



city of
CINCINNATI
CINCINNATI, OHIO

FISCAL YEAR 2021
APPROVED
ALL FUNDS
BUDGET UPDATE

city of
CINCINNATI



**Approved Fiscal Year 2021
All Funds Budget Update**

Mayor

John Cranley

Vice-Mayor

Christopher Smitherman

Members of City Council

Greg Landsman

Jan-Michele Lemon Kearney

David Mann

Jeff Pastor

Chris Seelbach

P. G. Sittenfeld

Betsy Sundermann

Wendell Young

City Administration

Patrick A. Duhaney, City Manager*

Chris A. Bigham, Assistant City Manager

John Juech, Assistant City Manager

Sheryl Long, Assistant City Manager

Karen Alder, Finance Director

Monica Morton, Interim Assistant Finance Director

**Prior to publication, Patrick A. Duhaney resigned as City Manager; Paula Boggs Muething was named Interim City Manager effective July 13, 2020.*



GOVERNMENT FINANCE OFFICERS ASSOCIATION

*Distinguished
Budget Presentation
Award*

PRESENTED TO

City of Cincinnati

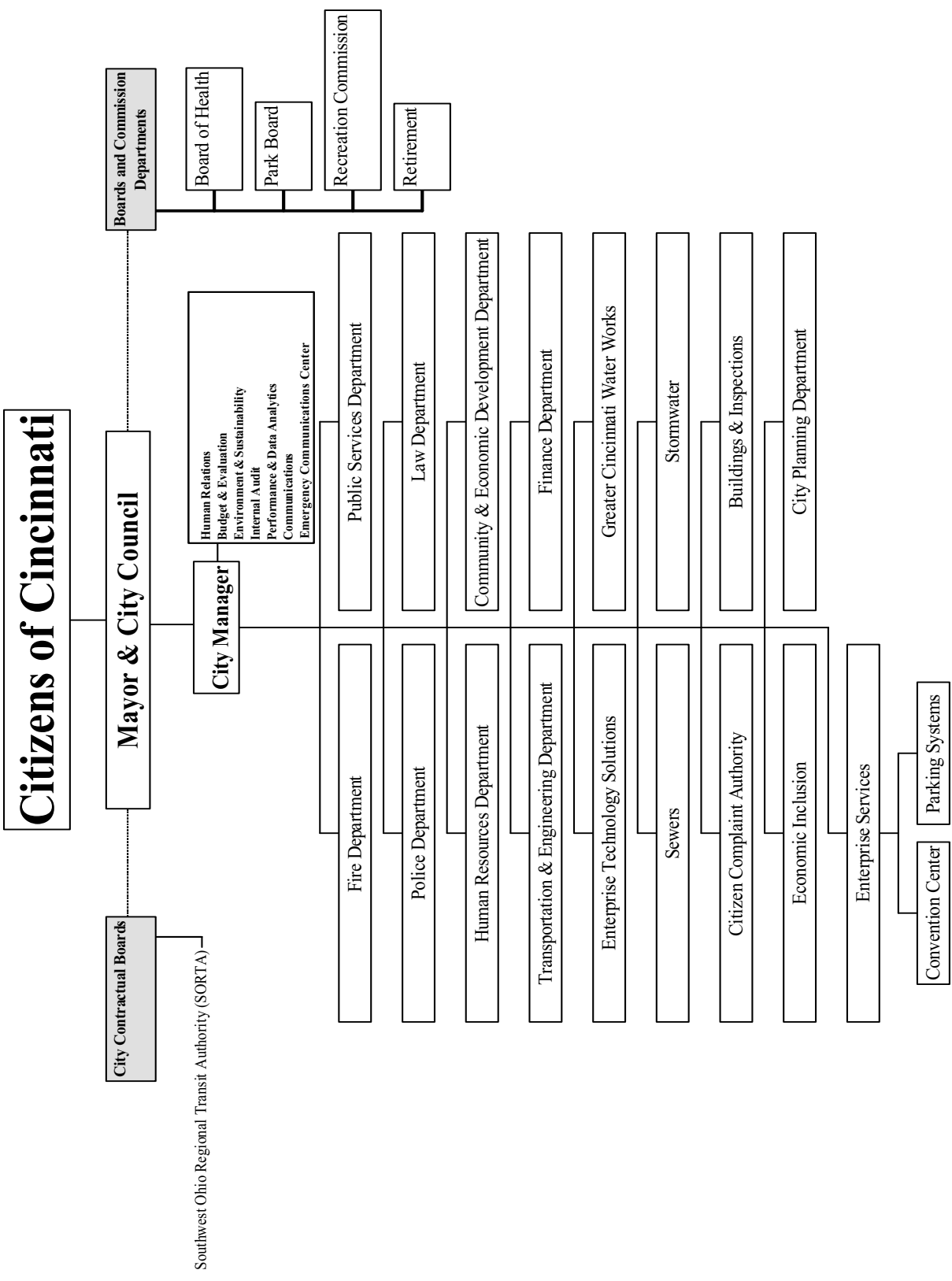
Ohio

For the Biennium Beginning

July 1, 2019

Christopher P. Morill

Executive Director



Southwest Ohio Regional Transit Authority (SORTA)

City Manager's Office
Office of Budget and Evaluation
801 Plum Street, Suite 142
Cincinnati, OH 45202
513.352.3232
513.352.3233 (fax)

Christopher A. Bigham, Assistant City Manager

Andrew Dudas, Finance Manager

Brian Gay, Supervising Management Analyst

Chelsea Ahting, Management Analyst

Paul Popovich, Senior Management Analyst

Alicia Reinersman, Senior Management Analyst

Joseph Schuster, Senior Management Analyst

Drew Tilow, Senior Management Analyst

Eileen Turner, Senior Management Analyst

Yolanda Powell, Administrative Specialist





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CITY OF CINCINNATI, OHIO



MISSION

The mission of the City of Cincinnati is to provide, in a democratic and transparent manner, efficient and effective services that will make Cincinnati a better place in which to live, work and play.

HOW TO USE THE BUDGET DOCUMENT

The City of Cincinnati's FY 2021 Approved Budget Update document is designed to help the residents of Cincinnati and the general public gain a better understanding of the City's budget process by highlighting the City's past, present, and future operations. This document contains one volume, divided into major sections. The sections are described below to assist the reader with understanding the budget document.



Approved FY 2021 Budget Update

Manager's Message:

This section provides an overview of the entire budget and highlights how the City is responding to the needs of our community and the policy direction of the Mayor and the City Council.

Budget Summary:

This section provides an abridged overview of the City of Cincinnati's Approved Fiscal Year (FY) 2021 Budget Update. Tables and charts show an overall picture of the City's budget from several perspectives. The section includes: budget assumptions describing various factors affecting the budget; information provided relating to the City's revenue sources and expenditures; and the City's departmental staffing plan and historical comparisons.

Financial Summaries:

This section includes various tables and charts that show the budget from various perspectives, such as: by fund; all funds by department; all departments by fund type; General Fund by department; and the non-departmental budgets. This section also includes fund tables for various principal restricted funds that summarize the revenues (resources), expenditures (uses), and fund balances for the respective funds.

Departmental Budgets:

Following the City Council's, Mayor's, and City Manager's Offices' budgets, each of the City's departments' budgets are alphabetically provided. The department budgets provide the respective department's agency budgets and include a breakdown between the General Fund and Other Funds that support the agency budgets.

Capital Budget Update:

The Approved FY 2021 Capital Budget Update is based on the City Council Approved FY 2021 Capital Budget with modifications and updates. The update provides changes to the Approved FY 2021 Capital Budget, which is the second year of the Approved FY 2020-2021 Biennial Capital Budget.

Capital Budget Exhibits:

This section provides summary reports of updates to the Capital Improvement Program (CIP) projects as well projects by expenditure category, department program, and neighborhood. Detail for projects that are new in the FY 2021 Budget Update or adjusted from the Approved FY 2020-2021 Biennial Capital Budget is also provided.

Appendix:

Glossary of Terms - This section contains an alphabetical list of uncommon or specialized terms used throughout the budget document.



HISTORY⁽¹⁾

The City of Cincinnati was founded on the north shore of the Ohio River in Hamilton County, Ohio in 1788, just after the American Revolution. It is the largest metropolitan area in a region totaling approximately 185 miles in diameter. Cincinnati was, for many years, the largest city west of the Appalachians. In Longfellow's commemoration, it was the "Queen City of the West." Churchill thought it was the "most beautiful inland city" in America.

Hamilton County is in the southwestern corner of the state and neighbors southeastern Indiana and Northern Kentucky, both of which are part of the 14-county region. To the east lies the Ohio county of Clermont, to the northeast is Warren, and to the north is Butler.

Development in Hamilton County was initially confined to a basin area consisting of 3.7 square miles that includes today's neighborhoods of Queensgate, West End, Over-the-Rhine, and the CBD-Riverfront (Central Business District-Riverfront). This basin area is surrounded by some of Cincinnati's best-known hills: Price Hill, Clifton, Mt. Auburn, Mt. Adams, and Walnut Hills. Cincinnati eventually developed these hilltops and the riverfront to the west and the east. However, before this happened, the basin area was one of the most densely populated urban areas in the world. It was primarily the well-to-do who could initially move to these hilltops; people who did not have to descend into the congested, polluted basin each day. The geographic barrier represented by the hills of the Ohio River Valley continues to separate and define our neighborhoods today.

Cincinnati began as a river town. Its busy port justified later investments in canals and then railroads, necessary adjuncts to the river transport system and ancillary warehouses along the river. While the river still handles more cargo than the Panama Canal, it is now merely an important component in the regional transportation system, and not the key component. As a result, the riverfront property that was dedicated to commerce 100 years ago has been gradually redeveloped for residential, recreational, and entertainment use. Neighborhoods with direct access to the Ohio River include Sayler Park, Riverside, Sedamsville, Lower Price Hill, Queensgate, the CBD, East End, and California.

Cincinnati was initially dependent upon river traffic and later benefited from the construction of the Miami-Erie Canal. Currently, the Ohio River remains an integral part of the 25,543-mile system of inland and inter-coastal waterways in the United States. There are 52 barge facilities along the banks of the Ohio and Licking Rivers in the Cincinnati area.

While most of Cincinnati lies between the floodplains of the Great and the Little Miami Rivers, another tributary of the Ohio played a more important role in the City's development than either of the Miami Rivers: the Mill Creek. The Mill Creek is heavily shaped by decades of flood control projects, and supplemented by storm water sewers, that one may discount its significance, and yet the Mill Creek Valley is as closely involved in Cincinnati's history as the Ohio River.

⁽¹⁾Plan Cincinnati, History and Past Plans, (2013): http://www.plancincinnati.org/sites/default/files/plan_cincinnati_pdf/6-historyplans.pdf



Along the Mill Creek Valley are situated the Cincinnati neighborhoods of Lower Price Hill and North and South Fairmount to the west and West End and Camp Washington to the east. The Mill Creek hugs the base of the Clifton hill, with South Cumminsville, Northside, and Spring Grove Village on its western bank. It continues through the municipality of St. Bernard, which is completely surrounded by the City, and runs north between Roselawn on the east and Carthage and Hartwell on the west.

The Mill Creek provided an avenue for industrial development growing out of the basin in the 19th century, and all of the communities on the valley floor except for Roselawn are 19th century working-class communities. The industrialization of the valley was facilitated by the canal which ran through it and, later, Interstate 75, which traces its course.

The first railroad in the Cincinnati area was the Little Miami Railroad. Chartered in 1836, it connected Cincinnati with Springfield, Ohio. Railroads continue to play an important role in the region's transportation and economy. The north-south rail corridor has the most activity with lines connecting Detroit to Atlanta. Even today, Queensgate Yards handles over 5,000 cars a day. The railroads permitted the development of the first true commuter suburbs to the north. The City itself benefited most from these new transport technologies. Canals and railroads allowed Cincinnati to extend its economic reach to the north. After inclined railways were constructed to tie the basin area to the tops of Price Hill, Clifton Heights, Mt. Auburn, and Mt. Adams, the working class could finally live on the hilltops. The streetcar extended the urbanized area out as far as East Price Hill, Northside, Spring Grove Village, Madisonville, North Avondale, Oakley, and Hyde Park. Residents could travel downtown in 30-45 minutes from any of these communities. The streetcar system, with 222 miles of track in Cincinnati and Northern Kentucky, was dismantled in 1951.

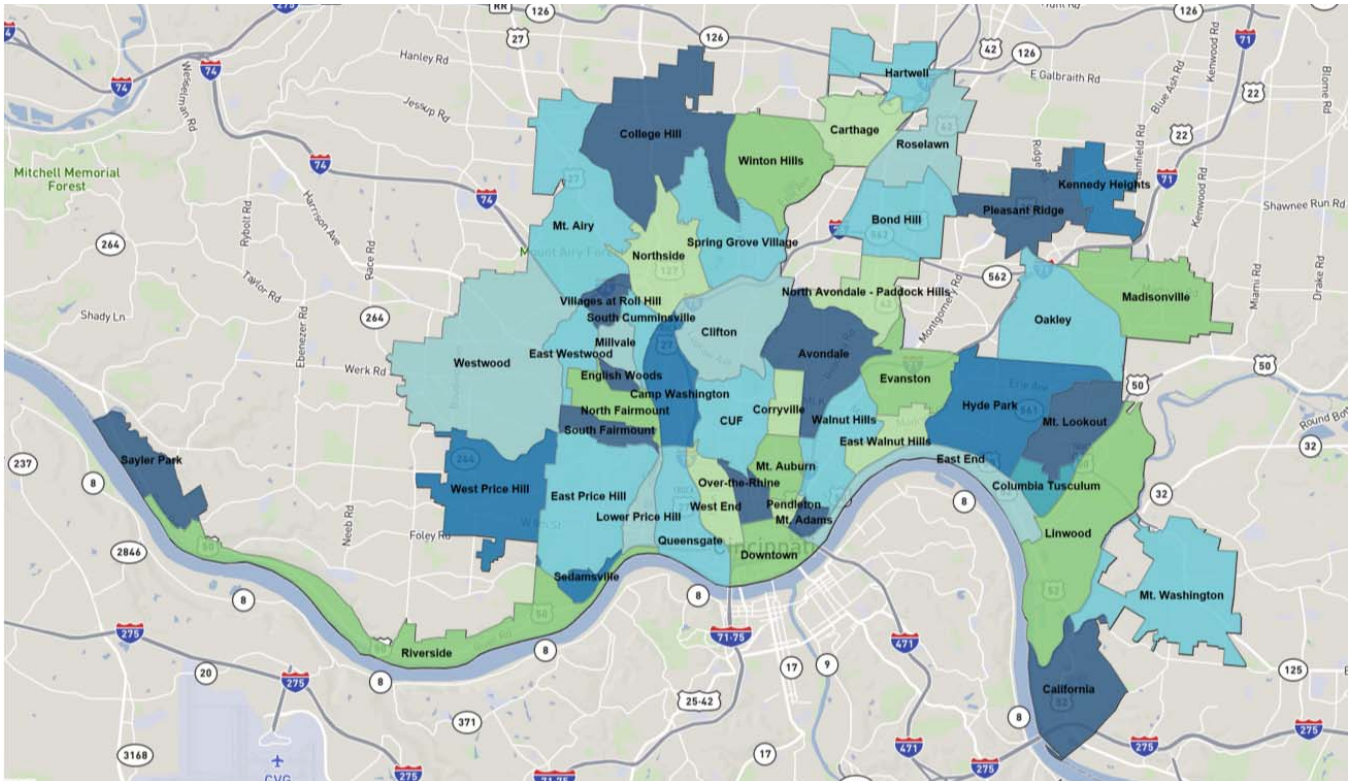
The City grew by annexation and was largely built out to the edges of these neighborhoods by 1920. The automobile facilitated the development of Cincinnati's outermost ring of communities: Westwood, Mt. Airy, College Hill, Roselawn, Pleasant Ridge, and Mt. Washington. For a brief period from 1930 to 1950, Cincinnatians were building and occupying large numbers of single-family detached homes. Traffic congestion soon followed. Although there was an attempt to construct a subway immediately after World War I, the plan was aborted and today Cincinnati's primary form of mass transit is the bus. The emphasis on automobile traffic, however, did produce the beautiful parkways of Cincinnati: Columbia (along the river), Central (up the Mill Creek Valley) and Victory (to the northeast). In September 2016, the Cincinnati Bell Connector Streetcar became operational. It is a modern streetcar system designed to link major employment centers in downtown with the historic Over-the-Rhine neighborhood. The route is 3.6 miles long and operates 18 hours most days, with a modified schedule on weekends and holidays.

The 1950s saw the beginning of the interstate system, and while the circle freeway (Interstate 275) was not completed until the late 1970s, the expressways eventually made it possible for people from well outside of Hamilton County to travel comfortably to work downtown in 30 minutes or less. The expressways also opened the "greenfields" of the surrounding area to a building boom that has lasted for more than 50 years and continues today.



LOCATION

The City of Cincinnati is located in southwestern Ohio on the north side of the confluence of the Licking River and the Ohio River. The Ohio River forms the border between the states of Ohio and Kentucky. Cincinnati is a city and the county seat of Hamilton County, Ohio.





PROFILE

City	Seat of Hamilton County, Ohio Chartered as a Village in 1802 Incorporated as a City in 1819	
Area	79.54 square miles	
Form of Government	Stronger Mayor-Council	
Land Use	Zone Type	Sq/mi
	Residential	48.19
	Industrial/Manufacturing	11.16
	Parks & Recreation (community)	9.42
	Commercial	6.13
	Office	1.78
	Institutional	1.49
	Planned Development (open space)	1.39
	Urban Mixed	0.04
Major Employers⁽¹⁾	Cincinnati Children’s Hospital General Electric The Kroger Co. Greater Cincinnati International Airport Mercy Health UC Health Procter & Gamble TriHealth Inc. University of Cincinnati St. Elizabeth Healthcare	
Hospitals	The Christ Hospital Mercy Health (West) Cincinnati Children’s Hospital Good Samaritan Hospital Bethesda North Hospital University of Cincinnati Medical Center Cincinnati Veterans Affairs Medical Center Jewish Hospital Mercy Health Mercy Health Anderson Hospital Summit Behavioral Healthcare	



Transportation	Interstates in Cincinnati I-71, I-75, I-74	
	Public Transportation Southwest Ohio Regional Transit Authority (SORTA)	
	Airport Cincinnati Municipal Lunken Airport	
Educational Facilities	<u>Cincinnati Public Schools</u>	67
	Elementary schools	49
	Combined K-12 schools	4
	High Schools	14
	<u>Charter Schools</u>	39
	<u>Private Schools</u>	125
	<u>Higher Education</u>	17
	Art Academy of Cincinnati	
	ATA College	
	Athenaeum of Ohio	
	Chatfield College	
	Christ College of Nursing and Health Services	
	Cincinnati College of Mortuary Science	
	Cincinnati State Technical and Community College	
	Galen College of Nursing	
	God's Bible School and College	
	Good Samaritan College of Nursing and Health Science	
	Hebrew Union College, Jewish Institute of Religion	
	Mount St. Joseph University	
	National College	
	Union Institute and University	
	University of Cincinnati	
	Wilmington College (at Cincinnati State)	
	Xavier University	



CINCINNATI AT A GLANCE

DEMOGRAPHICS (2)

Population	
2010	296,943
2018	300,357
% Change	1.15%

Racial Composition			
	2010	2018	% Change
White	49.5%	50.3%	1.6%
Black or African American	44.8%	42.7%	-4.7%
Asian	2.0%	2.0%	0.0%
Other	3.7%	5.0%	34.8%
Hispanic or Latino	2.7%	3.7%	35.6%

Labor Market Information		
	2010	2018
Civilian Labor Force	152,192	158,654
Employment	135,845	144,100
Avg. Unemployment Rate	10.7%	9.2%

Age Distribution			
	2010	2018	% Change
Under 5	7.2%	7.3%	1.4%
5-19	19.6%	18.6%	-5.1%
20-44	38.4%	39.3%	2.3%
45-64	23.8%	22.7%	-4.6%
65 and Over	11.2%	12.1%	8.0%
Median Age	32.7	32.4	-0.9%

Household Statistics

	City of Cincinnati	Hamilton County	Ohio	United States
Number of Households	137,281	339,966	4,654,075	119,730,128
Number of Families	61,776	195,879	2,953,760	78,697,103
Average Household Size	2.09	2.33	2.43	2.63
Median Home Value*	129,100	149,300	140,000	204,900
Median Household Income	38,542	54,976	54,533	60,293
Per Capita Income	29,156	34,125	30,304	32,621

Cincinnati Resident Education Level (25 Years+)	
High School Graduate or Higher	87.6%
Some College	19.4%
Associate's Degree	7.4%
Bachelor's Degree	20.9%
Graduate/ Professional Degree	15.2%

City of Cincinnati School Enrollment	
Nursery/Preschool	4,479
Kindergarten	3,866
Elementary (1-8)	27,550
High School (9-12)	12,826
College or Professional School	32,203
Total Enrollment	80,924



SERVICE STATISTICS⁽³⁾

Utilities	
Water Customers	240,336
Sewer Customers	226,000
Service Area	290+ sq miles
Pump Stations	100+
Garbage (tons per year)	72,862
Recycling (tons per year)	15,293
Streets, Sidewalks, and Bridges	
Paved Lane Miles	2,910
Sidewalk Lane Miles	1,700
Bridges	67
Street Lights ⁽⁴⁾	10,000
Traffic Signals	780
City-Owned Facilities Maintained ⁽⁵⁾	88
Fleet (# of units) ⁽⁶⁾	2,704
Health Department	
Patients	42,905
Visits	173,436
Food Facilities Inspections	20,470
Public Safety ^(7,8)	
Police	
Sworn	1,059.00
Civilian Employees	184.00
Neighborhood Police Districts	6
Fire	
Sworn	859.00
Civilian Employees	49.00
Fire Districts	4
Fire Stations	26
Emergency Communications Center	
ECC Employees	137.00
ETS Employees	7.00

(1) Cincinnati Business Courier, Book of Lists, "Greater Cincinnati Largest Employers" July 2018.
(2) Demographic and Educational Data: Census Bureau American Community Survey (2018 Estimate).
* Median Home Value for housing units with mortgage.
(3) Information as of FY 2019 unless otherwise specified.
(4) Approximate number of streetlights maintained by the City of Cincinnati.
(5) Number of facilities maintained by the Department of Public Services Division of City Facility Management (CFM). Does not include board-owned facilities or enterprise facilities (i.e. Health, Parks, Recreation, Metropolitan Sewer District, or Greater Cincinnati Water Works facilities.)
(6) Fleet assets include vehicles, mowing equipment, construction equipment, and other various specialty units as of July 2020.
(7) Information from Approved FY 2021 Budget Update.
(8) Emergency Communications Center (ECC) includes ECC employees as well as Enterprise Technology Solutions (ETS employees assigned to ECC.)



PARKS

East

Alms Park
Annwood Park
Ault Park
Bettman Nature Preserve
California Woods Nature Preserve

Daniel Drake Park
French Park
Geier Esplanade
Hyde Park Square
Kennedy Heights Park

Larz Anderson Park
Owls Nest Park
Pioneer Cemetery
Stanbery Park

West

Buttercup Valley
Fernbank Park
Glenway Woods
Hoffner Park
LaBoiteaux Woods

McEvoy Park
Mt. Airy Forest
Mt. Airy Arboretum
Mt. Echo Park
Olden View Park

Parkers Woods
Rapid Run Park
Sayler Park
Wilson Commons

Central

Avon Woods
Bellevue Park
Burnet Woods
Caldwell Nature Preserve
Eden Park
Fairview Park

Fleischmann Gardens
Hauck Botanical Gardens
Hopkins Park
Inwood Park
Laurel Park
Lytle Park

Mt. Storm Park
Piatt Park
Rawson Woods Nature Preserve
Washington Park

River Parks

Magrish Preserve
Otto Armleder Park
Smale Riverfront Park

Sawyer Point & Yeatman's Cove
Theodore M. Berry International Friendship Park

NATURE CENTERS

Avon Woods Nature Center
Bettman Natural Resource Center
Caldwell Nature Center
California Woods Nature Center

Krohn Conservatory
LaBoiteaux Woods Nature Center
Trailside Nature Center



RECREATION CENTERS

Bond Hill	Hirsch	Oakley
Bush	LeBlond	Over-the-Rhine
Clifton	Lincoln	Pleasant Ridge
College Hill	Madisonville	Price Hill
Corryville	McKie	Sayler Park
Dunham	Millvale	Westwood Town Hall
Evanston	Mt. Washington	Winton Hills
Hartwell	North Avondale	

POOLS AND SPRAYGROUNDS

Deep Water Pools

Bond Hill	Lincoln	Oakley
Bush	Madisonville	Pleasant Ridge
Camp Washington	McKie	Ryan
Dickman	Millvale	Winton Hills
Filson	Mt. Washington	
Hartwell		

Shallow Water Pools

Dempsey	Hanna-Otto Armleder	Mt. Adams
Dunham-Otto Armleder	Hirsch-Otto Armleder	Spring Grove Village
Evanston	LeBlond	
Indoor Pool		
Mt. Auburn		

Spraygrounds

Caldwell	McKie	Pleasant Ridge
College Hill	North Fairmont	South Fairmont
Dyer	Oyler	Oakley

COMMUNITY HEALTH CENTERS

Health Centers	Dental Clinic	Pharmacy
Ambrose H. Clement Health Center	No	Yes
Braxton F. Cann Memorial Medical Center	No	Yes
Crest Smile Shoppe (Dental Clinic Only)	Yes	No
Bobbie Sterne (Elm Street) Health Center	Yes	Yes
Millvale at Hopple Street Health Center	Yes	Yes
Northside Health Center	Yes	Yes
Price Hill Health Center	Yes	Yes



BUDGET DEVELOPMENT PRINCIPLES

The Biennial Budget development process emphasizes budget policy review, budget education, and citizen involvement. The following principles guide the development of the City's Biennial Budget:

- The budget will be structurally balanced. However, due to expected revenue losses from the COVID-19 pandemic, the Approved FY 2021 Budget Update is balanced, but relies on use of one-time revenue sources.
- The City government encourages citizen participation in budget development.
- The City government reflects efficiency and effectiveness in service delivery, asset maintenance, and capital improvements in the budget.
- The City government at all times emphasizes sound financial planning and management.
- The Biennial Budget will include a multi-year General Fund forecast, with adjustments in the Budget Update.

Budget Engagement

Due to COVID-19, the City adjusted the budget citizen engagement process, which required format changes to limit health risks while gathering input for the City Council, the Mayor, and Administration to consider as the Approved FY 2021 Budget Update was created.

The public engagement process included various information gathering techniques to promote safety and maximize the input received as follows:

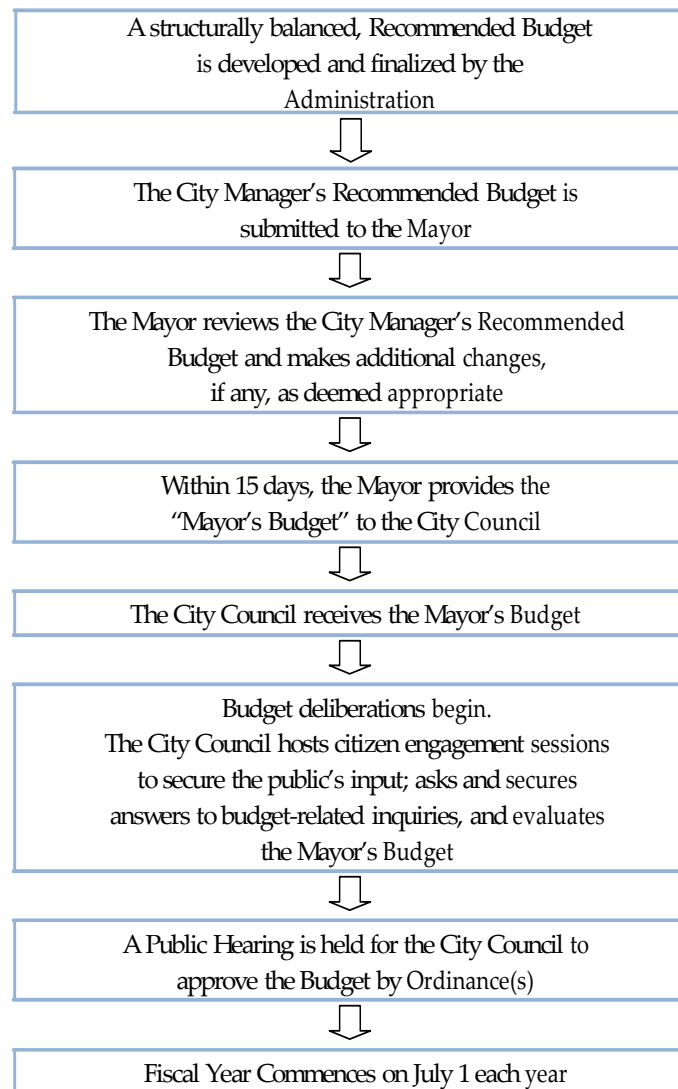
- Continuing use of the budget engagement website to keep citizens informed of upcoming opportunities.
- Planned to provide Budget Basics/Public Input sessions for various community and business group in different areas of the City to continue the education process and help collect feedback; however, these events were cancelled due to COVID-19.
- Planned to present "Cincinnati's Capital Budget" at the 2020 Neighborhood Summit; however, the event was cancelled due to COVID-19.
- Hosting two Public Input Forums to receive input from the public regarding the City Manager's Recommended Fiscal Year 2021 Budget Update. These forums were held at the Duke Energy Convention Center to promote social distancing. The public was also able to provide comment to the City Council at the forums through a virtual meeting format.

While continuing to adhere to social distancing guidelines, the Budget Engagement process will be reevaluated for opportunities for improvement and expansion as the City begins work on the Recommended FY 2022-2023 Biennial Budget.



BUDGET PROCESS

The following steps summarize the activities that take place during the budget development process.



The City of Cincinnati's fiscal year starts on July 1 and runs through June 30. Every other year, the City develops a biennial budget. Following approval of the biennial budget, an update to the second year of the biennium is developed and approved.

Development of the budget commences with the assignment of available resources to a "continuation" budget. A continuation budget is that part of the City's budget necessary to continue the current level of services when adjusted for inflation, mandated rate increases, and/or applicable changes to salaries and



benefits. The continuation budget is balanced with available resources and targets are established for each department.

Departments are directed to develop their proposed continuation budget within the established resources. To meet this directive, departments conduct internal analyses of programs and services to determine service needs and delivery improvements, cost savings and opportunities, and required staffing levels. In addition, departments may identify possible trade-offs to balance resources between service and workload estimates.

Departments may find the resources provided are not sufficient to address new or enhanced programs, staff, or activities. They are given an opportunity to request on-going or one-time significant agency changes to the continuation budget. One-time changes are expected to be requested and funded once. On-going changes are expected to be required annually and will result in a continuation expense in future years' budgets.

Departments submit their proposed budgets and supporting documentation to the Office of Budget and Evaluation. The Office performs an administrative review of all department budget proposals for consistency, reasonableness, and compliance with policies, direction, and guidelines.

The Office prepares executive summaries of the proposed operating budgets and hosts Executive Budget Review (EBR) team reviews of the departments' budgets with each of the departments. The EBR team includes the City Manager, Assistant City Managers, Finance Director, Assistant Finance Director, Budget Director, Human Resources Director, Budget Finance Manager, and the Chief Performance Officer. The EBR team review allows the departments to answer questions and promote their proposed budget.

The City Manager reviews the recommendations of the EBR and, in turn, develops the recommendations which are submitted to the Mayor for further consideration prior to submission to the City Council. Public comment is solicited during public hearings. The City Council approves the budget and immediately amends the budget during the same meeting of the City Council. The amendments are included in the Approved FY 2021 Budget Update.

BIENNIAL BUDGET

In Cincinnati, the City Council approves a biennial budget which covers a two-year period. The primary advantage of a biennial budget is that the multi-year horizon provides an opportunity to enhance planning for City programs and services. With a view toward the future, issues can be anticipated and resolved before they become crises. Programs can be phased in or out more readily and fluctuations in resources can be better managed. Another advantage of a biennial budget is the saving of time and effort by the City staff and the City Council in the second, or "off", year of the biennial cycle.

Although the City Council approves a multi-year budget, the State of Ohio requires cities to appropriate funds annually. For the first year of the biennium, the budget is "appropriated" by the City Council. The second year of the biennium is also "approved" by the City Council at that time. Subsequently, during the second year of the biennium, the City Council must formally appropriate the Approved FY 2021 Budget Update.



Operating Budget and Capital Budget

The Operating Budget covers the day-to-day delivery of City services. It is similar to a family budget for living expenses, such as rent and utilities. Operating expenditures cover the hours worked by City employees and the supplies they use to deliver services. Examples include activities such as police officer patrols, the filling of potholes, trash collection, and operating the water treatment system.

The Capital Budget is for the improvement, construction, or purchase of City assets that cost \$10,000 or more and last at least five years, such as City buildings or fire trucks. Similar to a family that saves and borrows money to buy a house, the City uses a combination of cash and debt financing to invest in assets such as health clinic facilities, which serve citizens now and in the future.

The Operating and Capital Budgets are interrelated because many capital assets require operating resources to maintain them. If capital assets are not adequately maintained, the service life is decreased. In some cases, capital investments result in a decrease in operating costs to maintain a capital asset.

BASIS OF BUDGETING

Governments use fund accounting to keep different types of revenue and expenditures separated from other types, depending upon the purpose of each fund. Each fund has a fund title and accounting code for reference purposes. The budget for the City of Cincinnati is prepared on a cash basis, with the exception of certain accrued personnel services and employee benefit costs. Encumbrances, which are amounts of funding, committed for the payment of goods or services ordered but not yet received, do not lapse at year-end. They are included as expenditures in the year for which the budget is adopted. The treatment of accounting and financial statement reporting for City funds is provided in the Measurement Focus section below.

There are more than 100 funds in use by the City of Cincinnati, and these funds are controlled by enabling legislation that sets the purpose and use of each fund. As an additional control, the City Council passes appropriation ordinances to approve the budgets for 24 of the largest and most active funds which are called principal restricted funds. An appropriation is a legislated authorization to make limited expenditures based on projected revenues.

In general, budgetary control for the use of a principal restricted fund's resources is established through the following expenditure account classifications: personnel services, non-personnel services, capital outlay, and debt service. Revisions of the appropriation level for any principal restricted fund must be approved by the City Council.

Measurement Focus

Except for budgetary purposes, the basis of accounting used by the City conforms to accounting principles generally accepted in the United States of America as applicable to governmental units formally known as Generally Accepted Accounting Principles (GAAP). The accounting and financial reporting treatment applied to a fund is determined by its measurement focus.

The government-wide and proprietary funds' financial statements are reported using the economic resources measurement focus. The government-wide and proprietary funds' financial statements are reported using the accrual basis of accounting. Revenues are recorded when earned and expenses are



recorded when a liability is incurred, regardless of the timing of related cash flows. Non-exchange transactions, in which the City gives (or receives) value without directly receiving (or giving) equal value in exchange, includes income taxes, property taxes, grants, shared revenues, and donations. On an accrual basis, revenue from income taxes is recognized in the period in which the taxpayer's liability occurs and revenue from property taxes is recognized in the fiscal year for which the taxes are levied. On an accrual basis, revenue in the form of shared revenue is recognized when the provider government recognizes its liability to the City. Revenue from grants and donations is recognized in the fiscal year in which all eligibility requirements have been satisfied.

Governmental funds are reported using the current financial resources measurement focus and the modified accrual basis of accounting. Under this method, revenues are recognized in the accounting period in which they become both measurable and available. Revenues are considered to be available when they are collectible within the current period or soon enough thereafter to pay liabilities of the current period. For this purpose, the City considers revenues to be available if they are collected within sixty days of the end of the current fiscal period. Expenditures generally are recorded when the related liability is incurred, as under accrual accounting. However, debt service expenditures, as well as expenditures related to compensated absences and claims and judgments, are recorded only when payment is due. Inventories of materials and supplies may be considered expenditures either when purchased or when used, and prepaid expense items may be considered expenditures either when paid for or when consumed. Proceeds of general long-term debt are reported as other financing sources.

Income taxes, delinquent property taxes, liquor permits, fines, local government funds, gasoline taxes, and motor vehicle license fees for the current and prior periods are determined to be susceptible to accrual and are recognized as revenue in the current accounting period. All other major revenues of governmental funds are determined not to meet the criteria of either being measurable or available. The proprietary fund type statements are prepared utilizing the flow of economic resources measurement focus and the accrual basis of accounting for revenues, which are recognized when they are earned, and for expenses, which are recognized when they are incurred. Unbilled service receivables are recognized by proprietary funds when the services are provided.

The fiduciary fund types recognize revenue and expenditures/expenses on a basis consistent with the fund's accounting measurement objective. The pension trust fund and the mixed investment pool statements are prepared utilizing the flow of economic resources measurement focus and the accrual basis of accounting. Agency funds do not have a measurement focus. Their financial statements are prepared utilizing the accrual basis of accounting.

Private-sector standards of accounting and financial reporting issued prior to December 1, 1989, generally are followed in both the government-wide and proprietary fund financial statements to the extent that those standards do not conflict with or contradict guidance of the Governmental Accounting Standards Board (GASB). Governments also have the option of following subsequent private-sector guidance for their business-type activities and enterprise funds, subject to this same limitation. The City has elected not to follow subsequent private-sector guidance.



The City of Cincinnati's FY 2021 Approved Budget Update was developed and is maintained by funds. The following table shows the All Funds FY 2021 Approved Budget Update, which includes both Operating and Capital:

	FY 2021 Approved Budget Update	% of Total Budget (All Funds)
OPERATING		
General Fund	393,678,600	29.8%
Special Revenue Funds		
9-1-1 Cell Phone Fees	1,631,830	0.1%
Bond Hill Roselawn Stabilization & Revitalization Operations	200,000	0.0%
Bond Retirement	147,511,030	11.2%
Cincinnati Area Geographic Information Systems (CAGIS)	4,522,230	0.3%
Cincinnati Health District	18,039,740	1.4%
Cincinnati Riverfront Park	1,025,830	0.1%
Community Health Center Activities	22,969,280	1.7%
Convention Center	9,649,830	0.7%
County Law Enforcement Applied Regionally (CLEAR)	5,355,880	0.4%
General Aviation	2,189,590	0.2%
Hazard Abatement	2,728,810	0.2%
Income Tax-Infrastructure	19,660,020	1.5%
Income Tax-Transit	18,901,550	1.4%
Metropolitan Sewer District	224,470,350	17.0%
Municipal Golf	5,588,820	0.4%
Municipal Motor Vehicle License Tax	3,703,100	0.3%
Parking Meters	4,397,960	0.3%
Parking System Facilities	7,609,230	0.6%
Recreation Special Activities	6,254,590	0.5%
Safe and Clean	51,010	0.0%
Sawyer Point	1,547,430	0.1%
Stormwater Management	24,301,890	1.8%
Street Construction Maintenance & Repair	15,401,690	1.2%
Streetcar Operations	3,474,320	0.3%
Water Works	145,570,180	11.0%
Other Restricted Funds	27,651,240	2.1%
TOTAL ALL FUNDS OPERATING BUDGET	\$ 1,118,086,030	84.8%
CAPITAL		
General Capital	57,335,000	4.3%
Restricted Capital Funds		
Convention Center	230,000	0.0%
General Aviation	340,000	0.0%
Income Tax-Transit	100,000	0.0%
Metropolitan Sewer District Capital Improvements	54,593,370	4.1%
Parking System Facilities	500,000	0.0%
Stormwater Management	7,263,000	0.6%
Telecommunications Services	30,000	0.0%
Water Works PIF	67,000,000	5.1%
Special Revenue Capital Funds		
CUF/Heights Equivalent	250,000	0.0%
Special Housing PIF	400,000	0.0%
Grant and Matching Funds		
Alternate Transportation Grants	4,166,400	0.3%
Fed Aviation Grants	1,000,000	0.1%
Road/Bridges Grants	7,613,860	0.6%
TOTAL ALL FUNDS CAPITAL BUDGET	\$ 200,821,630	15.2%
TOTAL ALL FUNDS FY 2021 APPROVED BUDGET UPDATE	\$ 1,318,907,660	100.0%

Note: This table does not include Transfers Out. Refer to the Fund Tables in the Financial Summaries Section for more detailed information regarding Transfers Out.



The **General Fund** is the accounting entity in which all governmental activities, except those that are required to be accounted for in other funds, are accounted for. Its revenues consist primarily of taxes, intergovernmental shared revenues, charges for services, and investment income. General Fund expenditures represent costs of general government, economic development, public safety, public services, public health, parks and recreation, and other costs.

The **General Capital Projects Fund** is used to account for resources designated to construct or acquire governmental fund capital assets. Such resources are derived principally from proceeds of Southern Railroad Notes, property tax supported debt, general obligation debt, federal and state grants, and the City income tax. It is the City's policy to use the proceeds derived from the sale of bonds only for the capital improvement purpose detailed in the bond-authorizing ordinance and in accordance with state statutes. Any premium and accrued interest received from the sale of bonds is deposited into the Bond Retirement Fund. The Bond Retirement Fund accounts for the resources accumulated and payments made for principal and interest on general obligation debt and capital lease payments of the governmental funds.

The City reports the following major proprietary fund:

The **Water Works Enterprise Fund** accounts for all activities of the City's Water Works Department. The City collects, purifies, and sells water to Greater Cincinnati area and Northern Kentucky residents (either directly or indirectly through wholesale contracts) and businesses. Revenue consists primarily of user charges.

The City reports the following fund types:

Internal Service Funds account for reproduction and printing, automotive repairs and maintenance services, stores, land sales and leasing, workers' compensation, and data processing services to other City departments or agencies and to other governments. Internal service funds are used to account for the financing of goods or services provided by one department or agency to another department or agency of the government, generally on a cost reimbursement basis.

The Pension, Investment, and Agency funds are reported in the Comprehensive Annual Financial Report (CAFR) and are not included in this budget document. The Pension Trust Fund is used to account for the receipts and expenditures of the City's Retirement System. The Investment Trust Fund is used to account for the Metropolitan Sewer District Fund portion of the City's pool of cash and investments. Agency funds are used to account for assets held by the City in a fiduciary capacity. Agency funds are custodial in nature (assets equal liabilities) and do not involve measurement of results of operations.



FINANCIAL POLICIES

The City of Cincinnati is a political subdivision of the State of Ohio. It is governed with the powers of home rule by a directly elected mayor with a four-year term and a council of nine members who are elected at large for four-year terms. In 2001, Cincinnati converted from a city manager-council form of government, through which it had operated since 1926, to a stronger mayor-council form of government.

The City has long been recognized for its sound financial management. The Government Finance Officers Association (GFOA) has recognized the City for its annual financial report with the *Certificate of Achievement for Excellence in Financial Reporting* and for its budget document with the *Distinguished Budget Presentation Award*. The City's credit ratings are strong. What follows are the guiding financial policies for the City of Cincinnati concerning revenues, debt service, investments, accounting and auditing, reserves, and operating and capital budgeting.

Accounting and Auditing Policies

- The financial statements of the City of Cincinnati are prepared in accordance with standards promulgated by the Governmental Accounting Standards Board (GASB). These standards include the effective pronouncements of the American Institute of Certified Public Accountants (AICPA) which are considered to be “generally accepted accounting principles” for state and local entities, until they are altered, amended, supplemented, revoked or superseded by a subsequent GASB pronouncement.
- The City performs periodic financial, program and contract internal audits to ensure departmental compliance of City policies and to improve the overall operating efficiency of the organization.
- An independent audit is performed annually to render an opinion on the City's general-purpose financial statements.
- A Comparative Statement of Revenue and Expenditure is presented to the City Council monthly.
- For appropriation and expenditure control purposes, budgeted expenditure classifications that may not be exceeded are personnel service, non-personnel service, capital outlay, and debt service. The City Council must approve revisions of or transfers between expenditure classifications.

Revenue Policies

- The City Council levies taxes or fees as specified in the City Charter, or as authorized under the laws of the State of Ohio, to generate revenue for service delivery and capital improvement purposes.
- The Biennial Budget is developed based on the current income tax and property tax structure in the City of Cincinnati.
- Income Tax: The City Income Tax is 2.1% of gross earnings by residents, non-residents who work in the City, and corporations located in the City. It is subdivided into four components: 1.55% for General Fund operating purposes, 0.30% for public transit, 0.15% for permanent



improvements (capital) and 0.10% for maintenance of the City's infrastructure. However, due to the passage of Issue 7 during FY 2020, the 2.1% locally levied income tax will experience a rollback of 0.3% during FY 2021. The 0.3% had been previously earmarked for public transit.

- Property Tax: The City's current property tax total is 12.45 mills per \$1,000 of assessed value. Property tax is subdivided into two components: 5.19 mills for General Fund operating purposes, and 7.26 mills for debt requirements of the Capital Improvement Program for Calendar Year (CY) 2020. The CY 2021 Property Tax rate is 5.19 mills for General Fund operating purposes and 7.5 mills for debt requirements of the Capital Improvement Program.
- Intergovernmental revenues are sought from State, Federal, and other sources. The City is not obligated to continue financial support for non-City funded programs and projects after non-City funding has lapsed, except as agreed to as a condition of acceptance of intergovernmental revenues.
- The City ensures revenue collection through efficient collection systems.

Debt Policies

- The City will issue bonds for capital improvements and not for recurring operating expenditures.
- The City publishes an Official Statement for each bond issue in accordance with rules promulgated by the Securities and Exchange Commission.
- The City fulfills all obligations for secondary market disclosure to keep bond market participants informed of significant financial activities of the City.
- The City primarily utilizes dedicated property tax proceeds to support debt service payments on general obligation bonds and notes. It also levies taxes on property based on debt limitations in the Ohio Revised Code and the City Charter as follows:
 - As a result of a prior Court decision, the City has the right to levy property taxes without limitation to support its lawfully issued bonds and notes, and the City's ability to incur debt will be limited only by the arithmetical (percentage) limitations set forth under Section 133.05 of the Ohio Revised Code.
 - Section 133.05 of the Ohio Revised Code provides that the principal amount of both voted and unvoted debt of the City may not exceed 10.5% of the City's assessed valuation, and that the principal amount of unvoted debt may not exceed 5.5% of the City's assessed valuation. The Code also provides several exemptions of debt from the 5.5% and 10.5% limitations.
- Administrative Regulation No. 66 - City of Cincinnati Debt Policy establishes additional guidelines on debt management issuance.
- As of 06/30/2020, the City will retire approximately 71% of its long-term outstanding debt within 10 years.



- As of 02/26/2020, Moody's rates the City's general obligation bonds "Aa2", their third highest rating. The City's bond rating by S&P Global, formerly Standard and Poor's, is "AA", their second highest rating. Both ratings reflect a stable outlook.
- Section #9, "Long-Term Debt" on Page 79 of the City of Cincinnati's 2019 Comprehensive Annual Financial Report (CAFR) contains detail on the City's long-term debt structure. Please refer to the CAFR for further information.

Investment Policy

- Approved by the Mayor and the City Council, the City's foremost objective of the investment policy for the funds that are pooled and deposited in the General Bank Depository Account and other accounts authorized by the City Treasurer is safety of principal. The investment policy minimizes credit risk by limiting investments to the safest types of securities, pre-qualifying the financial institutions with which the City will do business, and diversifying investments to minimize potential losses.

Fund Balance Reserves Policy

- To achieve the Government Finance Officers Association's (GFOA) recommended minimum fund balance reserves of two months of revenue by Fiscal Year 2020, the City Council approved Ordinance No. 0253-2015 on July 1, 2015. The City Council subsequently amended the policy through Ordinance No. 0213-2019 on June 19, 2019. The Ordinance updated the policy of managing the Stabilization Funds to help the city achieve compliance while still providing flexibility to deal with unexpected one-time expenditures. The Stabilization of Funds of the City include the following:
 1. General Fund Carryover Balance: will maintain one and fifty one hundredths percent (1.50%) of estimated General Fund operating revenues.
 2. General Fund Contingency Account: to be used for one-time unfunded events, shall have a balance which is two and zero one hundredths percent (2.00%) of estimated general operating revenues.
 3. Economic Downturn Reserve Account: to be used for unforeseen economic events or circumstances that cause unexpected drops in General Fund Income Tax Revenue, which result in a budgetary imbalance that cannot be resolved through immediate budgetary adjustments, has a balance which is five and zero one hundredths percent (5.00%) of estimated general operating revenues.
 4. Working Capital Reserve: minimum reserve level of eight and twenty one hundredths percent (8.20%) of general operating revenues. Used only in the event of an emergency or a catastrophic need of the City.

Operating Budget Policies

- The City prepares a General Fund Multi-year Forecast every two years, which provides estimates of income tax and property tax revenue changes and expenditure changes for the forecast period. Explanations of revenue and expenditure assumptions are included in the forecast.



- Mid-year budget monitoring exercises are conducted each year to identify budget issues at the department level to ensure budgets remain within their appropriated funding level.
- The City prepares Final Adjustment Ordinances for the General Fund and Principal Restricted Fund accounts at the end of each year for the purpose of realigning accounts and providing funds for the on-going needs of City departments in order to ensure that all departments have balanced budgets by year-end.
- At the beginning of budget development, targets are established for Operating Budget expenditures. These targets reflect adjustments for program changes, any applicable increases in salaries and wages, and inflationary increases in non-personnel items and services. Budgetary requests in excess of the target amounts are considered exceptions and must meet one of the following criteria: legal mandates, City Council mandates, or City Manager initiatives.
- The City strives for a structurally balanced budget for the General Fund and each Principal Restricted Fund where annual total expenditures and encumbrances are equal to or less than the annual revenue estimate for the fund.
- A budget that provides for a positive net carryover balance in the fund at the end of the fiscal year is considered a balanced budget in order to comply with State Law.

Capital Budget Policies

- A capital improvement or capital project is defined as the purchase or improvement of a City asset, including construction or rehabilitation which provides an asset for the City's use or, in the case of an existing asset, increases the value of the public asset or extends its useful life. Capital improvements are made to improve the value of City assets, and are relatively large expenditure items compared with operating budget items. The City Council may also designate a capital improvement through its authority to establish public policy and identify a public purpose when making capital improvement expenditures. A capital improvement is expected to have a useful life of at least five years, compared to operating budget items which are consumed in the daily delivery of City services.
- The following criteria were used in developing the Capital Budget, which are listed in descending priority sequence:
 1. Hazard Elimination: to eliminate or reduce definite and immediate health and safety hazards;
 2. Legal Mandates: to comply with a court order or other specific legal directive (consent decree, etc.);
 3. Regulatory Compliance: self-initiated improvement in compliance with a federal, state, or local rule or regulation affecting capital assets;
 4. Project Completion: to finish phased projects with related and already committed or expended funding;
 5. Prevent Failure: to systematically, and according to schedule, improve assets that would fail if not periodically improved;



- 6. **Extend Useful Life:** to improve an asset by making a capital investment to increase the asset’s service life;
- 7. **Cost-Benefit Justified:** to make a capital investment that is supported by benefits equal to or greater than the cost of investment (e.g., benefits may be in jobs, revenue, cost savings, matching funds, etc.);
- 8. **Service Betterment:** to accommodate growth in service demand, or to otherwise increase the quality of service provided by the capital asset.

PLANNING THE BUDGET

Under the leadership of the City Manager, five strategic priorities were identified that guided the FY 2016-2017 Biennial Budget development and have continued as the City's strategic focus into the Approved FY 2021 Budget Update. The strategic priorities include:



To develop a financial forecast, an econometric forecasting firm is contracted to provide the City with a multi-year economic forecast. The forecast provides a fiscal context for the development of budget policies. In June 2020, the University of Cincinnati's Economics Center revised projections for City Income Tax for fiscal years 2021 to 2024.

In addition to the long-term financial planning, there are many other planning processes that have an impact on the development of the biennial and update budgets, which are described below:

In 2013, the City Council adopted "Plan Cincinnati," the City's first comprehensive plan in over 30 years. This Plan acts as a guide in future development of Cincinnati and has been implemented through the collaboration of many public and private stakeholders including residents, developers, businesses, City staff, and more. The comprehensive plan will also serve as a guide to developing the City's Capital Investment Program for years to come.

In addition to the comprehensive plan, the City adopted a five-year Consolidated Plan (2020-2024), which guides the use of the City's major federal funds, such as the Community Development Block Grant. The five-year Consolidated Plan incorporates the City's Housing Policy and Economic Development strategies while focusing on three major objectives of providing decent affordable housing, creating suitable living environments, and creating economic opportunities. This document is considered and adopted as a separate process and not included in this document.



Since development of the 2013 budget, the City of Cincinnati implemented a citizen engagement process to ascertain the most important programs and services to the community. This tool provides data for prioritizing existing programs and services to identify opportunities for cost savings, revenue enhancements, and budget reductions based on community values. The process provides an ongoing foundation for examining services and programs for future budget development.

City departments also develop, update, and implement individual business plans focused around the areas of Public Safety, Neighborhood Investment, Economic Development and Service Excellence. Departments receive feedback throughout the year from the "Fix it Cincy!" app, which allows the community access to departments by submitting service requests such as bulk-item trash pickup, pothole repairs, etc. The app QR codes from both the Apple App Store and Google Play can be found below:



This technology not only allows departments to engage with the public throughout the year, but also informs their business plans for upcoming budget cycles. Each department's business plan, which includes specific goals, objectives and performance measures, are presented in the Departmental Budgets section of this document.



Section 1: Budget Update Message



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Mayor John Cranley:

July 1, 2020

The City of Cincinnati, like many cities across the country, continues to reel from the economic devastation of the COVID-19 (Coronavirus) pandemic.

As you know, the City faced the difficult task of reconciling a \$73.4 million General Fund budget deficit, which was created by the ongoing effects of the pandemic. The Coronavirus and related shutdown of Cincinnati's economy depleted many of the sources used to fund City operations. While we are still in the process of reopening, it appears that the financial impacts of the pandemic will negatively impact our revenue sources for some time.

Considering these challenges, and guided by your budget policies and priorities, the City Administration created a proposal that maintains essential core services and avoids harsh cuts to the City services that Cincinnatians depend on. While difficult, this Approved Budget Update accomplishes these goals without resorting to layoffs or draconian cuts to employee benefits.

Financial Impact of COVID-19

Midway through Calendar Year 2020, the City of Cincinnati sat in a tremendous position. Revenues were approaching record highs, and our economy was as strong as it had been in recent memory.

Then, COVID-19 happened, and everything changed. Unemployment spiked as employers shuttered operations and reduced staff. Since the City's General Fund operations relies heavily on the income tax as its primary revenue source, this revenue stream felt the brunt of COVID-19.

The City Administration aggressively worked with City departments to evaluate every line item in our budget and every aspect of our City operations to identify cuts and opportunities for savings. That work helped us shave costs and reduced a \$15 million deficit for the remainder of FY 2020 in order to remain balanced for FY 2020.



Nevertheless, there was still tremendous work to do for FY 2021. For FY 2021, the projected loss of revenue is expected to leave an estimated General Fund deficit of roughly \$73.4 million. In simple terms, that figure represents roughly 20 percent of last year's operating budget.

To close this gap, the City Administration proposed a myriad of options. These included, but were not limited to, eliminating vacant positions, billing back to restricted funds, reducing non-personnel spending, delaying Police and Fire recruit classes, freezing merit increases and cost-of-living adjustments (COLAs) for non-represented employees, and offering an Early Retirement Incentive Program to eliminate future vacant positions. This Approved Budget Update also relies on one-time funds that allow us to manage the temporary drastic reduction in revenues and will set us up for success in the years to come. While our economic forecasts predict a 15% drop in income tax for FY 2021, they also predict a 12% rebound in FY 2022. Aligning the Approved Budget with the future will keep us from overreacting and enable us to provide the basic services our residents rely on every day.

The City Administration will continue to work with Hamilton County, the State of Ohio and the Federal government to pursue available financial assistance to help manage this budget crisis.

Budget Priorities

Since the onset of COVID-19, everyone has been asked to make great sacrifices. In order to close the deficit, the City of Cincinnati had to make sacrifices to some elements of its budget to ensure primary services for residents were maintained. The primary mission of the Approved Budget Update is supporting the continuation of essential services such as Police and Fire, Health, Public Services, Parks, and Recreation.

This Approved Budget does not close any facilities. Some facilities may not open during this summer due to operational issues related to COVID-19, but the temporary suspension of these services is not related to budgetary considerations. This Approved Budget includes operating dollars for all facilities once the pandemic is over.

Mr. Mayor, you and the City Council have also continued to place an emphasis on public safety, police-community relations, and on our minority, small, and women businesses. This budget includes funding for the refresh of the Disparity Study and fully funds the Citizen Complaint Authority. While we have had to delay recruit classes for Police and Fire, we will continue to pursue State and Federal grant dollars to help support recruit classes during this period.

Human Services

Given the budget realities this year we have had to make difficult decisions; however, despite those challenges, this Approved Budget Update is able to maintain all Leveraged Support Funding at the FY 2020 levels through the use of additional Community Development Block Grant (CDBG) funding received from the Coronavirus Aid, Relief, and Economic Security (CARES) Act. The Federal Government must provide a waiver to utilize these dollars for this purpose and the Administration is currently working through this process with the Department of Housing and Urban Development (HUD). The City Administration remains committed to finding partnerships and opportunities to provide additional services and further support the most vulnerable members of our community.

No Layoffs or Continued Furloughs

The past few months have been particularly difficult on our full- and part-time staff members. In addition to being asked to assume new roles and responsibilities, many were placed on extended Temporary



Emergency Leave (TEL) in response to the State of Ohio's COVID-19 pandemic related emergency orders and to mitigate some of the financial pressure on the City. We are thankful for their sacrifice and support during these difficult times.

We are excited to report that this Approved Budget Update does not include the extension of TEL into FY 2021. Additionally, there are no layoffs included in this budget; though as previously mentioned, there are numerous vacant positions that had to be eliminated to help make this budget possible.

Early Retirement Incentive Program

A critical element to the success of this Approved Budget Update is the Early Retirement Incentive Program (ERIP). This program offers the Administration the ability to work with each City department to downsize its current workforce and reprioritize services without having to dismiss any current employees. I understand the importance of using FY 2021 to develop a sustained long-term budget through reorganizations, consolidations and doing things a little differently going forward. The ability to eliminate positions without layoffs is the most humane way to shrink our workforce.

Over the coming months, the Administration and the Office of Performance and Data Analytics (OPDA) will work with departments to create a sustainable operations plan that generates efficiencies and cost savings. The Approved Budget Update includes projected net savings of \$3.5 million related to the ERIP, but I am optimistic that the actual long-term savings will far exceed this estimate.

Conclusion

Creating a balanced budget proposal is a daunting task even during normal times. This year, this Approved Budget Update was one of the most challenging tasks of my career, balancing significant reductions with the ability to weather the storm until the pandemic is over. At times it was not always clear how this document would turn out and, if I am being honest, I was not always sure it would come together. However, through hard work, long hours, and dedication to achieve your priorities, Mr. Mayor and members of City Council, we have accomplished our goal of maintaining essential services without layoffs or draconian cuts to employee benefits, all while continuing to support the human services and leveraged support organizations that are critical during this time of great need.

Again, I would like to thank the City budget team and staff members for their efforts to put together this Approved Budget Update. This document is only possible because of their labor and dedication to this process. I also want to express my appreciation to the employees and residents who have submitted ideas and provided feedback throughout the year and as part of this budget cycle.

Lastly, I want to thank you, Mayor Cranley, and the entire City Council, for your leadership, direction and support for so many of the priorities outlined herein. The Approved Budget Update for FY 2021 reflects those priorities.

Patrick A. Duhaney
City Manager*

**Prior to publication, Patrick A. Duhaney resigned as City Manager; Paula Boggs Muething was named Interim City Manager effective July 13, 2020.*



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Section 2: Operating Budget Summary



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ALL FUNDS BUDGET

The Approved FY 2021 Budget Update totals \$1.3 billion and includes a \$1.1 billion Operating Budget and a Capital Budget totaling \$200.7 million. As required by state law, all funds are balanced.

Table I - Approved FY 2021 All Funds Budget Update

(\$ in Millions)	2020-2021 Biennial		Approved FY 2021 Update	From 2020 Approved		From 2021 Biennial Approved	
	2020 Approved	2021 Approved		\$ Change	% Change	\$ Change	% Change
Operating Budget							
General Fund ⁽¹⁾⁽²⁾	\$397.1	\$402.2	\$393.7	-\$3.4	-0.9%	-\$8.5	-2.1%
Restricted Funds	\$746.0	\$812.0	\$724.4	-\$21.6	-2.9%	-\$87.6	-10.8%
Subtotal Operating Budget	\$1,143.1	\$1,214.2	\$1,118.1	-\$25.0	-2.2%	-\$96.1	-7.9%
Capital Budget							
General Capital Budget	\$63.5	\$63.3	\$57.3	-\$6.2	-9.8%	-\$6.0	-9.5%
Restricted Funds Capital	\$224.2	\$208.2	\$130.1	-\$94.1	-42.0%	-\$78.1	-37.5%
Special Revenue/Matching Capital	\$8.3	\$5.7	\$13.4	\$5.1	61.4%	\$7.7	135.1%
Subtotal Capital Budget	\$295.9	\$277.1	\$200.7	-\$95.2	-32.2%	-\$76.4	-27.6%
Total All Funds Budget	\$1,439.0	\$1,491.3	\$1,318.8	-\$120.2	-8.4%	-\$172.5	-11.6%

⁽¹⁾The Approved FY 2020 and FY 2021 General Fund amounts do not include \$16.7 million and \$16.8 million respectively in Health Department funding that is now in the Cincinnati Health District Restricted Fund.

⁽²⁾The Approved FY 2021 General Fund Update amount does not include \$17.4 million in Health Department funding that is now in the Cincinnati Health District Restricted Fund.

The All Funds Operating Budget is summarized in this section and is followed by Financial Summaries and Departmental Budgets. The All Funds Capital Budget is summarized in the Capital Budget Update Section.

The Operating Budget Summary is intended to provide an abridged overview of the City of Cincinnati's Approved Fiscal Year (FY) 2021 Budget Update. The Approved FY 2021 Operating Budget Update is balanced, but due to expected revenue losses from the COVID-19 (Coronavirus) pandemic, it does use one-time sources to balance.

Operating Budget Summary

FY 2021 Operating Budget Update



Developing the Approved FY 2021 Operating Budget Update commenced in December 2019; however, during calendar year 2020, some steps of the budget development process were delayed due to the COVID-19 (Coronavirus) pandemic.

Approved FY 2021 Operating Budget - Development Calendar

	2019 Dates
2021 Tentative Tax Budget Introduced to City Council	December 13
2021 Tentative Tax Budget Public Hearing Notice Posted	December 13
	2020 Dates
2021 Tentative Tax Budget Public Hearing	January 6
2021 Tentative Tax Budget Passage	January 8
City departments developed proposed FY 2021 budgets	February 14 - March 10
Departments submitted proposed FY 2021 budgets	March 10
Office of Budget and Evaluation analyzed proposed budgets and prepared for Executive Budget Review team meetings	March 13 – March 23
Executive Budget Review team conducted Departmental Budget Review meetings	March 23 – April 7
City Manager and Office of Budget and Evaluation prepared Recommended FY 2021 Budget Update	April 7 – June 10
Income Tax Economic Forecast Report	June 8
City Manager’s Recommended FY 2021 Budget Update presented to Mayor John Cranley	June 11
Mayor provides the City Council with the Recommended FY 2021 Budget Update	June 11
City Manager FY 2021 Budget Update Presentation	June 15
City Council Budget Deliberations	June 15 - June 24
Public Hearings	
Duke Energy Convention Center	June 16
Duke Energy Convention Center	June 18
Budget and Finance Committee Meeting	June 22
Budget and Finance Committee Meeting	June 23
Budget and Finance Committee Meeting	June 24
City Council adopts FY 2021 Budget Update	June 24
FY 2021 Commences	July 1



OPERATING BUDGET SUMMARY

Table II - Approved FY 2021 All Funds Operating Budget Update

(\$ in Millions)	<u>2020-2021 Biennial</u>			<u>From 2020 Approved</u>		<u>From 2021 Biennial Approved</u>	
	<u>2020 Approved</u>	<u>2021 Approved</u>	<u>2021 Approved Update</u>	<u>\$ Change</u>	<u>% Change</u>	<u>\$ Change</u>	<u>% Change</u>
Operating Budget							
General Fund ⁽¹⁾	\$416.9	\$421.6	\$416.2	-\$0.7	-0.2%	-\$5.4	-1.3%
Restricted Funds ⁽²⁾	\$728.8	\$795.2	\$707.0	-\$21.8	-3.0%	-\$88.2	-12.5%
Grand Total	\$1,145.7	\$1,216.8	\$1,123.2	-\$22.5	-2.0%	-\$93.6	-8.3%

⁽¹⁾ Includes Transfers Out: the FY 2021 Approved Update includes \$17.4 million in transfers out to the Cincinnati Health District Fund.

⁽²⁾ The Approved FY 2020 and FY 2021 Restricted Funds amounts do not include \$16.7 million and \$16.8 million respectively in Health Department funding that is now in the Cincinnati Health District Restricted Fund; The FY 2021 Approved Update Restricted Funds amount does not include \$17.4 million that is being transferred to the Cincinnati Health District Fund.

The Approved FY 2021 All Funds Operating Expense Budget Update totals \$1.1 billion and represents a 2.0% decrease of \$22.5 million when compared to the Approved FY 2020 Budget. The decrease is attributed to a \$21.8 million decrease in the Restricted Funds which is in addition to a \$0.7 million decrease in the General Fund.

This is primarily attributed to: a \$37.1 million decrease in the Income Tax-Transit Fund; a \$5.0 million decrease in the Metropolitan Sewer District Fund; a \$3.8 million decrease in the Water Works Fund; a \$1.6 million decrease in the Community Health Center Activities Fund; a \$0.7 million decrease in the Income Tax-Infrastructure Fund; a \$0.4 million decrease in the Street Construction Maintenance & Repair Fund; an \$18.3 million increase in the Bond Retirement Fund; a \$1.7 million increase in the Hazard Abatement Fund; a \$0.5 million increase in the Stormwater Management Fund; and various other increases and decreases in a variety of funds. All restricted funds' expenditure budgets are balanced to available resources in FY 2021. More details on the restricted funds are included in this section and the Financial Summaries section of the Approved FY 2021 Budget Update document.

The Approved FY 2021 General Fund Operating Expense Budget Update, including transfers out, totals \$416.2 million, which represents a \$0.7 million, or 0.2%, decrease from the Approved FY 2020 Budget as shown in Table II.

Budget Assumptions

The City's Five Strategic Priorities guided and informed the development of the Approved FY 2021 General Fund Operating Budget Update. The following summary includes the major assumptions used in developing the Approved FY 2021 Budget Update:

- For FY 2021, the following salary increases have been budgeted:
 - AFSCME (American Federation of State, County and Municipal Employees), AFSCME Municipal Workers (MWs), Cincinnati Building Trades Council, CODE (Cincinnati Organized and Dedicated Employees), FOP (Fraternal Order of Police), IAFF (International

Operating Budget Summary

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Association of Fire Fighters), and Teamsters represented employees are budgeted for a 2.0% cost-of-living adjustment (COLA) during FY 2021.

- The IAFF and FOP labor agreements will both expire during FY 2021. Negotiations will begin with each bargaining unit corresponding with each individual labor agreement’s expiration date. The cost-of-living adjustments for all represented employees are subject to negotiation and will require both union ratification and approval by the City Council.
 - There is no cost-of-living adjustment (COLA) budgeted for non-represented employees in FY 2021.
2. Step increases are funded pursuant to labor contracts, which range from less than 2.0% to over 4.0% for most represented positions that are not at the top of the respective salary range. Merit increases for non-represented employees are frozen for FY 2021. Note: 89.6% of all full-time employees are represented and 10.4% are non-represented.
 3. Overtime expense is limited to emergencies for non-public safety staff in the General Fund. Table III provides the budgeted overtime expenses for all full-time employees in the General Fund, Non-General Fund (including Enterprise Funds), and in All Funds.

Table III - Budgeted Overtime

Department Type	General Fund	Restricted Funds	All Funds
Public Safety	\$ 11,569,565	\$ -	\$ 11,569,565
Non-Public Safety	1,160,990	2,741,304	3,902,294
Grand Total	\$ 12,730,555	\$ 2,741,304	\$ 15,471,859

4. The Ohio legislature has not voted to give an increase to the Hamilton County Board of Commissioners nor have two-thirds of the members of the City Council voted for a raise; therefore, the Approved Budget includes a 0.0% increase for the Mayor and the City Council.
5. The Approved FY 2021 Budget Update includes a 16.25% employer pension contribution rate for members of the Cincinnati Retirement System (CRS). This amount is consistent with the Collaborative Settlement Agreement entered into by the City of Cincinnati on April 30, 2015. The budget also provides for employer contributions to the Ohio Public Employees Retirement System (OPERS) at 14.0%, the Ohio Police & Fire Pension Fund at 19.5% for sworn police officers, and the Ohio Police & Fire Pension Fund at 24.0% for sworn firefighters. The match amount for Deferred Compensation is set at \$200 for Cincinnati Building Trades Council members, \$300 for AFSCME members, \$350 for FOP Supervisors members, and \$750 for CODE and non-represented employees.
6. As part of the aforementioned Collaborative Settlement Agreement, a Deferred Option Retirement Plan (DROP) was instituted. DROP is a voluntary plan for active members of the Cincinnati Retirement System (CRS) who are covered by the Collaborative Settlement Agreement (CSA). Those who enter the plan can delay their retirement and continue to work for the City of Cincinnati. Employees who enter the plan receive a lump sum payment for their accumulated leave balances as if they had retired on the date they enter the plan. Because of this as well as increased retirements notwithstanding DROP, additional funds are needed to make these lump



sum payments. The Approved FY 2021 Budget Update includes an additional \$216,920 in the base budget as compared to FY 2020 in the Lump Sum Payments Non-Departmental account.

7. For FY 2021, due to budgetary constraints and the Administration's desire to provide more efficient and economical City operations and avoid the necessity of layoffs, an Early Retirement Incentive Program (ERIP) is being offered to employees based on years of service and age and who are members of the Cincinnati Retirement System. The plan provides two years of service credit to employees who meet the eligibility requirements. Position vacancy savings has been estimated for each department and included as budget reductions. Employees who elect to accept the ERIP will receive a lump sum payment for their accumulated leave balances at the time of retirement. Additional funds are needed to make these lump sum payments. The Approved FY 2021 Budget Update includes an additional \$2,985,024 in the Lump Sum Payments Non-Departmental account related to the ERIP.
8. Any City employee who is enrolled in an Anthem plan, is either in the traditional 80/20 plan or the High Deductible Health Plan (HDHP). As of January 1, 2020, Anthem provides both medical and pharmacy benefits under these plans. Under both plans, the employee pays 100% of a deductible and then pays 20% of all in-network healthcare expenses up to an out-of-pocket maximum. FOP members hired before September 2016 and IAFF members hired before April 2016 have an out-of-pocket maximum of \$1,500 for a single plan and \$3,000 for a family plan. All other employees have an out-of-pocket maximum of \$2,000 for a single plan and \$4,000 for a family plan. The premium share for all employees is 10%. The 80/20 out-of-pocket maximum does not include prescription expenses. The 80/20 plan participants are enrolled in three-tier (\$10/\$20/\$30) prescription drug coverage. Under the HDHP, prescriptions are covered in the same manner as all other medical expenses in that the employee pays 100% of a deductible and then pays 20% of all in-network healthcare expenses up to an out-of-pocket maximum. For all employees, the HDHP out-of-pocket maximum is \$3,400 for a single plan and \$6,800 for a family plan.
9. All City employees also have the option to enroll in the City's Integrated Health Reimbursement Arrangement (HRA) if they have other group health coverage available to them. This allows them to receive reimbursement from the City for premiums and out-of-pocket medical expenses when enrolled in another group health plan.
10. During FY 2020, after a competitive Request for Proposals (RFP) process, the City health plan transitioned from OptumRx, who had been the City's Pharmacy Benefits Manager since 2014, to an integrated medical and pharmacy approach with Anthem.
11. Calendar Year 2021 health care expenses are not budgeted to increase at this time. Final rates will not be set until later in calendar year 2020.
12. Fuel costs are budgeted at \$2.37 per gallon for gasoline and \$2.66 for diesel fuel. The Administration continues to use fuel hedging as a tool to help with level budgeting for fuel purchases in FY 2021; however, fuel hedging is not a long-term savings method since the City will ultimately pay for variances in the fuel price.
13. The Health Department's General Fund budget was shifted to the Cincinnati Health District Fund for FY 2020. General Fund resources will continue to be transferred out to this fund to provide the necessary resources for the department's expenditures.

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14. The Approved FY 2021 Budget Update was prepared using data analytics as prescribed by the City's Office of Performance and Data Analytics (OPDA) to maintain basic services and streamline service delivery at the highest quality and at the lowest possible cost to the citizens.
15. Due to the COVID-19 pandemic, the performance management outcomes process for departments has been suspended for FY 2021. Therefore, department strategic priorities are not included in the Approved FY 2021 Budget Update. The process will return for FY 2022.
16. The FY 2020-2021 Biennial Budget included a 1.0% Consumer Price Index (CPI) inflationary increase across non-personnel expenses for both FY 2020 and FY 2021. This increase has been rolled back across a majority of non-personnel object codes as expenditure savings for FY 2021.
17. The Approved FY 2021 Budget Update includes department reorganizations that necessitated the creation of new agencies within two departments. Within the Department of Transportation and Engineering (DOTE), Traffic Services and Streetcar Services were separated into independent agencies. The Cincinnati Police Department established the new Resource Bureau and reorganized personnel as appropriate.



Leveraged Support

The City of Cincinnati leverages funding and other resources to support neighborhood revitalization, economic development, human services, and violence prevention. The Approved FY 2021 All Funds Budget includes the following leveraged support, which totals \$16.0 million. Among the \$16.0 million in total leveraged support, \$9.8 million is dedicated to Human Services and Violence Prevention. The majority of FY 2020 leveraged support continues at the same amount for FY 2021. Federal entitlement or Coronavirus Aid, Relief, and Economic Security (CARES) Act resources will be used as one-time support for several recipients.

Table IV – Leveraged Support

Leveraged Support Category and Recipients	FY 2020 Approved Budget	City Manager Recommended FY 2021 Budget Update	Mayor's Adjustments to FY 2021 Budget Update	Council's Adjustments to FY 2021 Budget Update	FY 2021 Approved Budget Update
Neighborhood Support					
3CDC (For Fountain Square)	\$200,000	\$200,000	\$0	\$0	\$200,000
3CDC (Operating Support for Washington Park and Ziegler Park)	\$375,000	\$375,000	\$0	\$0	\$375,000
Chamber of Commerce - Immigration Center Partnership (COMPASS)	\$50,000	\$50,000	\$0	\$0	\$50,000
Community Urban Agriculture	\$20,000	\$20,000	\$0	\$0	\$20,000
Invest in Neighborhoods	\$50,000	\$50,000	\$0	\$0	\$50,000
Keep Cincinnati Beautiful	\$400,000	\$400,000	\$0	\$0	\$400,000
Neighborhood Business Districts	\$120,000	\$120,000	\$0	\$0	\$120,000
Neighborhood Community Councils	\$340,000	\$340,000	\$0	\$70,000	\$410,000
Cincinnati Neighborhood Games	\$10,000	\$10,000	\$0	\$0	\$10,000
Summer Youth Jobs Initiative*	\$250,000	\$250,000	\$0	\$200,000	\$450,000
Youth Employment Opportunities	\$0	\$0	\$0	\$1,015,000	\$1,015,000
Total Neighborhood Support	\$1,815,000	\$1,815,000	\$0	\$1,285,000	\$3,100,000
Economic Development					
African American Chamber of Commerce	\$325,000	\$325,000	\$0	\$200,000	\$525,000
Artswave Black and Brown Artists Fund	\$0	\$0	\$0	\$75,000	\$75,000
Black and Brown Business Fund	\$0	\$0	\$0	\$500,000	\$500,000
CincyTech	\$250,000	\$250,000	\$0	\$0	\$250,000
Cintrifuse	\$250,000	\$250,000	\$0	\$0	\$250,000
Film Commission	\$56,250	\$56,250	\$0	\$0	\$56,250
Greater Cincinnati Energy Alliance	\$37,000	\$37,000	\$0	\$0	\$37,000
Hillman Accelerator	\$100,000	\$100,000	\$0	\$0	\$100,000
Homebase Cincinnati (formerly CDC Association of Greater Cincinnati)	\$143,000	\$143,000	\$0	\$0	\$143,000
MORTAR	\$65,000	\$65,000	\$0	\$85,000	\$150,000
Regional Economic Development Initiative (REDI)	\$250,000	\$250,000	\$0	\$0	\$250,000
The Port ‡	\$700,000	\$700,000	\$0	\$0	\$700,000
Total Economic Development	\$2,176,250	\$2,176,250	\$0	\$860,000	\$3,036,250
Human Services and Violence Prevention					
Bethany House *	\$100,000	\$100,000	\$0	\$0	\$100,000
Center for Addiction Treatment *	\$87,500	\$87,500	\$0	\$0	\$87,500
Center for Closing the Health Gap *	\$750,000	\$750,000	\$0	\$0	\$750,000
Children's Home Job Readiness Program	\$0	\$0	\$0	\$100,000	\$100,000
Cincinnati Works *	\$250,000	\$250,000	\$0	\$0	\$250,000
City Human Services Fund (administered by United Way) *	\$4,800,000	\$4,800,000	\$0	\$268,855	\$5,068,855
Community Safety Response Program	\$0	\$0	\$0	\$1,000,000	\$1,000,000
Eviction Prevention Initiatives *	\$250,000	\$250,000	\$0	\$250,000	\$500,000
FamiliesFORWARD (Victory Over Violence: Building Family Resiliency Program) *†	\$75,000	\$75,000	\$0	(\$75,000)	\$0
GeneroCity 513 *	\$75,000	\$75,000	\$0	\$0	\$75,000
Immigrant and Refugee Law Center *	\$50,000	\$50,000	\$0	\$0	\$50,000
Needle Exchange Program	\$150,000	\$150,000	\$0	\$0	\$150,000
Santa Maria Community Services (Lower Price Hill Collaborative Program) *†	\$100,000	\$100,000	\$0	(\$100,000)	\$0
Shelterhouse (formerly Strategies to End Homelessness (Winter Shelter))	\$305,000	\$305,000	\$0	\$0	\$305,000
The University of Cincinnati's Legal Access Program	\$50,000	\$50,000	\$0	\$0	\$50,000
Urban League of Greater Southwestern Ohio (Rapid Change Initiative (Black Led & Black Development Trust))	\$0	\$0	\$1,349,717	\$0	\$1,349,717
Urban League of Greater Southwestern Ohio (Youth Councils Program) *†	\$99,583	\$93,855	\$0	(\$93,855)	\$0
Total Human Services	\$7,142,083	\$7,136,355	\$1,349,717	\$1,350,000	\$9,836,072
Grand Total	\$11,133,333	\$11,127,605	\$1,349,717	\$3,495,000	\$15,972,322

* Denotes full or partial one-time funding through Federal entitlement or Coronavirus Aid, Relief, and Economic Security (CARES) Act funds.
† Per Ordinance No. 0197-2020, these recipients are now included in the City Human Services Fund process as administered by United Way.
‡ The leveraged support for The Port will be reimbursed based on a contractual obligation; FY 2021 General Fund Revenues have been increased by \$700,000 to reflect this.



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REVENUES

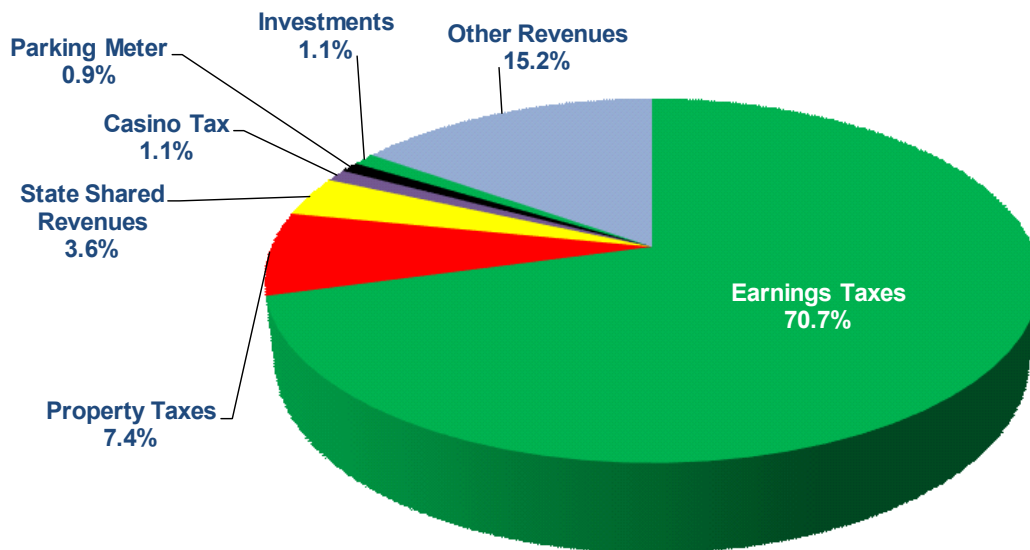
General Fund Revenues

The General Fund revenue estimate for the Approved FY 2021 Budget Update in Table V totals \$370.4 million, which is a 10.7% (or \$44.6 million) decrease over the Approved FY 2020 Budget amount of \$415.0 million.

Table V - Approved FY 2021 Budget Update General Fund Revenue Estimates

Category	Biennial Budget			Approved FY 2020 to Approved FY 2021 Update
	Approved FY 2020	Approved FY 2021	Approved FY 2021 Update	
Earnings Taxes	289,500	296,308	262,000	-9.5%
Property Taxes	28,988	28,988	27,418	-5.4%
State Shared Revenues	14,100	14,100	13,228	-6.2%
Investments	4,200	4,200	4,125	-1.8%
Casino Tax	8,000	8,000	4,000	-50.0%
Parking Meter	4,032	4,032	3,420	-15.2%
Other Revenues	66,213	66,005	56,242	-15.1%
Total	415,033	421,633	370,433	-10.7%

Graph I - Approved FY 2021 Budget Update General Fund Operating Revenue





City Earnings Tax

The University of Cincinnati Economics Center reviewed and updated the earnings tax estimate in June 2020 to reflect the negative impact of the COVID-19 pandemic. The updated forecast was based on current FY 2020 collections and included an annual decrease of 14.97% for FY 2021 resulting in a decrease of \$41.5 million to the income tax revenue projection. The earnings tax revenue projection for FY 2021 is \$262.0 million which is \$27.5 million lower than the Approved FY 2020 Budget amount of \$289.5 million.

The General Fund receives 1.55% of the 2.1%* locally levied tax applied to gross salaries, wages and other personal service compensation earned by residents of the City, and earnings of non-residents earned in the City. It also applies to net income of business organizations for business conducted in the City. The earnings tax is the largest single source of General Fund revenue and accounts for approximately 70.7% of those revenues in FY 2021.

* Due to the passage of Issue 7 during FY 2020, the 2.1% locally levied income tax will experience a rollback of 0.3% during FY 2021. The 0.3% had been previously earmarked for transit.

Property Tax

Property taxes are levied on real property, which consists of residential, commercial, and industrial property. The City Charter authorizes a property tax levy of up to 6.1 mills for General Fund operating purposes. In recent years, City Council approved the rollback of property taxes for the operating budget. Based on property value estimates from the Hamilton County Auditor, the calendar year (CY) 2020 millage was set at 5.19 mills. The CY 2021 property tax millage for operating purposes has been set at 5.19 mills which was expected to yield \$29.0 million, including rollback, in property tax revenue, which is the same amount as compared to the Approved FY 2020 Budget. Since the passage of the Tentative Tax Budget (TTB), property tax revenue is now projected to decline by 5.0% due to ramifications of the COVID-19 pandemic.

Property tax is the second largest revenue source at approximately 7.4% of the Approved FY 2021 General Fund estimated revenue.

State Shared Revenues

State Shared Revenues are the third largest single source of General Fund revenue accounting for approximately 3.6% of General Fund revenues for FY 2021. There is one major source of these revenues: the Local Government Fund.

The Local Government Fund revenues consist of portions of the State income, sales and use, public utilities, and corporate franchise taxes allocated to a fund for distribution to local governments. For FY 2021, the total allocated to the City is approximately \$13.2 million, which has been reduced significantly since the State imposed cuts in 2011 as shown in the following chart:



Table VI - State Reductions from 2011 to 2019 on a Calendar Year Basis

	Base Year								
	CY 2011	CY 2012	CY 2013	CY 2014	CY 2015	CY 2016	CY 2017	CY 2018	CY 2019
Local Government Fund	\$ 21,533,062	\$ 14,735,401	\$ 11,171,423	\$ 10,922,828	\$ 11,945,974	\$ 11,670,956	\$ 11,793,767	\$ 11,877,839	\$ 12,894,927
Local Government Fund - State	\$ 4,021,586	\$ 2,797,064	\$ 2,279,603	\$ 2,251,989	\$ 1,769,630	\$ 810,004	\$ 301,591	\$ -	\$ 244,697
Estate Tax	\$ 15,174,153	\$ 15,163,444	\$ 10,655,794	\$ 1,362,973	\$ 825,483	\$ -	\$ -	\$ 947	\$ 348
Total	\$ 40,728,801	\$ 32,695,909	\$ 24,106,820	\$ 14,537,790	\$ 14,541,086	\$ 12,480,960	\$ 12,095,358	\$ 11,878,786	\$ 13,139,972
Reduction from Base Year		\$ 8,032,893	\$ 16,621,982	\$ 26,191,011	\$ 26,187,715	\$ 28,247,841	\$ 28,633,443	\$ 28,850,015	\$ 27,588,829
Percentage Cut from CY 2011		19.7%	40.8%	64.3%	64.3%	69.4%	70.3%	70.8%	67.7%
Cumulative Amount of Reductions		\$ 8,032,893	\$ 24,654,874	\$ 50,845,886	\$ 77,033,601	\$ 105,281,442	\$ 133,914,885	\$ 162,764,900	\$ 190,353,730

* CY 2012 Estate Tax has been reduced by \$6.2 million due to County error in distribution, which was not identified until 2015, and paid back by the City over three years.

Investments

Investment earnings on short-term interim funds, which account for 1.1% of the General Fund revenue for FY 2021 are expected to decrease by \$75,000 when compared to the Approved FY 2020 Budget. Declining interest rates are the cause of the reduction.

Casino Tax

In FY 2021, it is estimated that the Casino Tax will generate \$4.0 million. This represents a projected 50.0% reduction due to the COVID-19 pandemic. The Casino Tax accounts for 1.1% of General Fund revenue in FY 2021 representing the fifth largest single source.

Parking Meter

Parking Meter revenue in the General Fund totals \$3.4 million, or 0.9% of General Fund revenue. Parking meter revenue is projected to decline by as much as 50% as compared to the Approved FY 2020 amount due to the COVID-19 pandemic. For FY 2021, \$1.5 million of parking meter revenue that has been previously earmarked to be transferred to the Streetcar Operations Fund will stay in the General Fund which will partially offset the COVID-19 revenue decline.

Other Revenues

These various revenues included in the Other Revenue category comprise 15.2% of the General Fund revenues in the Approved FY 2021 Budget Update. When compared to the Approved FY 2020 Budget, the revenues have decreased \$10.0 million, or 15.0%. Other General Fund revenues and their variances are highlighted in the following chart:



Table VII - FY 2021 Budget Update General Fund Other Revenues

	FY 2020	FY 2021	
	Approved	Approved	
	Budget	Budget Update	Difference
Buildings & Inspections Fees and Permits	\$ 15,609,320	\$ 13,138,112	\$ (2,471,208)
Public Safety	11,939,000	10,984,300	(954,700)
Charges for Services	9,979,500	9,934,000	(45,500)
License & Permits	10,692,715	9,592,967	(1,099,748)
Fines, Forfeits and Penalties	6,690,000	5,916,500	(773,500)
Admission Taxes	6,007,600	2,695,022	(3,312,578)
Miscellaneous	2,586,556	2,070,179	(516,377)
Public Services	879,000	749,000	(130,000)
Short Term Rental Excise Taxes	611,000	250,000	(361,000)
Rent & Investments	485,000	199,750	(285,250)
Revenue from Other Agencies	723,500	711,750	(11,750)
Total Other Revenues	\$ 66,203,191	\$ 56,241,580	\$ (9,961,611)

Buildings & Inspections Fees and Permits

The Approved FY 2021 Budget Update revenue for Buildings & Inspections includes increased permit fees based on the consumer price index (CPI). Despite this increase, because of expected reductions in permit activity due to COVID-19, a decrease in revenues by \$2.5 million or 15.8% is projected in FY 2021. The permit fee increase is 1.81%.

Public Safety

This revenue category includes various revenues from the Police and Fire departments including emergency transport services, alarm registration fees, impounded vehicle fees, police detail charges, fire inspection fees, false alarm fees, and police auction proceeds. The projected decrease in this revenue category is attributable to a decrease in revenue expected to be received for Police off-duty details as large gatherings have been prohibited due to COVID-19 concerns and a reduction in emergency transport services. The Approved FY 2021 Budget Update reflects an 8.0% decrease in public safety revenues when compared to the Approved FY 2020 Budget.

Charges for Services

This category includes overhead charges from restricted and enterprise funds. The Approved FY 2021 Budget Update is expected to remain virtually unchanged in FY 2021 with only a 0.5% reduction as compared to the Approved FY 2020 Budget.



License and Permits

This revenue category includes fees charged for a variety of professional and occupational licenses. Some of the major revenue sources in this category include street privilege permits for gas, electric, and cable television, gas and electric aggregation permits, commercial solid waste permits, a variety of transportation related licenses (including chauffeurs, valets, taxicabs, pedicabs, and other livery vehicles), a variety of miscellaneous business licenses (including parking garages and lots, pawnbrokers, second hand dealers, peddlers, scrap processors, massage establishments and practitioners, and ticket sellers), and special events permit fees. This revenue category is expected to decrease by \$1.1 million or 10.3% as compared to the Approved FY 2020 Budget. The primary driver of this decrease is the reduction of commercial solid waste permit fees. Commercial solid waste permit fees now include construction and demolition debris which was to have been implemented during FY 2020. The implementation of these new fees has been delayed until September 2020 due to COVID-19 concerns.

Fines, Forfeits and Penalties

When compared to the Approved FY 2020 Budget, this revenue category is projected to decrease by 11.6% in FY 2021. This category includes parking, civil, and lot abatement fines as well as moving violation charges. Parking fines are projected to decrease in FY 2020 by \$780,000; however, this amount will be partially offset by \$510,000 of parking fine revenue that had been earmarked for the Streetcar Operations Fund that will now stay in the General Fund. Lot abatement fines are projected to decrease by \$400,000 in FY 2021. Both reductions are based on reduced economic activity in the City due to COVID-19.

Admission Taxes

This category includes projected revenues from a charge paid for the right or privilege to enter into a temporary or permanent place or event or participate in any tour or itinerant form of amusement within the City. This includes sporting events and concerts, many of which have been cancelled or are occurring without admission due to COVID-19. The projected decline of over \$3.3 million for FY 2021 is a 55.1% decrease from FY 2020.

Miscellaneous

This revenue category includes projected refunds of prior year expenditures, tax abatement application fees, interest from other sources, and other miscellaneous revenues not otherwise classified. The miscellaneous revenues are projected to decrease by 20.0% in the Approved FY 2021 Budget Update, primarily due to a reduction in Miscellaneous revenue from arbitrage and interest earnings.

