difficulty

Upon establishment of strategies, City staff or other agency contacts ranked the level of difficulty required to implement each goal. For example, ability to obtain funding or advance through a political process may increase the level of difficulty. Based on consensus and level of difficulty, the Oversight Committee with community input ranked the priority of each strategy (See Appendix E, Strategy/Priority Matrix).

Implementation

Collaboration greatly enhances strategy implementation success rates. City staff strongly recommends that the Linwood Community Council establish and monitor implementation committees representing residents, businesses, and appropriate partnering agencies to advance strategies within each goal. These committees would work with City departments, private investors, property owners and residents to identify and seek funding opportunities and recruit volunteers to implement the plan recommendations. Please see Appendix E for collaborating agencies.

City funding availability is not implied in these recommendations. Certain types of improvement projects require private property-owner participation through assessment, modifications of utility services or legislation adoption. Each strategy must secure funding, coordinate with appropriate agencies and integrate with the surrounding community. Additionally, it may be required that entities be identified to provide operating and maintenance functions for public improvement projects. Land improvement projects require preliminary and detailed cost estimates, based on accurate field surveys, subsurface investigation, property owner participation, finalized scope, and design, acquisition, demolition or relocation costs. Costs pending final scope of the project may also depend on private and other contributions, including in-kind and available funding from the City.

Goal 1

Enhance and preserve existing community assets

Objectives

- Protect businesses and residences in the flood plain
- Protect residential districts
- Preserve hillsides (prevent erosion and slippage and protect view corridors)
- Preserve architecturally and historically significant structures
- Enhance recreation facilities, programs and hike/bike paths

Strategies

- Improve vehicular access out of residential areas prone to flooding (See traffic improvements Appendix A.)
- Design and construct Beechmont Circle flood valve improvements[3]
- Initiate Environmental Quality – Hillside District designation process near Shattuc, Bouton, Russell, Archer, Bouchaine and Boynton.
- Seek adaptive reuse of Linwood School and all large vacant buildings
- Initiate a land use analysis study to determine appropriate zoning in Beechmont Circle and Wilmer Circle area
- Pursue historic designation of eligible properties
- Promote CRC facilities and programs
- Establish permanent location for LCC meetings

[3] In process by Metropolitan Sewer District (MSD), may require periodic updates

Goal 2

Improve accessibility to destination points and residential areas where appropriate while ensuring pedestrian safety

Objectives

- Improve pedestrian connections
- Make bus stops cleaner, safer, and more accessible
- Improve roadways and intersections to reduce commercial traffic in residential areas (long term)
- Manage speed of through-traffic (short term)

Strategies

- Implement urban design improvements to enhance transit corridors including sidewalk widening and tree rows where appropriate. (See traffic improvements Appendix A.)
- Work with Metro/Sorta to upgrade bus stops
- Engage in refinement of the Metro Moves Plan recommendations
- Construct Beechmont Circle area traffic improvements (see illustrations Appendix A.)
- Monitor traffic with speed wagon and initiate traffic calming request on Hutton Street
- Trim brush in public rights-of-way and clean streets

Goal 3

Decrease environmental impacts on residential areas

Objectives

- Encourage industrial development that does not adversely impact adjacent residential areas
- Encourage reporting of air, water, light and noise pollutants
- Improve communication between residents and businesses
- Balance the value of the airport as a City and regional asset with the needs and property valuation of the Linwood Community and surrounding neighborhoods

Strategies

- Encourage industrial properties to take advantage of Urban Forestry's Re-leaf Program to beautify and buffer
- Increase frequency of street sweeping on Wooster
- Educate residents about how to report air quality issues
- Create a LCC task force to set up communications with commercial representatives
- Complete the Part 150 Study
- Complete and evaluate Lunken Airport Master Plan
- Identify more specific strategies to mitigate noise from Lunken Airport

Goal 4

Attract responsible, neighborhood-oriented commercial development that will also serve as destination points to attract "through-traffic"

Objectives

- Promote Linwood as a recreation destination point with accessory commercial uses
- Promote compatible mix of development
- Retain existing businesses that serve Linwood through job creation or by drawing visitors
- Improve communication between residents and businesses

Strategies

- Initiate a market feasibility study to determine the market for commercial development
- Market available land for commercial development (see map, Appendix B)
- Promote commercial development that is aesthetically compatible with the urban environment and assist with their future needs *("good neighbor businesses")*
- Maintain neighborhood business district zoning on Eastern Avenue in vicinity of Linwood Avenue
- Assist potential business with available City resources such as small business loans, tax increment financing, tax abatement
- Create a LCC task force to set up communications with commercial representatives or work with an existing community development corporation

Goal 5

Increase homeownership for mixed incomes and encourage infill and rehabilitation opportunities

Objectives

- Assist current and future residents in purchasing or maintaining homes
- Build new homes where feasible
- Preserve the character of the neighborhood

Strategies

- Convert vacant buildings to homeownership units by placing buildings in the Homesteading Program (as well as using vacant lots for infill housing via Homesteading)
- Educate current residents about rehabilitation/ property maintenance programs offered such as home improvement loans, pre-purchase counseling programs, and tax abatement
- Assist residents with low-interest rate mortgage products
- Direct residents to down payment and closing cost grants
- Work with the City's Ambassador Program to promote the neighborhood to prospective home-buyers
- Inform senior citizens of emergency repair grants
- Inform property owners about the tax advantages of home improvements
- Identify and market parcels suitable for building. Target sites for infill and appropriate larger developments (See Appx. B)
- Promote the Cincinnati Housing Round and the Homebuyer Infill and Rehab Programs
- Inform landlords about the Rental Rehab Program to encourage responsible renters and fewer absentee landlords

Goal 6

Improve Linwood's physical image and marketability

Objectives

- Assure access to a neighborhood school
- Improve safety and blighting conditions
- Enhance visibility of view corridors
- Improve architecturally significant buildings
- Improve communications with community stakeholders
- Improve quality, frequency, and responsiveness of public service
- Decrease litter, overgrown weeds, and neglected properties