Public Services

Fees from the Department of Public Services, as well as recycling incentive fees and revenues from the Rumpke recycling contract are included in this category. The projected 14.8% decline over FY 2020 is attributed to a \$125,000 reduction in miscellaneous public services revenue.

Revenue from Other Agencies

This revenue category accounts for revenue from other government entities. For FY 2020 and FY 2021, \$700,000 is to be received from The Port (formerly the Greater Cincinnati Redevelopment Authority) based on a contractual obligation. A small reduction in miscellaneous revenue from other agencies is expected for FY 2021.



Short-Term Rental Excise Taxes

This revenue category accounts for revenue from taxing residential dwelling units offered to the public for rent for a duration of less than 30 consecutive days. For FY 2021, \$611,000 was estimated to be received from this excise tax. Due to fewer units registered than anticipated and a significant reduction in travel expected due to COVID-19, this revenue stream has been reduced to \$250,000 for FY 2021.



Restricted Funds Revenues

The Principal Restricted Funds' revenue available to support the Approved FY 2021 Operating Budget Update totals \$719.9 million, which is a \$38.7 million, or 5.1%, decrease in revenues as compared to the Approved FY 2020 Budget.

Table VIII - Principal Restricted Funds' Revenues

Principal Restricted Funds	Approved FY 2020 Budget	Approved FY 2021 Budget Update	Difference
9-1-1 Cell Phone Fees	\$ 1,300,000	\$ 1,300,000	\$ -
Bond Hill Roselawn Stabilization & Revitalization Operations	-	-	-
Bond Retirement	115,830,550	135,511,090	19,680,540
Cincinnati Area Geographic Information System (CAGIS)	4,491,030	4,562,190	71,160
Cincinnati Health District	615,000	615,000	-
Cincinnati Riverfront Park	1,143,000	614,000	(529,000)
Community Health Center Activities	23,174,000	23,656,440	482,440
Convention Center	9,027,970	7,370,970	(1,657,000)
County Law Enforcement Applied Regionally (CLEAR)	5,188,280	5,267,910	79,630
General Aviation	2,090,500	1,957,360	(133,140)
Hazard Abatement	915,000	1,420,050	505,050
Income Tax-Infrastructure	18,677,420	16,322,580	(2,354,840)
Income Tax-Transit	56,157,260	12,697,900	(43,459,360)
Metropolitan Sewer District	279,583,170	272,998,000	(6,585,170)
Municipal Golf	5,900,000	4,790,000	(1,110,000)
Municipal Motor Vehicle License Tax	3,200,000	3,300,000	100,000
Parking Meter	4,520,000	4,400,000	(120,000)
Parking System Facilities	7,901,500	4,605,520	(3,295,980)
Recreation Special Activities	4,900,000	6,450,000	1,550,000
Safe and Clean	50,000	50,000	-
Sawyer Point	867,500	712,000	(155,500)
Stormwater Management	23,622,700	25,000,000	1,377,300
Street Construction Maintenance & Repair	15,420,490	15,568,120	147,630
Streetcar Operations	3,000,000	1,437,636	(1,562,364)
Water Works	171,000,000	169,295,000	(1,705,000)
Total Principal Restricted Funds	\$ 758,575,370	\$ 719,901,766	\$ (38,673,604)

The following Principal Restricted Fund revenue changes in the Approved FY 2021 Budget Update are highlighted below because the change is +/- \$1.0 million when compared to the Approved FY 2020 Budget.

Bond Retirement

The revenue projection for the Bond Retirement Fund is \$19.7 million higher than the Approved FY 2020 Budget. An increase in proceeds from bonds and notes accounts for the vast majority of this increase.

Community Health Center Activities

While there is not a significant change in the revenue projection for the Community Health Center Activities Fund, the Health Department has re-coded revenue for FY 2021 among the two primary agencies in this fund. Approximately \$6 million in revenue has been shifted from the School & Adolescent Health agency to



the Primary Health Care Centers agency. This shift can be seen in the Health Department's Departmental Budgets – Agency Summary pages.

Convention Center

The revenue projection for the Convention Center Fund is \$1.7 million lower than the Approved FY 2020 Budget. This decrease is the result of event cancellations and reduced event bookings during FY 2021 due to the COVID-19 pandemic.

Income Tax-Infrastructure

The sole source of revenue for the Income Tax-Infrastructure Fund is income tax proceeds. Due to the COVID-19 pandemic, income tax revenues have been revised downward by \$2.4 million as compared to the Approved FY 2020 Budget. This decrease is the result of increasing unemployment rates and an expected reduction in net profit taxes collected due to the COVID-19 pandemic.

Income Tax-Transit

This fund accumulates the proceeds of the 0.3% income tax established for transit needs. Due to the passage of Issue 7 during FY 2020, the main revenue source for this fund will be rolled back as the 0.3% of the City's income tax that supports this fund will expire at the end of September 2020. The revenue for FY 2021 reflects this change and is a reduction of \$43.5 million.

Metropolitan Sewer District

The Metropolitan Sewer District Fund is projecting a \$6.6 million decrease in CY 2021 as compared to CY 2020 due primarily to an decrease in charges for services. The Metropolitan Sewer District's annual budget is approved by the Hamilton County Board of County Commissioners in December of each year. The County budget (including MSD) is on a calendar year basis, which runs from January 1st through December 31st. Therefore, revenue projections for MSD will be updated closer to the start of their CY 2021 budget.

Municipal Golf

The revenue projection for the Municipal Golf Fund is \$1.1 million lower than the Approved FY 2020 Budget. This decrease is the result of projected revenue losses during FY 2021 due to reduced volume of play at City golf courses due to the COVID-19 pandemic. Specifically, reductions in greens fees and golf cart rentals account for the lower projection.

Parking System Facilities

In order to functionally separate off-street parking (garages, lots, etc.) and on-street parking (parking meters, etc.), on-street parking was moved to the re-established Parking Meter Fund for FY 2020. The budget for off-street parking enterprises has remained in the Parking System Facilities Fund. Off-street parking revenue from parking lots and garages is expected to decline by over \$3.0 million in FY 2021. Much of this reduction is due to the estimated impact of the COVID-19 pandemic.



Recreation Special Activities

The revenue forecast for the Recreation Special Activities Fund is \$1.6 million higher in the Approved FY 2021 Budget Update as compared to the Approved FY 2020 Budget. This is based on FY 2020 revenue trends with the vast majority of the increase related to publicly funded childcare vouchers where Recreation Centers can increase rates based on the State of Ohio's Step Up to Quality (SUTQ) ratings.

Stormwater Management

The revenue forecast for the Stormwater Management Fund is \$1.4 million higher in the Approved FY 2021 Budget Update as compared to the Approved FY 2020 Budget. An already approved rate increase that will take effect on January 1, 2021 accounts for the additional revenue.

Streetcar Operations

The revenue forecast for the Streetcar Operations Fund is \$2.0 million lower in the Approved FY 2021 Budget Update as compared to the Approved FY 2020 Budget. For FY 2021, \$1.5 million of parking meter revenue that has been previously earmarked to be transferred to the Streetcar Operations Fund will stay in the General Fund. Additionally, parking fine revenue that had been earmarked for the Streetcar Operations Fund will stay in the General Fund.

Water Works

The revenue forecast for the Water Works Fund is \$1.6 million lower in the Approved FY 2021 Budget Update than in the Approved FY 2020 Budget. Although Ordinance No. 0316-2016 implemented a 3.75% rate increase in each year from 2017 to 2021 which would seemingly increase revenue, revenues are projected to decline due to COVID-19 particularly among commercial water customers.



BALANCING THE APPROVED FY 2021 BUDGET UPDATE

General Fund

The Approved FY 2020 General Fund Budget totaled \$416.9 million. In January 2020, the City submitted a Tentative Tax Budget (TTB), which forecasted a FY 2021 General Fund Continuation Budget (a budget to provide the same level of services in FY 2021 as in FY 2020, which includes anticipated assumptions for wages and wage-based benefit increases) of \$440.9 million in expenses and \$428.9 million in revenues, which resulted in a deficit of \$12.0 million.

Since the TTB, there have been material revisions to revenues to increase the FY 2021 projected deficit as the City grapples with the COVID-19 pandemic.

-\$41.5 million: Revision of City Income Tax Revenue

On June 8, 2020, the University of Cincinnati's Economics Center revised projections for City income tax for fiscal years 2021 to 2024. The updated forecast was based on current FY 2020 collections and included an annual decrease of 14.97% for FY 2021 resulting in a decrease of \$41.5 million to the income tax revenue projection. This decrease is due to the impact the COVID-19 pandemic will have on City income tax receipts. The forecast does predict a rebound in FY 2022 and sees a "U Shaped" recovery in FY 2022 which has been factored in the Long-Term General Fund forecast.

-\$19.9 million: Revenue and Sources Adjustments

A net decrease of \$19.9 million was included due to revised revenue estimates related to the COVID-19 pandemic. Adjustments include admission tax reductions from 50% to 75% based on the sport and venue size, a 50% reduction to the Casino tax, reduced permitting fees, parking meter and parking citation decreases, and a decrease in investment income due to reduced interest rates. These are offset by an increase to the parking meter revenue related to not transferring \$1.5 million to the Streetcar Operations Fund and a \$510,000 increase in parking citations that is also proposed to remain in the General Fund.

Balancing the Deficit of \$73.4 Million

To balance the deficit, expenditure reductions and the use of one-time funds are included in the Approved FY 2021 Budget Update.

Expenditure decreases total \$32.5 million and include:

-\$8.5 million: Position Eliminations, Position Vacancy Accrual and Position Savings

A total of 70.2 General Fund positions have been eliminated or frozen in the Approved FY 2021 Budget Update. The Approved Budget includes no layoffs.

-\$5.6 million: Transfer of Leveraged Support Funding to Federal Entitlement or Additional CARES Act Funds

The Coronavirus Aid, Relief, and Economic Security (CARES) Act included an additional \$6.9 million to address COVID-19 issues. After discussion with the Regional Department of Housing and Urban Development (HUD) office, leveraged support funds are an eligible use since these funds were to be eliminated due to the budget shortfall. Funds will be used from Federal entitlement or CARES Act funds.



-\$4.2 million: Budget Target Savings

Due to table of organization changes and departments that submitted budgets under their base budget targets, department budgets are now projected at \$4.2 million below the TTB estimates originally forecasted. Departments reviewed current expenditure trends as part of their FY 2021 budget reduction exercise which generated savings.

-\$4.2 million: Transfer or Reimbursement of Expenditures to Other Eligible Funds

This reduction bills back other City funds for direct expenditures related to that fund. Examples include Enterprise Technology Solutions (ETS) staff billing time worked on capital projects and to information technology (IT) related restricted funds, City Planning staff using in-house staff for neighborhood plans related to capital projects instead of consultants, and the Law Department billing time to the Property Management Fund. The Parks Department and the Department of Recreation will use special revenue funds to pay direct expenditures related to the funds' purposes. The Department of Buildings and Inspections will bill back to the Hazard Abatement Fund for eligible work performed by staff.

-\$3.5 million: Position Savings as a Result of the Early Retirement Incentive Program

The City is offering an Early Retirement Incentive Program (ERIP) to encourage retirements that will allow departments to reorganize and reduce staffing levels for the FY 2021 Budget Update and beyond. The \$3.5 million savings is net of one-time additional lump sum payments resulting from the increased number of retirements.

-\$2.2 million: Delay of Police and Fire Recruit Classes

The Recommended FY 2021 Budget Update included the delay of the Police recruit class until June 2021 which was subsequently delayed until FY 2022 by the City Council in the Approved FY 2021 Budget Update. The Fire recruit class is delayed until FY 2022 unless the Staffing for Adequate Fire and Emergency Response (SAFER) Grant is awarded. The FY 2021 Budget Update does include funding for personal protective equipment (PPE) for firefighters in anticipation of a recruit class if awarded the grant.

-\$1.7 million: Miscellaneous Non-Personnel Reductions

The reduction of miscellaneous non-personnel items and adjustments to costs within numerous departments will result in savings of \$1.7 million in FY 2021. Examples of some of the non-personnel items reduced include rolling back the 1% inflation increase in the amount of \$350,000, paramedic training being delayed until FY 2022 due to having enough paramedics on staff, training and travel, reductions in certain non-departmental accounts, and other targeted non-personnel reductions recommended by departments.

-\$1.2 million: Eliminate Non-Represented Staff Merits and COLAs

This reduction freezes all non-represented staff at their current salary for FY 2021. Although this will create salary inequities for non-represented staff when compared to similar positions in the Cincinnati Organized and Dedicated Employees (CODE) and American Federation of State, County and Municipal Employees (AFSCME) bargaining units, this is a one-time freeze with the hope of realigning salaries in future budget years as revenue estimates rebound.



-\$0.9 million: Healthcare Savings

Current projections for healthcare will allow the employer/employee rates to remain unchanged between CY 2020 and CY 2021 resulting in a projected savings of \$900,000. This is due to healthcare costs remaining flat for the current year.

-\$0.4 million: Overtime Reductions in Fire

The Fire Department reviewed and identified \$368,000 in overtime savings due to not needing a paramedic training class during FY 2021.

-\$0.2 million: Clerk, Council and Mayor Savings

The FY 2021 Budget Update includes a 5% reduction to the Mayor and City Council office budgets and targeted reductions in the Clerk of Council's Office to minimize impact.

Expenditure increases total \$0.9 million and include:

+\$0.5 million: Funding for the Updated Disparity Study

The current disparity study is due to be refreshed per the current ordinance. Bids for the study are in line with the additional funding of \$450,000 and will be started during FY 2021.

+\$0.4 million: Department Budget Exceptions

Budget exceptions were approved based on needed adjustments that occurred during FY 2020 that were not reflected in departments' base budgets. This includes non-personnel increases for additional credit card fees for accepting credit cards, adjustments for software and licenses fees, and insurance. This also includes adding 2.0 FTE Investigator positions to the Citizen Complaint Authority's budget to fully staff the office for FY 2021.

One-time use of funds in the amount of \$41.7 million includes:

+\$25.0 million: Transfer In of Funds from ORC Section 133.12 Borrowing

The City authorized an emergency bond authorization under Section 133.12 of the Ohio Revised Code (ORC) to allow municipalities the ability to borrow funds to address pandemic related expenditures. The State Budget Office, the Board of Health, and the City Council approved the authorization. This budget uses \$25.0 million in one-time funds to cover basic services expenditures that otherwise would have been eliminated including police, fire and health services. The debt service payments, estimated at \$1.3 million annually, related to these funds will be paid from the proceeds of the lease of the Cincinnati Southern Railway. More information can be found in the "Analysis of Capital Budget Resources" section.

+\$15.0 million: Transfer In of CARES Act Funding Received from the State of Ohio

Ohio Senate Bill 310 authorizes the transfer of \$15.0 million for the purpose of funding expenditures for first responders related to COVID-19 response. These funds will be used to cover police, fire and health expenditures that occur from July 1, 2020 until December 31, 2020.



+\$1.7 million: Transfer In of Capital Project Dollars Funded Through the General Fund

This transfer returns to source funding for capital projects that have been funded with General Fund dollars. There is \$0.9 million of capital project savings, and an additional \$0.8 million swapped with other eligible funds for the project.

Changes to the City Manager's Recommended Budget as Part of the Approved Budget

As part of the budget process, the Mayor has two weeks to review and change the City Manager's Recommended Budget and the City Council then proposes changes to the budget that results in the Approved FY 2021 Budget Update.

Mayor Approved Changes

Changes that were approved in the General Fund Operating Budget included funding in the amount of \$1.3 million as leveraged support in the form of a matching grant to the Urban League of Greater Southwestern Ohio, Inc. for its Rapid Change Initiative (Black Led & Black Deployment - Trust) and for related administrative expenses.

The source of the funds for this leveraged support expense is a transfer of funds from the Cincinnati Access Fund Loan Loss Program capital project to the Build Cincinnati Development Fund. The Cincinnati Access Fund Loan Loss program was terminated to allow these funds to be redirected and expensed from the General Fund as a one-time source.

City Council Approved Changes

Working from the Approved Mayor/City Manager's Budget, the City Council passed the following changes in the General Fund for the following items:

- Black and Brown Businesses Fund – \$500,000
- African American Chamber of Commerce – \$200,000
- Youth Employment Opportunities – \$1,015,000 is transferred out to the Citizens Jobs Fund.
- MORTAR – \$85,000
- Eviction Prevention Initiatives – \$250,000
- Summer Youth Employment – \$200,000
- Citizen Complaint Authority Additional Non-Personnel – \$50,000
- Cincinnati Police Department Continuous Improvement Program – \$240,000

Operating Budget Summary

FY 2021 Operating Budget Update



- ArtsWave Black and Brown Artists Fund – \$75,000
- Children’s Home Job Readiness Program – \$100,000
- Community Safety Response Program – \$1,000,000
- Neighborhood Community Councils – \$70,000

In addition to these additional expenditures, the City Council also decreased General Fund revenues:

- 10 Minutes Free Parking at City Parking Meters – \$96,000

Multiple sources were used to provide funding for these items, including the following:

- \$500,000 is a transfer of funds from the Cincinnati Access Fund Loan Loss Program capital project to the Build Cincinnati Development Fund. The Cincinnati Access Fund Loan Loss program was terminated to allow these funds to be redirected and expensed from the General Fund as a one-time source.
- \$1,111,000 is reduced from the Cincinnati Police Department. The majority of this reduction is due to unanticipated attrition of sworn officers which is captured as additional vacancy savings. Also, the City Council delayed the next Police Recruit Class from June 2021 to FY 2022.
- \$2,270,000 is from the unappropriated surplus of the General Fund.

Changes to one-time use of funds includes:

- A total of \$45.8 million is included as one-time use of funds which is a \$4.7 million increase from the Recommended Budget.
- \$17.0 million is being used a transfer in of funds from CARES Act funding received from Hamilton County, Ohio.
- The transfer in of funds from ORC Section 133.12 Borrowing is reduced from \$25.0 million to \$10.2 million.



Table IX - General Fund Approved FY 2020 Budget & Approved FY 2021 Budget Update Comparison

<i>(\$ in Millions)</i>	FY 2020 Approved Budget	FY 2021 Approved Budget Update	Increase / (Decrease)	% Change FY 2020 Approved to FY 2021 Approved Update
Expenditures				
Public Safety Total	\$284.5	\$284.8	\$0.3	0.1%
Non-Public Safety Total ⁽¹⁾	\$98.2	\$91.0	(\$7.2)	-7.3%
Total Departmental Budgets	\$382.7	\$375.8	(\$6.9)	-1.8%
Non-Departmental Total	\$14.4	\$17.9	\$3.5	24.3%
Transfers Out	\$19.8	\$22.5	\$2.7	13.6%
Total General Fund Expenditures	\$416.9	\$416.2	(\$0.7)	-0.2%

⁽¹⁾ The Approved FY 2021 Budget Update Non-Public Safety Total does not include \$17.4 million in Health Department funding that is now budgeted as a transfer out to the Cincinnati Health District Fund.

Public safety departments comprised a total of \$284.5 million and non-public safety departments comprised a total of \$98.2 million of the Approved FY 2020 General Fund Operating Budget total of \$416.9 million. In contrast, the Approved FY 2021 General Fund Operating Budget Update totals \$416.2 million and includes \$284.8 million for public safety departments and \$91.0 million for non-public safety departments. The non-public safety departments total does not include funding for the Health Department which is now reflected as a transfer out of \$17.4 million from the General Fund to the Cincinnati Health District Fund. The public safety departments reflect budget increases as compared to the Approved FY 2020 Budget of \$0.3 million or 0.1%. The non-public safety departments reflect budget decreases of \$7.2 million or -7.3% as compared to the Approved FY 2020 Budget.

Operating Budget Summary
FY 2021 Operating Budget Update



Table X provides a comparison of each department's General Fund Approved FY 2020 Budget to the Approved FY 2021 Budget Update.

Table X - General Fund Budget Comparison by Department

	Approved FY 2020 Budget	Approved FY 2021 Budget Update	% Change Approved FY 2020 Budget to Approved FY 2021 Budget Update
Police	\$ 151,735,200	\$ 151,527,630	-0.1%
Fire	121,206,300	121,314,470	0.1%
Public Safety Sub-Total	\$ 272,941,500	\$ 272,842,100	0.0%
City Manager's Office ⁽¹⁾	\$ 19,296,590	\$ 20,417,265	5.8%
Recreation	16,012,380	15,472,670	-3.4%
Public Services	14,625,430	14,362,290	-1.8%
Buildings & Inspections	9,573,350	8,600,930	-10.2%
Parks	9,070,250	8,273,880	-8.8%
Law	7,369,660	7,170,290	-2.7%
Finance	7,318,670	6,977,466	-4.7%
Enterprise Technology Solutions	6,212,040	5,097,490	-17.9%
Economic Inclusion	966,330	4,290,147	344.0%
Community & Economic Development	10,017,780	3,358,570	-66.5%
Transportation & Engineering	2,401,820	2,277,160	-5.2%
City Council	2,136,370	2,081,490	-2.6%
Human Resources	2,070,220	1,829,950	-11.6%
Citizen Complaint Authority	691,630	899,040	30.0%
Office of the Mayor	883,370	837,000	-5.2%
Clerk of Council	647,430	601,870	-7.0%
City Planning	521,680	398,040	-23.7%
Health ⁽²⁾	-	-	N/A
Non-Public Safety Sub-Total	\$ 109,815,000	\$ 102,945,548	-6.3%
Total Departmental Budgets	\$ 382,756,500	\$ 375,787,648	-1.8%
Non-Departmental	\$ 14,361,840	\$ 17,890,950	24.6%
Transfers Out	\$ 19,818,942	\$ 22,523,747	13.6%
Total General Fund Budget	\$ 416,937,282	\$ 416,202,345	-0.2%

Summary:

To address the budget deficit and arrive at a balanced General Fund Budget, a combination of using one-time revenue sources and decreasing expenditures was necessary, without negatively impacting the City's service delivery.



Restricted Funds Expenditures

The Approved FY 2021 Restricted Funds Operating Expenditure Budget Update decreased by \$25.1 million, or 3.3% from the Approved FY 2020 Budget. This is primarily due to expenditure decreases in the Community Health Center Activities Fund, the Income Tax-Infrastructure Fund, the Income Tax-Transit Fund, the Metropolitan Sewer District Fund, the Street Construction Maintenance & Repair Fund, and the Water Works Fund. These decreases have been partially offset by increases in the Bond Retirement Fund, the Cincinnati Health District Fund, the Hazard Abatement Fund, and the Stormwater Management Fund.

Table XI - Restricted Funds' Operating Expenditure Budgets

	Approved FY 2020 Budget	Approved FY 2021 Budget Update	Difference	% Change Approved FY 2020 Budget to Approved FY 2021 Budget Update
Principal Restricted Funds				
9-1-1 Cell Phone Fees	\$1,347,090	\$1,631,830	\$284,740	21.1%
Bond Hill Roselawn Stabilization & Revitalization Operations	200,000	200,000	-	0.0%
Bond Retirement	129,220,550	147,511,030	18,290,480	14.2%
Cincinnati Area Geographic Information System (CAGIS)	4,700,780	4,522,230	(178,550)	-3.8%
Cincinnati Health District	17,323,040	18,039,740	716,700	4.1%
Cincinnati Riverfront Park	1,013,820	1,025,830	12,010	1.2%
Community Health Center Activities	24,579,400	22,969,280	(1,610,120)	-6.6%
Convention Center	9,637,150	9,649,830	12,680	0.1%
County Law Enforcement Applied Regionally (CLEAR)	5,354,140	5,355,880	1,740	0.0%
General Aviation	2,180,240	2,189,590	9,350	0.4%
Hazard Abatement	1,033,610	2,728,810	1,695,200	164.0%
Income Tax-Infrastructure	20,382,110	19,660,020	(722,090)	-3.5%
Income Tax-Transit	55,989,340	18,901,550	(37,087,790)	-66.2%
Metropolitan Sewer District*	229,474,960	224,470,350	(5,004,610)	-2.2%
Municipal Golf	5,560,760	5,588,820	28,060	0.5%
Municipal Motor Vehicle License Tax	3,721,810	3,703,100	(18,710)	-0.5%
Parking Meter	4,493,440	4,397,960	(95,480)	-2.1%
Parking System Facilities	7,451,370	7,609,230	157,860	2.1%
Recreation Special Activities	6,213,490	6,254,590	41,100	0.7%
Safe and Clean	50,500	51,010	510	1.0%
Sawyer Point	1,576,640	1,547,430	(29,210)	-1.9%
Stormwater Management	23,787,110	24,301,890	514,780	2.2%
Street Construction Maintenance & Repair	15,843,240	15,401,690	(441,550)	-2.8%
Streetcar Operations	3,501,670	3,474,320	(27,350)	-0.8%
Water Works	149,413,970	145,570,180	(3,843,790)	-2.6%
Subtotal Principal Restricted Funds	\$724,050,230	\$696,756,190	(\$27,294,040)	-3.8%
Other Restricted Funds	25,429,100	27,651,240	2,222,140	8.7%
Restricted Fund Grand Total	\$749,479,330	\$724,407,430	(\$25,071,900)	-3.3%

*The Approved FY 2021 Budget Update amount for the Metropolitan Sewer District Fund is a projection and has not been approved by the Hamilton County Board of County Commissioners.



Bond Retirement

Expenditures for the Bond Retirement Fund vary annually depending on the amount of principal and interest to be paid and refunds. The Approved FY 2021 Budget Update includes an \$18.3 million increase related to increased debt service payments in FY 2021. As in FY 2020, the debt service previously paid from the General Fund and other Special Revenue funds will be booked as "Transfers Out" to the Bond Retirement Fund and as debt service expense in the Bond Retirement Fund.

Community Health Center Activities

The Community Health Center Activities Fund's expenditures are decreasing by \$1.6 million. Expenditures increases related to the opening of two new dental clinics (Braxton Cann Memorial Health Center and Aiken School-Based Health Center) and the new Clement Pharmacy in Avondale have been offset by \$2 million in expected reimbursements for additional health care services related to the ongoing COVID-19 pandemic. Additionally, \$0.7 million of expenses are being shifted to the Cincinnati Health District Fund to maintain health clinic services despite revenue shortfalls in the Community Health Center Activities Fund.

Hazard Abatement

The Hazard Abatement Fund's expenditures are increasing by \$1.7 million due to increased reimbursements to the General Fund and the full implementation of the Residential Rental Inspection (RRI) program. The implementation of this program was first provided for in FY 2020 but was delayed due to the onset of COVID-19. This expenditure increase is primarily driven by the addition of 5.0 FTE added as part of the RRI program.

Income Tax-Infrastructure

The Income Tax-Infrastructure Fund's expenditures are decreasing by \$0.7 million. Due to decreases in Income Tax revenue due to COVID-19, reductions in expenditures related to the fund became necessary to ensure the fund balance remained at an acceptable level. These decreases have primarily been captured through personnel savings in the form of Position Vacancy Allowance (PVA) and expected savings from the Early Retirement Incentive Program (ERIP).

Income Tax-Transit

The Income Tax-Transit Fund's expenditures are decreasing by \$37.1 million. Due to the passage of Issue 7 during FY 2020, both the main revenue source (a rollback of 0.3% of the City's income tax) and primary expenditure (funding for the Southwest Ohio Regional Transit Authority (SORTA) for public transportation) within this fund will expire at the end of September 2020. The expenditure amount reflects this change. An additional \$1.5 million is budgeted to operate the Streetcar during FY 2021. Please note: The expenditure amount in the Income Tax-Transit Fund increased as compared to the Recommended Budget in order to represent the necessary budget as requested by the Southwest Ohio Regional Transit Authority (SORTA) for the period of July 1, 2020 to October 1, 2020.

Metropolitan Sewer District

The Metropolitan Sewer District's (MSD) budget information contained in this budget document is for informational purposes only. The MSD's annual budget is approved by the Hamilton County Board of County Commissioners. MSD's budget is based on a calendar year (January 1 through December 31) and



not the City's fiscal year (July 1 through June 30). The projected \$5.0 million decrease in the MSD's expenditure budget is primarily due to significant decreases in debt service which are partially offset by increases in non-personnel expenditures.

Stormwater Management Fund

The Stormwater Management Fund's expenditures are increasing by \$0.5 million. The primary drivers of this increase are additional petroleum and fuel expenses based on recent historical trends and an increase in the cost of the City's recycling contract.

Street Construction Maintenance & Repair

The Street Construction Maintenance & Repair Fund's expenditures are decreasing by \$0.4 million. As the revenues from this fund are based on the state gasoline tax, they are expected to be reduced in FY 2021 due to less travel as one of the impacts of COVID-19. Reductions in expenditures related to the fund became necessary to ensure the fund balance remained at an acceptable level. These decreases have primarily been captured through personnel savings in the form of Position Vacancy Allowance (PVA) and expected savings from the Early Retirement Incentive Program (ERIP).

Water Works

The \$3.8 million decrease in the Water Works Fund is primarily due to a decrease in personnel costs due to increased Position Vacancy Allowance (PVA) and expected savings from the Early Retirement Incentive Program (ERIP). These savings were put into place due to an expected decrease in revenue due to COVID-19 based on an expected reduction in the overall demand for water from commercial customers.



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Staffing Plan

Over the past few months, the City of Cincinnati experienced sharp declines in revenues due to the COVID-19 pandemic and had to take quick action to react to budget deficits while at the same time maintaining essential core services. Responding to these challenges, the Approved FY 2021 Budget Update includes aggressive measures to maintain staffing levels necessary to continue the level of quality City services. Budget reductions that affect the City’s Staffing Plan include: delaying Police and Fire recruit classes, freezing merit increases and cost-of-living-adjustments (COLAs) for non-represented employees, offering an Early Retirement Incentive Program (ERIP) to eliminate future vacant positions, and eliminating many currently vacant positions. A hiring freeze for non-essential positions implemented towards the end of FY 2020 due to COVID-19 has left many positions vacant which will remain vacant to generate position vacancy savings in FY 2021. During FY 2021, 70.2 FTE will be held vacant. The hiring freeze for non-essential positions will continue in FY 2021 as departments will be re-evaluating their staffing once it is known which employees will elect to participate in the ERIP. It is expected that many departments will need to re-organize in an effort to continue to provide a similar level of service with fewer FTEs. A more accurate count of FTE reductions as a result of these efforts will not be known until the second quarter of FY 2021. As a result, the Approved FY 2021 Operating Budget Update does not include the furlough or layoff of City employees.

All Funds Staffing

The Approved Staffing Plan includes an all funds net increase of 71.51 FTE. This All Funds total includes a 16.41 FTE increase in the General Fund and a 55.10 FTE increase in the Restricted Funds.

Table XII – FY 2020 Approved - 2021 Approved Budget Update City Staffing Plan

<i>(in Full-Time Equivalents, FTE)</i>	FY 2020 Approved Budget	FY 2021 Approved Update	Change From FY 2020
General Fund	3,316.04	3,332.45	16.41
Restricted Funds	<u>2,823.44</u>	<u>2,878.54</u>	<u>55.10</u>
Total City Staffing	6,139.48	6,210.99	71.51

General Fund Staffing

Staffing supported by the General Fund increases by 16.41 FTE. The Approved Staffing Plan includes FTE increases in the following departments: the City Manager’s Office, the Emergency Communications Center, Clerk of Council’s Office, Buildings & Inspections, Citizen Complaint Authority, Law, Parks, and Recreation.

These increases are partially offset by FTE decreases in the following departments: Community and Economic Development, Enterprise Technology Solutions, Police, Public Services, and Transportation and Engineering.



Staffing Plan

The staffing increases in the General Fund are primarily driven by a 9.0 FTE increase in the City Manager's Office which includes increases in the Emergency Communications Center (3.0 FTE), the Office of Performance and Data Analytics (4.0 FTE), and the Office of Environment and Sustainability (2.0 FTE). The City Manager's Office will be adding three administrative and supervisory positions to the Emergency Communications Center. In the Office of Environment and Sustainability (OES) the contract with Cascade to perform recycling cart management will be terminated and this service will revert to being performed in-house at a savings to the City. Consequently, 2.0 FTE would be added to accomplish this. The Office of Performance and Data Analytics added 2.0 FTE during FY 2020 and is adding 2.0 FTE in FY 2021 for the launch of the Police Continuous Improvement Program.

There was also an increase of 3.0 FTE in the Law Department. During FY 2020, the City terminated its contract with Hamilton County to adjudicate parking violations and consequently staff were added in the Law Department in order to assume this service in-house. The Citizen Complaint Authority adds two Investigator positions which will bring the total number of staff conducting investigations to five in compliance with Article XXVIII of the City's Administrative Code.

The Parks Department (2.0 FTE) and the Recreation Department (2.11) will be adding a total of 4.11 FTE for part-time staff. Finally, the Clerk of Council will be adding 0.20 FTE due to a change in the hours worked for one position.

Aside from the additions referenced above, there is one noteworthy shift/reorganization for FY 2021. Police have incorporated a new agency, Resource Bureau, which results in the transfer of existing personnel within the department.

Restricted Funds Staffing

The Restricted Funds show significant staffing increases in the Approved FY 2021 Operating Budget Update with additions totaling 55.10 FTE. Most of the increase is represented in four departments: Transportation and Engineering, Health, Water Works, Recreation and Finance. The largest increase is in the Transportation and Engineering Department where the Traffic Services Bureau (TSB) with 44.0 FTE was transferred during FY 2020 from the Department of Public Services. This necessitated creating a new agency, Traffic Services, in the Department of Transportation and Engineering. The Health Department with an increase of 23.53 FTE follows a pattern in recent years of shifting personnel costs from the General Fund to restricted funds including Federal and State grant funds. Additional staff has been added in the Health Department as two new dental clinics (Braxton Cann Memorial Health Center and Aiken School-Based Health Center) and the new Clement Pharmacy in Avondale opened during FY 2020. The increase in Recreation is related to part-time positions.



Table XIII – FY 2020 Approved - 2021 Approved Budget Update City Staffing Plan by Department

Staffing Plan - Update Department	General Fund Change from FY 2020	Restricted Funds Change from FY 2020	All Funds Change from FY 2020
Clerk of Council	0.20	0.00	0.20
City Manager	9.00	0.00	9.00
Buildings & Inspections	1.00	5.00	6.00
Citizen Complaint Authority	2.00	0.00	2.00
City Planning	0.00	0.00	0.00
Community & Economic Development	-1.00	1.00	0.00
Economic Inclusion	0.00	0.00	0.00
Enterprise Services	0.00	0.00	0.00
Enterprise Technology Solutions	-0.10	0.00	-0.10
Finance	2.20	7.00	9.20
Fire	0.00	0.00	0.00
Health	0.00	23.53	23.53
Human Resources	0.00	0.00	0.00
Law	3.00	3.00	6.00
Parks	2.00	-4.00	-2.00
Police	-2.00	0.00	-2.00
Public Services	-1.00	-44.00	-45.00
Recreation	2.11	6.91	9.02
Sewers	0.00	0.00	0.00
Stormwater Management Utility	0.00	2.00	2.00
Transportation & Engineering	-1.00	46.00	45.00
Water Works	0.00	8.66	8.66
Total	16.41	55.10	71.51

Public Safety Staffing

Table XIV shows the change in the relationship between total Public Safety FTE and total Non-Public Safety (all funds) FTE. Public Safety FTE includes the total personnel in both the Fire and Police Departments (sworn and non-sworn). It is important to note that the Public Safety FTE total also includes 137.0 FTE in the Emergency Communications Center and 7.0 FTE in the Enterprise Technology Solutions Department which provide information technology services to the Emergency Communications Center. Non-Public Safety FTE consists of all City FTE not included in the Public Safety total.

There is no net change in the total Public Safety FTE in the FY 2021 Approved Budget Update whereas Non-Public Safety staff increases by 71.51 FTE. Within the set of positions included in the Public Safety workforce, the Police Department’s staffing decreases by 2.0 FTE, the Enterprise Technology Solutions’ staffing decreases by 1.0 FTE, and the Emergency Communications Center’s staffing increases by 3.0 FTE. The net effect result is no change in total Public Safety FTE.



Table XIV - Public Safety FTEs Compared to Non-Public Safety FTEs

<i>(in Full-Time Equivalents, FTE)</i>	FY 2020 Approved Budget	FY 2021 Approved Update	Change From FY 2020
Public Safety FTE	2,293.00	2,293.00	0.00
Non-Public Safety FTE	<u>3,846.48</u>	<u>3,917.99</u>	<u>71.51</u>
Total All Funds FTE	6,139.48	6,210.99	71.51

Focusing on the General Fund, Table XV (below) shows that Public Safety staffing trends in the General Fund mirror the all funds workforce budget since all Public Safety FTE are concentrated in the General Fund. There is no change in General Fund Public Safety FTE. Non-Public Safety General Fund FTE increase by 16.41 FTE. However, it is important to note that Public Safety is the primary focus of General Fund expenditures. Public Safety FTE represent approximately 37% of the All Funds total workforce in the FY 2021 Approved Budget Update, but approximately 69% of the total General Fund workforce in the FY 2021 Approved Budget Update.

Table XV - General Fund: Public Safety FTE/Non-Public Safety FTE

<i>(in Full-Time Equivalents, FTE)</i>	FY 2020 Approved Budget	FY 2021 Approved Update	Change From FY 2020
General Fund Public Safety	2,293.00	2,293.00	0.00
General Fund Non-Public Safety	<u>1,023.04</u>	<u>1,039.45</u>	<u>16.41</u>
Total General Fund Staffing	3,316.04	3,332.45	16.41

As shown in Table XVI, there is no change in the level of sworn FTE in the Approved FY 2021 Budget Update. The Police Department is expected to have a recruit class slated to start in FY 2022 (moved from November 2020). The Fire Department may have a recruit class in the second half of FY 2021 depending on receipt of a Staffing for Adequate Fire and Emergency Response (SAFER) grant.

Table XVI - FY 2020 - 2021 Sworn Strength Staffing Summary

<i>(in Full-Time Equivalents, FTE)</i>	FY 2020 Approved Budget	FY 2021 Approved Update	Change From FY 2020
Police Sworn	1,059.00	1,059.00	0.00
Fire Sworn	<u>859.00</u>	<u>859.00</u>	<u>0.00</u>
Total Sworn	1,918.00	1,918.00	0.00

For a better perspective Table XVII shows the projected sworn strength level at various points during the FY 2020 and FY 2021 taking into account recruit classes and anticipated attrition. These attrition amounts are based on department analysis and historical trends reflected in prior fiscal years.



Table XVII - Projected Sworn Staffing Summary During FY 2021 and FY 2022

Sworn FTE	July 2020	January 2021	June 2021	November 2021 40 Fire Recruits and 30 Police Recruits Graduate	June 2022
POLICE	1,034	1,017	999	1,014	997
FIRE	823	807	792	829	818

A longer perspective is shown in Table XVIII. The total public safety FTE supported by the General Fund has increased by 98.10 FTE since the year 2000 which represents a 4.5% increase while non-public safety positions have declined by 933.75 FTE or 47.3% during the same period. Overall, General Fund FTE has declined by 20.1% since 2000.

Table XVIII - General Fund FTE Change 2000-2021

<i>(in Full-Time Equivalents, FTE)</i>	CY 2000 Approved Budget	FY 2021 Approved Budget Update	FTE Change From 2000 Budget	Percentage Change
General Fund Public Safety FTE	2,194.90	2,293.00	98.10	4.47%
General Fund Non-Public Safety FTE	<u>1,973.20</u>	<u>1,039.45</u>	<u>-933.75</u>	<u>-47.32%</u>
Total General Fund Staffing	4,168.10	3,332.45	-835.65	-20.05%

In Table XIX, sworn public safety positions have increased by 131.00 FTE since the year 2000. This represents a 7.3% increase in sworn staff since 2000.

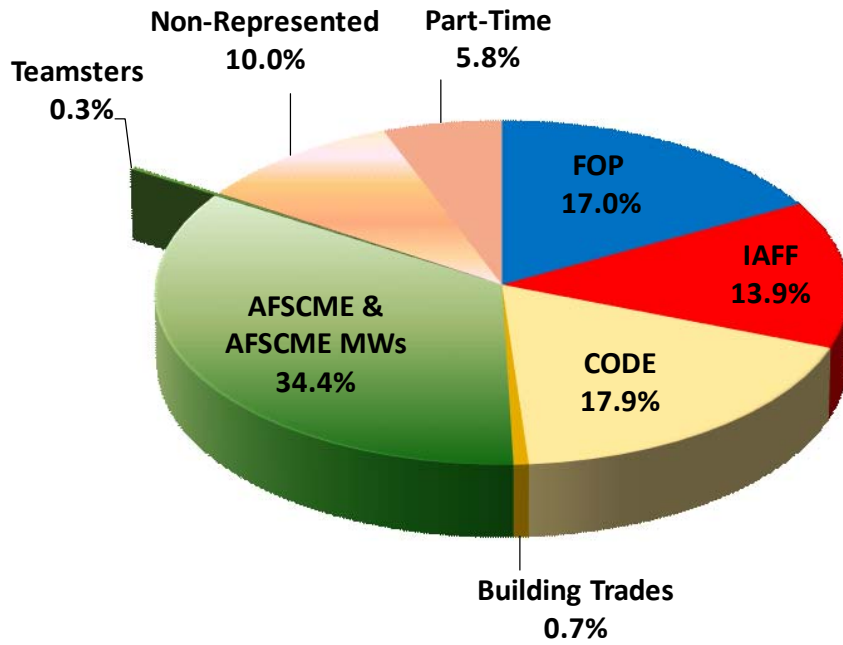
Table XIX - Public Safety Sworn FTE Change 2000-2021

<i>(in Full-Time Equivalents, FTE)</i>	CY 2000 Approved Budget	FY 2021 Approved Budget Update	FTE Change From 2000 Budget	Percentage Change
Public Safety Sworn FTE	1,787.00	1,918.00	131.00	7.33%

There are six bargaining units that represent employees. Those six units include: the American Federation of State, County and Municipal Employees (AFSCME) (which includes a separate contract for part-time Municipal Workers (MW)) the Cincinnati Building Trades Council, Cincinnati Organized and Dedicated Employees (CODE), the Fraternal Order of Police (FOP), the International Association of Fire Fighters (IAFF), and the Teamsters. Across all funds, represented employees account for 84.2% of all FTEs.



Graph II - Approved FY 2021 Budget Update Bargaining Unit Representation





Staffing Plan - Update

	General Fund			Restricted Funds			All Funds		
	FY 2019	FY 2020	FY 2021	FY 2019	FY 2020	FY 2021	FY 2019	FY 2020	FY 2021
City Council	27.00	27.00	27.00	0.00	0.00	0.00	27.00	27.00	27.00
Office of the Mayor	10.00	10.00	10.00	0.00	0.00	0.00	10.00	10.00	10.00
Clerk of Council	5.84	6.60	6.80	0.00	0.00	0.00	5.84	6.60	6.80
City Manager	193.00	176.00	185.00	15.00	14.00	14.00	208.00	190.00	199.00
Buildings & Inspections	112.50	110.50	111.50	0.00	0.00	5.00	112.50	110.50	116.50
Citizen Complaint Authority	6.00	6.00	8.00	0.00	0.00	0.00	6.00	6.00	8.00
City Planning	11.00	10.00	10.00	0.00	0.00	0.00	11.00	10.00	10.00
Community & Economic Development	31.73	23.00	22.00	18.00	14.00	15.00	49.73	37.00	37.00
Enterprise Services	0.00	0.00	0.00	49.91	39.38	39.38	49.91	39.38	39.38
Economic Inclusion	10.00	9.00	9.00	2.00	3.00	3.00	12.00	12.00	12.00
Enterprise Technology Solutions	58.00	58.00	57.90	37.80	37.80	37.80	95.80	95.80	95.70
Finance	75.81	75.80	78.00	28.75	31.70	38.70	104.56	107.50	116.70
Fire	908.00	908.00	908.00	0.00	0.00	0.00	908.00	908.00	908.00
Health	170.23	0.00	0.00	331.54	514.33	537.86	501.77	514.33	537.86
Human Resources	18.10	20.10	20.10	4.00	4.00	4.00	22.10	24.10	24.10
Law	72.20	71.20	74.20	10.00	11.00	14.00	82.20	82.20	88.20
Parks	178.35	147.40	149.40	73.30	84.80	80.80	251.65	232.20	230.20
Police	1,257.46	1,243.00	1,241.00	0.00	0.00	0.00	1,257.46	1,243.00	1,241.00
Public Services	116.00	113.00	112.00	348.00	370.00	326.00	464.00	483.00	438.00
Recreation	287.16	287.44	289.55	124.35	124.35	131.26	411.51	411.79	420.81
Sewers	0.00	0.00	0.00	740.00	740.00	740.00	740.00	740.00	740.00
Stormwater Management Utility	0.00	0.00	0.00	31.00	32.00	34.00	31.00	32.00	34.00
Transportation & Engineering	20.00	14.00	13.00	157.00	144.30	190.30	177.00	158.30	203.30
Water Works	0.00	0.00	0.00	650.81	658.78	667.44	650.81	658.78	667.44
Total	3,568.38	3,316.04	3,332.45	2,621.46	2,823.44	2,878.54	6,189.84	6,139.48	6,210.99
Police Sworn	1,074.00	1,059.00	1,059.00	0.00	0.00	0.00	1,074.00	1,059.00	1,059.00
Fire Sworn	859.00	859.00	859.00	0.00	0.00	0.00	859.00	859.00	859.00
Non-Sworn	1,635.38	1,398.04	1,414.45	2,621.46	2,823.44	2,878.54	4,256.84	4,221.48	4,292.99



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FY 2020 Accomplishments by Department

Approving an annual budget provides an important opportunity to see not only where the City is going but to also identify significant accomplishments over the past year. The following highlights some of those successes in FY 2020.

City Manager's Offices (CMO)

- The Office of the City Manager successfully held an 8-week Neighborhood Leadership Academy aimed at providing residents with valuable tools and resources for better understanding how city government works and how they can be more engaged with the process. Over 60 participants received a certification of completion.
- The Office of the City Manager successfully partnered with the Cincinnati Recreation Commission and the Cincinnati Health Department to convert the Over-the-Rhine (OTR) Recreation Center into a COVID-19 isolation facility, offering people who are experiencing homelessness that have tested positive for COVID-19 a safe place to quarantine.
- The Office of the City Manager successfully partnered with Hamilton County to launch the Law Enforcement Arrest Diversion (LEAD) Pilot Program in District One and the Central Business Section. LEAD is a pre-booking initiative where low-level criminal offenses can be diverted from the criminal justice system to harm-reduction based services.
- The Office of the City Manager entered a contract for the American Association for Retired Persons (AARP) Livable Communities research program and completed a telephone survey with 400 respondents.
- The Office of the City Manager secured \$30,000 in grant funding and created the Census Complete Count Committee, which held monthly trainings and informational meetings to prepare the greater Cincinnati community to promote the census.
- The Office of the City Manager secured 25 laptops to be used in long term care facilities for seniors to connect with family during COVID-19 lock downs.
- The Office of Communications increased the City of Cincinnati's social media audience across its primary social media accounts to nearly 130,000 followers spread across Twitter (91,000), Facebook (19,279 followers), LinkedIn (14,981), and Instagram (2,451). The City also increased its reach on NextDoor and took control over the social media accounts for Greater Cincinnati Counts (Census) and the Cincinnati Bell Connector streetcar.
- The Office of Communications worked with Hamilton County Communications to establish a brand, various digital and printable assets, and a website for the Greater Cincinnati Counts Complete Count Committee for the 2020 Census. The process involved working with the Mayor's Office, City Planning, and more than 100 local organizations to put together digital campaigns, marketing outreach, earned and paid media efforts, and other assets related to local Census awareness efforts.
- The Office of Communications partnered with CitiCable to expand offerings of City Council and Committee meetings by broadcasting them all live on Facebook Live. Communications



is exploring opportunities to broaden CitiCable viewing opportunities through a direct mobile app, streaming services (like Roku and YouTube), and various social media platforms like Periscope/Twitter. The implementation goal is by the end of the new Fiscal Year.

- CitiCable Engineered and installed additional equipment in Room 300/Council Chambers to enhance its audio/visual (A/V) capabilities. This enabled Council and Committee meetings to be integrated into Zoom video conferencing and over-cable and digital streaming, to allow Council to continue public meetings during COVID-19. CitiCable used similar technology to ensure various board and commission meetings could also take place in light of modified operating procedures based on health orders.
- CitiCable developed in-house solutions to handle daily media briefings in Room 115 in light of updated social distancing guidelines. This included working with local media to establish a custom pool feed (i.e., camera signal), building out a picture-in-picture system that allowed American Sign Language (ASL) interpreters to sign from the CitiCable studio, and establishing a call-in line so reporters could participate remotely.
- CitiCable finalized the playback system capital project, which replaced antiquated and broken analog video playback technology. The system is used for CitiCable recording and playback, as well as the distribution of high-definition (HD) video of Cincinnati Council and Committee meetings.
- The Office of the City Manager negotiated a new agreement with the Urban League of Greater Southwestern Ohio for the continued operation of the Community Outreach Advocates Program in support of the Cincinnati Initiative to Reduce Violence (CIRV).
- The Office of the City manager facilitated a public safety enhancement grant, which was awarded to Cincinnati Works to expand community engagement and outreach in CIRV Focus Areas via the Operation Phoenix program.
- The Office of the City Manager, recognizing gun violence is also a public health crisis, expanded the CIRV partnership to include representation from Cincinnati Children's Hospital and University of Cincinnati Medical Center.
- The Office of Human Relations (OHR) worked in conjunction with the Cincinnati Coalition Against Hate to address instances of hate crimes/incidents and racial discrimination in several institutions and organizations in the City.
- The Office of Human Relations (OHR) met with the Jewish Community Relations Council and Lebanon Schools in the aftermath of racial incidents occurring in the school system. OHR plans to work with the school system on an ongoing basis to develop a plan of addressing the systematic issue.
- OHR convened an initial working group with the Cincinnati Human Resources Department to work toward the development of a Diversity, Inclusion, Equity, and Accessible plan for the City. Presently, the City does not have such a plan.
- OHR convened what will be a series of meetings with stakeholders of the City-owned gun range in Lincoln Heights. The meetings include the Vice-Mayor of Cincinnati, the Police Chief of Cincinnati, and the mayors of Lincoln Heights, Woodlawn, and Evendale. The



purpose of these meetings is to amicably bring closure to the long-standing complaints that these jurisdictions have with the gun range being in/near their communities.

- OHR worked with interested citizens to develop and design banners for displaying on light poles throughout downtown Cincinnati, celebrating Black History Month for the first time in this manner. The theme of the banners is “Black Is Excellence.” The banners depicted the images of African American citizens who made significant achievements in their fields of work.
- The Office of Budget and Evaluation received the Government Finance Officers Association's Distinguished Budget Presentation Award for the FY 2020-2021 Biennial Budget, starting July 1, 2019.
- The Office of Environment and Sustainability (OES) contracted for the construction of 100 megawatts of solar panels to power a portion of City Government and residential demand. The contract is a Power Purchase Agreement (PPA), meaning that no City money is being used to build the 400-acre solar array. Private investors are paying the estimated \$70 million cost of the system. The City will buy the energy the system produces, for less than our current price for electricity.
- The Transit Levy, adopted by Hamilton County voters in March 2020, will provide an estimated \$100 million per year to the Southwest Ohio Regional Transport Authority (SORTA) bus system. This will mean more routes, more frequent service, 24 hours a day operation, and an end to zone charges within Hamilton County. OES, through its membership in the American Cities Climate Challenge and partnership with Bloomberg Philanthropies, helped secure over \$250,000 of financial, technical, and strategic support for the Transit Levy campaign.
- OES launched WarmUp Cincy, a program that helps reduce energy burden for low income tenants through apartment retrofits, energy education, and cash incentives. The program is a partnership with Duke Energy, the Community Action Agency, and People Working Cooperatively.
- Of the 80 recommendations in the Green Cincinnati Plan, 15 have been fully implemented, with implementation underway for 45 more.
- More than 10 new Open Data sets were published by the Office of Performance and Data Analytics (OPDA), including Streetcar Ridership, Streetcar Blockages, and Pedestrian Stops.
- OPDA released more than 10 new CincyInsights Dashboards, including two dashboards related to the Streetcar and five new Results Cincy dashboards aimed at providing a real-time overview of progress on the City Manager's Strategic Priorities.
- OPDA facilitated the City's selection as a participant in Bloomberg Philanthropies Innovation Training, which provides nine months of intensive innovation training focused on human-centered design to 12 employees.
- OPDA launched new Stat meetings, ITStat and HRStat, focused on ensuring Citywide collaboration on improvement of information technology and human resources services.



- OPDA enhanced the active evaluation of Performance Management Agreements through the establishment of quarterly CincyStat meetings to provide updates and evaluate progress on department performance indicators. OPDA also developed the Executive Management Dashboard to provide senior leadership a real-time, high-level overview of department performance.
- OPDA facilitated the launch of the Special Events Permitting Portal, a collaborative platform that provides a single point of entry to all permitting workflows related to special events and allows for electronic applications and issuance.
- Internal Audit produced five quality audit reports that provided 62 recommendations to improve the internal control structure within City government.
- Internal Audit, along with the Internal Audit Committee, provided transparency around governance, risk management, and internal control practices.
- Internal Audit supported management's efforts to establish a culture that embraces ethics, honesty, and integrity through the Fraud, Waste and Abuse Hotline.

Buildings and Inspections (B&I)

- Buildings and Inspections (B&I) administration successfully launched the Residential Portal through OpenCounter to complement the Business and Zoning Portals.
- B&I administration launched the Tenant Training series with Property Maintenance Code Enforcement (PMCE) staff, the Cincinnati Police Department, and the Law Department. Six regularly scheduled trainings and three requested trainings were held, with a total of 78 tenants. B&I curated a partnership with the Cincinnati Hamilton County Library to host and promote the Landlord and Tenant Trainings in 2020. PMCE worked with Police to address physical disorder and conditions in violent offender territories. PMCE was also involved as witnesses and affiants in the Law Department Quality of Life Team Civil remedies. PMCE filed numerous Civil Citations, fines, and criminal charges to ensure code compliance and safety.
- B&I administration assisted Councilmember Landsman's Office to pass the Eviction Prevention Strategy Legislation package, which passed on October 31, 2019. The package created the Residential Rental Registration (RRR) and the Residential Rental Inspection (RRI) programs.
- B&I customer service setup all permits ready for issuance within three business days of the last approval – achieving 91% for FY 2020, with 8,001 applications submitted, and 9,212 permits issued.
- Plans Examination: Same-day reviews from Tier 1 and Tier 2 review services resulted in reviewing more than 40% of the total plan reviews by the Building Plans Examination section. This high diversion rate allows for more complete and timely reviews of larger projects.
- The Building Plan Examination section met or exceeded established department plan review goal days over 98% of the time. The department goals for review times: Ohio Building Code



(OBC) – 15 working days for initial review; OBC revisions – five working days for review; Residential Code of Ohio (RCO) – 10 working days for initial review; and RCO revisions – five working days for review.

- B&I Zoning Administration maintained a 98% success rate in all measured delivery dates for Zoning Permit reviews.
- B&I Zoning Administration facilitated a zoning code amendment creating a new chapter on Urban Agriculture and Animal Keeping.
- B&I Zoning Administration partnered with Treasury to implement the Short-Term Rental Registration Program.
- B&I experienced a 900% increase in user traffic on OpenCincy from 7/1/19 through 12/31/2019.
- In 2019, B&I offered the Courtesy Inspection Program, which helped over 40 small businesses who were purchasing or leasing a building. Since the creation of the Courtesy Inspection Program in 2017, over 160 businesses have been served. This program provides feedback to potential business owners to help them make educated decisions about their business spaces.
- B&I overhauled the Coordinated Site Review (CSR) program, expediting service delivery by two weeks on a project review. The CSR team, which is made up of all the reviewing agencies/departments, Directors from these departments, and the City Manager's Office, focus on providing a singular, united directive for the City of Cincinnati on new, larger-scale development projects. In 2019, the process helped develop over 90 projects Citywide by reviewing and providing recommendations to the developers to make the permitting and regulatory process less cumbersome. The process also provides recommendations that help support internal departments with their internal processes as well.
- Since the restructuring of the process in 2018, the CSR process has helped develop over 145 new projects in the City of Cincinnati and has helped developers save large amounts of time. The process has also created a team approach culture among the reviewing agencies/departments.
- The Urban Conservation Office took 85 Certificate of Appropriateness Applications and 53 Zoning Relief Applications to the Historic Conservation Board.
- Two new historic districts were established in 2019, the Warsaw Avenue Historic District and the Bond Hill Bella Vista Avenue Historic District. Both districts were supported by and sponsored by the Community Councils.
- The Urban Conservation Office added 100 properties to the Ohio Historic Resource Inventory list within the community of Evanston and supported the Evanston Community Council on efforts to document their historic buildings.
- The Urban Conservation Office renewed the City's Programmatic Agreement with the State Historic Preservation Office, allowing the Urban Conservator and two other staff members to review historic compliance with Environmental Reviews at the local level for five more



years. This increased both the staff able to review by two and the length of the Programmatic Agreement by two years.

- The PMCE Division enforcement closed 9,329 health and safety code violations involving 3,696 cases. The estimated value of the work necessary to correct the violations is over \$20 million.
- PMCE held 12 Public Nuisance Hearings involving 98 condemned buildings and demolished 76 blighted buildings at an average cost of \$15,614, for a total of \$1,186,738. PMCE barricaded 283 vacant open abandoned buildings at an average cost of \$417 per building and total cost of \$118,097. Under the Historic Stabilization of Structures Program (SOS), PMCE effected the Stabilization of two historic buildings – one of which received an historic preservation award from the Cincinnati Preservation Association.
- PMCE Conducted a total of 56,634 inspections as follows:

1,144 barricading and monitoring open vacated buildings

35,662 housing code inspections

5,539 Vacant Foreclosed Property Inspections

PMCE registered 556 Foreclosed residential properties for monitoring with fee revenue of \$129,367. PMCE enforced the Vacated Building Maintenance License (VBML) requirements on over 1,500 buildings.

2,241 Residential Zoning Code Enforcement Inspections

707 Commercial Zoning Inspections

2,944 Fire Escape and Façade Inspections

PMCE Gained compliance on 374 Facades and Fire Escapes including the engineer/ architect reports and necessary repairs to assure safety.

3,155 Concentrated Code Enforcement Inspections

179 Flood Damage Assessment inspections

356 Family Relocation Inspections

PMCE assisted 26 families with relocation assistance in the form of 1st month's rent, deposit, and/or moving of belonging when families were forced to move suddenly due to landlord neglect.

1,134 Demolition inspections

Various certificate and rooming house inspections

- PMCE Supervisors conducted 1,142 Quality Control Inspections behind inspectors.
- PMCE managed oversight of work under the Homeowner Assistance Repairs and Building Order Remission (HARBOR) Program for 21 low-moderate income owner occupants who received the assistance for over \$300,000 in repairs.
- PMCE assisted with the new program to collect abatement fees from delinquent owners due to non-compliance as part of the Quarterly Abatement Program.



Citizen Complaint Authority (CCA)

- CCA reviewed 285 complaints and 745 allegations against CPD officers.
- CCA commenced 84 new investigations.
- CCA investigated and issued 381 findings associated with 76 closed complaints.
- The City Manager agreed with 100 percent of CCA's 381 findings.
- CCA published the 2018 Annual Report. This report was enhanced from previous years to include additional data analyses and a cross-reference guide.
- CCA published the 2018 Annual Patterns Report, which uses an adopted standard for a three-year period that tracks officers who have received a high number of complaints against them, repeat complainants who have filed complaints against officers, and the top circumstances that formed the bases for the filing of complaints. This report also provided a summary of CCA's recommendations and observations issued in 2018.
- CCA's 2019 Annual Patterns Report was finalized.
- CCA participated in the Mayerson Academy's Strong Cincinnati Institute, which is designed to activate strengths in organizations to build better workplaces. Through the City's participation in the Institute, selected departments build their capacity to utilize strength-based approaches to increase workplace engagement, performance, and well-being. The Institute ran from January 25, 2019 through March 22, 2019, in addition to three Coaching follow-ups.
- CCA's Citizen Complaint Management System (CCMS) reporting features were enhanced, which included but were not limited to reporting related to officer and citizen patterns, demographics, allegations, and monthly/annual statistics.
- CCA's Community Engagement Tracking database was enhanced and included a summarized description on reports.
- CCA continues to communicate and provided guidance to other cities interested in creating an oversight agency or improving an existing one.
- CCA provided training to new CCA board members, Cincinnati Police Department (CPD) supervisors, CPD recruits and the CPD's Citizens Police Academy.
- CCA provided 19 presentations and trainings reaching approximately 450 people. Upcoming engagements will include trainings at the Spring 2020 session of the Citizens Police Academy and CPD's 110th Recruit Class.

City Planning

- The Department of City Planning had three neighborhood plans approved by the City Planning Commission and City Council, including the Evanston Work Plan, Oakley Master



Plan, and the Avondale Quality of Life Movement in FY 2020 to-date. Three additional plans are anticipated to be approved before the end of FY 2020, including the Sayler Park Plan, Mohawk Area Plan, and the Hyde Park Plan.

- The Department of City Planning began and/or continued work on 12 neighborhood plans, including Mt. Auburn, Mt. Airy, Clifton, Hyde Park, Mohawk Area, Sayler Park, Kennedy Heights, Columbia Tusculum, West Price Hill, West End, Spring Grove Village, and South Cumminsville in FY 2020 to-date.
- The Department of City Planning processed, analyzed, and moved 12 zoning changes through the legislative process in FY 2020 to-date. Some of the zoning changes included The District at Clifton Heights Planned Development, the Willkommen project in Over-the-Rhine, the Cincinnati Ballet's new facility, Major Amendment to the FC Cincinnati soccer stadium Planned Development, Major Amendment to The Banks, the Walnut Hills Cemetery, and the Bigelow Street Planned Development in Mt. Auburn.
- The Department of City Planning provided the U.S. Census Bureau with all new addresses in the City (Local Update of Census Addresses or "LUCA") since 2010 and responded to the Bureau's address challenges in preparation for the upcoming 2020 Census. City Planning received notice in late December that all challenged addresses were accepted. The LUCA process is now considered complete for the 2020 Census. There were approximately 166,000 address records reviewed, with approximately 12,000 changes.
- The Department of City Planning has had a leadership role and been actively engaged with the Greater Cincinnati Counts: Cincinnati/Hamilton County Complete Count Committee in FY 2020 as it relates to the 2020 Census "Education Phase," "Awareness Phase," and "Motivation Phase."
- The Department of City Planning facilitated Vice-Mayor Christopher Smitherman's Property Tax Working Group and continued its involvement with other special projects such as the Engage Cincy Action Team (ECAT), City Budget Community Engagement, Neighborhood Summit Planning Team, and community engagement for the Cincinnati Recreation Commission Oskamp recreation area project.
- The Department of City Planning has reviewed 10 Minor Subdivision of Land applications and 12 Major Subdivision of Land applications in FY 2020 to-date. Major Subdivisions of Land also require City Planning Commission review and approval.
- The Department of City Planning has reviewed a total of 450 Environmental Reviews in FY 2020 to-date.
- The Department of City Planning reviewed five Final Development Plans in FY 2020 to-date. These included Phase 1A of Uptown Gateway in Avondale, Phase 1 of the FC Cincinnati soccer stadium, the parking garage foundations for the FC Cincinnati soccer stadium, The Banks Music Venue, and the Medpace Food Hall.
- The Department of City Planning reviewed two Local Historic District designations in FY 2020 to-date. These included the Bella Vista Local Historic District in Bond Hill and the Warsaw Avenue Local Historic District in East Price Hill.



- The Department of City Planning worked on other special projects and had them approved by the City Planning Commission during FY 2020 to-date, including the first female statue in the City of Cincinnati, the Marian A. Spencer statue at Smale Riverfront Park, a Notwithstanding Ordinance for the purpose of the BLINK event, changes to Fountain Square, the new Street Murals program, the allowance of informational kiosks at streetcar stops, and changes to Liberty Street and Liberty Hill.
- The Department of City Planning reviewed and had the City Planning Commission approve 18 sales and/or leases of City-owned property and 15 easement requests on City-owned property in FY 2020 to-date.
- The Department of City Planning actively participates in the City's Coordinated Site Review Advisory Team and reviewed 68 projects in FY 2020 to-date.

Community and Economic Development (DCED)

- Brixey and Meyer: DCED offered a 20% Job Creation Tax Credit (JCTC) to Brixey and Meyer, a corporate tax, accounting, and consulting firm. Interested in consolidating its Sharonville and Milford operations, the company chose Cincinnati and relocated 40 employees to office space in Mt. Adams.
- Consolidated Metal Products: Through the use of a Community Reinvestment Act (CRA) tax abatement, DCED facilitated the expansion of the Consolidated Metal Product's existing headquarters and facility in Lower Price Hill. As a result, the company will retain 160 jobs, create 10 new jobs, invest approximately \$3.6 million to construct a 35,000 square foot facility expansion, and remediate 1.4 acres of property previously owned by CSX.
- Cincinnati Bulk Terminals: DCED staff negotiated a lease extension and CRA tax abatement with Cincinnati Bulk Terminals. As a result, the company will retain 65 jobs, create 10 new jobs, and invest approximately \$9 million in improvements on the project property in Queensgate.
- Advance Redevelopment Progress: DCED facilitated substantial pre-development activities to advance redevelopment progress in the southwest and northeast quadrants of the Uptown Innovation Corridor redevelopment area, including the creation of project tax increment financing (TIF), real estate acquisition from Ohio Department of Transportation (ODOT), and infrastructure design.
- Advised Ingage Partners: DCED collaborated with Ingage partners on programs available for business growth through a Job Creation Tax Credit (JCTC) incentive and as a potential partner in the City's Hand-Up initiative. Provided JCTC application and request for proposal (RFP) information regarding criteria to receive funding through Hand-Up. DCED and Law are drafting a JCTC agreement to assist the business with future growth in the City. (Ingage is an investor relations software.)
- Amazon Permitting: DCED advised the developer of the Riverside Yards property with the process and steps necessary to acquire permits that aided in bringing Amazon to the property. Amazon is locating at the site as a new business to the Riverside neighborhood and to the City of Cincinnati.

Operating Budget Summary

FY 2020 Accomplishments



- In November 2019, DCED issued an RFP for the City-owned lots located at the southwestern and southeastern corners of the intersection of Gest and Summer Streets. The lots are a portion of the City's Metro West development site in Lower Price Hill. The intent of the RFP is to activate and redevelop the long-vacant property that will be compatible with adjacent new-construction on the industrial site.
- Notice of Funding Availability (NOFA): In November 2019, DCED's Housing Division recommended a total of \$2.7 million for five residential developments for NOFA loan awards. The awarded projects represent a total investment \$27.0 million and will produce a total of 88 housing units. The housing units include: 47 affordable housing rentals; 15 market rate rental units; and 20 market rate single family homes constructed as a result of a City investment in infrastructure.
- Walnut Hills: DCED facilitated the construction of a new 176-unit apartment building in the Walnut Hills business district on a location that was previously proposed as a single-story dollar store. With only a CRA tax abatement on the value of the improvements, the project was made possible. Previous incentives for new construction in Walnut Hills required both cash and a property tax incentive.
- West End: The renovation of a long-vacant, three-story West End building on Freeman Avenue into 13 new residential units was made possible only with a CRA tax abatement.
- HUD Lead Grant: DCED is continuing its collaboration with the Cincinnati Health Department to implement the Lead Grant. DCED issued a request for proposals for new lead abatement contractors and will make awards in the third quarter.
- American Dream Downpayment Initiative (ADDI): The federally funded ADDI program is designed to assist first-time homebuyers who want to purchase a home within the City of Cincinnati. Applicants can be awarded up to \$5,000 in the form of a five-year forgivable loan for a down payment and/or closing costs. Twenty ADDI awards were provided totaling \$68,835. The average award was \$3,442.
- Neighborhood Business District Improvement Program (NBDIP): DCED executed a funding agreement with the Madisonville Community Urban Redevelopment Corp. (MCURC) to purchase and rehabilitate a commercial property at 6012 Madison Road. The FY 2021 NBDIP Funding pre-application and application process began in the third quarter of FY 2020, with the release of the pre-application.

Duke Energy Convention Center (DECC)

- The Duke Energy Convention Center (DECC) positively impacted the community through composting, recycling, and the roof solar array. Total solar generation through February 29, 2020 is 1,015,968 kWh. Total greenhouse gas emission reduction, due to solar generation, is 704.5 metric tons. Modifications to the heating, ventilation, and air conditioning (HVAC) systems in 2008 continue to save \$265,000 annually.
- The DECC spending with local minority businesses (MBE/WBE/MWBE) have an inclusion rate of 43%. Local companies such as Black Tie Security, have seen a 50% increase in their staffing roster due to the partnership with the DECC.



- The DECC contracted 95 repeat customer contracts, reaching a new record of 99% retention, in addition to 44 new customer contracts. New accounts for 2021 represent 10,500+ future room nights for local hotel partners, and significant revenue for the Center in ancillary spending and growth in future lodging tax revenues.
- The DECC supports Fall Feast, serving over 6,000 meals, coats and personal services at Thanksgiving, ArtWorks, with 13 projects including the newest completed sculpture "Confluence," the Cincinnati Public Schools "Toyful Joyful" holiday party, and "Garden to Table," where the DECC culinary team and Spectra staff provide hands-on experience in life skills, including how to prepare meals at home using fresh ingredients.
- The Board participated in the Institute of Hospitality Leadership (IHL) led by Jason Dunn, supporting the development of careers in hospitality and enhanced by high school curriculum. IHL students regularly visit the DECC, meet with managers and have open discussions about management careers in the industry.

Department of Economic Inclusion (DEI)

- The Department of Economic Inclusion (DEI) vetted more than 250 certifications between July 1, 2019 and March 4, 2020.
- DEI certified 52 individual firms as a Small Business Enterprise (SBE), Small Local Business Enterprise (SLBE), and/or Emerging Local Business Enterprise (ELBE) firms between July 1, 2019 and March 4, 2020, 34 of which are minority or women-owned firms.
- Between July 1, 2019 and March 4, 2020, DEI certified 67 Minority Business Enterprise (MBE) and/or Women Business Enterprise (WBE) firms for a total of 212 actively certified MBE, MWBE and/or WBE firms as of March 4, 2020.
- In FY 2020, DEI monitored approximately 300 contracts valued at more than \$300 million for progress toward either mandatory MBE and WBE inclusion goals or aspirational SBE subcontracting goals through March 4, 2020.
- DEI regularly monitored development projects on which developers committed to meet voluntary MBE and WBE participation for progress toward meeting those inclusion goals.
- Between July 1, 2019 and March 4, 2020, DEI presented quarterly Minority and Women Business Enterprise (MBE/WBE) Program Reports for the 1st, 2nd and 3rd quarters of CY 2019. The department also presented quarterly SBE spend data reports, disaggregated by prime and subcontracts and by ethnicity and gender for the first 3 quarters of CY 2019.
- DEI worked with the Purchasing Division to publish an request for information (RFI) for the City of Cincinnati Disparity Study to obtain market information, feasibility, interest from potential consultants, and research options available to the City in connection with a possible future procurement of consulting services to conduct a new comprehensive disparity study. The City received and DEI reviewed for responses to the RFI, and the information gathered from those responses will be instructive in preparing an RFP.
- DEI served 66 small, minority and women-owned businesses, 17 of which are City-certified firms, through DEI Information and Resource Sessions during the Fall and Spring semesters



as of March 4, 2020. Classes included, among others, “Doing Business with the City of Cincinnati,” “Making City Certification Work for You,” and “Post-Award Form Requirements for City Contractors and Subcontractors.”

- DEI conducted in-person LCPTTracker instructional courses on three occasions between July 1, 2019 and March 31, 2020 to provide hands-on training for online certified payroll reporting to 17 small firms working on prevailing wage projects, including four City-certified firms.
- Between July 1, 2019 and March 31, 2020, DEI provided hands-on computer training on three occasions for requesting the approval of subcontractors and for reporting and confirming subcontractor payments through the City’s on-line platform for inclusion monitoring.
- DEI attended or conducted no fewer than 40 SBE, MBE and WBE outreach events in fiscal year 2020 through March 4, 2020.
- DEI hosted the monthly cable TV program “Gateway to Economic Inclusion,” featuring certified firms and private and public partners for inclusion.
- DEI regularly monitored more than 215 construction contracts for compliance with federal, state or local prevailing wage laws, resolved most underpayment issues in-house, and referred one contractor to the State of Ohio for further action.
- In FY 2020, DEI evaluated 283 procurements as of March 4, 2020 for prevailing wage applicability, making wage determinations for each procurement subject to prevailing wage.
- Approximately 85 incentive contracts not subject to inclusion monitoring or prevailing wage monitoring were managed by DEI strictly for compliance with the City’s Wage Enforcement ordinance.
- DEI conducted 52 bid and RFP reviews as of March 4, 2020 to advise the Purchasing Division regarding which bidders or respondents met or exceeded the MBE, WBE or SBE subcontracting goals for the procurement.
- In the first eight months of fiscal year 2020, DEI staff members served as members of no fewer than 18 RFP/RFQ evaluation committees.
- In FY 2020, DEI conducted oversight of five leveraged support contracts with a total value in excess of \$1 million.
- DEI’s Director served as a non-voting member of the Cincinnati Access Fund Board, regularly attending board meetings to review and discuss loan requests of small minority- and women-owned firms located within the City of Cincinnati and referrals for technical assistance.

Enterprise Technology Solutions (ETS)

- County Law Enforcement Applied Regionally (CLEAR) staff developed and implemented Automated Secure Alarm Protocol (ASAP) to Ohio Public Safety Answering Point (PSAP) interfaces for use by the City’s Emergency Communications Center and the Hamilton



County Communications Center. These interfaces allow alarm monitoring center data to pass to public safety dispatch / 9-1-1 operators electronically.

- CLEAR staff updated its host servers by installing and configuring a new virtual environment with 31 virtual servers and replacing one physical server.
- CLEAR staff redesigned the CLEAR intranet webpage to improve the client experience. The new design allows clients to access additional information and add new features.
- Staff coordinated the replacement of over 955, and the upgrade of over 1,030 Windows 7 personal computers Citywide by the manufacturer support end-date of January 2020.
- Staff installed duplicate data infrastructure equipment at a remote disaster recovery site which meets best practices and successfully performed a failover test.
- ETS purchased equipment and developed a Statement of Work for the Metropolitan Area Network (MAN) upgrade.
- As part of the Cincinnati Area Geographic Information System (CAGIS) Edge (Accela Automation) implementation, CAGIS established an online Fire Food Truck permits and inspections application.
- CAGIS added over a dozen new functionalities to GIS Gen 8 in continuing the migration from Gen 7 software.
- CAGIS modified the Citizen Service Request (CSR) system to support OES as their contract for maintenance of recycling carts changed vendors from Cascade to Rehrig. The custom application code was modified to maintain CSR integration and reporting.
- As part of the CAGIS Edge (Accela Automation) implementation, CAGIS fulfilled the requirements of Cincinnati Municipal Code (CMC) ordinance 363, Section 609, also known as the T21 initiative (Tobacco 21). This effort established an online tobacco retailer licensing program limiting tobacco sales to those over 21.
- CAGIS created a series of Citizen Service Requests for citizen streetcar concerns. These requests were added to Desktop CSR software, 5916000.com and the mobile Fixit Cincy application.
- CAGIS completed the functional requirements, which would enable creating a request for proposal (RFP) for migration from Permits Plus to Accela for the Greater Cincinnati Water Works and for the Hamilton County Soil & Water Conservation District.
- CFS staff continued to work with the City's Information Security Officer in minimizing potential cyber-attacks by testing and configuring the City's Financial System (CFS) and Vendor Self Service System (VSS) to run the required City inventory, monitoring and anti-virus protection solutions.
- Staff worked with the Finance Department to conduct the annual audit of all users who access the City's Financial System as a best practices recommendation by State of Ohio Auditors.

Operating Budget Summary

FY 2020 Accomplishments



- Staff applied system fixes and patches to Advantage Financial software, including a major upgrade to 1099 form processing, to maintain the system's integrity, stability, and cyber complacency.
- Staff enhanced the Police Online Records Request application, which allows CPD staff to receive and manage requests for CPD records. Approximately 20,000 requests were made in 2019, and the system contains 56,000 items. This solution continues to improve the ability for the CPD records team to better serve records requests from the Public and City/County prosecutors.
- Staff enhanced the Fire online Personal History Questionnaire (PHQ), which allowed approximately 438 fire recruit applicants to submit required information online instead of completing a 15+ page paper form. Additionally, this solution continues to allow City staff to process those applications faster and more efficiently through improved reporting and administration of the submittals.
- Staff updated and enhanced the Information Security Dashboard which allows the City Administration to work with City's agencies and Information Technology staff to address cyber issues as they relate to City systems. This was the primary application used by OPDA and ETS Security Services to track the process of City agencies migration from Windows 7 to Windows 10 workstations and for non-compliance of antivirus and IT security related patches.
- Staff worked with City agency leads, Human Resources, Payroll and Risk Management to identify functionality or potential HR system changes and tested and implemented four images and five tax updates.
- Staff made the requested changes in the CHRIS system to provide all Fire employees with self-service user accounts to allow them to view their paychecks online, suspending the printing of direct deposit advices for nearly 900 Fire Department employees.

Department of Finance

- The Income Tax Division continued their improvement of the tax collection process concentrating on discovery of new taxpayers and increased compliance. Revenues increased significantly because the Voluntary Compliance Program started on a limited basis. The team focused on three discovery programs that had been delayed for five years resulting in more than \$500,000 in additional tax revenues.
- The Income Tax Division made progress on the Selective Audit Program, with completion of the critical first phase by successfully importing the additional tax return data entered by the lockbox.
- The Accounts & Audits Division completed the FY 2019 Comprehensive Annual Financial Report (CAFR) and received a clean audit opinion from the State of Ohio Auditor. The City was awarded the Certificate of Achievement for Excellence in Financial Reporting for the FY 2018 CAFR. This award has been received for the last 40 consecutive fiscal periods.



- The City issued a Medical RFP in December 2018, requesting bids for medical, pharmacy, City physician services, bundled medical services, and HRA (Health Reimbursement Arrangements), HSA (Health Savings Accounts), FSA (Flexible Spending Accounts), and COBRA Administration services. Throughout FY 2020, the RFP responses were reviewed, and contracts negotiated, leading to an approximate \$2.7 million annual savings over prior contracts for medical and pharmacy spend.
- The City was named one of the top 100 Healthiest Employers in Greater Cincinnati by the *Cincinnati Business Courier*. In addition, the City was recognized by the Health Business Council of Ohio as a Gold Award winner, and by the American Heart Association as a silver-level health achievement workplace.
- The City received a passing Workers' Compensation audit from the Bureau of Workers' Compensation, noting that the City of Cincinnati shows "a clear interest in the welfare of [its] injured workers," and stating, "Nicely done managing your claims and taking care of your injured workers..."
- Employee Safety has begun the implementation of Phase I of the City Manager's safety centralization process. The section has grown from two employees as of July 1, 2019 to eight employees as of February 1, 2020, with an additional employee to be added in the coming months.
- The Accounts & Audits Division completed a Financial Reporting Software Upgrade.
- The Department successfully completed two bond financings needed to fund the approved FY 2019 Capital Improvement Program, which includes \$99.905 million in General Obligation Tax-Exempt Improvement Bonds at an aggregate all-in true interest cost of 2.015% and \$56.455 million in Water System Revenue and Refunding Bonds at an all-in true interest cost of 3.08%.
- The Department affirmed the City's strong credit rating with both major rating agencies: Standard & Poor's maintained its rating at AA/Stable and Moody's maintained its rating at Aa2/Stable.
- The Treasury Division was instrumental in helping create a universal portal for approximately 15 different City agencies. Each agency is now able to submit separate Federal Emergency Management Agency (FEMA) grant applications to apply for reimbursement for expenditures that were incurred during the floods of February 2018.
- The Treasury Division has referred approximately \$341,709 to collections during the first six months of FY 2020. Finance is on target to meet or surpass the total FY 2020 referred amount of \$594,080.
- The Treasury Division managed the investment of approximately \$987 million of idle cash resources generating income of more than \$7 million to date in the current interest rate environment. The General Fund earns approximately 35% of this interest income.
- Purchasing has posted approximately 300 unique solicitations to the City's Vendor Self Service and Open Data sites to date in FY 2020. In addition, Purchasing's Open Data portal remains some of the most actively viewed datasets, receiving more than 305,000 views.

Operating Budget Summary

FY 2020 Accomplishments



- Purchasing solicited and awarded a new contract for Citywide office supplies, including implementation of a new ordering system, payment process and monthly reconciliation process.
- Purchasing awarded new Citywide contracts for rental and purchase of uniforms, eliminating redundancies in the process.
- Purchasing implemented a new Citywide Request for Proposals/Qualifications/Information (RFP/Q/Is) software solution for publication, submission, and evaluation of RFP/Q/Is, thereby saving paper and costs associated with submission for offerors.

Cincinnati Fire Department (CFD)

- The Cincinnati Fire Department (CFD) released its first ever strategic plan, with an emphasis on increasing community outreach. In addition, with the purchase of 44 new Life Pak monitors, CFD was able to go to an advanced life support platform placing at least one paramedic on every piece of fire equipment.
- The department was also able to initiate a pre-school reading program with Cincinnati Public Schools (CPS) which allows firefighters to bring in a new book each month to read to the children and increase the size of the classroom library.

Cincinnati Health Department (CHD)

- The Healthy Communities Program was awarded \$90,000 in funding from the National Network of Public Health Institutes (NNPHI) and the Centers for Disease Control and Prevention (CDC). The grant aims to change the dominant narrative around Adverse Childhood Experiences (ACEs) and Opioid use.
- The Healthy Communities Program received \$12,000 in funding from the Ohio Department of Health for the creation of a Youth Vaping Task Force (YVTF) to address the youth vaping epidemic. The YVTF began meeting in November 2019 and consists of members from Cincinnati Recreation Commission, American Heart Association, American Lung Association, Interact for Health, the Office of City Councilmember Greg Landsman, and the Cincinnati Police Department.
- The Board of Health passed a resolution adopting a Tobacco Retail License (TRL) regulation on July 23, 2019, which is the enforcement mechanism for the Cincinnati Tobacco 21 ordinance.
- The Implementation of the Tobacco Retail License (TRL) program began December 1, 2019. Tobacco retailers are required to purchase a \$500 annual license and receive annual inspections. The TRL program is self-sustaining; revenue generated from license fees covers salaries and the cost of equipment and supplies associated with the program.
- In collaboration with the Hamilton County One-Stop Resource Center, CHD offers medical home assistance, insurance referrals, and flu vaccinations for community members, including those recently released from the Hamilton County Justice Center. As of March 2020, 25 patients have received medical home assistance and were registered for health



insurance, 42 people received information on CHD services, and four people received flu vaccinations.

- A Produce Pop-Up for Avondale residents was held at South Avondale Elementary School on March 5, 2020 to tackle food insecurity and address food access in the community. Additional dates were scheduled from April - June 2020. Partners include the Community Builders, the FreeStore Foodbank, and South Avondale Elementary School.
- In October 2019, Healthy Communities was awarded the Cribs for Kids continuation grant in the amount of \$64,298 by the Ohio Department of Health. An additional \$15,000 was received to provide support for the creation of breastfeeding policies for community partners.
- From July 2019 – March 2020, the Cribs for Kids program provided a total of 342 cribs to families in Hamilton County.
- The Worksite Wellness program provided a six-week “Monday Morning Mindfulness” class for CHD staff to combat stress through 15 minutes of mindfulness once a week (January-February 2020).
- The Lead program conducted home visits of children with lead of 5-9 ug/dL (approximately 98 kids/year) and those greater than 10 ug/dL (approximately 50 kids/year) and above and provided case management.
- CHD collaborated with DCED to remediate nine properties with lead hazards utilizing the federal U.S. Housing and Urban Development (HUD) grant and conducted 47 Property Investment Reimbursement Agreements (PIRAs).
- The Lead program loaned 17 high-efficiency particulate air (HEPA) vacuums to citizens as interim control measures for lead dust collection.
- The Healthy Homes program had a meeting with Children's Hospital to enhance the CLEAR (Collaborating to Lessen Environmental Asthma Risks) Program and the role of this office in that improvement.
- The Environmental Waste Unit licensed a Temporary Body Art Event in Over-the-Rhine.
- The School Based Health Centers’ (SBHC) vision services expanded for Pre-K Early Learning students ages 3-5 and provided vision care visits to 4,687 students and dispensed glasses for 2,886 students.
- The School Based Health Centers’ Nursing program achieved immunization compliance of 91.59% for all CPS students. There were 4,435 students with asthma identified and an Asthma Control Test (ACT) was conducted for 3,512 students.
- The Epidemiology Division developed Cincinnati neighborhood specific maps regarding births by race and gender for the years 2007-2015. The map dashboards were added to the Cincinnati Health Department website.
- The Information Systems Division completed the upgrade or replacement of more than 750 Windows 7 desktops and laptops in 26 locations to Windows 10. This work was completed



prior to the City's year-end scheduled deadline, while working with ETS Security staff to ensure that all City mandated guidelines were met. Additionally, three of CHD's network servers were upgraded to Microsoft Server 2016.

- A City of Cincinnati specific data profile was included for the release of the 2019 Regional Community Health Needs Assessment (CHNA) and available for community use in the Urban Health section of the CHNA.
- All staff were trained on the Safe Places Cincy program, which launched in March 2019 to enable real time access to substance abuse treatment services.

Human Resources (HR)

- The Employee Services Division reviewed and updated Administrative Regulation 49: Policy on Violence in the Workplace.
- The Employee Services Division successfully negotiated eight contracts with the various bargaining units to include the Fraternal Order of Police (FOP) Supervisors and Non-Supervisors, Cincinnati Organized and Dedicated Employees (CODE), American Federation of State, County, and Municipal Employees (AFSCME), International Association of Fire Fighters (IAFF), Teamsters, AFSCME Municipal Workers, and the Cincinnati Building Trades Council (CBTC).
- The HR Department received over 660 requisitions and filled 622 of them. There were 441 job postings, 20,412 applications received and reviewed, and 45 exams administered.
- The Shared Services Division implemented Time and Labor for City Planning and the Office of Performance and Data Analytics. The Fire Department moved to 100% suppression of printing payroll advices.
- The Shared Services Division received and completed over 1,000 service requests in Calendar Year 2019.
- The Human Resources Talent Development Campus (TDC) did the following:

Established the Office of Employee Advancement

Completed 4 Commercial Driver's License (CDL) classes. All six CDL participants passed the state test and hold permits. The training Coordinator has been certified in Skid Steer Loader upon completing the first Skid Steer training session. All five Skid Steer participants passed written and hands-on tests and now hold Operators cards.

Oversaw 643 hours of training

Coordinated training marketing, logistics, etc. for 3,351 employees

Kicked off Diversity, Inclusion & Implicit Bias training Citywide

Partnered with the State of Ohio's Opportunities for Ohioans with Disabilities

Created a Citywide streamlined Intern process and Standard of Procedures

Partnered with the Mayerson Academy to provide in-kind Leadership training for seven departments

Partnered with Women Helping Women to provide WORKSTRONG training to 168 employees and Fire Leadership



Worked with ECAT/CMO to launch Citizen Government Series
Launched the Women's Firefighter Equity Resource Group

Law Department

- Legislation and General Legal Services negotiated an amendment to the Police Department's contract with Axon to purchase over \$25 million in officer safety equipment, including new Tasers and updated body worn cameras.
- Legislation and General Legal Services finalized the Solar Power Purchase Agreement through OES, executed for 20 years to construct a 100MW per year solar farm in Highland County.
- Legislation and General Services negotiated the Smart City agreement, a public-private partnership to operate and maintain broadband networks in the City, and to help bridge the "digital divide" to assist lower socioeconomic populations in the City.
- Collections has built upon its use of the recently implemented CSS collections software in FY 2020 to focus on bundling of debt and identifying bigger offenders/largest debtors, which both increases the likelihood of collecting debt and identifies potential nuisance property owners.
- Due in part to the contributions of the Collections Division, the Bloomberg Philanthropies' What Works Cities initiative has deemed the City of Cincinnati to be a 2020 Silver Certified City as a national standard of excellence for well-managed, data-driven local government.
- Quality of Life worked intimately with the Building Department, Councilmember Landsman, and OPDA in drafting what will be the City's first proactive occupied housing inspection program, the Rental Residential Inspection Pilot Program, with the shared goal of protecting and preserving quality housing for the City's tenant community. The four-year pilot program will launch in August 2020 in the CUF, East Price Hill, and Avondale neighborhoods. This program will require ongoing legal support through its implementation and will serve as a referral source to allow Quality of Life to identify and proactively address distressed rental housing through impact-based litigation.
- Working closely with members of the Northside neighborhood and Police Department, Quality of Life won a strongly contested trial against a nuisance bar and was successful again before the First District Court of Appeals. The bar was known as a place to readily purchase drugs and in 2017-18 was second only to the Cameo mass shooting as the location where most individuals were shot. While the matter is on appeal to the Ohio Supreme Court, the bar has closed and violent crime in the area has diminished drastically.
- After filing suit against Raineth, a large-scale landlord of single-family homes previously reported about due to housing code violations and delinquent taxes, the City was able to leverage its demands in litigation to ensure the company significantly altered its business practices by hiring more property managers, committing to resolving complaints quickly to ensure tenants have access to quality housing, and agreeing to alter its eviction practices to reduce the number of tenants facing eviction. Additionally, \$50,000 was recovered in costs due and owing to the City.

Operating Budget Summary

FY 2020 Accomplishments



- Economic Development Renegotiated the Cincinnati Tax Incentive Agreement with Cincinnati Public Schools. Law structured, drafted, and negotiated a Tax Incentive Agreement with Cincinnati Public Schools, memorializing the agreement of the parties pertaining to development incentives.
- Law provided legal research, counseling, and drafted ordinances and related documents necessary for the creation of 15 new tax increment financing (TIF) Districts, thus creating a source of revenue from annual service payments in lieu of taxes that will be used to finance Public Infrastructure Improvements and Housing Renovations (each as defined in Ohio Revised Code Section 5709.40) and facilitate economic growth within the new TIF Districts.
- Law provided legal review and counsel on proposed budgeting solutions due to shortfalls caused by COVID-19, including assisting with FEMA processes, overseeing 80+ contract amendments, and advising on the Coronavirus Aid, Relief, and Economic Security (CARES) Act and its impact on the City of Cincinnati.
- Law drafted agreements to transition streetcar direct operation and management from the Southwest Ohio Regional Transit Authority (SORTA) to the City, including assignments of relevant operation and services contracts.
- Law provided the in-house legal support for the negotiations of the collective bargaining agreements with IAFF, CBTC, AFSCME, FOP, Teamsters, and CODE. Previously, outside counsel staffed negotiations with the IAFF and FOP.
- The Civil litigation section has continued to defend the City's interests and assist General Counsel in mitigating the City's liability exposure. This year has included multiple decisions in the City's favor. Highlights include: the decision affirming that police were not liable in the Cameo nightclub shooting, the decision that reduced the City's liability for a temporary taking in the Greenacres case from approximately \$900,000 to \$53,000, and a decision that reversed a sweeping injunction that affected CCA investigations.
- Prosecution was awarded a \$281,332 subgrant through Young Women Christian Association (YWCA) that will fund a domestic violence prosecutor for three years. Prosecution partnered with other City and County entities on the LEAD (Law Enforcement Assisted Diversion) program, which is designed to divert out of the criminal justice system persons who suffer from homelessness, poverty, drug and alcohol addiction, and mental health issues.
- The Office of Administrative Hearings (OAH) absorbed the Parking Violations Bureau (PVB) from the Hamilton County Clerk's Office. Thousands of contested City parking violations are now reviewed in-house which allows for new efficiencies and annual cost savings. Also, the new online computer platform is more transparent for the public and allows for significant monthly cost savings.
- The Zoning Hearing Examiner processed 201 applications in CY 2019, which is 14 more applications than the office processed in CY 2018. Of the 201 applications, only five were appealed to the Zoning Board of Appeals for an appeal percentage of 2.48%.
- The Office of Administrative Boards processed 209 Administrative Board applications. The Board of Housing Appeals processed four applications. The Board of Building Appeals processed 10 applications. The Zoning Board of Appeals processed 11 applications. The



Historic Conservation Board (HCB) processed 184 applications. Of the 184 HCB applications only two were appealed to the Zoning Board of Appeals for an appeal percentage of 1.08%.