Strategies

- Work with Cincinnati Public Schools to achieve master plan recommendations to serve the Linwood community
- Sweep drug trafficking
- Alert public service agencies about obstructed view corridors
- Inform property owners of historic tax credits associated with rehabbing eligible buildings
- Increase opportunities for businesses and residents to collaborate
- Update a response process and contact list to address service issues (See Appendix C)

Key Recommendations

1. Flood Protection
   A. Design Construct Flood Valves 2002
   B. Duck Creek Project - slope cuts
2. Traffic Improvements (See Appx. A)
   A. Wooster/Wilmer Streetscape
   B. Beechmont/Wilmer/Wooster Interchange
   C. Eastern/Wooster Connector
3. Infill Development Opportunities
   A. Residential
   B. Commercial
4. Hillside Protection: Eligible District for EQ-HS designation
5. Preservation of Historically Significant Structures
   A. Early Victorian and Gothic Revival Period Structures
   B. Firehouse
   C. Lindner- family ice cream parlor
   D. One-room school house
   E. Schrimper's
   F. Our Lady of Loretto/Linwood Town Hall
   G. Linwood Academy
6. Park/Recreation Opportunities
   A. Otto Armleder
   B. Airport Playfield
   C. Reeves Golf Curse
   D. Linwood Ballfield

Credits

The City Planning Department prepared this plan with assistance from Departments of Transportation & Engineering and Community Development, and the Linwood Strategy Oversight Committee.

Linwood Strategy Oversight Committee

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Ms. Connie Geier, Resident
Mr. Jim Marthaler, Resident, business owner
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Ms. Mary Owens, Resident
Ms. Rosann Parlier, Resident
Mr. Dan Shannon, Resident, Business Owner, Developer
Mr. Richard Hoekzema, Firstar Bank
Mr. Joe Prus, Prus Construction
Mr. Jack Scott, H.C. Nutting
Ms. Susan Tuttle, Wine Cellar Innovations
Alternates
Mr. Tony Giglio, Linwood Community Council
Mr. Pat McDevitt, Resident
Ms. Linda Hefner, Hefner & Sons

City of Cincinnati – City Council

Mayor Charlie Luken
Minette Cooper
David Crowley
Paul Booth
John Cranley
Pat DeWine
Chris Monzel
David Pepper
Alicia Reece
James R. Tarbell

Staff from the City of Cincinnati

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Elizabeth A. Blume, AICP, Director, City Planning Dept.
John Deatrick, AICP, PE, Director, Dept. of Transportation and Engineering
Peg Moertl, Director, Dept. of Community Development
Patrick Ewing, Sr. Community Development Analyst, Community Development Dept.
Martha Kelly, P.E. Supervising Engineer, Dept. of Transportation and Engineering
Katherine Keough-Jurs, AICP, City Planner, City Planning Dept., Community & Strategic Planning Division
Vanessa McMillan-Moore, Administrator, City Planning Dept.,
Michael Moore, Sr. Architect, Dept. of Transportation and Engineering
Ed Ratterman, Development Officer, Community Development Dept.
Ron Regula, DT Div. Mngr., Community Development Dept.
Dev Saggar, Data Services, City Planning Dept.
Kevin Sewell, Student Intern, City Planning Dept.
Mike Seyferth, Student Intern, City Planning Dept.
Gincy Thoppil, Student Intern, City Planning Dept.
Reggie Victor, Senior Transportation Planner, Dept. of Transportation and Engineering
George Ann Wesner, City Planning Dept.
Bob Wessel, Dept. of Transportation and Engineering Dept.
Cheri Rekow, AICP, Sr. City Planner, City Planning Dept., Project Manager

City Planning Commission

Caleb Faux
Terri Hankner
Jacquelyn McCray
Don Mooney
David Rager, City Manager's Office
James R. Tarbell
Peter Witte

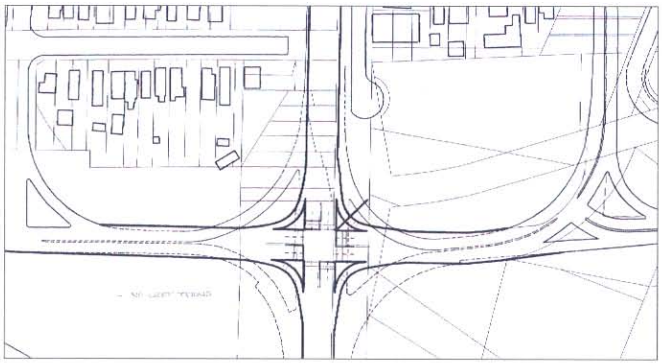
Linwood Neighborhood Strategy Appendices A-E.

Appendix A. Traffic Improvement Concepts

The following two concepts are variations of proposed rights-of-way improvements to the Beechmont Circle Wilmer/Wooster intersection, with pros and cons indicated by (+/-). Various elements from each concept could be combined.

Beechmont Option #1:

- Elevated, signalized intersection at Beechmont and Wilmer/Wooster intersection
- Allows for through-traffic from Wilmer to Wooster (+)
- No left turns. Does not provide full access (+/-)
- Safe crossings for pedestrians (+)
- Reduces approximately half of vehicles using Beechmont circle (+)
- Crossing pedestrian friendly (+)
- Makes residential uses less appropriate



Beechmont and Wilmer/Wooster Intersection (no left turns)

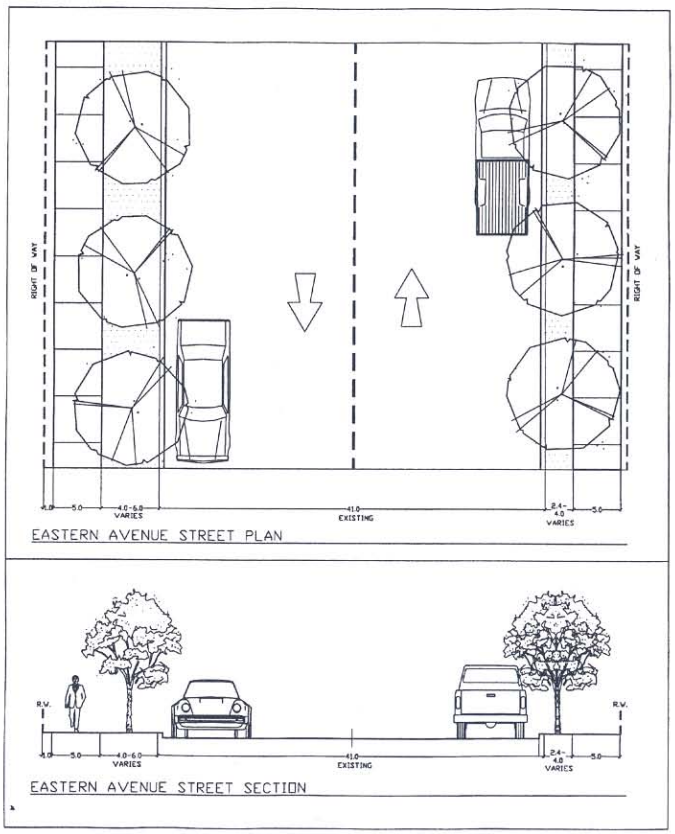
Beechmont Option #2

- Elevated, signalized intersection at Beechmont and Wilmer/Wooster intersection
- Allows for through-traffic from Wilmer to Wooster (+)
- Full access with left turns, (+/ -)
- Eliminates all commercial traffic out of residential area
- Beechmont Circle and Wooster intersection: right-in/right-out or a cul-de-sac option (+)
- Could encourage more commercial development (-)
- Wilmer Court from 1-way to 2-way (+)
- Connects three residential clusters
- Bloor Street extension connects Kenilworth allowing vehicular exit during floods
- Safest option for residential scenarios in circle

Beechmont and Wilmer/Wooster Intersection (left turns)

Wooster/Wilmer/Eastern Enhancements

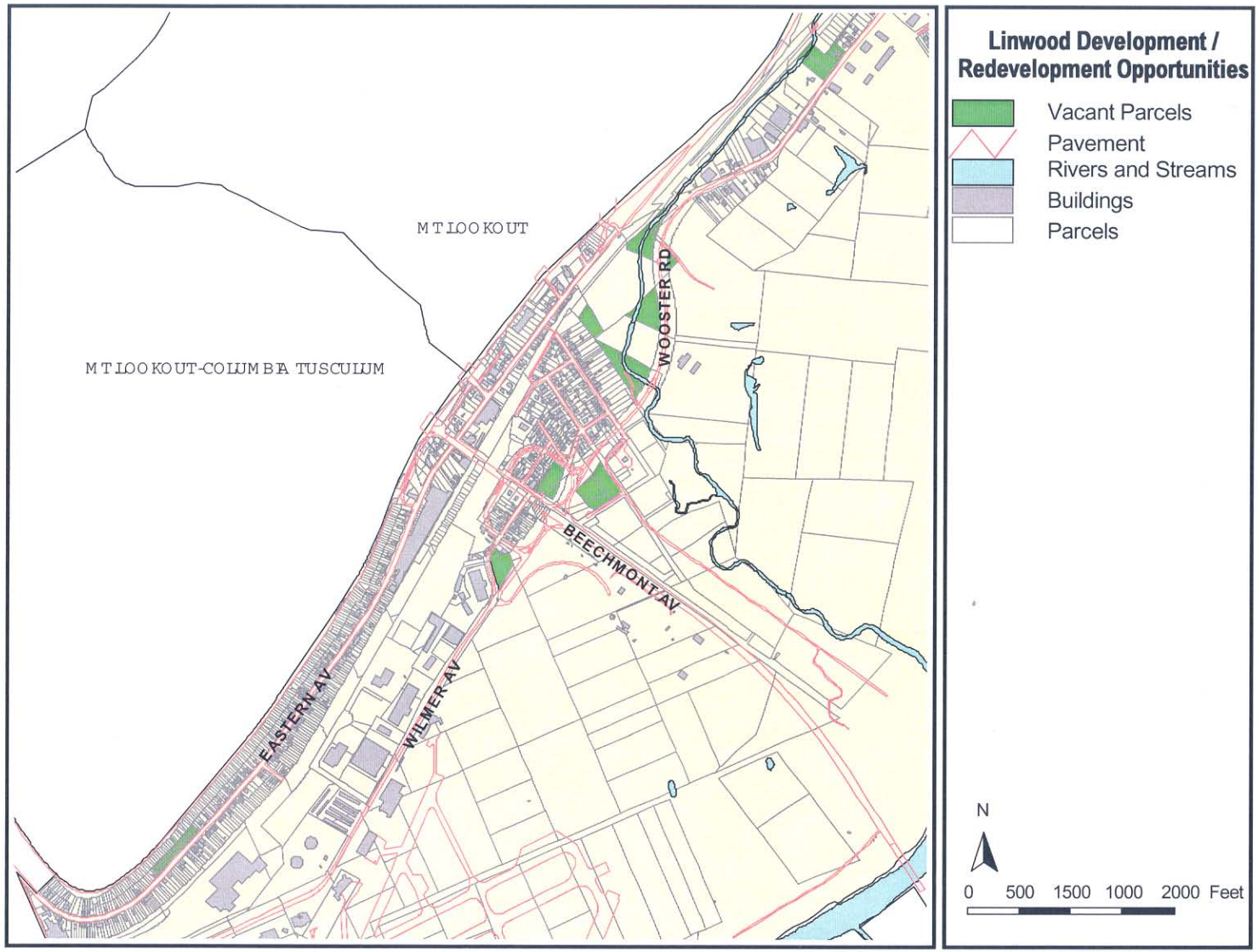
- Incorporates street trees, sidewalks, and bike path (+)
- Addresses flooding/drainage issues on roadway (+)
- Addresses aesthetic concerns (+)
- Improves a major gateway to Linwood (+)
- Incorporated in OKI's 2030 long range plan (+)
- Note: width of bike path depends on confirmation of 60-65' width of existing right-of-way



Eastern/Wooster Connector

- Costly because no new railroad track crossings are permitted, therefore must bridge over railroad track (-)
- Connection to Firststar Center (with a signal if traffic volumes justify) (+)
- Connects north/south, residential to recreation uses (+)
- Demolition of 5 historically significant structures required (-)
- Might result in increased traffic on Eastern Ave (-)

Appendix B. Vacant Properties Map



Linwood Community Council (LCC)

The LCC meets monthly on the fourth Tuesday of each month (third Tuesday due to holidays), 7:30 PM at the Linwood Baptist Church, 4808 Eastern Avenue.