- The Real Estate division completed a significant number of real estate transactions and related services, including 79 in-house title requests, 79 closings, 129 appraisals, the execution of 108 RSPs, and the processing of 100 coordinated reports. This is in addition to the answering and addressing day-to-day inquiries and providing certain lease and property management services.

Cincinnati Parks Department

- Flood/Storm Response: This winter during the Ohio River flood, the Cincinnati Parks Waterfront, Central and East district teams were ahead of the game and evacuated equipment, supplies, and offices before the water peaked. They also built flood walls and filled and piled sandbags to keep the waters from flooding the Rowing Center, stair column and parking garages. Many hours were spent returning the parks to their intended use including scraping and power washing mud off sidewalks, roads at the California Nature Preserve, and the Serpentine Wall and lawns had to be aerated as a result of the silt left behind.
- Ohio Parks and Recreation Association (OPRA) Award – Marketing Innovation: Cincinnati Parks, and our efforts to spread the word about the many amenities and benefits we bring to residents and park users, received an award. Parks Business Services Division received an Award of Excellence from the OPRA, which represents every parks and recreation department in the State of Ohio. The category was Marketing Innovation and the award was given for the “Game On” program taking place last July in conjunction with National Parks and Recreation month. The program used creative social media content to create engaging experiences for park users in our parks.
- Park Activation: With a renewed emphasis on activating community park spaces, partnerships have been formed with a variety of community groups to help produce family friendly community events and activities. Sawyer Point was home to a new series of summer concerts and other themed events, filling the riverfront with family fun and music. To encourage healthy food availability and promote community, farmers markets were held at parks in Northside, Stanbery, Sayler Park and Hyde Park Square.
- Urban Forestry: The Fall ReLeaf program, with support from the Parks Foundation and the Duke Energy Foundation, provided a record high 824 trees to private property owners throughout the City. Trees help the environment by enhancing the City’s tree canopy, providing shade, mitigating stormwater runoff and reducing air pollution.
- Outreach and Customer Service: The outreach efforts of the department to share information about park spaces, program, events and services have been diversified to better ensure all segments of the City’s population are reached. This includes, but is not limited to, fully embracing the latest trends in digital technologies. Cincinnati Parks accounts now have over 122,000 followers and receive over 29,000 engagements a month. Facebook has over 39,000 followers and Instagram has over 24,000, an 86% increase.

Operating Budget Summary

FY 2020 Accomplishments



- **Volunteerism:** Volunteerism was alive and well in Cincinnati Parks as groups from all ages, backgrounds, and affiliations worked to mulch, remove harmful invasive species, install gardens, plant trees and much more. Cincinnati Parks worked with 5,700 individuals who logged volunteer hours equating to a \$1,225,600 value in FY 2020.
- **Krohn Conservatory:** Overall, last year 179,750 visitors of all ages and walks of life passed through Krohn to experience the annual Butterfly Show, Holiday Show as well as to take advantage of the many educational and entertaining offerings including Pajama Parties, Science Geek Week, Breakfast with the Butterflies and the popular Botany and Brews series.
- **Explore Nature!:** Our team works hard each year to plan and execute a variety of engaging nature programs at our nature centers, parks, senior centers and schools. Explore Nature! ran 1,151 programs serving 8,454 adults and 18,825 children from throughout the community. Some of the highlights include Halloween Hikes, Springfest at Burnet Woods, Creek Week, ART-Rageous, Star Wars camp and more.
- **Ault Park Commons:** Thanks to a State Grant, the Cincinnati Parks Foundation, the Ault Park Advisory Council and private funding, the project provided a new walking loop, exercise equipment and an accessible woodland walk.
- **Mt. Storm Park:** This was a privately funded project to re-landscape the park in the spirit of its original plan by Adolph Strauch. A landscape plan was completed, and first phase implementation began with new trees, gardens, reduction of parking lot pavement for increased greenspace, and vegetation management thanks to the Cincinnati Parks Foundation and the Duke Energy Foundation. A reduction in the parking lot was completed to increase more greenspace.
- **Trails:** A trail crew was formed and completed trail renovations in French Park, assisted in the renovation of a trail in Ault Park, and also addressed a number of other immediate trail needs. In a first for Cincinnati Parks, the first phase of the Mountain Bike/Multi-Use Trail in Mt. Airy was completed by our partner, the Cincinnati Off-Road Alliance (CORA).
- **Burnet Woods:** Numerous park renovation and enhancement projects were advanced, including trail renovations, picnic area improvements, invasive species removal, lake area improvements and stormwater management initiatives. In collaboration with several local civic groups, a variety of new events and activities were held in the park.
- **Little Duck Creek/Bramble Park:** Working closely with the Madisonville community and other stakeholders, trail and invasive removal work was carried out and a grant application was submitted and received for Clean Ohio Funds to do stream restoration.
- **Tom Jones Commons:** Thanks to the generosity of Mr. Tom Jones and Cincinnati Parks Foundation a plan was created to include new walking loops, new landscape, connections to other parts of Eden Park, a wetland and boardwalk, picnic areas, a shelter, and natural “playscape” areas. The first phase is scheduled for completion in 2020.
- **Inwood Park:** A shelter, parking lot, and walking loop were completed as well as additional walkway replacement and invasive plant removals. Plans were developed for the next phase of park improvements to include a new playground, walkway renovation, new signs, and a parking lot to serve the lake and picnic area.



- Westwood Town Hall Park: The complete renovation of this park in the center of the Westwood Business District was completed in November 2019. Features of this transformative project include a new playground, an events plaza, new walkways, lighting and irrigation, a dog park, and new landscape.
- Stanbery Park: The design for a new pavilion was completed thanks to an Ohio Department of Natural Resources (ODNR) State grant, community support, and Cincinnati Parks Foundation. The pavilion will provide a stage, canopy, and storage space.
- Hoffner Park: This Northside neighborhood park received a new collection of exercise equipment thanks to a grant from Fitlot and AARP.
- Park Planning: The exchange of a park parcel at the end of Walworth Avenue in the East End was completed to accommodate a new residential project. The residential project established privately funded maintenance of the Columbia Parkway hillside adjacent to the project. A lease was approved to enable a restaurant adjacent to Bishop Triangle Park to operate an outdoor dining terrace and for the restaurant owner to maintain the park. A lease has been approved to renovate Playhouse in the Park.

- Repair & Renovation Highlights include the following:

Installing new playground equipment at Fairview Park

Installing new playground equipment and lighting at Valley Park

Repairing steps and walls at Hauck Garden

Designing and constructing the Art Museum retaining wall

Repairing the retaining wall, pavilion columns, railings, and driving loop at Alms Park

Completing foundation work, canopy, and support structure work at the Proctor and Gamble (P&G) Pavilion

Completing steel repairs at Krohn Conservatory

Renovating the Burnet Woods bandstand

Cincinnati Police Department (CPD)

- The Cincinnati Police Department's Collaborative Agreement Compliance Unit (CACU) has updated our internal Problem-Solving Tracking System by integrating with our Records Management System to streamline data entries and make it more user friendly for our frontline officers.
- The Gang Unit assisted the five police districts by focusing on identified hot spots and implementing a focused deterrence approach to address violent groups/gangs and offenders.
- The Military Liaison Group (MLG) was afforded the opportunity to continue training departments across the region on post-traumatic stress disorder (PTSD) and how to deal with veteran populations. The MLG provided training to the entire Hamilton County Sheriff's Department, several rural area departments, and continued the partnership with the Hamilton County Crisis Intervention Team by providing training to between 500-800 first responders.

Operating Budget Summary

FY 2020 Accomplishments



- The Special Events Unit processed 380 permits. These permits are categorized as special events (200), parades (61) or street blockings (119). Permits are also separated by geographical locations into the respective districts.
- The Investigative Support Squad (ISS) provided support via technology and surveillance for districts/sections/units. In 2019, ISS participated in 5 dignitary protection details, 81 threat investigations, 48 investigative bulletins/summaries, completed 1,561 electronic court orders/search warrants and reviewed 744 Project Disarm cases.
- The Real Time Crime Center (RTCC) completed 2,045 video requests, 96 investigative workups of criminal suspects, assisted outside agencies 120 times on various investigations, helped to narrow suspects through video analytics 40 times, and helped solve a 20-year-old rape investigation through an extensive DNA search on genealogical websites.
- The Cincinnati Police Department Mountain Bike Squad (MBS) continues to respond quickly to rapidly evolving incidents. They proactively patrol the hotspot areas in the city daily. The MBS is highly visible and very approachable to the community in the areas it patrols.
- The department continues to regularly and proactively train the Civil Disturbance Response Team (CDRT) to maximize public safety. Joint training was conducted once again with the Ohio State Highway Patrol's Mobile Field Force, which will continue in the future.
- The Police Training Section completed training for the 109th Police Recruit Class in July 2019 and the 110th Police Recruit Class in June 2020. The graduation of forty-two Cincinnati Police Department and six University of Cincinnati officers in 2019 and forty Cincinnati Police Department officers in 2020, followed 28 weeks of intense and focused training designed provide the community with the best prepared officers in the nation. The section completed its annual Continual Professional Service Training for all members of the Department, which exceeded more than 40,000 total hours of training.
- The department maintains its priority mission to increase positive relations and outcomes with Cincinnati's youth through the following programs: The Police Explorer Program (ages 13-21) and the Cadet Program (ages 16-19), which are now year-round. These long-standing programs give young adults the opportunity to explore a career in law enforcement by working and training with members of the Cincinnati Police Department.
- After a successful expansion into a three-square mile area of District Three which includes parts of East, West and Lower Price Hill, the Department is engaged in expanding ShotSpotter further. At the conclusion of this expansion, ShotSpotter will have a footprint in every District of the City of Cincinnati, including the Central Business Section and will encompass 13.25 square miles.
- The Planning Section continued its ongoing research and development, policy formulation, procedure development and necessary revisions, legal research, staff notes creation and form development for the entire department. In addition, the section assisted with grants administration through grant research and writing, as well as proposal writing to fund internal projects such as 'Shoot This, Not That'.



- The Department's Community Relations Squad continues to work in partnership with a variety of community stakeholders to address items such as human trafficking, immigration, Lesbian, Gay, Bisexual, Transgender, and Queer (LGBTQ) issues, and community volunteers. Initiatives of this unit include working in partnership with the Center for Chemical Addictions Treatment (CCAT) House Rehabilitation Program, Change Court, Criminal Justice Externship, E-Ride Program, First Step Home, Heartland Wellness, Human Trafficking, and LGBTQ and Immigration education and awareness.

Department of Public Services

- The Department of Public Services prepared and monitored the Fiscal Year 2020 Operating Budget that totaled over \$62 million annually and consisted of ten appropriated funds.

Recreation

- Recreation increased Cincinnati Recreation Commission (CRC) fees (i.e. membership, aquatics, athletic fields, and fitness).
- Recreation increased department non-tax revenue with licensed childcare.
- Recreation developed new policies and procedures (i.e., pricing policy).
- Recreation implemented extended hours for pools and recreation centers.
- Recreation renovated the Hirsch Recreation Center. The project created an outdoor walking track that includes benches, lighting and public art. The total value of the project exceeded \$360,000.
- Recreation completed a community engagement process for Findlay Park and the Oskamp recreational area.
- Recreation initiated a community engagement process for the Oakley Recreation Center.
- Recreation increased both youth to work employers and youth to work employees.
- The FC Cincinnati partnership built two more mini pitches: Hartwell & Lincoln.
- Recreation implemented RecTrek and point-of-sale (POS) systems at all centers.
- The Evanston KaBOOM! project built a new playground.
- A library partnership for a satellite location at Price Hill Recreation Center was started.
- The Dive Right program created a major partnership with the Cincinnati Bengals.



Metropolitan Sewer District (MSD)

- MSD launched its “Customer Assistance Program” (CAP) to help low-income, senior citizen ratepayers. CAP provides a 25% discount to eligible, low-income seniors who apply for the program. The program became effective July 31, 2019 and has become quite popular.
- MSD's Muddy Creek plant earned a 2019 "Platinum 8" Peak Performance award from the National Association of Clean Water Agencies (NACWA) for 100% compliance (no permit violations) over an eight-year period from 2011-2018.
- MSD's Mill Creek and Polk Run plants earned a 2019 Gold Peak Performance award from NACWA for 100% compliance (no permit violations) during 2018.
- MSD employee Ali Ouermi earned his Class IV wastewater operator license from the Ohio EPA. This is the highest certification an operator can achieve.
- MSD employee John Barton, Ph.D., was the winner of the 2019 Collection System Award from the Ohio Water Environment Association (OWEA) for the advancement of state-of-the-art wastewater collection.
- MSD employee Rob Sizemore was the winner of the 2019 Professional Manager of the Year in Public Fleet from the American Public Works Association (APWA).
- MSD employee Bill Beyer was the winner of the 2019 W.D. Sheets Award from OWEA for his contribution to the education and training of students.

Stormwater Management Utility (SMU)

- During the February 12-18, 2020 flood event, the Stormwater Management Utility (SMU) operated the Barrier Dam with no major issues, protecting billions of dollars in public and private infrastructure.
- SMU reduced the risk of flooding via construction of capital projects at two chronic flooding locations.
- Worked with Public Services to go paperless with workorders from the Maximo system to enhance tracking and reporting data.

Department of Transportation and Engineering (DOTE)

- DOTE repaved an estimated 64 lane miles (LM) of street paving and completed an estimated 44 lane miles of preventive maintenance surface treatments.
- DOTE finalized the design of the Wasson Way Phase 3 project.
- DOTE completed routine annual inspections for 239 bridges and completed fracture critical inspections for 4 bridges.



- DOTE completed the design and awarded construction contracts totaling \$8.6 million for the Kennedy Avenue Bridge Replacement and the Galbraith Road Bridge Deck Replacement projects.
- DOTE completed the transition of Traffic Services (TS) from DPS to DOTE.
- DOTE completed the procurement and construction of the Elberon Avenue Hillside Stabilization.
- DOTE completed the design, procurement and construction of the Paddock Road Emergency Wall Replacement, the Sunset Avenue Landslide Correction, the HAM-50-29 Retaining Wall #4 (Columbia Parkway), and the Columbia Parkway 2100 Emergency Landslide.
- Columbia Parkway Landslide Stabilization – Bains to Torrence (approx. \$17,000,000 construction contract) construction is continuing.
- Cincinnati Municipal Lunken Field Airport was awarded the annual Willie F. Card Contract Tower Service Award which is presented to the Federal Aviation Administration (FAA) contract tower that most closely mirrors Willie’s vision of what the contract tower program exemplifies. This vision embodied providing excellent air traffic control services, both from a safety and customer service perspective, to all stakeholders in the local aviation community, with a professional and courteous attitude.
- The Airport had 99,650 “operations” in 2019. An “operation” is either a take-off or a landing. This is the highest number of annual operations since 2005. The previous high number was in 2014 with 86,977.
- The Liberty Street Safety Improvement Project was bid, and the construction contract was executed. Construction will start soon. This project is the culmination of community engagement and multiple design options to address the needs of the community regarding pedestrian safety in the growing and vibrant OTR neighborhood.
- Wasson Way Phase 2 (from Xavier eastward across I-71) was completed and opened.
- DOTE secured grants to fund various projects throughout the City totaling over \$25,000,000. This includes significant funding for the Western Hills Viaduct and Wasson Way.
- DOTE’s Vision Zero program has vetted over 360 pedestrian safety projects for implementation in 2020/2021.
- DOTE implemented the Residential Parking Permit Program online this year. Applicants can go to the City’s website to apply for their parking permit with the option to either pick up in person or pay by phone and have it mailed to them. DOTE has issued over 1,200 parking permits for 2020 so far this year in 6 different zones.
- Successful, safe and smooth transition of streetcar management from SORTA to the City of Cincinnati.

Operating Budget Summary

FY 2020 Accomplishments



- Streetcar staff arranged for the Haile Foundation to sponsor four free streetcars during all four BLINK days in October 2019, which resulted in the streetcar experiencing record ridership.
- Developed and rolled out a new valet parking policy; started collecting curb use fees.
- Completed over 350 pavement markings and sign work orders and about 200 traffic signal and street lighting work orders to DPS and TS, respectively.
- DOTE is on pace to issue more than 9,800 right of way permits.

Greater Cincinnati Water Works (GCWW)

- The City and Hamilton County entered an amendment to extend the term of the existing water service contract for the townships by 50 years (expiring 2069).
- Cincinnati entered into agreements with six municipalities to provide their residents the option to spread the cost of replacing their private lead service lines over up to 10 years through special assessments. These municipalities include Deer Park, Fairfax, Golf Manor, Mason, Silverton, and Cheviot.
- Finalized new agreement for retail, wholesale, and standby water services for Indian Hill. Entered into new standby water service agreement with Loveland.
- GCWW assisted Norwood, Ohio with the public water system. The Supply Division's pressure-reducing valve (PRV) repair crew provided immediate and around the clock expertise and assistance to provide for continued uninterrupted water service within that community.
- The Customer Contact Center has a 95.5% first call resolution success rate.
- Premise services completed 11,876 repairs to non-reading water meters for residential customers.
- GCWW completed an electronic process for tracking attendance and labor hours to better coordinate and monitor employee involvement in community-involvement activities and events.
- GCWW updated the departmental and all divisional personnel policies.
- GCWW upgraded or decommissioned several Windows 2008 servers.
- GCWW migrated the TAP to SharePoint 365.
- GCWW migrated over 500 reports from SQL Server Reporting Services (SSRS) to PowerBI.
- GCWW HR has successfully filled 30 vacancies and promoted 42 employees since 7/1/2019, most notably in the Commercial and Supply Divisions filling the critical positions of Plant Operator 1 and Customer Relations Representative. The filling of critical positions is essential



as employees retire and GCWW HR has been able to fill those positions with minimal disruption to business operations.

- Through the end of February 2020, GCWW has installed just over 16 miles of water main thus far in FY 2020.
- The Engineering Division assisted the City of Norwood, Ohio through their system evaluation and subsequent recommendations in early FY 2020.
- The Engineering Division was involved in the preparation of proposals to expand and/or provide water service within two separate jurisdictions, Glendale and Madeira.
- Engineering is working with the Cincinnati Fire Department (CFD) to evaluate possible water main replacement projects for their potential inclusion into the Capital Improvement Program (CIP).
- The Water Quality and Treatment (WQT) Division helps ensure the Greater Cincinnati Water Works consistently meets or exceeds compliance with United States Environmental Protection Agency (USEPA) and Ohio Environmental Protection Agency (OEPA) drinking water regulations. WQT laboratories once again have passed all annual state proficiency testing. OEPA certification officers found no major deviations during routine laboratory visits. The WQT laboratories analyze hundreds of samples per day to ensure compliance, treatment plant optimization, and distribution system water quality are acceptable.
- In August of 2019, the Water Quality and Treatment (WQT) Division began work on gaining a head start on the proposed Revised Lead and Copper Rules (LCRR). WQT reestablished its Lead Committee and began to research the revisions, what effects the revisions could have on the utility, and where future efforts should be concentrated. Work has begun on exploring what orthophosphate addition would look like at each treatment plant including preliminary equipment, buildings, and costs.
- GCWW implemented an improvement process to standardize the utility's Energy Control Procedures (ECP) for work performed on powered systems, such as motors, and to automatically create ECPs when work orders are generated through the work order management system.
- GCWW joined together back-up power generation capabilities at the Richard Miller Treatment Plant (RMTP) between two independent water treatment processes to provide additional treatment capacity in the event of a power failure at RMTP.
- GCWW rehabbed the Richard Miller Treatment Plant (RMTP) substation to ensure continued and reliable power delivery to RMTP, supporting our water treatment processes.



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Section 3: Financial Summaries



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The City of Cincinnati's Operating Budget is developed by fund. By law, each fund is balanced to its resources. A fund is a grouping of related accounts that is used to maintain control over resources that have been segregated for specific activities or objectives. The City, like other state and local governments, uses fund accounting to ensure and demonstrate compliance with finance-related legal requirements. The Approved FY 2021 All Funds Operating Budget Update includes: the General Fund; (Principal) Restricted Funds; and Other Restricted Funds.

General Fund

In governmental accounting, the General Fund is the primary operating fund. Much of the usual activities of a municipality are supported by the General Fund. The General Fund accounts for 37.1% of the total Approved FY 2021 Operating Budget Update. Table XVII Multi-Year General Fund Forecast FY 2020-2024 includes the FY 2018 Actual Revenues and Expenditures, the FY 2019 Actual Revenues and Expenditures, the FY 2020 Actual Revenues and Expenditures, the Approved FY 2021 Budget Update, and projected revenues and expenditures for Fiscal Years 2022, 2023 and 2024. The Approved FY 2021 Budget Update is not structurally balanced as one-time sources are used to address the revenue shortfall projected due to the COVID-19 pandemic. The forecast for FY 2022-2024 shows expenditures growing at a faster pace than revenues and also assumes that revenues will rebound once the COVID-19 pandemic subsides. However, the Administration will recommend a structurally balanced budget going forward therefore eliminating the deficits reflected below.

Table XVII - Multi-Year General Fund Forecast FY 2020-2024

Budget Basis ⁽¹⁾	FY 2018 ⁽²⁾ Actuals	FY 2019 ⁽²⁾ Actuals	FY 2020 ⁽²⁾ Actuals	FY 2021 Approved	FY 2022 Projected	FY 2023 Projected	FY 2024 Projected
Total Revenues ⁽³⁾	\$392,988,351	\$413,963,769	\$424,214,473	\$370,432,630	\$426,325,943	\$434,236,494	\$442,312,226
Total Expenditures ⁽⁴⁾	\$395,926,306	\$405,411,464	\$400,142,780	\$393,678,590	\$413,283,589	\$424,974,718	\$437,320,207
Revenues over Expenditures	(\$2,937,955)	\$8,552,305	\$24,071,693	(\$23,245,960)	\$13,042,354	\$9,261,775	\$4,992,019
Transfers							
Transfers In ⁽⁵⁾	\$3,930,193	\$1,300,000	\$204,903	\$45,769,720			
GF Reserves Transfers (net) ⁽⁶⁾	(\$177,786)	\$697,171	(\$122,000)				
Operating Transfers Out to Health Fund (net) ⁽⁷⁾			(\$16,708,040)	(\$17,424,736)	(\$17,598,983)	(\$17,774,973)	(\$17,952,723)
Operating Transfers Out to Streetcar Operations Fund ⁽⁸⁾			(\$501,670)				
Operating Transfers Out ⁽⁹⁾	(\$1,148,239)	(\$5,699,457)	(\$6,639,658)	(\$5,099,014)	(\$2,607,272)	(\$2,423,613)	(\$2,423,238)
Total Transfers	\$2,604,168	(\$3,702,286)	(\$23,766,465)	\$23,245,970	(\$20,206,255)	(\$20,198,586)	(\$20,375,960)
Cancellation of Prior Year's Encumbrances	\$2,468,917	\$1,636,371	\$1,912,431				
Subtotal Fund Balance Net Increase/Decrease	\$2,135,130	\$6,486,389	\$2,217,659	\$10	(\$7,163,902)	(\$10,936,810)	(\$15,383,941)
Fund Balance at Beginning of Year	\$9,471,262	\$11,606,392	\$18,092,781	\$20,310,440	\$20,310,450	\$13,146,548	\$2,209,738
Fund Balance at End of Year⁽¹⁰⁾	\$11,606,392	\$18,092,781	\$20,310,440	\$20,310,450	\$13,146,548	\$2,209,738	(\$13,174,204)

- This table is for budgeting purposes. For official financial statements, please refer to the Comprehensive Annual Financial Report (CAFR).
- Actual revenues and expenditures per the Year End Report for June 30, 2018, June 30, 2019, and June 30, 2020.
- FY 2022 through FY 2024 Income Tax Revenues based on forecast from University of Cincinnati Economics Center dated May 2020 and sets FY 2022 "Other Revenue" equal to the Approved FY 2020 budget with a 1.0% growth factor thereafter.
- FY 2022 through FY 2024 Expenditures assumes a 2.0% annual increase on all personnel, a 10% increase in health care expenses, and a 1.0% increase for all other expenditures.
- FY 2019 and FY 2020 Transfers In include budgeted transfers of \$1.3 million and \$121,000 respectively from capital projects funded with General Fund dollars to be used for operating purposes.
- FY 2019 General Fund Reserves include the one time use of the contingency fund in the amount of \$1,580,171 for one-time events and netted against transfers to Reserves from 2018 close-out of \$883,000.
- FY 2020-2024 Transfers Out of the General Fund to the new Cincinnati Health District Fund. New Fund created per Auditor of State due to change in Ohio Revised Code; 1% increase for FY 2022 through FY 2024.
- FY 2020 Transfers Out of the General Fund to the Streetcar Operations Fund (one-time only).
- FY 2019 Transfers Out of the General Fund to the Bond Retirement Fund for the Police & Fire Pension debt service of \$2.6 million; transfer to Capital of \$1.5 million and \$1 million to Working Capital Reserve from FY 2018 close-out. FY 2020 through FY 2024 includes Transfers Out of the General Fund to the Bond Retirement Fund for the Police & Fire Pension debt service and the judgment bonds related to the Collaborative Settlement Agreement (CSA).
- See Table XVIII General Fund Reserves for further explanation of fund balance.



Estimated General Fund Reserves

City Council adopted an amended Stabilization Funds Policy via Ordinance 0213-2019 that sets the percentages of various components of the City’s reserve accounts with a long-term goal to grow the reserves to two months of prior year revenues or 16.7%. The chart below provides the balances of reserve funds or the end for FY 2020. The projected fund balance is 13.93%. This fund balance meets the minimum reserve of 10.0% that bond rating agencies expect but falls below the Stabilization Funds Policy of 16.7%.

Table XVIII - General Fund Actual Reserves as of June 30, 2020

Actual General Fund Revenue FY 2020				\$ 424,214,473
		Estimated Balance	Estimated Percentage	Policy Percentage
Working Capital Reserve	\$	32,718,658	7.71%	8.20%
General Fund Contingency Account	\$	2,807,504	0.66%	2.00%
Economic Downturn	\$	3,240,000	0.76%	5.00%
General Fund Carryover	\$	20,310,440	4.79%	1.50%
Total	\$	59,076,602	13.93%	16.70%

Stabilization Funds Policy Amendment

While the City's Stabilization Funds Policy established a Government Finance Officers Association (GFOA) recommended goal of 16.7% of general operating revenues to be set aside as reserves by Fiscal Year 2020, the actual reserve funding (i.e. Fund Balance) has hovered in the 10% range during the past five years. Fund Balance is arguably the single most important financial metric to the Bond Rating Agencies and being able to show progress towards this policy goal is a critical factor for the City's credit ratings. It is reasonable to expect that a trend of decreasing fund balance will be a credit negative for the Rating Agencies and could lead to a downgrade. It is also reasonable to expect that an inability to make progress towards the City's policy could lead to negative credit pressure. Negative credit pressure - or a full downgrade - will increase the cost of funding for the City's entire capital program and decrease the City's capacity to fund capital in the future.

As a result, an amended Stabilization Funds Policy was approved for FY 2020 to update and enhance the City's existing policy. Importantly, amongst other enhancements detailed below, the policy update provides a specific mechanism to help the City achieve compliance with its existing policy of 16.7% while still providing flexibility to deal with unexpected one-time expenditures that may arise within a given year. The City Administration and its Financial Advisor recommended that the City adopt this updated policy as a means to further ensure its long-term financial strength and stability which will help to maximize Cincinnati's capacity to fund its important Capital Improvement Program (CIP) projects. A summary of the updated policy recommendations is below:



·Establish a new “Economic Downturn Reserve Account” with a Goal of 5.0%

» Used for unforeseen economic events or circumstances that cause unexpected drops in General Fund Income Tax Revenues which result in a budgetary imbalance that cannot be resolved through immediate budgetary adjustments.

·Revise the Working Capital Reserve Fund Goal of 8.2%

» Used only in the event of an emergency or catastrophic need of the City.

» If used, goal is to be replenished in total in the next fiscal year. If there is insufficient carryover balance to replenish, then the goal will be to appropriate funds from the next fiscal year’s budget.

·Maintain the General Fund Carryover Balance Goal at 1.5%

» Required for cash flow purposes and offsets seasonality of revenues.

·Revise the General Fund Contingency Account Goal to 2.0%

» Used by the City for one-time unfunded events. If used, goal to be replenished to the approved level in the next fiscal year close out.

·Eliminate the Emergency Reserve Account

» The purpose of this reserve is covered by the General Fund Contingency Account.

·Establish a Minimum Goal of 10.0%

» Provides assurance that a portion of reserve funding will remain intact based on interaction with Rating Agencies.

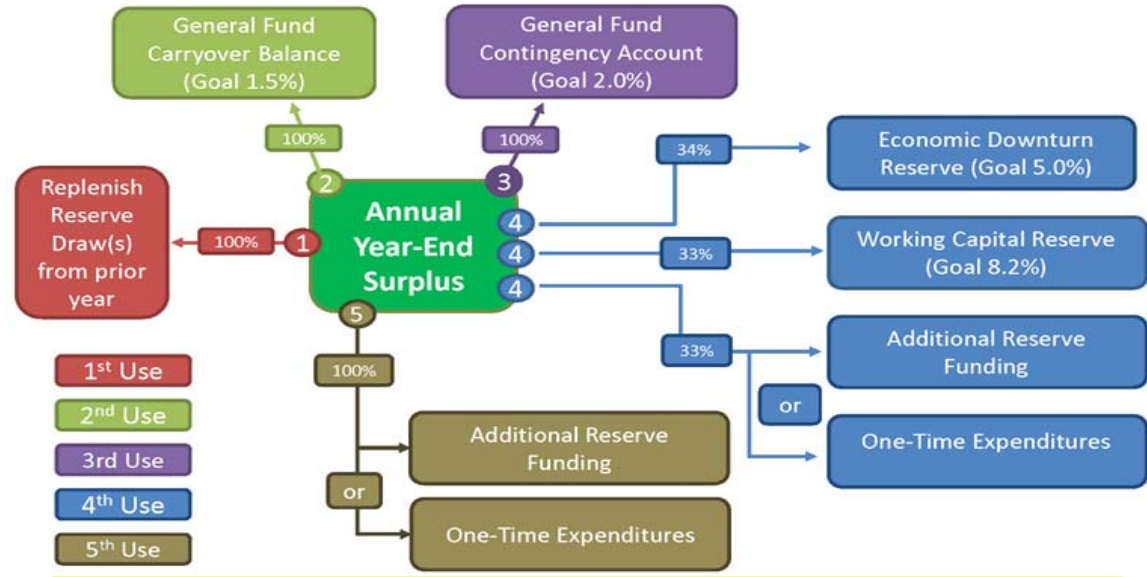
·Establish a “Waterfall Mechanism” for funding to enable the City to:

- » Replenish any uses of the Stabilization Funds in the prior year;
- » Maintain the Stabilization Funds at the Goal levels;
- » Realistically achieve its Overall Policy Goal and Specific Component Goals over time; and
- » Have defined Carryover each year for funding of one-time needs.

See the diagram below for the Waterfall Funding Mechanism:



Amended Stabilization Funds Policy – Waterfall Funding Mechanism



Significant changes in fund revenues, resources, expenditures, or balances in each fund are described in this section of the Approved FY 2021 Budget Update document. This section includes the following tables and narratives:

1. **All Funds Operating Budget by Fund** lists the FY 2020 Approved Budget, the FY 2021 Approved Budget, the FY 2021 Approved Budget Update, and the change between the FY 2021 Approved Budget and the FY 2021 Approved Budget Update.
2. **All Funds Operating Budget Summary by Department** is similar to the All Funds Operating Budget by Fund, but it provides the budget comparison by department rather than by fund.
3. **All Funds Operating Budget Summary by Type** lists the FY 2021 Approved Budget Update for each department by General Fund, Principal Restricted Funds, Other Restricted Funds, and the Total Operating Budget.
4. **General Fund Operating Budget Summary by Department** lists the General Fund FY 2020 Approved Budget, the FY 2021 Approved Budget, and the FY 2021 Approved Budget Update by department. It also includes the change from the FY 2021 Approved Budget to the FY 2021 Approved Update.

Note: This table does not include "Transfers Out" which, if included, would result in a General Fund total of \$416.2 million in the FY 2021 Approved Budget Update column.



5. **Restricted Funds Operating Budget** lists the operating budget funded by Principal Restricted Funds for the FY 2020 Approved Budget, the FY 2021 Approved Budget, and the FY 2021 Approved Budget Update by fund. It also includes the change from the FY 2021 Approved Budget to the FY 2021 Approved Budget Update.

6. **Other Restricted Funds Operating Budget by Fund** lists various other restricted funds for the FY 2020 Approved Budget, the FY 2021 Approved Budget, and the FY 2021 Approved Budget Update by fund. It also includes the change from the FY 2021 Approved Budget to the FY 2021 Approved Budget Update.

7. **Non-Departmental Budget Summary** lists all Non-Departmental accounts for all funds. These accounts contain expenditures that are important to the operation of the City government that do not fall within the functional assignment of any department or agency, or which provide for expenditures related to more than one department or agency. There are three categories:
 - **Non-Departmental Benefits:** include employee–benefit related expenses such as the Public Employees Assistance Program (PEAP), Workers' Compensation, Unemployment Compensation, and Lump Sum Payments paid to employees at termination or retirement for accumulated leave balances.
 - **Non-Departmental Accounts:** include various citywide expenditures such as fees paid to Hamilton County, Audit & Examiner's Fees, Enterprise Software and Licenses, and more.
 - **Reserve for Contingencies:** an amount set aside in the operating budget for unforeseen events or damages.

Notes About the Non-Departmental Accounts

A glossary listing of the non-departmental accounts is provided below:

911 – Contributions to City Pension – This account is currently being used to pay debt service from Enterprise and Internal Service funds for the bonds sold to pay off Early Retirement Incentive Program (ERIP) amounts due per settlement. All other funds pay debt service on these bonds by a transfer out to the Bond Retirement Fund.

919 – Public Employees Assistance Program (PEAP) – An annual charge to funds to subsidize the PEAP program which is a professional, confidential counseling service designed to help employees and their family members manage work and personal problems. PEAP services are provided at the direct request of an employee or member of an employee's family, or upon disciplinary referral by an employee's supervisor.

921 – Workers' Compensation Insurance – An annual charge to funds to cover expenses related to the Workers' Compensation program and Employee Safety program.



- 922 – Police and Fire Fighters’ Insurance – General Fund account that pays beneficiaries of current and retired sworn Police and Fire Fighters who have passed away. Amounts paid are based on the terms included in current Fraternal Order of Police (FOP) and International Association of Fire Fighters (IAFF) labor contracts.
- 923 – State Unemployment Compensation – Monthly payments to the State of Ohio for unemployment claims of the City of Cincinnati.
- 924 – Lump Sum Payments – Payments made upon retirement for outstanding vacation, sick, and other accruals. Funds for these payments are not included in departmental budgets but are paid from this account in the employee’s home fund.
- 941 – Audit & Examiner's Fees – General Fund charges for the annual audit of the City of Cincinnati and related expenses based on the Comprehensive Annual Financial Report (CAFR).
- 942 – Hamilton County Auditor & Treasurer Fees – Fees paid to Hamilton County for work on Property Tax, Tax Increment Financing (TIF) payments in lieu of taxes, and special assessments.
- 943 – County Clerk Fees – General Fund payments to the Hamilton County Clerk of Courts for services related to collection of parking tickets. The contract for this service was terminated during FY 2020 and is now provided directly by the City. Expenses for these services are included in the Law Department’s budget.
- 944 – General Fund Overhead – An annual amount is charged to funds to reimburse the General Fund for support services provided to each of those funds. This account is also used to charge funds to reimburse the home funds of the three full-time American Federation of State, County and Municipal Employees (AFSCME) full-time release union Presidents.
- 946 – Election Expense – Payment to the Hamilton County Board of Elections for the City’s portion of election expenses. Other miscellaneous election expenses incurred by the Clerk of Council’s Office also are paid from this account.
- 951 – Judgments Against the City – This account is used to cover the expenses attributable to claims against the City due to liability suits, court judgments, and out of court settlements.
- 952 – Enterprise Software and Licenses – This account is used to cover software licensing and maintenance agreement expenses needed to support the cost of software that is used citywide.
- 953 – Memberships & Publications – This account is used to cover expenses related to annual City membership fees for professional organizations such as the Ohio Municipal League and the Hamilton County Municipal League as well as the costs of the City’s Federal and State lobbyists.



- 954 – Special Investigations/Studies – This account is used to cover expenses related to special investigations or studies as deemed necessary by the City.
- 959 – Other City Obligations – The name of this account was changed in the Approved FY 2019 Budget Update from “959 – City Manager’s Obligations” to reflect the consolidation of the “959 – City Manager’s Office Obligations” and the “957 – Mayor’s Office Obligations” into one account. This funding is appropriated to cover the cost of miscellaneous expenses related to the Mayor’s and City Manager’s office operations.
- 961 – ETS Information Infrastructure Security – This account is used to cover citywide information technology infrastructure security costs and represents the Information Security Capital match. These funds provide additional resources for Information Security Capital needs.
- 963 – Downtown Special Improvement District – Special assessment payments by General Fund departments with property holdings within the Downtown Special Improvement District are made from this account.
- 965 – Cincinnati Public Schools Reserve – Payment of \$5,000,000 annually to the Cincinnati Public Schools (CPS) based on an agreement from 1999 and amended in 2002 with the School Board. The agreement expired at the end of calendar year 2019. (Note: This expenditure was shifted to the Capital Budget in FY 2019.)
- 966 – Cincinnati Music Hall – Payment of \$100,000 annually from the Parking System Facilities Fund (Town Hall Garage) to the Cincinnati Arts Association per the Corbett Agreement.
- 968 – Greater Cincinnati Redevelopment Authority – Payment to The Port, formerly the Greater Cincinnati Redevelopment Authority and formerly the Port Authority of Greater Cincinnati, from the General Fund for operating expenses.
- 969 – Property Investment Reimbursement Agreements (PIRAs) – Property Investment Reimbursement Agreement payments are made from this account. PIRAs are agreements between the City and employers which provide incentives to create and retain jobs as a result of investments in personal and/or real property. These agreements generally involve the reimbursement of a portion of the income taxes paid for new employees or transferred employees up to a pre-determined maximum amount.
- 981 – Motorized and Construction Equipment Account (MCEA) – This is an equipment account used for purchases of automobiles, trucks, backhoes, etc.
- 982 – Office and Technical Equipment Account (OTEA) – This is an equipment account used for purchases of desks, office partitions, calculators, etc.



990 – Reserve for Contingencies – An amount included in the annual budget of a fund for contingencies that might arise during the fiscal year. Expenditure of these funds requires an ordinance from the City Council to be used. An ordinance would need to transfer an amount from the reserve to an account where it would be spent.

991 – Mediation and Arbitration Reserve – This account includes funds held in reserve pending the outcome of expenses awarded through labor mediation or arbitration.

The Departmental Budgets section of the document contains a tab for the Non-Departmental Budgets by Agency.

Financial Summaries

Financial Summaries (otherwise known as 'Fund Tables') for the General Fund and each Principal Restricted Fund follow the Non-Departmental Budget Summary. The Fund Tables include a description of the fund and a table that includes the respective funds' revenues, expenditures and fund balance information. Actual revenues and expenditures for FY 2019 are included as well as for FY 2020. Also provided is the Approved FY 2021 Biennial Budget and the Approved FY 2021 Budget Update. Finally, the change from the Approved FY 2021 Budget to the Approved FY 2021 Budget Update is provided.

The Principal Restricted Funds are provided alphabetically and include: 9-1-1 Cell Phone Fees; Bond Hill Roselawn Stabilization & Revitalization Operations; Bond Retirement; Cincinnati Area Geographic Information Systems (CAGIS); Cincinnati Health District; Cincinnati Riverfront Park (Smale); Community Health Center Activities; Convention Center; County Law Enforcement Applied Regionally (CLEAR); General Aviation; Hazard Abatement; Income Tax-Infrastructure; Income Tax-Transit; Metropolitan Sewer District*; Municipal Golf; Municipal Motor Vehicle License Tax; Parking Meter; Parking Systems Facilities; Recreation Special Activities; Safe and Clean; Sawyer Point; Stormwater Management; Street Construction Maintenance & Repair; Streetcar Operations; and Water Works.

Additional Appropriated Funds Beginning in FY 2020

In FY 2020, one new Principal Restricted Fund was established, and one former Principal Restricted Fund was re-activated. The Cincinnati Health District Fund was established to accommodate the shifting of the Health Department's General Fund budget to this fund. General Fund resources are transferred out annually to this new fund to provide the necessary resources for the department's expenditures.

In Enterprise Services, the Division of Parking Facilities within the Department of Community and Economic Development was altered to functionally separate off-street parking (garages, lots, etc.) and on-street parking (parking meters, etc.). The budget for off-street parking enterprises remained in the Parking System Facilities Fund. The budget for on-street parking enterprises was shifted to the Parking Meter Fund which was re-activated for FY 2020.



Notes About the Fund Tables

The Fund Tables for each Principal Restricted Fund contain five columns:

- The first column is for the "FY 2019 Actual" amounts.
- Next is a column titled "FY 2020 Actual" which reflects the amounts from FY 2020 which ended on June 30, 2020.
- The third column is for the "FY 2021 Biennial" amounts. This refers to the budget amounts that were approved in the FY 2020-2021 Biennial Budget for the second year of the biennium.
- The fourth column is for the "FY 2021 Approved Update" amounts. This refers to the budget amounts that were approved an update to the second year of the FY 2020-2021 Biennial Budget.
- The final column is for the "Change FY 2021 Approved to FY 2021 Approved" amounts. This reflects the change from the amounts approved for the FY 2021 Approved Budget as included in the Biennial Budget to the amounts for the Approved FY 2021 Budget Update.

COVID-19 Impacts on Various Funds

The COVID-19 pandemic has had significant negative impacts on many of the revenue sources and activities that support various Restricted Funds. Significant increases in unemployment has impacted the income tax revenue that supports the General Fund, the Income Tax-Infrastructure Fund, and the Income Tax-Transit Fund. With the closure of many facilities and a prohibition on gatherings and activities, the Admission Tax in the General Fund has been impacted along with revenues that support the Cincinnati Riverfront Park Fund, the Convention Center Fund, the Municipal Golf Fund, the Recreation Special Activities Fund, and the Sawyer Point Fund. Reductions in travel and transportation has negatively impacted revenues in the General Aviation Fund, the Parking Meter Fund, the Parking Systems Facilities Fund, and the Street Construction Maintenance & Repair Fund which relies on gasoline tax revenues. Finally, the utilities (Metropolitan Sewer District Fund, the Stormwater Management Fund, and the Water Works Fund) are bracing for reduced service charge revenues with expected declines in usage particularly among commercial customers.

General Fund

The General Fund reflects an adjusted authorization in the FY 2020 Actual data related to COVID-19 as \$5.0 million was transferred from City reserves in order to secure various non-personnel items (including cleaning supplies, disinfectants, hand sanitizer, masks, gloves, and other personal protective equipment (PPE)).

Parking Meter Fund

The COVID-19 pandemic has negatively impacted parking meter revenues due to restrictions on gatherings and activities. This fund was reinstated in FY 2020 and did not have a fund balance to mitigate these revenue issues. The FY 2020 Actual ending fund balance currently appears negative due to outstanding encumbrances. On a cash basis, the fund balance is positive. Once the outstanding encumbrances are cancelled, the fund balance will be updated accordingly.



Community Health Center Activities Fund

The Community Health Center Activities Fund relates to operations at all health center sites designated as a Federally Qualified Health Center (FQHC). This fund supports wellness and preventive health maintenance for citizens and receives revenue from third party claims and patient co-payments. In recent years, expenses have been exceeding revenues as increased personnel expenses such as cost-of-living-adjustments (COLAs) are not being covered by claims and co-pay revenues. Fund balance has been used to mitigate this issue but can no longer sustain the imbalance. The COVID-19 pandemic has exacerbated this issue as medical staff has been repurposed to serve in new and different capacities as part of the City's response to COVID-19, additional medical supplies and personal protective equipment has been required, and routine medical appointments and procedures were suspended. The FY 2020 Actual ending fund balance currently appears negative due to outstanding encumbrances. On a cash basis, the fund balance is positive. Once the outstanding encumbrances are cancelled, the fund balance will be updated accordingly. While some of these additional costs may be reimbursable from various Federal, State, or non-profit sources, it remains to be seen what impact this will have on the health of this fund. For these reasons, during FY 2021, this fund will be closely monitored and changes to expenses will be made to ensure the fund stays in balance for FY 2021 and future fiscal years.

Streetcar Operations Fund

The FY 2020 Actual ending fund balance currently appears negative due to outstanding encumbrances. On a cash basis, the fund balance is positive. Once the outstanding encumbrances are cancelled, the fund balance will be updated accordingly.

Sawyer Point Fund

The FY 2020 Actual data for the Sawyer Point Fund, which relates to waterfront programs, activities and events, reflects a \$773,000 transfer out to a capital improvement program project for a new fishing pier. Construction for the project is slated to begin this summer.

Cincinnati Abatement Project Fund

The Approved FY 2021 Operating Budget Update amount for this Other Restricted Fund increased by \$270 from the Recommended FY 2021 Operating Budget Update. Reimbursements had been overstated and this change reflects a decrease in reimbursements based on eligible expenses.

Buildings Code Sales Fund

This Other Restricted Fund has been closed for FY 2021. As such, there is no longer a budget in this fund.

**Note: The Metropolitan Sewer District (MSD) Fund is provided for reference purposes only. MSD's budget is approved by the Hamilton County Board of County Commissioners in December of each year. The County budget (including MSD) is on a calendar year basis, which runs from January 1st through December 31st.*



All Funds Operating Budget by Fund

	FY 2020 Approved Budget	FY 2021 Approved Budget	FY 2021 Approved Update	Change FY 2021 Approved to FY 2021 Update
General Fund	397,118,340	402,195,820	393,678,600	(8,517,220)
Principal Restricted Funds				
9-1-1 Cell Phone Fees	1,347,090	1,353,360	1,631,830	278,470
Bond Hill Roselawn Stabilization & Revitalization Operations	200,000	200,000	200,000	0
Bond Retirement	129,220,550	186,906,620	147,511,030	(39,395,590)
Cincinnati Area Geographic Information System (CAGIS)	4,700,780	4,779,760	4,522,230	(257,530)
Cincinnati Health District	17,323,040	17,443,630	18,039,740	596,110
Cincinnati Riverfront Park	1,013,820	1,023,040	1,025,830	2,790
Community Health Center Activities	24,579,400	25,073,580	22,969,280	(2,104,300)
Convention Center	9,637,150	9,530,420	9,649,830	119,410
County Law Enforcement Applied Regionally (CLEAR)	5,354,140	5,430,250	5,355,880	(74,370)
General Aviation	2,180,240	2,214,670	2,189,590	(25,080)
Hazard Abatement	1,033,610	1,033,610	2,728,810	1,695,200
Income Tax-Infrastructure	20,382,110	21,048,170	19,660,020	(1,388,150)
Income Tax-Transit	55,989,340	56,406,580	18,901,550	(37,505,030)
Metropolitan Sewer District	229,474,960	236,495,070	224,470,350	(12,024,730)
Municipal Golf	5,560,760	5,617,100	5,588,820	(28,280)
Municipal Motor Vehicle License Tax	3,721,810	3,775,740	3,703,100	(72,640)
Parking Meter	4,493,440	4,240,100	4,397,960	157,860
Parking System Facilities	7,451,370	7,464,620	7,609,230	144,610
Recreation Special Activities	6,213,490	5,101,130	6,254,590	1,153,460
Safe and Clean	50,500	51,010	51,010	0
Sawyer Point	1,576,640	1,651,000	1,547,430	(103,570)
Stormwater Management	23,787,110	23,761,070	24,301,890	540,820
Street Construction Maintenance & Repair	15,843,240	15,370,680	15,401,690	31,010
Streetcar Operations	3,501,670	3,570,390	3,474,320	(96,070)
Water Works	149,413,970	150,678,150	145,570,180	(5,107,970)
Principal Restricted Total	724,050,230	790,219,750	696,756,190	(93,463,570)
Other Restricted Funds	25,429,100	25,381,660	27,651,240	2,269,580
Grand Total	1,146,597,670	1,217,797,230	1,118,086,030	(99,711,210)



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Financial Summaries

All Funds Operating Budget Summary

All Funds Operating Budget Summary by Department

	FY 2020 Approved Budget	FY 2021 Approved Budget	FY 2021 Approved Update	Change FY 2021 Approved to FY 2021 Update
City Council	2,136,370	2,117,140	2,081,490	(35,650)
Office of the Mayor	883,370	880,060	837,000	(43,060)
Clerk of Council	647,430	633,720	601,870	(31,850)
City Manager	21,394,240	21,137,780	23,301,730	2,163,950
Buildings & Inspections	10,676,420	10,824,800	11,376,520	551,720
Citizen Complaint Authority	691,630	700,700	899,040	198,340
City Planning	521,680	557,130	398,040	(159,090)
Community & Economic Development	10,570,420	9,825,550	3,914,490	(5,911,060)
Enterprise Services	20,781,280	20,434,480	20,857,070	422,590
Economic Inclusion	1,311,570	1,344,760	4,614,140	3,269,380
Enterprise Technology Solutions	17,180,070	17,669,960	15,495,700	(2,174,260)
Finance	138,296,550	196,179,750	157,371,950	(38,807,800)
Fire	121,206,300	123,783,970	121,314,470	(2,469,500)
Health	55,290,240	56,284,930	53,578,040	(2,706,890)
Human Resources	2,523,120	2,566,930	2,281,460	(285,470)
Law	7,725,420	7,932,030	7,589,900	(342,130)
Parks	20,377,350	20,465,900	19,314,480	(1,151,420)
Police	154,133,200	154,992,860	154,220,380	(772,480)
Public Services	48,410,780	48,450,040	43,732,910	(4,717,130)
Recreation	30,192,860	30,399,800	30,432,390	32,590
Sewers	222,506,200	229,148,590	218,380,810	(10,767,780)
Stormwater Management Utility	10,863,730	10,723,420	10,848,140	124,720
Transportation & Engineering	13,004,090	13,638,470	20,409,790	6,771,320
Water Works	144,681,500	145,945,910	140,050,540	(5,895,370)
SORTA	58,104,950	58,508,880	16,570,410	(41,938,470)
Department Total	1,114,110,770	1,185,147,560	1,080,472,760	(104,674,800)
Non-Departmental Benefits	6,937,070	7,071,450	11,595,220	4,523,770
General Fund Overhead	11,628,260	11,721,380	12,962,280	1,240,900
Non-Departmental Accounts	9,757,070	9,407,740	9,323,430	(84,310)
Reserve for Contingencies	300,000	300,000	300,000	0
Non-Departmental Budgets Total	28,622,400	28,500,570	34,180,930	5,680,360
Total	1,142,733,170	1,213,648,130	1,114,653,690	(98,994,440)



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Financial Summaries

All Funds Operating Budget Summary

All Funds Operating Budget Summary by Type

Agency/Account	General Fund	Principal Restricted Funds	Other Restricted Funds	Total Operating
City Council	2,081,490	0	0	2,081,490
Office of the Mayor	837,000	0	0	837,000
Clerk of Council	601,870	0	0	601,870
City Manager	20,417,260	2,784,470	100,000	23,301,730
Buildings & Inspections	8,600,930	2,775,590	0	11,376,520
Citizen Complaint Authority	899,040	0	0	899,040
City Planning	398,040	0	0	398,040
Community & Economic Development	3,358,570	200,000	355,920	3,914,490
Enterprise Services	0	20,857,070	0	20,857,070
Economic Inclusion	4,290,150	323,990	0	6,614,140
Enterprise Technology Solutions	5,097,490	10,376,780	21,430	15,495,700
Finance	6,977,470	149,790,490	604,000	157,371,950
Fire	121,314,470	0	0	121,314,470
Health	0	39,091,140	14,486,900	53,578,040
Human Resources	1,829,950	451,510	0	2,281,460
Law	7,170,290	419,610	0	7,589,900
Parks	8,273,880	6,452,640	4,587,960	19,314,480
Police	151,527,630	0	2,692,750	154,220,380
Public Services	14,362,290	29,370,620	0	43,732,910
Recreation	15,472,670	13,350,880	1,608,840	30,432,390
Sewers	0	218,380,810	0	218,380,810
Stormwater Management Utility	0	10,848,140	0	10,848,140
Transportation & Engineering	2,277,160	17,264,450	868,180	20,409,790
Water Works	0	140,050,540	0	140,050,540
SORTA	0	16,570,410	0	16,570,410
Department Total	375,787,650	679,359,140	25,325,980	1,080,472,760
Non-Departmental Benefits	8,597,250	2,843,060	154,910	11,595,220
General Fund Overhead	83,270	12,499,790	379,220	12,962,280
Non-Departmental Accounts	9,210,430	113,000	0	9,323,430
Reserve for Contingencies	0	300,000	0	300,000
Non-Departmental Budgets Total	17,890,950	15,755,850	534,130	34,180,930
Grand Total	393,678,600	695,114,990	25,860,110	1,114,653,690



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General Fund Operating Budget Summary by Department

	FY 2020 Approved Budget	FY 2021 Approved Budget	FY 2021 Approved Update	Change FY 2021 Approved to FY 2021 Update
City Council	2,136,370	2,117,140	2,081,490	(35,650)
Office of the Mayor	883,370	880,060	837,000	(43,060)
Clerk of Council	647,430	633,720	601,870	(31,850)
City Manager	19,296,590	19,129,290	20,417,260	1,287,970
Buildings & Inspections	9,573,350	9,721,730	8,600,930	(1,120,800)
Citizen Complaint Authority	691,630	700,700	899,040	198,340
City Planning	521,680	557,130	398,040	(159,090)
Community & Economic Development	10,017,780	9,269,380	3,358,570	(5,910,810)
Economic Inclusion	966,330	992,780	4,290,150	3,297,370
Enterprise Technology Solutions	6,212,040	6,533,910	5,097,490	(1,436,420)
Finance	7,318,670	7,488,020	6,977,470	(510,550)
Fire	121,206,300	123,783,970	121,314,470	(2,469,500)
Health	0	0	0	0
Human Resources	2,070,220	2,096,720	1,829,950	(266,770)
Law	7,369,660	7,557,140	7,170,290	(386,850)
Parks	9,070,250	8,942,050	8,273,880	(668,170)
Police	151,735,200	152,852,790	151,527,630	(1,325,160)
Public Services	14,625,430	14,727,350	14,362,290	(365,060)
Recreation	16,012,380	17,446,460	15,472,670	(1,973,790)
Transportation & Engineering	2,401,820	2,618,320	2,277,160	(341,170)
Department Total	382,756,500	388,048,660	375,787,650	(12,261,010)
Non-Departmental Benefits	4,704,770	4,839,420	8,597,250	3,757,830
Non-Departmental Accounts	9,657,070	9,307,740	9,293,700	(14,040)
Reserve for Contingencies	0	0	0	0
Non-Departmental Budgets Total	14,361,840	14,147,160	17,890,950	3,743,790
	397,118,340	402,195,820	393,678,600	(8,517,220)



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Restricted Funds Operating Budget

	FY 2020 Approved Budget	FY 2021 Approved Budget	FY 2021 Approved Update	Change FY 2021 Approved to FY 2021 Update
Principal Restricted Funds				
9-1-1 Cell Phone Fees	1,347,090	1,353,360	1,631,830	278,470
Bond Hill Roselawn Stabilization & Revitalization Operations	200,000	200,000	200,000	0
Bond Retirement	129,220,550	186,906,620	147,511,030	(39,395,590)
Cincinnati Area Geographic Information System (CAGIS)	4,700,780	4,779,760	4,522,230	(257,530)
Cincinnati Health District	17,323,040	17,443,630	18,039,740	596,110
Cincinnati Riverfront Park	1,013,820	1,023,040	1,025,830	2,790
Community Health Center Activities	24,579,400	25,073,580	22,969,280	(2,104,300)
Convention Center	9,637,150	9,530,420	9,649,830	119,410
County Law Enforcement Applied Regionally (CLEAR)	5,354,140	5,430,250	5,355,880	(74,370)
General Aviation	2,180,240	2,214,670	2,189,590	(25,080)
Hazard Abatement	1,033,610	1,033,610	2,728,810	1,695,200
Income Tax-Infrastructure	20,382,110	21,048,170	19,660,020	(1,388,150)
Income Tax-Transit	55,989,340	56,406,580	18,901,550	(37,505,030)
Metropolitan Sewer District	229,474,960	236,495,070	224,470,350	(12,024,730)
Municipal Golf	5,560,760	5,617,100	5,588,820	(28,280)
Municipal Motor Vehicle License Tax	3,721,810	3,775,740	3,703,100	(72,640)
Parking Meter	4,493,440	4,240,100	4,397,960	157,860
Parking System Facilities	7,451,370	7,464,620	7,609,230	144,610
Recreation Special Activities	6,213,490	5,101,130	6,254,590	1,153,460
Safe and Clean	50,500	51,010	51,010	0
Sawyer Point	1,576,640	1,651,000	1,547,430	(103,570)
Stormwater Management	23,787,110	23,761,070	24,301,890	540,820
Street Construction Maintenance & Repair	15,843,240	15,370,680	15,401,690	31,010
Streetcar Operations	3,501,670	3,570,390	3,474,320	(96,070)
Water Works	149,413,970	150,678,150	145,570,180	(5,107,970)
Principal Restricted Total	724,050,230	790,219,750	696,756,190	(93,463,570)
Other Restricted Funds	25,429,100	25,381,660	27,651,240	2,269,580
Grand Total	749,479,330	815,601,410	724,407,430	(91,193,990)



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Other Restricted Funds Operating Budget by Fund

Fund - Fund Name	FY 2020 Budget	FY 2021 Budget	FY 2021 Approved	Change FY 2021 Budget to FY 2021 Approved
308 - Citizens Jobs	0	0	1,015,000	1,015,000
317 - Urban Development Property Operations	352,640	356,170	355,920	(250)
319 - Contributions For Recreation	250,840	252,480	253,930	1,450
324 - Recreation Federal Grant Project	344,700	346,470	347,240	770
326 - Park Donations/Special Activities	578,020	582,640	843,170	260,530
327 - W.M. Ampt Free Concerts	16,000	16,000	16,000	0
328 - Groesbeck Endowments	16,000	16,000	16,000	0
330 - Park Lodge/Pavilion Deposits	460,720	465,330	316,620	(148,710)
332 - Krohn Conservatory	1,392,510	1,415,690	1,279,130	(136,560)
334 - Columbia Parkway Greenway	0	0	36,190	36,190
336 - Telecommunications Services	21,210	21,420	21,430	10
349 - Urban Renewal Debt Retirement	712,240	723,450	1,791,130	1,067,680
350 - Public Health Research	2,167,160	2,229,650	2,071,820	(157,830)
353 - Home Health Services	3,048,370	3,166,770	3,216,050	49,280
354 - Household Sewage Treatment System Fees	48,230	48,650	48,280	(370)
363 - Solid Waste Disposal Control	89,570	90,480	92,830	2,350
366 - Federal Asset Forfeiture - Treasury	360,000	360,000	210,990	(149,010)
367 - Federal Asset Forfeiture - Justice	480,000	414,160	1,069,250	655,090
369 - Criminal Activity Forfeiture State	1,371,800	1,121,090	1,268,000	146,910
370 - Drug Offender Fines Forfeiture	121,200	183,610	59,000	(124,610)
372 - DUI Enforcement	65,000	61,210	85,510	24,300
381 - Cincinnati Abatement Project	66,490	67,250	69,000	1,750
391 - Women & Infants Food Grant Program	3,795,110	3,870,670	3,521,670	(349,000)
412 - Food Service License Fees	1,263,760	1,290,530	1,281,440	(9,090)
413 - Swimming Pool License Fees	75,430	76,270	77,650	1,380
415 - Immunization Action Plan	340,900	352,130	323,090	(29,040)
420 - Public Employee Assistance Program	622,420	627,970	622,920	(5,050)
425 - Heart Health In Hamilton County	276,110	286,580	260,270	(26,310)
444 - Armleder Projects	182,260	0	0	0
446 - Health Network	3,356,990	3,419,950	3,548,590	128,640
448 - Health Care For The Homeless	236,070	245,180	205,210	(39,970)
630 - Cable Access Management	100,000	0	100,000	100,000
631 - Buildings Code Sales	7,090	7,090	0	(7,090)
708 - Schmidlapp Park Music	0	0	15,000	15,000
749 - Retirement	18,610	18,590	0	(18,590)
791 - Sidewalk Assessments	151,500	153,020	153,020	0
792 - Forestry Assessments	2,305,470	2,355,630	2,294,170	(61,460)
793 - Blem Assessment	734,680	739,530	765,720	26,190
Other Restricted Total	25,429,100	25,381,660	27,651,240	2,269,580



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Non-Departmental Budget Summary

	FY 2020 Approved Budget	FY 2021 Approved Budget	FY 2021 Approved Update	Change FY 2021 Approved to FY 2021 Update
Non-Departmental Benefits				
Prior Year Pension Obligations	405,630	405,360	386,800	(18,560)
Public Employee Assistance Program	426,990	421,730	436,900	15,170
Workers Compensation	4,748,880	4,694,860	5,814,000	1,119,140
Police and Firefighters Insurance	300,000	294,990	300,000	5,010
Unemployment Compensation	150,000	147,490	150,000	2,510
Lump Sum Payments	905,570	1,107,020	4,507,520	3,400,500
Non-Departmental Benefits Total	6,937,070	7,071,450	11,595,220	4,523,770
General Fund Overhead	11,628,260	11,721,380	12,962,280	1,240,900
Non-Departmental Accounts				
Audit and Examiner's Fees	400,000	393,320	413,000	19,680
Hamco Auditor & Treasurer Fees	525,000	516,230	500,000	(16,230)
County Clerk Fees	350,000	344,150	0	(344,150)
Election Expense	250,000	88,490	90,920	2,430
Judgments Against the City	900,000	884,970	900,000	15,030
Enterprise Software and Licenses	6,038,970	5,903,180	6,105,590	202,410
Memberships & Publications	256,590	254,830	261,750	6,920
HUD Section 108 Debt Service	0	0	0	0
Mayor's Office Obligations	0	0	0	0
Other City Obligations	173,510	172,310	176,990	4,680
Downtown Spec Improve District	45,000	44,250	45,000	750
ETS Information Infrastructure Security	0	0	0	0
Cincinnati Public Schools	0	0	0	0
Cincinnati Music Hall	100,000	100,000	100,000	0
Greater Cincinnati Redevelopment Authority	700,000	688,310	700,000	11,690
Property Investment Reim. Agreements	18,000	17,700	30,180	12,480
Non-Departmental Accounts Total	9,757,070	9,407,740	9,323,430	(84,310)
Reserve for Contingencies	300,000	300,000	300,000	0
Total	28,622,400	28,500,570	34,180,930	5,680,360



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General Fund

This fund accounts for receipts from the operating portion of property taxes, 1.55% of the City income tax, and licenses, permits and other receipts which provide monies for operations of all City departments not provided for by other funds or means.

	FY 2019 Actual	FY 2020 Actual	FY 2021 Biennial	FY 2021 Approved Update	Change FY 2021 Approved to FY 2021 Update
Revenue/Resources					
Taxes	321,330,430	330,173,500	329,813,180	290,204,130	(39,609,060)
Licenses & Permits	20,372,250	23,388,270	22,155,720	19,187,500	(2,968,210)
Courts & Use of Money & Property	13,267,300	12,578,360	11,285,000	10,164,750	(1,120,250)
Revenue from Other Agencies	23,511,300	24,143,920	25,193,720	20,098,890	(5,094,830)
Charges for Services	31,869,250	31,438,200	31,521,420	29,072,680	(2,448,740)
Miscellaneous	3,613,240	2,492,220	1,664,940	1,704,680	39,740
Revenue Subtotal	413,963,770	424,214,470	421,633,980	370,432,630	(51,201,350)
Prior Year Cancellations	1,636,370	1,912,430	0	0	0
Transfers In	1,997,170	204,900	0	45,769,720	45,769,720
Subtotal	3,633,540	2,117,330	0	45,769,720	45,769,720
Total Revenues/Resources	417,597,310	426,331,800	421,633,980	416,202,350	(5,431,630)
Expenditures/Uses					
Personnel Services	242,739,070	236,373,340	237,822,430	233,602,620	(4,219,800)
Employee Benefits	96,974,420	99,299,690	100,818,190	95,973,590	(4,844,600)
Non-Personnel	65,672,500	64,444,430	63,529,640	64,077,040	547,400
Properties	25,480	25,330	25,560	25,340	(220)
Debt Service	0	0	0	0	0
Expenditures Subtotal	405,411,470	400,142,790	402,195,820	393,678,590	(8,517,220)
Transfers Out	5,699,460	23,971,370	19,437,150	22,523,750	3,086,600
Subtotal	5,699,460	23,971,370	19,437,150	22,523,750	3,086,600
Total Expenditures/Uses	411,110,930	424,114,160	421,632,970	416,202,340	(5,430,620)
Net Increase (Decrease) in Fund Balance	6,486,380	2,217,640	1,010	10	(1,010)
FY Beginning Balance	11,606,390	18,092,770	16,309,280	20,310,410	4,001,130
FY Ending Balance	18,092,770	20,310,410	16,310,290	20,310,420	4,000,130



9-1-1 Cell Phone Fees

This fund accounts for the receipts of all fees in accordance with the Federal Communications Commission's rules relating to the collection of 9-1-1 wireless surcharge fees.

	FY 2019 Actual	FY 2020 Actual	FY 2021 Biennial	FY 2021 Approved Update	Change FY 2021 Approved to FY 2021 Update
Revenue/Resources					
Taxes	0	0	0	0	0
Licenses & Permits	0	0	0	0	0
Courts & Use of Money & Property	0	0	0	0	0
Revenue from Other Agencies	0	0	0	0	0
Charges for Services	1,445,440	1,107,390	1,300,000	1,300,000	0
Miscellaneous	0	0	0	0	0
Revenue Subtotal	1,445,440	1,107,390	1,300,000	1,300,000	0
Prior Year Cancellations	5,740	33,610	0	0	0
Transfers In	0	0	0	0	0
Subtotal	5,740	33,610	0	0	0
Total Revenues/Resources	1,451,180	1,141,000	1,300,000	1,300,000	0
Expenditures/Uses					
Personnel Services	749,520	585,990	720,000	998,410	278,410
Employee Benefits	192,330	131,310	0	0	0
Non-Personnel	646,500	624,600	633,360	633,420	60
Properties	0	0	0	0	0
Debt Service	0	0	0	0	0
Expenditures Subtotal	1,588,350	1,341,900	1,353,360	1,631,830	278,470
Transfers Out	0	0	0	0	0
Subtotal	0	0	0	0	0
Total Expenditures/Uses	1,588,350	1,341,900	1,353,360	1,631,830	278,470
Net Increase (Decrease) in Fund Balance	(137,170)	(200,900)	(53,360)	(331,830)	(278,470)
FY Beginning Balance	772,080	634,910	587,820	434,010	(153,810)
FY Ending Balance	634,910	434,010	534,460	102,180	(432,280)



Bond Hill Roselawn Stabilization & Revitalization Operations

This fund provides a \$200,000 annual payment to The Community Economic Advancement Initiative for five years, effective July 1, 2016.

	FY 2019 Actual	FY 2020 Actual	FY 2021 Biennial	FY 2021 Approved Update	Change FY 2021 Approved to FY 2021 Update
Revenue/Resources					
Taxes	0	0	0	0	0
Licenses & Permits	0	0	0	0	0
Courts & Use of Money & Property	0	0	0	0	0
Revenue from Other Agencies	0	0	0	0	0
Charges for Services	0	0	0	0	0
Miscellaneous	0	0	0	0	0
Revenue Subtotal	0	0	0	0	0
Prior Year Cancellations	0	101,470	0	0	0
Transfers In	0	0	0	0	0
Subtotal	0	101,470	0	0	0
Total Revenues/Resources	0	101,470	0	0	0
Expenditures/Uses					
Personnel Services	0	0	0	0	0
Employee Benefits	0	0	0	0	0
Non-Personnel	200,000	150,000	200,000	200,000	0
Properties	0	0	0	0	0
Debt Service	0	0	0	0	0
Expenditures Subtotal	200,000	150,000	200,000	200,000	0
Transfers Out	0	0	0	0	0
Subtotal	0	0	0	0	0
Total Expenditures/Uses	200,000	150,000	200,000	200,000	0
Net Increase (Decrease) in Fund Balance	(200,000)	(48,530)	(200,000)	(200,000)	0
FY Beginning Balance	600,000	400,000	200,000	351,470	151,470
FY Ending Balance	400,000	351,470	0	151,470	151,470



Bond Retirement

This fund is utilized to pay the debt service on general obligation bonds and notes issued to raise capital improvement funding. The primary source of revenue for the fund is a portion of the property tax (over and above the operating budget millage).

	FY 2019 Actual	FY 2020 Actual	FY 2021 Biennial	FY 2021 Approved Update	Change FY 2021 Approved to FY 2021 Update
Revenue/Resources					
Taxes	34,313,210	38,255,780	37,225,740	36,872,470	(353,270)
Licenses & Permits	0	0	0	0	0
Courts & Use of Money & Property	25,637,190	24,599,430	25,044,090	24,772,690	(271,400)
Revenue from Other Agencies	4,656,560	4,713,820	4,636,060	4,051,430	(584,630)
Charges for Services	0	0	0	0	0
Miscellaneous	5,381,510	15,694,410	117,101,250	69,814,500	(47,286,750)
Revenue Subtotal	69,988,470	83,263,440	184,007,140	135,511,090	(48,496,050)
Prior Year Cancellations	0	80,260	0	0	0
Transfers In	36,656,060	33,065,720	32,608,650	37,217,270	4,608,620
Subtotal	36,656,060	33,145,980	32,608,650	37,217,270	4,608,620
Total Revenues/Resources	106,644,530	116,409,420	216,615,790	172,728,360	(43,887,430)
Expenditures/Uses					
Personnel Services	224,130	241,810	312,370	236,100	(76,270)
Employee Benefits	79,260	88,090	103,150	101,710	(1,440)
Non-Personnel	1,253,510	2,034,340	3,388,950	3,387,500	(1,450)
Properties	0	0	0	0	0
Debt Service	80,489,830	76,661,680	183,102,150	143,785,720	(39,316,430)
Expenditures Subtotal	82,046,730	79,025,920	186,906,620	147,511,030	(39,395,590)
Transfers Out	27,800,980	28,507,220	27,767,480	31,117,100	3,349,620
Subtotal	27,800,980	28,507,220	27,767,480	31,117,100	3,349,620
Total Expenditures/Uses	109,847,710	107,533,140	214,674,100	178,628,130	(36,045,970)
Net Increase (Decrease) in Fund Balance	(3,203,180)	8,876,280	1,941,690	(5,899,770)	(7,841,460)
FY Beginning Balance	68,062,300	64,859,120	56,319,540	73,735,400	17,415,860
FY Ending Balance	64,859,120	73,735,400	58,261,230	67,835,630	9,574,400



Cincinnati Area Geographic Information System (CAGIS)

This fund accounts for the receipts and disbursements from Hamilton County and utility companies to fund an area-wide geographic information system. Fund expenditures are used for the CAGIS system.

	FY 2019 Actual	FY 2020 Actual	FY 2021 Biennial	FY 2021 Approved Update	Change FY 2021 Approved to FY 2021 Update
Revenue/Resources					
Taxes	0	0	0	0	0
Licenses & Permits	0	0	0	0	0
Courts & Use of Money & Property	29,100	44,040	23,000	0	(23,000)
Revenue from Other Agencies	0	0	0	0	0
Charges for Services	4,155,720	3,969,790	4,545,370	4,562,190	16,820
Miscellaneous	0	0	0	0	0
Revenue Subtotal	4,184,820	4,013,830	4,568,370	4,562,190	(6,180)
Prior Year Cancellations	122,300	125,830	0	0	0
Transfers In	0	0	0	0	0
Subtotal	122,300	125,830	0	0	0
Total Revenues/Resources	4,307,120	4,139,660	4,568,370	4,562,190	(6,180)
Expenditures/Uses					
Personnel Services	1,589,940	1,546,890	1,877,710	1,798,960	(78,750)
Employee Benefits	531,200	521,580	666,520	623,440	(43,080)
Non-Personnel	1,315,660	1,214,560	2,160,530	2,099,830	(60,700)
Properties	0	24,810	75,000	0	(75,000)
Debt Service	0	0	0	0	0
Expenditures Subtotal	3,436,800	3,307,840	4,779,760	4,522,230	(257,530)
Transfers Out	0	0	0	0	0
Subtotal	0	0	0	0	0
Total Expenditures/Uses	3,436,800	3,307,840	4,779,760	4,522,230	(257,530)
Net Increase (Decrease) in Fund Balance	870,320	831,820	(211,390)	39,960	251,350
FY Beginning Balance	163,670	1,033,990	824,240	1,865,810	1,041,570
FY Ending Balance	1,033,990	1,865,810	612,850	1,905,770	1,292,920



Cincinnati Health District

This fund accounts for General Fund support of the Board of Health, certificate revenues, other revenues not reported in other health funds and related expenses.

	FY 2019 Actual	FY 2020 Actual	FY 2021 Biennial	FY 2021 Approved Update	Change FY 2021 Approved to FY 2021 Update
Revenue/Resources					
Taxes	0	0	0	0	0
Licenses & Permits	0	180	0	0	0
Courts & Use of Money & Property	0	0	0	0	0
Revenue from Other Agencies	0	0	0	0	0
Charges for Services	0	569,320	615,000	615,000	0
Miscellaneous	0	15,490	0	0	0
Revenue Subtotal	0	584,990	615,000	615,000	0
Prior Year Cancellations	0	0	0	0	0
Transfers In	0	17,514,890	16,828,630	17,424,740	596,110
Subtotal	0	17,514,890	16,828,630	17,424,740	596,110
Total Revenues/Resources	0	18,099,880	17,443,630	18,039,740	596,110
Expenditures/Uses					
Personnel Services	0	12,244,440	11,693,270	12,370,420	677,150
Employee Benefits	0	4,481,330	4,775,490	4,652,750	(122,740)
Non-Personnel	0	1,221,200	971,920	1,013,650	41,730
Properties	0	0	2,950	2,920	(30)
Debt Service	0	0	0	0	0
Expenditures Subtotal	0	17,946,970	17,443,630	18,039,740	596,110
Transfers Out	0	83,900	0	0	0
Subtotal	0	83,900	0	0	0
Total Expenditures/Uses	0	18,030,870	17,443,630	18,039,740	596,110
Net Increase (Decrease) in Fund Balance	0	69,010	0	0	0
FY Beginning Balance	0	0	0	69,010	69,010
FY Ending Balance	0	69,010	0	69,010	69,010



Cincinnati Riverfront Park

This fund accounts for the receipts related to the Cincinnati Smale Riverfront Park including donations, program funds, event funds, lease revenues, and common area maintenance income from public and private entities.

	FY 2019 Actual	FY 2020 Actual	FY 2021 Biennial	FY 2021 Approved Update	Change FY 2021 Approved to FY 2021 Update
Revenue/Resources					
Taxes	0	0	0	0	0
Licenses & Permits	0	0	0	0	0
Courts & Use of Money & Property	261,620	324,770	15,000	130,000	115,000
Revenue from Other Agencies	0	31,200	0	0	0
Charges for Services	579,690	694,760	1,128,000	484,000	(644,000)
Miscellaneous	0	3,640	0	0	0
Revenue Subtotal	841,310	1,054,370	1,143,000	614,000	(529,000)
Prior Year Cancellations	0	63,420	0	0	0
Transfers In	0	0	0	0	0
Subtotal	0	63,420	0	0	0
Total Revenues/Resources	841,310	1,117,790	1,143,000	614,000	(529,000)
Expenditures/Uses					
Personnel Services	43,740	261,110	252,020	510,530	258,510
Employee Benefits	24,700	98,190	130,670	217,260	86,590
Non-Personnel	300,370	577,690	640,350	298,040	(342,310)
Properties	0	0	0	0	0
Debt Service	0	0	0	0	0
Expenditures Subtotal	368,810	936,990	1,023,040	1,025,830	2,790
Transfers Out	0	0	0	0	0
Subtotal	0	0	0	0	0
Total Expenditures/Uses	368,810	936,990	1,023,040	1,025,830	2,790
Net Increase (Decrease) in Fund Balance	472,500	180,800	119,960	(411,830)	(531,790)
FY Beginning Balance	3,058,550	3,531,050	3,660,230	3,711,850	51,620
FY Ending Balance	3,531,050	3,711,850	3,780,190	3,300,020	(480,170)



Community Health Center Activities

This fund receives revenue from third party claims and patient co-payments at all health center sites included in the Federally Qualified Health Centers' scope of operation. This fund supports wellness and preventive health maintenance for citizens.

	FY 2019 Actual	FY 2020 Actual	FY 2021 Biennial	FY 2021 Approved Update	Change FY 2021 Approved to FY 2021 Update
Revenue/Resources					
Taxes	0	0	0	0	0
Licenses & Permits	0	0	0	0	0
Courts & Use of Money & Property	0	0	0	0	0
Revenue from Other Agencies	121,700	1,211,780	100,000	100,000	0
Charges for Services	20,475,240	19,038,780	24,417,440	23,556,440	(861,000)
Miscellaneous	8,560	10,480	0	0	0
Revenue Subtotal	20,605,500	20,261,040	24,517,440	23,656,440	(861,000)
Prior Year Cancellations	265,780	659,670	0	0	0
Transfers In	0	0	0	0	0
Subtotal	265,780	659,670	0	0	0
Total Revenues/Resources	20,871,280	20,920,710	24,517,440	23,656,440	(861,000)
Expenditures/Uses					
Personnel Services	10,215,140	10,374,700	12,988,670	10,657,110	(2,331,560)
Employee Benefits	4,331,890	4,241,360	5,697,590	4,180,370	(1,517,220)
Non-Personnel	8,873,430	7,955,820	6,387,320	8,131,800	1,744,480
Properties	0	0	0	0	0
Debt Service	0	0	0	0	0
Expenditures Subtotal	23,420,460	22,571,880	25,073,580	22,969,280	(2,104,300)
Transfers Out	0	0	0	0	0
Subtotal	0	0	0	0	0
Total Expenditures/Uses	23,420,460	22,571,880	25,073,580	22,969,280	(2,104,300)
Net Increase (Decrease) in Fund Balance	(2,549,180)	(1,651,170)	(556,140)	687,160	1,243,300
FY Beginning Balance	3,599,780	1,050,600	218,580	(600,570)	(819,150)
FY Ending Balance	1,050,600	(600,570)	(337,560)	86,590	424,150



Convention Center

This fund receives the fees charged for the use of the privately-managed Duke Energy Convention Center and revenue from a portion of the Transient Occupancy Tax to pay for its operation, utilities, maintenance, and capital improvements.

	FY 2019 Actual	FY 2020 Actual	FY 2021 Biennial	FY 2021 Approved Update	Change FY 2021 Approved to FY 2021 Update
Revenue/Resources					
Taxes	2,463,790	2,303,280	1,800,000	1,500,000	(300,000)
Licenses & Permits	0	0	0	0	0
Courts & Use of Money & Property	583,210	367,660	250,000	210,900	(39,100)
Revenue from Other Agencies	0	0	0	0	0
Charges for Services	7,249,410	5,490,280	6,497,500	5,540,220	(957,280)
Miscellaneous	73,690	970,180	409,410	119,850	(289,560)
Revenue Subtotal	10,370,100	9,131,400	8,956,910	7,370,970	(1,585,940)
Prior Year Cancellations	3,810	40,000	0	0	0
Transfers In	0	663,350	0	0	0
Subtotal	3,810	703,350	0	0	0
Total Revenues/Resources	10,373,910	9,834,750	8,956,910	7,370,970	(1,585,940)
Expenditures/Uses					
Personnel Services	125,670	113,380	118,500	42,000	(76,500)
Employee Benefits	49,500	47,440	50,440	36,000	(14,440)
Non-Personnel	8,648,350	8,782,960	9,139,470	9,262,430	122,960
Properties	0	0	0	0	0
Debt Service	338,380	305,610	222,010	309,400	87,390
Expenditures Subtotal	9,161,900	9,249,390	9,530,420	9,649,830	119,410
Transfers Out	675,000	907,100	230,000	243,470	13,470
Subtotal	675,000	907,100	230,000	243,470	13,470
Total Expenditures/Uses	9,836,900	10,156,490	9,760,420	9,893,300	132,880
Net Increase (Decrease) in Fund Balance	537,010	(321,740)	(803,510)	(2,522,330)	(1,718,820)
FY Beginning Balance	4,387,570	4,924,580	4,085,420	4,602,840	517,420
FY Ending Balance	4,924,580	4,602,840	3,281,910	2,080,510	(1,201,400)



County Law Enforcement Applied Regionally (CLEAR)

This fund accounts for the revenues and expenditures associated with the County Law Enforcement Applied Regionally program system administered by the City.

	FY 2019 Actual	FY 2020 Actual	FY 2021 Biennial	FY 2021 Approved Update	Change FY 2021 Approved to FY 2021 Update
Revenue/Resources					
Taxes	0	0	0	0	0
Licenses & Permits	0	0	0	0	0
Courts & Use of Money & Property	0	0	0	0	0
Revenue from Other Agencies	3,699,730	3,565,210	5,263,160	5,267,910	4,750
Charges for Services	0	0	0	0	0
Miscellaneous	0	0	0	0	0
Revenue Subtotal	3,699,730	3,565,210	5,263,160	5,267,910	4,750
Prior Year Cancellations	147,820	276,710	0	0	0
Transfers In	0	0	0	0	0
Subtotal	147,820	276,710	0	0	0
Total Revenues/Resources	3,847,550	3,841,920	5,263,160	5,267,910	4,750
Expenditures/Uses					
Personnel Services	1,035,440	1,035,670	1,518,360	1,476,380	(41,980)
Employee Benefits	338,110	338,480	486,300	430,300	(56,000)
Non-Personnel	2,191,090	2,183,000	3,425,590	3,449,200	23,610
Properties	0	0	0	0	0
Debt Service	0	0	0	0	0
Expenditures Subtotal	3,564,640	3,557,150	5,430,250	5,355,880	(74,370)
Transfers Out	19,990	20,010	19,990	20,000	10
Subtotal	19,990	20,010	19,990	20,000	10
Total Expenditures/Uses	3,584,630	3,577,160	5,450,240	5,375,880	(74,360)
Net Increase (Decrease) in Fund Balance	262,920	264,760	(187,080)	(107,970)	79,110
FY Beginning Balance	527,090	790,010	604,140	1,054,770	450,630
FY Ending Balance	790,010	1,054,770	417,060	946,800	529,740



General Aviation

This fund accounts for revenues from hangar rental and other fees at Lunken Airport. Expenditures from this fund support maintenance and general operation of the municipally-owned Lunken Airport.

	FY 2019 Actual	FY 2020 Actual	FY 2021 Biennial	FY 2021 Approved Update	Change FY 2021 Approved to FY 2021 Update
Revenue/Resources					
Taxes	0	0	0	0	0
Licenses & Permits	0	0	0	0	0
Courts & Use of Money & Property	47,870	63,260	25,000	25,000	0
Revenue from Other Agencies	0	50,790	0	0	0
Charges for Services	2,095,530	2,061,470	2,106,810	1,932,360	(174,450)
Miscellaneous	28,280	26,140	0	0	0
Revenue Subtotal	2,171,680	2,201,660	2,131,810	1,957,360	(174,450)
Prior Year Cancellations	60	64,120	0	0	0
Transfers In	0	965,510	0	0	0
Subtotal	60	1,029,630	0	0	0
Total Revenues/Resources	2,171,740	3,231,290	2,131,810	1,957,360	(174,450)
Expenditures/Uses					
Personnel Services	853,800	737,560	888,800	815,710	(73,090)
Employee Benefits	280,730	287,020	414,390	365,310	(49,080)
Non-Personnel	708,870	999,640	809,100	955,360	146,260
Properties	47,310	19,460	48,260	0	(48,260)
Debt Service	57,390	54,940	54,120	53,210	(910)
Expenditures Subtotal	1,948,100	2,098,620	2,214,670	2,189,590	(25,080)
Transfers Out	703,400	592,930	340,000	540,920	200,920
Subtotal	703,400	592,930	340,000	540,920	200,920
Total Expenditures/Uses	2,651,500	2,691,550	2,554,670	2,730,510	175,840
Net Increase (Decrease) in Fund Balance	(479,760)	539,740	(422,860)	(773,150)	(350,290)
FY Beginning Balance	2,175,820	1,696,060	1,014,330	2,235,800	1,221,470
FY Ending Balance	1,696,060	2,235,800	591,470	1,462,650	871,180



Hazard Abatement

This fund accounts for the receipts of all Vacant Building Maintenance License fees and Residential Rental Registration program fees. Expenditures support the remediation of substandard or hazardous conditions of vacant buildings and rental housing.

	FY 2019 Actual	FY 2020 Actual	FY 2021 Biennial	FY 2021 Approved Update	Change FY 2021 Approved to FY 2021 Update
Revenue/Resources					
Taxes	0	0	0	0	0
Licenses & Permits	0	0	0	0	0
Courts & Use of Money & Property	0	0	0	0	0
Revenue from Other Agencies	0	0	0	0	0
Charges for Services	857,950	539,310	915,000	1,420,050	505,050
Miscellaneous	248,160	108,630	0	0	0
Revenue Subtotal	1,106,110	647,940	915,000	1,420,050	505,050
Prior Year Cancellations	69,630	41,290	0	0	0
Transfers In	0	0	0	0	0
Subtotal	69,630	41,290	0	0	0
Total Revenues/Resources	1,175,740	689,230	915,000	1,420,050	505,050
Expenditures/Uses					
Personnel Services	65,250	128,180	130,390	1,240,400	1,110,010
Employee Benefits	20,610	41,670	55,520	581,200	525,680
Non-Personnel	650,650	187,770	847,700	907,210	59,510
Properties	0	0	0	0	0
Debt Service	0	0	0	0	0
Expenditures Subtotal	736,510	357,620	1,033,610	2,728,810	1,695,200
Transfers Out	0	0	0	0	0
Subtotal	0	0	0	0	0
Total Expenditures/Uses	736,510	357,620	1,033,610	2,728,810	1,695,200
Net Increase (Decrease) in Fund Balance	439,230	331,610	(118,610)	(1,308,760)	(1,190,150)
FY Beginning Balance	2,156,430	2,595,660	2,477,050	2,927,270	450,220
FY Ending Balance	2,595,660	2,927,270	2,358,440	1,618,510	(739,930)



Income Tax-Infrastructure

This fund accounts for receipts from the 0.1% increase in the Income Tax approved by voters in 1988 and for expenses for repair, upkeep, and improvements of the City's infrastructure. The City must spend a minimum amount for yearly infrastructure needs.

	FY 2019 Actual	FY 2020 Actual	FY 2021 Biennial	FY 2021 Approved Update	Change FY 2021 Approved to FY 2021 Update
Revenue/Resources					
Taxes	18,633,910	19,206,540	19,118,210	16,322,580	(2,795,630)
Licenses & Permits	0	0	0	0	0
Courts & Use of Money & Property	0	0	0	0	0
Revenue from Other Agencies	3,190	8,890	0	0	0
Charges for Services	171,560	105,620	0	0	0
Miscellaneous	394,370	267,500	0	0	0
Revenue Subtotal	19,203,030	19,588,550	19,118,210	16,322,580	(2,795,630)
Prior Year Cancellations	181,260	210,400	0	0	0
Transfers In	0	0	0	0	0
Subtotal	181,260	210,400	0	0	0
Total Revenues/Resources	19,384,290	19,798,950	19,118,210	16,322,580	(2,795,630)
Expenditures/Uses					
Personnel Services	10,243,980	10,778,260	11,200,470	11,155,660	(44,810)
Employee Benefits	4,211,260	4,292,590	5,207,460	3,947,980	(1,259,480)
Non-Personnel	4,603,140	4,738,890	4,627,960	4,556,380	(71,580)
Properties	0	0	12,280	0	(12,280)
Debt Service	0	0	0	0	0
Expenditures Subtotal	19,058,380	19,809,740	21,048,170	19,660,020	(1,388,150)
Transfers Out	1,910,260	879,910	884,210	884,220	10
Subtotal	1,910,260	879,910	884,210	884,220	10
Total Expenditures/Uses	20,968,640	20,689,650	21,932,380	20,544,240	(1,388,140)
Net Increase (Decrease) in Fund Balance	(1,584,350)	(890,700)	(2,814,170)	(4,221,660)	(1,407,490)
FY Beginning Balance	9,611,120	8,026,770	5,442,170	7,136,070	1,693,900
FY Ending Balance	8,026,770	7,136,070	2,628,000	2,914,410	286,410



Income Tax-Transit

This fund accumulates the proceeds of the 0.3% of the Income Tax established for City transit needs and transportation-related functions. The City contracts with the Southwest Ohio Regional Transit Authority (SORTA) to operate the bus system.

	FY 2019 Actual	FY 2020 Actual	FY 2021 Biennial	FY 2021 Approved Update	Change FY 2021 Approved to FY 2021 Update
Revenue/Resources					
Taxes	55,901,720	57,619,620	57,354,620	12,572,900	(44,781,720)
Licenses & Permits	0	0	0	0	0
Courts & Use of Money & Property	109,320	159,840	125,000	125,000	0
Revenue from Other Agencies	0	0	0	0	0
Charges for Services	1,610	630	0	0	0
Miscellaneous	1,820	0	0	0	0
Revenue Subtotal	56,014,470	57,780,090	57,479,620	12,697,900	(44,781,720)
Prior Year Cancellations	0	3,100	0	0	0
Transfers In	3,000,000	70,000	0	0	0
Subtotal	3,000,000	73,100	0	0	0
Total Revenues/Resources	59,014,470	57,853,190	57,479,620	12,697,900	(44,781,720)
Expenditures/Uses					
Personnel Services	204,650	183,110	259,530	199,720	(59,810)
Employee Benefits	62,470	64,720	59,660	55,800	(3,860)
Non-Personnel	56,259,130	55,597,000	56,087,390	18,646,030	(37,441,360)
Properties	0	0	0	0	0
Debt Service	0	0	0	0	0
Expenditures Subtotal	56,526,250	55,844,830	56,406,580	18,901,550	(37,505,030)
Transfers Out	100,000	170,000	100,000	100,000	0
Subtotal	100,000	170,000	100,000	100,000	0
Total Expenditures/Uses	56,626,250	56,014,830	56,506,580	19,001,550	(7,276,690)
Net Increase (Decrease) in Fund Balance	2,388,220	1,838,360	973,040	(6,303,650)	(7,276,690)
FY Beginning Balance	6,013,540	8,401,760	8,469,690	10,240,120	1,770,430
FY Ending Balance	8,401,760	10,240,120	9,442,730	3,936,470	(5,506,260)



Metropolitan Sewer District

This fund supports the management and operation of the Metropolitan Sewer District (MSD). MSD is run by the City on behalf of Hamilton County. User fees charged to customers fund operating expenses and capital improvements.