Bob Bibb, President	321-0266
Jenny O'Donnell, Editor Linwood Newsletter [1]	321-1996

Who to Call:

City of Cincinnati - General Information	352-3000
CNAS Hotline	352-CNAS (2627)
Building Permits	352-3271
Broken Water Mains	591-7900
Dead Animal Removal	591-6000
Metropolitan Sewer Department (MSD) [2]	352-4900
MSD weekend access	244-5500
Parks (City)	352-4080
Public Works 24- Hour Hotline	**591-6000**
Recreation & Community Ctr. Information	352-4000
Rodent Control	352-2922
Senior Services	721-4330
Sidewalk Repairs	352-3463
Street Repairs	352-3361
Tree Problems	861-9070
Vacant Residential Buildings	352-3275
Waste Collection / Trash / Litter	591-6000
Zoning Complaints	352-6105

[1] Deadline to submit news is the first Tuesday of the month
[2] Call MSD if flooding occurs, provide dates

What is CNAS?

Cincinnati Neighborhood Action Strategy

- CNAS is a process involving citizens and City staff working as partners to identify and address strengths, opportunities, and challenges within Cincinnati's neighborhoods.
- CNAS teams provide the City an opportunity to improve service delivery and to be more responsive to the citizens of Cincinnati.

A team of City staff, from various departments, serves each of 14 core areas. CNAS Team N services the Linwood neighborhood. Team member responsibilities include:

- Becoming familiar with the infrastructure of the neighborhoods;
- Interacting with residents and groups; and,
- Assisting in obtaining technical assistance and resources;

For CNAS updates or information about CNAS, e-mail: cnas@rcc.org or contact:
Michelle Myers, City Manager's Office 352-3742

Appendix D. Linwood Business Establishments 2001

	Business	Address	Ph.	#Employed
1	Ark By The River,	4928 Eastern Ave	321-5117	1-4
2	Bentley Koepke Inc,	3678 Heekin Ave	321-7700	5-9
3	Linwood Academy	4900 Eastern Ave	533-6350	20-49
4	Linwood Baptist Church	4808 Eastern Ave	871-2954	1-4
5	Linwood Faith Tabernacle	4950 Eastern Ave	321-3042	1-4
6	St Teresa of Avila Church	4918 Eastern Ave	321-8471	1-4
7	Accent Landscapes	5171 Wooster Pike	533-9980	1-4
8	Advance Automotive	5381 Wooster Pike	321-3524	1-4
9	Advanced Florring	3724 Hutton St	871-7744	1-4
10	Aero Aviation Training Ctr Inc	4500 Airport Rd	924-0601	10-19
11	Air Net Systems Inc	4700 Airport Rd	321-9025	5-9
12	Air Tolin Inc	4730 Airport Rd	871-8235	1-4
13	Air Training-Cardinal Air Trng	262 Wilmer Ave	321-5822	5-9
14	Aircrafters	4400 Airport Rd	533-4011	1-4
15	Airline Union's Mortgage Co.	358 Wilmer Ave	871-6200	20-49
16	Airport Pony Keg Inc	4139 Eastern Ave	321-4043	5-9
17	Amelia Church Of God	4331 Eastern Ave	321-3319	1-4
18	American Legion	224 Wilmer Ave	871-2848	1-4
19	American Mobile Svc	358 Wilmer Ave	321-8899	1-4
20	Anderson Waste	4678 Wilmer Ct	533-0667	1-4
21	Anderson Arborists Inc	5159 Wooster Pike	321-9880	5-9
22	Andy Thul & Assoc	4212 Airport Rd	871-0173	1-4
23	Arnold Printing	630 Lunken Park Dr	533-6900	50-99
24	ASAP Air Charter	358 Wilmer Ave	533-0808	10-19
25	Austin Bewsey Studios Inc	4650 Wilmer Ct	871-8660	20-49
26	Aviation Charter Express	358 Wilmer Ave	871-7600	1-4
27	Aviation Specialist	4700 Airport Rd	871-4722	5-9
28	Avionics Inc	4400 Airport Rd	871-6222	5-9
29	B & B Enterprises	5173 Wooster Pike	871-8009	10-19
30	B & L Air Svc	358 Wilmer Ave	321-3323	5-9
31	Benjamin Hey Mill Outlet	4142 Airport Rd	321-3343	1-4
32	Bigelow Homes Inc	4489 Eastern Ave	871-7454	1-4
33	Blind Squirrel Productions	4785 Eastern Ave	533-4340	1-4
34	Blue Chip Pavement Maintenance	5391 Wooster Pke	321-9595	50-99
35	Bombardier Aerospace Corp	418 Wilmer Ave	321-7458	1-4
36	Botanics	4612 Kellogg Ave	871-5100	5-9
37	Bramble Auto Parts	5252 Wooster Pike	321-0838	1-4
38	Brat Printing	671 Wilmer Ave	533-3200	1-4
39	Brock's Trucking Co	5315 Wooster Pike	321-4941	10-19
40	Canvas Shop	4764 Bloor Ave	321-2260	1-4
41	Captain's Cove Marine	4670 Kellogg Ave	361-0157	20-49
42	Central Investment Corp	640 Wilmer Ave	871-1099	1-4
43	CFC Interiors	4785 Eastern Ave	321-2037	10-19
44	Chart Air	4400 Airport Rd	321-3230	5-9
45	Cin-Air	400 Wilmer Ave	321-7142	20-49
46	Cincinnati Aero Svc Inc	4696 Airport Rd	871-9211	1-4
47	Cincinnati Hanger Six	4760 Airport Rd	871-6294	5-9
48	Cincinnati Flight Training Clb	370 Wilmer Ave	871-3000	10-19

	Business	Address	Ph.	#Employed
49	Cincinnati Paperboard Corp	5362 Wooster Pike	871-0982	1-4
50	Cincinnati Polysteel	5263 Wooster Pike	533-1111	20-49
51	Cincinnati Recreation Comm	Beechmont & Wilmer	321-7658	1-4
52	Cincinnati Drywall Inc	659 Wilmer Ave	321-7322	50-99
53	Cinti Aircraft Sales Inc	358 Wilmer Ave	871-1000	1-4
54	Columbia Building Systems Inc	4224 Airport Rd	871-8400	1-4
55	Commercial Drywall Systems	5194 Wooster Pike	924-0800	1-4
56	Condor	670 Wilmer Ave	871-5302	20-49
57	Corporate Furnishings Of Ohio	3755 Pennsylvania	310-7054	5-9
58	Dalton Roofing Co	4477 Eastern Ave	871-2800	20-49
59	Delta Group	4706 Wilmer Ct	321-3731	1-4
60	Derrick Co	4560 Kellogg Ave	321-8122	20-49
61	Diamond Avionics	4696 Airport Rd	871-1160	5-9
62	Discount Moving & Hauling	4823 Winter St	321-4000	1-4
63	Dupli Soft	4212 Airport Rd	321-3873	10-19
64	Dursco Contractors Inc	4242 Airport Rd	533-5900	5-9
65	E Micah Aviation	358 Wilmer Ave	533-4572	1-4
66	Eagle International	4510 Airport Rd	624-3131	5-9
67	Eastern Hills Tennis Club	669 Wilmer Ave	871-8717	5-9
68	Eastern Welding Supply Inc	4342 Eastern Ave	321-3267	5-9
69	Ellerbe Associates & Cnsltncy	262 Wilmer Ave	321-6233	1-4
70	Enterprise Rent A Car	358 Wilmer Ave	871-4114	1-4
71	Epoxy Systems Intl	5211 Wooster Pike	924-1800	5-9
72	Executive Jet Charter	4556 Airport Rd	979-6600	250-499
73	Fiber Seal Fabric Care System	5055 Wooster Pike	321-8887	5-9
74	Firstar Bank	5065 Wooster Pike	985-4300	1-4
75	Flight Depot	262 Wilmer Ave	321-6777	1-4
76	Flower Framers	671 Wilmer Ave	321-7001	10-19
77	Franklin Aviation Academy	62 Wilmer Ave	871-7602	10-19
78	Freight Dog Financial Ad	4630 Airport Rd	871-6950	1-4
79	Gabby's Carry Out & Deli	5207 Wooster Pike	533-1019	1-4
80	Garland's Signs & Banners	4212 Airport Rd	321-8828	1-4
81	Glass Wise	5174 Wooster Pike	533-9096	1-4
82	Greater Cincinnati Airmens Clb	358 Wilmer Ave	321-4110	5-9
83	H C Nutting Co	611 Lunken Park Dr	321-5816	100-249
84	H Dennert Distributing Corp	351 Wilmer Ave	533-7657	100-249
85	H Hafner & Sons	5445 Wooster Pike	321-1895	1-4
86	H Hafner & Sons	3838 Pennsylvania	321-1895	1-4
87	Hertz Rent A Car	4700 Airport Rd	533-3161	1-4
88	Hoeweler Group	358 Wilmer Ave	533-0200	
89	Hide Park Plumbing & Tile	3753 Beechmont Ct	321-2081	1-4
90	J S Prescott Inc	659 Wilmer Ave	321-4615	1-4
91	Jacob Brothers Heating & Ac	3754 Beechmont Ct	533-3600	20-49
92	Jet Air Inc	4700 Airport Rd	871-8878	1-4
93	Jet Resource Inc	455 Wilmer Ave	871-1554	10-19
94	Kemble & Rude Communications	4242 Airport Rd	871-4042	5-9
95	Knightworks	4224 Airport Rd	871-0887	1-4
96	Linwood Lodge	4784 Eastern Ave	871-7189	5-9
97	Lockwood USA	262 Wilmer Ave	321-5604	1-4
98	LRE Container Svc Inc	5445 Wooster Pike	321-8977	1-4

	Business	Address	Ph.	#Employed
99	Luke F Harig Jr Inc	4242 Airport Rd	321-5522	1-4
100	Lunken Airport	262 Wilmer Ave	321-4132	10-19
101	Lunken Airport Tennis Facility	4744 Playfield Ln	321-1772	1-4
102	Lunken Self Storage	4700 Wilmer Ct	321-1188	1-4
103	Marina Management Svc Inc	262 Wilmer Ave	533-9900	1-4
104	Mars Manufacturing Co	3711 Beechmont Ct	321-7311	5-9
105	McGarey Development Co	4212 Airport Rd	871-8456	10-19
106	Mechlem Plumbing & Tile	3755 Beechmont Ct	321-5779	5-9
107	MGA Transport Co	418 Wilmer Ave	321-9568	1-4
108	Midwest Air Traffic Control	465 Wilmer Ave	321-8878	5-9
109	Midwest Airways Inc	4761 Airport Rd	321-1400	1-4
110	Midwest Jet Ctr	358 Wilmer Ave	871-8600	10-19
111	Million Air	4700 Airport Rd	871-2020	10-19
112	Motion Industries Inc	675 Wilmer Ave	533-4900	10-19
113	Motz Group	5055 Wooster Pike	871-3992	1-4
114	Multi-Color Corp	4575 Eastern Ave	321-5382	5-9
115	N A Systems	4612 Kellogg Ave	871-4514	1-4
116	Niehaus Plumbing	5279 Wooster Pike	321-2867	1-4
117	O'Rourke Construction Co	660 Lunken Park Dr	871-1400	50-99
118	Oakley Plumbing Co	5381 Wooster Pike	793-2204	5-9
119	Observation Deck	262 Wilmer Ave	321-4115	1-4
120	Otis Distributors	4224 Airport Rd	321-6847	10-19
121	Otis Refrigeration Svc	4224 Airport Rd	533-5333	10-19
122	Perrino Landscape Inc	5263 Wooster Pike	533-2300	10-19
123	Pro-Tech Avionics	358 Wilmer Ave	871-0269	5-9