	FY 2019 Actual	FY 2020 Actual	FY 2021 Biennial	FY 2021 Approved Update	Change FY 2021 Approved to FY 2021 Update
Revenue/Resources					
Taxes	0	0	0	0	0
Licenses & Permits	28,000	39,270	28,560	28,560	0
Courts & Use of Money & Property	2,365,350	4,404,540	1,426,160	1,426,160	0
Revenue from Other Agencies	15,000	5,760	15,300	15,300	0
Charges for Services	277,095,440	269,085,260	278,887,200	270,927,980	(7,959,220)
Miscellaneous	1,273,050	775,120	1,298,640	600,000	(698,640)
Revenue Subtotal	280,776,840	274,309,950	281,655,860	272,998,000	(8,657,860)
Prior Year Cancellations	4,359,050	4,992,900	0	0	0
Transfers In	0	0	0	0	0
Subtotal	4,359,050	4,992,900	0	0	0
Total Revenues/Resources	285,135,890	279,302,850	281,655,860	272,998,000	(8,657,860)
Expenditures/Uses					
Personnel Services	41,362,790	17,967,980	44,586,320	43,852,750	(733,570)
Employee Benefits	16,339,430	7,241,560	18,447,770	18,146,750	(301,020)
Non-Personnel	66,737,120	50,137,670	72,821,360	74,502,520	1,681,160
Properties	2,656,800	1,435,560	4,149,100	3,432,330	(716,780)
Debt Service	92,802,970	40,038,730	96,490,520	84,536,000	(11,954,520)
Expenditures Subtotal	219,899,110	116,821,500	236,495,070	224,470,350	(12,024,730)
Transfers Out	85,680,000	64,882,000	62,000,000	62,000,000	0
Subtotal	85,680,000	64,882,000	62,000,000	62,000,000	0
Total Expenditures/Uses	305,579,110	181,703,500	298,495,070	286,470,350	(12,024,730)
Net Increase (Decrease) in Fund Balance	(20,443,220)	97,599,350	(16,839,210)	(13,472,350)	3,366,870
FY Beginning Balance	92,541,450	72,098,230	71,316,050	169,697,580	98,381,530
FY Ending Balance	72,098,230	169,697,580	54,476,840	156,225,230	101,748,390



Municipal Golf

This fund supports the operation and maintenance of the City's privately managed golf courses, using receipts from fees charged for the use of golf courses, driving ranges, golf carts, and concessions purchased by golf patrons.

	FY 2019 Actual	FY 2020 Actual	FY 2021 Biennial	FY 2021 Approved Update	Change FY 2021 Approved to FY 2021 Update
Revenue/Resources					
Taxes	0	0	0	0	0
Licenses & Permits	0	0	0	0	0
Courts & Use of Money & Property	20,470	25,720	25,000	15,000	(10,000)
Revenue from Other Agencies	0	0	0	0	0
Charges for Services	5,466,050	5,825,720	5,875,000	4,775,000	(1,100,000)
Miscellaneous	2,200	23,950	0	0	0
Revenue Subtotal	5,488,720	5,875,390	5,900,000	4,790,000	(1,110,000)
Prior Year Cancellations	7,470	10,850	0	0	0
Transfers In	0	840	0	0	0
Subtotal	7,470	11,690	0	0	0
Total Revenues/Resources	5,496,190	5,887,080	5,900,000	4,790,000	(1,110,000)
Expenditures/Uses					
Personnel Services	149,220	177,310	214,090	191,170	(22,920)
Employee Benefits	46,750	48,750	78,860	67,930	(10,930)
Non-Personnel	5,462,420	4,990,900	5,285,020	4,656,590	(628,430)
Properties	0	0	0	0	0
Debt Service	297,290	40,630	39,130	673,130	634,000
Expenditures Subtotal	5,955,680	5,257,590	5,617,100	5,588,820	(28,280)
Transfers Out	235,000	1,500	0	0	0
Subtotal	235,000	1,500	0	0	0
Total Expenditures/Uses	6,190,680	5,259,090	5,617,100	5,588,820	(28,280)
Net Increase (Decrease) in Fund Balance	(694,490)	627,990	282,900	(798,820)	(1,081,720)
FY Beginning Balance	1,522,080	827,590	1,165,310	1,455,580	290,270
FY Ending Balance	827,590	1,455,580	1,448,210	656,760	(791,450)



Municipal Motor Vehicle License Tax

This fund accounts for the receipts from the Motor Vehicle License Tax levied by the City and 50% of the receipts from the tax levied by Hamilton County. Fund expenditures are dedicated to repair, upkeep, and improvements to the City's right-of-way.

	FY 2019 Actual	FY 2020 Actual	FY 2021 Biennial	FY 2021 Approved Update	Change FY 2021 Approved to FY 2021 Update
Revenue/Resources					
Taxes	0	0	0	0	0
Licenses & Permits	0	0	0	0	0
Courts & Use of Money & Property	0	0	0	0	0
Revenue from Other Agencies	2,750,390	2,515,900	3,900,000	3,300,000	(600,000)
Charges for Services	68,450	(18,440)	0	0	0
Miscellaneous	57,040	139,610	0	0	0
Revenue Subtotal	2,875,880	2,637,070	3,900,000	3,300,000	(600,000)
Prior Year Cancellations	34,570	23,620	0	0	0
Transfers In	0	0	0	0	0
Subtotal	34,570	23,620	0	0	0
Total Revenues/Resources	2,910,450	2,660,690	3,900,000	3,300,000	(600,000)
Expenditures/Uses					
Personnel Services	1,400,490	1,333,270	1,488,290	1,438,930	(49,360)
Employee Benefits	591,970	652,930	733,740	681,030	(52,710)
Non-Personnel	1,704,080	1,130,550	1,553,710	1,583,140	29,430
Properties	0	0	0	0	0
Debt Service	0	0	0	0	0
Expenditures Subtotal	3,696,540	3,116,750	3,775,740	3,703,100	(72,640)
Transfers Out	39,700	39,680	39,620	39,620	0
Subtotal	39,700	39,680	39,620	39,620	0
Total Expenditures/Uses	3,736,240	3,156,430	3,815,360	3,742,720	(72,640)
Net Increase (Decrease) in Fund Balance	(825,790)	(495,740)	84,640	(442,720)	(527,360)
FY Beginning Balance	1,872,220	1,046,430	628,220	550,690	(77,530)
FY Ending Balance	1,046,430	550,690	712,860	107,970	(604,890)



Parking Meter

This fund accounts for receipts from parking meters throughout the City. Expenditures include the operation and maintenance of the on-street parking system. A portion of parking meter revenue is transferred to the General Fund which is not reflected here.

	FY 2019 Actual	FY 2020 Actual	FY 2021 Biennial	FY 2021 Approved Update	Change FY 2021 Approved to FY 2021 Update
Revenue/Resources					
Taxes	0	0	0	0	0
Licenses & Permits	0	0	0	0	0
Courts & Use of Money & Property	0	0	0	0	0
Revenue from Other Agencies	0	0	0	0	0
Charges for Services	0	3,803,060	4,725,000	4,400,000	(325,000)
Miscellaneous	0	1,340	0	0	0
Revenue Subtotal	0	3,804,400	4,725,000	4,400,000	(325,000)
Prior Year Cancellations	0	0	0	0	0
Transfers In	0	0	0	0	0
Subtotal	0	0	0	0	0
Total Revenues/Resources	0	3,804,400	4,725,000	4,400,000	(325,000)
Expenditures/Uses					
Personnel Services	0	1,297,450	1,689,920	1,523,350	(166,570)
Employee Benefits	0	601,550	721,040	612,870	(108,170)
Non-Personnel	0	2,062,440	1,829,140	2,261,740	432,600
Properties	0	0	0	0	0
Debt Service	0	0	0	0	0
Expenditures Subtotal	0	3,961,440	4,240,100	4,397,960	157,860
Transfers Out	0	0	392,560	0	(392,560)
Subtotal	0	0	392,560	0	(392,560)
Total Expenditures/Uses	0	3,961,440	4,632,660	4,397,960	(234,700)
Net Increase (Decrease) in Fund Balance	0	(157,040)	92,340	2,040	(90,300)
FY Beginning Balance	0	0	26,560	(157,040)	(183,600)
FY Ending Balance	0	(157,040)	118,900	(155,000)	(273,900)



Parking System Facilities

This fund supports the operations of and improvements to the City's public garages and parking lots (off-street). The Parking System operates as a system whereby the more profitable garages and parking lots support those in less profitable locations.

	FY 2019 Actual	FY 2020 Actual	FY 2021 Biennial	FY 2021 Approved Update	Change FY 2021 Approved to FY 2021 Update
Revenue/Resources					
Taxes	0	0	0	0	0
Licenses & Permits	0	0	0	0	0
Courts & Use of Money & Property	210,700	255,550	150,000	105,520	(44,490)
Revenue from Other Agencies	0	0	0	0	0
Charges for Services	11,486,950	6,630,980	7,851,500	4,500,000	(3,351,500)
Miscellaneous	0	39,480	0	0	0
Revenue Subtotal	11,697,650	6,926,010	8,001,500	4,605,520	(3,395,990)
Prior Year Cancellations	1,432,300	681,070	0	0	0
Transfers In	0	20,280	392,560	0	(392,560)
Subtotal	1,432,300	701,350	392,560	0	(392,560)
Total Revenues/Resources	13,129,950	7,627,360	8,394,060	4,605,520	(3,788,550)
Expenditures/Uses					
Personnel Services	1,986,620	393,830	415,740	412,660	(3,080)
Employee Benefits	869,770	241,460	206,300	149,830	(56,470)
Non-Personnel	6,232,710	5,045,590	4,737,840	4,804,950	67,110
Properties	0	0	0	0	0
Debt Service	2,021,970	2,179,350	2,104,740	2,241,790	137,050
Expenditures Subtotal	11,111,070	7,860,230	7,464,620	7,609,230	144,610
Transfers Out	501,300	123,780	190,000	590,000	400,000
Subtotal	501,300	123,780	190,000	590,000	400,000
Total Expenditures/Uses	11,612,370	7,984,010	7,654,620	8,199,230	544,610
Net Increase (Decrease) in Fund Balance	1,517,580	(356,650)	739,440	(3,593,710)	(4,333,160)
FY Beginning Balance	8,723,630	10,241,210	10,497,840	9,884,560	(613,280)
FY Ending Balance	10,241,210	9,884,560	11,237,280	6,290,850	(4,946,430)



Recreation Special Activities

This fund accounts for the receipts and operating expenditures of recreation facility rentals, day camps, swimming pools, the Schmidt boat ramp, concessions, and recreation center contract classes.

	FY 2019 Actual	FY 2020 Actual	FY 2021 Biennial	FY 2021 Approved Update	Change FY 2021 Approved to FY 2021 Update
Revenue/Resources					
Taxes	0	0	0	0	0
Licenses & Permits	0	0	0	0	0
Courts & Use of Money & Property	84,140	98,710	83,000	89,000	6,000
Revenue from Other Agencies	762,910	1,452,960	500,000	1,260,000	760,000
Charges for Services	4,324,130	3,542,870	4,312,000	5,001,000	689,000
Miscellaneous	167,850	65,410	5,000	100,000	95,000
Revenue Subtotal	5,339,030	5,159,950	4,900,000	6,450,000	1,550,000
Prior Year Cancellations	105,050	60,610	0	0	0
Transfers In	0	0	0	0	0
Subtotal	105,050	60,610	0	0	0
Total Revenues/Resources	5,444,080	5,220,560	4,900,000	6,450,000	1,550,000
Expenditures/Uses					
Personnel Services	3,085,330	2,972,130	3,259,140	4,100,790	841,650
Employee Benefits	308,670	412,270	241,990	376,650	134,660
Non-Personnel	1,368,200	1,209,900	1,586,580	1,763,710	177,130
Properties	1,190	63,290	13,420	13,440	20
Debt Service	0	0	0	0	0
Expenditures Subtotal	4,763,390	4,657,590	5,101,130	6,254,590	1,153,460
Transfers Out	600,000	0	0	0	0
Subtotal	600,000	0	0	0	0
Total Expenditures/Uses	5,363,390	4,657,590	5,101,130	6,254,590	1,153,460
Net Increase (Decrease) in Fund Balance	80,690	562,970	(201,130)	195,410	396,540
FY Beginning Balance	2,619,920	2,700,610	1,387,130	3,263,580	1,876,450
FY Ending Balance	2,700,610	3,263,580	1,186,000	3,458,990	2,272,990



Safe and Clean

This fund accounts for the receipts of revenues generated by the City's billboard leases up to \$50,000 annually.

	FY 2019 Actual	FY 2020 Actual	FY 2021 Biennial	FY 2021 Approved Update	Change FY 2021 Approved to FY 2021 Update
Revenue/Resources					
Taxes	0	0	0	0	0
Licenses & Permits	0	0	0	0	0
Courts & Use of Money & Property	50,000	46,440	50,000	50,000	0
Revenue from Other Agencies	0	0	0	0	0
Charges for Services	0	0	0	0	0
Miscellaneous	0	0	0	0	0
Revenue Subtotal	50,000	46,440	50,000	50,000	0
Prior Year Cancellations	50,190	5,060	0	0	0
Transfers In	0	0	0	0	0
Subtotal	50,190	5,060	0	0	0
Total Revenues/Resources	100,190	51,500	50,000	50,000	0
Expenditures/Uses					
Personnel Services	0	0	0	0	0
Employee Benefits	0	0	0	0	0
Non-Personnel	50,000	50,500	51,010	51,010	0
Properties	0	0	0	0	0
Debt Service	0	0	0	0	0
Expenditures Subtotal	50,000	50,500	51,010	51,010	0
Transfers Out	0	0	0	0	0
Subtotal	0	0	0	0	0
Total Expenditures/Uses	50,000	50,500	51,010	51,010	0
Net Increase (Decrease) in Fund Balance	50,190	1,000	(1,010)	(1,010)	0
FY Beginning Balance	14,850	65,040	64,540	66,040	1,500
FY Ending Balance	65,040	66,040	63,530	65,030	1,500



Sawyer Point

The revenue from this fund is generated from waterfront fee-based programs, waterfront special activities and events, concession commissions, and parking fees.

	FY 2019 Actual	FY 2020 Actual	FY 2021 Biennial	FY 2021 Approved Update	Change FY 2021 Approved to FY 2021 Update
Revenue/Resources					
Taxes	0	0	0	0	0
Licenses & Permits	0	0	0	0	0
Courts & Use of Money & Property	65,600	114,630	20,000	35,000	15,000
Revenue from Other Agencies	0	0	0	0	0
Charges for Services	734,260	702,960	847,500	677,000	(170,500)
Miscellaneous	120	19,150	0	0	0
Revenue Subtotal	799,980	836,740	867,500	712,000	(155,500)
Prior Year Cancellations	4,470	109,650	0	0	0
Transfers In	0	0	0	0	0
Subtotal	4,470	109,650	0	0	0
Total Revenues/Resources	804,450	946,390	867,500	712,000	(155,500)
Expenditures/Uses					
Personnel Services	398,370	474,490	550,840	615,770	64,930
Employee Benefits	139,700	253,280	288,070	236,580	(51,490)
Non-Personnel	461,200	353,900	812,090	695,080	(117,010)
Properties	0	0	0	0	0
Debt Service	0	0	0	0	0
Expenditures Subtotal	999,270	1,081,670	1,651,000	1,547,430	(103,570)
Transfers Out	0	773,000	0	0	0
Subtotal	0	773,000	0	0	0
Total Expenditures/Uses	999,270	1,854,670	1,651,000	1,547,430	(103,570)
Net Increase (Decrease) in Fund Balance	(194,820)	(908,280)	(783,500)	(835,430)	(51,930)
FY Beginning Balance	2,415,350	2,220,530	1,511,400	1,312,250	(199,150)
FY Ending Balance	2,220,530	1,312,250	727,900	476,820	(251,080)



Stormwater Management

This fund supports the operations, maintenance and capital improvements for the City's Stormwater mitigation efforts. Revenues are generated by a user fee determined by property area and land use based on an intensity of development factor formula.

	FY 2019 Actual	FY 2020 Actual	FY 2021 Biennial	FY 2021 Approved Update	Change FY 2021 Approved to FY 2021 Update
Revenue/Resources					
Taxes	0	0	0	0	0
Licenses & Permits	0	0	0	0	0
Courts & Use of Money & Property	219,040	231,940	29,800	29,800	0
Revenue from Other Agencies	8,130	0	0	0	0
Charges for Services	15,525,850	22,755,180	26,513,460	24,970,200	(1,543,260)
Miscellaneous	83,080	196,550	0	0	0
Revenue Subtotal	15,836,100	23,183,670	26,543,260	25,000,000	(1,543,260)
Prior Year Cancellations	295,500	131,160	0	0	0
Transfers In	2,090	524,070	0	0	0
Subtotal	297,590	655,230	0	0	0
Total Revenues/Resources	16,133,690	23,838,900	26,543,260	25,000,000	(1,543,260)
Expenditures/Uses					
Personnel Services	7,752,700	8,432,650	8,844,790	8,957,950	113,160
Employee Benefits	2,774,450	3,222,050	3,462,510	3,603,180	140,670
Non-Personnel	6,856,940	9,531,740	9,990,790	10,552,610	561,820
Properties	463,220	215,960	267,220	295,000	27,780
Debt Service	665,170	1,088,320	1,195,760	893,150	(302,610)
Expenditures Subtotal	18,512,480	22,490,720	23,761,070	24,301,890	540,820
Transfers Out	1,897,800	1,831,690	643,300	643,000	(300)
Subtotal	1,897,800	1,831,690	643,300	643,000	(300)
Total Expenditures/Uses	20,410,280	24,322,410	24,404,370	24,944,890	540,520
Net Increase (Decrease) in Fund Balance	(4,276,590)	(483,510)	2,138,890	55,110	(2,083,780)
FY Beginning Balance	9,699,880	5,423,290	3,893,090	4,939,780	1,046,690
FY Ending Balance	5,423,290	4,939,780	6,031,980	4,994,890	(1,037,090)



Street Construction Maintenance & Repair

This fund is used by the City to supplement the maintenance and repair of the City's street system and traffic control devices. The funds are received from the State of Ohio from the motor vehicle license tax and gasoline taxes.

	FY 2019 Actual	FY 2020 Actual	FY 2021 Biennial	FY 2021 Approved Update	Change FY 2021 Approved to FY 2021 Update
Revenue/Resources					
Taxes	0	0	0	0	0
Licenses & Permits	0	0	0	0	0
Courts & Use of Money & Property	0	0	0	0	0
Revenue from Other Agencies	10,058,730	13,495,080	15,427,300	15,427,300	0
Charges for Services	243,280	71,360	140,820	140,820	0
Miscellaneous	329,780	380,180	0	0	0
Revenue Subtotal	10,631,790	13,946,620	15,568,120	15,568,120	0
Prior Year Cancellations	156,940	245,970	0	0	0
Transfers In	0	37,430	0	0	0
Subtotal	156,940	283,400	0	0	0
Total Revenues/Resources	10,788,730	14,230,020	15,568,120	15,568,120	0
Expenditures/Uses					
Personnel Services	5,722,540	5,617,210	6,932,640	6,232,890	(699,750)
Employee Benefits	2,362,980	2,654,640	3,253,720	2,714,640	(539,080)
Non-Personnel	4,133,590	5,472,340	5,165,560	6,454,160	1,288,600
Properties	15,680	112,970	18,760	0	(18,760)
Debt Service	0	0	0	0	0
Expenditures Subtotal	12,234,790	13,857,160	15,370,680	15,401,690	31,010
Transfers Out	113,290	112,660	111,970	111,970	0
Subtotal	113,290	112,660	111,970	111,970	0
Total Expenditures/Uses	12,348,080	13,969,820	15,482,650	15,513,660	31,010
Net Increase (Decrease) in Fund Balance	(1,559,350)	260,200	85,470	54,460	(31,010)
FY Beginning Balance	3,814,120	2,254,770	1,719,360	2,514,970	795,610
FY Ending Balance	2,254,770	2,514,970	1,804,830	2,569,430	764,600



Streetcar Operations

This fund is used by the City to provide funding for the operations and maintenance of the Cincinnati Streetcar.

	FY 2019 Actual	FY 2020 Actual	FY 2021 Biennial	FY 2021 Approved Update	Change FY 2021 Approved to FY 2021 Update
Revenue/Resources					
Taxes	0	0	0	0	0
Licenses & Permits	0	0	0	0	0
Courts & Use of Money & Property	0	405,630	600,000	0	(600,000)
Revenue from Other Agencies	900,000	900,000	900,000	1,100,000	200,000
Charges for Services	1,500,440	1,775,400	1,500,000	337,640	(1,162,360)
Miscellaneous	0	5,080	0	0	0
Revenue Subtotal	2,400,440	3,086,110	3,000,000	1,437,640	(1,562,360)
Prior Year Cancellations	0	84,740	0	0	0
Transfers In	0	501,670	0	2,255,610	2,255,610
Subtotal	0	586,410	0	2,255,610	2,255,610
Total Revenues/Resources	2,400,440	3,672,520	3,000,000	3,693,250	693,250
Expenditures/Uses					
Personnel Services	247,020	363,580	384,690	660,500	275,810
Employee Benefits	50,430	95,140	113,970	164,160	50,190
Non-Personnel	2,622,320	3,153,510	3,071,730	2,649,670	(422,060)
Properties	0	0	0	0	0
Debt Service	0	0	0	0	0
Expenditures Subtotal	2,919,770	3,612,230	3,570,390	3,474,330	(96,060)
Transfers Out	0	0	0	0	0
Subtotal	0	0	0	0	0
Total Expenditures/Uses	2,919,770	3,612,230	3,570,390	3,474,330	(96,060)
Net Increase (Decrease) in Fund Balance	(519,330)	60,290	(570,390)	218,920	789,310
FY Beginning Balance	442,120	(77,210)	822,790	(16,920)	(839,710)
FY Ending Balance	(77,210)	(16,920)	252,400	202,000	(50,400)



Water Works

This fund supports the operations, capital improvements, repairs, and debt service expenditures of the Greater Cincinnati Water Works (GCWW). The City owns and operates the entire system, which is funded mainly by water user fees paid by GCWW customers.

	FY 2019 Actual	FY 2020 Actual	FY 2021 Biennial	FY 2021 Approved Update	Change FY 2021 Approved to FY 2021 Update
Revenue/Resources					
Taxes	0	0	0	0	0
Licenses & Permits	0	0	0	0	0
Courts & Use of Money & Property	2,556,330	3,414,610	1,240,000	1,645,000	405,000
Revenue from Other Agencies	0	0	0	0	0
Charges for Services	161,985,330	169,780,740	175,300,000	167,420,000	(7,880,000)
Miscellaneous	(901,750)	736,170	180,000	230,000	50,000
Revenue Subtotal	163,639,910	173,931,520	176,720,000	169,295,000	(7,425,000)
Prior Year Cancellations	2,567,370	2,481,440	0	0	0
Transfers In	0	0	0	0	0
Subtotal	2,567,370	2,481,440	0	0	0
Total Revenues/Resources	166,207,280	176,412,960	176,720,000	169,295,000	(7,425,000)
Expenditures/Uses					
Personnel Services	34,346,650	36,253,900	42,693,890	40,405,470	(2,288,420)
Employee Benefits	13,679,010	14,779,670	18,736,130	16,775,720	(1,960,410)
Non-Personnel	38,137,890	39,370,390	40,637,760	44,634,610	3,996,850
Properties	0	0	0	0	0
Debt Service	40,634,590	40,717,850	48,610,370	43,754,380	(4,855,990)
Expenditures Subtotal	126,798,140	131,121,810	150,678,150	145,570,180	(5,107,970)
Transfers Out	16,885,800	28,232,000	29,200,000	29,200,000	0
Subtotal	16,885,800	28,232,000	29,200,000	29,200,000	0
Total Expenditures/Uses	143,683,940	159,353,810	179,878,150	174,770,180	(5,107,970)
Net Increase (Decrease) in Fund Balance	22,523,340	17,059,150	(3,158,150)	(5,475,180)	(2,317,030)
FY Beginning Balance	60,861,350	83,384,690	76,738,730	100,443,840	23,705,110
FY Ending Balance	83,384,690	100,443,840	73,580,580	94,968,660	21,388,080



DEPARTMENTAL BUDGETS

This section of the City Manager’s Approved FY 2021 Operating Budget Update contains the individual City department budgets.

The **All Funds Operating Budget Summary by Agency** report begins this section. The report presents the City departments’ agency budgets and includes a breakdown between the General Fund, Other Funds and All Funds that support the agency budgets. It also includes a Staffing Plan FTE summary by General Fund, Other Funds and All Funds.

Note: This table includes funding from the General Fund and Restricted Funds only. It does not include Internal Service or Consolidated Plan funding. Transfers In and Transfers Out are also not included.

Department Budgets

Each Departmental Budget is separated by a tab. The layout of the Departmental Budget sheets is described below.

Mission Statement: The mission of the department is provided.

Organizational Chart: This chart depicts how the department is organized.

Departmental Budget Summary: This section provides a departmental total Operating Budget table that includes the Approved FY 2020 Budget, the Approved FY 2021 Budget, the Approved FY 2021 Budget Update, and the change from the Approved FY 2021 Budget to the Approved FY 2021 Budget Update. The expenditure budget is summarized in the following categories:

Operating Budget

Personnel Services – includes salary-related expenditures such as regular hours, sick, vacation, overtime, and other pay.

Employee Benefits – includes fringe benefits such as pension contribution and health care, dental and eye insurances.

Non-Personnel (Services, Material, and Fixed Costs) – includes purchased goods and services such as contractual services, travel, materials and supplies, tools, rent, insurance (i.e. liability, workers compensation), payment to other governmental entities, etc.

Properties – includes furniture, equipment and other assets where individual or collective value do not warrant inclusion in the Capital Budget.

Debt Service – principal, interest and other expenditures related to debt.



An Operating Total is provided for both General Fund and Restricted Funds. It is followed by an “Internal Service Funds” row for operations serving other funds or departments within a government on a cost-reimbursement basis. The table then provides a sum Total for the operating budget.

Department Agencies

Following the Departmental Budget Summary page, a numeric list of one or more agencies included in the respective department’s budget is provided.

Agency Summaries: Each of the agency summaries will include the agency name and a description.

Agency Budget Summary: Similar to the Departmental Budget Summary, the Agency Budget Summary includes the Approved FY 2020 Budget, the Approved FY 2021 Budget, the Approved FY 2021 Budget Update, and the change from the Approved FY 2021 Budget to the Approved FY 2021 Budget Update. The expenditures are summarized by the major expenditure categories described previously. In addition, the Operating Total, Internal Service Funds, Consolidated Plan Projects, Agency Revenue, and Total Full-time Equivalent Positions related to the agency are included.

Adjustments to Costs to Maintain Current Budget: This section reflects any changes that have been made that are required to maintain current services, such as inflation, wage increases, and benefits increases. Each change to the budget, whether an increase (positive number) or a decrease (negative number) is reflected along with the FTE related to the change, and a brief description of the change. The change to the budget does not include changes to Internal Service Funds within that agency. Additionally, the change to the budget is net of any On-Going or One-Time Significant Agency Changes.

On-Going or One-Time Significant Agency Changes: This section reflects any changes above or below the budget. Changes may either be an increase or a decrease to the prior-year’s budget. This section includes the amount of the budget change, any FTE-related change, the fund name(s) impacted by the change, as well as a brief description of the change.

Notes About the Departmental Budgets

Health

Within the Community Health Center Activities Fund, the Health Department has re-coded revenue for FY 2021 among the two primary agencies in this fund. Approximately \$6 million in revenue has been shifted from the School & Adolescent Health agency to the Primary Health Care – Centers agency. This shift can be seen in the Health Department’s Departmental Budgets – Agency Summary pages under Agency Revenue.

Sewers

Please note that the total Sewers budget amount included in the Departmental Budgets section does not include amounts budgeted in the non-departmental accounts. Amounts budgeted in the Motorized & Construction Equipment account (MCEA) and the Office & Technical Equipment Account (OTEA) for Sewers can be found in the Non-Departmental Accounts Departmental Budgets section in those specific agencies. Sewers is the only department currently using those agency accounts.



Departmental Budgets All Funds Operating Budget Summary by Agency

All Funds Operating Budget Summary - Update

Department	Agency	Operating Budget Summary			Staffing Plan			
		General Fund	Other Funds	All Funds	General Fund	Other Funds	All Funds	
City Council	Councilmember G. Landsman	116,100	0	116,100	0.00	0.00	0.00	
	Councilmember P.G. Sittenfeld	116,100	0	116,100	0.00	0.00	0.00	
	Councilmember T. Dennard	0	0	0	0.00	0.00	0.00	
	Councilmember D. Mann	116,100	0	116,100	0.00	0.00	0.00	
	Councilmember C. Seelbach	116,100	0	116,100	0.00	0.00	0.00	
	Councilmember W. Young	116,100	0	116,100	0.00	0.00	0.00	
	Councilmember A. Murray	0	0	0	0.00	0.00	0.00	
	City Councilmembers	1,036,590	0	1,036,590	27.00	0.00	27.00	
	Councilmember C. Smitherman	116,100	0	116,100	0.00	0.00	0.00	
	Councilmember J. Pastor	116,100	0	116,100	0.00	0.00	0.00	
	Councilmember B. Sundermann	116,100	0	116,100	0.00	0.00	0.00	
	Councilmember J-M Kearney	116,100	0	116,100	0.00	0.00	0.00	
	Total		2,081,490	0	2,081,490	27.00	0.00	27.00
	Office of the Mayor	Office Of The Mayor	837,000	0	837,000	10.00	0.00	10.00
Clerk of Council	Office Of The Clerk Of Council	601,870	0	601,870	6.80	0.00	6.80	
City Manager	City Manager's Office	4,269,380	100,000	4,369,380	17.00	0.00	17.00	
	Office Of Budget & Evaluation	864,780	146,810	1,011,590	10.00	0.00	10.00	
	Emergency Communications Center	11,399,710	1,611,610	13,011,320	137.00	0.00	137.00	
	Office Of Environment and Sustainability	2,364,920	1,271,240	3,636,160	7.00	2.00	9.00	
	Retirement Division	0	0	0	0.00	12.00	12.00	
	Performance and Data Analytics	1,086,990	0	1,086,990	10.00	0.00	10.00	
	Internal Audit	431,480	0	431,480	4.00	0.00	4.00	
	Total		20,417,260	3,129,660	23,546,920	185.00	14.00	199.00
Buildings & Inspections	Buildings & Inspections, Licenses & Permits	7,391,830	46,780	7,438,610	76.00	0.00	76.00	
	Property Maintenance Code Enforcement	1,209,100	2,728,810	3,937,910	35.50	5.00	40.50	
	Total	8,600,930	2,775,590	11,376,520	111.50	5.00	116.50	
Citizen Complaint Authority	Citizen Complaint Authority	899,040	0	899,040	8.00	0.00	8.00	
City Planning	City Planning	398,040	0	398,040	10.00	0.00	10.00	
Community & Economic Development	Director's Office and Administration	630,470	94,070	724,540	7.00	7.00	14.00	
	Housing Division	1,357,720	79,840	1,437,560	2.00	8.00	10.00	
	Economic Development and Major/Special Projects Division	1,370,380	382,010	1,752,390	13.00	0.00	13.00	
	Total	3,358,570	555,920	3,914,490	22.00	15.00	37.00	
Enterprise Services	Duke Energy Center	0	9,349,830	9,349,830	0.00	0.00	0.00	
	Parking Facilities	0	11,507,240	11,507,240	0.00	39.38	39.38	
	Total	0	20,857,070	20,857,070	0.00	39.38	39.38	
Economic Inclusion	Economic Inclusion	4,290,150	323,990	4,614,140	9.00	3.00	12.00	
Enterprise Technology Solutions	Enterprise Technology Solutions	5,097,490	5,044,150	10,141,640	57.90	5.80	63.70	
	CAGIS	0	5,184,000	5,184,000	0.00	18.00	18.00	
	CLEAR	0	5,172,560	5,172,560	0.00	14.00	14.00	

Departmental Budgets

All Funds Operating Budget Summary by Agency



All Funds Operating Budget Summary - Update

Department	Agency	Operating Budget Summary			Staffing Plan		
		General Fund	Other Funds	All Funds	General Fund	Other Funds	All Funds
	Total	5,097,490	15,400,710	20,498,200	57.90	37.80	95.70
Finance	Office of The Director	476,430	103,610	580,040	3.00	0.00	3.00
	Accounts and Audits	1,496,840	1,953,470	3,450,310	15.00	4.00	19.00
	Treasury	967,940	147,583,820	148,551,760	10.00	2.00	12.00
	Risk Management	192,270	3,747,220	3,939,490	0.00	27.70	27.70
	Income Tax	2,813,470	0	2,813,470	31.00	0.00	31.00
	Purchasing	1,030,520	1,420,010	2,450,530	19.00	5.00	24.00
	Total	6,977,470	154,808,130	161,785,590	78.00	38.70	116.70
Fire	Fire - Response	108,645,540	0	108,645,540	824.00	0.00	824.00
	Fire - Support Services	12,668,930	0	12,668,930	84.00	0.00	84.00
	Total	121,314,470	0	121,314,470	908.00	0.00	908.00
Health	Office Of The Commissioner	0	2,363,760	2,363,760	0.00	21.80	21.80
	Technical Resources	0	2,407,290	2,407,290	0.00	25.00	25.00
	Community Health Services	0	5,827,890	5,827,890	0.00	70.00	70.00
	Primary Health Care - Programs	0	8,513,810	8,513,810	0.00	87.40	87.40
	Primary Health Care - Centers	0	20,561,520	20,561,520	0.00	182.78	182.78
	School & Adolescent Health	0	13,903,770	13,903,770	0.00	150.88	150.88
	Total	0	53,578,040	53,578,040	0.00	537.86	537.86
Human Resources	Human Resources	1,829,950	451,510	2,281,460	20.10	4.00	24.10
Law	Law - Civil	4,106,350	416,310	4,522,660	39.20	5.00	44.20
	Law - Administrative Hearings & Prosecution	3,063,940	0	3,063,940	35.00	0.00	35.00
	Law - Real Estate	0	1,303,730	1,303,730	0.00	9.00	9.00
	Total	7,170,290	1,720,040	8,890,330	74.20	14.00	88.20
Parks	Office of The Director	270,250	0	270,250	2.00	0.00	2.00
	Operations and Facility Management	5,513,730	10,215,970	15,729,700	115.00	74.40	189.40
	Administration and Program Services	2,489,900	824,630	3,314,530	32.40	6.40	38.80
	Total	8,273,880	11,040,600	19,314,480	149.40	80.80	230.20
Police	Patrol Bureau	98,689,820	713,600	99,403,420	818.00	0.00	818.00
	Investigations Bureau	21,691,990	780,810	22,472,800	161.00	0.00	161.00
	Support Bureau	16,167,560	224,370	16,391,930	105.00	0.00	105.00
	Administration Bureau	8,558,870	766,980	9,325,850	66.00	0.00	66.00
	Resource Bureau	6,419,390	206,990	6,626,380	91.00	0.00	91.00
	Total	151,527,630	2,692,750	154,220,380	1,241.00	0.00	1,241.00
Public Services	Office of The Director	957,080	187,810	1,144,890	9.00	1.00	10.00
	Traffic And Road Operations	0	13,667,160	13,667,160	0.00	122.00	122.00
	Neighborhood Operations	10,406,790	12,313,520	22,720,310	100.00	106.00	206.00
	City Facility Management	2,879,490	3,202,130	6,081,620	1.00	27.00	28.00
	Fleet Services	118,930	19,097,190	19,216,120	2.00	70.00	72.00
	Total	14,362,290	48,467,810	62,830,100	112.00	326.00	438.00
Recreation	West Region	3,119,500	1,220,230	4,339,730	41.17	32.62	73.79
	East Region	1,986,320	1,862,720	3,849,040	33.50	37.59	71.09
	Central Region	2,435,660	1,957,110	4,392,770	42.66	40.16	82.82
	Maintenance	3,029,980	1,875,830	4,905,810	58.47	4.00	62.47
	Golf	0	5,482,590	5,482,590	0.00	2.00	2.00
	Athletics	2,776,760	1,174,490	3,951,250	78.01	13.89	91.90



Departmental Budgets

All Funds Operating Budget Summary by Agency

All Funds Operating Budget Summary - Update

Department	Agency	Operating Budget Summary			Staffing Plan		
		General Fund	Other Funds	All Funds	General Fund	Other Funds	All Funds
	Support Services	2,124,450	1,419,940	3,544,390	35.74	1.00	36.74
	Total	15,472,670	14,992,910	30,465,580	289.55	131.26	420.81
Sewers	Office Of the Director	0	3,519,240	3,519,240	0.00	27.00	27.00
	Wastewater Engineering	0	7,973,940	7,973,940	0.00	127.00	127.00
	Project Delivery	0	0	0	0.00	0.00	0.00
	Wastewater Administration	0	12,021,020	12,021,020	0.00	57.00	57.00
	Information Technology	0	6,488,520	6,488,520	0.00	28.00	28.00
	Wastewater Treatment	0	2,620,550	2,620,550	0.00	23.00	23.00
	MSD Millcreek Section	0	20,566,800	20,566,800	0.00	70.00	70.00
	MSD Little Miami Section	0	7,670,750	7,670,750	0.00	27.00	27.00
	MSD Muddy Creek	0	3,835,980	3,835,980	0.00	18.00	18.00
	MSD Sycamore Section	0	2,815,870	2,815,870	0.00	15.00	15.00
	MSD Taylor Creek Section	0	1,971,230	1,971,230	0.00	11.00	11.00
	MSD Polk Run Section	0	1,609,610	1,609,610	0.00	9.00	9.00
	MSD Maintenance Section	0	8,791,610	8,791,610	0.00	69.00	69.00
	Wastewater Collection	0	23,898,930	23,898,930	0.00	161.00	161.00
	Regulatory Compliance & Safety (RCS)	0	8,162,590	8,162,590	0.00	59.00	59.00
	Watershed Operations (WO)	0	9,838,370	9,838,370	0.00	30.00	30.00
	Sewer Backups (SBU)	0	12,059,800	12,059,800	0.00	9.00	9.00
	Debt Service	0	84,536,000	84,536,000	0.00	0.00	0.00
	Total	0	218,380,810	218,380,810	0.00	740.00	740.00
Stormwater Management Utility	Stormwater Management Utility	0	10,848,140	10,848,140	0.00	34.00	34.00
Transportation & Engineering	Office of The Director	246,680	1,494,310	1,740,990	10.00	10.00	20.00
	Transportation Planning	9,220	1,737,140	1,746,360	2.00	29.80	31.80
	Engineering	98,090	1,253,100	1,351,190	1.00	64.50	65.50
	Aviation	0	2,273,620	2,273,620	0.00	14.00	14.00
	Streetcar Operations	0	4,610,700	4,610,700	0.00	2.00	2.00
	Traffic Services	0	3,709,680	3,709,680	0.00	41.00	41.00
	Traffic Engineering	1,923,170	3,254,080	5,177,250	0.00	29.00	29.00
	Total	2,277,160	18,332,630	20,609,790	13.00	190.30	203.30
Water Works	Business Services	0	12,085,900	12,085,900	0.00	83.00	83.00
	Commercial Services	0	15,000,130	15,000,130	0.00	124.14	124.14
	Water Supply	0	25,232,690	25,232,690	0.00	138.46	138.46
	Water Distribution	0	18,954,610	18,954,610	0.00	145.46	145.46
	Water Quality and Treatment	0	10,226,060	10,226,060	0.00	43.92	43.92
	Engineering	0	7,050,420	7,050,420	0.00	98.46	98.46
	Information Technology	0	8,088,730	8,088,730	0.00	34.00	34.00
	Water Works Debt Service	0	43,412,000	43,412,000	0.00	0.00	0.00
	Total	0	140,050,540	140,050,540	0.00	667.44	667.44

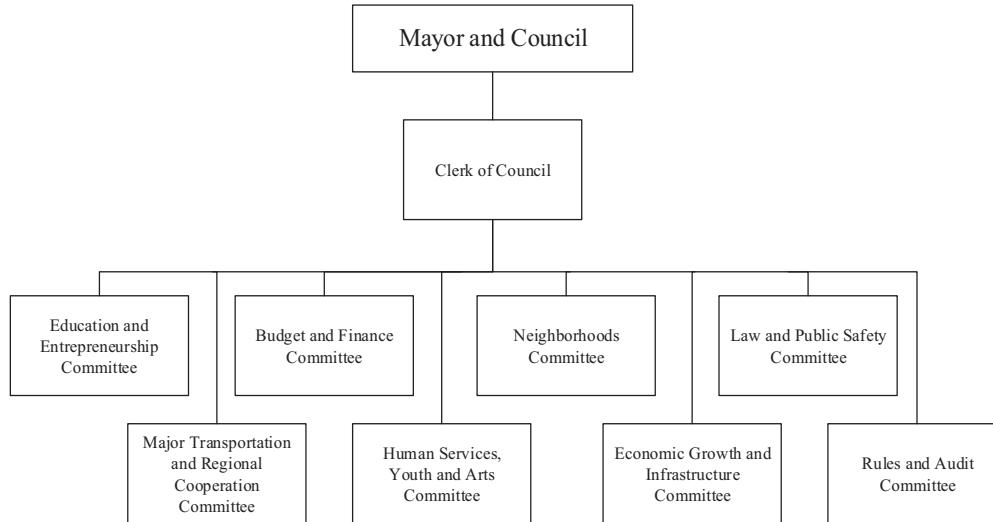


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City Council

The mission of the City Council is to effectively conduct all legislative functions of the City of Cincinnati. All legislative powers of the City are vested in the City Council subject to terms of the City Charter and terms of the Constitution of the State of Ohio.



Departmental Budget Summary

	FY 2020 Budget	FY 2021 Budget	FY 2021 Update	Change FY 2021 Budget to FY 2021 Approved Update
Operating Budget General Fund				
Personnel Services	1,600,790	1,584,490	1,545,900	(38,590)
Employee Benefits	491,570	488,190	491,580	3,390
Non-Personnel	44,010	44,460	44,010	(450)
Properties	0	0	0	0
Debt Service	0	0	0	0
Operating Total	2,136,370	2,117,140	2,081,490	(35,650)
Operating Budget Restricted				
Personnel Services	0	0	0	0
Employee Benefits	0	0	0	0
Non-Personnel	0	0	0	0
Properties	0	0	0	0
Debt Service	0	0	0	0
Operating Total	0	0	0	0
Internal Service Funds	0	0	0	0
Total	2,136,370	2,117,140	2,081,490	(35,650)
Consolidated Plan Projects (CDBG)	0	0	0	0
Department Revenue	0	0	0	0
Total Full-time Equivalent Positions	27.00	27.00	27.00	0.00

Departmental Budgets

City Council



Department Agencies

- | | |
|----------------------------------|---------------------------------|
| 1. Councilmember G. Landsman | 7. Councilmember A. Murray |
| 2. Councilmember P.G. Sittenfeld | 8. City Councilmembers |
| 3. Councilmember T. Dennard | 9. Councilmember C. Smitherman |
| 4. Councilmember D. Mann | 10. Councilmember J. Pastor |
| 5. Councilmember C. Seelbach | 11. Councilmember B. Sundermann |
| 6. Councilmember W. Young | 12. Councilmember J-M Kearney |

Agency Summaries

Agency 1: Councilmember G. Landsman

Description: City Council's committees enable citizens to be heard on matters of particular interest to them at scheduled meetings and it provides the means for committees to thoroughly consider items before them and recommend action to the full City Council.

Agency Budget Summary

	FY 2020 Budget	FY 2021 Budget	FY 2021 Budget Update	Change FY 2021 Budget to FY 2021 Approved Update
Operating Budget General Fund				
Personnel Services	117,310	116,510	111,210	(5,300)
Employee Benefits	0	0	0	0
Non-Personnel	4,890	4,940	4,890	(50)
Properties	0	0	0	0
Debt Service	0	0	0	0
Operating Total	122,200	121,450	116,100	(5,350)
Operating Budget Restricted				
Personnel Services	0	0	0	0
Employee Benefits	0	0	0	0
Non-Personnel	0	0	0	0
Properties	0	0	0	0
Debt Service	0	0	0	0
Operating Total	0	0	0	0
Internal Service Funds	0	0	0	0
Total	122,200	121,450	116,100	(5,350)
Consolidated Plan Projects (CDBG)	0	0	0	0
Agency Revenue	0	0	0	0
Total Full-time Equivalent Positions	0.00	0.00	0.00	0.00

Adjustments to Costs to Maintain Current Budget

Budget	FTE	Fund	Description
3,730	0.00	All Funds	This agency reflects a General Fund increase due to wage increases. There is no change in FTE.

One-Time Significant Agency Changes

Budget	FTE	Fund	Description
(2,970)	0.00	General Fund	This reflects a reduction to the department's budget. This reduction eliminates a 2.0% cost-of-living-adjustment (COLA) and merit pay for non-represented employees.



One-Time Significant Agency Changes

Budget	FTE	Fund	Description
(6,110)	0.00	General Fund	This reflects a reduction to the department's budget. This reduction will implement a 5.0% reduction to personnel costs.



Agency 2: Councilmember P.G. Sittenfeld

Description: City Council's committees enable citizens to be heard on matters of particular interest to them at scheduled meetings and it provides the means for committees to thoroughly consider items before them and recommend action to the full City Council.

Agency Budget Summary

	FY 2020 Budget	FY 2021 Budget	FY 2021 Budget Update	Change FY 2021 Budget to FY 2021 Approved Update
Operating Budget General Fund				
Personnel Services	117,310	116,510	111,210	(5,300)
Employee Benefits	0	0	0	0
Non-Personnel	4,890	4,940	4,890	(50)
Properties	0	0	0	0
Debt Service	0	0	0	0
Operating Total	122,200	121,450	116,100	(5,350)
Operating Budget Restricted				
Personnel Services	0	0	0	0
Employee Benefits	0	0	0	0
Non-Personnel	0	0	0	0
Properties	0	0	0	0
Debt Service	0	0	0	0
Operating Total	0	0	0	0
Internal Service Funds	0	0	0	0
Total	122,200	121,450	116,100	(5,350)
Consolidated Plan Projects (CDBG)	0	0	0	0
Agency Revenue	0	0	0	0
Total Full-time Equivalent Positions	0.00	0.00	0.00	0.00

Adjustments to Costs to Maintain Current Budget

Budget	FTE	Fund	Description
3,730	0.00	All Funds	This agency reflects a General Fund increase due to wage increases. There is no change in FTE.

One-Time Significant Agency Changes

Budget	FTE	Fund	Description
(6,110)	0.00	General Fund	This reflects a reduction to the department's budget. This reduction will implement a 5.0% reduction to personnel costs.
(2,970)	0.00	General Fund	This reflects a reduction to the department's budget. This reduction eliminates a 2.0% cost-of-living-adjustment (COLA) and merit pay for non-represented employees.



Agency 3: Councilmember T. Dennard

Description: Councilmember Dennard resigned during FY 2020.

Agency Budget Summary

	FY 2020 Budget	FY 2021 Budget	FY 2021 Budget Update	Change FY 2021 Budget to FY 2021 Approved Update
Operating Budget General Fund				
Personnel Services	117,310	116,510	0	(116,510)
Employee Benefits	0	0	0	0
Non-Personnel	4,890	4,940	0	(4,940)
Properties	0	0	0	0
Debt Service	0	0	0	0
Operating Total	122,200	121,450	0	(121,450)
Operating Budget Restricted				
Personnel Services	0	0	0	0
Employee Benefits	0	0	0	0
Non-Personnel	0	0	0	0
Properties	0	0	0	0
Debt Service	0	0	0	0
Operating Total	0	0	0	0
Internal Service Funds	0	0	0	0
Total	122,200	121,450	0	(121,450)
Consolidated Plan Projects (CDBG)	0	0	0	0
Agency Revenue	0	0	0	0
Total Full-time Equivalent Positions	0.00	0.00	0.00	0.00

Adjustments to Costs to Maintain Current Budget

Budget	FTE	Fund	Description
(121,450)	0.00	All Funds	This agency reflects a General Fund decrease due to the resignation of the Councilmember who was replaced by Councilmember Kearney.



Agency 4: Councilmember D. Mann

Description: City Council's committees enable citizens to be heard on matters of particular interest to them at scheduled meetings and it provides the means for committees to thoroughly consider items before them and recommend action to the full City Council.

Agency Budget Summary

	FY 2020 Budget	FY 2021 Budget	FY 2021 Budget Update	Change FY 2021 Budget to FY 2021 Approved Update
Operating Budget General Fund				
Personnel Services	117,310	116,510	111,210	(5,300)
Employee Benefits	0	0	0	0
Non-Personnel	4,890	4,940	4,890	(50)
Properties	0	0	0	0
Debt Service	0	0	0	0
Operating Total	122,200	121,450	116,100	(5,350)
Operating Budget Restricted				
Personnel Services	0	0	0	0
Employee Benefits	0	0	0	0
Non-Personnel	0	0	0	0
Properties	0	0	0	0
Debt Service	0	0	0	0
Operating Total	0	0	0	0
Internal Service Funds	0	0	0	0
Total	122,200	121,450	116,100	(5,350)
Consolidated Plan Projects (CDBG)	0	0	0	0
Agency Revenue	0	0	0	0
Total Full-time Equivalent Positions	0.00	0.00	0.00	0.00

Adjustments to Costs to Maintain Current Budget

Budget	FTE	Fund	Description
3,730	0.00	All Funds	This agency reflects a General Fund increase due to wage increases. There is no change in FTE.

One-Time Significant Agency Changes

Budget	FTE	Fund	Description
(6,110)	0.00	General Fund	This reflects a reduction to the department's budget. This reduction will implement a 5.0% reduction to personnel costs.
(2,970)	0.00	General Fund	This reflects a reduction to the department's budget. This reduction eliminates a 2.0% cost-of-living-adjustment (COLA) and merit pay for non-represented employees.



Agency 5: Councilmember C. Seelbach

Description: City Council's committees enable citizens to be heard on matters of particular interest to them at scheduled meetings and it provides the means for committees to thoroughly consider items before them and recommend action to the full City Council.

Agency Budget Summary

	FY 2020 Budget	FY 2021 Budget	FY 2021 Budget Update	Change FY 2021 Budget to FY 2021 Approved Update
Operating Budget General Fund				
Personnel Services	117,310	116,510	111,210	(5,300)
Employee Benefits	0	0	0	0
Non-Personnel	4,890	4,940	4,890	(50)
Properties	0	0	0	0
Debt Service	0	0	0	0
Operating Total	122,200	121,450	116,100	(5,350)
Operating Budget Restricted				
Personnel Services	0	0	0	0
Employee Benefits	0	0	0	0
Non-Personnel	0	0	0	0
Properties	0	0	0	0
Debt Service	0	0	0	0
Operating Total	0	0	0	0
Internal Service Funds	0	0	0	0
Total	122,200	121,450	116,100	(5,350)
Consolidated Plan Projects (CDBG)	0	0	0	0
Agency Revenue	0	0	0	0
Total Full-time Equivalent Positions	0.00	0.00	0.00	0.00

Adjustments to Costs to Maintain Current Budget

Budget	FTE	Fund	Description
3,730	0.00	All Funds	This agency reflects a General Fund increase due to wage increases. There is no change in FTE.

One-Time Significant Agency Changes

Budget	FTE	Fund	Description
(6,110)	0.00	General Fund	This reflects a reduction to the department's budget. This reduction will implement a 5.0% reduction to personnel costs.
(2,970)	0.00	General Fund	This reflects a reduction to the department's budget. This reduction eliminates a 2.0% cost-of-living-adjustment (COLA) and merit pay for non-represented employees.



Agency 6: Councilmember W. Young

Description: City Council's committees enable citizens to be heard on matters of particular interest to them at scheduled meetings and it provides the means for committees to thoroughly consider items before them and recommend action to the full City Council.

Agency Budget Summary

	FY 2020 Budget	FY 2021 Budget	FY 2021 Budget Update	Change FY 2021 Budget to FY 2021 Approved Update
Operating Budget General Fund				
Personnel Services	117,310	116,510	111,210	(5,300)
Employee Benefits	0	0	0	0
Non-Personnel	4,890	4,940	4,890	(50)
Properties	0	0	0	0
Debt Service	0	0	0	0
Operating Total	122,200	121,450	116,100	(5,350)
Operating Budget Restricted				
Personnel Services	0	0	0	0
Employee Benefits	0	0	0	0
Non-Personnel	0	0	0	0
Properties	0	0	0	0
Debt Service	0	0	0	0
Operating Total	0	0	0	0
Internal Service Funds	0	0	0	0
Total	122,200	121,450	116,100	(5,350)
Consolidated Plan Projects (CDBG)	0	0	0	0
Agency Revenue	0	0	0	0
Total Full-time Equivalent Positions	0.00	0.00	0.00	0.00

Adjustments to Costs to Maintain Current Budget

Budget	FTE	Fund	Description
3,730	0.00	All Funds	This agency reflects a General Fund increase due to wage increases. There is no change in FTE.

One-Time Significant Agency Changes

Budget	FTE	Fund	Description
(6,110)	0.00	General Fund	This reflects a reduction to the department's budget. This reduction will implement a 5.0% reduction to personnel costs.
(2,970)	0.00	General Fund	This reflects a reduction to the department's budget. This reduction eliminates a 2.0% cost-of-living-adjustment (COLA) and merit pay for non-represented employees.



Agency 7: Councilmember A. Murray

Description: Councilmember Murray resigned during FY 2020.

Agency Budget Summary

	FY 2020 Budget	FY 2021 Budget	FY 2021 Budget Update	Change FY 2021 Budget to FY 2021 Approved Update
Operating Budget General Fund				
Personnel Services	117,310	116,510	0	(116,510)
Employee Benefits	0	0	0	0
Non-Personnel	4,890	4,940	0	(4,940)
Properties	0	0	0	0
Debt Service	0	0	0	0
Operating Total	122,200	121,450	0	(121,450)
Operating Budget Restricted				
Personnel Services	0	0	0	0
Employee Benefits	0	0	0	0
Non-Personnel	0	0	0	0
Properties	0	0	0	0
Debt Service	0	0	0	0
Operating Total	0	0	0	0
Internal Service Funds	0	0	0	0
Total	122,200	121,450	0	(121,450)
Consolidated Plan Projects (CDBG)	0	0	0	0
Agency Revenue	0	0	0	0
Total Full-time Equivalent Positions	0.00	0.00	0.00	0.00

Adjustments to Costs to Maintain Current Budget

Budget	FTE	Fund	Description
(121,450)	0.00	All Funds	This agency reflects a General Fund decrease due to the resignation of the Councilmember who was replaced by Councilmember Sundermann.

Departmental Budgets

City Council



Agency 8: City Councilmembers

Description: City Council's committees enable citizens to be heard on matters of particular interest to them at scheduled meetings and it provides the means for committees to thoroughly consider items before them and recommend action to the full City Council.

Agency Budget Summary

	FY 2020 Budget	FY 2021 Budget	FY 2021 Budget Update	Change FY 2021 Budget to FY 2021 Approved Update
Operating Budget General Fund				
Personnel Services	545,000	535,900	545,010	9,110
Employee Benefits	491,570	488,190	491,580	3,390
Non-Personnel	0	0	0	0
Properties	0	0	0	0
Debt Service	0	0	0	0
Operating Total	1,036,570	1,024,090	1,036,590	12,500
Operating Budget Restricted				
Personnel Services	0	0	0	0
Employee Benefits	0	0	0	0
Non-Personnel	0	0	0	0
Properties	0	0	0	0
Debt Service	0	0	0	0
Operating Total	0	0	0	0
Internal Service Funds	0	0	0	0
Total	1,036,570	1,024,090	1,036,590	12,500
Consolidated Plan Projects (CDBG)	0	0	0	0
Agency Revenue	0	0	0	0
Total Full-time Equivalent Positions	27.00	27.00	27.00	0.00

Adjustments to Costs to Maintain Current Budget

Budget	FTE	Fund	Description
12,500	0.00	All Funds	This agency reflects a General Fund increase due to wage increases. There is no change in FTE.



Agency 9: Councilmember C. Smitherman

Description: City Council's committees enable citizens to be heard on matters of particular interest to them at scheduled meetings and it provides the means for committees to thoroughly consider items before them and recommend action to the full City Council.

Agency Budget Summary

	FY 2020 Budget	FY 2021 Budget	FY 2021 Budget Update	Change FY 2021 Budget to FY 2021 Approved Update
Operating Budget General Fund				
Personnel Services	117,310	116,510	111,210	(5,300)
Employee Benefits	0	0	0	0
Non-Personnel	4,890	4,940	4,890	(50)
Properties	0	0	0	0
Debt Service	0	0	0	0
Operating Total	122,200	121,450	116,100	(5,350)
Operating Budget Restricted				
Personnel Services	0	0	0	0
Employee Benefits	0	0	0	0
Non-Personnel	0	0	0	0
Properties	0	0	0	0
Debt Service	0	0	0	0
Operating Total	0	0	0	0
Internal Service Funds	0	0	0	0
Total	122,200	121,450	116,100	(5,350)
Consolidated Plan Projects (CDBG)	0	0	0	0
Agency Revenue	0	0	0	0
Total Full-time Equivalent Positions	0.00	0.00	0.00	0.00

Adjustments to Costs to Maintain Current Budget

Budget	FTE	Fund	Description
3,730	0.00	All Funds	This agency reflects a General Fund increase due to wage increases. There is no change in FTE.

One-Time Significant Agency Changes

Budget	FTE	Fund	Description
(6,110)	0.00	General Fund	This reflects a reduction to the department's budget. This reduction will implement a 5.0% reduction to personnel costs.
(2,970)	0.00	General Fund	This reflects a reduction to the department's budget. This reduction eliminates a 2.0% cost-of-living-adjustment (COLA) and merit pay for non-represented employees.



Agency 10: Councilmember J. Pastor

Description: City Council's committees enable citizens to be heard on matters of particular interest to them at scheduled meetings and it provides the means for committees to thoroughly consider items before them and recommend action to the full City Council.

Agency Budget Summary

	FY 2020 Budget	FY 2021 Budget	FY 2021 Budget Update	Change FY 2021 Budget to FY 2021 Approved Update
Operating Budget General Fund				
Personnel Services	117,310	116,510	111,210	(5,300)
Employee Benefits	0	0	0	0
Non-Personnel	4,890	4,940	4,890	(50)
Properties	0	0	0	0
Debt Service	0	0	0	0
Operating Total	122,200	121,450	116,100	(5,350)
Operating Budget Restricted				
Personnel Services	0	0	0	0
Employee Benefits	0	0	0	0
Non-Personnel	0	0	0	0
Properties	0	0	0	0
Debt Service	0	0	0	0
Operating Total	0	0	0	0
Internal Service Funds	0	0	0	0
Total	122,200	121,450	116,100	(5,350)
Consolidated Plan Projects (CDBG)	0	0	0	0
Agency Revenue	0	0	0	0
Total Full-time Equivalent Positions	0.00	0.00	0.00	0.00

Adjustments to Costs to Maintain Current Budget

Budget	FTE	Fund	Description
3,730	0.00	All Funds	This agency reflects a General Fund increase due to wage increases. There is no change in FTE.

One-Time Significant Agency Changes

Budget	FTE	Fund	Description
(6,110)	0.00	General Fund	This reflects a reduction to the department's budget. This reduction will implement a 5.0% reduction to personnel costs.
(2,970)	0.00	General Fund	This reflects a reduction to the department's budget. This reduction eliminates a 2.0% cost-of-living-adjustment (COLA) and merit pay for non-represented employees.



Agency 11: Councilmember B. Sundermann

Description: City Council's committees enable citizens to be heard on matters of particular interest to them at scheduled meetings and it provides the means for committees to thoroughly consider items before them and recommend action to the full City Council.

Agency Budget Summary

	FY 2020 Budget	FY 2021 Budget	FY 2021 Budget Update	Change FY 2021 Budget to FY 2021 Approved Update
Operating Budget General Fund				
Personnel Services	0	0	111,210	111,210
Employee Benefits	0	0	0	0
Non-Personnel	0	0	4,890	4,890
Properties	0	0	0	0
Debt Service	0	0	0	0
Operating Total	0	0	116,100	116,100
Operating Budget Restricted				
Personnel Services	0	0	0	0
Employee Benefits	0	0	0	0
Non-Personnel	0	0	0	0
Properties	0	0	0	0
Debt Service	0	0	0	0
Operating Total	0	0	0	0
Internal Service Funds	0	0	0	0
Total	0	0	116,100	116,100
Consolidated Plan Projects (CDBG)	0	0	0	0
Agency Revenue	0	0	0	0
Total Full-time Equivalent Positions	0.00	0.00	0.00	0.00

Adjustments to Costs to Maintain Current Budget

Budget	FTE	Fund	Description
125,180	0.00	All Funds	This agency reflects a General Fund increase due to the Councilmember replacing Councilmember Murray who resigned.

One-Time Significant Agency Changes

Budget	FTE	Fund	Description
(6,110)	0.00	General Fund	This reflects a reduction to the department's budget. This reduction will implement a 5.0% reduction to personnel costs.
(2,970)	0.00	General Fund	This reflects a reduction to the department's budget. This reduction eliminates a 2.0% cost-of-living-adjustment (COLA) and merit pay for non-represented employees.



Agency 12: Councilmember J-M Kearney

Description: City Council's committees enable citizens to be heard on matters of particular interest to them at scheduled meetings and it provides the means for committees to thoroughly consider items before them and recommend action to the full City Council.

Agency Budget Summary

	FY 2020 Budget	FY 2021 Budget	FY 2021 Budget Update	Change FY 2021 Budget to FY 2021 Approved Update
Operating Budget General Fund				
Personnel Services	0	0	111,210	111,210
Employee Benefits	0	0	0	0
Non-Personnel	0	0	4,890	4,890
Properties	0	0	0	0
Debt Service	0	0	0	0
Operating Total	0	0	116,100	116,100
Operating Budget Restricted				
Personnel Services	0	0	0	0
Employee Benefits	0	0	0	0
Non-Personnel	0	0	0	0
Properties	0	0	0	0
Debt Service	0	0	0	0
Operating Total	0	0	0	0
Internal Service Funds	0	0	0	0
Total	0	0	116,100	116,100
Consolidated Plan Projects (CDBG)	0	0	0	0
Agency Revenue	0	0	0	0
Total Full-time Equivalent Positions	0.00	0.00	0.00	0.00

Adjustments to Costs to Maintain Current Budget

Budget	FTE	Fund	Description
125,180	0.00	All Funds	This agency reflects a General Fund increase due to the Councilmember replacing Councilmember Dennard who resigned.

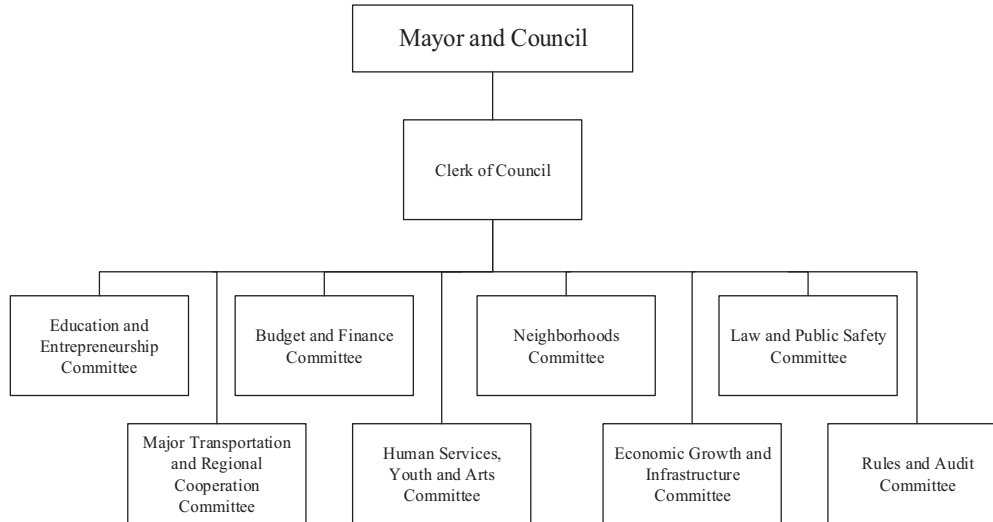
One-Time Significant Agency Changes

Budget	FTE	Fund	Description
(2,970)	0.00	General Fund	This reflects a reduction to the department's budget. This reduction eliminates a 2.0% cost-of-living-adjustment (COLA) and merit pay for non-represented employees.
(6,110)	0.00	General Fund	This reflects a reduction to the department's budget. This reduction will implement a 5.0% reduction to personnel costs.



Office of the Mayor

The mission of the Mayor's Office is to serve the citizens of Cincinnati by providing the highest quality constituency service and by proposing and implementing programs that improve the quality of life for people and neighborhoods.



Departmental Budget Summary

	FY 2020 Budget	FY 2021 Budget	FY 2021 Update	Change FY 2021 Budget to FY 2021 Approved Update
Operating Budget General Fund				
Personnel Services	652,180	646,630	623,420	(23,210)
Employee Benefits	214,940	217,040	200,510	(16,530)
Non-Personnel	16,250	16,390	13,070	(3,320)
Properties	0	0	0	0
Debt Service	0	0	0	0
Operating Total	883,370	880,060	837,000	(43,060)
Operating Budget Restricted				
Personnel Services	0	0	0	0
Employee Benefits	0	0	0	0
Non-Personnel	0	0	0	0
Properties	0	0	0	0
Debt Service	0	0	0	0
Operating Total	0	0	0	0
Internal Service Funds	0	0	0	0
Total	883,370	880,060	837,000	(43,060)
Consolidated Plan Projects (CDBG)	0	0	0	0
Department Revenue	0	0	0	0
Total Full-time Equivalent Positions	10.00	10.00	10.00	0.00

Departmental Budgets

Office of the Mayor



Department Agencies

- Office Of The Mayor

Agency Summaries

Agency 1: Office Of The Mayor

Description: The Mayor presides at the City Council meetings and is responsible for conducting the business of the City Council in an orderly and efficient manner. The Mayor appoints the Vice-Mayor and Council Committee Chairs.

Agency Budget Summary

	FY 2020 Budget	FY 2021 Budget	FY 2021 Budget Update	Change FY 2021 Budget to FY 2021 Approved Update
Operating Budget General Fund				
Personnel Services	652,180	646,630	623,420	(23,210)
Employee Benefits	214,940	217,040	200,510	(16,530)
Non-Personnel	16,250	16,390	13,070	(3,320)
Properties	0	0	0	0
Debt Service	0	0	0	0
Operating Total	883,370	880,060	837,000	(43,060)
Operating Budget Restricted				
Personnel Services	0	0	0	0
Employee Benefits	0	0	0	0
Non-Personnel	0	0	0	0
Properties	0	0	0	0
Debt Service	0	0	0	0
Operating Total	0	0	0	0
Internal Service Funds	0	0	0	0
Total	883,370	880,060	837,000	(43,060)
Consolidated Plan Projects (CDBG)	0	0	0	0
Agency Revenue	0	0	0	0
Total Full-time Equivalent Positions	10.00	10.00	10.00	0.00

Adjustments to Costs to Maintain Current Budget

Budget	FTE	Fund	Description
21,430	0.00	All Funds	This agency reflects a General Fund increase due to wage and employee benefits increases. There is no change in FTE.

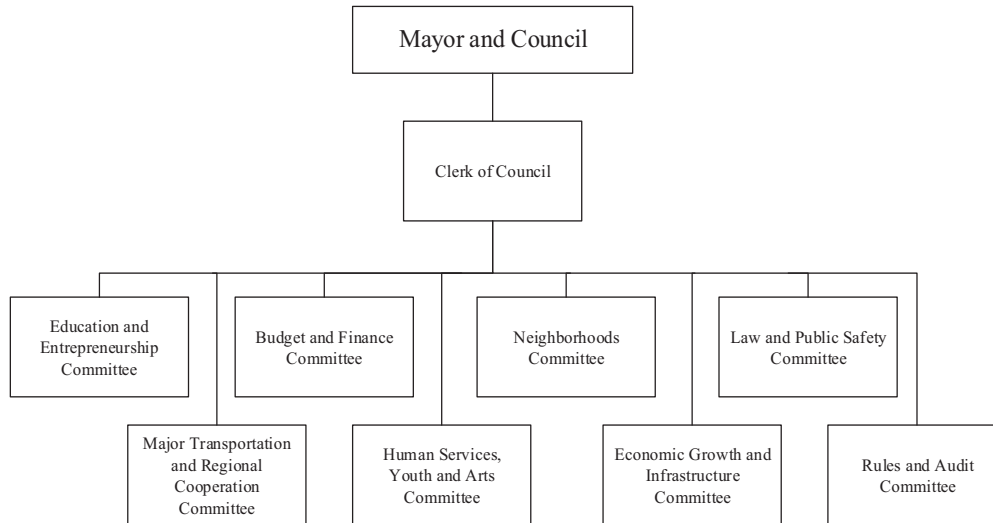
One-Time Significant Agency Changes

Budget	FTE	Fund	Description
(20,440)	0.00	General Fund	This reflects a reduction to the department's budget. This reduction eliminates a 2.0% cost-of-living-adjustment (COLA) and merit pay for non-represented employees.
(44,050)	0.00	General Fund	This reflects a reduction to the department's budget. This reduction will implement a 5.0% reduction to personnel and non-personnel costs.



Clerk of Council

The mission of the Clerk of Council is effective custodianship and safeguarding of all official records and documents of the City Council.



Departmental Budget Summary

	FY 2020 Budget	FY 2021 Budget	FY 2021 Update	Change FY 2021 Budget to FY 2021 Approved Update
Operating Budget General Fund				
Personnel Services	366,950	355,410	327,880	(27,530)
Employee Benefits	137,280	133,830	148,720	14,890
Non-Personnel	143,200	144,480	125,270	(19,210)
Properties	0	0	0	0
Debt Service	0	0	0	0
Operating Total	647,430	633,720	601,870	(31,850)
Operating Budget Restricted				
Personnel Services	0	0	0	0
Employee Benefits	0	0	0	0
Non-Personnel	0	0	0	0
Properties	0	0	0	0
Debt Service	0	0	0	0
Operating Total	0	0	0	0
Internal Service Funds	0	0	0	0
Total	647,430	633,720	601,870	(31,850)
Consolidated Plan Projects (CDBG)	0	0	0	0
Department Revenue	1,000	1,000	0	(1,000)
Total Full-time Equivalent Positions	6.60	5.60	6.80	1.20

Departmental Budgets

Clerk of Council



Department Agencies

- Office Of The Clerk Of Council

Agency Summaries

Agency 1: Office Of The Clerk Of Council

Description: The Clerk of Council prepares the agenda for each committee and the calendar for the weekly session of City Council. The weekly City Bulletin is the official publication of the City containing ordinances, resolutions, motions, and various legal notices.

Agency Budget Summary

	FY 2020 Budget	FY 2021 Budget	FY 2021 Budget Update	Change FY 2021 Budget to FY 2021 Approved Update
Operating Budget General Fund				
Personnel Services	366,950	355,410	327,880	(27,530)
Employee Benefits	137,280	133,830	148,720	14,890
Non-Personnel	143,200	144,480	125,270	(19,210)
Properties	0	0	0	0
Debt Service	0	0	0	0
Operating Total	647,430	633,720	601,870	(31,850)
Operating Budget Restricted				
Personnel Services	0	0	0	0
Employee Benefits	0	0	0	0
Non-Personnel	0	0	0	0
Properties	0	0	0	0
Debt Service	0	0	0	0
Operating Total	0	0	0	0
Internal Service Funds	0	0	0	0
Total	647,430	633,720	601,870	(31,850)
Consolidated Plan Projects (CDBG)	0	0	0	0
Agency Revenue	1,000	1,000	0	(1,000)
Total Full-time Equivalent Positions	6.60	5.60	6.80	1.20

Adjustments to Costs to Maintain Current Budget

Budget	FTE	Fund	Description
101,160	1.20	All Funds	This agency reflects a General Fund increase due to wage and employee benefits increases. The FTE increase is related to a temporary double-fill of a position pending a retirement.

On-Going Significant Agency Changes

Budget	FTE	Fund	Description
(39,410)	0.00	General Fund	This reflects a reduction to the department's budget. This reduction reflects expected savings from the Early Retirement Incentive Program (ERIP).

One-Time Significant Agency Changes

Budget	FTE	Fund	Description
(15,430)	0.00	General Fund	This reflects a reduction to the department's budget. This reduction eliminates a 2.0% cost-of-living-adjustment (COLA) and merit pay for non-represented employees.



One-Time Significant Agency Changes

Budget	FTE	Fund	Description
(78,180)	0.00	General Fund	This reflects a reduction to the department's budget. This will hold a Deputy Clerk position vacant as well as various non-personnel reductions.

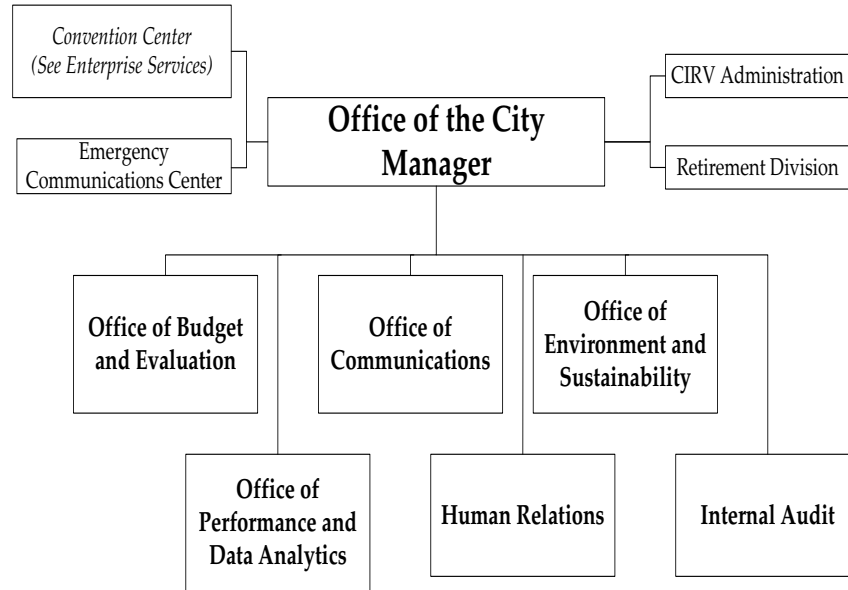


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City Manager

The mission of the City Manager's Office is to provide and maintain essential City services through the efficient and effective management and operation of the City.



Departmental Budget Summary

	FY 2020 Budget	FY 2021 Budget	FY 2021 Update	Change FY 2021 Budget to FY 2021 Approved Update
Operating Budget General Fund				
Personnel Services	10,980,780	11,128,380	11,476,570	348,190
Employee Benefits	4,482,290	4,571,100	4,883,260	312,160
Non-Personnel	3,833,520	3,429,820	4,057,440	627,620
Properties	0	0	0	0
Debt Service	0	0	0	0
Operating Total	19,296,590	19,129,300	20,417,270	1,287,970
Operating Budget Restricted				
Personnel Services	860,670	860,670	1,109,070	248,400
Employee Benefits	48,880	48,880	34,650	(14,230)
Non-Personnel	1,188,100	1,098,940	1,740,750	641,810
Properties	0	0	0	0
Debt Service	0	0	0	0
Operating Total	2,097,650	2,008,490	2,884,470	875,980
Internal Service Funds	235,970	241,510	245,190	3,680
Total	21,630,210	21,379,300	23,546,930	2,167,630
Consolidated Plan Projects (CDBG)	0	0	750,000	750,000
Department Revenue	5,659,000	5,659,000	5,689,000	30,000
Total Full-time Equivalent Positions	190.00	190.00	199.00	9.00

Departmental Budgets

City Manager



Department Agencies

1. City Manager's Office
2. Office Of Budget & Evaluation
3. Emergency Communications Center
4. Office Of Environment and Sustainability
5. Retirement Division
6. Performance and Data Analytics
7. Internal Audit

Agency Summaries

Agency 1: City Manager's Office

Description: This program provides top-level management of City operations; strategic communication via outlets like the news, internet, and Citicable; oversight of the Cincinnati Initiative to Reduce Violence (CIRV) program; and support for marginalized individuals.

Agency Budget Summary

	FY 2020 Budget	FY 2021 Budget	FY 2021 Budget Update	Change FY 2021 Budget to FY 2021 Approved Update
Operating Budget General Fund				
Personnel Services	1,716,130	1,738,080	1,688,820	(49,260)
Employee Benefits	520,910	531,150	523,920	(7,230)
Non-Personnel	1,688,460	1,287,390	2,056,640	769,250
Properties	0	0	0	0
Debt Service	0	0	0	0
Operating Total	3,925,500	3,556,620	4,269,380	712,760
Operating Budget Restricted				
Personnel Services	0	0	0	0
Employee Benefits	0	0	0	0
Non-Personnel	100,000	0	100,000	100,000
Properties	0	0	0	0
Debt Service	0	0	0	0
Operating Total	100,000	0	100,000	100,000
Internal Service Funds	0	0	0	0
Total	4,025,500	3,556,620	4,369,380	812,760
Consolidated Plan Projects (CDBG)	0	0	750,000	750,000
Agency Revenue	2,800,000	2,800,000	2,800,000	0
Total Full-time Equivalent Positions	17.00	17.00	17.00	0.00

Adjustments to Costs to Maintain Current Budget

Budget	FTE	Fund	Description
332,510	0.00	All Funds	This agency reflects an all funds budget increase due to wage increases, employee benefits increases, and the transfer of Purchasing from the Department of Finance. The increase in FTE is due to the transfer of Purchasing.



On-Going Significant Agency Changes

Budget	FTE	Fund	Description
(152,860)	0.00	General Fund	This reflects a reduction to the department's budget. This reduction reflects expected savings from the Early Retirement Incentive Program (ERIP).
(56,970)	0.00	General Fund	This reflects a reduction to the department's budget. This will reduce resources budgeted for the Cincinnati Initiative to Reduce Violence (CIRV) that are no longer needed because the CIRV program is now managed by the Urban League.

One-Time Significant Agency Changes

Budget	FTE	Fund	Description
750,000	0.00	Community Development Block Grant	This represents a one-time budget adjustment that shifts leveraged support for The Center for Closing the Health Gap from the General Fund to the Community Development Block Grant Fund and provides additional one-time support.
(257,750)	0.00	General Fund	
(64,660)	0.00	General Fund	This reflects a reduction to the department's budget. This reduction eliminates a 2.0% cost-of-living-adjustment (COLA) and merit pay for non-represented employees.
0	0.00	Reproduction And Printing	
(100,000)	0.00	General Fund	This reflects a reduction to the department's budget. This reduction will shift resources available for the provision of community media to the Cable Access Management Fund.
100,000	0.00	Cable Access Management	
1,000,000	0.00	General Fund	This represents a City Council approved budget adjustment that provides one-time support for the Community Safety Response Program.
12,500	0.00	General Fund	This increase represents a budget adjustment that provides one-time leveraged support for Invest in Neighborhoods.

Departmental Budgets

City Manager



Agency 2: Office Of Budget & Evaluation

Description: The Office of Budget and Evaluation is responsible for budget development, budget monitoring, policy research, assisting in performance management, and the general administration of the U.S. Department of Housing and Urban Development funded programs.

Agency Budget Summary

	FY 2020 Budget	FY 2021 Budget	FY 2021 Budget Update	Change FY 2021 Budget to FY 2021 Approved Update
Operating Budget General Fund				
Personnel Services	625,370	650,450	595,730	(54,720)
Employee Benefits	185,930	198,750	171,180	(27,570)
Non-Personnel	68,210	67,850	97,870	30,020
Properties	0	0	0	0
Debt Service	0	0	0	0
Operating Total	879,510	917,050	864,780	(52,270)
Operating Budget Restricted				
Personnel Services	140,670	140,670	110,660	(30,010)
Employee Benefits	48,880	48,880	34,650	(14,230)
Non-Personnel	6,090	6,320	1,500	(4,820)
Properties	0	0	0	0
Debt Service	0	0	0	0
Operating Total	195,640	195,870	146,810	(49,060)
Internal Service Funds	0	0	0	0
Total	1,075,150	1,112,920	1,011,590	(101,330)
Consolidated Plan Projects (CDBG)	0	0	0	0
Agency Revenue	0	0	0	0
Total Full-time Equivalent Positions	10.00	10.00	10.00	0.00

Adjustments to Costs to Maintain Current Budget

Budget	FTE	Fund	Description
86,880	0.00	All Funds	This agency reflects an all funds budget increase due to wage increases, employee benefits increases, and the reversal of one-time reductions taken in FY 2020. There is no change in FTE.

On-Going Significant Agency Changes

Budget	FTE	Fund	Description
(40,940)	0.00	General Fund	This reflects a reduction to the department's budget. This reduction reflects expected savings from the Early Retirement Incentive Program (ERIP).

One-Time Significant Agency Changes

Budget	FTE	Fund	Description
(4,700)	0.00	Income Tax-Infrastructure	This reflects a reduction to the department's budget. This reduction will reduce resources available in various non-personnel budget lines.
44,230	0.00	General Fund	This reflects a reduction to the department's budget. This reduction will limit Fund 302 reimbursements to the General Fund.
(44,230)	0.00	Income Tax-Infrastructure	
(50,330)	0.00	General Fund	This reflects a reduction to the department's budget. This reduction will hold the Budget Director position vacant for an additional four months in FY 2021. The base budget includes four months of PVA for this position.
(30,530)	0.00	General Fund	This reflects a reduction to the department's budget. This reduction will limit resources available for budget system maintenance.



One-Time Significant Agency Changes

Budget	FTE	Fund	Description
(28,370)	0.00	General Fund	This reflects a reduction to the department's budget. This additional reduction will hold the Budget Director position vacant for the remainder of FY 2021.
(33,340)	0.00	General Fund	This reflects a reduction to the department's budget. This reduction eliminates a 2.0% cost-of-living-adjustment (COLA) and merit pay for non-represented employees.

Departmental Budgets

City Manager



Agency 3: Emergency Communications Center

Description: The Emergency Communications Center's responsibilities focus on public safety by directly supporting the mission of emergency responders, including law enforcement, fire, and emergency medical services.

Agency Budget Summary

	FY 2020 Budget	FY 2021 Budget	FY 2021 Budget Update	Change FY 2021 Budget to FY 2021 Approved Update
Operating Budget General Fund				
Personnel Services	7,420,290	7,479,490	7,591,470	111,980
Employee Benefits	3,316,040	3,359,750	3,656,390	296,640
Non-Personnel	145,150	146,190	151,850	5,660
Properties	0	0	0	0
Debt Service	0	0	0	0
Operating Total	10,881,480	10,985,430	11,399,710	414,280
Operating Budget Restricted				
Personnel Services	720,000	720,000	998,410	278,410
Employee Benefits	0	0	0	0
Non-Personnel	238,860	241,240	613,200	371,960
Properties	0	0	0	0
Debt Service	0	0	0	0
Operating Total	958,860	961,240	1,611,610	650,370
Internal Service Funds	0	0	0	0
Total	11,840,340	11,946,670	13,011,320	1,064,650
Consolidated Plan Projects (CDBG)	0	0	0	0
Agency Revenue	1,300,000	1,300,000	1,300,000	0
Total Full-time Equivalent Positions	134.00	134.00	137.00	3.00

Adjustments to Costs to Maintain Current Budget

Budget	FTE	Fund	Description
1,686,750	3.00	All Funds	This agency reflects an all funds increase due to wage increases and employee benefits increases. The increase in FTE is due to additional positions being added to the agency for Quality Assurance and supervision related enhancements.

On-Going Significant Agency Changes

Budget	FTE	Fund	Description
(199,460)	0.00	General Fund	This reflects a reduction to the department's budget. This reduction reflects expected savings from the Early Retirement Incentive Program (ERIP).

One-Time Significant Agency Changes

Budget	FTE	Fund	Description
(407,610)	0.00	General Fund	This reflects a reduction to the department's budget. This reduction will hold various administrative positions vacant for FY 2021.
(15,020)	0.00	General Fund	This reflects a reduction to the department's budget. This reduction eliminates a 2.0% cost-of-living-adjustment (COLA) and merit pay for non-represented employees.
278,400	0.00	9-1-1 Cell Phone Fees	This reflects a reduction to the department's budget. This reduction will increase reimbursements from the 9-1-1 Cell Phone Fees Fund.
(278,400)	0.00	General Fund	



Agency 4: Office Of Environment and Sustainability

Description: OES is responsible for programs that reduce the carbon footprint of City government and the community, assess and remediate contaminated property, advise City Departments on their environmental obligations, and manage the City's energy usage.

Agency Budget Summary

	FY 2020 Budget	FY 2021 Budget	FY 2021 Budget Update	Change FY 2021 Budget to FY 2021 Approved Update
Operating Budget General Fund				
Personnel Services	442,190	441,070	497,310	56,240
Employee Benefits	155,180	158,010	162,730	4,720
Non-Personnel	1,860,240	1,855,970	1,704,880	(151,090)
Properties	0	0	0	0
Debt Service	0	0	0	0
Operating Total	2,457,610	2,455,050	2,364,920	(90,130)
Operating Budget Restricted				
Personnel Services	0	0	0	0
Employee Benefits	0	0	0	0
Non-Personnel	843,150	851,380	1,026,050	174,670
Properties	0	0	0	0
Debt Service	0	0	0	0
Operating Total	843,150	851,380	1,026,050	174,670
Internal Service Funds	235,970	241,510	245,190	3,680
Total	3,536,730	3,547,940	3,636,160	88,220
Consolidated Plan Projects (CDBG)	0	0	0	0
Agency Revenue	1,559,000	1,559,000	1,589,000	30,000
Total Full-time Equivalent Positions	7.00	7.00	9.00	2.00

Adjustments to Costs to Maintain Current Budget

Budget	FTE	Fund	Description
(5,550)	0.00	All Funds	This agency reflects an all funds budget decrease due to a reduction in contractual services which is partially offset by wage and employee benefits increases. There is no change in FTE.

On-Going Significant Agency Changes

Budget	FTE	Fund	Description
174,460	0.00	Stormwater Management	This increase represents the amount needed for the Rumpke recycling contract for FY 2021 which includes a 2.5% annual escalation.
(52,630)	0.00	General Fund	This reflects a reduction to the department's budget. This reduction reflects expected savings from the Early Retirement Incentive Program (ERIP).
(42,150)	2.00	General Fund	This represents a reduction to the department's budget. This reduction would terminate the contract with Cascade to operate the cart management center and perform those functions in-house.

One-Time Significant Agency Changes

Budget	FTE	Fund	Description
(9,600)	0.00	General Fund	This reflects a reduction to the department's budget. This reduction eliminates a 2.0% cost-of-living-adjustment (COLA) and merit pay for non-represented employees.
20,000	0.00	General Fund	This increase represents a budget adjustment that provides one-time leveraged support for Community Urban Agriculture.

Departmental Budgets

City Manager



Agency 5: Retirement Division

Description: The Cincinnati Retirement Division is governed by a Board of Trustees. The Manager implements policies and manages daily operations. The Cincinnati Retirement System is funded by employee and employer contributions, and investment gains from assets.

Agency Budget Summary

	FY 2020 Budget	FY 2021 Budget	FY 2021 Budget Update	Change FY 2021 Budget to FY 2021 Approved Update
Operating Budget General Fund				
Personnel Services	0	0	0	0
Employee Benefits	0	0	0	0
Non-Personnel	0	0	0	0
Properties	0	0	0	0
Debt Service	0	0	0	0
Operating Total	0	0	0	0
Operating Budget Restricted				
Personnel Services	0	0	0	0
Employee Benefits	0	0	0	0
Non-Personnel	0	0	0	0
Properties	0	0	0	0
Debt Service	0	0	0	0
Operating Total	0	0	0	0
Internal Service Funds	0	0	0	0
Total	0	0	0	0
Consolidated Plan Projects (CDBG)	0	0	0	0
Agency Revenue	0	0	0	0
Total Full-time Equivalent Positions	12.00	12.00	12.00	0.00

Adjustments to Costs to Maintain Current Budget

Budget	FTE	Fund	Description
0	0.00	All Funds	The Operating Budget for this program is developed separately and subject to the approval of the Retirement Board. Only the FTE are reflected here. There is no change in FTE.



Agency 6: Performance and Data Analytics

Description: The Office of Performance and Data Analytics is responsible for the CincyStat program, maintaining performance agreements with City departments, and measuring data on program performance.

Agency Budget Summary

	FY 2020 Budget	FY 2021 Budget	FY 2021 Budget Update	Change FY 2021 Budget to FY 2021 Approved Update
Operating Budget General Fund				
Personnel Services	482,370	518,370	800,310	281,940
Employee Benefits	168,540	185,360	248,280	62,920
Non-Personnel	57,760	58,670	38,410	(20,260)
Properties	0	0	0	0
Debt Service	0	0	0	0
Operating Total	708,670	762,400	1,087,000	324,600
Operating Budget Restricted				
Personnel Services	0	0	0	0
Employee Benefits	0	0	0	0
Non-Personnel	0	0	0	0
Properties	0	0	0	0
Debt Service	0	0	0	0
Operating Total	0	0	0	0
Internal Service Funds	0	0	0	0
Total	708,670	762,400	1,087,000	324,600
Consolidated Plan Projects (CDBG)	0	0	0	0
Agency Revenue	0	0	0	0
Total Full-time Equivalent Positions	6.00	6.00	10.00	4.00

Adjustments to Costs to Maintain Current Budget

Budget	FTE	Fund	Description
260,670	2.00	All Funds	This agency reflects a General Fund budget increase due to wage increases, employee benefits increases, and the reversal of one-time reductions taken in FY 2020. The increase in FTE is due to the addition of a Management Analyst and a Project Manager.

On-Going Significant Agency Changes

Budget	FTE	Fund	Description
(39,880)	0.00	General Fund	This reflects a reduction to the department's budget. This reduction will underfill the Deputy Director position with a Division Manager position.

One-Time Significant Agency Changes

Budget	FTE	Fund	Description
(31,710)	0.00	General Fund	This reflects a reduction to the department's budget. This reduction eliminates a 2.0% cost-of-living-adjustment (COLA) and merit pay for non-represented employees.
(12,500)	0.00	General Fund	This reflects a reduction to the department's budget. This reduction will increase position vacancy savings for FY 2021.
(40,500)	0.00	General Fund	This reflects a reduction to the department's budget. This reduction will limit resources available for expert services.
(11,500)	0.00	General Fund	This reflects a reduction to the department's budget. This reduction will reduce resources available for expert services.

Departmental Budgets

City Manager



One-Time Significant Agency Changes

Budget	FTE	Fund	Description
240,010	2.00	General Fund	This represents a City Council approved budget adjustment that provides one-time support for the Police Department Continuous Improvement Program.
(40,000)	0.00	General Fund	This reflects additional reimbursements that OPDA will receive from Buildings and Inspections for various services in FY 2021.