	Business	Address	Ph.	#Employed
124	Protection Services Inc	5170 Wooster Pike	533-9922	5-9
125	Radioactive	670 Wilmer Ave	533-0035	
126	Ramon's Gourmet Deli To Go	3744 Pennsylvania	871-7687	1-4
127	Ray & Pete's Auto Body	4181 Eastern Ave	321-5946	1-4
127	Ray Prus & Son Construction	5325 Wooster Pike	321-7774	100-249
129	Recreation Commission	4750 Playfield Ln	321-6500	20-49
130	Reeves Golf Course	4747 Playfield Ln	321-2740	10-19
131	Reeves Golf Driving Range	Beechmont & Wilmer	321-1433	10-19
132	Rempe Save Drive Around Pony	5186 Wooster Pike	871-7724	1-4
133	Rigg's Bus Co	4785 Morse St	321-3377	100-249
134	River City Travel II	262 Wilmer Ave	533-9988	20-49
135	River City Import Svc	5150 Wooster Pike	533-1080	1-4
136	Robbins Inc	4777 Eastern Ave	871-8988	250-499
137	Rose Arena	3838 Pennsylvania	321-8305	1-4
138	Safety Kleen	5246 Wooster Pike	321-1129	10-19
139	Select Group Courier	4612 Kellogg Ave	533-9344	5-9
140	Serge A Birn Co	5328 Wooster Pike	871-2855	20-49
141	Shannon Leather	4706 Wilmer Ct	321-7788	5-9
142	Shantran Logistics Inc	4212 Airport Rd	871-7150	5-9
143	Sheakley Group	4700 Airport Rd	533-0444	
144	Shore Senior Citizens Ctr	4745 Playfield Ln	321-7560	1-4
145	Signature Engines Inc	4204 Airport Rd	871-9966	5-9
146	Skip's Motorcycle & Auto Parts	5288 Wooster Pike	321-7530	1-4
147	Sky Gallery Restaurant	262 Wilmer Ave	871-7400	20-49

	Business	Address	Ph.	#Employed
148	Small Business Data Processing	4208 Airport Rd	871-7019	5-9
149	Southern Extruded Shapes	3715 Beechmont Ct	871-7329	1-4
150	State Dock Inc	262 Wilmer Ave	533-9966	1-4
151	Stefani Grounds Care Inc	5381 Wooster Pike	321-6640	5-9
152	Stevenson Photo Color Co	535 Wilmer Ave	351-5100	100-249
153	Stoehr Enterprises	4785 Eastern Ave	321-0540	1-4
154	TAG Aviation	4700 Airport Rd	321-1600	
155	TDI	5253 Wooster Pike	784-9797	10-19
156	Thomas J Dyer Co	621 Wilmer Ave	321-8100	20-49
157	Tri State Wire Rope Supply Inc	4139 Airport Rd	871-8656	10-19
158	Tritex Corp	4510 Airport Rd	871-9111	1-4
159	US Helicopters Inc	358 Wilmer Ave	871-0994	1-4
160	U Store-U Lock	591 Wilmer Ave	871-4452	1-4
161	US Flight Standards Ofc	4240 Airport Rd	533-8110	20-49
162	Veterans Machining	4212 Airport Rd	321-3500	5-9
163	Warm Air Inc	4700 Airport Rd	321-4448	1-4
164	WHJ Consulting	4212 Airport Rd	533-9228	5-9
165	Widmer's	373 Wilmer Ave	321-7600	5-9
166	Wiener & Co	262 Wilmer Ave	533-1966	1-4
167	Wine Cellar Innovations	4575 Eastern Ave	321-3733	100-249
168	Wizard's Wardrobe	4788 Eastern Ave	321-1347	1-4
169	Your Computer Shop	4309 Eastern Ave	232-6319	1-4
170	3-X Metrics	4212 Airport Rd	321-5560	1

Goal 1: Enhance and preserve the existing Community Assets

	Objectives	Strategies	Participating Agencies/Groups[1]	Priority	Level of Difficulty
A.	**Protect businesses and residences in the flood plain**	1. Bloor Street Extension to Kenilworth (See Appendix A)	DOT&E	High	Med.
		2. Monitor flood valve design and construction in vicinity of Hutton Area.[2]	MSD; CNAS	Med.	Low
		3. Evaluate in improve access to Wooster Road during the flood season	DOT&E; Private Industry	Med.	High[3]
B.	**Preserve hillsides (prevent erosion and protect views)**	1. Initiate Environmental Quality- Hillside (EQ-HS) designation process for eligible Alms/Ault Hillside district, pending adoption of new zoning code legislation. [4]	LCC; CPD; Hillside Trust	High	Med.
C.	**Preserve architecturally and historically significant structures**	1. Identify and confirm significant or eligible properties such as Linwood School, Lunken Airport, Schrimper's (Masonic building), Our Lady of Loretto, Fire House on Heekin, Wine Rack, Collections of Victorian houses, and Kidwell's Grocery	LCC; CPD, Historic Division	Med.	Med.
		2. Actively seek historic designation and/or adaptive reuse of Linwood School	CPS; CD; CPA	High	Med.
D.	**Identify and protect viable residential districts**	1. Initiate a rezoning study of existing residential areas such as Hutton/ Kenilworth, and Wilmer Court.	CPD	High	High
E.	**Enhance recreation facilities, programs, and hike/pedestrian paths**	1. Promote CRC facilities and programs (existing and proposed) such as Leonard Shore Sr. Center and youth summer sports camps (list others).	CRC; LCC	Med.	Med.
		2. Support development of the Otto Armleder - Little Miami Park including restoration of natural features, improvements to hike and bike trails to connect Linwood's landmarks…(list, illustrate)	CRC; LCC	Med.	Med.
		3. Endorse Ohio to Erie Bike trail State Capital Funding	City; LCC	Med.	Med.
		4. Establish permanent location for LCC meetings such as the Lindner tennis building, Lunken Playfield)	CRC; LCC	Low	Med.

[1] Community Development Department (CDD), Cincinnati Preservation Association (CPA), City Planning Department (CPD), Cincinnati Public Schools (CPS) Cincinnati Neighborhood Action Strategy (CNAS), Cincinnati Recreation Commission (CRC), Department of Transportation and Engineering (DOT&E), Linwood Community Council(LCC), Metropolitan Sewer Department (MSD)

[2] In process by MSD, anticipated completion by end of 2002. LCC may request periodic updates

[3] Expense

[4] Legislation anticipated by end of 2002, may incorporate this eligible district as part of the zoning code rewrite process. Requires support from owners and elected officials.

while ensuring pedestrian safety

Objectives	Strategies	Participating Agencies/Groups[1]	Priority
A. Improve pedestrian connections to re-create a "walking community".	1. Trim brush around sidewalks, clean streets: Wooster Avenue; Eastern Avenue; Lunken Airport exit ramp; bus turn-around at Columbia Parkway; and open space on Beechmont Circle at Wooster	❖ DPS, Highway Maintenance; LCC; CNAS Team	❖ Med.
	2. Implement Urban Design improvements to enhance transit corridors, including sidewalk widening, and tree rows (see also Goal 1, Objective 3 strategies) See Wooster/Wilmer Enhancements, Appendix A.	❖ DOT&E, Architecture and Urban Design	❖ High
	3. Eastern-Wooster Pedestrian/Bike Connector. See Appendix A.	❖ DOT&E	❖ Med.
	4. Implement Eastern Avenue enhancements.	❖ DOT&E	❖ Med.
B. Make bus stops cleaner, safer, and more accessible.	1. Designate bus stops in need of upgrades such as shelters and benches along Wooster and eastern avenue.	❖ LCC; Metro; CPD	❖ High
	2. Engage in refinement of the metro moves plan recommendations, anticipated spring 2002	❖ LCC; Metro; DOT&E; DPS-Sanitation	❖ High
C. Improve roadways and intersections to reduce traffic in residential areas	1. Improve Beechmont Ave.+Wilmer/Wooster Intersection and vicinity (See Concepts #1 and #2, Appendix A.)	❖ DOT&E	❖ High
D. Manage speed of through traffic.	1. Monitor vehicle with speed wagon on Hutton St.	❖ DPS; Cincinnati Police	❖ Med.[4]
	2. Initiate traffic calming requests (speed bump) on Hutton St.[3]	❖ Resident(s); DOT&E; LCC	❖ Med.
	3. Increase enforcement of speeding violations priority for all vehicles	❖ LCC; Cincinnati Police	❖ Med.

[1] City Planning Department (CPD); Cincinnati Neighborhood Action Strategy (CNAS); Department of Public Services (DPS); Department of Transportation and Engineering (DOT&E); Linw Council (LCC).

[2] Heavy competition for funding sources.

[3] A request or petition from a resident(s) on Hutton Street should be made to the DOT & E, Transportation Planning Section.

[4] Police District 2 anticipates arrival of a new speed wagon by speed Feb 2002.

[5] Must meet standards for speed humps, however other traffic calming strategies may be recommended upon review of request.

Goal 3: Decrease industrial environmental impact on residential areas

Objectives		Strategies	Participating Agencies/Groups[1]	Priority	Level of Difficulty
A. **Encourage industrial development that is residentially compatible**	1.	Encourage industries to take advantage of Re-Leaf program through City of Cincinnati Urban Forestry Department to plant buffer of conifer trees	Park Board, Private Industry, LCC	Med.	Low
	2.	Increase frequency of sweeping Wooster to help alleviate dust problem	DPS-Sanitation; OEM; LCC	Med.	Med.
	3.	Encourage industries to redirect lights from residential areas (some measures have been taken)			
	4.	Assist potential business with available City resources such as Small business loans, tax increment financing, tax abatement.	CDD; LCC; OEM; private industry	Low [2]	
B. **Encourage reporting of pollutants**	1.	Educate residents about how to report air-quality issues and any other issues that residents deem necessary	OEM; HCDES; LCC; MSD	Med.	Low
C. **Improve communication between residents and businesses**	1.	Create a LCC task force to set up communications with commercial representatives	LCC; CDD	High	
D. **Minimize impacts from operations at Lunken Airport**	1.	Complete Part 150 study which will survey existing CLA impacts and identify more specific strategies to mitigate noise	DOT&E; FAA; LCC	High	Low
	2.	Complete Lunken Airport Master Plan, which will guide and direct future CLA development.[3]	DOT&E; LCC	High	Low

[1] Community Development Department (CDD); City Planning Department (CPD); Cincinnati Neighborhood Action Strategy (CNAS); Department of Public Services (DPS); Department of Transportation and Engineering (DOT&E); Hamilton County Department of Environmental Services (HCDES); Linwood Community Council(LCC); Metropolitan Sewer Department (MSD); Office of Environmental Management (OEM).

[2] Low unless determined that more is needed

[3] Anticipated completion in 2002

Goal 4: Attract responsible, neighborhood-oriented commercial development that will also serve as destination points to attract "through traffic".

Objectives	Strategies	Participating Agencies/Groups[1]	Priority	Level of Difficulty
A. **Actively promote Linwood as a commercial destination point**	1. Initiate a Market Feasibility Study to determine the market for commercial development	❖ CDD; Private Development	❖ Low	❖ Med.
	2. See also 3.C strategy	❖ LCC	❖ Med.	❖ Low
	3. Identify land available for commercial development. See Appendix B.	❖ City; LCC	❖ High	❖ Low
B. **Promote compatible mix of development.**	1. Identify incentives available to businesses to buffer and screen properties adjacent to more restrictive uses such as residential	❖ LCC; CDD; Private industry	❖ High	❖ Med.
	2. Encourage commercial development that is aesthetically compatible with the urban environment (coordinate with the mapping phase of the city-wide rezoning process)	❖ LCC; City Planning - Zoning Div.	❖ High	❖ Med.
	3. Maintain equivalent of B-1 and B-2 zoning of Eastern Avenue on in vicinity of Hutton Avenue.	❖ LCC; City Planning - Zoning Div.	❖ High	❖ High
C. **Retain existing businesses that serve Linwood through job creation or by drawing visitors**	1. Promote "good neighbor" businesses and assist with their future needs	❖ LCC newsletter; CDD	❖ High	❖ Low
	2. See 4.a strategies above.	❖ LCC; CDD	❖ High	
	3. See 3.A.4	❖ LCC; CDD; Private Development	❖ High	❖ Med.
D. **Improve communication between residents and businesses**	1. Create a LCC task force to set up communications with commercial representatives or a Linwood community development corporation	❖ LCC; CDD	❖ High	❖ Low

[1] Community Development Department (CDD); Cincinnati Preservation Association (CPA); City Planning Department (CPD); Cincinnati Public Schools (CPS); Cincinnati Neighborhood Action Strategy (CNAS); Cincinnati Recreation Commission (CRC); Department of Public Services (DPS); Department of Transportation and Engineering (DOT&E); Linwood Community Council(LCC); Metropolitan Sewer Department (MSD).