Agency 7: Internal Audit

Description: Performs operational and performance audits in order to examine and evaluate the effectiveness and efficiency of management controls in all City departments and independent boards and commissions.

Agency Budget Summary

	FY 2020 Budget	FY 2021 Budget	FY 2021 Budget Update	Change FY 2021 Budget to FY 2021 Approved Update
Operating Budget General Fund				
Personnel Services	294,430	300,920	302,930	2,010
Employee Benefits	135,690	138,070	120,760	(17,310)
Non-Personnel	13,700	13,750	7,790	(5,960)
Properties	0	0	0	0
Debt Service	0	0	0	0
Operating Total	443,820	452,740	431,480	(21,260)
Operating Budget Restricted				
Personnel Services	0	0	0	0
Employee Benefits	0	0	0	0
Non-Personnel	0	0	0	0
Properties	0	0	0	0
Debt Service	0	0	0	0
Operating Total	0	0	0	0
Internal Service Funds	0	0	0	0
Total	443,820	452,740	431,480	(21,260)
Consolidated Plan Projects (CDBG)	0	0	0	0
Agency Revenue	0	0	0	0
Total Full-time Equivalent Positions	4.00	4.00	4.00	0.00

Adjustments to Costs to Maintain Current Budget

Budget	FTE	Fund	Description
60	0.00	All Funds	This agency reflects a General Fund increase due to wage increases and employee benefits increases. There is no change in FTE.

One-Time Significant Agency Changes

Budget	FTE	Fund	Description
(6,000)	0.00	General Fund	This reflects a reduction to the department's budget. This reduction will reduce resources available for auditor training.
(15,310)	0.00	General Fund	This reflects a reduction to the department's budget. This reduction eliminates a 2.0% cost-of-living-adjustment (COLA) and merit pay for non-represented employees.

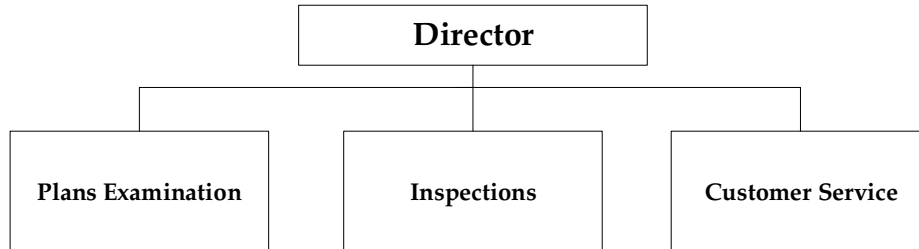


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Buildings & Inspections

The mission of the Department of Buildings and Inspections is to ensure excellent customer service delivery, administer the life and fire safety standards in our building stock, conserve the rich architectural history of Cincinnati, and foster sustainable and environmentally sensitive developments.



Departmental Budget Summary

	FY 2020 Budget	FY 2021 Budget	FY 2021 Update	Change FY 2021 Budget to FY 2021 Approved Update
Operating Budget General Fund				
Personnel Services	6,262,170	6,348,810	5,628,380	(720,430)
Employee Benefits	2,576,740	2,633,680	2,140,150	(493,530)
Non-Personnel	734,440	739,240	832,400	93,160
Properties	0	0	0	0
Debt Service	0	0	0	0
Operating Total	9,573,350	9,721,730	8,600,930	(1,120,800)
Operating Budget Restricted				
Personnel Services	173,970	173,970	1,273,320	1,099,350
Employee Benefits	74,310	74,310	595,060	520,750
Non-Personnel	854,790	854,790	907,210	52,420
Properties	0	0	0	0
Debt Service	0	0	0	0
Operating Total	1,103,070	1,103,070	2,775,590	1,672,520
Internal Service Funds	0	0	0	0
Total	10,676,420	10,824,800	11,376,520	551,720
Consolidated Plan Projects (CDBG)	0	0	0	0
Department Revenue	15,969,260	15,969,260	14,273,000	(1,696,260)
Total Full-time Equivalent Positions	110.50	110.50	116.50	6.00

Departmental Budgets

Buildings & Inspections



Department Agencies

1. Buildings & Inspections, Licenses & Permits
2. Property Maintenance Code Enforcement

Agency Summaries

Agency 1: Buildings & Inspections, Licenses & Permits

Description: This agency is responsible for plan examinations, zoning plan reviews, construction inspections, plumbing inspections, and elevator inspections. The agency is also responsible for related administrative, customer service, and permit issuance functions.

Agency Budget Summary

	FY 2020 Budget	FY 2021 Budget	FY 2021 Budget Update	Change FY 2021 Budget to FY 2021 Approved Update
Operating Budget General Fund				
Personnel Services	4,862,770	4,938,180	4,902,630	(35,550)
Employee Benefits	1,952,020	1,994,210	1,891,940	(102,270)
Non-Personnel	487,010	490,450	597,260	106,810
Properties	0	0	0	0
Debt Service	0	0	0	0
Operating Total	7,301,800	7,422,840	7,391,830	(31,010)
Operating Budget Restricted				
Personnel Services	43,580	43,580	32,920	(10,660)
Employee Benefits	18,790	18,790	13,860	(4,930)
Non-Personnel	7,090	7,090	0	(7,090)
Properties	0	0	0	0
Debt Service	0	0	0	0
Operating Total	69,460	69,460	46,780	(22,680)
Internal Service Funds	0	0	0	0
Total	7,371,260	7,492,300	7,438,610	(53,690)
Consolidated Plan Projects (CDBG)	0	0	0	0
Agency Revenue	15,054,260	15,054,260	12,852,950	(2,201,310)
Total Full-time Equivalent Positions	76.00	76.00	76.00	0.00

Adjustments to Costs to Maintain Current Budget

Budget	FTE	Fund	Description
507,190	0.00	All Funds	This agency reflects an all funds increase due to wage and employee benefit increases. There is no change in FTE.

On-Going Significant Agency Changes

Budget	FTE	Fund	Description
17,280	0.00	General Fund	This increase represents additional resources for data charges associated with iPads used by field inspectors and supervisors to access the Accela software platform.
80,800	0.00	General Fund	This increase represents additional resources for credit card fees associated with permit center financial transactions.
(334,660)	0.00	General Fund	This reflects a reduction to the department's budget. This reduction reflects expected savings from the Early Retirement Incentive Program (ERIP).



One-Time Significant Agency Changes

Budget	FTE	Fund	Description
13,000	0.00	General Fund	This increase represents resources for conference room communication equipment utilized for various Board hearings, pre-development meetings, nuisance hearings, etc.
(312,780)	0.00	General Fund	This reflects a reduction to the department's budget. This reduction holds a Deputy Director, Supervising Management Analyst, and a Customer Relations Representative position vacant for FY 2021.
(18,070)	0.00	General Fund	This reflects a reduction to the department's budget. This reduction will decrease resources for temporary staffing.
(15,590)	0.00	Income Tax-Infrastructure	This reflects a reduction to the department's budget. This reduction represents a decrease in reimbursements from the Income Tax-Infrastructure Fund to the General Fund.
40,000	0.00	General Fund	This increase represents a reimbursement to the Office of Performance and Data Analytics for additional data analysis and reporting on department performance.
(46,460)	0.00	General Fund	This reflects a reduction to the department's budget. This reduction eliminates a 2.0% cost-of-living-adjustment (COLA) and merit pay for non-represented employees.
15,590	0.00	General Fund	This increase represents a reduction in reimbursements from the Income Tax-Infrastructure Fund to the General Fund.

Departmental Budgets

Buildings & Inspections



Agency 2: Property Maintenance Code Enforcement

Description: This agency addresses complaints of sub-standard housing, zoning violations, and blight/code violations through inspections of commercial and residential premises. The agency is also responsible for related customer service and permit issuance functions.

Agency Budget Summary

	FY 2020 Budget	FY 2021 Budget	FY 2021 Budget Update	Change FY 2021 Budget to FY 2021 Approved Update
Operating Budget General Fund				
Personnel Services	1,399,400	1,410,630	725,750	(684,880)
Employee Benefits	624,720	639,470	248,210	(391,260)
Non-Personnel	247,430	248,790	235,140	(13,650)
Properties	0	0	0	0
Debt Service	0	0	0	0
Operating Total	2,271,550	2,298,890	1,209,100	(1,089,790)
Operating Budget Restricted				
Personnel Services	130,390	130,390	1,240,400	1,110,010
Employee Benefits	55,520	55,520	581,200	525,680
Non-Personnel	847,700	847,700	907,210	59,510
Properties	0	0	0	0
Debt Service	0	0	0	0
Operating Total	1,033,610	1,033,610	2,728,810	1,695,200
Internal Service Funds	0	0	0	0
Total	3,305,160	3,332,500	3,937,910	605,410
Consolidated Plan Projects (CDBG)	0	0	0	0
Agency Revenue	915,000	915,000	1,420,050	505,050
Total Full-time Equivalent Positions	34.50	34.50	40.50	6.00

Adjustments to Costs to Maintain Current Budget

Budget	FTE	Fund	Description
911,720	6.00	All Funds	This agency reflects an all funds increase due to wage and employee benefit increases as well as the creation of the Residential Rental Inspection (RRI) Program. The increase in FTE is due to the RRI positions.

On-Going Significant Agency Changes

Budget	FTE	Fund	Description
(4,800)	0.00	Hazard Abatement	This decrease represents a reimbursement from the General Fund to the Hazard Abatement Fund for iPad data charges.
(216,070)	0.00	General Fund	This reflects a reduction to the department's budget. This reduction reflects expected savings from the Early Retirement Incentive Program (ERIP).
4,800	0.00	General Fund	This increase represents a reimbursement from the General Fund to the Hazard Abatement Fund for iPad data charges.
12,480	0.00	General Fund	This increase represents additional resources for data charges associated with iPads used by field inspectors and supervisors to access the Accela software platform.
4,000	0.00	Hazard Abatement	This increase represents resources for the annual cost associated with the Residential Rental Inspection (RRI) Program portal.
4,800	0.00	Hazard Abatement	This increase represents additional resources for data charges associated with iPads used by field inspectors and supervisors to access the Accela software platform.



One-Time Significant Agency Changes

Budget	FTE	Fund	Description
(67,780)	0.00	General Fund	This reflects a reduction to the department's budget. This reduction holds an Inspector 1 position vacant for FY 2021.
(36,000)	0.00	General Fund	This reflects a reduction to the department's budget. This reduction will decrease resources for property maintenance code violation remediation vendors.
1,200,000	0.00	Hazard Abatement	This increase represents additional reimbursements from the Hazard Abatement Fund to the General Fund.
(7,730)	0.00	General Fund	This reflects a reduction to the department's budget. This reduction eliminates a 2.0% cost-of-living-adjustment (COLA) and merit pay for non-represented employees.
(1,200,000)	0.00	General Fund	This reflects a reduction to the department's budget. This reduction will increase reimbursements from the Hazard Abatement Fund to the General Fund.

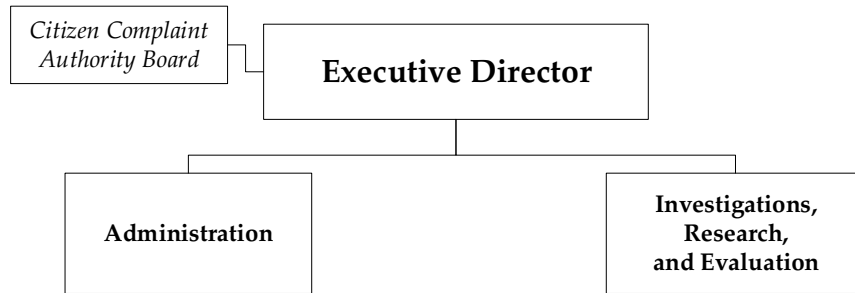


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Citizen Complaint Authority

The mission of the Department of Citizen Complaint Authority is to investigate serious interventions by police officers, including but not limited to: allegations of discharging of firearms, death in custody, use of excessive force, improper pointing of firearms, improper search and seizures, and to resolve all citizen complaints in a fair and efficient manner.



Departmental Budget Summary

	FY 2020 Budget	FY 2021 Budget	FY 2021 Update	Change FY 2021 Budget to FY 2021 Approved Update
Operating Budget General Fund				
Personnel Services	504,970	511,540	580,900	69,360
Employee Benefits	158,410	160,520	219,050	58,530
Non-Personnel	28,250	28,640	99,080	70,440
Properties	0	0	0	0
Debt Service	0	0	0	0
Operating Total	691,630	700,700	899,030	198,330
Operating Budget Restricted				
Personnel Services	0	0	0	0
Employee Benefits	0	0	0	0
Non-Personnel	0	0	0	0
Properties	0	0	0	0
Debt Service	0	0	0	0
Operating Total	0	0	0	0
Internal Service Funds	0	0	0	0
Total	691,630	700,700	899,030	198,330
Consolidated Plan Projects (CDBG)	0	0	0	0
Department Revenue	0	0	0	0
Total Full-time Equivalent Positions	6.00	6.00	8.00	2.00

Departmental Budgets

Citizen Complaint Authority



Department Agencies

1. Citizen Complaint Authority

Agency Summaries

Agency 1: Citizen Complaint Authority

Description: Provides the community with an investigation that is clear, concise, focused, and understandable.

Agency Budget Summary

	FY 2020 Budget	FY 2021 Budget	FY 2021 Budget Update	Change FY 2021 Budget to FY 2021 Approved Update
Operating Budget General Fund				
Personnel Services	504,970	511,540	580,900	69,360
Employee Benefits	158,410	160,520	219,050	58,530
Non-Personnel	28,250	28,640	99,080	70,440
Properties	0	0	0	0
Debt Service	0	0	0	0
Operating Total	691,630	700,700	899,030	198,330
Operating Budget Restricted				
Personnel Services	0	0	0	0
Employee Benefits	0	0	0	0
Non-Personnel	0	0	0	0
Properties	0	0	0	0
Debt Service	0	0	0	0
Operating Total	0	0	0	0
Internal Service Funds	0	0	0	0
Total	691,630	700,700	899,030	198,330
Consolidated Plan Projects (CDBG)	0	0	0	0
Agency Revenue	0	0	0	0
Total Full-time Equivalent Positions	6.00	6.00	8.00	2.00

Adjustments to Costs to Maintain Current Budget

Budget	FTE	Fund	Description
5,200	0.00	All Funds	This agency reflects a General Fund increase due to increases in wages and employee benefits. There is no change in FTE.

On-Going Significant Agency Changes

Budget	FTE	Fund	Description
184,970	2.00	General Fund	This increase will add two Investigator positions which will bring the total number of staff conducting investigations to five in compliance with Article XXVIII of the City's Administrative Code.

One-Time Significant Agency Changes

Budget	FTE	Fund	Description
(20,180)	0.00	General Fund	This reflects a reduction to the department's budget. This reduction will keep a Division Manager position vacant for two months in FY 2021.



One-Time Significant Agency Changes

Budget	FTE	Fund	Description
(6,800)	0.00	General Fund	This reflects a reduction to the department's budget. This reduction accounts for the difference between the salary amount for the former CCA Director as compared to the current Director.
50,000	0.00	General Fund	This represents a City Council approved budget adjustment that provides one-time non-personnel resources.
(14,850)	0.00	General Fund	This reflects a reduction to the department's budget. This reduction eliminates a 2.0% cost-of-living-adjustment (COLA) and merit pay for non-represented employees.

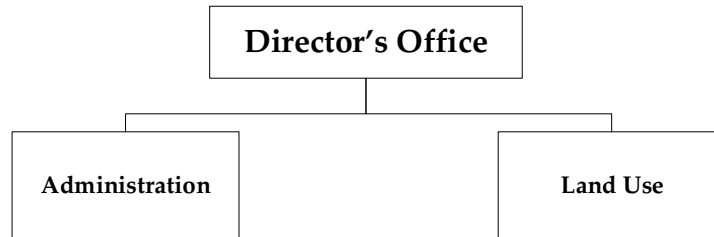


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City Planning

The Department of City Planning is a high-performance team that guides land use and zoning. Through sound planning practices, City Planning ensures that our great city is enriched with vitality, thrives as an urban center, and is a model to other cities nationwide.



Departmental Budget Summary

	FY 2020 Budget	FY 2021 Budget	FY 2021 Update	Change FY 2021 Budget to FY 2021 Approved Update
Operating Budget General Fund				
Personnel Services	344,890	372,240	320,560	(51,680)
Employee Benefits	130,340	141,100	29,040	(112,060)
Non-Personnel	46,450	43,790	48,440	4,650
Properties	0	0	0	0
Debt Service	0	0	0	0
Operating Total	521,680	557,130	398,040	(159,090)
Operating Budget Restricted				
Personnel Services	0	0	0	0
Employee Benefits	0	0	0	0
Non-Personnel	0	0	0	0
Properties	0	0	0	0
Debt Service	0	0	0	0
Operating Total	0	0	0	0
Internal Service Funds	0	0	0	0
Total	521,680	557,130	398,040	(159,090)
Consolidated Plan Projects (CDBG)	0	0	0	0
Department Revenue	337,000	337,000	93,500	(243,500)
Total Full-time Equivalent Positions	10.00	10.00	10.00	0.00

Departmental Budgets

City Planning



Department Agencies

1. City Planning

Agency Summaries

Agency 1: City Planning

Description: Develops the City's Comprehensive Plan. Conducts reviews/studies for: subdivisions, zone changes, planned developments, conditional uses, variance special exceptions, hillsides, design review districts, and the sale or lease of City owned property.

Agency Budget Summary

	FY 2020 Budget	FY 2021 Budget	FY 2021 Budget Update	Change FY 2021 Budget to FY 2021 Approved Update
Operating Budget General Fund				
Personnel Services	344,890	372,240	320,560	(51,680)
Employee Benefits	130,340	141,100	29,040	(112,060)
Non-Personnel	46,450	43,790	48,440	4,650
Properties	0	0	0	0
Debt Service	0	0	0	0
Operating Total	521,680	557,130	398,040	(159,090)
Operating Budget Restricted				
Personnel Services	0	0	0	0
Employee Benefits	0	0	0	0
Non-Personnel	0	0	0	0
Properties	0	0	0	0
Debt Service	0	0	0	0
Operating Total	0	0	0	0
Internal Service Funds	0	0	0	0
Total	521,680	557,130	398,040	(159,090)
Consolidated Plan Projects (CDBG)	0	0	0	0
Agency Revenue	337,000	337,000	93,500	(243,500)
Total Full-time Equivalent Positions	10.00	10.00	10.00	0.00

Adjustments to Costs to Maintain Current Budget

Budget	FTE	Fund	Description
93,390	0.00	All Funds	This agency reflects a General Fund increase due to wage and employee benefit increases and a reduction in reimbursements. There is no change in FTE.

On-Going Significant Agency Changes

Budget	FTE	Fund	Description
(40,940)	0.00	General Fund	This reflects a reduction to the department's budget. This reduction reflects expected savings from the Early Retirement Incentive Program (ERIP).
(118,000)	0.00	General Fund	This reflects a reduction to the department's budget. This reduction will increase Community Development Block Grant (CDBG) Administrative Allocation reimbursements.



One-Time Significant Agency Changes

Budget	FTE	Fund	Description
(30,490)	0.00	General Fund	This reflects a reduction to the department's budget. This reduction eliminates a 2.0% cost-of-living-adjustment (COLA) and merit pay for non-represented employees.
(63,060)	0.00	General Fund	This reflects a reduction to the department's budget. This reduction will hold a Senior Community Development & Planning Analyst position vacant for six months.

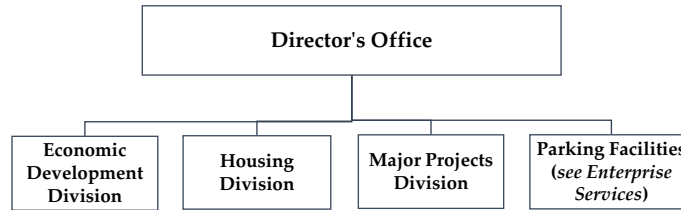


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Community & Economic Development

The mission of the Department of Community and Economic Development is to strengthen our neighborhoods and grow the City's revenue base through investment in its people and places.



Departmental Budget Summary

	FY 2020 Budget	FY 2021 Budget	FY 2021 Update	Change FY 2021 Budget to FY 2021 Approved Update
Operating Budget General Fund				
Personnel Services	907,940	957,180	767,580	(189,600)
Employee Benefits	387,500	405,560	257,420	(148,140)
Non-Personnel	8,722,340	7,906,640	2,333,570	(5,573,070)
Properties	0	0	0	0
Debt Service	0	0	0	0
Operating Total	10,017,780	9,269,380	3,358,570	(5,910,810)
Operating Budget Restricted				
Personnel Services	0	0	68,330	68,330
Employee Benefits	0	0	25,740	25,740
Non-Personnel	552,640	556,170	461,850	(94,320)
Properties	0	0	0	0
Debt Service	0	0	0	0
Operating Total	552,640	556,170	555,920	(250)
Internal Service Funds	0	0	0	0
Total	10,570,420	9,825,550	3,914,490	(5,910,060)
Consolidated Plan Projects (CDBG)	1,398,860	1,446,030	6,910,200	5,464,170
Department Revenue	644,000	644,000	404,000	(240,000)
Total Full-time Equivalent Positions	37.00	37.00	37.00	0.00

Departmental Budgets

Community & Economic Development



Department Agencies

1. Director's Office and Administration
2. Housing Division
3. Economic Development and Major/Special Projects Division

Agency Summaries

Agency 1: Director's Office and Administration

Description: This agency covers the administrative, operational, and compliance activities of the department and includes staff in the Director's Office as well as the Human Services, Fiscal & Operations, and Oversight Monitoring divisions.

Agency Budget Summary

	FY 2020 Budget	FY 2021 Budget	FY 2021 Budget Update	Change FY 2021 Budget to FY 2021 Approved Update
Operating Budget General Fund				
Personnel Services	407,430	425,080	178,280	(246,800)
Employee Benefits	117,060	125,060	63,770	(61,290)
Non-Personnel	5,729,420	5,293,320	388,420	(4,904,900)
Properties	0	0	0	0
Debt Service	0	0	0	0
Operating Total	6,253,910	5,843,460	630,470	(5,212,990)
Operating Budget Restricted				
Personnel Services	0	0	68,330	68,330
Employee Benefits	0	0	25,740	25,740
Non-Personnel	0	0	0	0
Properties	0	0	0	0
Debt Service	0	0	0	0
Operating Total	0	0	94,070	94,070
Internal Service Funds	0	0	0	0
Total	6,253,910	5,843,460	724,540	(5,118,920)
Consolidated Plan Projects (CDBG)	727,910	748,860	5,950,270	5,201,410
Agency Revenue	0	0	0	0
Total Full-time Equivalent Positions	15.00	15.00	14.00	(1.00)

Adjustments to Costs to Maintain Current Budget

Budget	FTE	Fund	Description
145,130	(1.00)	All Funds	This agency reflects an all funds increase due to wage and employee benefit increases, which is partially offset by the removal of one-time leveraged support funding. The decrease in FTE is due to the transfer of a position to the Housing Division.

On-Going Significant Agency Changes

Budget	FTE	Fund	Description
(94,360)	(1.00)	General Fund	This adjustment represents the transfer of a Senior Development Officer from the General Fund to the Urban Development Property Operations Fund.
94,360	1.00	Urban Development Property Operations	



One-Time Significant Agency Changes

Budget	FTE	Fund	Description
318,860	0.00	Community Development Block Grant	This increase represents a budget adjustment that provides one-time leveraged support for FamiliesFORWARD, the Immigrant and Refugee Law Center, Santa Maria Community Services, and the Urban League of Greater Southwestern Ohio.
(262,690)	0.00	General Fund	This reflects a reduction to the department's budget. This reduction will increase the reimbursements from the Home Investment Fund to the General Fund.
(250,000)	0.00	General Fund	This represents a one-time budget adjustment that shifts leveraged support for Cincinnati Works from the General Fund to the Community Development Block Grant Fund.
250,000	0.00	Community Development Block Grant	
(21,320)	0.00	General Fund	This reflects a reduction to the department's budget. This reduction eliminates a 2.0% cost-of-living-adjustment (COLA) and merit pay for non-represented employees.
(13,070)	0.00	Community Development Block Grant	
(15,050)	0.00	General Fund	This reflects a reduction to the department's budget. This reduction will decrease resources for software licensing fees and sundry fixed charges.
(40,000)	0.00	General Fund	This reflects a reduction to the department's budget. This reduction represents lump sum position vacancy savings achieved through natural employee turnover.
(4,800,000)	0.00	General Fund	This reflects a reduction to the department's budget. This reduction will shift human services funding from the General Fund to the Community Development Block Grant Fund.
(25,000)	0.00	General Fund	This reflects a reduction to the department's budget. This reduction will decrease resources for training and consulting services.
50,000	0.00	General Fund	This increase represents a budget adjustment that provides one-time leveraged support for the University of Cincinnati's Legal Access Program.
100,000	0.00	General Fund	This represents a City Council approved budget adjustment that provides one-time leveraged support to the Children's Home Job Readiness Program.
4,800,000	0.00	Community Development Block Grant	This increase represents the shift of human services funding from the General Fund to the Community Development Block Grant Fund.

Departmental Budgets

Community & Economic Development



Agency 2: Housing Division

Description: This program encompasses all housing-related programs to help home buyers and renters so that safe, clean and affordable housing is possible for everyone. Neighborhood support programs are also included.

Agency Budget Summary

	FY 2020 Budget	FY 2021 Budget	FY 2021 Budget Update	Change FY 2021 Budget to FY 2021 Approved Update
Operating Budget General Fund				
Personnel Services	116,350	118,960	118,860	(100)
Employee Benefits	34,530	35,200	39,360	4,160
Non-Personnel	1,277,110	1,117,910	1,199,500	81,590
Properties	0	0	0	0
Debt Service	0	0	0	0
Operating Total	1,427,990	1,272,070	1,357,720	85,650
Operating Budget Restricted				
Personnel Services	0	0	0	0
Employee Benefits	0	0	0	0
Non-Personnel	60,850	61,460	79,840	18,380
Properties	0	0	0	0
Debt Service	0	0	0	0
Operating Total	60,850	61,460	79,840	18,380
Internal Service Funds	0	0	0	0
Total	1,488,840	1,333,530	1,437,560	104,030
Consolidated Plan Projects (CDBG)	670,940	697,160	823,010	125,850
Agency Revenue	0	0	0	0
Total Full-time Equivalent Positions	9.00	9.00	10.00	1.00

Adjustments to Costs to Maintain Current Budget

Budget	FTE	Fund	Description
145,280	1.00	All Funds	This agency reflects an all funds increase due to wage and employee benefit increases. The increase in FTE is due to the transfer of a position from the Director's Office and Administration agency.

On-Going Significant Agency Changes

Budget	FTE	Fund	Description
(40,940)	0.00	Community Development Block Grant	This reflects a reduction to the department's budget. This reduction reflects expected savings from the Early Retirement Incentive Program (ERIP). This adjustment represents the transfer of contractual services from the Urban Development Property Operations Fund to the General Fund.
5,000	0.00	General Fund	
(5,000)	0.00	Urban Development Property Operations	

One-Time Significant Agency Changes

Budget	FTE	Fund	Description
100,000	0.00	Community Development Block Grant	This increase represents a budget adjustment that provides one-time leveraged support for Bethany House.
10,000	0.00	General Fund	This increase represents a budget adjustment that provides one-time leveraged support for the Cincinnati Neighborhood Games.



One-Time Significant Agency Changes

Budget	FTE	Fund	Description
320,000	0.00	General Fund	This represents a City Council approved budget adjustment that provides one-time leveraged support for Neighborhood Community Councils and Eviction Prevention.
(21,300)	0.00	Community Development Block Grant	This reflects a reduction to the department's budget. This reduction eliminates a 2.0% cost-of-living-adjustment (COLA) and merit pay for non-represented employees.
(371,250)	0.00	General Fund	This represents a one-time budget adjustment that shifts leveraged support for the Center for Addiction Treatment, Eviction Prevention Initiatives, and GeneroCity 513 from the General Fund to the Community Development Block Grant Fund and provides additional one-time leveraged support to the Center for Addiction Treatment.
412,500	0.00	Community Development Block Grant	

Departmental Budgets

Community & Economic Development



Agency 3: Economic Development and Major/Special Projects Division

Description: The Economic Development agency provides citywide economic development services, including business recruitment and retention, large-scale real estate development, and downtown development.

Agency Budget Summary

	FY 2020 Budget	FY 2021 Budget	FY 2021 Budget Update	Change FY 2021 Budget to FY 2021 Approved Update
Operating Budget General Fund				
Personnel Services	384,160	413,140	470,440	57,300
Employee Benefits	235,910	245,300	154,290	(91,010)
Non-Personnel	1,715,810	1,495,410	745,650	(749,760)
Properties	0	0	0	0
Debt Service	0	0	0	0
Operating Total	2,335,880	2,153,850	1,370,380	(783,470)
Operating Budget Restricted				
Personnel Services	0	0	0	0
Employee Benefits	0	0	0	0
Non-Personnel	491,790	494,710	382,010	(112,700)
Properties	0	0	0	0
Debt Service	0	0	0	0
Operating Total	491,790	494,710	382,010	(112,700)
Internal Service Funds	0	0	0	0
Total	2,827,670	2,648,560	1,752,390	(896,170)
Consolidated Plan Projects (CDBG)	0	0	136,920	136,920
Agency Revenue	644,000	644,000	404,000	(240,000)
Total Full-time Equivalent Positions	13.00	13.00	13.00	0.00

Adjustments to Costs to Maintain Current Budget

Budget	FTE	Fund	Description
(1,016,090)	0.00	All Funds	This agency reflects an all funds decrease due to the removal of one-time leveraged support funding, which is partially offset by wage and employee benefit increases. There is no change in FTE.

On-Going Significant Agency Changes

Budget	FTE	Fund	Description
89,360	0.00	General Fund	This adjustment represents the transfer of contractual services from the Urban Development Property Operations Fund to the General Fund.
(89,360)	0.00	Urban Development Property Operations	

One-Time Significant Agency Changes

Budget	FTE	Fund	Description
(36,320)	0.00	General Fund	This reflects a reduction to the department's budget. This reduction eliminates a 2.0% cost-of-living-adjustment (COLA) and merit pay for non-represented employees.
156,250	0.00	General Fund	This increase represents a budget adjustment that provides one-time leveraged support for the Film Commission and the Hillman Accelerator.



Economic Inclusion

The mission of the Department of Economic Inclusion is to ensure economic opportunity and inclusion for all citizens seeking to do business with the City of Cincinnati and serve as a catalyst for the growth of minority-and women-owned businesses in the City and throughout the region.



Departmental Budget Summary

	FY 2020 Budget	FY 2021 Budget	FY 2021 Update	Change FY 2021 Budget to FY 2021 Approved Update
Operating Budget General Fund				
Personnel Services	681,240	693,260	523,280	(169,980)
Employee Benefits	197,470	205,730	140,540	(65,190)
Non-Personnel	87,620	93,790	3,626,330	3,532,540
Properties	0	0	0	0
Debt Service	0	0	0	0
Operating Total	966,330	992,780	4,290,150	3,297,370
Operating Budget Restricted				
Personnel Services	256,600	261,260	246,280	(14,980)
Employee Benefits	88,640	90,720	77,710	(13,010)
Non-Personnel	0	0	0	0
Properties	0	0	0	0
Debt Service	0	0	0	0
Operating Total	345,240	351,980	323,990	(27,990)
Internal Service Funds	0	0	0	0
Total	1,311,570	1,344,760	4,614,140	3,269,380
Consolidated Plan Projects (CDBG)	0	0	0	0
Department Revenue	0	0	0	0
Total Full-time Equivalent Positions	12.00	12.00	12.00	0.00

Departmental Budgets

Economic Inclusion



Department Agencies

1. Economic Inclusion

Agency Summaries

Agency 1: Economic Inclusion

Description: The Department of Economic Inclusion promotes economic opportunity and inclusion for those seeking to do business with the City and serves as a catalyst for the growth of minority- and women-owned businesses in the City and throughout the region.

Agency Budget Summary

	FY 2020 Budget	FY 2021 Budget	FY 2021 Budget Update	Change FY 2021 Budget to FY 2021 Approved Update
Operating Budget General Fund				
Personnel Services	681,240	693,260	523,280	(169,980)
Employee Benefits	197,470	205,730	140,540	(65,190)
Non-Personnel	87,620	93,790	3,626,330	3,532,540
Properties	0	0	0	0
Debt Service	0	0	0	0
Operating Total	966,330	992,780	4,290,150	3,297,370
Operating Budget Restricted				
Personnel Services	256,600	261,260	246,280	(14,980)
Employee Benefits	88,640	90,720	77,710	(13,010)
Non-Personnel	0	0	0	0
Properties	0	0	0	0
Debt Service	0	0	0	0
Operating Total	345,240	351,980	323,990	(27,990)
Internal Service Funds	0	0	0	0
Total	1,311,570	1,344,760	4,614,140	3,269,380
Consolidated Plan Projects (CDBG)	0	0	0	0
Agency Revenue	0	0	0	0
Total Full-time Equivalent Positions	12.00	12.00	12.00	0.00

Adjustments to Costs to Maintain Current Budget

Budget	FTE	Fund	Description
936,140	0.00	All Funds	This agency reflects an all funds increase due to wage and employee benefits increases as well as the transfer of certain leveraged support items from the Department of Community and Economic Development. There is no change in FTE.

On-Going Significant Agency Changes

Budget	FTE	Fund	Description
(74,340)	0.00	General Fund	This reflects a reduction to the department's budget. This reduction reflects expected savings from the Early Retirement Incentive Program (ERIP).



One-Time Significant Agency Changes

Budget	FTE	Fund	Description
(35,360)	0.00	Income Tax-Infrastructure	This reflects a reduction to the department's budget. This reduction will result in Position Vacancy Allowance for a Clerk Typist 3 position.
450,000	0.00	General Fund	This increase represents the funding necessary for a disparity study for the City's Minority and Women Business Enterprise (MBE/WBE) Program which is set to sunset on December 31, 2020.
1,349,720	0.00	General Fund	This represents an additional budget adjustment that provides one-time leveraged support to the Urban League of Greater Southwestern Ohio for its Rapid Change Initiative (Black Led and Black Deployment - Trust).
860,000	0.00	General Fund	This represents a City Council approved budget adjustment that provides one-time leveraged support for the African American Chamber of Commerce, the Artswave Black and Brown Artists Fund, the Black and Brown Business Fund, and MORTAR.
(28,990)	0.00	General Fund	This reflects a reduction to the department's budget. This reduction eliminates a 2.0% cost-of-living-adjustment (COLA) and merit pay for non-represented employees.
(123,220)	0.00	General Fund	This reflects a reduction to the department's budget. This reduction will increase position vacancy savings.
(64,590)	0.00	General Fund	This reflects a reduction to the department's budget. This will reduce various non-personnel items.

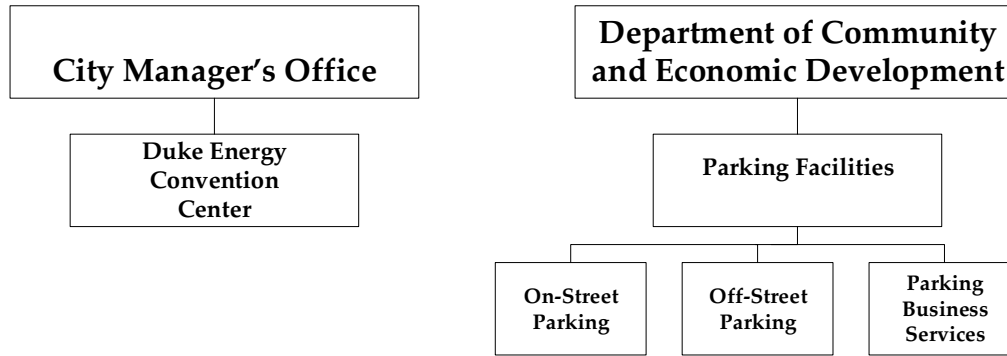


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Enterprise Services

The mission of the Department of Enterprise Services is to contribute to the economic growth and stability of Cincinnati by providing a premier convention center facility and professional management of the City's parking assets.



Departmental Budget Summary

	FY 2020 Budget	FY 2021 Budget	FY 2021 Update	Change FY 2021 Budget to FY 2021 Approved Update
Operating Budget General Fund				
Personnel Services	0	0	0	0
Employee Benefits	0	0	0	0
Non-Personnel	0	0	0	0
Properties	0	0	0	0
Debt Service	0	0	0	0
Operating Total	0	0	0	0
Operating Budget Restricted				
Personnel Services	2,166,210	2,202,160	1,941,020	(261,140)
Employee Benefits	902,500	929,500	742,020	(187,480)
Non-Personnel	15,289,540	15,011,940	15,658,720	646,780
Properties	0	0	0	0
Debt Service	2,423,030	2,290,880	2,515,310	224,430
Operating Total	20,781,280	20,434,480	20,857,070	422,590
Internal Service Funds	0	0	0	0
Total	20,781,280	20,434,480	20,857,070	422,590
Consolidated Plan Projects (CDBG)	0	0	0	0
Department Revenue	21,449,460	21,683,410	16,376,490	(5,306,920)
Total Full-time Equivalent Positions	39.38	39.38	39.38	0.00

Departmental Budgets

Enterprise Services



Department Agencies

1. Duke Energy Center

2. Parking Facilities

Agency Summaries

Agency 1: Duke Energy Center

Description: The Duke Energy Convention Center program oversees the management agreement between Global Spectrum, LP and the City of Cincinnati.

Agency Budget Summary

	FY 2020 Budget	FY 2021 Budget	FY 2021 Budget Update	Change FY 2021 Budget to FY 2021 Approved Update
Operating Budget General Fund				
Personnel Services	0	0	0	0
Employee Benefits	0	0	0	0
Non-Personnel	0	0	0	0
Properties	0	0	0	0
Debt Service	0	0	0	0
Operating Total	0	0	0	0
Operating Budget Restricted				
Personnel Services	118,500	118,500	42,000	(76,500)
Employee Benefits	50,440	50,440	36,000	(14,440)
Non-Personnel	8,838,550	8,839,470	8,962,430	122,960
Properties	0	0	0	0
Debt Service	329,660	222,010	309,400	87,390
Operating Total	9,337,150	9,230,420	9,349,830	119,410
Internal Service Funds	0	0	0	0
Total	9,337,150	9,230,420	9,349,830	119,410
Consolidated Plan Projects (CDBG)	0	0	0	0
Agency Revenue	9,027,960	8,956,910	7,370,970	(1,585,940)
Total Full-time Equivalent Positions	0.00	0.00	0.00	0.00

Adjustments to Costs to Maintain Current Budget

Budget	FTE	Fund	Description
119,410	0.00	All Funds	This agency reflects an all funds increase due to increased contractor fees, which is partially offset by reduced personnel reimbursement costs.



Agency 2: Parking Facilities

Description: The Parking Facilities agency is responsible for the administration, enforcement, operation, management and maintenance of on-street parking and off-street parking.

Agency Budget Summary

	FY 2020 Budget	FY 2021 Budget	FY 2021 Budget Update	Change FY 2021 Budget to FY 2021 Approved Update
Operating Budget General Fund				
Personnel Services	0	0	0	0
Employee Benefits	0	0	0	0
Non-Personnel	0	0	0	0
Properties	0	0	0	0
Debt Service	0	0	0	0
Operating Total	0	0	0	0
Operating Budget Restricted				
Personnel Services	2,047,710	2,083,660	1,899,020	(184,640)
Employee Benefits	852,060	879,060	706,020	(173,040)
Non-Personnel	6,450,990	6,172,470	6,696,290	523,820
Properties	0	0	0	0
Debt Service	2,093,370	2,068,870	2,205,910	137,040
Operating Total	11,444,130	11,204,060	11,507,240	303,180
Internal Service Funds	0	0	0	0
Total	11,444,130	11,204,060	11,507,240	303,180
Consolidated Plan Projects (CDBG)	0	0	0	0
Agency Revenue	12,421,500	12,726,500	9,005,520	(3,720,990)
Total Full-time Equivalent Positions	39.38	39.38	39.38	0.00

Adjustments to Costs to Maintain Current Budget

Budget	FTE	Fund	Description
733,510	0.00	All Funds	This agency reflects an all funds increase due to increases in wages, taxes, and debt service. There is no change in FTE.

On-Going Significant Agency Changes

Budget	FTE	Fund	Description
(44,670)	0.00	Parking System Facilities	This reflects a reduction to the department's budget. This reduction reflects expected savings from the Early Retirement Incentive Program (ERIP).
(102,700)	0.00	Parking Meter	

One-Time Significant Agency Changes

Budget	FTE	Fund	Description
(222,430)	0.00	Parking Meter	This reflects a reduction to the department's budget. This reduction represents lump sum position vacancy allowance achieved through natural employee turnover.
(55,000)	0.00	Parking Meter	This reflects a reduction to the department's budget. This reduction will decrease resources for wearing apparel and traffic control supplies.
(2,860)	0.00	Parking System Facilities	This reflects a reduction to the department's budget. This reduction eliminates a 2.0% cost-of-living-adjustment (COLA) and merit pay for non-represented employees.
(2,660)	0.00	Parking Meter	

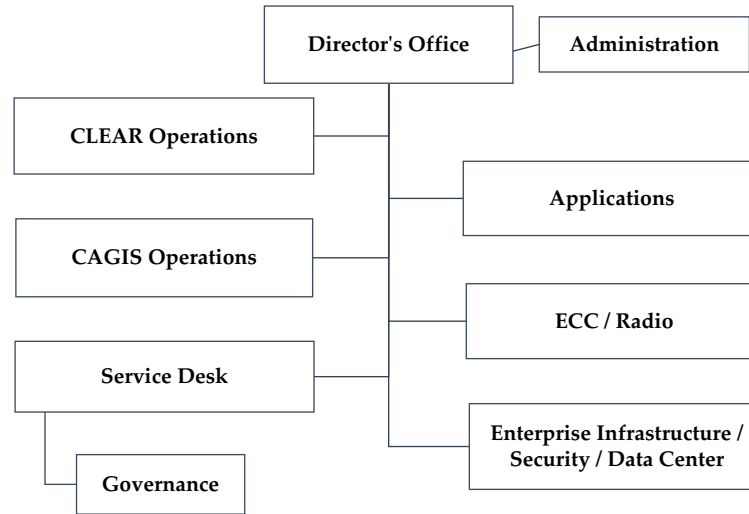


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Enterprise Technology Solutions

The mission of Enterprise Technology Solutions (ETS) is to ensure the availability of citywide technology applications and infrastructures and enable the procurement and implementation of innovative, secure, and cost effective technology and business solutions through collaborative partnerships with all City departments, inclusive governance, and effective security policy administration.



Departmental Budget Summary

	FY 2020 Budget	FY 2021 Budget	FY 2021 Update	Change FY 2021 Budget to FY 2021 Approved Update
Operating Budget General Fund				
Personnel Services	4,241,100	4,467,010	3,667,800	(799,210)
Employee Benefits	1,384,000	1,471,960	849,400	(622,560)
Non-Personnel	586,940	594,940	580,290	(14,650)
Properties	0	0	0	0
Debt Service	0	0	0	0
Operating Total	6,212,040	6,533,910	5,097,490	(1,436,420)
Operating Budget Restricted				
Personnel Services	3,323,790	3,396,070	3,275,340	(120,730)
Employee Benefits	1,046,350	1,076,090	995,770	(80,320)
Non-Personnel	6,522,890	6,588,890	6,127,100	(461,790)
Properties	75,000	75,000	0	(75,000)
Debt Service	0	0	0	0
Operating Total	10,968,030	11,136,050	10,398,210	(737,840)
Internal Service Funds	4,718,390	4,411,810	5,002,500	590,690
Total	21,898,460	22,081,770	20,498,200	(1,583,570)
Consolidated Plan Projects (CDBG)	0	0	0	0
Department Revenue	15,394,580	15,557,100	14,835,440	(721,660)
Total Full-time Equivalent Positions	95.80	95.80	95.70	(0.10)



Department Agencies

1. Enterprise Technology Solutions
2. CAGIS
3. CLEAR

Agency Summaries

Agency 1: Enterprise Technology Solutions

Description: Enterprise Technology Solutions provides information technology solutions including consulting, implementation, and support services for enterprise business systems and the City's data, radio, and telephone communications networks.

Agency Budget Summary

	FY 2020 Budget	FY 2021 Budget	FY 2021 Budget Update	Change FY 2021 Budget to FY 2021 Approved Update
Operating Budget General Fund				
Personnel Services	4,241,100	4,467,010	3,667,800	(799,210)
Employee Benefits	1,384,000	1,471,960	849,400	(622,560)
Non-Personnel	586,940	594,940	580,290	(14,650)
Properties	0	0	0	0
Debt Service	0	0	0	0
Operating Total	6,212,040	6,533,910	5,097,490	(1,436,420)
Operating Budget Restricted				
Personnel Services	0	0	0	0
Employee Benefits	0	0	0	0
Non-Personnel	409,440	413,540	41,650	(371,890)
Properties	0	0	0	0
Debt Service	0	0	0	0
Operating Total	409,440	413,540	41,650	(371,890)
Internal Service Funds	4,718,390	4,411,810	5,002,500	590,690
Total	11,339,870	11,359,260	10,141,640	(1,217,620)
Consolidated Plan Projects (CDBG)	0	0	0	0
Agency Revenue	5,715,270	5,725,570	5,005,340	(720,230)
Total Full-time Equivalent Positions	63.80	63.80	63.70	(0.10)

Adjustments to Costs to Maintain Current Budget

Budget	FTE	Fund	Description
(254,400)	(0.10)	All Funds	This agency reflects an all funds decrease due to increases to position vacancy allowance and various non-personnel decreases. The decrease in FTE is related to a change in hours worked for an employee.

On-Going Significant Agency Changes


Budget	FTE	Fund	Description
(59,580)	0.00	Enterprise Technology Solutions	This reflects a reduction to the department's budget. This reduction reflects expected savings from the Early Retirement Incentive Program (ERIP).
(360,230)	0.00	General Fund	



One-Time Significant Agency Changes

Budget	FTE	Fund	Description
(51,510)	0.00	General Fund	This reflects a reduction to the department's budget. This reduction eliminates a 2.0% cost-of-living-adjustment (COLA) and merit pay for non-represented employees.
(921,780)	0.00	General Fund	This reflects a reduction to the department's budget. This will hold six positions vacant for FY 2021.
(220,420)	0.00	General Fund	This reflects a reduction to the department's budget. This will increase the reimbursements from the Enterprise Technology Solutions Fund and General Capital to the General Fund for eligible work performed by the department.



Agency 2: CAGIS 

Description: The Cincinnati Area Geographic Information System represents a computerized, information sharing system that enables the fundamental transformation of government and utility service management and delivery through the use of geographic information.

Agency Budget Summary

	FY 2020 Budget	FY 2021 Budget	FY 2021 Budget Update	Change FY 2021 Budget to FY 2021 Approved Update
Operating Budget General Fund				
Personnel Services	0	0	0	0
Employee Benefits	0	0	0	0
Non-Personnel	0	0	0	0
Properties	0	0	0	0
Debt Service	0	0	0	0
Operating Total	0	0	0	0
Operating Budget Restricted				
Personnel Services	1,836,490	1,877,710	1,798,960	(78,750)
Employee Benefits	605,710	623,010	591,460	(31,550)
Non-Personnel	2,854,340	2,883,630	2,793,580	(90,050)
Properties	75,000	75,000	0	(75,000)
Debt Service	0	0	0	0
Operating Total	5,371,540	5,459,350	5,184,000	(275,350)
Internal Service Funds	0	0	0	0
Total	5,371,540	5,459,350	5,184,000	(275,350)
Consolidated Plan Projects (CDBG)	0	0	0	0
Agency Revenue	4,491,030	4,568,370	4,562,190	(6,180)
Total Full-time Equivalent Positions	18.00	18.00	18.00	0.00

Adjustments to Costs to Maintain Current Budget

Budget	FTE	Fund	Description
(93,290)	0.00	All Funds	This agency reflects an all funds decrease due to various non-personnel decreases and across-the-board employee benefits decreases. There is no change in FTE.

On-Going Significant Agency Changes

Budget	FTE	Fund	Description
(96,590)	0.00	Cincinnati Area Geographic Information System (CAGIS)	This reflects a reduction to the department's budget. This reduction reflects expected savings from the Early Retirement Incentive Program (ERIP).

One-Time Significant Agency Changes

Budget	FTE	Fund	Description
(20,410)	0.00	Cincinnati Area Geographic Information System (CAGIS)	This reflects a reduction to the department's budget. This reduction eliminates a 2.0% cost-of-living-adjustment (COLA) and merit pay for non-represented employees.
(65,060)	0.00	Cincinnati Area Geographic Information System (CAGIS)	This reflects a reduction to the department's budget. This will reduce the travel and training budgets for CAGIS.



Agency 3: CLEAR

Description: To provide a computerized police information system for all Hamilton County law enforcement agencies. This program is funded entirely by a levy assessed to all Hamilton County property owners.

Agency Budget Summary

	FY 2020 Budget	FY 2021 Budget	FY 2021 Budget Update	Change FY 2021 Budget to FY 2021 Approved Update
Operating Budget General Fund				
Personnel Services	0	0	0	0
Employee Benefits	0	0	0	0
Non-Personnel	0	0	0	0
Properties	0	0	0	0
Debt Service	0	0	0	0
Operating Total	0	0	0	0
Operating Budget Restricted				
Personnel Services	1,487,300	1,518,360	1,476,380	(41,980)
Employee Benefits	440,640	453,080	404,310	(48,770)
Non-Personnel	3,259,110	3,291,720	3,291,870	150
Properties	0	0	0	0
Debt Service	0	0	0	0
Operating Total	5,187,050	5,263,160	5,172,560	(90,600)
Internal Service Funds	0	0	0	0
Total	5,187,050	5,263,160	5,172,560	(90,600)
Consolidated Plan Projects (CDBG)	0	0	0	0
Agency Revenue	5,188,280	5,263,160	5,267,910	4,750
Total Full-time Equivalent Positions	14.00	14.00	14.00	0.00

Adjustments to Costs to Maintain Current Budget

Budget	FTE	Fund	Description
1,220	0.00	All Funds	This agency reflects an all funds increase due to wage increases and employee benefits increases. There is no change in FTE.

On-Going Significant Agency Changes

Budget	FTE	Fund	Description
(80,310)	0.00	County Law Enforcement Applied Regionally (CLEAR)	This reflects a reduction to the department's budget. This reduction reflects expected savings from the Early Retirement Incentive Program (ERIP).

One-Time Significant Agency Changes

Budget	FTE	Fund	Description
(11,520)	0.00	County Law Enforcement Applied Regionally (CLEAR)	This reflects a reduction to the department's budget. This reduction eliminates a 2.0% cost-of-living-adjustment (COLA) and merit pay for non-represented employees.

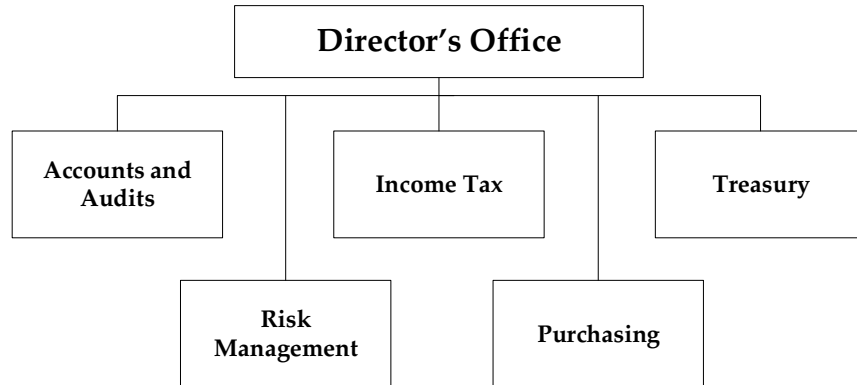


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Finance

The mission of the Finance Department is to serve as a strong steward of public financial resources, contribute to the financial strength of the City, and provide quality financial services to customers. This mission is accomplished through the functions and duties of: the Office of the Director, Accounts & Audits, City Treasury, Income Tax, and Risk Management.



Departmental Budget Summary

	FY 2020 Budget	FY 2021 Budget	FY 2021 Update	Change FY 2021 Budget to FY 2021 Approved Update
Operating Budget General Fund				
Personnel Services	4,753,500	4,840,030	4,546,490	(293,540)
Employee Benefits	1,598,970	1,632,720	1,428,700	(204,020)
Non-Personnel	966,200	1,015,270	1,002,280	(12,990)
Properties	0	0	0	0
Debt Service	0	0	0	0
Operating Total	7,318,670	7,488,020	6,977,470	(510,550)
Operating Budget Restricted				
Personnel Services	1,219,210	1,243,530	1,236,360	(7,170)
Employee Benefits	371,260	381,050	323,520	(57,530)
Non-Personnel	3,958,070	3,965,000	3,940,400	(24,600)
Properties	0	0	0	0
Debt Service	125,429,340	183,102,150	144,894,210	(38,207,940)
Operating Total	130,977,880	188,691,730	150,394,490	(38,297,240)
Internal Service Funds	3,270,750	3,333,230	4,413,640	1,080,410
Total	141,567,300	199,512,980	161,785,600	(37,727,380)
Consolidated Plan Projects (CDBG)	0	0	0	0
Department Revenue	395,479,140	470,640,710	373,510,010	(97,130,700)
Total Full-time Equivalent Positions	107.50	107.50	116.70	9.20

Departmental Budgets

Finance



Department Agencies

1. Office of The Director
2. Accounts and Audits
3. Treasury
4. Risk Management
5. Income Tax
6. Purchasing

Agency Summaries

Agency 1: Office of The Director

Description: Consists of the Finance Director, Assistant Finance Director, and an Administrative Specialist.

Agency Budget Summary

	FY 2020 Budget	FY 2021 Budget	FY 2021 Budget Update	Change FY 2021 Budget to FY 2021 Approved Update
Operating Budget General Fund				
Personnel Services	258,050	264,390	313,730	49,340
Employee Benefits	74,180	76,730	85,330	8,600
Non-Personnel	72,960	73,100	77,370	4,270
Properties	0	0	0	0
Debt Service	0	0	0	0
Operating Total	405,190	414,220	476,430	62,210
Operating Budget Restricted				
Personnel Services	88,790	90,560	54,170	(36,390)
Employee Benefits	28,110	28,670	19,120	(9,550)
Non-Personnel	0	0	0	0
Properties	0	0	0	0
Debt Service	0	0	0	0
Operating Total	116,900	119,230	73,290	(45,940)
Internal Service Funds	17,900	18,040	30,320	12,280
Total	539,990	551,490	580,040	28,550
Consolidated Plan Projects (CDBG)	0	0	0	0
Agency Revenue	0	0	0	0
Total Full-time Equivalent Positions	3.00	3.00	3.00	0.00

Adjustments to Costs to Maintain Current Budget

Budget	FTE	Fund	Description
49,420	0.00	All Funds	This agency reflects an all funds increase due to wages, employee benefits, contractual services, and fixed charges increases. There is no change in FTE.

One-Time Significant Agency Changes

Budget	FTE	Fund	Description
(13,490)	0.00	General Fund	This reflects a reduction to the department's budget. This reduction eliminates a 2.0% cost-of-living-adjustment (COLA) and merit pay for non-represented employees.
(19,670)	0.00	General Fund	This reflects a reduction to the department's budget. This reduction leaves a Senior Administrative Specialist position vacant for two months.



Agency 2: Accounts and Audits

Description: Prepares revenue estimates, financial analyses, and the City's annual report. Reconciles employee deductions and tax deposits, and property tax revenue. Processes biweekly payroll for approximately 6,500 employees, and implements government regulations.

Agency Budget Summary

	FY 2020 Budget	FY 2021 Budget	FY 2021 Budget Update	Change FY 2021 Budget to FY 2021 Approved Update
Operating Budget General Fund				
Personnel Services	1,067,570	1,090,600	1,106,840	16,240
Employee Benefits	381,190	379,800	346,990	(32,810)
Non-Personnel	48,680	49,530	43,010	(6,520)
Properties	0	0	0	0
Debt Service	0	0	0	0
Operating Total	1,497,440	1,519,930	1,496,840	(23,090)
Operating Budget Restricted				
Personnel Services	289,100	298,840	314,790	15,950
Employee Benefits	102,490	106,060	90,930	(15,130)
Non-Personnel	437,130	441,460	439,260	(2,200)
Properties	0	0	0	0
Debt Service	0	0	1,108,490	1,108,490
Operating Total	828,720	846,360	1,953,470	1,107,110
Internal Service Funds	0	0	0	0
Total	2,326,160	2,366,290	3,450,310	1,084,020
Consolidated Plan Projects (CDBG)	0	0	0	0
Agency Revenue	0	0	0	0
Total Full-time Equivalent Positions	19.00	19.00	19.00	0.00

Adjustments to Costs to Maintain Current Budget

Budget	FTE	Fund	Description
1,325,840	0.00	All Funds	This agency reflects an all funds increase primarily due to increases in debt service and fixed charges. There is no change in FTE.

On-Going Significant Agency Changes

Budget	FTE	Fund	Description
(43,160)	0.00	General Fund	This reflects a reduction to the department's budget. This reduction reflects expected savings from the Early Retirement Incentive Program (ERIP).

One-Time Significant Agency Changes

Budget	FTE	Fund	Description
(2,200)	0.00	Urban Renewal Debt Retirement	This reflects a reduction to the department's budget. This reduction eliminates a 2.0% cost-of-living-adjustment (COLA) and merit pay for non-represented employees.
(17,840)	0.00	General Fund	
(2,270)	0.00	Income Tax-Infrastructure	This reflects a reduction to the department's budget. This reduction reflects a decrease in information technology (IT) service charges.
(1,780)	0.00	General Fund	This reflects a reduction to the department's budget. This reduction represents a decrease in information technology (IT) service charges.
(19,090)	0.00	General Fund	This reflects a reduction to the department's budget. This reduction represents a decrease in temporary personnel services.

Departmental Budgets

Finance



One-Time Significant Agency Changes

Budget	FTE	Fund	Description
(155,500)	0.00	General Fund	This reflects a reduction to the department's budget. This reduction will keep two Accounting Technician positions vacant.



Agency 3: Treasury

Description: Performs cash management and banking activities, manages the City's investment portfolio, issues business permits, collects admissions taxes and transient occupancy tax, and pursues delinquent account collection. Manages general obligation debt repayment.

Agency Budget Summary

	FY 2020 Budget	FY 2021 Budget	FY 2021 Budget Update	Change FY 2021 Budget to FY 2021 Approved Update
Operating Budget General Fund				
Personnel Services	564,780	596,450	598,400	1,950
Employee Benefits	220,760	225,460	230,880	5,420
Non-Personnel	153,720	137,070	138,660	1,590
Properties	0	0	0	0
Debt Service	0	0	0	0
Operating Total	939,260	958,980	967,940	8,960
Operating Budget Restricted				
Personnel Services	299,980	306,750	256,260	(50,490)
Employee Benefits	95,110	98,580	107,890	9,310
Non-Personnel	3,454,510	3,456,450	3,433,950	(22,500)
Properties	0	0	0	0
Debt Service	125,429,340	183,102,150	143,785,720	(39,316,430)
Operating Total	129,278,940	186,963,930	147,583,820	(39,380,110)
Internal Service Funds	0	0	0	0
Total	130,218,200	187,922,910	148,551,760	(39,371,150)
Consolidated Plan Projects (CDBG)	0	0	0	0
Agency Revenue	97,938,140	166,291,110	109,429,010	(56,862,100)
Total Full-time Equivalent Positions	12.00	12.00	12.00	0.00

Adjustments to Costs to Maintain Current Budget

Budget	FTE	Fund	Description
(39,160,000)	0.00	All Funds	This agency reflects an all funds decrease primarily due to decreases in debt service. There is no change in FTE.

One-Time Significant Agency Changes

Budget	FTE	Fund	Description
(17,720)	0.00	General Fund	This reflects a reduction to the department's budget. This reduction decreases funds for postage.
(25,000)	0.00	General Fund	This reflects a reduction to the department's budget. This reduction decreases funding for collection agency fees.
(3,300)	0.00	General Fund	This reflects a reduction to the department's budget. This reduction eliminates a 2.0% cost-of-living-adjustment (COLA) and merit pay for non-represented employees.
(4,300)	0.00	Bond Retirement	
(160,840)	0.00	General Fund	This reflects a reduction to the department's budget. This reduction leaves two Accounting Technician 2 positions vacant.

Departmental Budgets

Finance



Agency 4: Risk Management

Description: Monitors the City's insurance program. Provides employee safety services to departments in field audits and training. Provides employee health services. Maintains current benefits and workers' compensation rates.

Agency Budget Summary

	FY 2020 Budget	FY 2021 Budget	FY 2021 Budget Update	Change FY 2021 Budget to FY 2021 Approved Update
Operating Budget General Fund				
Personnel Services	0	0	0	0
Employee Benefits	0	0	0	0
Non-Personnel	153,670	155,050	192,270	37,220
Properties	0	0	0	0
Debt Service	0	0	0	0
Operating Total	153,670	155,050	192,270	37,220
Operating Budget Restricted				
Personnel Services	422,690	426,470	490,130	63,660
Employee Benefits	88,680	89,790	46,680	(43,110)
Non-Personnel	66,430	67,090	67,190	100
Properties	0	0	0	0
Debt Service	0	0	0	0
Operating Total	577,800	583,350	604,000	20,650
Internal Service Funds	2,052,490	2,100,350	3,143,220	1,042,870
Total	2,783,960	2,838,750	3,939,490	1,100,740
Consolidated Plan Projects (CDBG)	0	0	0	0
Agency Revenue	6,391,000	6,391,000	491,000	(5,900,000)
Total Full-time Equivalent Positions	19.70	19.70	27.70	8.00

Adjustments to Costs to Maintain Current Budget

Budget	FTE	Fund	Description
65,240	8.00	All Funds	This agency reflects an all funds increase due to increases in wages and employee benefits, contractual services and fixed charges. The increase in FTE is due to the transfer of positions during FY 2020 as part of the Employee Safety Centralization Plan.

On-Going Significant Agency Changes

Budget	FTE	Fund	Description
(40,960)	0.00	Employee Safety & Risk Management	This reflects a reduction to the department's budget. This reduction reflects expected savings from the Early Retirement Incentive Program (ERIP).
(41,410)	0.00	Public Employee Assistance Program	
39,000	0.00	General Fund	This increase represents additional funding for an increase in the City's insurance premiums and to cover the flood insurance requirement.



One-Time Significant Agency Changes

Budget	FTE	Fund	Description
(8,050)	0.00	Risk Management	This reflects a reduction to the department's budget. This reduction eliminates a 2.0% cost-of-living-adjustment (COLA) and merit pay for non-represented employees.
(4,800)	0.00	Employee Safety & Risk Management	
(4,970)	0.00	Public Employee Assistance Program	

Departmental Budgets

Finance



Agency 5: Income Tax

Description: Provides taxpayer service and education, ensures taxpayer compliance with the City's tax code, pursues payment of past due tax liabilities, and processes income tax forms and payments.

Agency Budget Summary

	FY 2020 Budget	FY 2021 Budget	FY 2021 Budget Update	Change FY 2021 Budget to FY 2021 Approved Update
Operating Budget General Fund				
Personnel Services	2,136,000	2,146,640	1,864,180	(282,460)
Employee Benefits	776,030	785,600	609,980	(175,620)
Non-Personnel	387,610	390,830	339,310	(51,520)
Properties	0	0	0	0
Debt Service	0	0	0	0
Operating Total	3,299,640	3,323,070	2,813,470	(509,600)
Operating Budget Restricted				
Personnel Services	0	0	0	0
Employee Benefits	0	0	0	0
Non-Personnel	0	0	0	0
Properties	0	0	0	0
Debt Service	0	0	0	0
Operating Total	0	0	0	0
Internal Service Funds	0	0	0	0
Total	3,299,640	3,323,070	2,813,470	(509,600)
Consolidated Plan Projects (CDBG)	0	0	0	0
Agency Revenue	289,500,000	296,308,600	262,000,000	(34,308,600)
Total Full-time Equivalent Positions	30.80	30.80	31.00	0.20

Adjustments to Costs to Maintain Current Budget

Budget	FTE	Fund	Description
81,940	0.20	All Funds	This agency reflects a General Fund increase due to increases in wages and employee benefits, contractual services, subscriptions, and software. The increase in FTE is due to adjusting an Accountant from part-time to full-time.

On-Going Significant Agency Changes

Budget	FTE	Fund	Description
(427,550)	0.00	General Fund	This reflects a reduction to the department's budget. This reduction reflects expected savings from the Early Retirement Incentive Program (ERIP).

One-Time Significant Agency Changes

Budget	FTE	Fund	Description
(13,050)	0.00	General Fund	This reflects a reduction to the department's budget. This reduction eliminates a 2.0% cost-of-living-adjustment (COLA) and merit pay for non-represented employees.
(5,000)	0.00	General Fund	This reflects a reduction to the department's budget. This reduction decreases funding for printing costs.
(10,000)	0.00	General Fund	This reflects a reduction to the department's budget. This reduction decreases funding for postage.
(102,520)	0.00	General Fund	This reflects a reduction to the department's budget. This reduction leaves an Accountant position vacant.



One-Time Significant Agency Changes

Budget	FTE	Fund	Description
(20,000)	0.00	General Fund	This reflects a reduction to the department's budget. This reduction decreases funds for legal fees, which are now deducted from the gross revenue collected by the Law Department and collection agencies.
(420)	0.00	General Fund	This reflects a reduction to the department's budget. This reduction reflects a decrease in funding for travel.
(13,000)	0.00	General Fund	This reflects a reduction to the department's budget. This reduction represents a decrease in software fees that were less than anticipated.

Departmental Budgets

Finance



Agency 6: Purchasing

Description: Performs competitive bids, reverse auctions, demolition bids, professional services proposals, procurement cards, citywide vendor registration, and record management for all City contracts. Provides printing, mail and store services to all City agencies.

Agency Budget Summary

	FY 2020 Budget	FY 2021 Budget	FY 2021 Budget Update	Change FY 2021 Budget to FY 2021 Approved Update
Operating Budget General Fund				
Personnel Services	727,100	741,950	663,340	(78,610)
Employee Benefits	146,810	165,130	155,520	(9,610)
Non-Personnel	149,560	209,690	211,660	1,970
Properties	0	0	0	0
Debt Service	0	0	0	0
Operating Total	1,023,470	1,116,770	1,030,520	(86,250)
Operating Budget Restricted				
Personnel Services	118,650	120,910	121,010	100
Employee Benefits	56,870	57,950	58,900	950
Non-Personnel	0	0	0	0
Properties	0	0	0	0
Debt Service	0	0	0	0
Operating Total	175,520	178,860	179,910	1,050
Internal Service Funds	1,200,360	1,214,840	1,240,100	25,260
Total	2,399,350	2,510,470	2,450,530	(59,940)
Consolidated Plan Projects (CDBG)	0	0	0	0
Agency Revenue	1,650,000	1,650,000	1,590,000	(60,000)
Total Full-time Equivalent Positions	23.00	23.00	24.00	1.00

Adjustments to Costs to Maintain Current Budget

Budget	FTE	Fund	Description
210,720	1.00	All Funds	This agency reflects an all funds increase due to increases in employee benefits, contractual services and fixed charges such as software and licenses. The change in FTE is due to the addition of a Senior Buyer.

On-Going Significant Agency Changes

Budget	FTE	Fund	Description
(61,790)	0.00	General Fund	This reflects a reduction to the department's budget. This reduction would decrease the reimbursement to the Law Department for the work of a Senior Assistant City Solicitor.
(43,160)	0.00	General Fund	This reflects a reduction to the department's budget. This reduction reflects expected savings from the Early Retirement Incentive Program (ERIP).

One-Time Significant Agency Changes

Budget	FTE	Fund	Description
(2,310)	0.00	Reproduction And Printing	This reflects a reduction to the department's budget. This reduction eliminates a 2.0% cost-of-living-adjustment (COLA) and merit pay for non-represented employees.
(12,590)	0.00	General Fund	
(89,200)	0.00	Income Tax-Infrastructure	This reflects a reduction to the department's budget. This reduction holds a Buyer position vacant for 20 pay periods.



One-Time Significant Agency Changes

Budget	FTE	Fund	Description
(89,200)	0.00	General Fund	This reflects a reduction to the department's budget. This reduction leaves an Administrative Specialist position vacant.

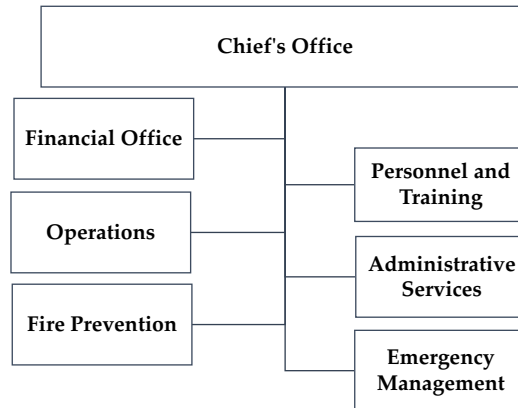


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Fire

The mission of the Cincinnati Fire Department is to protect lives and property, and to minimize the suffering of its customers during emergencies. The Cincinnati Fire Department strives to quickly restore normalcy to its customers' lives by responding to their needs in an expeditious manner.



Departmental Budget Summary

	FY 2020 Budget	FY 2021 Budget	FY 2021 Update	Change FY 2021 Budget to FY 2021 Approved Update
Operating Budget General Fund				
Personnel Services	77,031,720	78,903,710	77,656,940	(1,246,770)
Employee Benefits	35,160,470	35,621,840	33,573,350	(2,048,490)
Non-Personnel	9,014,110	9,258,420	10,084,180	825,760
Properties	0	0	0	0
Debt Service	0	0	0	0
Operating Total	121,206,300	123,783,970	121,314,470	(2,469,500)
Operating Budget Restricted				
Personnel Services	0	0	0	0
Employee Benefits	0	0	0	0
Non-Personnel	0	0	0	0
Properties	0	0	0	0
Debt Service	0	0	0	0
Operating Total	0	0	0	0
Internal Service Funds	0	0	0	0
Total	121,206,300	123,783,970	121,314,470	(2,469,500)
Consolidated Plan Projects (CDBG)	0	0	0	0
Department Revenue	9,657,000	9,657,000	8,442,250	(1,214,750)
Total Full-time Equivalent Positions	908.00	908.00	908.00	0.00

Departmental Budgets



Fire

Department Agencies

1. Fire - Response

2. Fire - Support Services

Agency Summaries

Agency 1: Fire - Response

Description: This program is reactionary and provides effective fire response, emergency medical services (EMS), and other emergency response services such as hazardous materials response and specialized rescue services.

Agency Budget Summary

	FY 2020 Budget	FY 2021 Budget	FY 2021 Budget Update	Change FY 2021 Budget to FY 2021 Approved Update
Operating Budget General Fund				
Personnel Services	69,974,790	71,844,570	70,077,840	(1,766,730)
Employee Benefits	32,362,470	32,803,240	30,690,090	(2,113,150)
Non-Personnel	7,335,910	7,514,690	7,877,610	362,920
Properties	0	0	0	0
Debt Service	0	0	0	0
Operating Total	109,673,170	112,162,500	108,645,540	(3,516,960)
Operating Budget Restricted				
Personnel Services	0	0	0	0
Employee Benefits	0	0	0	0
Non-Personnel	0	0	0	0
Properties	0	0	0	0
Debt Service	0	0	0	0
Operating Total	0	0	0	0
Internal Service Funds	0	0	0	0
Total	109,673,170	112,162,500	108,645,540	(3,516,960)
Consolidated Plan Projects (CDBG)	0	0	0	0
Agency Revenue	9,657,000	9,657,000	8,442,250	(1,214,750)
Total Full-time Equivalent Positions	828.00	828.00	824.00	(4.00)

Adjustments to Costs to Maintain Current Budget

Budget	FTE	Fund	Description
(2,022,650)	(4.00)	All Funds	This agency reflects a General Fund decrease due to an increases in position vacancy savings due to the attrition of sworn officers. The decrease in FTE is due to the transfer of positions to the Support Services agency.

One-Time Significant Agency Changes

Budget	FTE	Fund	Description
(496,760)	0.00	General Fund	This reflects a reduction to the department's budget. This reduction will delay the start of the paramedic training class as the department currently has enough certified paramedics on staff. Should more paramedics be needed, the contract allows for a class to start sooner.
(866,230)	0.00	General Fund	This reflects a reduction to the department's budget. This reduction represents lump sum position vacancy allowance achieved through natural sworn employee attrition.
(31,330)	0.00	General Fund	This reflects a reduction to the department's budget. This reduction will reduce resources for contractual services.



One-Time Significant Agency Changes

Budget	FTE	Fund	Description
(100,000)	0.00	General Fund	This reflects a reduction to the department's budget. This reduction will eliminate resources for Emergency Operations Center (EOC) improvements.

Departmental Budgets



Fire

Agency 2: Fire - Support Services

Description: This agency is responsible for financial management and human resources for the Fire Department, as well as prevention and education for the public.

Agency Budget Summary

	FY 2020 Budget	FY 2021 Budget	FY 2021 Budget Update	Change FY 2021 Budget to FY 2021 Approved Update
Operating Budget General Fund				
Personnel Services	7,056,930	7,059,140	7,579,100	519,960
Employee Benefits	2,798,000	2,818,600	2,883,260	64,660
Non-Personnel	1,678,200	1,743,730	2,206,570	462,840
Properties	0	0	0	0
Debt Service	0	0	0	0
Operating Total	11,533,130	11,621,470	12,668,930	1,047,460
Operating Budget Restricted				
Personnel Services	0	0	0	0
Employee Benefits	0	0	0	0
Non-Personnel	0	0	0	0
Properties	0	0	0	0
Debt Service	0	0	0	0
Operating Total	0	0	0	0
Internal Service Funds	0	0	0	0
Total	11,533,130	11,621,470	12,668,930	1,047,460
Consolidated Plan Projects (CDBG)	0	0	0	0
Agency Revenue	0	0	0	0
Total Full-time Equivalent Positions	80.00	80.00	84.00	4.00

Adjustments to Costs to Maintain Current Budget

Budget	FTE	Fund	Description
1,022,570	4.00	All Funds	This agency reflects a General Fund increase due to wage and employee benefit increases. The increase in FTE is due to the transfer of positions from the Response agency.

On-Going Significant Agency Changes

Budget	FTE	Fund	Description
(193,770)	0.00	General Fund	This reflects a reduction to the department's budget. This reduction reflects expected savings from the Early Retirement Incentive Program (ERIP).

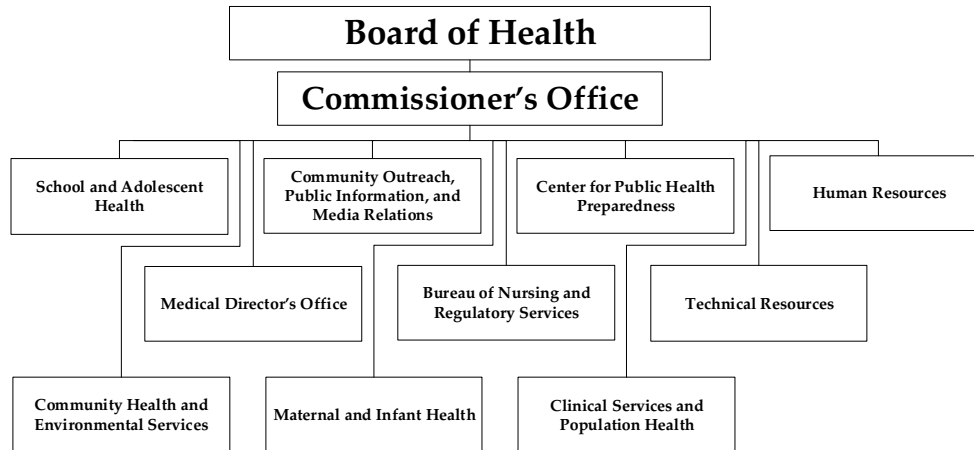
One-Time Significant Agency Changes

Budget	FTE	Fund	Description
(18,180)	0.00	General Fund	This reflects a reduction to the department's budget. This reduction eliminates a 2.0% cost-of-living-adjustment (COLA) and merit pay for non-represented employees.
(36,730)	0.00	General Fund	This reflects a reduction to the department's budget. This reduction will decrease resources for temporary personnel and other contractual services.
(262,410)	0.00	General Fund	This reflects a reduction to the department's budget. This reduction holds three Fire Operator and Dispatcher positions vacant for FY 2021. These positions were held vacant for FY 2020 and have been vacant for over two years and should not impact service delivery.
536,000	0.00	General Fund	This increase represents additional resources for Personal Protective Equipment (PPE) and supplies for a recruit class if a Staffing for Adequate Fire & Emergency Response (SAFER) grant is awarded or for a class to begin at the start of FY 2022.



Health

The mission of the Health Department is to work for the health and wellness of Cincinnati citizens, employing methods that include surveillance, assessment, disease prevention, health education and assuring access to public health services. The Health Department is committed to providing programs and services, facilitating partnerships, promoting wellness and advocating prudent, ethical and effective public health policies.



Departmental Budget Summary

	FY 2020 Budget	FY 2021 Budget	FY 2021 Update	Change FY 2021 Budget to FY 2021 Approved Update
Operating Budget General Fund				
Personnel Services	0	0	0	0
Employee Benefits	0	0	0	0
Non-Personnel	0	0	0	0
Properties	0	0	0	0
Debt Service	0	0	0	0
Operating Total	0	0	0	0
Operating Budget Restricted				
Personnel Services	33,123,900	33,900,380	32,077,090	(1,823,290)
Employee Benefits	13,418,080	14,107,240	11,937,700	(2,169,540)
Non-Personnel	8,745,340	8,274,360	9,560,330	1,285,970
Properties	2,920	2,950	2,920	(30)
Debt Service	0	0	0	0
Operating Total	55,290,240	56,284,930	53,578,040	(2,706,890)
Internal Service Funds	0	0	0	0
Total	55,290,240	56,284,930	53,578,040	(2,706,890)
Consolidated Plan Projects (CDBG)	0	0	0	0
Department Revenue	37,513,830	38,857,260	37,996,260	(861,000)
Total Full-time Equivalent Positions	514.33	514.33	537.86	23.53

Departmental Budgets

Health



Department Agencies

1. Office Of The Commissioner
2. Technical Resources
3. Community Health Services
4. Primary Health Care - Programs
5. Primary Health Care - Centers
6. School & Adolescent Health

Agency Summaries

Agency 1: Office Of The Commissioner

Description: Provides professional and administrative support to the Board of Health and Office of the Commissioner.

Agency Budget Summary

	FY 2020 Budget	FY 2021 Budget	FY 2021 Budget Update	Change FY 2021 Budget to FY 2021 Approved Update
Operating Budget General Fund				
Personnel Services	0	0	0	0
Employee Benefits	0	0	0	0
Non-Personnel	0	0	0	0
Properties	0	0	0	0
Debt Service	0	0	0	0
Operating Total	0	0	0	0
Operating Budget Restricted				
Personnel Services	1,610,350	1,641,770	1,639,510	(2,260)
Employee Benefits	559,640	574,630	539,960	(34,670)
Non-Personnel	182,710	178,120	181,370	3,250
Properties	2,920	2,950	2,920	(30)
Debt Service	0	0	0	0
Operating Total	2,355,620	2,397,470	2,363,760	(33,710)
Internal Service Funds	0	0	0	0
Total	2,355,620	2,397,470	2,363,760	(33,710)
Consolidated Plan Projects (CDBG)	0	0	0	0
Agency Revenue	308,000	308,000	308,000	0
Total Full-time Equivalent Positions	19.80	19.80	21.80	2.00

Adjustments to Costs to Maintain Current Budget

Budget	FTE	Fund	Description
290,810	2.00	All Funds	This agency reflects an all funds increase due to increases in wages and employee benefits. The increase in FTE is due to the addition of positions to better align staffing with service needs.

On-Going Significant Agency Changes

Budget	FTE	Fund	Description
(34,150)	0.00	Public Health Research	This reflects a reduction to the department's budget. This reduction reflects expected savings from the Early Retirement Incentive Program (ERIP).



One-Time Significant Agency Changes

Budget	FTE	Fund	Description
(101,570)	0.00	Cincinnati Health District	This reflects a reduction to the department's budget. This reduction leaves a Senior Administrative Specialist position vacant.
(70,270)	0.00	Cincinnati Health District	This reflects a reduction to the department's budget. This reduction holds vacant a Clerk Typist 3 position.
(32,910)	0.00	Cincinnati Health District	This reflects a reduction to the department's budget. This reduction eliminates a 2.0% cost-of-living-adjustment (COLA) and merit pay for non-represented employees.
(85,610)	0.00	Cincinnati Health District	This reflects a reduction to the department's budget. This reduction leaves an Administrative Specialist position vacant.

Departmental Budgets

Health



Agency 2: Technical Resources

Description: Provides technical resources and support to the Board of Health and staff.

Agency Budget Summary

	FY 2020 Budget	FY 2021 Budget	FY 2021 Budget Update	Change FY 2021 Budget to FY 2021 Approved Update
Operating Budget General Fund				
Personnel Services	0	0	0	0
Employee Benefits	0	0	0	0
Non-Personnel	0	0	0	0
Properties	0	0	0	0
Debt Service	0	0	0	0
Operating Total	0	0	0	0
Operating Budget Restricted				
Personnel Services	1,376,920	1,386,700	1,412,820	26,120
Employee Benefits	581,860	588,950	580,740	(8,210)
Non-Personnel	416,140	394,630	413,730	19,100
Properties	0	0	0	0
Debt Service	0	0	0	0
Operating Total	2,374,920	2,370,280	2,407,290	37,010
Internal Service Funds	0	0	0	0
Total	2,374,920	2,370,280	2,407,290	37,010
Consolidated Plan Projects (CDBG)	0	0	0	0
Agency Revenue	0	0	0	0
Total Full-time Equivalent Positions	22.00	22.00	25.00	3.00

Adjustments to Costs to Maintain Current Budget

Budget	FTE	Fund	Description
473,380	3.00	All Funds	This agency reflects an all funds increase due to increases in wages and employee benefits. The increase in FTE is due to several add/deletes of positions to better align staffing with service needs.

One-Time Significant Agency Changes

Budget	FTE	Fund	Description
(4,900)	0.00	Cincinnati Health District	This reflects a reduction to the department's budget. This reduction eliminates a 2.0% cost-of-living-adjustment (COLA) and merit pay for non-represented employees.
(274,330)	0.00	Cincinnati Health District	This reflects a reduction to the department's budget. This reduction leaves an Administrative Technician, a Senior Administrative Specialist, and an Accountant position vacant.
(57,570)	0.00	Cincinnati Health District	This reflects a reduction to the department's budget. This reduction leaves a Secretary position vacant.
(99,580)	0.00	Cincinnati Health District	This reflects a reduction to the department's budget. This reduction holds vacant a Senior Computer Programmer position.



Agency 3: Community Health Services

Description: This program operates the Health Promotion grant, the Immunization Action Plan grant, the lead inspection and abatement program and grants, the Environmental Health programs, and Vital Records.

Agency Budget Summary

	FY 2020 Budget	FY 2021 Budget	FY 2021 Budget Update	Change FY 2021 Budget to FY 2021 Approved Update
Operating Budget General Fund				
Personnel Services	0	0	0	0
Employee Benefits	0	0	0	0
Non-Personnel	0	0	0	0
Properties	0	0	0	0
Debt Service	0	0	0	0
Operating Total	0	0	0	0
Operating Budget Restricted				
Personnel Services	3,836,980	3,902,950	3,890,680	(12,270)
Employee Benefits	1,679,670	1,726,940	1,588,540	(138,400)
Non-Personnel	385,330	359,690	348,670	(11,020)
Properties	0	0	0	0
Debt Service	0	0	0	0
Operating Total	5,901,980	5,989,580	5,827,890	(161,690)
Internal Service Funds	0	0	0	0
Total	5,901,980	5,989,580	5,827,890	(161,690)
Consolidated Plan Projects (CDBG)	0	0	0	0
Agency Revenue	2,285,000	2,285,000	2,285,000	0
Total Full-time Equivalent Positions	68.00	68.00	70.00	2.00

Adjustments to Costs to Maintain Current Budget

Budget	FTE	Fund	Description
292,700	2.00	All Funds	This agency reflects an all funds increase due to increases in wages and employee benefits, and a reduction in position vacancy savings. The increase in FTE is due to several add/deletes of positions to better align staffing with service needs.

On-Going Significant Agency Changes

Budget	FTE	Fund	Description
(30,380)	0.00	Food Service License Fees	This reflects a reduction to the department's budget. This reduction reflects expected savings from the Early Retirement Incentive Program (ERIP).
(23,570)	0.00	Public Health Research	
(248,610)	0.00	Cincinnati Health District	

One-Time Significant Agency Changes

Budget	FTE	Fund	Description
(77,330)	0.00	Cincinnati Health District	This reflects a reduction to the department's budget. This reduction leaves a Public Health Educator position vacant.
(63,580)	0.00	Cincinnati Health District	This reflects a reduction to the department's budget. This reduction holds vacant an Administrative Technician position.
(6,730)	0.00	Cincinnati Health District	This reflects a reduction to the department's budget. This reduction eliminates a 2.0% cost-of-living-adjustment (COLA) and merit pay for non-represented employees.
(4,180)	0.00	Heart Health In Hamilton County	

Departmental Budgets



Health

Agency 4: Primary Health Care - Programs

Description: Provides support to the Board of Health. Provides preventive and primary care services to Cincinnatians who are uninsured or underinsured. Operates the Community Nursing program; Women, Infants, and Children (WIC) grant and the Reproductive Health grant.

Agency Budget Summary

	FY 2020 Budget	FY 2021 Budget	FY 2021 Budget Update	Change FY 2021 Budget to FY 2021 Approved Update
Operating Budget General Fund				
Personnel Services	0	0	0	0
Employee Benefits	0	0	0	0
Non-Personnel	0	0	0	0
Properties	0	0	0	0
Debt Service	0	0	0	0
Operating Total	0	0	0	0
Operating Budget Restricted				
Personnel Services	5,701,530	5,816,620	5,269,500	(547,120)
Employee Benefits	2,432,600	2,496,830	2,115,240	(381,590)
Non-Personnel	1,136,660	1,147,160	1,129,070	(18,090)
Properties	0	0	0	0
Debt Service	0	0	0	0
Operating Total	9,270,790	9,460,610	8,513,810	(946,800)
Internal Service Funds	0	0	0	0
Total	9,270,790	9,460,610	8,513,810	(946,800)
Consolidated Plan Projects (CDBG)	0	0	0	0
Agency Revenue	5,353,000	5,353,000	5,353,000	0
Total Full-time Equivalent Positions	90.80	90.80	87.40	(3.40)

Adjustments to Costs to Maintain Current Budget

Budget	FTE	Fund	Description
(404,150)	(3.40)	All Funds	This agency reflects an all funds decrease due to decreases in wages and employee benefits, contractual services, and materials and supplies. The decrease in FTE is due to several add/deletes of positions to better align staffing with service needs.

On-Going Significant Agency Changes

Budget	FTE	Fund	Description
(22,020)	0.00	Home Health Services	This reflects a reduction to the department's budget. This reduction reflects expected savings from the Early Retirement Incentive Program (ERIP).
(300,300)	0.00	Women & Infants Food Grant Program	
(26,820)	0.00	Immunization Action Plan	
(175,940)	0.00	Cincinnati Health District	

One-Time Significant Agency Changes

Budget	FTE	Fund	Description
(11,690)	0.00	Cincinnati Health District	This reflects a reduction to the department's budget. This reduction eliminates a 2.0% cost-of-living-adjustment (COLA) and merit pay for non-represented employees.
(5,870)	0.00	Community Health Center Activities	



Agency 5: Primary Health Care - Centers

Description: Elm Street, Cann, Millvale, Northside, Price Hill and Clement Health Centers provide safety net preventive and primary care services to all Cincinnatians who are uninsured or underinsured.

Agency Budget Summary

	FY 2020 Budget	FY 2021 Budget	FY 2021 Budget Update	Change FY 2021 Budget to FY 2021 Approved Update
Operating Budget General Fund				
Personnel Services	0	0	0	0
Employee Benefits	0	0	0	0
Non-Personnel	0	0	0	0
Properties	0	0	0	0
Debt Service	0	0	0	0
Operating Total	0	0	0	0
Operating Budget Restricted				
Personnel Services	13,158,840	14,158,340	10,103,460	(4,054,880)
Employee Benefits	5,237,930	5,666,050	3,660,950	(2,005,100)
Non-Personnel	6,198,840	5,349,190	6,797,110	1,447,920
Properties	0	0	0	0
Debt Service	0	0	0	0
Operating Total	24,595,610	25,173,580	20,561,520	(4,612,060)
Internal Service Funds	0	0	0	0
Total	24,595,610	25,173,580	20,561,520	(4,612,060)
Consolidated Plan Projects (CDBG)	0	0	0	0
Agency Revenue	21,337,830	21,630,060	27,820,260	6,190,200
Total Full-time Equivalent Positions	189.98	189.98	182.78	(7.20)

Adjustments to Costs to Maintain Current Budget

Budget	FTE	Fund	Description
(1,525,120)	(7.20)	All Funds	This agency reflects an all funds decrease due to decreases in wages and employee benefits, and materials and supplies. The decrease in FTE is due to several add/deletes of positions to better align staffing with service needs.

On-Going Significant Agency Changes

Budget	FTE	Fund	Description
(502,110)	0.00	Community Health Center Activities	This reflects a reduction to the department's budget. This reduction reflects expected savings from the Early Retirement Incentive Program (ERIP).
(258,890)	0.00	Cincinnati Health District	

One-Time Significant Agency Changes

Budget	FTE	Fund	Description
(700,000)	0.00	Community Health Center Activities	This reflects a budget reduction to the department's budget. This reduction shifts personnel costs to the Cincinnati Health District Fund.
700,000	0.00	Cincinnati Health District	This increase shifts personnel costs to the Cincinnati Health District Fund from the Community Health Center Activities Fund.
(142,000)	0.00	Community Health Center Activities	This reflects a reduction to the department's budget. This reduction represents a personnel reimbursement anticipated from the Reproductive Health and Wellness Program (RWHP) Grant.

Departmental Budgets

Health



One-Time Significant Agency Changes

Budget	FTE	Fund	Description
(74,100)	0.00	Cincinnati Health District	
(34,650)	0.00	Community Health Center Activities	This reflects a reduction to the department's budget. This reduction eliminates a 2.0% cost-of-living-adjustment (COLA) and merit pay for non-represented employees.
(8,370)	0.00	Health Network	
(66,830)	0.00	Cincinnati Health District	This reflects a reduction to the department's budget. This reduction leaves a Customer Relations Representative position vacant.
(2,000,000)	0.00	Community Health Center Activities	This reflects a budget reduction to the department's budget. This reduction accounts for expected reimbursements for work performed related to the COVID-19 pandemic.



Agency 6: School & Adolescent Health

Description: School & Adolescent Health programs provide vision and hearing screenings, health assessments, medical referrals, immunizations, lead testing, and follow up for children who attend 43 targeted Cincinnati Public Schools.

Agency Budget Summary

	FY 2020 Budget	FY 2021 Budget	FY 2021 Budget Update	Change FY 2021 Budget to FY 2021 Approved Update
Operating Budget General Fund				
Personnel Services	0	0	0	0
Employee Benefits	0	0	0	0
Non-Personnel	0	0	0	0
Properties	0	0	0	0
Debt Service	0	0	0	0
Operating Total	0	0	0	0
Operating Budget Restricted				
Personnel Services	7,439,280	6,994,000	9,761,120	2,767,120
Employee Benefits	2,926,380	3,053,840	3,452,270	398,430
Non-Personnel	425,660	845,570	690,380	(155,190)
Properties	0	0	0	0
Debt Service	0	0	0	0
Operating Total	10,791,320	10,893,410	13,903,770	3,010,360
Internal Service Funds	0	0	0	0
Total	10,791,320	10,893,410	13,903,770	3,010,360
Consolidated Plan Projects (CDBG)	0	0	0	0
Agency Revenue	8,230,000	9,281,200	2,230,000	(7,051,200)
Total Full-time Equivalent Positions	123.75	123.75	150.88	27.13

Adjustments to Costs to Maintain Current Budget

Budget	FTE	Fund	Description
3,812,100	27.13	All Funds	This agency reflects an all funds increase due to increases in wages and employee benefits, contractual services, and fixed charges. The increase in FTE is due to several add/deletes of positions to better align staffing with service needs.

On-Going Significant Agency Changes

Budget	FTE	Fund	Description
(63,890)	0.00	Home Health Services	This reflects a reduction to the department's budget. This reduction reflects expected savings from the Early Retirement Incentive Program (ERIP).
(77,550)	0.00	Cincinnati Health District	

One-Time Significant Agency Changes

Budget	FTE	Fund	Description
(6,050)	0.00	Health Network	This reflects a reduction to the department's budget. This reduction eliminates a 2.0% cost-of-living-adjustment (COLA) and merit pay for non-represented employees.
(200,000)	0.00	Community Health Center Activities	This reflects a reduction to the department's budget. This reduction decreases non-personnel expenses for School-Based Health Primary Care Clinics.
(7,380)	0.00	Cincinnati Health District	This reflects a reduction to the department's budget. This reduction eliminates a 2.0% cost-of-living-adjustment (COLA) and merit pay for non-represented employees.
(47,570)	0.00	Community Health Center Activities	

Departmental Budgets

Health



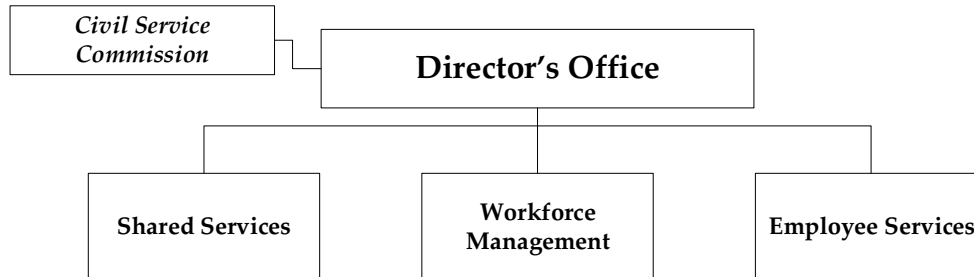
One-Time Significant Agency Changes

Budget	FTE	Fund	Description
(199,320)	0.00	Community Health Center Activities	This reflects a reduction to the department's budget. This reduction leaves a Public Health Pediatrician position, which was vacant for FY 2020, vacant for FY 2021.
(199,980)	0.00	Community Health Center Activities	This reflects a reduction to the department's budget. This reduction decreases various non-personnel expenses for three School-Based Dental Clinics.



Human Resources

The mission of the Human Resources Department, in collaboration with its partners, is to promote, grow, hire, and sustain a diverse workforce that is skilled, valued, recognized and engaged in building tomorrow's government today.



Departmental Budget Summary

	FY 2020 Budget	FY 2021 Budget	FY 2021 Update	Change FY 2021 Budget to FY 2021 Approved Update
Operating Budget General Fund				
Personnel Services	1,225,690	1,242,540	1,154,170	(88,370)
Employee Benefits	389,180	394,880	461,560	66,680
Non-Personnel	455,350	459,300	214,220	(245,080)
Properties	0	0	0	0
Debt Service	0	0	0	0
Operating Total	2,070,220	2,096,720	1,829,950	(266,770)
Operating Budget Restricted				
Personnel Services	313,910	326,350	321,910	(4,440)
Employee Benefits	138,990	143,860	129,600	(14,260)
Non-Personnel	0	0	0	0
Properties	0	0	0	0
Debt Service	0	0	0	0
Operating Total	452,900	470,210	451,510	(18,700)
Internal Service Funds	0	0	0	0
Total	2,523,120	2,566,930	2,281,460	(285,470)
Consolidated Plan Projects (CDBG)	0	0	0	0
Department Revenue	35,000	35,000	25,000	(10,000)
Total Full-time Equivalent Positions	24.10	24.10	24.10	0.00

Departmental Budgets

Human Resources



Department Agencies

- Human Resources

Agency Summaries

Agency 1: Human Resources

Description: Includes Workforce Management, Employee Services, Shared Services, and Administration. Primary functions are position management; classification/compensation including salary studies; hiring/selection; labor negotiations; and civil service testing.

Agency Budget Summary

	FY 2020 Budget	FY 2021 Budget	FY 2021 Budget Update	Change FY 2021 Budget to FY 2021 Approved Update
Operating Budget General Fund				
Personnel Services	1,225,690	1,242,540	1,154,170	(88,370)
Employee Benefits	389,180	394,880	461,560	66,680
Non-Personnel	455,350	459,300	214,220	(245,080)
Properties	0	0	0	0
Debt Service	0	0	0	0
Operating Total	2,070,220	2,096,720	1,829,950	(266,770)
Operating Budget Restricted				
Personnel Services	313,910	326,350	321,910	(4,440)
Employee Benefits	138,990	143,860	129,600	(14,260)
Non-Personnel	0	0	0	0
Properties	0	0	0	0
Debt Service	0	0	0	0
Operating Total	452,900	470,210	451,510	(18,700)
Internal Service Funds	0	0	0	0
Total	2,523,120	2,566,930	2,281,460	(285,470)
Consolidated Plan Projects (CDBG)	0	0	0	0
Agency Revenue	35,000	35,000	25,000	(10,000)
Total Full-time Equivalent Positions	24.10	24.10	24.10	0.00

Adjustments to Costs to Maintain Current Budget

Budget	FTE	Fund	Description
283,360	0.00	All Funds	This agency reflects an all funds increase due to wage increases and employee benefits increases and the reversal of one-time position vacancy savings. There is no change in FTE.

On-Going Significant Agency Changes

Budget	FTE	Fund	Description
13,570	0.00	General Fund	This increase will add a Deputy Director position and eliminate a Division Manager position.
(54,590)	0.00	General Fund	This reflects a reduction to the department's budget. This reduction reflects expected savings from the Early Retirement Incentive Program (ERIP).



One-Time Significant Agency Changes

Budget	FTE	Fund	Description
(52,050)	0.00	General Fund	This reflects a reduction to the department's budget. This reduction eliminates a 2.0% cost-of-living-adjustment (COLA) and merit pay for non-represented employees.
(8,120)	0.00	Income Tax-Infrastructure	
(245,010)	0.00	General Fund	This reflects a reduction to the department's budget. This partially reduces the amount available for vendor services for recruiting and promotional exams (including Police and Fire testing).
(18,030)	0.00	Income Tax-Infrastructure	This reflects a reduction to the department's budget. This reflects an increase in position vacancy savings.
(204,620)	0.00	General Fund	This reflects a reduction to the department's budget. This reduction will increase position vacancy savings for various positions.

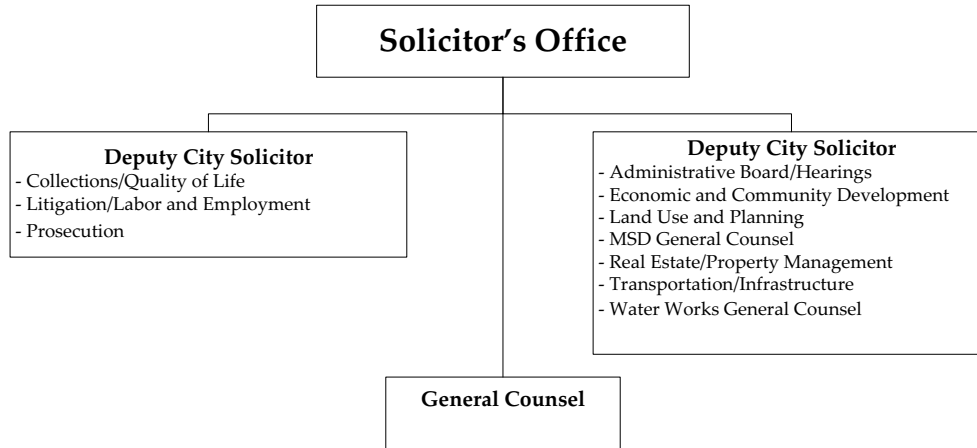


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Law

The mission of the Law Department is to provide the highest quality legal services to all City of Cincinnati departments and officials in service of the citizens of Cincinnati, to do justice for the community, and to protect and defend the Charter and the Municipal Code.



Departmental Budget Summary

	FY 2020 Budget	FY 2021 Budget	FY 2021 Update	Change FY 2021 Budget to FY 2021 Approved Update
Operating Budget General Fund				
Personnel Services	4,976,990	5,107,170	4,870,100	(237,070)
Employee Benefits	1,684,510	1,734,700	1,662,680	(72,020)
Non-Personnel	708,160	715,270	637,510	(77,760)
Properties	0	0	0	0
Debt Service	0	0	0	0
Operating Total	7,369,660	7,557,140	7,170,290	(386,850)
Operating Budget Restricted				
Personnel Services	273,010	285,970	318,490	32,520
Employee Benefits	76,080	82,170	94,370	12,200
Non-Personnel	6,670	6,750	6,750	0
Properties	0	0	0	0
Debt Service	0	0	0	0
Operating Total	355,760	374,890	419,610	44,720
Internal Service Funds	1,021,640	1,054,530	1,300,430	245,900
Total	8,747,060	8,986,560	8,890,330	(96,230)
Consolidated Plan Projects (CDBG)	0	0	0	0
Department Revenue	1,890,000	1,890,000	1,401,500	(488,500)
Total Full-time Equivalent Positions	82.20	82.20	88.20	6.00

Departmental Budgets



Law

Department Agencies

1. Law - Civil
2. Law - Administrative Hearings & Prosecution
3. Law - Real Estate

Agency Summaries

Agency 1: Law - Civil

Description: The Civil section drafts legislation for City Council, the Mayor, and the Administration, provides legal advice to the City's officials and agencies, and ensures that municipal civil code violations are enforced by conducting administrative hearings.

Agency Budget Summary

	FY 2020 Budget	FY 2021 Budget	FY 2021 Budget Update	Change FY 2021 Budget to FY 2021 Approved Update
Operating Budget General Fund				
Personnel Services	2,847,170	2,932,540	2,682,910	(249,630)
Employee Benefits	991,950	1,026,570	955,720	(70,850)
Non-Personnel	552,000	557,740	467,720	(90,020)
Properties	0	0	0	0
Debt Service	0	0	0	0
Operating Total	4,391,120	4,516,850	4,106,350	(410,500)
Operating Budget Restricted				
Personnel Services	234,580	246,330	318,490	72,160
Employee Benefits	64,490	69,700	94,370	24,670
Non-Personnel	3,410	3,450	3,450	0
Properties	0	0	0	0
Debt Service	0	0	0	0
Operating Total	302,480	319,480	416,310	96,830
Internal Service Funds	0	0	0	0
Total	4,693,600	4,836,330	4,522,660	(313,670)
Consolidated Plan Projects (CDBG)	0	0	0	0
Agency Revenue	1,390,000	1,390,000	901,500	(488,500)
Total Full-time Equivalent Positions	43.20	43.20	44.20	1.00

Adjustments to Costs to Maintain Current Budget

Budget	FTE	Fund	Description
260,910	2.00	All Funds	This agency reflects an all funds increase due to wage increases, employee benefits increases and the addition of staff during FY 2020. The change in FTE is due to the addition of two City Solicitor positions.

On-Going Significant Agency Changes

Budget	FTE	Fund	Description
(137,060)	0.00	General Fund	This reflects a reduction to the department's budget. This reduction will increase reimbursements for legal work related to the administration of the City's Community Development Block Grant (CDBG).



On-Going Significant Agency Changes

Budget	FTE	Fund	Description
(54,660)	0.00	General Fund	This reflects a reduction to the department's budget. This reduction reflects expected savings from the Early Retirement Incentive Program (ERIP).
(40,710)	0.00	Income Tax-Infrastructure	This reflects a reduction to the department's budget. This reduction will increase reimbursements from the Property Management Fund.
(48,050)	0.00	General Fund	This reflects a reduction to the department's budget. This reduction will hold a Law Clerk position vacant.
(243,010)	(2.00)	General Fund	This reflects a transfer of two Solicitors to the Income-Tax Infrastructure Fund.
243,010	2.00	Income Tax-Infrastructure	
(114,000)	(1.00)	Income Tax-Infrastructure	This budget reduction would transfer a Solicitor position to the Property Management Fund.

One-Time Significant Agency Changes

Budget	FTE	Fund	Description
(168,890)	0.00	General Fund	This reflects a reduction to the department's budget. This reduction eliminates a 2.0% cost-of-living-adjustment (COLA) and merit pay for non-represented employees.
(2,700)	0.00	Streetcar Operations	
(8,530)	0.00	Income Tax-Infrastructure	

Departmental Budgets



Law

Agency 2: Law - Administrative Hearings & Prosecution

Description: Prosecuting misdemeanors, including all traffic and criminal cases brought before the Municipal Court for violation of criminal offenses occurring within the City, as well as staffing and managing several of the City's administrative boards.

Agency Budget Summary

	FY 2020 Budget	FY 2021 Budget	FY 2021 Budget Update	Change FY 2021 Budget to FY 2021 Approved Update
Operating Budget General Fund				
Personnel Services	2,129,820	2,174,630	2,187,190	12,560
Employee Benefits	692,560	708,130	706,960	(1,170)
Non-Personnel	156,160	157,530	169,790	12,260
Properties	0	0	0	0
Debt Service	0	0	0	0
Operating Total	2,978,540	3,040,290	3,063,940	23,650
Operating Budget Restricted				
Personnel Services	0	0	0	0
Employee Benefits	0	0	0	0
Non-Personnel	0	0	0	0
Properties	0	0	0	0
Debt Service	0	0	0	0
Operating Total	0	0	0	0
Internal Service Funds	0	0	0	0
Total	2,978,540	3,040,290	3,063,940	23,650
Consolidated Plan Projects (CDBG)	0	0	0	0
Agency Revenue	0	0	0	0
Total Full-time Equivalent Positions	31.00	31.00	35.00	4.00

Adjustments to Costs to Maintain Current Budget

Budget	FTE	Fund	Description
471,280	4.00	All Funds	This agency reflects a General Fund increase due to wage and employee benefits increases and the addition of staff during FY 2020. The change in FTE is due to the transition of the Parking Violations Bureau to the Law Department.

On-Going Significant Agency Changes

Budget	FTE	Fund	Description
(141,820)	0.00	General Fund	This reflects a reduction to the department's budget. This reduction reflects expected savings from the Early Retirement Incentive Program (ERIP).

One-Time Significant Agency Changes

Budget	FTE	Fund	Description
(204,880)	0.00	General Fund	This reflects a reduction to the department's budget. This reduction will hold two Assistant City Solicitor positions vacant.
(100,930)	0.00	General Fund	This reflects a reduction to the department's budget. This reduction eliminates a 2.0% cost-of-living-adjustment (COLA) and merit pay for non-represented employees.



Agency 3: Law - Real Estate

Description: Manage, lease and sell all City owned or leased real property. In addition, appraise, negotiate, and acquire all real property needed by the City.

Agency Budget Summary

	FY 2020 Budget	FY 2021 Budget	FY 2021 Budget Update	Change FY 2021 Budget to FY 2021 Approved Update
Operating Budget General Fund				
Personnel Services	0	0	0	0
Employee Benefits	0	0	0	0
Non-Personnel	0	0	0	0
Properties	0	0	0	0
Debt Service	0	0	0	0
Operating Total	0	0	0	0
Operating Budget Restricted				
Personnel Services	38,430	39,640	0	(39,640)
Employee Benefits	11,590	12,470	0	(12,470)
Non-Personnel	3,260	3,300	3,300	0
Properties	0	0	0	0
Debt Service	0	0	0	0
Operating Total	53,280	55,410	3,300	(52,110)
Internal Service Funds	1,021,640	1,054,530	1,300,430	245,900
Total	1,074,920	1,109,940	1,303,730	193,790
Consolidated Plan Projects (CDBG)	0	0	0	0
Agency Revenue	500,000	500,000	500,000	0
Total Full-time Equivalent Positions	8.00	8.00	9.00	1.00

Adjustments to Costs to Maintain Current Budget

Budget	FTE	Fund	Description
115,900	0.00	All Funds	This agency reflects an all funds increase due to wage increases and employee benefits increases. There is no change in FTE.

On-Going Significant Agency Changes

Budget	FTE	Fund	Description
40,710	0.00	Property Management	This reflects an increase in reimbursements from the Property Management Fund.
(165,160)	(1.00)	Income Tax-Infrastructure	This reflects the transfer of two positions to the Property Management Fund.
285,730	2.00	Property Management	
(47,250)	0.00	Property Management	This reflects a reduction to the department's budget. This reduction reflects expected savings from the Early Retirement Incentive Program (ERIP).

One-Time Significant Agency Changes

Budget	FTE	Fund	Description
(17,240)	0.00	Property Management	This reflects a reduction to the department's budget. This reduction eliminates a 2.0% cost-of-living-adjustment (COLA) and merit pay for non-represented employees.
(2,860)	0.00	Income Tax-Infrastructure	

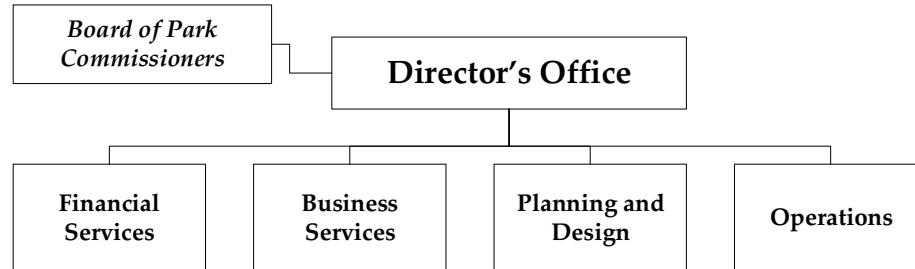


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Parks

The mission of the Department of Parks is to conserve, manage, sustain, and enhance parks' natural and cultural resources and public green spaces for the enjoyment, enlightenment, and enrichment of the Cincinnati community.



Departmental Budget Summary

	FY 2020 Budget	FY 2021 Budget	FY 2021 Update	Change FY 2021 Budget to FY 2021 Approved Update
Operating Budget General Fund				
Personnel Services	4,403,010	4,199,140	3,741,550	(457,590)
Employee Benefits	1,479,570	1,538,840	1,298,800	(240,040)
Non-Personnel	3,187,670	3,204,070	3,233,530	29,460
Properties	0	0	0	0
Debt Service	0	0	0	0
Operating Total	9,070,250	8,942,050	8,273,880	(668,170)
Operating Budget Restricted				
Personnel Services	5,453,350	5,569,610	5,623,680	54,070
Employee Benefits	2,333,810	2,371,200	2,150,010	(221,190)
Non-Personnel	3,489,640	3,552,440	3,196,910	(355,530)
Properties	30,300	30,600	70,000	39,400
Debt Service	0	0	0	0
Operating Total	11,307,100	11,523,850	11,040,600	(483,250)
Internal Service Funds	0	0	0	0
Total	20,377,350	20,465,900	19,314,480	(1,151,420)
Consolidated Plan Projects (CDBG)	0	0	0	0
Department Revenue	5,826,500	5,826,500	5,318,840	(507,660)
Total Full-time Equivalent Positions	232.20	232.20	230.20	(2.00)

Departmental Budgets



Parks

Department Agencies

1. Office of The Director
2. Operations and Facility Management
3. Administration and Program Services

Agency Summaries

Agency 1: Office of The Director

Description: The Director's Office manages the entire department according to the Park Board's annual Business Plan approved by the Board of Park Commissioners.

Agency Budget Summary

	FY 2020 Budget	FY 2021 Budget	FY 2021 Budget Update	Change FY 2021 Budget to FY 2021 Approved Update
Operating Budget General Fund				
Personnel Services	215,490	215,080	205,920	(9,160)
Employee Benefits	79,870	80,410	64,330	(16,080)
Non-Personnel	710	710	0	(710)
Properties	0	0	0	0
Debt Service	0	0	0	0
Operating Total	296,070	296,200	270,250	(25,950)
Operating Budget Restricted				
Personnel Services	0	0	0	0
Employee Benefits	0	0	0	0
Non-Personnel	0	0	0	0
Properties	0	0	0	0
Debt Service	0	0	0	0
Operating Total	0	0	0	0
Internal Service Funds	0	0	0	0
Total	296,070	296,200	270,250	(25,950)
Consolidated Plan Projects (CDBG)	0	0	0	0
Agency Revenue	0	0	0	0
Total Full-time Equivalent Positions	2.00	2.00	2.00	0.00

Adjustments to Costs to Maintain Current Budget

Budget	FTE	Fund	Description
(16,710)	0.00	All Funds	This agency reflects a General Fund decrease due to a reduction in employee benefits. There is no change in FTE.

One-Time Significant Agency Changes

Budget	FTE	Fund	Description
(9,240)	0.00	General Fund	This reflects a reduction to the department's budget. This reduction eliminates a 2.0% cost-of-living-adjustment (COLA) and merit pay for non-represented employees.



Agency 2: Operations and Facility Management

Description: This program manages over 80,000 trees in the City's Street Tree program and provides ongoing maintenance to the park system, which includes mowing, trimming, weeding, planting, watering, pruning, and litter control per the Park Board's guidelines.

Agency Budget Summary

	FY 2020 Budget	FY 2021 Budget	FY 2021 Budget Update	Change FY 2021 Budget to FY 2021 Approved Update
Operating Budget General Fund				
Personnel Services	2,447,960	2,496,710	2,243,710	(253,000)
Employee Benefits	853,650	893,420	799,640	(93,780)
Non-Personnel	2,439,590	2,448,370	2,470,380	22,010
Properties	0	0	0	0
Debt Service	0	0	0	0
Operating Total	5,741,200	5,838,500	5,513,730	(324,770)
Operating Budget Restricted				
Personnel Services	5,158,690	5,271,210	5,188,580	(82,630)
Employee Benefits	2,238,140	2,274,060	2,011,780	(262,280)
Non-Personnel	3,256,120	3,314,990	2,945,610	(369,380)
Properties	30,300	30,600	70,000	39,400
Debt Service	0	0	0	0
Operating Total	10,683,250	10,890,860	10,215,970	(674,890)
Internal Service Funds	0	0	0	0
Total	16,424,450	16,729,360	15,729,700	(999,660)
Consolidated Plan Projects (CDBG)	0	0	0	0
Agency Revenue	4,074,500	4,074,500	3,659,340	(415,160)
Total Full-time Equivalent Positions	185.40	185.40	189.40	4.00

Adjustments to Costs to Maintain Current Budget

Budget	FTE	Fund	Description
162,530	4.00	All Funds	This agency reflects an all funds increase due to wage and benefits increases and increases in credit card fees which are partially offset by contractual services and materials and supplies reductions. The increase in FTE is due to a reorganization.

On-Going Significant Agency Changes

Budget	FTE	Fund	Description
(39,890)	0.00	Krohn Conservatory	This reflects a reduction to the department's budget. This reduction reflects expected savings from the Early Retirement Incentive Program (ERIP).
(96,630)	0.00	Income Tax-Infrastructure	
(67,230)	0.00	Forestry Assessments	
(438,160)	0.00	General Fund	

One-Time Significant Agency Changes

Budget	FTE	Fund	Description
(13,060)	0.00	General Fund	This reflects a reduction to the department's budget. This reduction eliminates a 2.0% cost-of-living-adjustment (COLA) and merit pay for non-represented employees.
(2,340)	0.00	Krohn Conservatory	
(373,520)	0.00	General Fund	This represents a reduction to the department's budget. This reduction will hold various positions vacant in FY 2021.

Departmental Budgets



Parks

One-Time Significant Agency Changes

Budget	FTE	Fund	Description
(131,380)	0.00	Income Tax-Infrastructure	This represents a reduction to the department's budget. This reduction will hold a Regional Manager position and part-time staff positions vacant in FY 2021. This reduction will also increase reimbursements from the Parks Private Endowment Fund.



Agency 3: Administration and Program Services

Description: This program provides capital improvement and maintenance to park infrastructure, implements the Park Board's Master Plan, provides managerial oversight for the Park Board, offers nature programs, and oversees customer service and special permitting.

Agency Budget Summary

	FY 2020 Budget	FY 2021 Budget	FY 2021 Budget Update	Change FY 2021 Budget to FY 2021 Approved Update
Operating Budget General Fund				
Personnel Services	1,739,560	1,487,350	1,291,920	(195,430)
Employee Benefits	546,050	565,010	434,830	(130,180)
Non-Personnel	747,370	754,990	763,150	8,160
Properties	0	0	0	0
Debt Service	0	0	0	0
Operating Total	3,032,980	2,807,350	2,489,900	(317,450)
Operating Budget Restricted				
Personnel Services	294,660	298,400	435,100	136,700
Employee Benefits	95,670	97,140	138,230	41,090
Non-Personnel	233,520	237,450	251,300	13,850
Properties	0	0	0	0
Debt Service	0	0	0	0
Operating Total	623,850	632,990	824,630	191,640
Internal Service Funds	0	0	0	0
Total	3,656,830	3,440,340	3,314,530	(125,810)
Consolidated Plan Projects (CDBG)	0	0	0	0
Agency Revenue	1,752,000	1,752,000	1,659,500	(92,500)
Total Full-time Equivalent Positions	44.80	44.80	38.80	(6.00)

Adjustments to Costs to Maintain Current Budget

Budget	FTE	Fund	Description
205,560	(6.00)	All Funds	This agency reflects an all funds increase due to wage and employee benefits increases which are partially offset by the transfer of positions to another agency. The decrease in FTE is due to the transfer of positions.

On-Going Significant Agency Changes

Budget	FTE	Fund	Description
(229,890)	0.00	General Fund	This reflects a reduction to the department's budget. This reduction reflects expected savings from the Early Retirement Incentive Program (ERIP).

One-Time Significant Agency Changes

Budget	FTE	Fund	Description
(31,130)	0.00	General Fund	This reflects a reduction to the department's budget. This reduction eliminates a 2.0% cost-of-living-adjustment (COLA) and merit pay for non-represented employees.
(70,340)	0.00	General Fund	This represents a reduction to the department's budget. This reduction will hold a Clerk Typist 3 position vacant in FY 2021.
(70,170)	0.00	General Fund	This reflects a reduction to the department's budget. This reduction will be achieved by increasing reimbursements from the Parks Donations/Special Activities Fund to the General Fund.
70,170	0.00	Park Donations/Special Activities	

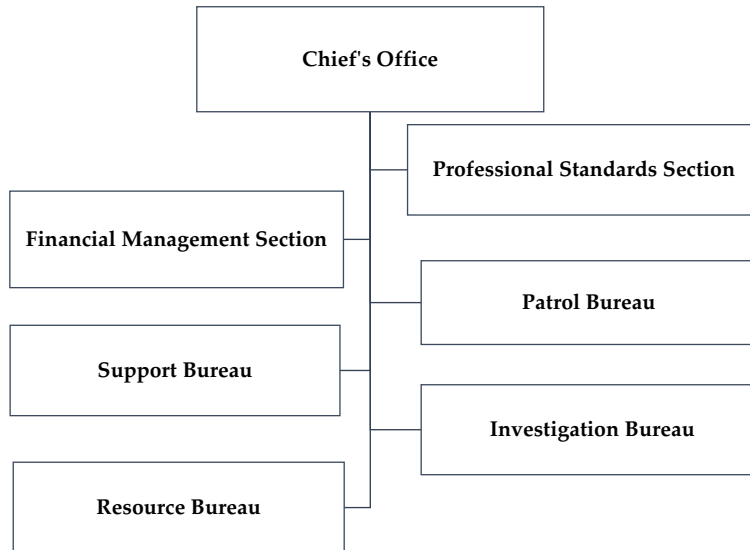


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Police

The Cincinnati Police Department will develop personnel and manage resources to promote effective partnerships with the community to improve the quality of life through the delivery of fair and impartial police services while maintaining an atmosphere of respect for human dignity.



Departmental Budget Summary

	FY 2020 Budget	FY 2021 Budget	FY 2021 Update	Change FY 2021 Budget to FY 2021 Approved Update
Operating Budget General Fund				
Personnel Services	98,238,810	99,000,350	97,497,210	(1,503,140)
Employee Benefits	39,706,620	39,947,130	38,944,180	(1,002,950)
Non-Personnel	13,789,770	13,905,310	15,086,240	1,180,930
Properties	0	0	0	0
Debt Service	0	0	0	0
Operating Total	151,735,200	152,852,790	151,527,630	(1,325,160)
Operating Budget Restricted				
Personnel Services	0	0	15,000	15,000
Employee Benefits	0	0	0	0
Non-Personnel	2,398,000	2,140,070	2,677,750	537,680
Properties	0	0	0	0
Debt Service	0	0	0	0
Operating Total	2,398,000	2,140,070	2,692,750	552,680
Internal Service Funds	0	0	0	0
Total	154,133,200	154,992,860	154,220,380	(772,480)
Consolidated Plan Projects (CDBG)	0	0	0	0
Department Revenue	2,339,000	2,279,000	2,559,300	280,300
Total Full-time Equivalent Positions	1,243.00	1,243.00	1,241.00	(2.00)

Departmental Budgets

Police



Department Agencies

1. Patrol Bureau
2. Investigations Bureau
3. Support Bureau
4. Administration Bureau
5. Resource Bureau

Agency Summaries

Agency 1: Patrol Bureau

Description: This agency provides for the prevention, suppression, and investigation of crime through highly visible patrol activities and community partnerships in the Department's five Police Districts and the Central Business Section.

Agency Budget Summary

	FY 2020 Budget	FY 2021 Budget	FY 2021 Budget Update	Change FY 2021 Budget to FY 2021 Approved Update
Operating Budget General Fund				
Personnel Services	67,273,970	68,824,370	66,081,850	(2,742,520)
Employee Benefits	27,283,530	27,877,400	26,577,560	(1,299,840)
Non-Personnel	6,607,700	6,682,020	6,030,410	(651,610)
Properties	0	0	0	0
Debt Service	0	0	0	0
Operating Total	101,165,200	103,383,790	98,689,820	(4,693,970)
Operating Budget Restricted				
Personnel Services	0	0	0	0
Employee Benefits	0	0	0	0
Non-Personnel	990,800	1,171,820	713,600	(458,220)
Properties	0	0	0	0
Debt Service	0	0	0	0
Operating Total	990,800	1,171,820	713,600	(458,220)
Internal Service Funds	0	0	0	0
Total	102,156,000	104,555,610	99,403,420	(5,152,190)
Consolidated Plan Projects (CDBG)	0	0	0	0
Agency Revenue	0	0	0	(39,000)
Total Full-time Equivalent Positions	871.00	873.00	818.00	(55.00)

Adjustments to Costs to Maintain Current Budget

Budget	FTE	Fund	Description
(1,482,660)	(55.00)	All Funds	This agency reflects an all funds decrease due to employee transfers within the department which are partially offset by wage and employee benefits increases. The decrease in FTE is due to the reorganization of the department to accommodate a new agency.

On-Going Significant Agency Changes

Budget	FTE	Fund	Description
(74,900)	0.00	General Fund	This reflects a reduction to the department's budget. This reduction reflects expected savings from the Early Retirement Incentive Program (ERIP).



One-Time Significant Agency Changes

Budget	FTE	Fund	Description
(893,160)	0.00	General Fund	This represents a City Council approved budget adjustment that increases sworn position vacancy savings due to higher than anticipated attrition.
(346,000)	0.00	General Fund	This reflects a reduction to the department's budget. This reduction will delay the November 2020 Recruit Class until June 2021 due to concerns related to the COVID-19 pandemic.
(95,000)	0.00	General Fund	This reflects a reduction to the department's budget. Funding for command staff vehicles will be shifted to the Criminal Activity Forfeiture - State Fund for FY 2021.
95,000	0.00	Criminal Activity Forfeiture State	
(2,355,470)	0.00	General Fund	This reflects a reduction to the department's budget. Additional position vacancy savings will be generated by holding fifteen civilian positions vacant for FY 2021.

Departmental Budgets



Police

Agency 2: Investigations Bureau

Description: This agency prevents and solves crime through a variety of crime-specific units such as Homicide and Vice and specialized techniques including scientific investigative services.

Agency Budget Summary

	FY 2020 Budget	FY 2021 Budget	FY 2021 Budget Update	Change FY 2021 Budget to FY 2021 Approved Update
Operating Budget General Fund				
Personnel Services	13,503,330	13,524,730	14,519,930	995,200
Employee Benefits	5,250,370	5,300,630	5,455,560	154,930
Non-Personnel	1,679,840	1,612,500	1,716,500	104,000
Properties	0	0	0	0
Debt Service	0	0	0	0
Operating Total	20,433,540	20,437,860	21,691,990	1,254,130
Operating Budget Restricted				
Personnel Services	0	0	0	0
Employee Benefits	0	0	0	0
Non-Personnel	508,200	488,350	780,810	292,460
Properties	0	0	0	0
Debt Service	0	0	0	0
Operating Total	508,200	488,350	780,810	292,460
Internal Service Funds	0	0	0	0
Total	20,941,740	20,926,210	22,472,800	1,546,590
Consolidated Plan Projects (CDBG)	0	0	0	0
Agency Revenue	0	0	0	0
Total Full-time Equivalent Positions	156.00	156.00	161.00	5.00

Adjustments to Costs to Maintain Current Budget

Budget	FTE	Fund	Description
1,631,490	5.00	All Funds	This agency reflects an all funds increase due to wage increases and employee benefits increases. The increase in FTE is due to the reorganization of the department to accommodate a new agency.

On-Going Significant Agency Changes

Budget	FTE	Fund	Description
(82,190)	0.00	General Fund	This reflects a reduction to the department's budget. This reduction reflects expected savings from the Early Retirement Incentive Program (ERIP).

One-Time Significant Agency Changes

Budget	FTE	Fund	Description
149,000	0.00	Criminal Activity Forfeiture State	This reflects a reduction to the department's budget. Funding for Court Ordered Surveillance will be shifted to the Criminal Activity Forfeiture - State Fund for FY 2021.
(149,000)	0.00	General Fund	
(2,710)	0.00	General Fund	This reflects a reduction to the department's budget. This reduction eliminates a 2.0% cost-of-living-adjustment (COLA) and merit pay for non-represented employees.



Agency 3: Support Bureau

Description: This agency supports the line operations of the Department through supplies, transportation, police records, and custody of property involved in criminal activity.

Agency Budget Summary

	FY 2020 Budget	FY 2021 Budget	FY 2021 Budget Update	Change FY 2021 Budget to FY 2021 Approved Update
Operating Budget General Fund				
Personnel Services	8,357,850	7,673,400	7,093,510	(579,890)
Employee Benefits	3,469,790	3,069,650	2,574,860	(494,790)
Non-Personnel	2,773,360	2,698,450	6,499,190	3,800,740
Properties	0	0	0	0
Debt Service	0	0	0	0
Operating Total	14,601,000	13,441,500	16,167,560	2,726,060
Operating Budget Restricted				
Personnel Services	0	0	0	0
Employee Benefits	0	0	0	0
Non-Personnel	424,000	214,240	224,370	10,130
Properties	0	0	0	0
Debt Service	0	0	0	0
Operating Total	424,000	214,240	224,370	10,130
Internal Service Funds	0	0	0	0
Total	15,025,000	13,655,740	16,391,930	2,736,190
Consolidated Plan Projects (CDBG)	0	0	0	0
Agency Revenue	1,188,200	1,188,200	1,047,500	(140,700)
Total Full-time Equivalent Positions	112.00	112.00	105.00	(7.00)

Adjustments to Costs to Maintain Current Budget

Budget	FTE	Fund	Description
3,204,680	(7.00)	All Funds	This agency reflects an all funds increase due to increases in wages, employee benefits, and software which is partially offset by position transfers. The decrease in FTE is due to the reorganization of the department to accommodate a new agency.

On-Going Significant Agency Changes

Budget	FTE	Fund	Description
(112,500)	0.00	General Fund	This reflects a reduction to the department's budget. Additional position vacancy savings is expected to result after a re-organization of staffing at the Impound Lot.
(258,130)	0.00	General Fund	This reflects a reduction to the department's budget. This reduction reflects expected savings from the Early Retirement Incentive Program (ERIP).

One-Time Significant Agency Changes

Budget	FTE	Fund	Description
(90,000)	0.00	General Fund	This represents a City Council approved budget adjustment that delays the thirty member Recruit Class until FY 2022 which generates non-personnel savings.
(86,000)	0.00	General Fund	This reflects a reduction to the department's budget. Savings will result from non-personnel contractual expenses related to the testing process needed to select members for the November 2020 Recruit Class that would be delayed until June 2021 due to concerns related to the COVID-19 pandemic.

Departmental Budgets

Police



One-Time Significant Agency Changes

Budget	FTE	Fund	Description
(11,860)	0.00	General Fund	This reflects a reduction to the department's budget. This reduction eliminates a 2.0% cost-of-living-adjustment (COLA) and merit pay for non-represented employees.
90,000	0.00	General Fund	This increase represents the restoration of non-personnel expenses related to a thirty member Recruit Class beginning in June 2021.



Agency 4: Administration Bureau

Description: This agency directs and controls all Department activities and fiscal affairs; provides in-service training; and administers the recruiting selection and training of new officers.

Agency Budget Summary

	FY 2020 Budget	FY 2021 Budget	FY 2021 Budget Update	Change FY 2021 Budget to FY 2021 Approved Update
Operating Budget General Fund				
Personnel Services	9,103,660	8,977,850	5,307,260	(3,670,590)
Employee Benefits	3,702,930	3,699,450	2,565,300	(1,134,150)
Non-Personnel	2,728,870	2,912,340	686,310	(2,226,030)
Properties	0	0	0	0
Debt Service	0	0	0	0
Operating Total	15,535,460	15,589,640	8,558,870	(7,030,770)
Operating Budget Restricted				
Personnel Services	0	0	0	0
Employee Benefits	0	0	0	0
Non-Personnel	475,000	265,660	766,980	501,320
Properties	0	0	0	0
Debt Service	0	0	0	0
Operating Total	475,000	265,660	766,980	501,320
Internal Service Funds	0	0	0	0
Total	16,010,460	15,855,300	9,325,850	(6,529,450)
Consolidated Plan Projects (CDBG)	0	0	0	0
Agency Revenue	1,090,000	1,030,000	1,490,000	460,000
Total Full-time Equivalent Positions	104.00	102.00	66.00	(36.00)

Adjustments to Costs to Maintain Current Budget

Budget	FTE	Fund	Description
(4,870,110)	(36.00)	All Funds	This agency reflects an all funds decrease due to employee transfers within the department which are partially offset by wage and employee benefits increases. The decrease in FTE is due to the reorganization of the department to accommodate a new agency.

On-Going Significant Agency Changes

Budget	FTE	Fund	Description
(322,250)	0.00	General Fund	This reflects a reduction to the department's budget. This reduction reflects expected savings from the Early Retirement Incentive Program (ERIP).

One-Time Significant Agency Changes

Budget	FTE	Fund	Description
(130,000)	0.00	General Fund	This reflects a reduction to the department's budget. Funding for the University of Cincinnati Research Institute (UCRI) contract will be shifted to the Criminal Activity Forfeiture - State Fund for FY 2021.
130,000	0.00	Criminal Activity Forfeiture State	
(127,840)	0.00	General Fund	This represents a City Council approved budget adjustment that delays the thirty member Recruit Class until FY 2022 which generates personnel savings.
(1,000,000)	0.00	General Fund	This reflects a reduction to the department's budget. The November 2020 Recruit Class will be delayed until June 2021 due to concerns related to the COVID-19 pandemic.
127,840	0.00	General Fund	This increase represents the restoration of personnel expenses related to a thirty member Recruit Class beginning in June 2021.

Departmental Budgets

Police



One-Time Significant Agency Changes

Budget	FTE	Fund	Description
(22,630)	0.00	General Fund	This reflects a reduction to the department's budget. This reduction eliminates a 2.0% cost-of-living-adjustment (COLA) and merit pay for non-represented employees.
(314,470)	0.00	General Fund	This reflects a reduction to the department's budget. Funding for ammunition has been reduced to reflect an additional inventory purchase made in March 2020 which will provide sufficient supply for FY 2021.



Agency 5: Resource Bureau

Description: This agency focuses on community engagement through Collaborative Agreement Compliance and community-relations programs and youth initiatives.

Agency Budget Summary

	FY 2020 Budget	FY 2021 Budget	FY 2021 Budget Update	Change FY 2021 Budget to FY 2021 Approved Update
Operating Budget General Fund				
Personnel Services	0	0	4,494,660	4,494,660
Employee Benefits	0	0	1,770,900	1,770,900
Non-Personnel	0	0	153,830	153,830
Properties	0	0	0	0
Debt Service	0	0	0	0
Operating Total	0	0	6,419,390	6,419,390
Operating Budget Restricted				
Personnel Services	0	0	15,000	15,000
Employee Benefits	0	0	0	0
Non-Personnel	0	0	191,990	191,990
Properties	0	0	0	0
Debt Service	0	0	0	0
Operating Total	0	0	206,990	206,990
Internal Service Funds	0	0	0	0
Total	0	0	6,626,380	6,626,380
Consolidated Plan Projects (CDBG)	0	0	0	0
Agency Revenue	0	0	0	0
Total Full-time Equivalent Positions	0.00	0.00	91.00	91.00

Adjustments to Costs to Maintain Current Budget

Budget	FTE	Fund	Description
6,626,380	91.00	All Funds	This agency is new for FY 2021, and the increase represents the transfer of staff and expenses from other agencies. The change in FTE reflects the transfer of personnel from other agencies.

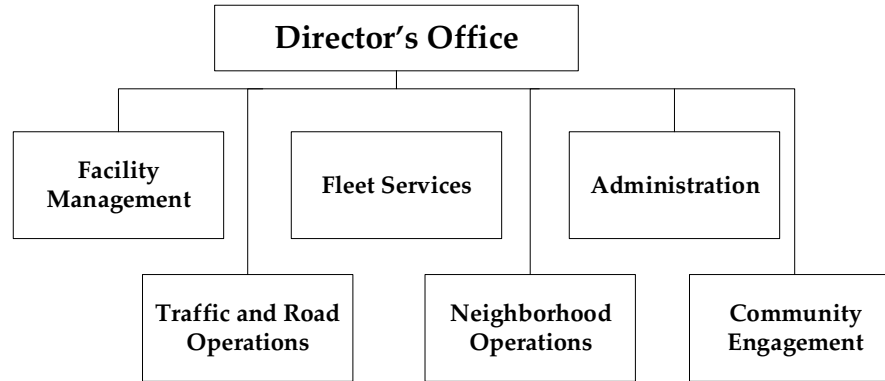


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Public Services

The mission of the Public Services Department is to be a service organization that promotes partnerships with neighborhood residents and businesses to solve problems and provide efficient management of public infrastructure and quality facility assets.



Departmental Budget Summary

	FY 2020 Budget	FY 2021 Budget	FY 2021 Update	Change FY 2021 Budget to FY 2021 Approved Update
Operating Budget General Fund				
Personnel Services	4,945,690	5,030,250	4,806,920	(223,330)
Employee Benefits	2,065,290	2,110,250	1,896,000	(214,250)
Non-Personnel	7,614,450	7,586,850	7,659,370	72,520
Properties	0	0	0	0
Debt Service	0	0	0	0
Operating Total	14,625,430	14,727,350	14,362,290	(365,060)
Operating Budget Restricted				
Personnel Services	15,721,880	16,169,580	13,008,000	(3,161,580)
Employee Benefits	6,621,560	6,832,790	5,513,510	(1,319,280)
Non-Personnel	11,334,780	10,632,060	10,849,110	217,050
Properties	107,130	88,260	0	(88,260)
Debt Service	0	0	0	0
Operating Total	33,785,350	33,722,690	29,370,620	(4,352,070)
Internal Service Funds	17,818,280	17,934,150	19,097,190	1,163,040
Total	66,229,060	66,384,190	62,830,100	(3,554,090)
Consolidated Plan Projects (CDBG)	0	0	0	0
Department Revenue	22,345,770	22,601,560	22,558,420	(43,140)
Total Full-time Equivalent Positions	483.00	483.00	438.00	(45.00)

Departmental Budgets

Public Services



Department Agencies

1. Office of The Director
2. Traffic And Road Operations
3. Neighborhood Operations
4. City Facility Management
5. Fleet Services

Agency Summaries

Agency 1: Office of The Director

Description: This project provides administrative support to the Public Services Department including human resources, accounting, safety, and communications.

Agency Budget Summary

	FY 2020 Budget	FY 2021 Budget	FY 2021 Budget Update	Change FY 2021 Budget to FY 2021 Approved Update
Operating Budget General Fund				
Personnel Services	850,260	862,440	626,620	(235,820)
Employee Benefits	282,200	287,810	235,980	(51,830)
Non-Personnel	104,760	105,270	94,480	(10,790)
Properties	0	0	0	0
Debt Service	0	0	0	0
Operating Total	1,237,220	1,255,520	957,080	(298,440)
Operating Budget Restricted				
Personnel Services	95,470	96,150	98,800	2,650
Employee Benefits	38,250	39,050	38,300	(750)
Non-Personnel	50,590	51,260	50,710	(550)
Properties	0	0	0	0
Debt Service	0	0	0	0
Operating Total	184,310	186,460	187,810	1,350
Internal Service Funds	0	0	0	0
Total	1,421,530	1,441,980	1,144,890	(297,090)
Consolidated Plan Projects (CDBG)	0	0	0	0
Agency Revenue	0	0	0	0
Total Full-time Equivalent Positions	11.00	11.00	10.00	(1.00)

Adjustments to Costs to Maintain Current Budget

Budget	FTE	Fund	Description
(77,240)	(1.00)	All Funds	This agency reflects an all funds decrease due to the elimination of a vacant position which is partially offset by wage and employee benefits increases. The change in FTE is due to the elimination of a position.

On-Going Significant Agency Changes

Budget	FTE	Fund	Description
(103,630)	0.00	General Fund	This reflects a reduction to the department's budget. This reduction reflects expected savings from the Early Retirement Incentive Program (ERIP).
(12,000)	0.00	General Fund	This reflects a reduction to the department's budget. The number of computers that the department would be able to purchase would be reduced.



One-Time Significant Agency Changes

Budget	FTE	Fund	Description
(80,030)	0.00	General Fund	This reflects a reduction to the department's budget. This reduction will hold an Accounting Technician 2 position vacant for FY 2021.
(24,200)	0.00	General Fund	This reflects a reduction to the department's budget. This reduction eliminates a 2.0% cost-of-living-adjustment (COLA) and merit pay for non-represented employees.

Departmental Budgets

Public Services



Agency 2: Traffic And Road Operations

Description: This agency provides repair and maintenance for all roadway signal, and lighting, potholes, pavement, curbs and other asphalt and concrete structures as well as Winter Operations services.

Agency Budget Summary

	FY 2020 Budget	FY 2021 Budget	FY 2021 Budget Update	Change FY 2021 Budget to FY 2021 Approved Update
Operating Budget General Fund				
Personnel Services	0	0	0	0
Employee Benefits	0	0	0	0
Non-Personnel	0	0	0	0
Properties	0	0	0	0
Debt Service	0	0	0	0
Operating Total	0	0	0	0
Operating Budget Restricted				
Personnel Services	7,834,270	8,087,570	5,321,050	(2,766,520)
Employee Benefits	3,502,630	3,637,270	2,316,210	(1,321,060)
Non-Personnel	6,386,140	5,653,500	6,029,900	376,400
Properties	30,730	31,040	0	(31,040)
Debt Service	0	0	0	0
Operating Total	17,753,770	17,409,380	13,667,160	(3,742,220)
Internal Service Funds	0	0	0	0
Total	17,753,770	17,409,380	13,667,160	(3,742,220)
Consolidated Plan Projects (CDBG)	0	0	0	0
Agency Revenue	0	0	0	0
Total Full-time Equivalent Positions	166.00	166.00	122.00	(44.00)

Adjustments to Costs to Maintain Current Budget

Budget	FTE	Fund	Description
(3,383,270)	(44.00)	All Funds	This agency reflects an all funds decrease due primarily to the transfer of the Traffic Services Bureau (TSB) to the Department of Transportation and Engineering.

On-Going Significant Agency Changes

Budget	FTE	Fund	Description
(10,110)	0.00	Income Tax-Infrastructure	This reflects a reduction to the department's budget. This reduction would remove the funding for outside vendors to monitor the utilization of vehicles.
(17,020)	0.00	Income Tax-Infrastructure	This reflects a reduction to the department's budget. Overtime would be eliminated preventing staff from performing non-reimbursable special event work.
200,000	0.00	Street Construction Maintenance & Repair	This increase will provide additional resources for general repair and maintenance of roadway pavement and signs as well as resources for clearing roadways of debris as needed.
(409,390)	0.00	Street Construction Maintenance & Repair	This reflects a reduction to the department's budget. This reduction reflects expected savings from the Early Retirement Incentive Program (ERIP).
(112,230)	0.00	Municipal Motor Vehicle License Tax	

One-Time Significant Agency Changes

Budget	FTE	Fund	Description
(10,200)	0.00	Street Construction Maintenance & Repair	This reflects a reduction to the department's budget. This reduction eliminates a 2.0% cost-of-living-adjustment (COLA) and merit pay for non-represented employees.



Agency 3: Neighborhood Operations

Description: This agency provides curbside collection of solid waste, yard waste, tire collection, and litter pickup citywide; provides clean, safe and aesthetically pleasing neighborhoods, streets and green space; and conducts Street Sweeping services.

Agency Budget Summary

	FY 2020 Budget	FY 2021 Budget	FY 2021 Budget Update	Change FY 2021 Budget to FY 2021 Approved Update
Operating Budget General Fund				
Personnel Services	3,916,330	3,990,230	4,030,960	40,730
Employee Benefits	1,687,090	1,725,780	1,581,700	(144,080)
Non-Personnel	4,738,850	4,701,410	4,794,130	92,720
Properties	0	0	0	0
Debt Service	0	0	0	0
Operating Total	10,342,270	10,417,420	10,406,790	(10,630)
Operating Budget Restricted				
Personnel Services	6,187,490	6,301,600	6,230,900	(70,700)
Employee Benefits	2,386,850	2,440,780	2,468,590	27,810
Non-Personnel	3,740,330	3,758,460	3,614,030	(144,430)
Properties	76,400	57,220	0	(57,220)
Debt Service	0	0	0	0
Operating Total	12,391,070	12,558,060	12,313,520	(244,540)
Internal Service Funds	0	0	0	0
Total	22,733,340	22,975,480	22,720,310	(255,170)
Consolidated Plan Projects (CDBG)	0	0	0	0
Agency Revenue	4,444,820	4,522,820	3,439,820	(1,083,000)
Total Full-time Equivalent Positions	206.00	206.00	206.00	0.00

Adjustments to Costs to Maintain Current Budget

Budget	FTE	Fund	Description
70,320	0.00	All Funds	This agency reflects an all funds increase due to wage increase and employee benefits increases. There is no change in FTE.

On-Going Significant Agency Changes

Budget	FTE	Fund	Description
29,000	0.00	Stormwater Management	This increase will provide additional funding to compensate for increases in solid waste tonnage and price increases for the Solid Waste Curbside Collection Program.
(120,520)	0.00	Street Construction Maintenance & Repair	This reflects a reduction to the department's budget. This reduction reflects expected savings from the Early Retirement Incentive Program (ERIP).
(185,100)	0.00	Stormwater Management	
(243,370)	0.00	General Fund	
(60,000)	0.00	General Fund	This reflects a reduction to the department's budget. This reduction would reduce the amount paid to a vendor to clean the 3320 Millcreek location. One employee would perform these duties on a part-time basis.
183,190	0.00	Stormwater Management	This increase reflects additional funding for wage increases already implemented for part-time Municipal Worker positions which was inadvertently not included in the Stormwater Management Fund's budget target.

Departmental Budgets

Public Services



One-Time Significant Agency Changes

Budget	FTE	Fund	Description
75,000	0.00	General Fund	This increase represents a budget adjustment that provides one-time leveraged support for Keep Cincinnati Beautiful.
(3,670)	0.00	General Fund	This reflects a reduction to the department's budget. This reduction eliminates a 2.0% cost-of-living-adjustment (COLA) and merit pay for non-represented employees.



Agency 4: City Facility Management

Description: This program provides management, architectural services and maintenance of all city-owned buildings.

Agency Budget Summary

	FY 2020 Budget	FY 2021 Budget	FY 2021 Budget Update	Change FY 2021 Budget to FY 2021 Approved Update
Operating Budget General Fund				
Personnel Services	73,490	72,730	75,920	3,190
Employee Benefits	34,670	34,840	33,830	(1,010)
Non-Personnel	2,769,880	2,779,200	2,769,740	(9,460)
Properties	0	0	0	0
Debt Service	0	0	0	0
Operating Total	2,878,040	2,886,770	2,879,490	(7,280)
Operating Budget Restricted				
Personnel Services	1,604,650	1,684,260	1,357,250	(327,010)
Employee Benefits	693,830	715,690	690,410	(25,280)
Non-Personnel	1,157,720	1,168,840	1,154,470	(14,370)
Properties	0	0	0	0
Debt Service	0	0	0	0
Operating Total	3,456,200	3,568,790	3,202,130	(366,660)
Internal Service Funds	0	0	0	0
Total	6,334,240	6,455,560	6,081,620	(373,940)
Consolidated Plan Projects (CDBG)	0	0	0	0
Agency Revenue	57,500	57,500	44,380	(13,130)
Total Full-time Equivalent Positions	28.00	28.00	28.00	0.00

Adjustments to Costs to Maintain Current Budget

Budget	FTE	Fund	Description
1,600	0.00	All Funds	This agency reflects an all funds increase due to wage increase and employee benefits increases. There is no change in FTE.

On-Going Significant Agency Changes

Budget	FTE	Fund	Description
(108,490)	0.00	Income Tax-Infrastructure	This reflects a reduction to the department's budget. This reduction reflects expected savings from the Early Retirement Incentive Program (ERIP).
(80,000)	0.00	Income Tax-Infrastructure	This reflects a reduction to the department's budget. This reduction shifts 45% of the funding for the Facility Maintenance Manager from the Income Tax-Infrastructure Fund to the Centennial Operations Fund.

One-Time Significant Agency Changes

Budget	FTE	Fund	Description
(14,940)	0.00	Income Tax-Infrastructure	This reflects a reduction to the department's budget. This reduction eliminates a 2.0% cost-of-living-adjustment (COLA) and merit pay for non-represented employees.
(172,110)	0.00	Income Tax-Infrastructure	This reflects a reduction to the department's budget. Additional position vacancy savings will result from holding an Electrical Maintenance Worker 2 and a Carpenter position vacant in City Facilities Management.

Departmental Budgets

Public Services



Agency 5: Fleet Services

Description: This core focus program is dedicated to public safety and service excellence by providing to all City agencies the necessary equipment to perform their core service functions.

Agency Budget Summary

	FY 2020 Budget	FY 2021 Budget	FY 2021 Budget Update	Change FY 2021 Budget to FY 2021 Approved Update
Operating Budget General Fund				
Personnel Services	105,610	104,850	73,420	(31,430)
Employee Benefits	61,330	61,820	44,490	(17,330)
Non-Personnel	960	970	1,020	50
Properties	0	0	0	0
Debt Service	0	0	0	0
Operating Total	167,900	167,640	118,930	(48,710)
Operating Budget Restricted				
Personnel Services	0	0	0	0
Employee Benefits	0	0	0	0
Non-Personnel	0	0	0	0
Properties	0	0	0	0
Debt Service	0	0	0	0
Operating Total	0	0	0	0
Internal Service Funds	17,818,280	17,934,150	19,097,190	1,163,040
Total	17,986,180	18,101,790	19,216,120	1,114,330
Consolidated Plan Projects (CDBG)	0	0	0	0
Agency Revenue	17,843,450	18,021,240	19,074,230	1,052,990
Total Full-time Equivalent Positions	72.00	72.00	72.00	0.00

Adjustments to Costs to Maintain Current Budget

Budget	FTE	Fund	Description
3,140	0.00	All Funds	This agency reflects an all funds increase due to increases in estimated fuel and automotive repair costs. There is no change in FTE.

On-Going Significant Agency Changes

Budget	FTE	Fund	Description
(406,520)	0.00	Fleet Services	This reflects a reduction to the department's budget. This reduction reflects expected savings from the Early Retirement Incentive Program (ERIP).
(51,840)	0.00	General Fund	

One-Time Significant Agency Changes

Budget	FTE	Fund	Description
(9,430)	0.00	Fleet Services	This reflects a reduction to the department's budget. This reduction eliminates a 2.0% cost-of-living-adjustment (COLA) and merit pay for non-represented employees.



Recreation

The Cincinnati Recreation Commission is dedicated to providing recreational and cultural activities for all people in our neighborhoods and the whole community. We believe that by enhancing people's personal health and wellness, we strengthen and enrich the lives of our citizens and build a spirit of community in our City.



Departmental Budget Summary

	FY 2020 Budget	FY 2021 Budget	FY 2021 Update	Change FY 2021 Budget to FY 2021 Approved Update
Operating Budget General Fund				
Personnel Services	9,900,650	10,964,400	9,708,810	(1,255,600)
Employee Benefits	3,313,540	3,644,100	2,945,420	(698,690)
Non-Personnel	2,772,860	2,812,400	2,793,110	(19,290)
Properties	25,330	25,560	25,340	(220)
Debt Service	0	0	0	0
Operating Total	16,012,380	17,446,460	15,472,680	(1,973,800)
Operating Budget Restricted				
Personnel Services	5,965,950	4,981,760	6,786,950	1,805,190
Employee Benefits	1,061,080	789,880	919,240	129,360
Non-Personnel	7,099,530	7,129,150	6,566,960	(562,190)
Properties	13,290	13,420	13,440	20
Debt Service	40,630	39,130	673,130	634,000
Operating Total	14,180,480	12,953,340	14,959,720	2,006,380
Internal Service Funds	33,170	33,170	33,190	20
Total	30,226,030	30,432,970	30,465,590	32,600
Consolidated Plan Projects (CDBG)	0	0	250,000	250,000
Department Revenue	11,004,000	11,004,000	11,465,500	461,500
Total Full-time Equivalent Positions	411.79	412.81	420.81	8.00

Departmental Budgets

Recreation



Department Agencies

- | | |
|-------------------|---------------------|
| 1. West Region | 5. Golf |
| 2. East Region | 6. Athletics |
| 3. Central Region | 7. Support Services |
| 4. Maintenance | |

Agency Summaries

Agency 1: West Region

Description: The Community Center Operations Division is committed to the effective management of the City's recreation resources in order to provide residents in the western portion of the city with social, athletic, educational, and recreational activities.

Agency Budget Summary

	FY 2020 Budget	FY 2021 Budget	FY 2021 Budget Update	Change FY 2021 Budget to FY 2021 Approved Update
Operating Budget General Fund				
Personnel Services	1,919,140	1,932,270	1,968,940	36,670
Employee Benefits	725,400	734,320	679,630	(54,690)
Non-Personnel	460,520	463,830	470,930	7,100
Properties	0	0	0	0
Debt Service	0	0	0	0
Operating Total	3,105,060	3,130,420	3,119,500	(10,920)
Operating Budget Restricted				
Personnel Services	856,400	856,400	916,400	60,000
Employee Benefits	38,120	38,120	40,790	2,670
Non-Personnel	219,260	220,380	263,040	42,660
Properties	0	0	0	0
Debt Service	0	0	0	0
Operating Total	1,113,780	1,114,900	1,220,230	105,330
Internal Service Funds	0	0	0	0
Total	4,218,840	4,245,320	4,339,730	94,410
Consolidated Plan Projects (CDBG)	0	0	0	0
Agency Revenue	0	0	0	0
Total Full-time Equivalent Positions	72.47	72.65	73.79	1.14

Adjustments to Costs to Maintain Current Budget

Budget	FTE	Fund	Description
176,800	1.14	All Funds	This agency reflects an all funds increase due to wage increases, non-personnel inflation, reversal of one-time reductions in FY 2020 and an increase in the budget for utilities. The increase in FTE is due to adjustments in part-time staffing levels.

On-Going Significant Agency Changes

Budget	FTE	Fund	Description
(77,770)	0.00	General Fund	This reflects a reduction to the department's budget. This reduction reflects expected savings from the Early Retirement Incentive Program (ERIP).



One-Time Significant Agency Changes

Budget	FTE	Fund	Description
(4,630)	0.00	General Fund	This reflects a reduction to the department's budget. This reduction eliminates a 2.0% cost-of-living-adjustment (COLA) and merit pay for non-represented employees.

Departmental Budgets

Recreation



Agency 2: East Region

Description: The Community Center Operations Division is committed to the effective management of the City's recreation resources in order to provide residents in the eastern portion of the city with social, athletic, educational, and recreational activities.

Agency Budget Summary

	FY 2020 Budget	FY 2021 Budget	FY 2021 Budget Update	Change FY 2021 Budget to FY 2021 Approved Update
Operating Budget General Fund				
Personnel Services	1,340,300	1,599,890	1,230,380	(369,510)
Employee Benefits	451,350	528,440	385,830	(142,610)
Non-Personnel	383,060	395,090	370,110	(24,980)
Properties	0	0	0	0
Debt Service	0	0	0	0
Operating Total	2,174,710	2,523,420	1,986,320	(537,100)
Operating Budget Restricted				
Personnel Services	1,266,440	1,009,900	1,423,670	413,770
Employee Benefits	116,420	44,960	128,780	83,820
Non-Personnel	262,040	253,500	310,270	56,770
Properties	0	0	0	0
Debt Service	0	0	0	0
Operating Total	1,644,900	1,308,360	1,862,720	554,360
Internal Service Funds	0	0	0	0
Total	3,819,610	3,831,780	3,849,040	17,260
Consolidated Plan Projects (CDBG)	0	0	0	0
Agency Revenue	0	0	0	0
Total Full-time Equivalent Positions	70.85	71.01	71.09	0.08

Adjustments to Costs to Maintain Current Budget

Budget	FTE	Fund	Description
162,630	0.08	All Funds	This agency reflects an all funds increase due to wage increases, non-personnel inflation and the reversal of one-time reductions in FY 2020. The increase in FTE is due to adjustments in part-time staffing levels.

On-Going Significant Agency Changes

Budget	FTE	Fund	Description
(144,950)	0.00	General Fund	This reflects a reduction to the department's budget. This reduction reflects expected savings from the Early Retirement Incentive Program (ERIP).

One-Time Significant Agency Changes

Budget	FTE	Fund	Description
101,080	0.00	Recreation Special Activities	This reflects a reduction to the department's budget. This reduction results in a one-time funding source shift from the General Fund to the Recreation Special Activities Fund for some recreation center operations, including Madisonville Center operations for FY 2021.
(478,010)	0.00	General Fund	
(3,430)	0.00	General Fund	This reflects a reduction to the department's budget. This reduction eliminates a 2.0% cost-of-living-adjustment (COLA) and merit pay for non-represented employees.
379,930	0.00	Recreation Special Activities	This reflects a reduction to the department's budget. This reduction results in a one-time funding source shift from the General Fund to the Recreation Special Activities Fund for some recreation center operations, including Madisonville Center operations for FY 2021.



Agency 3: Central Region

Description: The Community Center Operations Division is committed to the effective management of the City's recreation resources in order to provide residents in the central portion of the city with social, athletic, educational, and recreational activities.

Agency Budget Summary

	FY 2020 Budget	FY 2021 Budget	FY 2021 Budget Update	Change FY 2021 Budget to FY 2021 Approved Update
Operating Budget General Fund				
Personnel Services	1,340,030	1,910,630	1,548,000	(362,630)
Employee Benefits	466,590	672,710	515,570	(157,140)
Non-Personnel	383,260	414,710	372,090	(42,620)
Properties	0	0	0	0
Debt Service	0	0	0	0
Operating Total	2,189,880	2,998,050	2,435,660	(562,390)
Operating Budget Restricted				
Personnel Services	1,447,260	906,100	1,467,880	561,780
Employee Benefits	236,400	40,330	146,200	105,870
Non-Personnel	309,850	273,100	343,030	69,930
Properties	0	0	0	0
Debt Service	0	0	0	0
Operating Total	1,993,510	1,219,530	1,957,110	737,580
Internal Service Funds	0	0	0	0
Total	4,183,390	4,217,580	4,392,770	175,190
Consolidated Plan Projects (CDBG)	0	0	0	0
Agency Revenue	0	0	0	0
Total Full-time Equivalent Positions	76.77	77.02	82.82	5.80

Adjustments to Costs to Maintain Current Budget

Budget	FTE	Fund	Description
250,520	5.80	All Funds	This agency reflects an all funds increase due to wage and employee benefits increases, non-personnel inflation and the reversal of one-time reductions in FY 2020. The increase in FTE is due to adjustments in part-time staffing levels.

On-Going Significant Agency Changes

Budget	FTE	Fund	Description
(51,840)	0.00	General Fund	This reflects a reduction to the department's budget. This reduction reflects expected savings from the Early Retirement Incentive Program (ERIP).
(20,000)	0.00	General Fund	This reflects a reallocation of projected utilities costs among agencies.

One-Time Significant Agency Changes

Budget	FTE	Fund	Description
(468,090)	0.00	General Fund	This reflects a reduction to the department's budget. This reduction results in a one-time funding source shift from the General Fund to the Recreation Special Activities Fund for some recreation center operations, including Hirsch Center operations for FY 2021.
(3,480)	0.00	General Fund	This reflects a reduction to the department's budget. This reduction eliminates a 2.0% cost-of-living-adjustment (COLA) and merit pay for non-represented employees.

Departmental Budgets



Recreation

One-Time Significant Agency Changes

Budget	FTE	Fund	Description
468,090	0.00	Recreation Special Activities	This reflects a reduction to the department's budget. This reduction results in a one-time funding source shift from the General Fund to the Recreation Special Activities Fund for some recreation center operations, including Hirsch Center operations for FY 2021.



Agency 4: Maintenance

Description: The Maintenance Division maintains the infrastructure of the department and provides clean and safe playgrounds, athletic fields, and recreation sites to improve the quality of life for all citizens of Cincinnati through quality recreation opportunities.

Agency Budget Summary

	FY 2020 Budget	FY 2021 Budget	FY 2021 Budget Update	Change FY 2021 Budget to FY 2021 Approved Update
Operating Budget General Fund				
Personnel Services	1,442,060	1,455,670	1,512,060	56,390
Employee Benefits	605,630	621,590	519,010	(102,580)
Non-Personnel	995,240	984,930	998,910	13,980
Properties	0	0	0	0
Debt Service	0	0	0	0
Operating Total	3,042,930	3,062,190	3,029,980	(32,210)
Operating Budget Restricted				
Personnel Services	1,323,680	1,326,210	1,329,340	3,130
Employee Benefits	525,780	528,870	521,900	(6,970)
Non-Personnel	178,900	181,010	24,590	(156,420)
Properties	0	0	0	0
Debt Service	0	0	0	0
Operating Total	2,028,360	2,036,090	1,875,830	(160,260)
Internal Service Funds	0	0	0	0
Total	5,071,290	5,098,280	4,905,810	(192,470)
Consolidated Plan Projects (CDBG)	0	0	0	0
Agency Revenue	0	0	0	0
Total Full-time Equivalent Positions	61.84	61.84	62.47	0.63

Adjustments to Costs to Maintain Current Budget

Budget	FTE	Fund	Description
310,400	0.63	All Funds	This agency reflects an all funds increase primarily due to an increase in wages and a decrease in position vacancy savings. The increase in FTE is due to adjustments in part-time staffing.

On-Going Significant Agency Changes

Budget	FTE	Fund	Description
(258,940)	0.00	General Fund	This reflects a reduction to the department's budget. This reduction reflects expected savings from the Early Retirement Incentive Program (ERIP).

One-Time Significant Agency Changes

Budget	FTE	Fund	Description
(7,500)	0.00	General Fund	This reflects a reduction to the department's budget. This reduction eliminates a 2.0% cost-of-living-adjustment (COLA) and merit pay for non-represented employees.
(80,520)	0.00	General Fund	This reflects a reduction to the department's budget. This reduction leaves a Turf Manager position vacant for FY 2021 in the East Outdoor Maintenance Division.
(155,910)	0.00	Income Tax-Infrastructure	This reflects a reduction to the department's budget. Various contractual services and materials/supplies items will be reduced in the Indoor Maintenance Division.

Departmental Budgets

Recreation



Agency 5: Golf

Description: The Cincinnati Recreation Commission's Golf Division provides full service, high quality, and value-driven golf experiences to the citizens of Cincinnati.

Agency Budget Summary

	FY 2020 Budget	FY 2021 Budget	FY 2021 Budget Update	Change FY 2021 Budget to FY 2021 Approved Update
Operating Budget General Fund				
Personnel Services	0	0	0	0
Employee Benefits	0	0	0	0
Non-Personnel	0	0	0	0
Properties	0	0	0	0
Debt Service	0	0	0	0
Operating Total	0	0	0	0
Operating Budget Restricted				
Personnel Services	151,920	153,960	131,020	(22,940)
Employee Benefits	52,730	53,900	44,030	(9,870)
Non-Personnel	5,211,110	5,265,740	4,634,410	(631,330)
Properties	0	0	0	0
Debt Service	40,630	39,130	673,130	634,000
Operating Total	5,456,390	5,512,730	5,482,590	(30,140)
Internal Service Funds	0	0	0	0
Total	5,456,390	5,512,730	5,482,590	(30,140)
Consolidated Plan Projects (CDBG)	0	0	0	0
Agency Revenue	5,900,000	5,900,000	4,790,000	(1,110,000)
Total Full-time Equivalent Positions	2.00	2.00	2.00	0.00

Adjustments to Costs to Maintain Current Budget

Budget	FTE	Fund	Description
7,000	0.00	All Funds	This agency reflects an all funds increase due to an increase in debt service payments for golf carts which is partially offset by decreases in non-personnel. There is no change in FTE.

On-Going Significant Agency Changes

Budget	FTE	Fund	Description
(37,150)	0.00	Municipal Golf	This reflects a reduction to the department's budget. This reduction reflects expected savings from the Early Retirement Incentive Program (ERIP).



Agency 6: Athletics

Description: The Athletics, Aquatics, and Special Populations Division provides a variety of fun, safe, and high quality programs. Special populations include seniors and individuals with disabilities.

Agency Budget Summary

	FY 2020 Budget	FY 2021 Budget	FY 2021 Budget Update	Change FY 2021 Budget to FY 2021 Approved Update
Operating Budget General Fund				
Personnel Services	2,115,090	2,301,680	1,999,320	(302,360)
Employee Benefits	486,220	497,130	370,270	(126,860)
Non-Personnel	380,030	382,490	407,170	24,680
Properties	0	0	0	0
Debt Service	0	0	0	0
Operating Total	2,981,340	3,181,300	2,776,760	(404,540)
Operating Budget Restricted				
Personnel Services	790,420	596,770	392,260	(204,510)
Employee Benefits	52,230	43,620	6,890	(36,730)
Non-Personnel	704,320	719,780	775,340	55,560
Properties	0	0	0	0
Debt Service	0	0	0	0
Operating Total	1,546,970	1,360,170	1,174,490	(185,680)
Internal Service Funds	0	0	0	0
Total	4,528,310	4,541,470	3,951,250	(590,220)
Consolidated Plan Projects (CDBG)	0	0	0	0
Agency Revenue	0	0	0	0
Total Full-time Equivalent Positions	90.74	91.17	91.90	0.73

Adjustments to Costs to Maintain Current Budget

Budget	FTE	Fund	Description
89,720	0.73	All Funds	This agency reflects an all funds increase primarily due to an increase in wages and employee benefits. The increase in FTE is due to adjustments in part-time staffing levels.

On-Going Significant Agency Changes

Budget	FTE	Fund	Description
(37,150)	0.00	General Fund	This reflects a reduction to the department's budget. This reduction reflects expected savings from the Early Retirement Incentive Program (ERIP).
20,000	0.00	General Fund	This reflects a reallocation of projected utilities costs among agencies.

One-Time Significant Agency Changes

Budget	FTE	Fund	Description
(212,800)	0.00	General Fund	This reflects a reduction to the department's budget. This reduction will increase position vacancy savings for a vacant Clerk Typist 3 position in the Athletics Division, and an Administrative Technician and a Therapeutic Recreation Programming Coordinator position in the Therapeutics program.
(200,000)	0.00	Recreation Special Activities	This reflects a reduction to the department's budget. This reduction is the savings generated from partial pool closures for the summer of 2020 due to the COVID-19 pandemic.
(250,000)	0.00	General Fund	

Departmental Budgets

Recreation



Agency 7: Support Services

Description: The Support Services Division sets department policies and is responsible for public relations, master planning, information technology, comprehensive financial management, oversight of records, and administration of the capital improvement plan.

Agency Budget Summary

	FY 2020 Budget	FY 2021 Budget	FY 2021 Budget Update	Change FY 2021 Budget to FY 2021 Approved Update
Operating Budget General Fund				
Personnel Services	1,744,030	1,764,260	1,450,100	(314,160)
Employee Benefits	578,350	589,910	475,110	(114,800)
Non-Personnel	170,750	171,350	173,900	2,550
Properties	25,330	25,560	25,340	(220)
Debt Service	0	0	0	0
Operating Total	2,518,460	2,551,080	2,124,450	(426,630)
Operating Budget Restricted				
Personnel Services	129,830	132,420	1,126,380	993,960
Employee Benefits	39,400	40,080	30,650	(9,430)
Non-Personnel	214,050	215,640	216,280	640
Properties	13,290	13,420	13,440	20
Debt Service	0	0	0	0
Operating Total	396,570	401,560	1,386,750	985,190
Internal Service Funds	33,170	33,170	33,190	20
Total	2,948,200	2,985,810	3,544,390	558,580
Consolidated Plan Projects (CDBG)	0	0	250,000	250,000
Agency Revenue	203,000	203,000	47,000	(156,000)
Total Full-time Equivalent Positions	37.12	37.12	36.74	(0.38)

Adjustments to Costs to Maintain Current Budget

Budget	FTE	Fund	Description
(48,450)	(0.38)	All Funds	This agency reflects an all funds decrease primarily due to an increase in position vacancy allowance (PVA). The decrease in FTE is due to adjustments in part-time staffing levels.

On-Going Significant Agency Changes

Budget	FTE	Fund	Description
(34,410)	0.00	Recreation Special Activities	This reflects a reduction to the department's budget. This reduction reflects expected savings from the Early Retirement Incentive Program (ERIP).
(220,330)	0.00	General Fund	

One-Time Significant Agency Changes

Budget	FTE	Fund	Description
(250,000)	0.00	General Fund	This represents a one-time budget adjustment that shifts the Summer Youth Jobs Initiative from the General Fund to the Community Development Block Grant Fund.
250,000	0.00	Community Development Block Grant	
(31,170)	0.00	General Fund	This reflects a reduction to the department's budget. This reduction eliminates a 2.0% cost-of-living-adjustment (COLA) and merit pay for non-represented employees.
1,015,000	0.00	Citizens Jobs	This represents a City Council approved budget adjustment that provides one-time leveraged support for Youth Employment.



One-Time Significant Agency Changes

Budget	FTE	Fund	Description
(72,080)	0.00	General Fund	This reflects a reduction to the department's budget. This reduction will leave three positions vacant for a portion of FY 2021 and includes a Supervising Storekeeper, a Senior Computer Programmer/Analyst, and a Supervising Accountant position.
200,000	0.00	General Fund	This represents a City Council approved budget adjustment that provides one-time leveraged support for Summer Youth Employment.



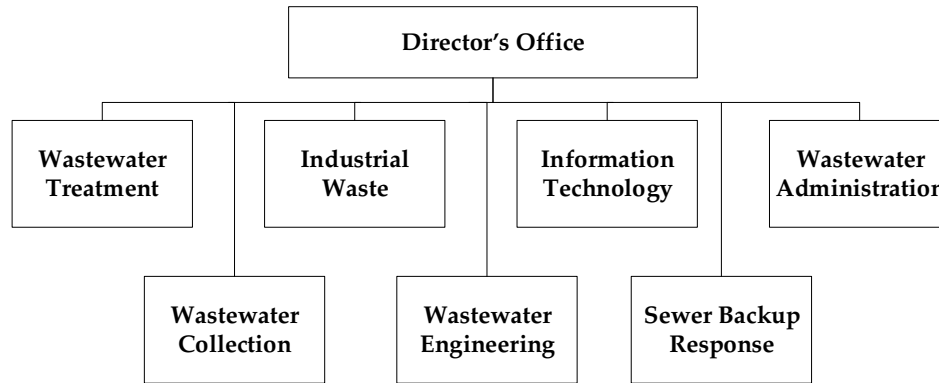
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Sewers

The mission of the Department of Sewers is to protect and enhance water quality and the environment by providing safe and efficient wastewater collection and treatment to our customers.

* * * SEWERS' BUDGET IS PROVIDED FOR INFORMATION PURPOSES ONLY * * *



Departmental Budget Summary

	FY 2020 Budget	FY 2021 Budget	FY 2021 Update	Change FY 2021 Budget to FY 2021 Approved Update
Operating Budget General Fund				
Personnel Services	0	0	0	0
Employee Benefits	0	0	0	0
Non-Personnel	0	0	0	0
Properties	0	0	0	0
Debt Service	0	0	0	0
Operating Total	0	0	0	0
Operating Budget Restricted				
Personnel Services	43,274,630	44,586,320	43,852,750	(733,570)
Employee Benefits	17,847,590	18,447,770	18,146,750	(301,020)
Non-Personnel	70,152,280	69,623,980	71,845,310	2,221,330
Properties	0	0	0	0
Debt Service	91,231,700	96,490,520	84,536,000	(11,954,520)
Operating Total	222,506,200	229,148,590	218,380,810	(10,767,780)
Internal Service Funds	0	0	0	0
Total	222,506,200	229,148,590	218,380,810	(10,767,780)
Consolidated Plan Projects (CDBG)	0	0	0	0
Department Revenue	279,583,170	281,655,860	272,998,000	(8,657,860)
Total Full-time Equivalent Positions	740.00	740.00	740.00	0.00

Departmental Budgets

Sewers



Department Agencies

- | | |
|------------------------------|--|
| 1. Office Of the Director | 10. MSD Sycamore Section |
| 2. Wastewater Engineering | 11. MSD Taylor Creek Section |
| 3. Project Delivery | 12. MSD Polk Run Section |
| 4. Wastewater Administration | 13. MSD Maintenance Section |
| 5. Information Technology | 14. Wastewater Collection |
| 6. Wastewater Treatment | 15. Regulatory Compliance & Safety (RCS) |
| 7. MSD Millcreek Section | 16. Watershed Operations (WO) |
| 8. MSD Little Miami Section | 17. Sewer Backups (SBU) |
| 9. MSD Muddy Creek | 18. Debt Service |

Agency Summaries

Agency 1: Office Of the Director

Description: Oversees the strategic direction of the utility, including directing programs and initiatives as outlined in the strategic plan. Manages organizational performance, budget, communications, community engagement, government affairs, governance and HR.

Agency Budget Summary

	FY 2020 Budget	FY 2021 Budget	FY 2021 Budget Update	Change FY 2021 Budget to FY 2021 Approved Update
Operating Budget General Fund				
Personnel Services	0	0	0	0
Employee Benefits	0	0	0	0
Non-Personnel	0	0	0	0
Properties	0	0	0	0
Debt Service	0	0	0	0
Operating Total	0	0	0	0
Operating Budget Restricted				
Personnel Services	1,955,950	2,015,740	1,706,530	(309,210)
Employee Benefits	688,390	711,440	652,980	(58,460)
Non-Personnel	1,166,210	1,047,740	1,159,730	111,990
Properties	0	0	0	0
Debt Service	0	0	0	0
Operating Total	3,810,550	3,774,920	3,519,240	(255,680)
Internal Service Funds	0	0	0	0
Total	3,810,550	3,774,920	3,519,240	(255,680)
Consolidated Plan Projects (CDBG)	0	0	0	0
Agency Revenue	279,583,170	281,655,860	272,998,000	(8,657,860)
Total Full-time Equivalent Positions	27.00	27.00	27.00	0.00



Agency 2: Wastewater Engineering

Description: Administration, Construction, Conveyance Project Management, Development Services, Facilities Project Management, Quality Assurance. Implements the Capital Improvement Plan and Wet Weather Improvement Plan as required by the Consent Decree.

Agency Budget Summary

	FY 2020 Budget	FY 2021 Budget	FY 2021 Budget Update	Change FY 2021 Budget to FY 2021 Approved Update
Operating Budget General Fund				
Personnel Services	0	0	0	0
Employee Benefits	0	0	0	0
Non-Personnel	0	0	0	0
Properties	0	0	0	0
Debt Service	0	0	0	0
Operating Total	0	0	0	0
Operating Budget Restricted				
Personnel Services	5,858,290	6,034,020	4,931,920	(1,102,100)
Employee Benefits	2,373,480	2,452,650	2,162,420	(290,230)
Non-Personnel	743,170	743,240	879,600	136,360
Properties	0	0	0	0
Debt Service	0	0	0	0
Operating Total	8,974,940	9,229,910	7,973,940	(1,255,970)
Internal Service Funds	0	0	0	0
Total	8,974,940	9,229,910	7,973,940	(1,255,970)
Consolidated Plan Projects (CDBG)	0	0	0	0
Agency Revenue	0	0	0	0
Total Full-time Equivalent Positions	127.00	127.00	127.00	0.00

Departmental Budgets

Sewers



Agency 3: Project Delivery

Description: Ensures efficient and timely project delivery.

Agency Budget Summary

	FY 2020 Budget	FY 2021 Budget	FY 2021 Budget Update	Change FY 2021 Budget to FY 2021 Approved Update
Operating Budget General Fund				
Personnel Services	0	0	0	0
Employee Benefits	0	0	0	0
Non-Personnel	0	0	0	0
Properties	0	0	0	0
Debt Service	0	0	0	0
Operating Total	0	0	0	0
Operating Budget Restricted				
Personnel Services	43,080	44,380	0	(44,380)
Employee Benefits	0	0	0	0
Non-Personnel	0	0	0	0
Properties	0	0	0	0
Debt Service	0	0	0	0
Operating Total	43,080	44,380	0	(44,380)
Internal Service Funds	0	0	0	0
Total	43,080	44,380	0	(44,380)
Consolidated Plan Projects (CDBG)	0	0	0	0
Agency Revenue	0	0	0	0
Total Full-time Equivalent Positions	0.00	0.00	0.00	0.00



Agency 4: Wastewater Administration

Description: Manages the department's centralized support services along with the overall leadership of the organization.

Agency Budget Summary

	FY 2020 Budget	FY 2021 Budget	FY 2021 Budget Update	Change FY 2021 Budget to FY 2021 Approved Update
Operating Budget General Fund				
Personnel Services	0	0	0	0
Employee Benefits	0	0	0	0
Non-Personnel	0	0	0	0
Properties	0	0	0	0
Debt Service	0	0	0	0
Operating Total	0	0	0	0
Operating Budget Restricted				
Personnel Services	3,603,910	3,714,460	3,631,120	(83,340)
Employee Benefits	1,327,400	1,371,710	1,320,270	(51,440)
Non-Personnel	8,017,250	8,018,020	7,069,630	(948,390)
Properties	0	0	0	0
Debt Service	0	0	0	0
Operating Total	12,948,560	13,104,190	12,021,020	(1,083,170)
Internal Service Funds	0	0	0	0
Total	12,948,560	13,104,190	12,021,020	(1,083,170)
Consolidated Plan Projects (CDBG)	0	0	0	0
Agency Revenue	0	0	0	0
Total Full-time Equivalent Positions	57.00	57.00	57.00	0.00

Departmental Budgets

Sewers



Agency 5: Information Technology

Description: Provides Information Systems planning, implementation and support services.

Agency Budget Summary

	FY 2020 Budget	FY 2021 Budget	FY 2021 Budget Update	Change FY 2021 Budget to FY 2021 Approved Update
Operating Budget General Fund				
Personnel Services	0	0	0	0
Employee Benefits	0	0	0	0
Non-Personnel	0	0	0	0
Properties	0	0	0	0
Debt Service	0	0	0	0
Operating Total	0	0	0	0
Operating Budget Restricted				
Personnel Services	2,111,450	2,180,320	1,694,010	(486,310)
Employee Benefits	734,010	760,010	637,230	(122,780)
Non-Personnel	3,633,250	3,466,020	4,157,280	691,260
Properties	0	0	0	0
Debt Service	0	0	0	0
Operating Total	6,478,710	6,406,350	6,488,520	82,170
Internal Service Funds	0	0	0	0
Total	6,478,710	6,406,350	6,488,520	82,170
Consolidated Plan Projects (CDBG)	0	0	0	0
Agency Revenue	0	0	0	0
Total Full-time Equivalent Positions	28.00	28.00	28.00	0.00



Agency 6: Wastewater Treatment

Description: Provides operations and maintenance of all nine permitted wastewater treatment plants with an average daily flow of 202 MGD, as well as operational support of wet weather facilities.

Agency Budget Summary

	FY 2020 Budget	FY 2021 Budget	FY 2021 Budget Update	Change FY 2021 Budget to FY 2021 Approved Update
Operating Budget General Fund				
Personnel Services	0	0	0	0
Employee Benefits	0	0	0	0
Non-Personnel	0	0	0	0
Properties	0	0	0	0
Debt Service	0	0	0	0
Operating Total	0	0	0	0
Operating Budget Restricted				
Personnel Services	1,465,390	1,509,350	1,562,080	52,730
Employee Benefits	589,000	608,610	658,550	49,940
Non-Personnel	342,140	45,140	399,920	354,780
Properties	0	0	0	0
Debt Service	0	0	0	0
Operating Total	2,396,530	2,163,100	2,620,550	457,450
Internal Service Funds	0	0	0	0
Total	2,396,530	2,163,100	2,620,550	457,450
Consolidated Plan Projects (CDBG)	0	0	0	0
Agency Revenue	0	0	0	0
Total Full-time Equivalent Positions	23.00	23.00	23.00	0.00

Departmental Budgets

Sewers



Agency 7: MSD Millcreek Section

Description: Reclaims wastewater and returns it to the environment in the Millcreek area.

Agency Budget Summary

	FY 2020 Budget	FY 2021 Budget	FY 2021 Budget Update	Change FY 2021 Budget to FY 2021 Approved Update
Operating Budget General Fund				
Personnel Services	0	0	0	0
Employee Benefits	0	0	0	0
Non-Personnel	0	0	0	0
Properties	0	0	0	0
Debt Service	0	0	0	0
Operating Total	0	0	0	0
Operating Budget Restricted				
Personnel Services	4,481,170	4,615,610	4,797,300	181,690
Employee Benefits	1,811,640	1,872,020	1,775,370	(96,650)
Non-Personnel	14,777,890	14,793,220	13,994,130	(799,090)
Properties	0	0	0	0
Debt Service	0	0	0	0
Operating Total	21,070,700	21,280,850	20,566,800	(714,050)
Internal Service Funds	0	0	0	0
Total	21,070,700	21,280,850	20,566,800	(714,050)
Consolidated Plan Projects (CDBG)	0	0	0	0
Agency Revenue	0	0	0	0
Total Full-time Equivalent Positions	70.00	70.00	70.00	0.00



Agency 8: MSD Little Miami Section

Description: Reclaims wastewater and returns it to the environment in the Little Miami area.

Agency Budget Summary

	FY 2020 Budget	FY 2021 Budget	FY 2021 Budget Update	Change FY 2021 Budget to FY 2021 Approved Update
Operating Budget General Fund				
Personnel Services	0	0	0	0
Employee Benefits	0	0	0	0
Non-Personnel	0	0	0	0
Properties	0	0	0	0
Debt Service	0	0	0	0
Operating Total	0	0	0	0
Operating Budget Restricted				
Personnel Services	1,565,640	1,612,600	1,571,370	(41,230)
Employee Benefits	671,900	694,420	627,650	(66,770)
Non-Personnel	4,846,860	4,848,320	5,471,740	623,420
Properties	0	0	0	0
Debt Service	0	0	0	0
Operating Total	7,084,400	7,155,340	7,670,760	515,420
Internal Service Funds	0	0	0	0
Total	7,084,400	7,155,340	7,670,760	515,420
Consolidated Plan Projects (CDBG)	0	0	0	0
Agency Revenue	0	0	0	0
Total Full-time Equivalent Positions	27.00	27.00	27.00	0.00

Departmental Budgets

Sewers



Agency 9: MSD Muddy Creek

Description: Reclaims wastewater and returns it to the environment in the Muddy Creek area.

Agency Budget Summary

	FY 2020 Budget	FY 2021 Budget	FY 2021 Budget Update	Change FY 2021 Budget to FY 2021 Approved Update
Operating Budget General Fund				
Personnel Services	0	0	0	0
Employee Benefits	0	0	0	0
Non-Personnel	0	0	0	0
Properties	0	0	0	0
Debt Service	0	0	0	0
Operating Total	0	0	0	0
Operating Budget Restricted				
Personnel Services	1,103,890	1,137,010	1,172,210	35,200
Employee Benefits	534,470	552,550	499,420	(53,130)
Non-Personnel	1,806,790	1,807,120	2,164,340	357,220
Properties	0	0	0	0
Debt Service	0	0	0	0
Operating Total	3,445,150	3,496,680	3,835,970	339,290
Internal Service Funds	0	0	0	0
Total	3,445,150	3,496,680	3,835,970	339,290
Consolidated Plan Projects (CDBG)	0	0	0	0
Agency Revenue	0	0	0	0
Total Full-time Equivalent Positions	18.00	18.00	18.00	0.00



Agency 10: MSD Sycamore Section

Description: Reclaims wastewater and returns it to the environment in the Sycamore area.

Agency Budget Summary

	FY 2020 Budget	FY 2021 Budget	FY 2021 Budget Update	Change FY 2021 Budget to FY 2021 Approved Update
Operating Budget General Fund				
Personnel Services	0	0	0	0
Employee Benefits	0	0	0	0
Non-Personnel	0	0	0	0
Properties	0	0	0	0
Debt Service	0	0	0	0
Operating Total	0	0	0	0
Operating Budget Restricted				
Personnel Services	849,190	874,670	959,610	84,940
Employee Benefits	396,620	409,970	477,180	67,210
Non-Personnel	1,281,280	1,281,410	1,379,080	97,670
Properties	0	0	0	0
Debt Service	0	0	0	0
Operating Total	2,527,090	2,566,050	2,815,870	249,820
Internal Service Funds	0	0	0	0
Total	2,527,090	2,566,050	2,815,870	249,820
Consolidated Plan Projects (CDBG)	0	0	0	0
Agency Revenue	0	0	0	0
Total Full-time Equivalent Positions	15.00	15.00	15.00	0.00

Departmental Budgets

Sewers



Agency 11: MSD Taylor Creek Section

Description: Reclaims wastewater and returns it to the environment in the Taylor Creek area.

Agency Budget Summary

	FY 2020 Budget	FY 2021 Budget	FY 2021 Budget Update	Change FY 2021 Budget to FY 2021 Approved Update
Operating Budget General Fund				
Personnel Services	0	0	0	0
Employee Benefits	0	0	0	0
Non-Personnel	0	0	0	0
Properties	0	0	0	0
Debt Service	0	0	0	0
Operating Total	0	0	0	0
Operating Budget Restricted				
Personnel Services	610,380	628,700	608,120	(20,580)
Employee Benefits	263,760	272,630	233,550	(39,080)
Non-Personnel	1,027,540	1,027,630	1,129,560	101,930
Properties	0	0	0	0
Debt Service	0	0	0	0
Operating Total	1,901,680	1,928,960	1,971,230	42,270
Internal Service Funds	0	0	0	0
Total	1,901,680	1,928,960	1,971,230	42,270
Consolidated Plan Projects (CDBG)	0	0	0	0
Agency Revenue	0	0	0	0
Total Full-time Equivalent Positions	11.00	11.00	11.00	0.00



Agency 12: MSD Polk Run Section

Description: Reclaims wastewater and returns it to the environment in the Polk Run area.

Agency Budget Summary

	FY 2020 Budget	FY 2021 Budget	FY 2021 Budget Update	Change FY 2021 Budget to FY 2021 Approved Update
Operating Budget General Fund				
Personnel Services	0	0	0	0
Employee Benefits	0	0	0	0
Non-Personnel	0	0	0	0
Properties	0	0	0	0
Debt Service	0	0	0	0
Operating Total	0	0	0	0
Operating Budget Restricted				
Personnel Services	431,740	444,690	548,110	103,420
Employee Benefits	184,640	190,810	243,900	53,090
Non-Personnel	963,520	963,620	817,610	(146,010)
Properties	0	0	0	0
Debt Service	0	0	0	0
Operating Total	1,579,900	1,599,120	1,609,620	10,500
Internal Service Funds	0	0	0	0
Total	1,579,900	1,599,120	1,609,620	10,500
Consolidated Plan Projects (CDBG)	0	0	0	0
Agency Revenue	0	0	0	0
Total Full-time Equivalent Positions	9.00	9.00	9.00	0.00

Departmental Budgets

Sewers



Agency 13: MSD Maintenance Section

Description: Conducts routine maintenance, remedial maintenance and customer service.

Agency Budget Summary

	FY 2020 Budget	FY 2021 Budget	FY 2021 Budget Update	Change FY 2021 Budget to FY 2021 Approved Update
Operating Budget General Fund				
Personnel Services	0	0	0	0
Employee Benefits	0	0	0	0
Non-Personnel	0	0	0	0
Properties	0	0	0	0
Debt Service	0	0	0	0
Operating Total	0	0	0	0
Operating Budget Restricted				
Personnel Services	3,817,740	3,929,440	4,743,950	814,510
Employee Benefits	1,635,020	1,688,840	1,816,940	128,100
Non-Personnel	2,795,660	2,260,440	2,230,730	(29,720)
Properties	0	0	0	0
Debt Service	0	0	0	0
Operating Total	8,248,420	7,878,720	8,791,620	912,890
Internal Service Funds	0	0	0	0
Total	8,248,420	7,878,720	8,791,620	912,890
Consolidated Plan Projects (CDBG)	0	0	0	0
Agency Revenue	0	0	0	0
Total Full-time Equivalent Positions	69.00	69.00	69.00	0.00



Agency 14: Wastewater Collection

Description: Operates, cleans, repairs and reconstructs all assets comprising the wastewater collection system including 3,000 miles of main sewers, 90,000 manholes, 225,000 building sewers in the public right-of-way, and a wide variety of mechanical gates and valves.

Agency Budget Summary

	FY 2020 Budget	FY 2021 Budget	FY 2021 Budget Update	Change FY 2021 Budget to FY 2021 Approved Update
Operating Budget General Fund				
Personnel Services	0	0	0	0
Employee Benefits	0	0	0	0
Non-Personnel	0	0	0	0
Properties	0	0	0	0
Debt Service	0	0	0	0
Operating Total	0	0	0	0
Operating Budget Restricted				
Personnel Services	8,371,180	8,625,330	8,869,240	243,910
Employee Benefits	3,684,160	3,808,920	4,114,840	305,920
Non-Personnel	10,578,730	10,464,930	10,914,860	449,930
Properties	0	0	0	0
Debt Service	0	0	0	0
Operating Total	22,634,070	22,899,180	23,898,940	999,760
Internal Service Funds	0	0	0	0
Total	22,634,070	22,899,180	23,898,940	999,760
Consolidated Plan Projects (CDBG)	0	0	0	0
Agency Revenue	0	0	0	0
Total Full-time Equivalent Positions	161.00	161.00	161.00	0.00

Departmental Budgets

Sewers



Agency 15: Regulatory Compliance & Safety (RCS)

Description: Provides regulatory compliance for all divisions and manages the Clean Water Act industrial pre-treatment program, which regulates commercial and industrial dischargers to the MSD collection system. Manages and implements safety and security programs.

Agency Budget Summary

	FY 2020 Budget	FY 2021 Budget	FY 2021 Budget Update	Change FY 2021 Budget to FY 2021 Approved Update
Operating Budget General Fund				
Personnel Services	0	0	0	0
Employee Benefits	0	0	0	0
Non-Personnel	0	0	0	0
Properties	0	0	0	0
Debt Service	0	0	0	0
Operating Total	0	0	0	0
Operating Budget Restricted				
Personnel Services	3,895,840	4,014,070	3,867,480	(146,600)
Employee Benefits	1,703,590	1,761,220	1,609,890	(151,330)
Non-Personnel	1,862,590	1,863,740	2,685,220	821,480
Properties	0	0	0	0
Debt Service	0	0	0	0
Operating Total	7,462,020	7,639,030	8,162,590	523,550
Internal Service Funds	0	0	0	0
Total	7,462,020	7,639,030	8,162,590	523,550
Consolidated Plan Projects (CDBG)	0	0	0	0
Agency Revenue	0	0	0	0
Total Full-time Equivalent Positions	59.00	59.00	59.00	0.00



Agency 16: Watershed Operations (WO)

Description: Charged with reducing MSD's impact on the environment during wet weather. Ensures proper operation of wet weather facilities, monitors the collection system to optimize operations and properly report overflows in accordance with NPDES permits.

Agency Budget Summary

	FY 2020 Budget	FY 2021 Budget	FY 2021 Budget Update	Change FY 2021 Budget to FY 2021 Approved Update
Operating Budget General Fund				
Personnel Services	0	0	0	0
Employee Benefits	0	0	0	0
Non-Personnel	0	0	0	0
Properties	0	0	0	0
Debt Service	0	0	0	0
Operating Total	0	0	0	0
Operating Budget Restricted				
Personnel Services	2,408,780	2,483,880	2,423,390	(60,490)
Employee Benefits	942,800	974,980	1,016,470	41,490
Non-Personnel	6,613,400	7,296,430	6,398,500	(897,930)
Properties	0	0	0	0
Debt Service	0	0	0	0
Operating Total	9,964,980	10,755,290	9,838,360	(916,930)
Internal Service Funds	0	0	0	0
Total	9,964,980	10,755,290	9,838,360	(916,930)
Consolidated Plan Projects (CDBG)	0	0	0	0
Agency Revenue	0	0	0	0
Total Full-time Equivalent Positions	30.00	30.00	30.00	0.00

Departmental Budgets

Sewers



Agency 17: Sewer Backups (SBU)

Description: The Sewer Backup (SBU) Program provides 24/7/365 customer service response for all issues associated with the SBU program. Wastewater Collections manages the SBU Program to provide customer relief for capacity related sewer backups.

Agency Budget Summary

	FY 2020 Budget	FY 2021 Budget	FY 2021 Budget Update	Change FY 2021 Budget to FY 2021 Approved Update
Operating Budget General Fund				
Personnel Services	0	0	0	0
Employee Benefits	0	0	0	0
Non-Personnel	0	0	0	0
Properties	0	0	0	0
Debt Service	0	0	0	0
Operating Total	0	0	0	0
Operating Budget Restricted				
Personnel Services	701,010	722,050	766,320	44,270
Employee Benefits	306,710	316,990	300,090	(16,900)
Non-Personnel	9,696,000	9,696,960	10,993,400	1,296,440
Properties	0	0	0	0
Debt Service	0	0	0	0
Operating Total	10,703,720	10,736,000	12,059,810	1,323,810
Internal Service Funds	0	0	0	0
Total	10,703,720	10,736,000	12,059,810	1,323,810
Consolidated Plan Projects (CDBG)	0	0	0	0
Agency Revenue	0	0	0	0
Total Full-time Equivalent Positions	9.00	9.00	9.00	0.00



Agency 18: Debt Service

Description: This program manages debt service payments related to capital projects and loans.

Agency Budget Summary

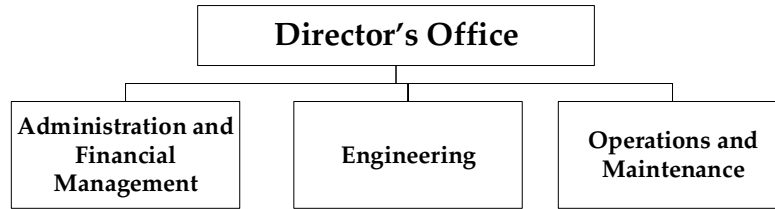
	FY 2020 Budget	FY 2021 Budget	FY 2021 Budget Update	Change FY 2021 Budget to FY 2021 Approved Update
Operating Budget General Fund				
Personnel Services	0	0	0	0
Employee Benefits	0	0	0	0
Non-Personnel	0	0	0	0
Properties	0	0	0	0
Debt Service	0	0	0	0
Operating Total	0	0	0	0
Operating Budget Restricted				
Personnel Services	0	0	0	0
Employee Benefits	0	0	0	0
Non-Personnel	0	0	0	0
Properties	0	0	0	0
Debt Service	91,231,700	96,490,520	84,536,000	(11,954,520)
Operating Total	91,231,700	96,490,520	84,536,000	(11,954,520)
Internal Service Funds	0	0	0	0
Total	91,231,700	96,490,520	84,536,000	(11,954,520)
Consolidated Plan Projects (CDBG)	0	0	0	0
Agency Revenue	0	0	0	0
Total Full-time Equivalent Positions	0.00	0.00	0.00	0.00



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Stormwater Management Utility



Departmental Budget Summary

	FY 2020 Budget	FY 2021 Budget	FY 2021 Update	Change FY 2021 Budget to FY 2021 Approved Update
Operating Budget General Fund				
Personnel Services	0	0	0	0
Employee Benefits	0	0	0	0
Non-Personnel	0	0	0	0
Properties	0	0	0	0
Debt Service	0	0	0	0
Operating Total	0	0	0	0
Operating Budget Restricted				
Personnel Services	2,809,120	2,735,290	2,842,610	107,320
Employee Benefits	1,063,880	1,089,750	1,052,550	(37,200)
Non-Personnel	5,549,330	5,501,150	5,773,370	272,220
Properties	225,000	210,000	295,000	85,000
Debt Service	1,216,400	1,187,230	884,610	(302,620)
Operating Total	10,863,730	10,723,420	10,848,140	124,720
Internal Service Funds	0	0	0	0
Total	10,863,730	10,723,420	10,848,140	124,720
Consolidated Plan Projects (CDBG)	0	0	0	0
Department Revenue	23,622,700	26,543,260	25,000,000	(1,543,260)
Total Full-time Equivalent Positions	32.00	32.00	34.00	2.00



Department Agencies

1. Stormwater Management Utility

Agency Summaries

Agency 1: Stormwater Management Utility

Description: This program oversees operational and financial functions, plans and designs capital improvement projects related to the City's flood control system, provides customer support, and maintains the existing storm drainage infrastructure.

Agency Budget Summary

	FY 2020 Budget	FY 2021 Budget	FY 2021 Budget Update	Change FY 2021 Budget to FY 2021 Approved Update
Operating Budget General Fund				
Personnel Services	0	0	0	0
Employee Benefits	0	0	0	0
Non-Personnel	0	0	0	0
Properties	0	0	0	0
Debt Service	0	0	0	0
Operating Total	0	0	0	0
Operating Budget Restricted				
Personnel Services	2,809,120	2,735,290	2,842,610	107,320
Employee Benefits	1,063,880	1,089,750	1,052,550	(37,200)
Non-Personnel	5,549,330	5,501,150	5,773,370	272,220
Properties	225,000	210,000	295,000	85,000
Debt Service	1,216,400	1,187,230	884,610	(302,620)
Operating Total	10,863,730	10,723,420	10,848,140	124,720
Internal Service Funds	0	0	0	0
Total	10,863,730	10,723,420	10,848,140	124,720
Consolidated Plan Projects (CDBG)	0	0	0	0
Agency Revenue	23,622,700	26,543,260	25,000,000	(1,543,260)
Total Full-time Equivalent Positions	32.00	32.00	34.00	2.00

Adjustments to Costs to Maintain Current Budget

Budget	FTE	Fund	Description
402,050	2.00	All Funds	This agency reflects a Stormwater Management Fund increase due to increases in wages, employee benefits, and various non-personnel items which are partially offset by a decrease in fixed charges. The change in FTE is due to the addition of two positions.

On-Going Significant Agency Changes

Budget	FTE	Fund	Description
(267,280)	0.00	Stormwater Management	This reflects a reduction to the department's budget. This reduction reflects expected savings from the Early Retirement Incentive Program (ERIP).



One-Time Significant Agency Changes

Budget	FTE	Fund	Description
(10,050)	0.00	Stormwater Management	This reflects a budget reduction to the department's budget. This reduction eliminates a 2.0% cost-of-living-adjustment (COLA) and merit pay for non-represented employees.

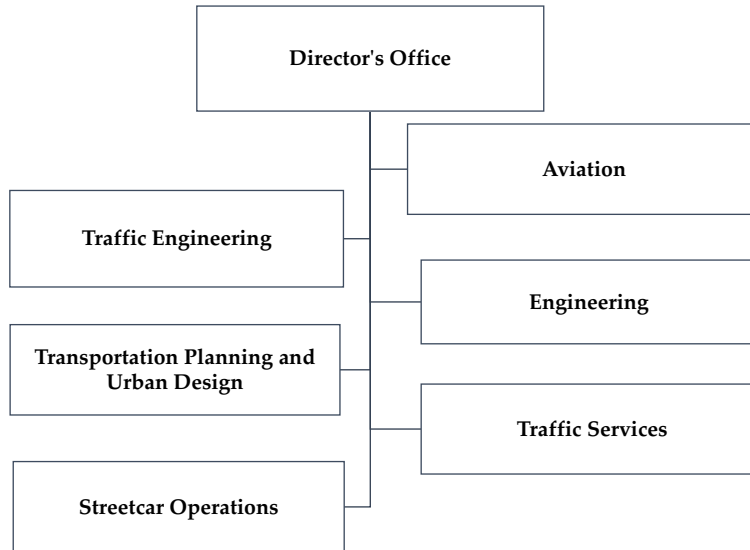


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Transportation & Engineering

The mission of the Department of Transportation and Engineering is to provide a safe and balanced transportation system that supports neighborhood livability and economic vitality.



Departmental Budget Summary

	FY 2020 Budget	FY 2021 Budget	FY 2021 Update	Change FY 2021 Budget to FY 2021 Approved Update
Operating Budget General Fund				
Personnel Services	309,520	562,870	250,660	(312,210)
Employee Benefits	160,060	127,620	13,500	(114,120)
Non-Personnel	1,932,240	1,927,830	2,013,000	85,170
Properties	0	0	0	0
Debt Service	0	0	0	0
Operating Total	2,401,820	2,618,320	2,277,160	(341,160)
Operating Budget Restricted				
Personnel Services	5,515,180	5,684,940	7,926,160	2,241,220
Employee Benefits	2,226,410	2,709,800	2,477,760	(232,050)
Non-Personnel	2,757,020	2,523,030	7,675,510	5,152,480
Properties	47,780	48,260	0	(48,260)
Debt Service	55,880	54,120	53,210	(910)
Operating Total	10,602,270	11,020,150	18,132,640	7,112,480
Internal Service Funds	0	0	0	0
Total	13,004,090	13,638,470	20,409,800	6,771,320
Consolidated Plan Projects (CDBG)	0	0	0	0
Department Revenue	4,687,000	4,728,310	4,657,640	(70,670)
Total Full-time Equivalent Positions	158.30	158.30	203.30	45.00

Departmental Budgets

Transportation & Engineering



Department Agencies

1. Office of The Director
2. Transportation Planning
3. Engineering
4. Aviation
5. Streetcar Operations
6. Traffic Services
7. Traffic Engineering

Agency Summaries

Agency 1: Office of The Director

Description: This agency provides leadership for the Department of Transportation and Engineering.

Agency Budget Summary

	FY 2020 Budget	FY 2021 Budget	FY 2021 Budget Update	Change FY 2021 Budget to FY 2021 Approved Update
Operating Budget General Fund				
Personnel Services	33,630	228,870	200,610	(28,260)
Employee Benefits	48,350	64,690	(18,560)	(83,250)
Non-Personnel	50,860	51,310	64,630	13,320
Properties	0	0	0	0
Debt Service	0	0	0	0
Operating Total	132,840	344,870	246,680	(98,190)
Operating Budget Restricted				
Personnel Services	1,265,500	1,161,600	1,055,580	(106,020)
Employee Benefits	474,250	433,230	407,190	(26,040)
Non-Personnel	56,970	57,410	31,540	(25,870)
Properties	0	0	0	0
Debt Service	0	0	0	0
Operating Total	1,796,720	1,652,240	1,494,310	(157,930)
Internal Service Funds	0	0	0	0
Total	1,929,560	1,997,110	1,740,990	(256,120)
Consolidated Plan Projects (CDBG)	0	0	0	0
Agency Revenue	0	0	0	0
Total Full-time Equivalent Positions	19.00	19.00	20.00	1.00

Adjustments to Costs to Maintain Current Budget

Budget	FTE	Fund	Description
101,370	1.00	All Funds	This agency reflects an all funds increase due to wage increases and employee benefits increases. The increase in FTE is related to a departmental reorganization.

On-Going Significant Agency Changes

Budget	FTE	Fund	Description
(97,830)	0.00	Income Tax-Infrastructure	This reflects a reduction to the department's budget. This reduction reflects expected savings from the Early Retirement Incentive Program (ERIP).
(116,070)	0.00	General Fund	



One-Time Significant Agency Changes

Budget	FTE	Fund	Description
(26,790)	0.00	General Fund	This reflects a reduction to the department's budget. This reduction eliminates a 2.0% cost-of-living-adjustment (COLA) and merit pay for non-represented employees.
(3,670)	0.00	Income Tax-Transit	
(113,160)	0.00	Income Tax-Infrastructure	This reflects a reduction to the department's budget. This will leave a Computer Systems Analyst position vacant for FY 2021.

Departmental Budgets

Transportation & Engineering



Agency 2: Transportation Planning

Description: Responsible to improve citizens, mobility and quality of life through the City's vehicular, rail, bicycle, and pedestrian transportation systems. This program coordinates, designs, and prepares short and long-term plans for infrastructure improvements.

Agency Budget Summary

	FY 2020 Budget	FY 2021 Budget	FY 2021 Budget Update	Change FY 2021 Budget to FY 2021 Approved Update
Operating Budget General Fund				
Personnel Services	151,650	175,560	6,260	(169,300)
Employee Benefits	68,090	70,110	370	(69,740)
Non-Personnel	3,660	3,660	2,590	(1,070)
Properties	0	0	0	0
Debt Service	0	0	0	0
Operating Total	223,400	249,330	9,220	(240,110)
Operating Budget Restricted				
Personnel Services	1,124,230	1,318,470	1,126,550	(191,920)
Employee Benefits	626,500	643,720	365,400	(278,320)
Non-Personnel	64,100	64,240	245,190	180,950
Properties	0	0	0	0
Debt Service	0	0	0	0
Operating Total	1,814,830	2,026,430	1,737,140	(289,290)
Internal Service Funds	0	0	0	0
Total	2,038,230	2,275,760	1,746,360	(529,400)
Consolidated Plan Projects (CDBG)	0	0	0	0
Agency Revenue	0	0	0	0
Total Full-time Equivalent Positions	30.80	30.80	31.80	1.00

Adjustments to Costs to Maintain Current Budget

Budget	FTE	Fund	Description
(39,260)	1.00	All Funds	This agency reflects an all funds decrease due to increases for position vacancy allowance and various non-personnel decreases. The increase in FTE is related to a departmental reorganization.

On-Going Significant Agency Changes

Budget	FTE	Fund	Description
(46,020)	0.00	Income Tax-Transit	This reflects a reduction to the department's budget. This reduction reflects expected savings from the Early Retirement Incentive Program (ERIP).
(46,160)	0.00	Income Tax-Infrastructure	
(57,350)	0.00	General Fund	

One-Time Significant Agency Changes

Budget	FTE	Fund	Description
(124,830)	0.00	Income Tax-Infrastructure	This reflects a reduction to the department's budget. This will leave a Division Manager position vacant for FY 2021.
(3,430)	0.00	General Fund	This reflects a reduction to the department's budget. This reduction eliminates a 2.0% cost-of-living-adjustment (COLA) and merit pay for non-represented employees.
(2,740)	0.00	Income Tax-Transit	
(15,320)	0.00	Income Tax-Infrastructure	



One-Time Significant Agency Changes

Budget	FTE	Fund	Description
(61,730)	0.00	Income Tax-Infrastructure	This reflects a reduction to the department's budget. This will leave a Supervising Engineer position vacant for FY 2021.
(132,540)	0.00	Income Tax-Infrastructure	This reflects a reduction to the department's budget. This will leave a Senior Engineering Technician, an Engineering Technical Supervisor, and a Civil Engineering Technician 3 positions vacant for FY 2021.

Departmental Budgets

Transportation & Engineering



Agency 3: Engineering

Description: This agency preserves and enhances the City's multimodal transportation system, including public roadways, bridges, and retaining walls. The agency includes design, project management, construction review, and oversees private use of the right-of-way.

Agency Budget Summary

	FY 2020 Budget	FY 2021 Budget	FY 2021 Budget Update	Change FY 2021 Budget to FY 2021 Approved Update
Operating Budget General Fund				
Personnel Services	300	31,680	43,790	12,110
Employee Benefits	760	(50,850)	31,690	82,540
Non-Personnel	48,390	48,450	22,610	(25,840)
Properties	0	0	0	0
Debt Service	0	0	0	0
Operating Total	49,450	29,280	98,090	68,810
Operating Budget Restricted				
Personnel Services	958,880	986,520	953,340	(33,180)
Employee Benefits	284,050	765,810	54,070	(711,740)
Non-Personnel	924,890	680,220	245,690	(434,530)
Properties	0	0	0	0
Debt Service	0	0	0	0
Operating Total	2,167,820	2,432,550	1,253,100	(1,179,450)
Internal Service Funds	0	0	0	0
Total	2,217,270	2,461,830	1,351,190	(1,110,640)
Consolidated Plan Projects (CDBG)	0	0	0	0
Agency Revenue	1,596,500	1,596,500	1,362,650	(233,850)
Total Full-time Equivalent Positions	67.50	67.50	65.50	(2.00)

Adjustments to Costs to Maintain Current Budget

Budget	FTE	Fund	Description
6,330	(2.00)	All Funds	This agency reflects an all funds increase due to wage increases and employee benefits increases. The decrease in FTE is related to a departmental reorganization.

On-Going Significant Agency Changes

Budget	FTE	Fund	Description
(277,460)	0.00	Income Tax-Infrastructure	This reflects a reduction to the department's budget. This reduction reflects expected savings from the Early Retirement Incentive Program (ERIP).

One-Time Significant Agency Changes

Budget	FTE	Fund	Description
(44,900)	0.00	General Fund	This reflects a reduction to the department's budget. This will increase the amount of reimbursable work from capital projects that is performed by the department.
(115,100)	0.00	Income Tax-Infrastructure	This reflects a reduction to the department's budget. This reduction will leave two Senior Engineer and three Public Works Inspector 2 positions vacant for FY 2021.
(19,860)	0.00	General Fund	This reflects a reduction to the department's budget. This would hold the City Engineer position vacant through November 2020.
(35,160)	0.00	Income Tax-Infrastructure	This reflects a reduction to the department's budget. This reduction eliminates a 2.0% cost-of-living-adjustment (COLA) and merit pay for non-represented employees.



One-Time Significant Agency Changes

Budget	FTE	Fund	Description
(142,490)	0.00	Income Tax-Infrastructure	This reflects a reduction to the department's budget. This will leave a Supervising Surveyor, a Senior Engineering Technician, a Senior Engineer, and two Civil Engineering Technician 1 positions vacant for FY 2021.
(252,000)	0.00	Income Tax-Infrastructure	This reflects a reduction to the department's budget. This reduction will result in fewer street improvement repairs.
(70,000)	0.00	Income Tax-Infrastructure	This reflects a reduction to the department's budget. This will reduce the amount of bridge concrete repair work that the department is able to perform.
(160,000)	0.00	Income Tax-Infrastructure	This reflects a reduction to the department's budget. This will reduce the amount of crack sealant repairs that the department is able to perform.

Departmental Budgets

Transportation & Engineering



Agency 4: Aviation

Description: This agency includes the operational and administrative oversight of the Lunken Municipal Airport and its strategic placement in the national aviation system plan.

Agency Budget Summary

	FY 2020 Budget	FY 2021 Budget	FY 2021 Budget Update	Change FY 2021 Budget to FY 2021 Approved Update
Operating Budget General Fund				
Personnel Services	0	0	0	0
Employee Benefits	0	0	0	0
Non-Personnel	0	0	0	0
Properties	0	0	0	0
Debt Service	0	0	0	0
Operating Total	0	0	0	0
Operating Budget Restricted				
Personnel Services	868,990	888,800	815,710	(73,090)
Employee Benefits	384,320	395,030	348,900	(46,130)
Non-Personnel	726,280	731,470	855,800	124,330
Properties	47,780	48,260	0	(48,260)
Debt Service	55,880	54,120	53,210	(910)
Operating Total	2,083,250	2,117,680	2,073,620	(44,060)
Internal Service Funds	0	0	0	0
Total	2,083,250	2,117,680	2,073,620	(44,060)
Consolidated Plan Projects (CDBG)	0	0	0	0
Agency Revenue	2,090,500	2,131,810	1,957,360	(174,450)
Total Full-time Equivalent Positions	13.00	13.00	14.00	1.00

Adjustments to Costs to Maintain Current Budget

Budget	FTE	Fund	Description
37,830	1.00	All Funds	This agency reflects an all funds increase due to wage increases and employee benefits increases. The increase in FTE is related to the addition of a Real Property Specialist position during FY 2020.

On-Going Significant Agency Changes

Budget	FTE	Fund	Description
(208,140)	0.00	General Aviation	This reflects a reduction to the department's budget. This reduction reflects expected savings from the Early Retirement Incentive Program (ERIP).
132,230	0.00	General Aviation	This increase will provide additional resources to fund property taxes for the parcel located at 4630 Airport Road. The requested amount includes a partial reimbursement from the leaseholder.

One-Time Significant Agency Changes

Budget	FTE	Fund	Description
(5,990)	0.00	General Aviation	This reflects a reduction to the department's budget. This reduction eliminates a 2.0% cost-of-living-adjustment (COLA) and merit pay for non-represented employees.



Agency 5: Streetcar Operations 

Description: Responsible for management and oversight of the City's streetcar system, associated budget and third-party operator and maintenance contractor, Transdev. This agency coordinates with the FTA, ODOT State Safety Oversight and other transit providers.

Agency Budget Summary

	FY 2020 Budget	FY 2021 Budget	FY 2021 Budget Update	Change FY 2021 Budget to FY 2021 Approved Update
Operating Budget General Fund				
Personnel Services	0	0	0	0
Employee Benefits	0	0	0	0
Non-Personnel	0	0	0	0
Properties	0	0	0	0
Debt Service	0	0	0	0
Operating Total	0	0	0	0
Operating Budget Restricted				
Personnel Services	0	0	440,210	440,210
Employee Benefits	0	0	76,990	76,990
Non-Personnel	0	0	4,093,500	4,093,500
Properties	0	0	0	0
Debt Service	0	0	0	0
Operating Total	0	0	4,610,700	4,610,700
Internal Service Funds	0	0	0	0
Total	0	0	4,610,700	4,610,700
Consolidated Plan Projects (CDBG)	0	0	0	0
Agency Revenue	0	0	337,640	337,640
Total Full-time Equivalent Positions	0.00	0.00	2.00	2.00

Adjustments to Costs to Maintain Current Budget

Budget	FTE	Fund	Description
4,610,700	2.00	All Funds	This agency is new for FY 2021 and reflects an all funds increase due to a departmental reorganization as well as various wage increases and employee benefits increases. The increase in FTE is related to a departmental reorganization.

Departmental Budgets

Transportation & Engineering



Agency 6: Traffic Services

Description: This agency is responsible for the installation, operation, and maintenance of street lighting circuits, traffic signals, pedestrian signals, school flashers, hazard signals, intelligent transportation systems infrastructure, and all associated equipment.

Agency Budget Summary

	FY 2020 Budget	FY 2021 Budget	FY 2021 Budget Update	Change FY 2021 Budget to FY 2021 Approved Update
Operating Budget General Fund				
Personnel Services	0	0	0	0
Employee Benefits	0	0	0	0
Non-Personnel	0	0	0	0
Properties	0	0	0	0
Debt Service	0	0	0	0
Operating Total	0	0	0	0
Operating Budget Restricted				
Personnel Services	0	0	1,943,670	1,943,670
Employee Benefits	0	0	735,620	735,620
Non-Personnel	0	0	1,030,390	1,030,390
Properties	0	0	0	0
Debt Service	0	0	0	0
Operating Total	0	0	3,709,680	3,709,680
Internal Service Funds	0	0	0	0
Total	0	0	3,709,680	3,709,680
Consolidated Plan Projects (CDBG)	0	0	0	0
Agency Revenue	0	0	0	0
Total Full-time Equivalent Positions	0.00	0.00	41.00	41.00

Adjustments to Costs to Maintain Current Budget

Budget	FTE	Fund	Description
3,992,300	41.00	All Funds	This agency is new for FY 2021 and reflects an all funds increase due to the transfer of the Traffic Services Bureau (TSB) from the Department of Public Services. The increase in FTE is related to a departmental reorganization.

One-Time Significant Agency Changes

Budget	FTE	Fund	Description
(204,740)	0.00	Income Tax-Infrastructure	This reflects a reduction to the department's budget. This will leave three Electrical Maintenance Worker 2 positions vacant for FY 2021.
(77,870)	0.00	Income Tax-Infrastructure	This reflects a reduction to the department's budget. This will leave an Engineering Technician 3 position vacant for FY 2021.



Agency 7: Traffic Engineering 

Description: This agency is responsible for the design, review, and supervision of traffic control, street lighting, and traffic signal systems. This agency includes event and construction maintenance of traffic and requests for additional street lighting.

Agency Budget Summary

	FY 2020 Budget	FY 2021 Budget	FY 2021 Budget Update	Change FY 2021 Budget to FY 2021 Approved Update
Operating Budget General Fund				
Personnel Services	123,940	126,760	0	(126,760)
Employee Benefits	42,860	43,670	0	(43,670)
Non-Personnel	1,829,330	1,824,410	1,923,170	98,760
Properties	0	0	0	0
Debt Service	0	0	0	0
Operating Total	1,996,130	1,994,840	1,923,170	(71,670)
Operating Budget Restricted				
Personnel Services	1,297,580	1,329,550	1,591,100	261,550
Employee Benefits	457,290	472,010	489,590	17,580
Non-Personnel	984,780	989,690	1,173,400	183,710
Properties	0	0	0	0
Debt Service	0	0	0	0
Operating Total	2,739,650	2,791,250	3,254,090	462,840
Internal Service Funds	0	0	0	0
Total	4,735,780	4,786,090	5,177,260	391,170
Consolidated Plan Projects (CDBG)	0	0	0	0
Agency Revenue	1,000,000	1,000,000	1,000,000	0
Total Full-time Equivalent Positions	28.00	28.00	29.00	1.00

Adjustments to Costs to Maintain Current Budget

Budget	FTE	Fund	Description
745,640	1.00	All Funds	This agency reflects an all funds increase due to wage and employee benefits increases. The decrease in FTE is related to a departmental reorganization.

On-Going Significant Agency Changes

Budget	FTE	Fund	Description
(231,860)	0.00	Income Tax-Infrastructure	This reflects a reduction to the department's budget. This reduction reflects expected savings from the Early Retirement Incentive Program (ERIP).

One-Time Significant Agency Changes

Budget	FTE	Fund	Description
(22,570)	0.00	Income Tax-Infrastructure	This reflects a reduction to the department's budget. This reduction eliminates a 2.0% cost-of-living-adjustment (COLA) and merit pay for non-represented employees.
(100,060)	0.00	Income Tax-Infrastructure	This reflects a reduction to the department's budget. This will leave an Engineering Technical Supervisor and a Civil Engineering Technician 1 position vacant for FY 2021.

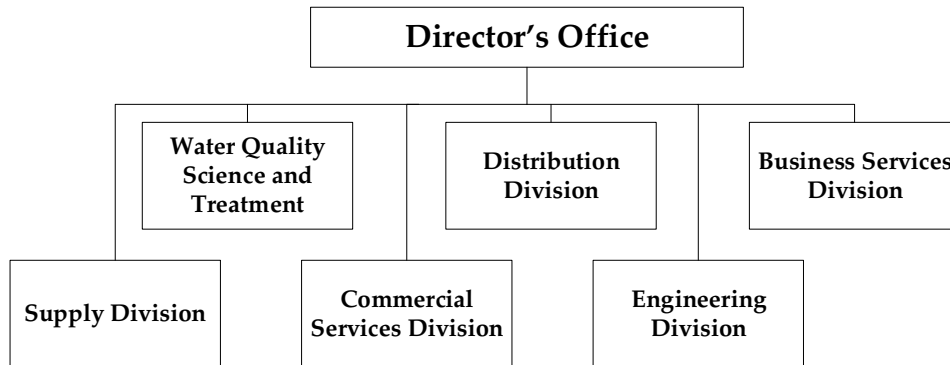


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Water Works

The mission of the Greater Cincinnati Water Works is to provide its customers within our regional communities a plentiful supply of the highest quality water and outstanding services in a financially responsible manner.



Departmental Budget Summary

	FY 2020 Budget	FY 2021 Budget	FY 2021 Update	Change FY 2021 Budget to FY 2021 Approved Update
Operating Budget General Fund				
Personnel Services	0	0	0	0
Employee Benefits	0	0	0	0
Non-Personnel	0	0	0	0
Properties	0	0	0	0
Debt Service	0	0	0	0
Operating Total	0	0	0	0
Operating Budget Restricted				
Personnel Services	41,638,650	42,693,890	40,405,470	(2,288,420)
Employee Benefits	17,395,440	18,009,080	16,045,610	(1,963,470)
Non-Personnel	38,504,410	36,974,940	40,187,460	3,212,520
Properties	0	0	0	0
Debt Service	47,143,000	48,268,000	43,412,000	(4,856,000)
Operating Total	144,681,500	145,945,910	140,050,540	(5,895,370)
Internal Service Funds	0	0	0	0
Total	144,681,500	145,945,910	140,050,540	(5,895,370)
Consolidated Plan Projects (CDBG)	0	0	0	0
Department Revenue	171,000,000	176,720,000	169,295,000	(7,425,000)
Total Full-time Equivalent Positions	658.78	658.78	667.44	8.66

Departmental Budgets



Water Works

Department Agencies

1. Business Services
2. Commercial Services
3. Water Supply
4. Water Distribution
5. Water Quality and Treatment
6. Engineering
7. Information Technology
8. Water Works Debt Service

Agency Summaries

Agency 1: Business Services

Description: This program manages the department's central support services including financial management, fleet procurement and maintenance, inventory, employee safety, and personnel.

Agency Budget Summary

	FY 2020 Budget	FY 2021 Budget	FY 2021 Budget Update	Change FY 2021 Budget to FY 2021 Approved Update
Operating Budget General Fund				
Personnel Services	0	0	0	0
Employee Benefits	0	0	0	0
Non-Personnel	0	0	0	0
Properties	0	0	0	0
Debt Service	0	0	0	0
Operating Total	0	0	0	0
Operating Budget Restricted				
Personnel Services	6,631,900	6,864,540	6,636,490	(228,050)
Employee Benefits	2,454,300	2,554,030	2,332,090	(221,940)
Non-Personnel	2,607,140	2,191,240	3,117,320	926,080
Properties	0	0	0	0
Debt Service	0	0	0	0
Operating Total	11,693,340	11,609,810	12,085,900	476,090
Internal Service Funds	0	0	0	0
Total	11,693,340	11,609,810	12,085,900	476,090
Consolidated Plan Projects (CDBG)	0	0	0	0
Agency Revenue	171,000,000	176,720,000	169,295,000	(7,425,000)
Total Full-time Equivalent Positions	84.00	84.00	83.00	(1.00)

Adjustments to Costs to Maintain Current Budget

Budget	FTE	Fund	Description
538,160	(1.00)	All Funds	This agency reflects a Water Works Fund increase due to increases in wages and employee benefits as well as increases in the non-personnel budget. The change in FTE is due to departmental reorganization.

On-Going Significant Agency Changes

Budget	FTE	Fund	Description
(263,070)	0.00	Water Works	This reflects a budget reduction to the department's budget. This reduction reflects expected savings from the Early Retirement Incentive Program (ERIP).



One-Time Significant Agency Changes

Budget	FTE	Fund	Description
(87,550)	0.00	Water Works	This reflects a reduction to the department's budget. This reduction eliminates a 2.0% cost-of-living-adjustment (COLA) and merit pay for non-represented employees.
38,540	0.00	Water Works	This increase will realign the fleet and fuel budgets based on historical spending and projected trends for FY 2021.
250,000	0.00	Water Works	This increase is necessary to perform a condition assessment of all tanks and reservoirs in the Greater Cincinnati Water Works (GCWW) system. It will allow GCWW to develop a new tank painting and repair priority list.

Departmental Budgets



Water Works

Agency 2: Commercial Services

Description: This program is dedicated to promoting strong client relationships as well as creating and promoting new business and service opportunities.

Agency Budget Summary

	FY 2020 Budget	FY 2021 Budget	FY 2021 Budget Update	Change FY 2021 Budget to FY 2021 Approved Update
Operating Budget General Fund				
Personnel Services	0	0	0	0
Employee Benefits	0	0	0	0
Non-Personnel	0	0	0	0
Properties	0	0	0	0
Debt Service	0	0	0	0
Operating Total	0	0	0	0
Operating Budget Restricted				
Personnel Services	6,885,360	7,060,150	6,292,840	(767,310)
Employee Benefits	2,779,630	2,875,100	2,520,400	(354,700)
Non-Personnel	6,213,210	5,815,230	6,186,890	371,660
Properties	0	0	0	0
Debt Service	0	0	0	0
Operating Total	15,878,200	15,750,480	15,000,130	(750,350)
Internal Service Funds	0	0	0	0
Total	15,878,200	15,750,480	15,000,130	(750,350)
Consolidated Plan Projects (CDBG)	0	0	0	0
Agency Revenue	0	0	0	0
Total Full-time Equivalent Positions	124.94	124.94	124.14	(0.80)

Adjustments to Costs to Maintain Current Budget

Budget	FTE	Fund	Description
(294,560)	(0.80)	All Funds	This agency reflects a Water Works Fund decrease due to personnel and benefits, materials and supplies, and fixed charges reductions which is partially offset by increases in contractual services. The change in FTE is due to part-time position decreases.

On-Going Significant Agency Changes

Budget	FTE	Fund	Description
(548,310)	0.00	Water Works	This reflects a reduction to the department's budget. This reduction reflects expected savings from the Early Retirement Incentive Program (ERIP).

One-Time Significant Agency Changes

Budget	FTE	Fund	Description
(19,780)	0.00	Water Works	This reflects a reduction to the department's budget. This reduction eliminates a 2.0% cost-of-living-adjustment (COLA) and merit pay for non-represented employees.
112,290	0.00	Water Works	This increase will realign the fleet and fuel budgets based on historical spending and projected trends for FY 2021.



Agency 3: Water Supply

Description: This program is responsible for the preventative, predictive, and reactive maintenance for all GCWW facilities and equipment.

Agency Budget Summary

	FY 2020 Budget	FY 2021 Budget	FY 2021 Budget Update	Change FY 2021 Budget to FY 2021 Approved Update
Operating Budget General Fund				
Personnel Services	0	0	0	0
Employee Benefits	0	0	0	0
Non-Personnel	0	0	0	0
Properties	0	0	0	0
Debt Service	0	0	0	0
Operating Total	0	0	0	0
Operating Budget Restricted				
Personnel Services	9,182,890	9,324,910	8,762,780	(562,130)
Employee Benefits	3,919,570	4,071,710	3,493,450	(578,260)
Non-Personnel	12,614,340	12,778,740	12,976,460	197,720
Properties	0	0	0	0
Debt Service	0	0	0	0
Operating Total	25,716,800	26,175,360	25,232,690	(942,670)
Internal Service Funds	0	0	0	0
Total	25,716,800	26,175,360	25,232,690	(942,670)
Consolidated Plan Projects (CDBG)	0	0	0	0
Agency Revenue	0	0	0	0
Total Full-time Equivalent Positions	139.46	139.46	138.46	(1.00)

Adjustments to Costs to Maintain Current Budget

Budget	FTE	Fund	Description
(820,730)	(1.00)	All Funds	This agency reflects a Water Works Fund decrease due to increased reimbursements and position vacancy allowance which are partially offset by increases in non-personnel. The decrease in FTE is the result of departmental reorganization efforts.

On-Going Significant Agency Changes

Budget	FTE	Fund	Description
(638,240)	0.00	Water Works	This reflects a reduction to the department's budget. This reduction reflects expected savings from the Early Retirement Incentive Program (ERIP).

One-Time Significant Agency Changes

Budget	FTE	Fund	Description
500,000	0.00	Water Works	This increase will provide the resources necessary for consultant assistance to conduct an electrical reliability study of the Richard Miller Treatment Plant. The study will help identify vulnerabilities at the treatment plant and help to create a priority list for repair and replacement of electrical items.
(23,480)	0.00	Water Works	This reflects a reduction to the department's budget. This reduction eliminates a 2.0% cost-of-living-adjustment (COLA) and merit pay for non-represented employees.
39,780	0.00	Water Works	This increase will realign the fleet and fuel budgets based on historical spending and projected trends for FY 2021.

Departmental Budgets

Water Works



Agency 4: Water Distribution

Description: This program is responsible for the maintenance and repair of the water distribution system.

Agency Budget Summary

	FY 2020 Budget	FY 2021 Budget	FY 2021 Budget Update	Change FY 2021 Budget to FY 2021 Approved Update
Operating Budget General Fund				
Personnel Services	0	0	0	0
Employee Benefits	0	0	0	0
Non-Personnel	0	0	0	0
Properties	0	0	0	0
Debt Service	0	0	0	0
Operating Total	0	0	0	0
Operating Budget Restricted				
Personnel Services	8,135,270	8,293,410	8,518,840	225,430
Employee Benefits	3,793,780	3,911,680	3,692,330	(219,350)
Non-Personnel	6,299,220	6,389,890	6,743,440	353,550
Properties	0	0	0	0
Debt Service	0	0	0	0
Operating Total	18,228,270	18,594,980	18,954,610	359,630
Internal Service Funds	0	0	0	0
Total	18,228,270	18,594,980	18,954,610	359,630
Consolidated Plan Projects (CDBG)	0	0	0	0
Agency Revenue	0	0	0	0
Total Full-time Equivalent Positions	142.00	142.00	145.46	3.46

Adjustments to Costs to Maintain Current Budget

Budget	FTE	Fund	Description
945,460	3.46	All Funds	This agency reflects a Water Works Fund increase due to wage and employee benefits increases as well as increases in contractual services and materials and supplies. The change in FTEs is due to departmental reorganization.

On-Going Significant Agency Changes

Budget	FTE	Fund	Description
(483,300)	0.00	Water Works	This reflects a reduction to the department's budget. This reduction reflects expected savings from the Early Retirement Incentive Program (ERIP).

One-Time Significant Agency Changes

Budget	FTE	Fund	Description
(99,670)	0.00	Water Works	This decrease will realign the fleet and fuel budgets based on historical spending and projected trends for FY 2021.
(2,860)	0.00	Water Works	This reflects a reduction to the department's budget. This reduction eliminates a 2.0% cost-of-living-adjustment (COLA) and merit pay for non-represented employees.



Agency 5: Water Quality and Treatment

Description: This program is responsible for source water quality activities and monitoring water quality throughout the distribution system.

Agency Budget Summary

	FY 2020 Budget	FY 2021 Budget	FY 2021 Budget Update	Change FY 2021 Budget to FY 2021 Approved Update
Operating Budget General Fund				
Personnel Services	0	0	0	0
Employee Benefits	0	0	0	0
Non-Personnel	0	0	0	0
Properties	0	0	0	0
Debt Service	0	0	0	0
Operating Total	0	0	0	0
Operating Budget Restricted				
Personnel Services	3,018,830	3,119,830	3,031,450	(88,380)
Employee Benefits	1,167,610	1,215,860	1,139,280	(76,580)
Non-Personnel	5,874,750	5,832,520	6,055,330	222,810
Properties	0	0	0	0
Debt Service	0	0	0	0
Operating Total	10,061,190	10,168,210	10,226,060	57,850
Internal Service Funds	0	0	0	0
Total	10,061,190	10,168,210	10,226,060	57,850
Consolidated Plan Projects (CDBG)	0	0	0	0
Agency Revenue	0	0	0	0
Total Full-time Equivalent Positions	43.92	43.92	43.92	0.00

Adjustments to Costs to Maintain Current Budget

Budget	FTE	Fund	Description
249,540	0.00	All Funds	This agency reflects a Water Works Fund increase due to wage and employee benefits increases as well as increases in materials and supplies and fixed charges. There is no change in FTE.

On-Going Significant Agency Changes

Budget	FTE	Fund	Description
(186,080)	0.00	Water Works	This reflects a reduction to the department's budget. This reduction reflects expected savings from the Early Retirement Incentive Program (ERIP).

One-Time Significant Agency Changes

Budget	FTE	Fund	Description
(16,680)	0.00	Water Works	This reflects a reduction to the department's budget. This reduction eliminates a 2.0% cost-of-living-adjustment (COLA) and merit pay for non-represented employees.
11,070	0.00	Water Works	This increase will realign the fleet and fuel budgets based on historical spending and projected trends for FY 2021.

Departmental Budgets



Water Works

Agency 6: Engineering

Description: This program is dedicated to maintaining plant facility records and developing the distribution system plans for the Utility.

Agency Budget Summary

	FY 2020 Budget	FY 2021 Budget	FY 2021 Budget Update	Change FY 2021 Budget to FY 2021 Approved Update
Operating Budget General Fund				
Personnel Services	0	0	0	0
Employee Benefits	0	0	0	0
Non-Personnel	0	0	0	0
Properties	0	0	0	0
Debt Service	0	0	0	0
Operating Total	0	0	0	0
Operating Budget Restricted				
Personnel Services	4,549,080	4,682,690	3,941,590	(741,100)
Employee Benefits	2,135,490	2,202,600	1,791,290	(411,310)
Non-Personnel	1,129,500	1,037,070	1,317,540	280,470
Properties	0	0	0	0
Debt Service	0	0	0	0
Operating Total	7,814,070	7,922,360	7,050,420	(871,940)
Internal Service Funds	0	0	0	0
Total	7,814,070	7,922,360	7,050,420	(871,940)
Consolidated Plan Projects (CDBG)	0	0	0	0
Agency Revenue	0	0	0	0
Total Full-time Equivalent Positions	90.46	90.46	98.46	8.00

Adjustments to Costs to Maintain Current Budget

Budget	FTE	Fund	Description
(350,730)	8.00	All Funds	This agency reflects a Water Works Fund decrease due to increased reimbursements and position vacancy allowance which are partially offset by increases in non-personnel. The increase in FTE is due to adding positions to handle increased workloads.

On-Going Significant Agency Changes

Budget	FTE	Fund	Description
(468,660)	0.00	Water Works	This reflects a reduction to the department's budget. This reduction reflects expected savings from the Early Retirement Incentive Program (ERIP).

One-Time Significant Agency Changes

Budget	FTE	Fund	Description
(15,990)	0.00	Water Works	This reflects a reduction to the department's budget. This reduction eliminates a 2.0% cost-of-living-adjustment (COLA) and merit pay for non-represented employees.
(36,570)	0.00	Water Works	This decrease will realign the fleet and fuel budgets based on historical spending and projected trends for FY 2021.



Agency 7: Information Technology

Description: This program provides information technology solutions including implementation and support services for the department. This includes systems such as customer billing, asset management, workflow and data analytics.

Agency Budget Summary

	FY 2020 Budget	FY 2021 Budget	FY 2021 Budget Update	Change FY 2021 Budget to FY 2021 Approved Update
Operating Budget General Fund				
Personnel Services	0	0	0	0
Employee Benefits	0	0	0	0
Non-Personnel	0	0	0	0
Properties	0	0	0	0
Debt Service	0	0	0	0
Operating Total	0	0	0	0
Operating Budget Restricted				
Personnel Services	3,235,320	3,348,360	3,221,480	(126,880)
Employee Benefits	1,145,060	1,178,100	1,076,770	(101,330)
Non-Personnel	3,766,250	2,930,250	3,790,480	860,230
Properties	0	0	0	0
Debt Service	0	0	0	0
Operating Total	8,146,630	7,456,710	8,088,730	632,020
Internal Service Funds	0	0	0	0
Total	8,146,630	7,456,710	8,088,730	632,020
Consolidated Plan Projects (CDBG)	0	0	0	0
Agency Revenue	0	0	0	0
Total Full-time Equivalent Positions	34.00	34.00	34.00	0.00

Adjustments to Costs to Maintain Current Budget

Budget	FTE	Fund	Description
951,370	0.00	All Funds	This agency reflects a Water Works Fund increase due to wage and employee benefits increases as well as increases in materials and supplies and fixed charges which are partially offset by a decrease in contractual services. There is no change in FTE.

On-Going Significant Agency Changes

Budget	FTE	Fund	Description
(296,730)	0.00	Water Works	This reflects a reduction to the department's budget. This reduction reflects expected savings from the Early Retirement Incentive Program (ERIP).

One-Time Significant Agency Changes

Budget	FTE	Fund	Description
(22,620)	0.00	Water Works	This reflects a reduction to the department's budget. This reduction eliminates a 2.0% cost-of-living-adjustment (COLA) and merit pay for non-represented employees.

Departmental Budgets



Water Works

Agency 8: Water Works Debt Service

Description: This program manages debt service payments related to capital projects and loans.

Agency Budget Summary

	FY 2020 Budget	FY 2021 Budget	FY 2021 Budget Update	Change FY 2021 Budget to FY 2021 Approved Update
Operating Budget General Fund				
Personnel Services	0	0	0	0
Employee Benefits	0	0	0	0
Non-Personnel	0	0	0	0
Properties	0	0	0	0
Debt Service	0	0	0	0
Operating Total	0	0	0	0
Operating Budget Restricted				
Personnel Services	0	0	0	0
Employee Benefits	0	0	0	0
Non-Personnel	0	0	0	0
Properties	0	0	0	0
Debt Service	47,143,000	48,268,000	43,412,000	(4,856,000)
Operating Total	47,143,000	48,268,000	43,412,000	(4,856,000)
Internal Service Funds	0	0	0	0
Total	47,143,000	48,268,000	43,412,000	(4,856,000)
Consolidated Plan Projects (CDBG)	0	0	0	0
Agency Revenue	0	0	0	0
Total Full-time Equivalent Positions	0.00	0.00	0.00	0.00

Adjustments to Costs to Maintain Current Budget

Budget	FTE	Fund	Description
(4,856,000)	0.00	All Funds	This agency reflects a Water Works Fund decrease due to debt service payment decreases.



Non-Departmental Accounts

Departmental Budget Summary

	FY 2020 Budget	FY 2021 Budget	FY 2021 Update	Change FY 2021 Budget to FY 2021 Approved Update
Operating Budget General Fund				
Personnel Services	705,570	907,020	3,907,510	3,000,490
Employee Benefits	3,699,200	3,637,410	4,389,740	752,330
Non-Personnel	9,957,070	9,602,730	9,593,700	(9,030)
Properties	0	0	0	0
Debt Service	0	0	0	0
Operating Total	14,361,840	14,147,160	17,890,950	3,743,790
Operating Budget Restricted				
Personnel Services	200,000	200,000	600,010	400,010
Employee Benefits	1,626,670	1,626,670	2,011,160	384,490
Non-Personnel	12,028,260	12,121,380	13,292,010	1,170,630
Properties	3,864,500	4,149,100	3,432,330	(716,780)
Debt Service	405,630	405,360	386,800	(18,560)
Operating Total	18,125,060	18,502,510	19,722,310	1,219,790
Internal Service Funds	284,420	284,320	288,660	4,340
Total	32,771,320	32,933,990	37,901,920	4,967,920
Consolidated Plan Projects (CDBG)	0	0	0	0
Department Revenue	0	0	0	0
Total Full-time Equivalent Positions	0.00	0.00	0.00	0.00

Departmental Budgets

Non-Departmental Accounts



Department Agencies

- | | |
|---|---|
| 1. Contribution To City Pension | 13. Enterprise Software and Licenses |
| 2. Public Employees Assistance Program (PEAP) | 14. Memberships & Publications |
| 3. Workers' Compensation Insurance | 15. Other City Obligations |
| 4. Police & Fire Fighters' Insurance | 16. Downtown Special Improvement District |
| 5. State Unemployment Compensation | 17. Cincinnati Music Hall |
| 6. Lump Sum Payments | 18. The Port (Greater Cincinnati Redevelopment Authority) |
| 7. Audit And Examiner's Fees | 19. Property Investment Reimbursement Agreements |
| 8. Hamilton County Auditor & Treasurer Fees | 20. Motorized & Construction Equipment |
| 9. County Clerk Fees | 21. Office & Technical Equipment |
| 10. General Fund Overhead | 22. Reserve For Contingencies |
| 11. Election Expense | |
| 12. Judgments Against The City | |

Agency Summaries

Agency 1: Contribution To City Pension

Description: This account is currently being used to pay debt service from Enterprise and Internal Service funds for the bonds sold to pay off Early Retirement Incentive Program (ERIP) amounts due per settlement.

Agency Budget Summary

	FY 2020 Budget	FY 2021 Budget	FY 2021 Budget Update	Change FY 2021 Budget to FY 2021 Approved Update
Operating Budget General Fund				
Personnel Services	0	0	0	0
Employee Benefits	0	0	0	0
Non-Personnel	0	0	0	0
Properties	0	0	0	0
Debt Service	0	0	0	0
Operating Total	0	0	0	0
Operating Budget Restricted				
Personnel Services	0	0	0	0
Employee Benefits	0	0	0	0
Non-Personnel	0	0	0	0
Properties	0	0	0	0
Debt Service	405,630	405,360	386,800	(18,560)
Operating Total	405,630	405,360	386,800	(18,560)
Internal Service Funds	146,180	146,080	146,100	20
Total	551,810	551,440	532,900	(18,540)
Consolidated Plan Projects (CDBG)	0	0	0	0
Agency Revenue	0	0	0	0
Total Full-time Equivalent Positions	0.00	0.00	0.00	0.00



Adjustments to Costs to Maintain Current Budget

Budget	FTE	Fund	Description
(18,560)	0.00	All Funds	This agency reflects an all funds decrease.

Departmental Budgets

Non-Departmental Accounts



Agency 2: Public Employees Assistance Program (PEAP)

Description: An annual charge to funds to subsidize the PEAP program which is a professional, confidential counseling service designed to help employees and their family members manage work and personal problems.

Agency Budget Summary

	FY 2020 Budget	FY 2021 Budget	FY 2021 Budget Update	Change FY 2021 Budget to FY 2021 Approved Update
Operating Budget General Fund				
Personnel Services	0	0	0	0
Employee Benefits	315,000	309,740	320,010	10,270
Non-Personnel	0	0	0	0
Properties	0	0	0	0
Debt Service	0	0	0	0
Operating Total	315,000	309,740	320,010	10,270
Operating Budget Restricted				
Personnel Services	0	0	0	0
Employee Benefits	111,990	111,990	116,890	4,900
Non-Personnel	0	0	0	0
Properties	0	0	0	0
Debt Service	0	0	0	0
Operating Total	111,990	111,990	116,890	4,900
Internal Service Funds	9,430	9,430	9,690	260
Total	436,420	431,160	446,590	15,430
Consolidated Plan Projects (CDBG)	0	0	0	0
Agency Revenue	0	0	0	0
Total Full-time Equivalent Positions	0.00	0.00	0.00	0.00

Adjustments to Costs to Maintain Current Budget

Budget	FTE	Fund	Description
15,170	0.00	All Funds	This agency reflects an all funds increase.



Agency 3: Workers' Compensation Insurance

Description: An annual charge to funds to cover expenses related to the Workers' Compensation program and Employee Safety program.

Agency Budget Summary

	FY 2020 Budget	FY 2021 Budget	FY 2021 Budget Update	Change FY 2021 Budget to FY 2021 Approved Update
Operating Budget General Fund				
Personnel Services	0	0	0	0
Employee Benefits	3,234,200	3,180,180	3,919,730	739,550
Non-Personnel	0	0	0	0
Properties	0	0	0	0
Debt Service	0	0	0	0
Operating Total	3,234,200	3,180,180	3,919,730	739,550
Operating Budget Restricted				
Personnel Services	0	0	0	0
Employee Benefits	1,514,680	1,514,680	1,894,270	379,590
Non-Personnel	0	0	0	0
Properties	0	0	0	0
Debt Service	0	0	0	0
Operating Total	1,514,680	1,514,680	1,894,270	379,590
Internal Service Funds	128,810	128,810	123,210	(5,600)
Total	4,877,690	4,823,670	5,937,210	1,113,540
Consolidated Plan Projects (CDBG)	0	0	0	0
Agency Revenue	0	0	0	0
Total Full-time Equivalent Positions	0.00	0.00	0.00	0.00

Adjustments to Costs to Maintain Current Budget

Budget	FTE	Fund	Description
1,119,140	0.00	All Funds	This agency reflects an all funds increase due to increased costs related to the implementation of the Employee Safety Centralization Plan during FY 2020.

Departmental Budgets

Non-Departmental Accounts



Agency 4: Police & Fire Fighters' Insurance

Description: General Fund account that pays beneficiaries of current and retired sworn Police and Fire Fighters who have passed away.

Agency Budget Summary

	FY 2020 Budget	FY 2021 Budget	FY 2021 Budget Update	Change FY 2021 Budget to FY 2021 Approved Update
Operating Budget General Fund				
Personnel Services	0	0	0	0
Employee Benefits	0	0	0	0
Non-Personnel	300,000	294,990	300,000	5,010
Properties	0	0	0	0
Debt Service	0	0	0	0
Operating Total	300,000	294,990	300,000	5,010
Operating Budget Restricted				
Personnel Services	0	0	0	0
Employee Benefits	0	0	0	0
Non-Personnel	0	0	0	0
Properties	0	0	0	0
Debt Service	0	0	0	0
Operating Total	0	0	0	0
Internal Service Funds	0	0	0	0
Total	300,000	294,990	300,000	5,010
Consolidated Plan Projects (CDBG)	0	0	0	0
Agency Revenue	0	0	0	0
Total Full-time Equivalent Positions	0.00	0.00	0.00	0.00

Adjustments to Costs to Maintain Current Budget

Budget	FTE	Fund	Description
5,010	0.00	All Funds	This agency reflects a General Fund increase.



Agency 5: State Unemployment Compensation

Description: Monthly payments to the State of Ohio for unemployment claims of the City of Cincinnati.

Agency Budget Summary

	FY 2020 Budget	FY 2021 Budget	FY 2021 Budget Update	Change FY 2021 Budget to FY 2021 Approved Update
Operating Budget General Fund				
Personnel Services	0	0	0	0
Employee Benefits	150,000	147,490	150,000	2,510
Non-Personnel	0	0	0	0
Properties	0	0	0	0
Debt Service	0	0	0	0
Operating Total	150,000	147,490	150,000	2,510
Operating Budget Restricted				
Personnel Services	0	0	0	0
Employee Benefits	0	0	0	0
Non-Personnel	0	0	0	0
Properties	0	0	0	0
Debt Service	0	0	0	0
Operating Total	0	0	0	0
Internal Service Funds	0	0	0	0
Total	150,000	147,490	150,000	2,510
Consolidated Plan Projects (CDBG)	0	0	0	0
Agency Revenue	0	0	0	0
Total Full-time Equivalent Positions	0.00	0.00	0.00	0.00

Adjustments to Costs to Maintain Current Budget

Budget	FTE	Fund	Description
2,510	0.00	All Funds	This agency reflects a General Fund increase.

Departmental Budgets

Non-Departmental Accounts



Agency 6: Lump Sum Payments

Description: Payments made upon retirement for outstanding vacation, sick, and other accruals. Funds for these payments are not included in departmental budgets but are paid from this account in the employee's home fund.

Agency Budget Summary

	FY 2020 Budget	FY 2021 Budget	FY 2021 Budget Update	Change FY 2021 Budget to FY 2021 Approved Update
Operating Budget General Fund				
Personnel Services	705,570	907,020	3,907,510	3,000,490
Employee Benefits	0	0	0	0
Non-Personnel	0	0	0	0
Properties	0	0	0	0
Debt Service	0	0	0	0
Operating Total	705,570	907,020	3,907,510	3,000,490
Operating Budget Restricted				
Personnel Services	200,000	200,000	600,010	400,010
Employee Benefits	0	0	0	0
Non-Personnel	0	0	0	0
Properties	0	0	0	0
Debt Service	0	0	0	0
Operating Total	200,000	200,000	600,010	400,010
Internal Service Funds	0	0	0	0
Total	905,570	1,107,020	4,507,520	3,400,500
Consolidated Plan Projects (CDBG)	0	0	0	0
Agency Revenue	0	0	0	0
Total Full-time Equivalent Positions	0.00	0.00	0.00	0.00

Adjustments to Costs to Maintain Current Budget

Budget	FTE	Fund	Description
115,480	0.00	All Funds	This agency reflects an all funds increase.

One-Time Significant Agency Changes

Budget	FTE	Fund	Description
2,985,020	0.00	General Fund	This increase represents additional lump sum payments associated with employees electing to participate in the Early Retirement Incentive Program (ERIP).
300,000	0.00	Income Tax-Infrastructure	This increase represents additional lump sum payments associated with employees electing to participate in the Early Retirement Incentive Program (ERIP).



Agency 7: Audit And Examiner's Fees

Description: General Fund charges for the annual audit of the City of Cincinnati and related expenses based on the Comprehensive Annual Financial Report (CAFR).

Agency Budget Summary

	FY 2020 Budget	FY 2021 Budget	FY 2021 Budget Update	Change FY 2021 Budget to FY 2021 Approved Update
Operating Budget General Fund				
Personnel Services	0	0	0	0
Employee Benefits	0	0	0	0
Non-Personnel	400,000	393,320	400,000	6,680
Properties	0	0	0	0
Debt Service	0	0	0	0
Operating Total	400,000	393,320	400,000	6,680
Operating Budget Restricted				
Personnel Services	0	0	0	0
Employee Benefits	0	0	0	0
Non-Personnel	0	0	13,000	13,000
Properties	0	0	0	0
Debt Service	0	0	0	0
Operating Total	0	0	13,000	13,000
Internal Service Funds	0	0	0	0
Total	400,000	393,320	413,000	19,680
Consolidated Plan Projects (CDBG)	0	0	0	0
Agency Revenue	0	0	0	0
Total Full-time Equivalent Positions	0.00	0.00	0.00	0.00

Adjustments to Costs to Maintain Current Budget

Budget	FTE Fund	Description
19,680	0.00 All Funds	This agency reflects an all funds increase.

Departmental Budgets

Non-Departmental Accounts



Agency 8: Hamilton County Auditor & Treasurer Fees

Description: Fees paid to Hamilton County for work on Property Tax, Tax Increment Financing (TIF) payment in lieu of taxes, and special assessments.

Agency Budget Summary

	FY 2020 Budget	FY 2021 Budget	FY 2021 Budget Update	Change FY 2021 Budget to FY 2021 Approved Update
Operating Budget General Fund				
Personnel Services	0	0	0	0
Employee Benefits	0	0	0	0
Non-Personnel	525,000	516,230	500,000	(16,230)
Properties	0	0	0	0
Debt Service	0	0	0	0
Operating Total	525,000	516,230	500,000	(16,230)
Operating Budget Restricted				
Personnel Services	0	0	0	0
Employee Benefits	0	0	0	0
Non-Personnel	0	0	0	0
Properties	0	0	0	0
Debt Service	0	0	0	0
Operating Total	0	0	0	0
Internal Service Funds	0	0	0	0
Total	525,000	516,230	500,000	(16,230)
Consolidated Plan Projects (CDBG)	0	0	0	0
Agency Revenue	0	0	0	0
Total Full-time Equivalent Positions	0.00	0.00	0.00	0.00

Adjustments to Costs to Maintain Current Budget

Budget	FTE	Fund	Description
(16,230)	0.00	All Funds	This agency reflects a General Fund decrease.



Agency 9: County Clerk Fees

Description: General Fund payments to the Hamilton County Clerk of Courts for services related to collection of parking tickets. The City no longer uses Hamilton County for this service.

Agency Budget Summary

	FY 2020 Budget	FY 2021 Budget	FY 2021 Budget Update	Change FY 2021 Budget to FY 2021 Approved Update
Operating Budget General Fund				
Personnel Services	0	0	0	0
Employee Benefits	0	0	0	0
Non-Personnel	350,000	344,150	0	(344,150)
Properties	0	0	0	0
Debt Service	0	0	0	0
Operating Total	350,000	344,150	0	(344,150)
Operating Budget Restricted				
Personnel Services	0	0	0	0
Employee Benefits	0	0	0	0
Non-Personnel	0	0	0	0
Properties	0	0	0	0
Debt Service	0	0	0	0
Operating Total	0	0	0	0
Internal Service Funds	0	0	0	0
Total	350,000	344,150	0	(344,150)
Consolidated Plan Projects (CDBG)	0	0	0	0
Agency Revenue	0	0	0	0
Total Full-time Equivalent Positions	0.00	0.00	0.00	0.00

Adjustments to Costs to Maintain Current Budget

Budget	FTE	Fund	Description
(344,150)	0.00	All Funds	This agency reflects a General Fund decrease due to the elimination of the contract for Parking Violations administration.

Departmental Budgets

Non-Departmental Accounts



Agency 10: General Fund Overhead

Description: An annual amount is charged to funds to reimburse the General Fund for support services provided to each of those funds.

Agency Budget Summary

	FY 2020 Budget	FY 2021 Budget	FY 2021 Budget Update	Change FY 2021 Budget to FY 2021 Approved Update
Operating Budget General Fund				
Personnel Services	0	0	0	0
Employee Benefits	0	0	0	0
Non-Personnel	0	0	83,270	83,270
Properties	0	0	0	0
Debt Service	0	0	0	0
Operating Total	0	0	83,270	83,270
Operating Budget Restricted				
Personnel Services	0	0	0	0
Employee Benefits	0	0	0	0
Non-Personnel	11,628,260	11,721,380	12,879,010	1,157,630
Properties	0	0	0	0
Debt Service	0	0	0	0
Operating Total	11,628,260	11,721,380	12,879,010	1,157,630
Internal Service Funds	0	0	9,660	9,660
Total	11,628,260	11,721,380	12,971,940	1,250,560
Consolidated Plan Projects (CDBG)	0	0	0	0
Agency Revenue	0	0	0	0
Total Full-time Equivalent Positions	0.00	0.00	0.00	0.00

Adjustments to Costs to Maintain Current Budget

Budget	FTE	Fund	Description
1,240,900	0.00	All Funds	This agency reflects an all funds increase.



Agency 11: Election Expense

Description: Payment to the Hamilton County Board of Elections for the City's portion of election expenses. Other miscellaneous election expenses incurred by the Clerk of Council's Office also are paid from this account.

Agency Budget Summary

	FY 2020 Budget	FY 2021 Budget	FY 2021 Budget Update	Change FY 2021 Budget to FY 2021 Approved Update
Operating Budget General Fund				
Personnel Services	0	0	0	0
Employee Benefits	0	0	0	0
Non-Personnel	250,000	88,490	90,920	2,430
Properties	0	0	0	0
Debt Service	0	0	0	0
Operating Total	250,000	88,490	90,920	2,430
Operating Budget Restricted				
Personnel Services	0	0	0	0
Employee Benefits	0	0	0	0
Non-Personnel	0	0	0	0
Properties	0	0	0	0
Debt Service	0	0	0	0
Operating Total	0	0	0	0
Internal Service Funds	0	0	0	0
Total	250,000	88,490	90,920	2,430
Consolidated Plan Projects (CDBG)	0	0	0	0
Agency Revenue	0	0	0	0
Total Full-time Equivalent Positions	0.00	0.00	0.00	0.00

Adjustments to Costs to Maintain Current Budget

Budget	FTE	Fund	Description
2,430	0.00	All Funds	This agency reflects a General Fund increase.

Departmental Budgets

Non-Departmental Accounts



Agency 12: Judgments Against The City

Description: This account is used to cover the expenses attributable to claims against the City due to liability suits, court judgments, and out of court settlements.

Agency Budget Summary

	FY 2020 Budget	FY 2021 Budget	FY 2021 Budget Update	Change FY 2021 Budget to FY 2021 Approved Update
Operating Budget General Fund				
Personnel Services	0	0	0	0
Employee Benefits	0	0	0	0
Non-Personnel	900,000	884,970	900,000	15,030
Properties	0	0	0	0
Debt Service	0	0	0	0
Operating Total	900,000	884,970	900,000	15,030
Operating Budget Restricted				
Personnel Services	0	0	0	0
Employee Benefits	0	0	0	0
Non-Personnel	0	0	0	0
Properties	0	0	0	0
Debt Service	0	0	0	0
Operating Total	0	0	0	0
Internal Service Funds	0	0	0	0
Total	900,000	884,970	900,000	15,030
Consolidated Plan Projects (CDBG)	0	0	0	0
Agency Revenue	0	0	0	0
Total Full-time Equivalent Positions	0.00	0.00	0.00	0.00

Adjustments to Costs to Maintain Current Budget

Budget	FTE	Fund	Description
15,030	0.00	All Funds	This agency reflects a General Fund increase.



Agency 13: Enterprise Software and Licenses

Description: This account is used to cover software licensing and maintenance agreement expenses needed to support the cost of software that is used citywide.

Agency Budget Summary

	FY 2020 Budget	FY 2021 Budget	FY 2021 Budget Update	Change FY 2021 Budget to FY 2021 Approved Update
Operating Budget General Fund				
Personnel Services	0	0	0	0
Employee Benefits	0	0	0	0
Non-Personnel	6,038,970	5,903,180	6,105,590	202,410
Properties	0	0	0	0
Debt Service	0	0	0	0
Operating Total	6,038,970	5,903,180	6,105,590	202,410
Operating Budget Restricted				
Personnel Services	0	0	0	0
Employee Benefits	0	0	0	0
Non-Personnel	0	0	0	0
Properties	0	0	0	0
Debt Service	0	0	0	0
Operating Total	0	0	0	0
Internal Service Funds	0	0	0	0
Total	6,038,970	5,903,180	6,105,590	202,410
Consolidated Plan Projects (CDBG)	0	0	0	0
Agency Revenue	0	0	0	0
Total Full-time Equivalent Positions	0.00	0.00	0.00	0.00

Adjustments to Costs to Maintain Current Budget

Budget	FTE	Fund	Description
190,710	0.00	All Funds	This agency reflects a General Fund increase due to increases in software license expenses.

On-Going Significant Agency Changes

Budget	FTE	Fund	Description
11,700	0.00	General Fund	This increase will provide additional resources for increased functionality in the OpenCounter system across multiple City departments.

Departmental Budgets

Non-Departmental Accounts



Agency 14: Memberships & Publications

Description: This account is used to cover expenses related to annual City membership fees for professional organizations such as the Ohio Municipal League and the Hamilton County Municipal League as well as the costs of the City's federal and state lobbyists.

Agency Budget Summary

	FY 2020 Budget	FY 2021 Budget	FY 2021 Budget Update	Change FY 2021 Budget to FY 2021 Approved Update
Operating Budget General Fund				
Personnel Services	0	0	0	0
Employee Benefits	0	0	0	0
Non-Personnel	256,590	254,830	261,750	6,920
Properties	0	0	0	0
Debt Service	0	0	0	0
Operating Total	256,590	254,830	261,750	6,920
Operating Budget Restricted				
Personnel Services	0	0	0	0
Employee Benefits	0	0	0	0
Non-Personnel	0	0	0	0
Properties	0	0	0	0
Debt Service	0	0	0	0
Operating Total	0	0	0	0
Internal Service Funds	0	0	0	0
Total	256,590	254,830	261,750	6,920
Consolidated Plan Projects (CDBG)	0	0	0	0
Agency Revenue	0	0	0	0
Total Full-time Equivalent Positions	0.00	0.00	0.00	0.00

Adjustments to Costs to Maintain Current Budget

Budget	FTE	Fund	Description
6,920	0.00	All Funds	This agency reflects a General Fund increase.



Agency 15: Other City Obligations

Description: This funding is appropriated to cover the cost of miscellaneous expenses related to the Mayor and City Manager's office operations.

Agency Budget Summary

	FY 2020 Budget	FY 2021 Budget	FY 2021 Budget Update	Change FY 2021 Budget to FY 2021 Approved Update
Operating Budget General Fund				
Personnel Services	0	0	0	0
Employee Benefits	0	0	0	0
Non-Personnel	173,510	172,310	176,990	4,680
Properties	0	0	0	0
Debt Service	0	0	0	0
Operating Total	173,510	172,310	176,990	4,680
Operating Budget Restricted				
Personnel Services	0	0	0	0
Employee Benefits	0	0	0	0
Non-Personnel	0	0	0	0
Properties	0	0	0	0
Debt Service	0	0	0	0
Operating Total	0	0	0	0
Internal Service Funds	0	0	0	0
Total	173,510	172,310	176,990	4,680
Consolidated Plan Projects (CDBG)	0	0	0	0
Agency Revenue	0	0	0	0
Total Full-time Equivalent Positions	0.00	0.00	0.00	0.00

Adjustments to Costs to Maintain Current Budget

Budget	FTE	Fund	Description
4,680	0.00	All Funds	This agency reflects a General Fund increase.

Departmental Budgets

Non-Departmental Accounts



Agency 16: Downtown Special Improvement District

Description: Special assessment payments by General Fund departments with property holdings within the Downtown Special Improvement District are made from this account.

Agency Budget Summary

	FY 2020 Budget	FY 2021 Budget	FY 2021 Budget Update	Change FY 2021 Budget to FY 2021 Approved Update
Operating Budget General Fund				
Personnel Services	0	0	0	0
Employee Benefits	0	0	0	0
Non-Personnel	45,000	44,250	45,000	750
Properties	0	0	0	0
Debt Service	0	0	0	0
Operating Total	45,000	44,250	45,000	750
Operating Budget Restricted				
Personnel Services	0	0	0	0
Employee Benefits	0	0	0	0
Non-Personnel	0	0	0	0
Properties	0	0	0	0
Debt Service	0	0	0	0
Operating Total	0	0	0	0
Internal Service Funds	0	0	0	0
Total	45,000	44,250	45,000	750
Consolidated Plan Projects (CDBG)	0	0	0	0
Agency Revenue	0	0	0	0
Total Full-time Equivalent Positions	0.00	0.00	0.00	0.00

Adjustments to Costs to Maintain Current Budget

Budget	FTE	Fund	Description
750	0.00	All Funds	This agency reflects a General Fund increase



Agency 17: Cincinnati Music Hall

Description: Payment of \$100,000 annually from the Parking System Facilities Fund (Town Hall Garage) to the Cincinnati Arts Association per the Corbett Agreement.

Agency Budget Summary

	FY 2020 Budget	FY 2021 Budget	FY 2021 Budget Update	Change FY 2021 Budget to FY 2021 Approved Update
Operating Budget General Fund				
Personnel Services	0	0	0	0
Employee Benefits	0	0	0	0
Non-Personnel	0	0	0	0
Properties	0	0	0	0
Debt Service	0	0	0	0
Operating Total	0	0	0	0
Operating Budget Restricted				
Personnel Services	0	0	0	0
Employee Benefits	0	0	0	0
Non-Personnel	100,000	100,000	100,000	0
Properties	0	0	0	0
Debt Service	0	0	0	0
Operating Total	100,000	100,000	100,000	0
Internal Service Funds	0	0	0	0
Total	100,000	100,000	100,000	0
Consolidated Plan Projects (CDBG)	0	0	0	0
Agency Revenue	0	0	0	0
Total Full-time Equivalent Positions	0.00	0.00	0.00	0.00

Adjustments to Costs to Maintain Current Budget

Budget	FTE	Fund	Description
0	0.00	All Funds	There is no change in the budget in this agency.

Departmental Budgets

Non-Departmental Accounts



Agency 18: The Port (Greater Cincinnati Redevelopment Authority)

Description: Payment to The Port, formerly the Greater Cincinnati Redevelopment Authority / Port Authority, from the General Fund for operating expenses.

Agency Budget Summary

	FY 2020 Budget	FY 2021 Budget	FY 2021 Budget Update	Change FY 2021 Budget to FY 2021 Approved Update
Operating Budget General Fund				
Personnel Services	0	0	0	0
Employee Benefits	0	0	0	0
Non-Personnel	700,000	688,310	700,000	11,690
Properties	0	0	0	0
Debt Service	0	0	0	0
Operating Total	700,000	688,310	700,000	11,690
Operating Budget Restricted				
Personnel Services	0	0	0	0
Employee Benefits	0	0	0	0
Non-Personnel	0	0	0	0
Properties	0	0	0	0
Debt Service	0	0	0	0
Operating Total	0	0	0	0
Internal Service Funds	0	0	0	0
Total	700,000	688,310	700,000	11,690
Consolidated Plan Projects (CDBG)	0	0	0	0
Agency Revenue	0	0	0	0
Total Full-time Equivalent Positions	0.00	0.00	0.00	0.00

Adjustments to Costs to Maintain Current Budget

Budget	FTE	Fund	Description
11,690	0.00	All Funds	This agency reflects a General Fund increase.



Agency 19: Property Investment Reimbursement Agreements

Description: Property Investment Reimbursement Agreement (PIRA) payments are made from this account. PIRAs are agreements between the City and employers which provide incentives to create and retain jobs as a result of investments in personal and/or real property.

Agency Budget Summary

	FY 2020 Budget	FY 2021 Budget	FY 2021 Budget Update	Change FY 2021 Budget to FY 2021 Approved Update
Operating Budget General Fund				
Personnel Services	0	0	0	0
Employee Benefits	0	0	0	0
Non-Personnel	18,000	17,700	30,180	12,480
Properties	0	0	0	0
Debt Service	0	0	0	0
Operating Total	18,000	17,700	30,180	12,480
Operating Budget Restricted				
Personnel Services	0	0	0	0
Employee Benefits	0	0	0	0
Non-Personnel	0	0	0	0
Properties	0	0	0	0
Debt Service	0	0	0	0
Operating Total	0	0	0	0
Internal Service Funds	0	0	0	0
Total	18,000	17,700	30,180	12,480
Consolidated Plan Projects (CDBG)	0	0	0	0
Agency Revenue	0	0	0	0
Total Full-time Equivalent Positions	0.00	0.00	0.00	0.00

Adjustments to Costs to Maintain Current Budget

Budget	FTE	Fund	Description
12,480	0.00	All Funds	This agency reflects a General Fund increase.

Departmental Budgets

Non-Departmental Accounts



Agency 20: Motorized & Construction Equipment

Description: This is an equipment account used for purchases of automobiles, trucks, backhoes, etc.

Agency Budget Summary

	FY 2020 Budget	FY 2021 Budget	FY 2021 Budget Update	Change FY 2021 Budget to FY 2021 Approved Update
Operating Budget General Fund				
Personnel Services	0	0	0	0
Employee Benefits	0	0	0	0
Non-Personnel	0	0	0	0
Properties	0	0	0	0
Debt Service	0	0	0	0
Operating Total	0	0	0	0
Operating Budget Restricted				
Personnel Services	0	0	0	0
Employee Benefits	0	0	0	0
Non-Personnel	0	0	0	0
Properties	1,974,500	1,968,600	1,777,000	(191,600)
Debt Service	0	0	0	0
Operating Total	1,974,500	1,968,600	1,777,000	(191,600)
Internal Service Funds	0	0	0	0
Total	1,974,500	1,968,600	1,777,000	(191,600)
Consolidated Plan Projects (CDBG)	0	0	0	0
Agency Revenue	0	0	0	0
Total Full-time Equivalent Positions	0.00	0.00	0.00	0.00

Adjustments to Costs to Maintain Current Budget

Budget	FTE	Fund	Description
(191,600)	0.00	All Funds	This agency reflects a Metropolitan Sewer District Fund decrease.



Agency 21: Office & Technical Equipment

Description: This is an equipment account used for purchases of desks, office partitions, calculators, etc.

Agency Budget Summary

	FY 2020 Budget	FY 2021 Budget	FY 2021 Budget Update	Change FY 2021 Budget to FY 2021 Approved Update
Operating Budget General Fund				
Personnel Services	0	0	0	0
Employee Benefits	0	0	0	0
Non-Personnel	0	0	0	0
Properties	0	0	0	0
Debt Service	0	0	0	0
Operating Total	0	0	0	0
Operating Budget Restricted				
Personnel Services	0	0	0	0
Employee Benefits	0	0	0	0
Non-Personnel	0	0	0	0
Properties	1,890,000	2,180,500	1,655,330	(525,180)
Debt Service	0	0	0	0
Operating Total	1,890,000	2,180,500	1,655,330	(525,180)
Internal Service Funds	0	0	0	0
Total	1,890,000	2,180,500	1,655,330	(525,180)
Consolidated Plan Projects (CDBG)	0	0	0	0
Agency Revenue	0	0	0	0
Total Full-time Equivalent Positions	0.00	0.00	0.00	0.00

Adjustments to Costs to Maintain Current Budget

Budget	FTE	Fund	Description
(525,180)	0.00	All Funds	This agency reflects a Metropolitan Sewer District Fund increase.

Departmental Budgets

Non-Departmental Accounts



Agency 22: Reserve For Contingencies

Description: An amount included in the annual budget of a fund for contingencies that might arise during the fiscal year.

Agency Budget Summary

	FY 2020 Budget	FY 2021 Budget	FY 2021 Budget Update	Change FY 2021 Budget to FY 2021 Approved Update
Operating Budget General Fund				
Personnel Services	0	0	0	0
Employee Benefits	0	0	0	0
Non-Personnel	0	0	0	0
Properties	0	0	0	0
Debt Service	0	0	0	0
Operating Total	0	0	0	0
Operating Budget Restricted				
Personnel Services	0	0	0	0
Employee Benefits	0	0	0	0
Non-Personnel	300,000	300,000	300,000	0
Properties	0	0	0	0
Debt Service	0	0	0	0
Operating Total	300,000	300,000	300,000	0
Internal Service Funds	0	0	0	0
Total	300,000	300,000	300,000	0
Consolidated Plan Projects (CDBG)	0	0	0	0
Agency Revenue	0	0	0	0
Total Full-time Equivalent Positions	0.00	0.00	0.00	0.00

Adjustments to Costs to Maintain Current Budget

Budget	FTE	Fund	Description
0	0.00	All Funds	There is no change in the budget in this agency.



Section 5: Capital Budget Update



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The Approved FY 2021 Capital Budget Update is based on the City Council Approved FY 2021 Capital Budget with modifications as noted herein. The update provides for changes to the Approved FY 2021 Capital Budget, which is the second year of the Approved FY 2020-2021 Biennial Capital Budget.

Please note: The Metropolitan Sewer District did not change its fiscal year in 2013 to align with the change in the City's fiscal year of July 1 through June 30. Therefore, the Approved FY 2021 Restricted Funds Capital Budget Update includes the Calendar Year 2020 (January 1 through December 31, 2020) capital project amounts. The Capital Budget for the Metropolitan Sewer District is annually approved by the Hamilton County Board of County Commissioners each December.

The Approved FY 2021 All Funds Capital Budget Update includes various differences when compared to the City Manager's Recommended FY 2021 Capital Budget Update.

To provide General Capital resources in the amount of \$2,250,000 for other General Capital needs, the City Council's reductions to the City Manager's Recommended FY 2021 Capital Budget Update and an existing capital improvement program project account include the following:

Community & Economic Development

- Commercial & Industrial Permanent Public Improvements [2019] (\$250,000)

Transportation & Engineering

- Street Rehabilitation (\$1,000,000)

Motorized & Const. Equipment

- Fleet Replacements (\$1,000,000)

To provide General Capital resources in the amount of \$2,250,000, the City Council's additions to the City Manager's Recommended FY 2021 Capital Budget Update include the following:

Community & Economic Development

- Bethany House (\$1,000,000)
- Clifton Cultural Arts Center - TIF (\$250,000)

Motorized & Const. Equipment

- Fire Department Fleet and Equipment (\$1,000,000)

Note: The City Council adjustments to the City Manager's Recommended FY 2021 Capital Budget Update were authorized by Ordinance No. 0205-2020. This Ordinance also includes a reduction and offsetting increase to existing capital improvement program project account, Columbia Parkway Hillside Stabilization [2019], to better align sources with uses.



City Council Amendments General Capital					
Reductions / Sources			Restorations / Additions		
Project	Dept	Amount	Project	Dept	Amount
Commercial & Industrial Permanent Public Improvements [2019]	CED	(250,000)	Bethany House	CED	1,000,000
Street Rehabilitation	DOTe	(1,000,000)	Clifton Cultural Arts Center - TIF	CED	250,000
Fleet Replacements	Fleet	(1,000,000)	Fire Department Fleet and Equipment	Fleet	1,000,000
Total		(2,250,000)	Total		2,250,000

ANALYSIS OF CAPITAL BUDGET EXPENDITURES

General Capital Fund Expenditures

Planned capital resource allocations for the Approved FY 2021 General Capital Budget Update are shown in "Exhibit 2: General Capital Improvement Program" by expenditure category. This exhibit compares the expenditure category amounts included the second year of the Approved FY 2020-2021 General Capital Budget with the expenditures included in the Approved FY 2021 General Capital Budget Update. "Exhibit 3: FY General Capital Budget Update Projects by Expenditure Category" illustrates the General Capital projects included within each expenditure category by department. These categories include the following: Debt Service Payments, Economic Development, Environment, Equipment, Housing and Neighborhood Development, Infrastructure (Smale Commission), New Infrastructure, Information Technology (IT) Infrastructure, and Software and Hardware (IT).

Debt Service Payments

Select allocations used to pay certain interest expenses and/or principal on existing loans or debt issuances are included in this category.

Economic Development

Capital improvements in this category represent strategic allocations of public resources intended to spur commercial opportunities within the City.

Environment

Capital improvements within this category include investments necessary to protect and improve environmental health conditions within the City of Cincinnati.

Equipment

The equipment category primarily includes the fleet needs for the departments supported by the General Fund and extends to supplying public safety and other various departments with necessary items for performing their core service functions.

Housing and Neighborhood Development

Investments within this category support capital-eligible planning efforts, housing development, hazard abatement, and related improvements.

**Information Technology Infrastructure**

Major information technology networks, communication systems, and related infrastructure are included in this category.

Infrastructure (Smale Commission)

Rehabilitation, replacement, and enhancement of existing, permanent improvement infrastructure is included in this expenditure category. Smale Commission infrastructure includes, but is not limited to, streets, roads, thoroughfares, avenues, expressways, parkways, sidewalks, plazas, parks, recreation areas, grounds, ways, bridges, viaducts, tunnels, walls, structures, buildings, fixtures, traffic signals, street lighting and marking, landscaping, signage, telecommunications, and information systems. (Note: Infrastructure supported by the "enumerated funds" are specially excluded from this category. The "enumerated funds" consist of the following: Metropolitan Sewer District, Water Works, Parking System Facilities, Stormwater Management, Convention Center, and General Aviation - Lunken Airport.)

New Infrastructure

Entirely new permanent improvement infrastructure including, but not limited to, streets, sidewalks, plazas, parks, recreation areas, bridges, viaducts, tunnels, walls, structures, buildings, traffic signals, street lighting and marking, landscaping, signage, or telecommunications is included in this category. Replacement, rehabilitation, or enhancement of existing infrastructure is excluded from this expenditure category.

Software and Hardware (IT)

Support for new or upgraded information technology programs, major software, and related hardware are included in this category.

ANALYSIS OF CAPITAL BUDGET RESOURCES**A. General Capital Resources**

The estimated resources for the General Capital Budget Update are shown in the exhibit "Exhibit 2: General Capital Improvement Program", which provides a comparison of resources and expenditures between the second year of the Approved FY 2020-2021 General Capital Budget with the resources and expenditures included in the Approved FY 2021 General Capital Budget Update.

Income Tax - Capital

The City Income Tax is a locally levied tax applied to gross salaries, wages, and other personal compensation, and net profits earned by all City residents and to earnings of nonresidents working in the City limits. The City's income tax of 2.1% is subdivided into four components: general operations (1.55%), transit (0.3%), infrastructure (0.1%), and capital (0.15%). The 0.1% portion of the 2.1% City Income Tax, along with the local motor vehicle license tax and gasoline tax, is dedicated to infrastructure spending, but is not included as a capital resource. These resources go into special revenue funds, which are used in the operating budget for the maintenance and repair of infrastructure, but this can also be used for infrastructure capital in accordance with each resource's definition of eligibility per statute or ordinance.

Capital Improvement Program

Summary



(Note: the transit portion, 0.3% City Income Tax, will end after October 1, 2020).

Property Tax Supported Debt

The assessed valuation of property within the City subject to ad valorem taxes includes real property and public utilities property. In accordance with State law, some general obligation debt may be issued without a vote of the public. The debt cannot be issued unless there are sufficient tax proceeds for the payment of debt service. On January 8, 2020, City Council approved Resolution 3-2020 which recommends an increase of the property tax millage to 7.5 mills to meet the City's debt service requirements, including the estimate for Property Tax Supported Debt (unvoted debt). The City is within the unvoted statutory debt limitation of 5.5% of assessed value in the City.

Although the City currently utilizes general obligation bonded debt for self-supporting bond issues (such as urban renewal/economic development, parking system, and certain recreational facilities), self-supporting revenue sources have been, and are expected to be, sufficient to pay principal and interest requirements on all self-supporting debt.

Property Tax Supported Debt - Capital Acceleration

The use of Property Tax Supported Debt - Capital Acceleration is a resource identified from additional capacity available to specifically support street rehabilitation and preventative maintenance of City roads as well as automotive and other equipment needs as delineated in the Capital Acceleration Plan. The ability to utilize this resource is annually reevaluated.

Southern Railway Note Proceeds

Cincinnati owns the Cincinnati Southern Railway (CSR) and leases its use. The City Council adopted Resolution No. 202-1987, which endorsed a policy to dedicate funds generated by the Southern Railway to infrastructure projects. The notes issued and interest income provides a resource for eligible infrastructure projects.

On March 20, 2020, the City Council passed Ordinance No. 0095-2020, declaring "its intent to use proceeds of the lease of the Cincinnati Southern Railway in amounts necessary to support or repay debt incurred by the City of Cincinnati to finance unforeseen or other expenses incurred in order to respond to the COVID-19 epidemic... notwithstanding Resolution No. 202-1987." As a consequence, the City of Cincinnati will pay \$1,271,458.33 in interest in FY 2021 from the CSR rent resource for the emergency financing.

Income Tax Supported Debt - Capital Acceleration

The City also issues bonds with debt service to be paid by a portion of the 0.15% income tax earmarked for capital purposes. The ability to use City Income Tax proceeds to support debt is determined annually by forecasted income tax revenues.

Due to projected decreases in income tax revenue, the Income Tax Supported Debt - Capital Acceleration resource is deferred in FY 2021 and will be reevaluated for availability in FY 2022.

Miscellaneous Other Revenue

The proceeds from the sale of certain City-owned property is made available for capital purposes. Proceeds from the sale of the Blue Ash Property are reflected as a miscellaneous revenue resource.



Reprogramming Resources

Reprogramming resources are unused funds typically recaptured from projects that are completed. The remaining balances are made available for use in other projects.

B. RESTRICTED AND SPECIAL REVENUE CAPITAL RESOURCES

The FY 2021 Capital Budget Update includes resources from various Restricted and Special Revenue Funds. The Enterprise Funds are a type of Restricted Fund characterized by supporting their own capital and operating budgets through user fees and charges. After operating and maintenance costs, current debt service, and reserve requirements are covered, the remaining resources are available for capital purposes.

Note: The Metropolitan Sewer District did not change its fiscal year (which aligns with the calendar year) to align with the City's fiscal year (July 1st through June 30th). Therefore, the Approved FY 2021 Restricted Funds Capital Budget Update includes Calendar Year 2020 (January 1 through December 31, 2020) capital project amounts. The Capital Budget for the Metropolitan Sewer District is approved by the Hamilton County Board of County Commissioners, typically in the preceding December.



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EXHIBIT 1: ALL FUNDS CAPITAL BUDGET SUMMARY

This report provides the total budgeted amounts for each of the capital funds, including General Capital, each Restricted Capital Fund, each Special Revenue Fund, as well as Grants and Matching Funds.



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Capital Improvement Program

Exhibit 1: All Funds Capital Budget Summary

	FY 2021 Approved	FY 2021 Update	Change 2021 Approved 2021 Update
GENERAL CAPITAL	63,271,500	57,335,000	(5,936,500)
RESTRICTED CAPITAL FUNDS			
Telecommunications Services	30,000	30,000	0
Stormwater Management	7,333,000	7,263,000	(70,000)
Parking System Facilities	100,000	500,000	400,000
Income Tax-Transit	100,000	100,000	0
General Aviation	340,000	340,000	0
Water Works PIF	85,000,000	67,000,000	(18,000,000)
Convention Center	230,000	230,000	0
MSD Capital Improvements	115,046,750	54,593,370	(60,453,380)
TOTAL RESTRICTED CAPITAL FUNDS	208,179,750	130,056,370	(77,123,380)
SPECIAL REVENUE CAPITAL FUNDS			
CUF/Heights Equivalent	0	250,000	250,000
Special Housing PIF	0	400,000	400,000
TOTAL SPECIAL REVENUE CAPITAL FUNDS	0	650,000	650,000
GRANTS AND MATCHING FUNDS			
Fed Aviation Grants	1,000,000	1,000,000	0
Alternative Transportation Grants	0	4,166,400	4,166,400
Roads/Bridges Grants	4,673,205	7,613,860	2,940,655
TOTAL GRANTS AND MATCHING FUNDS	5,673,205	12,780,260	7,107,055
TOTAL ALL FUNDS CAPITAL BUDGET	277,124,455	200,821,630	(76,302,825)



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EXHIBIT 2: GENERAL CAPITAL IMPROVEMENT PROGRAM

This report provides the total budgeted resources by revenue category within General Capital projects. In addition, this report provides the budgeted expenses by Expenditure Category for General Capital projects.



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Capital Improvement Program

Exhibit 2: General Capital Improvement Program

General Capital	FY 2021 Approved	FY 2021 Update	Adjustments
Program Resources			
Income Tax Capital Revenue	7,950,000	6,815,000	(1,135,000)
Property Tax Supported Debt	22,500,000	23,150,000	650,000
Property Tax Supported Debt - Capital Acceleration	4,000,000	4,000,000	0
Southern Railroad Note Proceeds	22,071,500	22,020,000	(51,500)
Income Tax Supported Debt - Capital Acceleration	6,500,000	0	(6,500,000)
Miscellaneous Other Revenue	250,000	250,000	0
Reprogramming	0	1,100,000	1,100,000
Total Resources	63,271,500	57,335,000	(5,936,500)
Program Expenses			
Debt Service Payments	1,983,000	579,500	(65,000)
Economic Development	2,600,000	2,810,500	(2,310,000)
Environment	130,000	130,000	(195,000)
Equipment	9,047,500	9,827,000	(3,035,000)
Housing Neighborhood Development	770,000	1,493,000	340,000
Information Technology Infrastructure	133,000	133,000	(867,000)
Infrastructure(Smale Commission)	47,050,000	40,141,500	(648,000)
New Infrastructure	120,000	700,000	357,000
Software and Hardware (IT)	1,483,000	1,520,500	253,000
Total Expenses	63,271,500	57,335,000	(5,936,500)
Available Balance	0	0	0



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EXHIBIT 3: GENERAL CAPITAL BUDGET UPDATE PROJECTS BY EXPENDITURE CATEGORY

This report provides a breakdown of each General Capital project by Expenditure Category in order to provide additional detail on the types of projects that are included in the General Capital Budget.



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Capital Improvement Program

Exhibit 3: General Capital Budget Projects by Expenditure Category

	2021 Approved Budget	2021 Update	Change 2021 Approved to Update
Debt Service Payments			
Transportation & Engineering			
Convention Center Expansion	1,000,000	0	(1,000,000)
MLK/I-71 Interchange SIB Loan	588,500	185,000	(403,500)
SCIP Loan Repayment	394,500	394,500	0
	<u>1,983,000</u>	<u>579,500</u>	<u>(1,403,500)</u>
Economic Development			
Community & Economic Development			
Clifton Cultural Arts Center - TIF	0	250,000	250,000
Commercial & Industrial Public Improvements	0	210,500	210,500
Community Development Focus District	500,000	300,000	(200,000)
Neighborhood Business District Improvements	1,000,000	1,000,000	0
Neighborhood Business Property Holding	250,000	200,000	(50,000)
Retail/Commercial Opportunities	750,000	750,000	0
Tax Incentive/Enterprise Zone	100,000	100,000	0
	<u>2,600,000</u>	<u>2,810,500</u>	<u>210,500</u>
Environment			
City Manager			
Center Hill Gas & Leachate	85,000	85,000	0
Emergency Environmental Cleanup/UST	10,000	10,000	0
Regulatory Compliance & Energy Conservation	35,000	35,000	0
	<u>130,000</u>	<u>130,000</u>	<u>0</u>
Equipment			
City Manager			
Wheeled Recycling Cart Replacement	0	25,000	25,000
Enterprise Services			
Parking Meter Replacement	0	125,000	125,000
Enterprise Technology Solutions			
Real Time Crime Center Camera Program	0	150,000	150,000
Fire			
Administrative Furniture and Equipment	50,000	50,000	0
Fire Equipment	247,000	247,000	0
Fire Helmet Replacement	0	225,000	225,000
Firefighter PPE	209,000	209,000	0
Police			
Facility Wi-Fi and Car Routers	0	60,000	60,000
Police Equipment	108,000	108,000	0
Police Mobile Digital Video (In-Car Camera) Storage	167,500	350,000	182,500
Public Services			
Collections/Cart Program	13,000	25,000	12,000
Fire Department Fleet and Equipment	0	1,000,000	1,000,000
Fleet Purchase - Capital Acceleration	2,000,000	2,000,000	0
Fleet Replacements	5,570,000	4,570,000	(1,000,000)
Obsolete Air Conditioning Systems Replacement	600,000	600,000	0

Capital Improvement Program

Exhibit 3: General Capital Budget Projects by Expenditure Category



	2021 Approved Budget	2021 Update	Change 2021 Approved to Update
Trash Receptacles	83,000	83,000	0
	9,047,500	9,827,000	779,500
Housing Neighborhood Development			
Buildings & Inspections			
Hazard Abatement/Demolition Program	470,000	142,500	(327,500)
City Planning			
Neighborhood Studies	45,000	45,000	0
Community & Economic Development			
Affordable Housing	0	305,500	305,500
Bethany House	0	1,000,000	1,000,000
Strategic Housing Initiatives Program (SHIP)	255,000	0	(255,000)
	770,000	1,493,000	723,000
Information Technology Infrastructure			
Enterprise Technology Solutions			
Telephone System Upgrades	133,000	133,000	0
	133,000	133,000	0
Infrastructure(Smale Commission)			
Enterprise Services			
Convention Center Improvements	500,000	500,000	0
Fire			
Fire Facility Restroom Upgrades	7,000,000	0	(7,000,000)
Health			
Facilities Renovation and Repairs	114,000	114,000	0
Parks			
Park Infrastructure Rehabilitation	2,001,000	2,001,000	0
Public Services			
City Facility Renovation and Repairs	1,703,000	1,750,000	47,000
Community Facility Improvements - Art Museum	200,000	200,000	0
Fire Facility Upgrades	0	2,950,000	2,950,000
Replacement Facilities - Police District 5	0	3,500,000	3,500,000
Sign Replacement	178,000	178,000	0
Recreation			
Aquatics Facilities Renovation	445,000	445,000	0
Athletics Facilities Renovation	463,000	583,000	120,000
Compliance with ADA	100,000	100,000	0
Outdoor Facilities Renovation	520,000	520,000	0
Recreation Facilities Renovation	1,464,000	1,344,000	(120,000)
Transportation & Engineering			
Auburn Avenue Improvements	775,000	866,000	91,000
Bicycle Transportation Program	256,000	256,000	0
Bridge Rehabilitation Program	569,000	569,000	0
Computerized Traffic Signal System	0	300,000	300,000
Curb Ramps - Street Rehab	284,000	284,000	0
Downtown Infrast. Coord. & Implemnt	142,000	142,000	0
Duke Street Light Installation and Renovation	199,000	199,000	0



Capital Improvement Program

Exhibit 3: General Capital Budget Projects by Expenditure Category

	2021 Approved Budget	2021 Update	Change 2021 Approved to Update
East Walnut Hills Two-Way Conversion	0	1,000,000	1,000,000
Gas Street Light Repair and Replacement	444,000	44,000	(400,000)
Hillside Stairway Rehabilitation Program	22,000	22,000	0
Neighborhood Transportation Strategies	341,000	341,000	0
OKI Corridor Studies	120,000	20,000	(100,000)
Pavement Management	148,000	150,000	2,000
Pedestrian Safety Improvements	750,000	750,000	0
Safety Improvements	21,000	121,000	100,000
Sidewalk Repair Program	242,000	263,500	21,500
Spot Infrastructure Replacement	341,000	341,000	0
Street Improvements	512,000	512,000	0
Street Light Infrastructure	715,000	780,000	65,000
Street Rehabilitation	16,109,000	15,109,000	(1,000,000)
Street Rehabilitation - Capital Acceleration	8,500,000	2,000,000	(6,500,000)
Traffic Control Device Installation & Renovation	105,000	170,000	65,000
Traffic Signals Infrastructure	973,000	923,000	(50,000)
Wall Stab. & Landslide Correction	794,000	794,000	0
	47,050,000	40,141,500	(6,908,500)

New Infrastructure

Transportation & Engineering

Neighborhood Gateways/Greenways Imprvmnt	120,000	100,000	(20,000)
Wasson Way Trail	0	600,000	600,000
	120,000	700,000	580,000

Software and Hardware (IT)

Buildings & Inspections

BuildingBlocks Code Enforcement Interface	0	85,500	85,500
enCodePlus Customer Service Platform	0	27,000	27,000

City Manager

CAD Data Backup & Recovery	0	20,500	20,500
Enterprise Data Warehouse	31,000	31,000	0
NICE System Replacement & Upgrade	0	202,500	202,500

Economic Inclusion

Wage Enforcement Management System	0	39,000	39,000
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Enterprise Technology Solutions

CAGIS Infrastructure	52,000	61,500	9,500
Cincinnati Financial System Upgrades	10,000	0	(10,000)
Data Center Infrastructure Replacement	84,000	84,000	0
Digital Services Enhancements	31,000	31,000	0
Disaster Recovery / Business Continuity	20,000	74,500	54,500
Enterprise Networks and Security Enhancements	135,000	135,000	0
Information Tech. Efficiency Initiatives	1,000,000	0	(1,000,000)
Lifecycle Asset Replacement	0	140,000	140,000

Health

Environmental Health Technology Improvements	0	399,000	399,000
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Police

Records Management System (RMS)	0	115,000	115,000
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Capital Improvement Program

Exhibit 3: General Capital Budget Projects by Expenditure Category



	2021 Approved Budget	2021 Update	Change 2021 Approved to Update
Transportation & Engineering			
Information Systems Acquisition	75,000	75,000	0
	1,438,000	1,520,500	82,500
TOTAL	63,271,500	57,335,000	(5,936,500)



EXHIBIT 4: GENERAL CAPITAL BUDGET PROJECTS BY DEPARTMENT

This report provides a breakdown of each General Capital project by Department in order to provide additional detail on which General Capital projects are included in each Department within the City.



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Capital Improvement Program

Exhibit 4: General Capital Budget Projects by Department

	2021 Approved Budget	2021 Update	Change 2021 Approved to Update
Buildings & Inspections			
Buildings & Inspections, Licenses & Permits			
enCodePlus Customer Service Platform	0	27,000	27,000
	0	27,000	27,000
Property Maintenance Code Enforcement			
BuildingBlocks Code Enforcement Interface	0	85,500	85,500
Hazard Abatement/Demolition Program	470,000	142,500	(327,500)
	470,000	228,000	(242,000)
Department Total	470,000	255,000	(215,000)
City Manager			
Emergency Communications Center			
CAD Data Backup & Recovery	0	20,500	20,500
NICE System Replacement & Upgrade	0	202,500	202,500
	0	223,000	223,000
Office Of Environment and Sustainability			
Center Hill Gas & Leachate	85,000	85,000	0
Emergency Environmental Cleanup/UST	10,000	10,000	0
Regulatory Compliance & Energy Conservation	35,000	35,000	0
Wheeled Recycling Cart Replacement	0	25,000	25,000
	130,000	155,000	25,000
Performance and Data Analytics			
Enterprise Data Warehouse	31,000	31,000	0
	31,000	31,000	0
Department Total	161,000	409,000	248,000
City Planning			
City Planning			
Neighborhood Studies	45,000	45,000	0
	45,000	45,000	0
Department Total	45,000	45,000	0
Community & Economic Development			
Economic Development and Major/Special Projects Division			
Clifton Cultural Arts Center - TIF	0	250,000	250,000
Commercial & Industrial Public Improvements	0	210,500	210,500
Community Development Focus District	500,000	300,000	(200,000)
Neighborhood Business District Improvements	1,000,000	1,000,000	0
Neighborhood Business Property Holding	250,000	200,000	(50,000)
Retail/Commercial Opportunities	750,000	750,000	0
Tax Incentive/Enterprise Zone	100,000	100,000	0
	2,600,000	2,810,500	210,500
Housing Division			
Affordable Housing	0	305,500	305,500
Bethany House	0	1,000,000	1,000,000

Capital Improvement Program

Exhibit 4: General Capital Budget Projects by Department



	2021 Approved Budget	2021 Update	Change 2021 Approved to Update
Strategic Housing Initiatives Program (SHIP)	255,000	0	(255,000)
	255,000	1,305,500	1,050,500
Department Total	2,855,000	4,116,000	1,261,000

Economic Inclusion

Economic Inclusion

Wage Enforcement Management System	0	39,000	39,000
	0	39,000	39,000
Department Total	0	39,000	39,000

Enterprise Services

Duke Energy Center

Convention Center Improvements	500,000	500,000	0
	500,000	500,000	0

Parking Facilities

Parking Meter Replacement	0	125,000	125,000
	0	125,000	125,000
Department Total	500,000	625,000	125,000

Enterprise Technology Solutions

CAGIS

CAGIS Infrastructure	52,000	61,500	9,500
	52,000	61,500	9,500

Enterprise Technology Solutions

Cincinnati Financial System Upgrades	10,000	0	(10,000)
Data Center Infrastructure Replacement	84,000	84,000	0
Digital Services Enhancements	31,000	31,000	0
Disaster Recovery / Business Continuity	20,000	74,500	54,500
Enterprise Networks and Security Enhancements	135,000	135,000	0
Information Tech. Efficiency Initiatives	1,000,000	0	(1,000,000)
Lifecycle Asset Replacement	0	140,000	140,000
Real Time Crime Center Camera Program	0	150,000	150,000
Telephone System Upgrades	133,000	133,000	0
	1,413,000	747,500	(665,500)
Department Total	1,465,000	809,000	(656,000)

Fire

Fire - Response

Fire Facility Restroom Upgrades	7,000,000	0	(7,000,000)
Fire Helmet Replacement	0	225,000	225,000
Firefighter PPE	209,000	209,000	0
	7,209,000	434,000	(6,775,000)

Fire - Support Services

Administrative Furniture and Equipment	50,000	50,000	0
Fire Equipment	247,000	247,000	0
	297,000	297,000	0
Department Total	7,506,000	731,000	(6,775,000)



Capital Improvement Program

Exhibit 4: General Capital Budget Projects by Department

	2021 Approved Budget	2021 Update	Change 2021 Approved to Update
Health			
Community Health Services			
Environmental Health Technology Improvements	0	399,000	399,000
	<u>0</u>	<u>399,000</u>	<u>399,000</u>
Office Of The Commissioner			
Facilities Renovation and Repairs	114,000	114,000	0
	<u>114,000</u>	<u>114,000</u>	<u>0</u>
Department Total	114,000	513,000	399,000
Parks			
Administration and Program Services			
Park Infrastructure Rehabilitation	2,001,000	2,001,000	0
	<u>2,001,000</u>	<u>2,001,000</u>	<u>0</u>
Department Total	2,001,000	2,001,000	0
Police			
Administration Bureau			
Facility Wi-Fi and Car Routers	0	60,000	60,000
Records Management System (RMS)	0	115,000	115,000
	<u>0</u>	<u>175,000</u>	<u>175,000</u>
Support Bureau			
Police Equipment	108,000	108,000	0
Police Mobile Digital Video (In-Car Camera) Storage	167,500	350,000	182,500
	<u>275,500</u>	<u>458,000</u>	<u>182,500</u>
Department Total	275,500	633,000	357,500
Public Services			
City Facility Management			
City Facility Renovation and Repairs	1,703,000	1,750,000	47,000
Community Facility Improvements - Art Museum	200,000	200,000	0
Fire Facility Upgrades	0	2,950,000	2,950,000
Obsolete Air Conditioning Systems Replacement	600,000	600,000	0
Replacement Facilities - Police District 5	0	3,500,000	3,500,000
	<u>2,503,000</u>	<u>9,000,000</u>	<u>6,497,000</u>
Fleet Services			
Fire Department Fleet and Equipment	0	1,000,000	1,000,000
Fleet Purchase - Capital Acceleration	2,000,000	2,000,000	0
Fleet Replacements	5,570,000	4,570,000	(1,000,000)
	<u>7,570,000</u>	<u>7,570,000</u>	<u>0</u>
Neighborhood Operations			
Collections/Cart Program	13,000	25,000	12,000
Trash Receptacles	83,000	83,000	0
	<u>96,000</u>	<u>108,000</u>	<u>12,000</u>
Traffic And Road Operations			
Sign Replacement	178,000	178,000	0
	<u>178,000</u>	<u>178,000</u>	<u>0</u>

Capital Improvement Program

Exhibit 4: General Capital Budget Projects by Department



	2021 Approved Budget	2021 Update	Change 2021 Approved to Update
Department Total	10,347,000	16,856,000	6,509,000
Recreation			
Support Services			
Aquatics Facilities Renovation	445,000	445,000	0
Athletics Facilities Renovation	463,000	583,000	120,000
Compliance with ADA	100,000	100,000	0
Outdoor Facilities Renovation	520,000	520,000	0
Recreation Facilities Renovation	1,464,000	1,344,000	(120,000)
	2,992,000	2,992,000	0
Department Total	2,992,000	2,992,000	0
Transportation & Engineering			
Engineering			
Auburn Avenue Improvements	775,000	866,000	91,000
Bridge Rehabilitation Program	569,000	569,000	0
Curb Ramps - Street Rehab	284,000	284,000	0
Hillside Stairway Rehabilitation Program	22,000	22,000	0
MLK/I-71 Interchange SIB Loan	588,500	185,000	(403,500)
Pavement Management	148,000	150,000	2,000
SCIP Loan Repayment	394,500	394,500	0
Spot Infrastructure Replacement	341,000	341,000	0
Street Improvements	512,000	512,000	0
Street Rehabilitation	16,109,000	15,109,000	(1,000,000)
Street Rehabilitation - Capital Acceleration	8,500,000	2,000,000	(6,500,000)
Wall Stab. & Landslide Correction	794,000	794,000	0
	29,037,000	21,226,500	(7,810,500)
Office of The Director			
Information Systems Acquisition	75,000	75,000	0
	75,000	75,000	0
Traffic Engineering			
Computerized Traffic Signal System	0	300,000	300,000
Duke Street Light Installation and Renovation	199,000	199,000	0
Gas Street Light Repair and Replacement	444,000	44,000	(400,000)
Street Light Infrastructure	715,000	780,000	65,000
Traffic Control Device Installation & Renovation	105,000	170,000	65,000
Traffic Signals Infrastructure	973,000	923,000	(50,000)
	2,436,000	2,416,000	(20,000)
Transportation Planning			
Bicycle Transportation Program	256,000	256,000	0
Convention Center Expansion	1,000,000	0	(1,000,000)
Downtown Infrast. Coord. & Implemnt	142,000	142,000	0
East Walnut Hills Two-Way Conversion	0	1,000,000	1,000,000
Neighborhood Gateways/Greenways Imprvmnt	120,000	100,000	(20,000)
Neighborhood Transportation Strategies	341,000	341,000	0
OKI Corridor Studies	120,000	20,000	(100,000)
Pedestrian Safety Improvements	750,000	750,000	0



Capital Improvement Program

Exhibit 4: General Capital Budget Projects by Department

	2021 Approved Budget	2021 Update	Change 2021 Approved to Update
Safety Improvements	21,000	121,000	100,000
Sidewalk Repair Program	242,000	263,500	21,500
Wasson Way Trail	0	600,000	600,000
	2,992,000	3,593,500	601,500
Department Total	34,540,000	27,311,000	(7,229,000)
Grand Total	63,271,500	57,335,000	(5,936,500)



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EXHIBIT 5: GENERAL CAPITAL - NEW OR ADJUSTED PROJECTS DETAIL

The following reports are included for each General Capital project that is included in the FY 2021 Budget Recommendation that has been newly added or has been adjusted from the amount that was included in the Approved FY 2020-2021 Biennial Budget.



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Capital Budget Request Form

Cincinnati Financial System Upgrades

Department: 090 Enterprise Technology Solutions **Dept Priority:** 11 **Project Manager:** Walker, Richard
Agency: 091 Enterprise Technology Solutions **Agency Priority:** **Start Date:** 7/1/20
Exp Category: Software and Hardware (IT) **End Date:** 6/30/25

Description: This project will provide resources for the continued development of the Cincinnati Financial System (CFS). Project funding could include server replacement and could be used to address audit findings associated with disaster recovery and system backup. This would also include adding and updating Virtual VMware servers and updating the Webfocus reporting environment.

Purpose: The purpose of this project is to provide funding for the maintenance of CFS and Executive Information System (EIS) to expand capacity to allow for public access to the systems. Trends in the development of e-government applications for the City require maintenance of the current systems coupled with the ability to expand capacity to handle public access to the systems.

Fund	Object	Prior Year	2021	2022	2023	2024	2025	Total
980	EQUIPMENT		0	10,000	10,000	10,000	10,000	40,000
980	OTHER		0	0	0	0	0	0
Total			0	10,000	10,000	10,000	10,000	40,000

Fund	Object	Prior Year	2021	2022	2023	2024	2025	Total
	EST PERSONNEL							



Capital Budget Request Form

Disaster Recovery / Business Continuity

Department: 090 Enterprise Technology Solutions **Dept Priority:** 3 **Project Manager:** McCord, Jeff
Agency: 091 Enterprise Technology Solutions **Agency Priority:** **Start Date:** 7/1/20
Exp Category: Software and Hardware (IT) **End Date:** 6/30/25

Description: This project will provide resources for identification and acquisition of the necessary components for setup of the required logistics, software, and hardware for the recovery strategy to anticipate the loss of the enterprise information technology infrastructure. Resources could also be used for professional services related to installation of the hardware and software, and also in the development and upgrade of disaster recovery plans/documentation. This project would involve internal city agencies such as Law, Purchasing, Budget, and Finance in developing the requirements.

Purpose: The purpose of this project is to provide the necessary logistics, material, and documentation to maintain and upgrade duplicate enterprise data at the City's secondary site storage facility so that in event of a disaster, data can be accessed in a timely manner and defined city operations can be restored. Funding will also be used to develop and upgrade disaster recovery plans and procedures.

Fund	Object	Prior Year	2021	2022	2023	2024	2025	Total
980	EQUIPMENT		74,500	70,000	69,000	77,000	78,000	368,500
Total			74,500	70,000	69,000	77,000	78,000	368,500

Fund	Object	Prior Year	2021	2022	2023	2024	2025	Total
980	EST PERSONNEL		25,000	0	0	0	0	25,000
Total			25,000	0	0	0	0	25,000



Capital Budget Request Form

Information Tech. Efficiency Initiatives

Department: 090 Enterprise Technology Solutions **Dept Priority:** 10 **Project Manager:** Lemons, Cheryl
Agency: 091 Enterprise Technology Solutions **Agency Priority:** **Start Date:** 7/1/20
Exp Category: Software and Hardware (IT) **End Date:** 6/30/25

Description: This project will provide resources for a placeholder to be reallocated annually to individual Department-requested IT projects, after thorough vetting and prioritization of needs by IT Governance.
Purpose: The purpose of this project is to support information technology capital projects that promote efficiency for City departments. This project complies with the City Council directive to scale up technology applications that will increase productivity and reduce costs (Doc. #200900970).

Fund	Object	Prior Year	2021	2022	2023	2024	2025	Total
980	OTHER		0	1,000,000	1,000,000	1,000,000	1,000,000	4,000,000
	Total		0	1,000,000	1,000,000	1,000,000	1,000,000	4,000,000

Fund	Object	Prior Year	2021	2022	2023	2024	2025	Total
	EST PERSONNEL							



Capital Budget Request Form

Lifecycle Asset Replacement

Department: 090 Enterprise Technology Solutions **Dept Priority:** 6 **Project Manager:** Lemons, Cheryl
Agency: 091 Enterprise Technology Solutions **Agency Priority:** **Start Date:** 7/1/20
Exp Category: Software and Hardware (IT) **End Date:** 6/30/25

Description: This project will provide resources for information systems, personal computers, and software. This annual allocation project will enable replacement of the oldest 20% of all personal computers each year, or the upgrading of software as manufacturer support expires. Therefore the need to replace or upgrade all systems in one year as manufacturer support expires would be avoided.

Purpose: This purpose of the project is to improve efficiency and is necessary to maintain compliance with City IT security policy.

Fund	Object	Prior Year	2021	2022	2023	2024	2025	Total
980	EQUIPMENT		140,000	140,000	140,000	140,000	140,000	700,000
Total		500,000	140,000	140,000	140,000	140,000	140,000	700,000

Fund	Object	Prior Year	2021	2022	2023	2024	2025	Total
980	EST PERSONNEL		0	0	0	0	0	0
Total			0	0	0	0	0	0



Capital Budget Request Form

Real Time Crime Center Camera Program

Department: 090 Enterprise Technology Solutions **Dept Priority:** 5 **Project Manager:** Young, Charles
Agency: 091 Enterprise Technology Solutions **Agency Priority:** **Start Date:** 7/1/20
Exp Category: Equipment **End Date:** 6/30/25

Description: This project will provide resources for the replacement and upgrade of Real Time Crime Information Center (RTCC) cameras Citywide which are used by Police to monitor special events, emergency situations, and criminal activity. Many of these cameras are aging and are due for replacement. Funding could also be used to improvements to the RTCC's monitoring systems.

Purpose: The purpose of this project is to maintain reliability of the Citywide camera system in support of improved public safety response.

Fund	Object	Prior Year	2021	2022	2023	2024	2025	Total
980	EQUIPMENT		150,000	0	0	0	0	150,000
Total			150,000	0	0	0	0	150,000

Fund	Object	Prior Year	2021	2022	2023	2024	2025	Total
	EST PERSONNEL							



Capital Budget Request Form

CAGIS Infrastructure

Department: 090 Enterprise Technology Solutions **Dept Priority:** 7 **Project Manager:** Chundur, Raj
Agency: 092 CAGIS **Agency Priority:** **Start Date:** 7/1/20
Exp Category: Software and Hardware (IT) **End Date:** 6/30/25

Description: This project will provide resources to support and maintain the City's digital database map. The CAGIS Infrastructure Project is a joint effort between the City, Duke Energy, and Hamilton County to provide a common real time Geographical Information System (GIS) that enables efficiencies in GIS data collection, analysis, sharing, and management across the three major enterprises.

Purpose: The purpose of this project is to maintain the City's investment in the CAGIS system and to enhance the database by including the scanning of enterprise-wide easement and right-of-way drawings with links to related parcels. This project also continues the implementation of more productive database technologies. This will provide the ability to perform new online analyses of support business processes. Departments will have the ability to perform time sequence environmental and economic analyses on GIS datasets, as well as gain the ability to view easement and right-of-way features on database parcels.

Fund	Object	Prior Year	2021	2022	2023	2024	2025	Total
980	EQUIPMENT		39,000	81,000	59,250	61,500	62,250	303,000
980	OTHER		22,500	27,000	19,750	20,500	20,750	110,500
Total		61,500	61,500	108,000	79,000	82,000	83,000	413,500

Fund	Object	Prior Year	2021	2022	2023	2024	2025	Total
	EST PERSONNEL							



Capital Budget Request Form

CAD Data Backup & Recovery

Department: 100 City Manager **Dept Priority:** 19 **Project Manager:** Vedra, Bill
Agency: 103 Emergency Communications Center **Agency Priority:** 2 **Start Date:** 7/1/20
Exp Category: Software and Hardware (IT) **End Date:** 6/30/23

Description: This project will provide resources for the implementation of a continuous backup of the Computer Aided Dispatch (CAD) system data. The CAD system is used by Calltakers and Dispatchers to communicate with Police and Fire personnel in the field. Currently, the ECC does not have a backup solution for CAD data.

Purpose: The purpose of this project is to backup the data on the servers that run the CAD system to the ETS Centennial Data Center, which will allow the ECC to quickly recover from a system failure.

Fund	Object	Prior Year	2021	2022	2023	2024	2025	Total
980	EQUIPMENT		0	0	0	0	0	0
980	OTHER		20,500	0	0	0	0	20,500
Total			20,500	0	0	0	0	20,500

Fund	Object	Prior Year	2021	2022	2023	2024	2025	Total
	EST PERSONNEL							



Capital Budget Request Form

NICE System Replacement & Upgrade

Department: 100 City Manager **Dept Priority:** 20 **Project Manager:** Vedra, Bill
Agency: 103 Emergency Communications Center **Agency Priority:** 3 **Start Date:** 7/1/20
Exp Category: Software and Hardware (IT) **End Date:** 6/30/21

Description: This project will provide resources for the replacement of the Emergency Communications Center (ECC) Neptune Intelligence Computer Engineering (NICE) system's telephone loggers, and the implementation of screen capture. These loggers record 911 telephone audio and are utilized by Police and Fire to respond to records requests, and by the ECC to perform Quality Assurance reviews.

Purpose: The purpose of this project is to replace the NICE logger servers that are end of life. If the loggers fail, there will be no audio recordings. Replacing the loggers guarantees that the ECC maintains compliance with State of Ohio PSAP standards for 911 call recording, and maintains transparency regarding the ECC's service delivery. Furthermore, implementing screen capture will enhance the ECC's ability to diagnose CAD issues, improve employee accountability, aid Quality Assurance reviews, and help identify training needs.

Fund	Object	Prior Year	2021	2022	2023	2024	2025	Total
980	EQUIPMENT		202,500	359,000	0	0	0	561,500
Total			202,500	359,000	0	0	0	561,500

Fund	Object	Prior Year	2021	2022	2023	2024	2025	Total
	EST PERSONNEL							
Total								



Capital Budget Request Form

Wheeled Recycling Cart Replacement

Department: 100 City Manager **Dept Priority:** 6 **Project Manager:** Magness, Sue
Agency: 104 Office Of Environment and Sustaina **Agency Priority:** **Start Date:** 7/1/20
Exp Category: Equipment **End Date:** 6/30/25

Description:	This project will provide resources for replacement of wheeled recycling carts for those City residents who no longer have a cart, currently estimated at 9,000 households.
Purpose:	The purpose of this project is to increase participation in the residential recycling program, which will divert material from the landfill to the recycling facility. This will reduce the City's landfill tonnage charges. An estimated 2,000 tons per year of trash could be diverted (10,000 cartsX200 lbs per cart), and each ton will save a \$25 landfill tipping fee, \$25 residential recycling incentive payment, and \$10 Rumpke revenue-sharing.

Fund	Object	Prior Year	2021	2022	2023	2024	2025	Total
980	EQUIPMENT		25,000	25,000	25,000	25,000	25,000	125,000
Total		50,000	25,000	25,000	25,000	25,000	25,000	125,000

Fund	Object	Prior Year	2021	2022	2023	2024	2025	Total
	EST PERSONNEL							
Total								



Capital Budget Request Form

Affordable Housing

Department: 160 Community & Economic Developme **Dept Priority:** 3 **Project Manager:** Hackworth, Roy
Agency: 162 Housing Division **Agency Priority:** **Start Date:** 7/1/20
Exp Category: Housing Neighborhood Development **End Date:** 6/30/25

Description: This project will provide resources for targeted investments in affordable housing projects.
Purpose: The purpose of this project is to preserve and develop affordable housing in the City.

Fund	Object	Prior Year	2021	2022	2023	2024	2025	Total
980	OTHER		305,500	611,000	611,000	611,000	611,000	2,749,500
Total		611,000	305,500	611,000	611,000	611,000	611,000	2,749,500

Fund	Object	Prior Year	2021	2022	2023	2024	2025	Total
	EST PERSONNEL							



Capital Budget Request Form

Bethany House

Department: 160 Community & Economic Developme **Dept Priority:** 11 **Project Manager:** Hackworth, Roy
Agency: 162 Housing Division **Agency Priority:** **Start Date:** 7/1/20
Exp Category: Housing Neighborhood Development **End Date:** 6/30/25

Description: This project will provide resources for the site preparation and construction of a new homeless shelter with approximately 130 beds at 4769 Reading Road in the Bond Hill neighborhood. The project may also provide resources for other infrastructure improvements needed to support this new homeless shelter. These resources will leverage private funding to complete the construction.

Purpose: The purpose of this project is to construct a facility capable of addressing the needs of families experiencing homelessness or at risk of homelessness.

Fund	Object	Prior Year	2021	2022	2023	2024	2025	Total
980	OTHER		1,000,000	0	0	0	0	1,000,000
Total			1,000,000	0	0	0	0	1,000,000

Fund	Object	Prior Year	2021	2022	2023	2024	2025	Total
	EST PERSONNEL							



Capital Budget Request Form

Strategic Housing Initiatives Program (SHIP)

Department: 160 Community & Economic Developme **Dept Priority:** 2 **Project Manager:** Hackworth, Roy
Agency: 162 Housing Division **Agency Priority:** **Start Date:** 7/1/20
Exp Category: Housing Neighborhood Development **End Date:** 6/30/25

Description: This project will provide resources for the Strategic Housing Initiatives Program, which will offer strategic investment to housing projects throughout the City's neighborhoods. The program will support the rehabilitation or new construction of market rate, workforce, and affordable rental and home ownership units as well as permanent supportive housing.

Purpose: The purpose of this project is to provide leveraged investment in City neighborhoods in order to create diverse housing options to residents at all stages of life.

Fund	Object	Prior Year	2021	2022	2023	2024	2025	Total
980	OTHER		0	200,000	200,000	200,000	200,000	800,000
Total		175,000	0	200,000	200,000	200,000	200,000	800,000

Fund	Object	Prior Year	2021	2022	2023	2024	2025	Total
	EST PERSONNEL							

Note: The Approved FY 2020-2021 Capital Budget included an allocation of \$255,000 in General Capital resources to the "Neighborhood Housing NOFA" project in FY 2021. This project was revised and renamed "Strategic Housing Initiatives Program (SHIP)" in the Recommended FY 2021 Capital Budget Update. The recommended source of funding for the project was changed from General Capital to the Special Housing Permanent Improvement Fund and increased from \$255,000 to \$400,000.



Capital Budget Request Form

Clifton Cultural Arts Center - TIF

Department: 160 Community & Economic Developme **Dept Priority:** 10 **Project Manager:** Malek, Joseph
Agency: 164 Economic Development and Major/S **Agency Priority:** **Start Date:** 7/1/20
Exp Category: Economic Development **End Date:** 6/30/25

Description: This project will provide resources for land acquisition as well as furnishings, fixtures, and equipment for the new Clifton Cultural Arts Center (CCAC).
Purpose: The purpose of this project is to create a new home for CCAC that fosters successful and healthy children, adults, and communities through participation in the arts. in Uptown and throughout Greater Cincinnati.

Fund	Object	Prior Year	2021	2022	2023	2024	2025	Total
487	OTHER		250,000	0	0	0	0	250,000
980	OTHER		250,000	0	0	0	0	250,000
Total			500,000	0	0	0	0	500,000

Fund	Object	Prior Year	2021	2022	2023	2024	2025	Total
	EST PERSONNEL							



Capital Budget Request Form

Commercial & Industrial Public Improvements

Department: 160 Community & Economic Developme **Dept Priority:** 8 **Project Manager:** Bertsch, Robert
Agency: 164 Economic Development and Major/S **Agency Priority:** **Start Date:** 7/1/20
Exp Category: Economic Development **End Date:** 6/30/25

Description: This project will provide resources for planning activities and public improvements in accordance with existing and future plans. Public improvements would include any specific infrastructure improvements, development and pre-development activities to facilitate retention, expansion, and attraction of businesses within commercial and industrial areas of the City.

Purpose: The purpose of this project is to stimulate additional development and to leverage private investment within commercial and industrial areas of the City outside of the Central Business District (CBD).

Fund	Object	Prior Year	2021	2022	2023	2024	2025	Total
980	OTHER		210,500	250,000	250,000	250,000	250,000	1,210,500
Total			210,500	250,000	250,000	250,000	250,000	1,210,500

Fund	Object	Prior Year	2021	2022	2023	2024	2025	Total
	EST PERSONNEL							



Capital Budget Request Form

Community Development Focus District

Department: 160 Community & Economic Developme **Dept Priority:** 7 **Project Manager:** Bertsch, Robert
Agency: 164 Economic Development and Major/S **Agency Priority:** **Start Date:** 7/1/20
Exp Category: Economic Development **End Date:** 6/30/25

Description: This project will provide resources for projects in neighborhoods that are identified in the City Consolidated Plan as Strategic Investment Areas and Neighborhood Revitalization Strategy Areas. Projects will include development and pre-development activities, as well as gap financing and public improvements. Resources will be further targeted to viable, market-driven and mixed-use development that can create a catalytic impact to stabilize and revitalize neighborhoods.

Purpose: The purpose of this project is to target viable, market-driven economic and mixed use development in neighborhoods that are designated Neighborhood Revitalization Strategy Areas or Community Development Focus Districts. The project will help stabilize those neighborhoods by making funding available for projects that would normally not be eligible for Community Development Block Grant (CDBG) funds.

Fund	Object	Prior Year	2021	2022	2023	2024	2025	Total
980	OTHER		300,000	300,000	300,000	300,000	300,000	1,500,000
	Total	140,000	300,000	300,000	300,000	300,000	300,000	1,500,000
Fund	Object	Prior Year	2021	2022	2023	2024	2025	Total
	EST PERSONNEL							



Capital Budget Request Form

Neighborhood Business Property Holding

Department: 160 Community & Economic Developme **Dept Priority:** 4 **Project Manager:** Bertsch, Robert
Agency: 164 Economic Development and Major/S **Agency Priority:** **Start Date:** 7/1/20
Exp Category: Economic Development **End Date:** 6/30/25

Description: This project will provide resources for the rehabilitation and maintenance of City-owned properties by providing for necessary upkeep. The intent of owning such property is to position strategically important parcels for commercial redevelopment through proactive land assembly, which often requires the City to temporarily own the property in order to perform pre-development activities such as demolition, site infrastructure improvements, and other related expenses.

Purpose: The purpose of this project is to keep City-owned property in good condition in order to keep up the standards in the neighborhood where the property is located and to avoid property code violations.

Fund	Object	Prior Year	2021	2022	2023	2024	2025	Total
980	OTHER		200,000	200,000	200,000	200,000	200,000	1,000,000
Total		200,000	200,000	200,000	200,000	200,000	200,000	1,000,000

Fund	Object	Prior Year	2021	2022	2023	2024	2025	Total
	EST PERSONNEL							



Capital Budget Request Form

Athletics Facilities Renovation

Department: 190 Recreation **Dept Priority:** 2 **Project Manager:** Jones, Dan
Agency: 199 Support Services **Agency Priority:** 2 **Start Date:** 7/1/20
Exp Category: Infrastructure(Smale Commission) **End Date:** 6/30/25

Description: This project will provide resources for the renovation of tennis courts, ball fields, soccer fields, football fields, hard surface play areas, bike trails, and outdoor basketball facilities. Work will include, but not be limited to, resurfacing, regrading, infield renovation, turf renovations, the clear-coating of gym floors, fencing installations or renovations, drainage improvements, site amenities, and purchasing equipment. Community requests/partnerships and emergency projects are also included.

Purpose: The purpose of this project is to renovate and upgrade recreation athletic facilities for safety, usability, and functionality and to ensure compliance with City and State codes, including ADA standards.

Fund	Object	Prior Year	2021	2022	2023	2024	2025	Total
980	CONSTRUCTION		437,500	336,000	365,500	342,000	349,500	1,830,500
980	ENGINEERING		58,000	45,000	48,500	45,500	46,500	243,500
980	EQUIPMENT		58,000	45,000	48,500	45,500	46,500	243,500
980	OTHER		29,500	22,000	24,500	23,000	23,500	122,500
Total		495,000	583,000	448,000	487,000	456,000	466,000	2,440,000

Fund	Object	Prior Year	2021	2022	2023	2024	2025	Total
980	EST PERSONNEL	115,000	140,000	105,000	120,000	110,000	110,000	585,000



Capital Budget Request Form

Recreation Facilities Renovation

Department: 190 Recreation **Dept Priority:** 1 **Project Manager:** Jones, Dan
Agency: 199 Support Services **Agency Priority:** 1 **Start Date:** 7/1/20
Exp Category: Infrastructure(Smale Commission) **End Date:** 6/30/25

Description: This project will provide resources for the renovation of recreation facilities throughout the city. Renovations would include roof replacements, installation of new heating, ventilating, and air conditioning (HVAC) systems; improvements/renovations to the interior and exterior of facilities; replacement of doors and windows; mechanical system improvements; upgrades of fire protection and security systems; renovations of exterior softscapes and hardscapes; and purchasing equipment. Community requests/partnerships and emergency projects are also included.

Purpose: The purpose of this project is to renovate and upgrade recreation facilities in order to extend their useful life, improve their efficiency and functionality, and ensure compliance with City and State codes, including ADA standards.

Fund	Object	Prior Year	2021	2022	2023	2024	2025	Total
980	CONSTRUCTION		1,008,000	1,290,000	1,249,500	1,317,000	1,346,000	6,210,500
980	ENGINEERING		134,500	172,000	166,500	175,500	179,500	828,000
980	EQUIPMENT		134,500	172,000	166,500	175,500	179,500	828,000
980	OTHER		67,000	87,000	83,500	88,000	90,000	415,500
Total		1,545,000	1,344,000	1,721,000	1,666,000	1,756,000	1,795,000	8,282,000

Fund	Object	Prior Year	2021	2022	2023	2024	2025	Total
980	EST PERSONNEL	360,000	325,000	405,000	400,000	415,000	420,000	1,965,000



Capital Budget Request Form

enCodePlus Customer Service Platform

Department: 210 Buildings & Inspections **Dept Priority:** 3 **Project Manager:** Shad, Matthew
Agency: 211 Buildings & Inspections, Licenses & **Start Date:** 7/1/20
Exp Category: Software and Hardware (IT) **End Date:** 6/30/25

Description: This project will provide resources for an application that allows citizens to estimate quantitative zoning requirements for a particular property. Citizens will enter property information and the software queries the data against code requirements as they pertain to development regulations. The system then produces a receipt of requirements based on the information provided by the citizen. The system will be available 24/7.

Purpose: The purpose of this project is to improve customer service and continue enhancing timeliness and accuracy of project pre-planning advice. This system will reduce opportunities for errors, permitting delays, and costly revisions.

Fund	Object	Prior Year	2021	2022	2023	2024	2025	Total
980	OTHER		27,000	0	0	0	0	27,000
Total			27,000	0	0	0	0	27,000

Fund	Object	Prior Year	2021	2022	2023	2024	2025	Total
	EST PERSONNEL							



Capital Budget Request Form

BuildingBlocks Code Enforcement Interface

Department: 210 Buildings & Inspections **Dept Priority:** 2 **Project Manager:** Cunningham, Ed
Agency: 212 Property Maintenance Code Enforce **Agency Priority:** **Start Date:** 7/1/20
Exp Category: Software and Hardware (IT) **End Date:** 6/30/25

Description: This project will provide a map-based application that connects and updates property data held in different systems and formats across departments and agencies. The program is equipped to provide advanced data analytics and automated reporting within a single interface.

Purpose: The purpose of this project is to provide more accurate data to the Property Maintenance Code Enforcement Program (PMCE). The program will be utilized to analyze common characteristics of confirmed vacant buildings, which will allow PMCE to then identify other properties with similar characteristics. Identifying at-risk properties will help PMCE to make more efficient and informed decisions on how to address code violations and mitigate potential hazards.

Fund	Object	Prior Year	2021	2022	2023	2024	2025	Total
980	OTHER		85,500	0	0	0	0	85,500
Total			85,500	0	0	0	0	85,500

Fund	Object	Prior Year	2021	2022	2023	2024	2025	Total
	EST PERSONNEL							
Total								



Capital Budget Request Form

Hazard Abatement/Demolition Program

Department: 210 Buildings & Inspections **Dept Priority:** 1 **Project Manager:** Cunningham, Ed
Agency: 212 Property Maintenance Code Enforce **Agency Priority:** **Start Date:** 7/1/20
Exp Category: Housing Neighborhood Development **End Date:** 6/30/25

Description: This project will provide resources for demolition and barricading costs of buildings that have been declared unsafe, a public nuisance or condemned through the administrative process. The project funds are targeted for areas where Community Development Block Grant funding is impractical, such as commercial or historical districts.

Purpose: The purpose of this project is to abate the hazardous existing structures with demolition/barricading means thereby remedying the public safety concerns, reducing blight and arresting the degradation of the City's neighborhoods.

Fund	Object	Prior Year	2021	2022	2023	2024	2025	Total
980	OTHER		142,500	510,000	491,000	546,000	556,000	2,245,500
	Total	346,000	142,500	510,000	491,000	546,000	556,000	2,245,500
Fund	Object	Prior Year	2021	2022	2023	2024	2025	Total
	EST PERSONNEL							



Capital Budget Request Form

Police Mobile Digital Video (In-Car Camera) Storage

Department: 220 Police Dept Priority: 2 Project Manager: Cosgrove, Kristen
 Agency: 226 Support Bureau Agency Priority: Start Date: 7/1/20
 Exp Category: Equipment End Date: 6/30/25

Description:	This project will provide resources for a wireless mobile digital video (in-car camera) and storage system.
Purpose:	The purpose of this project is to replace the current system which is not industry standard, past its system life, and no longer supported by the vendor. In-car cameras and video storage are a condition of the Federal Court Memorandum of Understanding (MOU).

Fund	Object	Prior Year	2021	2022	2023	2024	2025	Total
980	EQUIPMENT		350,000	173,000	169,000	173,000	177,000	1,042,000
Total		168,000	350,000	173,000	169,000	173,000	177,000	1,042,000

Fund	Object	Prior Year	2021	2022	2023	2024	2025	Total
	EST PERSONNEL							
Total								



Capital Budget Request Form

Facility Wi-Fi and Car Routers

Department: 220 Police **Dept Priority:** 3 **Project Manager:** Olthaus, Jim
Agency: 227 Administration Bureau **Agency Priority:** **Start Date:** 7/1/20
Exp Category: Equipment **End Date:** 6/30/25

Description: This project will provide resources for Facility Wi-Fi Access Points integral to the operation of all computer software in Police vehicles.
Purpose: The purpose of this project is to update the technology to allow for improved computer access in Police vehicles.

Fund	Object	Prior Year	2021	2022	2023	2024	2025	Total
980	EQUIPMENT		60,000	0	0	0	0	60,000
Total			60,000	0	0	0	0	60,000

Fund	Object	Prior Year	2021	2022	2023	2024	2025	Total
	EST PERSONNEL							
Total								



Capital Budget Request Form

Records Management System (RMS)

Department: 220 Police **Dept Priority:** 4 **Project Manager:** Olthaus, Jim
Agency: 227 Administration Bureau **Agency Priority:** **Start Date:** 7/1/20
Exp Category: Software and Hardware (IT) **End Date:** 6/30/25

Description: This project will provide resources for a Records Management System (RMS) Upgrade.
Purpose: The purpose of this project is to upgrade the current RMS system which is three versions behind and must be upgraded pursuant to contract support requirements. Without vendor support for the software, processing of records requests would be subject to potential delays.

Fund	Object	Prior Year	2021	2022	2023	2024	2025	Total
980	EQUIPMENT		115,000	0	0	0	0	115,000
Total		500,000	115,000	0	0	0	0	115,000
Fund	Object	Prior Year	2021	2022	2023	2024	2025	Total
	EST PERSONNEL							



Capital Budget Request Form

Convention Center Expansion

Department: 230 Transportation & Engineering **Project Manager:** Brazina, John
Agency: 232 Transportation Planning **Start Date:** 7/1/20
Exp Category: Debt Service Payments **End Date:** 6/30/25

Description: This project will provide resources for the City's General Capital Budget contribution to the Convention Center Expansion project.

Purpose: The purpose of this project is to maintain a separate distinct project for the payments made for the City's contribution from the General Capital Budget for the expansion of the Convention Center. The City's contribution from the General Capital Budget began with the 2003 allocation. The amount of the City's contribution was amended in FY 2015.

Fund	Object	Prior Year	2021	2022	2023	2024	2025	Total
980	OTHER		0	0	0	0	0	0
Total		250,000	0	0	0	0	0	0

Fund	Object	Prior Year	2021	2022	2023	2024	2025	Total
	EST PERSONNEL							



Capital Budget Request Form

East Walnut Hills Two-Way Conversion

Department: 230 Transportation & Engineering **Dept Priority:** 34 **Project Manager:** Johnston, Brad
Agency: 232 Transportation Planning **Agency Priority:** **Start Date:** 7/1/20
Exp Category: Infrastructure(Smale Commission) **End Date:** 6/30/25

Description: This project will provide resources for the conversion of both William Howard Taft Road and E McMillan Street to two-way between Victory Parkway and Woodburn Avenue.

Purpose: The purpose of the project is to improve circulation in the East Walnut Hills neighborhood. Converting to two-way streets will also slow traffic and help improve access to businesses in the area.

Fund	Object	Prior Year	2021	2022	2023	2024	2025	Total
980	CONSTRUCTION		900,000	0	0	0	0	900,000
980	ENGINEERING		100,000	0	0	0	0	100,000
Total			1,000,000	0	0	0	0	1,000,000

Fund	Object	Prior Year	2021	2022	2023	2024	2025	Total
	EST PERSONNEL							



Capital Budget Request Form

Neighborhood Gateways/Greenways Imprvmnt

Department: 230 Transportation & Engineering **Dept Priority:** 22 **Project Manager:** Andrews, Matthew
Agency: 232 Transportation Planning **Agency Priority:** **Start Date:** 7/1/20
Exp Category: New Infrastructure **End Date:** 6/30/25

Description: This project will provide resources for the gateway and greenway improvements in the City's neighborhoods in conjunction with streetscape and roadway improvement projects. The project will contribute to the positive image of the City by providing valuable greenspace improvements along pedestrian, bicycle and vehicular corridors and entry points to the neighborhoods. Project funding will be used to leverage outside grant funding by providing local-match funds, and will leverage private participation with maintenance and operating agreements with community organizations and adjacent businesses and property owners.

Purpose: The purpose of this project is to provide funding for the planning, design, engineering, construction, and inspection of new gateways and existing corridors that include safety improvements (bumpouts and median islands) as well as street trees and landscaping.

Fund	Object	Prior Year	2021	2022	2023	2024	2025	Total
980	CONSTRUCTION		71,500	92,000	88,500	98,000	100,000	450,000
980	ENGINEERING		28,500	37,000	35,500	39,000	40,000	180,000
Total		113,000	100,000	129,000	124,000	137,000	140,000	630,000
Fund	Object	Prior Year	2021	2022	2023	2024	2025	Total
980	EST PERSONNEL		28,500	50,000	50,000	50,000	50,000	228,500



Capital Budget Request Form

OKI Corridor Studies

Department: 230 Transportation & Engineering **Dept Priority:** 27 **Project Manager:** Kelly, Martha
Agency: 232 Transportation Planning **Agency Priority:** **Start Date:** 7/1/20
Exp Category: Infrastructure(Smale Commission) **End Date:** 6/30/25

Description: This project will provide resources for the City's portion of local matching funds to the Ohio-Kentucky-Indiana Regional Council of Governments (OKI), Transportation Improvement District (TID) or the Ohio Department of Transportation (ODOT). It will also provide City staff support activities for a variety of Corridor studies underway or planned in the region. This includes Eastern Corridor, I-75, Uptown at I-71, and other regionally significant planning, design and construction projects. Funds may be used to leverage additional public and/or private funding for infrastructure projects and construction.

Purpose: The purpose of this project is to provide matching funds and staff participation to support various transportation studies and construction projects designed to improve transportation in the City and the region, typically as part of ongoing OKI type corridor studies.

Fund	Object	Prior Year	2021	2022	2023	2024	2025	Total
980	OTHER		20,000	129,000	124,000	137,000	140,000	550,000
Total		114,000	20,000	129,000	124,000	137,000	140,000	550,000

Fund	Object	Prior Year	2021	2022	2023	2024	2025	Total
980	EST PERSONNEL	114,000	20,000	129,000	124,000	137,000	140,000	550,000
Total		114,000	20,000	129,000	124,000	137,000	140,000	550,000



Capital Budget Request Form

Safety Improvements

Department: 230 Transportation & Engineering **Dept Priority:** 15 **Project Manager:** Williams, Bryan
Agency: 232 Transportation Planning **Agency Priority:** **Start Date:** 7/1/20
Exp Category: Infrastructure(Smale Commission) **End Date:** 6/30/25

Description: This project will provide resources for the upgrade of existing streets that require minor improvements based upon safety and operational recommendations. Included in this project is all work necessary to plan, design, construct, and inspect the proposed improvements, such as islands, bump outs, and other channelization methods. This project also includes aesthetic and other required elements to improve the neighborhood transportation network. Funds may also be used to leverage additional public and/or private funding for infrastructure projects and construction.

Purpose: The purpose of this project is to make minor safety improvements to streets that do not generally qualify for outside funding. This project coordinates efforts with other projects (like the Street Rehabilitation Program) or stands alone to construct safety improvements to maximize funding allocations.

Fund	Object	Prior Year	2021	2022	2023	2024	2025	Total
980	CONSTRUCTION		121,000	48,000	73,000	66,000	66,000	374,000
Total		89,000	121,000	48,000	73,000	66,000	66,000	374,000

Fund	Object	Prior Year	2021	2022	2023	2024	2025	Total
980	EST PERSONNEL	5,000	50,000	5,000	5,000	5,000	5,000	70,000
Total								



Capital Budget Request Form

Sidewalk Repair Program

Department: 230 Transportation & Engineering **Dept Priority:** 12 **Project Manager:** Geraci, Lori
Agency: 232 Transportation Planning **Agency Priority:** **Start Date:** 7/1/20
Exp Category: Infrastructure(Smale Commission) **End Date:** 6/30/25

Description:	This project will provide resources for the repair, reconstruction, construction, and removal of walks, driveways, curb ramps, bus service walks, street and sidewalk pavers, structural slabs, and curbs that are the responsibility of the City of Cincinnati. This project supports the labor, materials, training, and technologies needed to plan, design, build, and inspect the proposed improvements.
Purpose:	The purpose of this project is to improve the quality of pedestrian and vehicular access within the City of Cincinnati. The project will provide resources to improve Americans with Disabilities Act (ADA) access through construction of curb ramps and reconstruction of defective sidewalks that are the City's responsibility.

Fund	Object	Prior Year	2021	2022	2023	2024	2025	Total
980	CONSTRUCTION		113,500	111,000	100,000	123,000	129,000	576,500
980	ENGINEERING		150,000	150,000	150,000	150,000	150,000	750,000
Total		217,000	263,500	261,000	250,000	273,000	279,000	1,326,500
Fund	Object	Prior Year	2021	2022	2023	2024	2025	Total
980	EST PERSONNEL	150,000	150,000	150,000	150,000	150,000	150,000	750,000



Capital Budget Request Form

Wasson Way Trail

Department: 230 Transportation & Engineering **Dept Priority:** 23 **Project Manager:** McVay, Melissa
Agency: 232 Transportation Planning **Agency Priority:** **Start Date:** 7/1/20
Exp Category: New Infrastructure **End Date:** 6/30/25

Description: This project will provide resources for the design and construction of the Wasson Way Trail, a shared-use path for bicycles and pedestrians extending from near the intersection of Montgomery Road and Dana Avenue in Evanston eastward through the City of Norwood, the Cincinnati neighborhoods of Evanston, Hyde Park, Oakley, and Mount Lookout, and the Village of Fairfax, and ending east of Wooster Road near its intersection with Red Bank Road in Columbia Township. Resources may be used for labor, materials, and technology as needed to plan, design, acquire right-of-way, build, and inspect the proposed trail and related improvements.

Purpose: The purpose of this project is to increase mobility within and accessibility to several Cincinnati neighborhoods by creating a new opportunity for active transportation that is free and convenient.

Fund	Object	Prior Year	2021	2022	2023	2024	2025	Total
980	CONSTRUCTION		500,000	0	0	0	0	500,000
980	ENGINEERING		100,000	0	0	0	0	100,000
Total		230,000	600,000	0	0	0	0	600,000

Fund	Object	Prior Year	2021	2022	2023	2024	2025	Total
980	EST PERSONNEL	25,000	50,000	0	0	0	0	50,000
Total								



Capital Budget Request Form

Auburn Avenue Improvements

Department: 230 Transportation & Engineering **Dept Priority:** 24 **Project Manager:** Kelly, Chris
Agency: 233 Engineering **Agency Priority:** **Start Date:** 7/1/20
Exp Category: Infrastructure(Smale Commission) **End Date:** 6/30/25

Description: This project will provide resources for the design and construction of pavement/roadway widening improvements along Auburn Avenue between William Howard Taft and Gilman. Resources may be used for local grant match, labor, materials, and technology as needed to plan, design, acquire right-of-way, build, and inspect the related improvements.

Purpose: The purpose of this project is to improve the safety and capacity of Auburn Avenue between William Howard Taft and Gilman which will reduce the high accident rate along this stretch of roadway. These funds will leverage \$1.4 million of Ohio Public Works Commission (OPWC) funds.

Fund	Object	Prior Year	2021	2022	2023	2024	2025	Total
980	CONSTRUCTION		711,000	0	0	0	0	711,000
980	ENGINEERING		155,000	0	0	0	0	155,000
Total		360,000	866,000	0	0	0	0	866,000

Fund	Object	Prior Year	2021	2022	2023	2024	2025	Total
980	EST PERSONNEL	60,000	60,000	0	0	0	0	60,000
Total		60,000	60,000	0	0	0	0	60,000



Capital Budget Request Form

MLK/I-71 Interchange SIB Loan

Department: 230 Transportation & Engineering **Dept Priority:** 2 **Project Manager:** Gindling, Don
Agency: 233 Engineering **Agency Priority:** **Start Date:** 7/1/20
Exp Category: Debt Service Payments **End Date:** 6/30/25

Description: This project will provide resources to pay the interest payments and other fees on an Ohio State Infrastructure Bank (SIB) loan of \$25 million for the construction of the Martin Luther King, Jr./I-71 Interchange as approved by the City Council (Ord. No. 377-2013). The Martin Luther King Jr./I-71 Interchange will improve access from I-71 to the Uptown area and neighboring communities.

Purpose: The purpose of this project is to reduce congestion and travel times in the area, improve way finding, increase safety, and promote economic vitality in the Uptown area of Cincinnati.

Fund	Object	Prior Year	2021	2022	2023	2024	2025	Total
980	OTHER		185,000	538,500	538,500	538,500	538,500	2,339,000
Total			185,000	538,500	538,500	538,500	538,500	2,339,000
Fund	Object	Prior Year	2021	2022	2023	2024	2025	Total
	EST PERSONNEL							



Capital Budget Request Form

Pavement Management

Department: 230 Transportation & Engineering **Dept Priority:** 20 **Project Manager:** Ertel, Chris
Agency: 233 Engineering **Agency Priority:** **Start Date:** 7/1/20
Exp Category: Infrastructure(Smale Commission) **End Date:** 6/30/25

Description: This project will provide resources for a pavement management system and includes a thorough inspection and evaluation of all through streets each year. Residential streets will be inspected every three years. These inspections are used to measure the condition of City streets, to better measure the effectiveness of rehabilitation and maintenance programs, and to guide selection of streets for the Street Rehabilitation Program. This project supports the labor, materials, and technology needed for this project.

Purpose: The purpose of this project is to identify the condition of Cincinnati's streets and guide decisions on the appropriate time for and type of treatment, including reconstruction, rehabilitation, resurfacing, slurry seal, crack seal, and rejuvenation. Additionally, there is a federal standard (GASB 34) that requires that the entire street system be inspected on a three-year cycle to evaluate the conditions of public transportation assets.

Fund	Object	Prior Year	2021	2022	2023	2024	2025	Total
980	ENGINEERING		150,000	159,000	153,000	170,000	173,000	805,000
Total		300,000	150,000	159,000	153,000	170,000	173,000	805,000

Fund	Object	Prior Year	2021	2022	2023	2024	2025	Total
980	EST PERSONNEL		10,000	10,000	10,000	10,000	10,000	50,000
Total			10,000	10,000	10,000	10,000	10,000	50,000



Capital Budget Request Form

Street Rehabilitation

Department: 230 Transportation & Engineering **Dept Priority:** 3 **Project Manager:** Ertel, Chris
Agency: 233 Engineering **Agency Priority:** **Start Date:** 7/1/20
Exp Category: Infrastructure(Smale Commission) **End Date:** 6/30/25

Description: This project will provide resources for the systematic repair and resurfacing of streets throughout the City under the Street Rehabilitation Program. This project supports repairs to curbs, pavements, and resurfacing the roadway. Project funds are also used to match funding from other sources including the Ohio Public Works Commission and the Ohio Department of Transportation. These leveraged funds are used to rehabilitate additional streets. This project supports the labor, materials, and technologies needed to plan, design, build, and inspect this construction. This project also includes Stormwater Management infrastructure.

Purpose: The purpose of this project is to improve safety for motorists and quality of life in neighborhoods by preserving and upgrading street pavement and curbs on over 985 miles of streets. These streets have an area of approximately 2,900 lane-miles (a lane mile is an area equivalent to a one-mile long by ten-foot wide lane) with a replacement value of \$3.6 billion. Additional outside funding is sought to help meet and exceed this standard (100 lane miles). Street Rehabilitation designs should follow the National Association of City Transportation Officials Urban Design Guide where deemed appropriate.

Fund	Object	Prior Year	2021	2022	2023	2024	2025	Total
980	CONSTRUCTION		14,609,000	17,138,000	17,383,000	19,333,000	19,715,000	88,178,000
980	ENGINEERING		500,000	500,000	500,000	500,000	500,000	2,500,000
Total		14,793,000	15,109,000	17,638,000	17,883,000	19,833,000	20,215,000	90,678,000

Fund	Object	Prior Year	2021	2022	2023	2024	2025	Total
980	EST PERSONNEL	1,500,000	1,500,000	1,500,000	1,500,000	1,500,000	1,500,000	7,500,000



Capital Budget Request Form

Street Rehabilitation - Capital Acceleration

Department: 230 Transportation & Engineering **Dept Priority:** 4 **Project Manager:** Ertel, Chris
Agency: 233 Engineering **Agency Priority:** **Start Date:** 7/1/20
Exp Category: Infrastructure(Smale Commission) **End Date:** 6/30/25

Description: This project will provide additional resources for the systematic repair, resurfacing, and preventative maintenance of streets throughout the City under the Street Rehabilitation Program. This project supports repairs to curbs, pavements, and resurfacing the roadway. This project supports the labor, materials, and technologies needed to plan, design, build, and inspect this construction. This project also includes Stormwater Management infrastructure.

Purpose: The purpose of this project is to accelerate the improvement schedule of city roads to improve safety for motorists and quality of life. City streets have an area of approximately 2,900 lane-miles (a lane mile is an area equivalent to a one-mile long by ten-foot wide lane) with a replacement value of \$3.6 billion. This project is included in the Capital Acceleration Plan to address the aging infrastructure of the City. Street Rehabilitation designs should follow the National Association of City Transportation Officials Urban Design Guide where deemed appropriate.

Fund	Object	Prior Year	2021	2022	2023	2024	2025	Total
980	CONSTRUCTION		1,800,000	0	0	0	0	1,800,000
980	ENGINEERING		200,000	0	0	0	0	200,000
Total		10,000,000	2,000,000	0	0	0	0	2,000,000

Fund	Object	Prior Year	2021	2022	2023	2024	2025	Total
980	EST PERSONNEL	1,000,000	200,000	0	0	0	0	200,000
Total								



Capital Budget Request Form

Computerized Traffic Signal System

Department: 230 Transportation & Engineering **Dept Priority:** 7 **Project Manager:** Long, Greg
Agency: 239 Traffic Engineering **Start Date:** 7/1/20
Exp Category: Infrastructure(Smale Commission) **End Date:** 6/30/25

Description: This project will provide resources for the completion of the remaining portions and upgrade existing portions of the computerized traffic signal system as recommended by the Infrastructure Commission. The project will provide responsive control of traffic signals throughout the City. This project will also provide and upgrade computer equipment and software for those tasks directly related to the project including the replacement of the system specific hardware and software.

Purpose: The purpose of this project is to enable the City's traffic signal system to be more functionally responsive to changeable traffic demands by funding the purchase of electronic solid state equipment. The project would also fund the purchase of adaptive traffic control equipment. Approximately 50 controllers would be placed in service each year.

Fund	Object	Prior Year	2021	2022	2023	2024	2025	Total
980	CONSTRUCTION		205,000	0	0	0	0	205,000
980	ENGINEERING		20,000	0	0	25,000	25,000	70,000
980	EQUIPMENT		75,000	0	0	43,000	43,000	161,000
Total		330,000	300,000	0	0	68,000	68,000	436,000

Fund	Object	Prior Year	2021	2022	2023	2024	2025	Total
980	EST PERSONNEL	30,000	30,000	0	0	30,000	30,000	90,000
Total								



Capital Budget Request Form

Gas Street Light Repair and Replacement

Department: 230 Transportation & Engineering **Dept Priority:** 28 **Project Manager:** Long, Greg
Agency: 239 Traffic Engineering **Agency Priority:** **Start Date:** 7/1/20
Exp Category: Infrastructure(Smale Commission) **End Date:** 6/30/25

Description: This project will provide resources for addressing the capital costs associated with the repair and replacement of the aging gas street light infrastructure.
Purpose: The purpose of this project is to provide resources to replace and upgrade the existing gas light infrastructure.

Fund	Object	Prior Year	2021	2022	2023	2024	2025	Total
980	ENGINEERING		24,000	100,000	100,000	100,000	100,000	424,000
980	EQUIPMENT		20,000	366,000	359,000	397,000	396,000	1,538,000
	Total		44,000	466,000	459,000	497,000	496,000	1,962,000

Fund	Object	Prior Year	2021	2022	2023	2024	2025	Total
980	EST PERSONNEL		24,000	75,000	75,000	75,000	75,000	324,000



Capital Budget Request Form

Street Light Infrastructure

Department: 230 Transportation & Engineering **Dept Priority:** 19 **Project Manager:** Long, Greg
Agency: 239 Traffic Engineering **Agency Priority:** **Start Date:** 7/1/20
Exp Category: Infrastructure(Smale Commission) **End Date:** 6/30/25

Description: This project will provide resources for the design, planning, installation, maintenance, repair, replacement, expansion, and modernization of the City's electric street light infrastructure. This project also includes the conversion of City fixtures as well as assessed street light fixtures to LED where applicable.

Purpose: The purpose of this project is to provide street lighting on City streets in order to promote public safety. Conversion to LED is consistent with City Council direction under Ordinance No. 0008-2014, reference document number 2018000352, and the 2018 Street Light Audit conducted by the City's Internal Auditor.

Fund	Object	Prior Year	2021	2022	2023	2024	2025	Total
980	CONSTRUCTION		107,000	116,000	111,000	119,000	123,000	576,000
980	ENGINEERING		249,000	153,000	152,000	159,000	159,000	872,000
980	EQUIPMENT		424,000	482,000	476,000	517,000	515,000	2,414,000
	Total	116,000	780,000	751,000	739,000	795,000	797,000	3,862,000

Fund	Object	Prior Year	2021	2022	2023	2024	2025	Total
980	EST PERSONNEL	10,000	110,000	110,000	110,000	110,000	110,000	550,000



Capital Budget Request Form

Traffic Control Device Installation & Renovation

Department: 230 Transportation & Engineering **Dept Priority:** 11 **Project Manager:** Long, Greg
Agency: 239 Traffic Engineering **Agency Priority:** **Start Date:** 7/1/20
Exp Category: Infrastructure(Smale Commission) **End Date:** 6/30/25

Description: This project will provide resources for approved traffic control devices, including raised pavement markers, reflective raised separators, rumble strips, attenuation devices or hazard markers typically installed in curves and other roadway areas where the visibility or normal painted markings is not sufficient. These traffic control devices are installed on areas with high crash rates and on streets that are not on the street rehabilitation six-year plan.

Purpose: The purpose of this project is to provide traffic control devices for overall crash prevention program countermeasures. These traffic control devices increase the target value of the pavement markings and are used as an overall crash prevention program. These devices provide guidance to motorists and provide a greater conspicuity in difficult weather conditions.

Fund	Object	Prior Year	2021	2022	2023	2024	2025	Total
980	CONSTRUCTION		70,000	78,000	73,000	85,000	88,000	394,000
980	ENGINEERING		10,000	10,000	10,000	10,000	10,000	50,000
980	EQUIPMENT		90,000	25,000	25,000	25,000	25,000	190,000
Total			170,000	113,000	108,000	120,000	123,000	634,000

Fund	Object	Prior Year	2021	2022	2023	2024	2025	Total
980	EST PERSONNEL		5,000	5,000	5,000	5,000	5,000	25,000



Capital Budget Request Form

Traffic Signals Infrastructure

Department: 230 Transportation & Engineering **Dept Priority:** 6 **Project Manager:** Long, Greg
Agency: 239 Traffic Engineering **Agency Priority:** **Start Date:** 7/1/20
Exp Category: Infrastructure(Smale Commission) **End Date:** 6/30/25

Description: This project will provide resources for the design, planning, installation, maintenance, rehabilitation, replacement, expansion, modernization, and inspection of traffic signal, overhead sign, and school flasher infrastructure.

Purpose: The purpose of this project is to provide for the timely replacement, installation, maintenance, and inspection of new, deteriorated, or obsolete traffic signal, overhead sign, and school flasher infrastructure and equipment.

Fund	Object	Prior Year	2021	2022	2023	2024	2025	Total
980	CONSTRUCTION		267,500	367,000	335,000	416,000	432,000	1,817,500
980	ENGINEERING		219,500	155,000	155,000	155,000	155,000	839,500
980	EQUIPMENT		436,000	528,000	516,000	542,000	547,000	2,569,000
Total		800,000	923,000	1,050,000	1,006,000	1,113,000	1,134,000	5,226,000

Fund	Object	Prior Year	2021	2022	2023	2024	2025	Total
980	EST PERSONNEL	110,000	170,000	170,000	170,000	170,000	170,000	850,000



Capital Budget Request Form

Parking Meter Replacement

Department: 240 Enterprise Services **Dept Priority:** 2 **Project Manager:** Fortinberry, Dan
Agency: 248 Parking Facilities **Agency Priority:** 2 **Start Date:** 7/1/20
Exp Category: Equipment **End Date:** 6/30/25

Description: This project will provide resources for the replacement of single space and multi-space parking meters throughout the City.
Purpose: Proposed project purpose: The purpose of this project is to replace parking meters that have reached their end of life for manufacturing support and to retain Payment Card Industry (PCI) compliance.

Fund	Object	Prior Year	2021	2022	2023	2024	2025	Total
980	EQUIPMENT		125,000	125,000	125,000	125,000	125,000	625,000
Total		250,000	125,000	125,000	125,000	125,000	125,000	625,000

Fund	Object	Prior Year	2021	2022	2023	2024	2025	Total
	EST PERSONNEL							
Total								



Capital Budget Request Form

Collections/Cart Program

Department: 250 Public Services **Dept Priority:** 15 **Project Manager:** Wilson, Jeff
Agency: 253 Neighborhood Operations **Agency Priority:** 1 **Start Date:** 7/1/20
Exp Category: Equipment **End Date:** 6/30/25

Description: This project will provide resources for the purchase of new trash carts.
Purpose: The purpose of this project is to provide Cincinnati residents with trash carts for collection of solid waste by Neighborhood Operations Division (NOD) crews. If citizens lose their carts or want new carts, they are told to purchase eligible carts from a retailer. NOD provides a new cart if NOD caused the damage or loss.

Fund	Object	Prior Year	2021	2022	2023	2024	2025	Total
980	EQUIPMENT		25,000	14,000	14,000	15,000	15,000	83,000
Total			25,000	14,000	14,000	15,000	15,000	83,000
Fund	Object	Prior Year	2021	2022	2023	2024	2025	Total
	EST PERSONNEL							



Capital Budget Request Form

City Facility Renovation and Repairs

Department: 250 Public Services **Dept Priority:** 5 **Project Manager:** Rowekamp, Matt
Agency: 255 City Facility Management **Agency Priority:** 5 **Start Date:** 7/1/20
Exp Category: Infrastructure(Smale Commission) **End Date:** 6/30/25

Description: This project will provide resources for the continuation of ongoing repairs, alterations and upgrades to city facilities such as those used by Police, Fire, and Public Services.

Purpose: The purpose of this project is to continue renovations, system replacements, repairs and upgrades in the 2,000,000 square feet of General Fund City facilities. The Division of City Facility Management maintains and upgrades nearly 80 facilities for Police, Fire, Public Services, City Hall, Fountain Square and tries to keep systems current with future operations considered. A running list of improvements is used to maintain services directly and indirectly supported by these facilities. Renovations will modernize facilities to extend their useful lives for the next 20 years. Replacements deal with system out of lifecycle and repairs deal with daily wear and tear on the buildings. This continual, yearly work needs to occur until a building is operationally obsolete and a replacement facility can be designed and built.

Fund	Object	Prior Year	2021	2022	2023	2024	2025	Total
980	CONSTRUCTION		1,550,000	1,639,340	1,571,400	1,842,270	1,876,680	8,479,690
980	ENGINEERING		200,000	218,660	209,600	245,730	250,320	1,124,310
Total		2,037,000	1,750,000	1,858,000	1,781,000	2,088,000	2,127,000	9,604,000

Fund	Object	Prior Year	2021	2022	2023	2024	2025	Total
980	EST PERSONNEL	236,290	193,170	215,525	206,595	242,210	246,730	1,104,230
Total								



Capital Budget Request Form

Fire Facility Upgrades

Department: 250 Public Services **Dept Priority:** 9 **Project Manager:** Rowekamp, Matt
Agency: 255 City Facility Management **Agency Priority:** 7 **Start Date:** 7/1/20
Exp Category: Infrastructure(Smale Commission) **End Date:** 6/30/25

Description: This project will provide resources for necessary renovations at various Cincinnati fire stations and fire training facilities.
Purpose: The purpose of this project is to provide state of the art facilities including new women's restrooms, locker rooms, and other necessary renovations at various Cincinnati fire stations and fire training facilities.

Fund	Object	Prior Year	2021	2022	2023	2024	2025	Total
980	CONSTRUCTION		2,700,000	3,950,000	0	0	0	6,650,000
980	ENGINEERING		250,000	100,000	0	0	0	350,000
	Total		2,950,000	4,050,000	0	0	0	7,000,000

Fund	Object	Prior Year	2021	2022	2023	2024	2025	Total
980	EST PERSONNEL		100,000	50,000	0	0	0	150,000



Capital Budget Request Form

Replacement Facilities - Police District 5

Department: 250 Public Services **Dept Priority:** 4 **Project Manager:** Rowekamp, Matt
Agency: 255 City Facility Management **Agency Priority:** 4 **Start Date:** 7/1/20
Exp Category: Infrastructure(Smale Commission) **End Date:** 6/30/22

Description: This project will provide resources for the construction of a replacement Police District #5 which reached a point of functional obsolescence in the early 1980's.
Purpose: The purpose of this project is to construct a replacement Police District #5 which at 9,000 square feet is 1/4 the minimum size needed to serve the City today. Building an addition, with major renovations, to the existing facility is not being considered because of the premium costs to retrofit and the fact that the building is land locked within a Park make significant service improvements unattainable in this location.

Fund	Object	Prior Year	2021	2022	2023	2024	2025	Total
980	CONSTRUCTION		3,500,000	0	0	0	0	3,500,000
Total			3,500,000	0	0	0	0	3,500,000

Fund	Object	Prior Year	2021	2022	2023	2024	2025	Total
980	EST PERSONNEL		0	0	0	0	0	0
Total			0	0	0	0	0	0



Capital Budget Request Form

Fire Department Fleet and Equipment

Department: 250 Public Services **Dept Priority:** 23 **Project Manager:** Cavanaugh, David
Agency: 256 Fleet Services **Agency Priority:** **Start Date:** 7/1/20
Exp Category: Equipment **End Date:** 6/30/25

Description: This project will provide resources for the purchase of replacement automotive and motorized equipment for the Fire Department. This funding will be used to replace vehicles and equipment in any of the following major classes: fire pumps and ladders, ambulances, as well as large and small specialized equipment.

Purpose: The purpose of this project is to provide the City's Fire Department with motorized equipment and an efficient automotive fleet that performs at the lowest possible operating and maintenance costs. The purpose is also to replace equipment at the prescribed lifecycle. New equipment will help achieve the goal of a cleaner and more efficient fleet and the Fire Department is able to improve operations when fewer vehicles are down for repairs.

Fund	Object	Prior Year	2021	2022	2023	2024	2025	Total
980	EQUIPMENT		1,000,000	0	0	0	0	1,000,000
Total			1,000,000	0	0	0	0	1,000,000

Fund	Object	Prior Year	2021	2022	2023	2024	2025	Total
980	EST PERSONNEL		70,000	0	0	0	0	70,000



Capital Budget Request Form

Fleet Replacements

Department: 250 Public Services **Dept Priority:** 6 **Project Manager:** Cavanaugh, David
Agency: 256 Fleet Services **Agency Priority:** 1 **Start Date:** 7/1/20
Exp Category: Equipment **End Date:** 6/30/25

Description: This project will provide resources for the purchase of replacement automotive and motorized equipment for City agencies supported by the General Fund. This funding will be used to replace vehicles and equipment in any of the following major classes: garbage packers, fire pumps and ladders, ambulances, dump trucks, police beat cars, administrative cars, pickup trucks, vans, horticultural equipment, and large and small specialized equipment. This program will prioritize electric vehicle and hybrid vehicle replacements for administrative cars and other applicable vehicles whenever life-cycle cost-effective options exist.

Purpose: The purpose of this project is to provide the City's General Fund agencies with motorized equipment and an efficient automotive fleet that performs at the lowest possible operating and maintenance costs. The purpose is also to replace equipment at the prescribed lifecycle. New equipment will help achieve the goal of a cleaner and more efficient fleet and departments are able to improve operations when fewer vehicles are down for repairs. Increased fuel efficiency, including reviewing hybrid vehicle options, shall be a priority of this program.

Fund	Object	Prior Year	2021	2022	2023	2024	2025	Total
980	EQUIPMENT		4,570,000	4,959,000	5,498,000	6,434,000	6,555,000	28,016,000
Total		5,342,000	4,570,000	4,959,000	5,498,000	6,434,000	6,555,000	28,016,000

Fund	Object	Prior Year	2021	2022	2023	2024	2025	Total
980	EST PERSONNEL		367,000	350,000	350,000	350,000	350,000	1,767,000
Total			367,000	350,000	350,000	350,000	350,000	1,767,000



Capital Budget Request Form

Environmental Health Technology Improvements

Department: 260 Health **Dept Priority:** 3 **Project Manager:** Young, Antonio
Agency: 263 Community Health Services **Agency Priority:** 1 **Start Date:** 7/1/20
Exp Category: Software and Hardware (IT) **End Date:** 6/30/21

Description: This project will provide resources for the registered sanitarians in the Health Department's Environmental Health division to effectively and efficiently perform the licensing, permitting and code enforcement of more than 50 inspection programs including food safety, swimming pool inspections, private sewage system inspections, nuisance complaints, rabies investigations and more as mandated by the Ohio Department of Health, Ohio Department of Agriculture and other state agencies. The projects considered for FY 2021 include 1) implementing a fully integrated, mobile information system including hardware and software and 2) improving various online services for customers.

Purpose: The purpose of this project is to efficiently and effectively accomplish the mission of protecting the health of City of Cincinnati's residents and visitors. Utilizing a comprehensive, mobile hardware and software solution is vital to the Department's ability to accomplish its accreditation mission and the assigned responsibilities through City of Cincinnati Municipal Code and City of Cincinnati Board of Health Regulations for the health of residents and visitors. The needed software system update includes improving online services for customers related to the licensing and permitting to comply with the recent City internal audit request for improving quality and timeliness, and ensuring all Health Department Environmental programs utilize the most current system and equipment to provide a better customer experience.

Fund	Object	Prior Year	2021	2022	2023	2024	2025	Total
980	OTHER		399,000	399,000	0	0	0	798,000
Total			399,000	399,000	0	0	0	798,000
Fund	Object	Prior Year	2021	2022	2023	2024	2025	Total
	EST PERSONNEL							



Capital Budget Request Form

Fire Facility Restroom Upgrades

Department: 270 Fire **Dept Priority:** 5 **Project Manager:** Salmons, Steve
Agency: 271 Fire - Response **Agency Priority:** **Start Date:** 7/1/20
Exp Category: Infrastructure(Smale Commission) **End Date:** 6/30/25

Description:	This project will provide resources for upgrading and/or expanding facilities in existing firehouses with the primary focus of accommodating female restrooms.
Purpose:	The purpose of this project is provide female firefighters with adequate restrooms at firehouses. Many firehouses were built in the early 1900s and did not include separate restroom facilities for females. Since the Fire Department began employing women firefighters in 1984, it has become necessary to upgrade and expand existing firehouses to include female restrooms.

Fund	Object	Prior Year	2021	2022	2023	2024	2025	Total
980	CONSTRUCTION		0	0	0	0	0	0
Total			0	0	0	0	0	0

Fund	Object	Prior Year	2021	2022	2023	2024	2025	Total
	EST PERSONNEL							

Note: The scope of work included in the "Fire Facility Restroom Upgrades" project was moved to a new project, "Fire Facility Upgrades," within the Department of Public Services.



Capital Budget Request Form

Fire Helmet Replacement

Department: 270 Fire **Dept Priority:** 2 **Project Manager:** Turley, Anson
Agency: 271 Fire - Response **Agency Priority:** **Start Date:** 7/1/20
Exp Category: Equipment **End Date:** 6/30/25

Description: This project will provide resources for replacing fire helmets.

Purpose: The purpose of this project is to remain compliant with industry safety standards and the National Fire Protection Association. Approximately 600 fire helmets are nearing the end of their useful life. The replacement ensures standard-compliant safety helmets are available to firefighters for protection from debris and various environmental hazards.

Fund	Object	Prior Year	2021	2022	2023	2024	2025	Total
980	EQUIPMENT		225,000	0	0	0	0	225,000
Total			225,000	0	0	0	0	225,000

Fund	Object	Prior Year	2021	2022	2023	2024	2025	Total
	EST PERSONNEL							
Total								



Capital Budget Request Form

Wage Enforcement Management System

Department: 280 Economic Inclusion **Dept Priority:** 1 **Project Manager:** Mackenzie, Jennifer
Agency: 281 Economic Inclusion **Agency Priority:** **Start Date:** 7/1/20
Exp Category: Software and Hardware (IT) **End Date:** 6/30/25

Description:	This project will provide resources for the acquisition or development of a system for electronic management of DEI's Wage Enforcement responsibilities, including document management, vendor management, and wage theft and payroll fraud complaint tracking.
Purpose:	The purpose of this project is to enable DEI to meet its Wage Enforcement responsibilities and ensure that city incentives support development that complies with local, state and federal wage and payroll laws and workers receive proper compensation by providing an electronic system for filing and organizing forms and affidavits submitted by contractors and subcontractors, providing a means for associating affiliated companies in a searchable database, and enabling DEI quickly to determine the existence of historical wage violations among affiliated companies.

Fund	Object	Prior Year	2021	2022	2023	2024	2025	Total
980	OTHER		39,000	0	0	0	0	39,000
Total			39,000	0	0	0	0	39,000

Fund	Object	Prior Year	2021	2022	2023	2024	2025	Total
	EST PERSONNEL							



EXHIBIT 6: RESTRICTED AND SPECIAL REVENUE FUNDS PROJECTS

This report provides a breakdown of each Restricted or Special Revenue Fund Capital project by Fund and Department in order to provide additional detail on which General Capital projects are included in each Department within the City.



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Capital Improvement Program

Exhibit 6: Restricted and Special Revenue Funds Projects

	2021 Approved Budget	2021 Update	Change 2021 Approved to Update
Fund: 102 Parking System Facilities			
Enterprise Services			
Structural Maintenance & Repair	100,000	500,000	400,000
Department Total	100,000	500,000	400,000
Fund Total	100,000	500,000	400,000
Fund: 103 Convention Center			
Enterprise Services			
Building Equipment	230,000	125,000	(105,000)
Capital Maintenance	0	40,000	40,000
Furniture, Fixtures, and Equipment	0	65,000	65,000
Department Total	230,000	230,000	0
Fund Total	230,000	230,000	0
Fund: 104 General Aviation			
Transportation & Engineering			
Airport Infrastructure Improvements	140,000	140,000	0
FAA/ODOT Local Match	200,000	0	(200,000)
Facility Improvements	0	139,000	139,000
General Aviation Motorized Equipment	0	61,000	61,000
Department Total	340,000	340,000	0
Fund Total	340,000	340,000	0
Fund: 107 Stormwater Management			
Stormwater Management Utility			
Barrier Dam Motor Hydraulic Cylinder Rebuild	0	633,000	633,000
Barrier Dam Motor Pre-Lubrication System	633,000	0	(633,000)
Cincinnati Local Flood Protection Project	100,000	350,000	250,000
Duck Creek Channel Rehabilitation	1,000,000	1,000,000	0
Flood Mitigation Program	1,000,000	1,000,000	0
Linear Asset Condition Assessment	600,000	600,000	0
Stormwater Infrastructure Rehabilitation	3,000,000	2,680,000	(320,000)
West Fork Channel Rehabilitation	1,000,000	1,000,000	0
Department Total	7,333,000	7,263,000	(70,000)
Fund Total	7,333,000	7,263,000	(70,000)
Fund: 336 Telecommunications Services			
Enterprise Technology Solutions			
Radio Communications Equipment	30,000	30,000	0
Department Total	30,000	30,000	0
Fund Total	30,000	30,000	0
Fund: 487 CUF/Heights Equivalent			
Community & Economic Development			
Clifton Cultural Arts Center - TIF	0	250,000	250,000
Department Total	0	250,000	250,000
Fund Total	0	250,000	250,000

Capital Improvement Program

Exhibit 6: Restricted and Special Revenue Funds Projects



	2021 Approved Budget	2021 Update	Change 2021 Approved to Update
Fund: 704 MSD Capital Improvements			
Sewers			
911 McPherson Avenue Sewer Replacement	488,000	458,000	(30,000)
Addyston Extraneous Stormwater Removal	1,601,400	0	(1,601,400)
Barrington Hills, BLK F, Gil Volz, & Kirkridge Acres PS Elim	7,396,900	0	(7,396,900)
Building Sewer Renewal Program 2020	1,500,000	0	(1,500,000)
CIP Planning Asset Management Conveyance Projects 2020	21,100,000	0	(21,100,000)
CIP Planning Projects 2020	1,000,000	480,000	(520,000)
CSO 198 Partial Separation Phase 1	2,468,500	0	(2,468,500)
CSO 402-406 Wet Weather Improvements	14,639,900	0	(14,639,900)
CSO 488 Access Lane	0	41,900	41,900
Camargo Canyon Pump Station Elimination	0	253,000	253,000
Central to McMicken at Stark St. Sewer Replacement	0	66,000	66,000
Columbia Square Development Separation	478,000	0	(478,000)
Connecticut Avenue Sewer Replacement	0	220,000	220,000
Critical Asset Management Projects 2020	6,000,000	6,000,000	0
Davey Avenue to Hamilton Avenue Sewer Replacement	0	199,000	199,000
De Votie Avenue Sewer Replacement	0	172,000	172,000
Elsmere Avenue from Slane to Lafayette Sewer Replacement	0	163,000	163,000
Emergency Sewer Repairs 2020	4,500,000	0	(4,500,000)
Fitzpatrick Sewer Cleaning and Rehabilitation	2,732,000	0	(2,732,000)
Galbraith Rd. to Sheldon Avenue Sewer Replacement	0	171,000	171,000
Hamilton County Utility Oversight & Coordination 2020	3,963,550	4,312,770	349,220
Home Sewer Treatment Systems Eliminations 2020	2,180,100	0	(2,180,100)
Hydraulic Modeling 2020	1,200,000	0	(1,200,000)
LMWWTP Solids Disposal With Odor Control	2,500,000	0	(2,500,000)
LMWWTP Standby Power	2,526,400	1,233,300	(1,293,100)
Lafeuille Avenue at Queen City Avenue Sewer Replacement	0	184,000	184,000
MCWWTP Dewatering Building Improvements	100,000	0	(100,000)
MSD Capital Labor	0	5,000,000	5,000,000
Main Sewer Renewal Program 2020	5,086,800	9,000,000	3,913,200
Manhole Renewal