Goal 5: Increase homeownership for mixed incomes and encourage infill and rehabilitation

Objectives	Strategies	Participating Agencies/Groups[1]	Priority	Level of Difficulty
A. Assist current and future residents in purchasing homes[2]	1. Convert vacant buildings to homeownership units by placing buildings in the Homesteading Program as well as vacant lots for infill housing (See vacant properties Appx. B.)	CDD; LCC	Med.	Med.
	2. Educate current residents about rehabilitation and property maintenance programs offered such as City funded pre-purchase counseling programs, the Homebuyer Training Program, and the Hamilton County Link Deposit Home Improvement Program loans, Tax abatement program. Direct residents to down payment & closing costs grants via Shuttlesworth Housing Foundation through the Better Housing League.	CDD; Working in Neighborhoods; Home Ownership Ctr.; BHL; HOME, County LCC;	Low	Low
	3. Assist residents in need of low-interest rate mortgage products such as Home Owner Rehab Program, Rental Rehab[3],	CDD	Med.	Low
	4. Work with the City's Ambassador Program to promote the neighborhood to prospective home-buyers	Board of Realtors	Low	Low
B. Assist current and future residents in maintaining homes	1. Encourage senior citizens to take advantage of emergency repairs grants via door-to-door literature distribution and the LCC newsletter	PWC; LCC	High	Low
	2. Inform property owners about the tax abatement for home improvements	CDD; LCC	Med.	Low
C. Build new homes where feasible	1. Designate parcels suitable for building. Designate which parcels can be targeted as infill and those that are appropriate for larger developments or single-family homes (See Appendix B.)	CPD; CDD	Low	Low
	2. Encourage infill development consistent with surrounding structures on smaller vacant lots	CDD; LCC	Med.	Low
	3. Promote the Housing Round (funding program for large development projects)	CDD	Low	Low
	4. Promote the Cincinnati Homeowner Infill and Rehab Program (for small developments of 3 lots or less)	CDD	Low	Low
D. Preserve the character of the neighborhood	1. Encourage future development that complements the neighborhood's structural, archaeological and landscaped features	CPD-Zoning & Historic Divisions	Low	Low
	2. Encourage responsible renters and fewer absentee landlords by informing landlords about Rental Rehab (deferred loan program/converts to a grant)	CDD; LCC	Low	Low

[1] Better Housing .League (BHL); Community Development Department (CDD); Cincinnati Preservation Association (CPA); City Planning Department (CPD); Cincinnati Public Schools (CPS); Cincinnati Neighborhood Action Strategy (CNAS); Cincinnati Recreation Commission (CRC); Department of Public Services (DPS); Department of Transportation and Engineering (DOT&E); Housing Opportunities Made Equal (HOME); Linwood Community Council (LCC); Metropolitan Sewer Department (MSD); People Working Cooperatively (PWC).

[2] CDBG funding generally restricted to incomes at or below % poverty level

[3] Rental Rehab requires four or more units.

Goal 6: Improve Linwood's physical image and marketability

	Objectives		Strategies	Participating Agencies/Groups[1]	Priority	Level of Difficulty
A.	**Assure access to Neighborhood School**	1.	Work with CPS to realize master plan changes to serve the Linwood community	❖ LCC; CPS; CDF	❖ High	❖ Med.
B.	**Improve safety and blighting conditions**	1.	Sweep drug trafficking [2]	❖ CNAS (Police, with Fire, B&I, & Health)	❖ High	❖ Med./ High
C.	**Enhance visibility of view corridors**	1.	Increase and enhance view corridors where possible by keeping brush trimmed along Eastern Avenue. See also strategy #2.A.1	❖ DPS; CNAS; Private Industry; LCC	❖ Med.	❖ Low
		2.	Plant trees along Eastern Avenue side of Beechmont Circle to buffer non-residential uses	❖ Urban Forestry; LCC; Private Industry	❖ Med.	❖ Low
D.	**Improve architecturally significant buildings**	1.	Encourage property owners to take advantage of historic tax credits via door-to-door literature distribution and the LCC newsletter	❖ LCC; CPD-Historic Div.; CPA; CPS	❖ Med.	❖ Low
		2.	See also 1.C strategies			
E.	**Improve communications with community stakeholders**	1.	Increase opportunities for businesses and residents to interact and collaborate through ongoing partnering	❖ LCC; Private Industry; CNAS Team	❖ Med.	❖ Low
F.	**Improve quality, frequency, and responsiveness of public services**	1.	Establish a LCC task force to devise and monitor a systematic community response process to address service issues. See Appendix C. Contact List	❖ LCC; CNAS Team; DPS	❖ Med.	❖ Low
G.	**Decrease litter, overgrown weeds and brush, and neglected properties**	1.	Increase reporting to Litter Patrol	❖ LCC; CNAS	❖ Med.	❖ Low
		2.	Establish quarterly litter clean-ups	❖ Keep Cincinnati Beautiful; LCC	❖ Med.	❖ Low
		3.	Locate storage area for community to store litter supplies, meeting notification signs, etc.	❖ LCC; Private industry	❖ Done	❖ Done

[1] Community Development Department (CDD); Cincinnati Preservation Association (CPA); City Planning Department (CPD); Cincinnati Public Schools (CPS); Cincinnati Neighborhood Action Strategy (CNAS); Cincinnati Recreation Commission (CRC); Department of Public Services (DPS); Department of Transportation and Engineering (DOT&E); Linwood Community Council(LCC).

[2] Police must receive substantial number of complaints to initiate a Sweep.

NOTES: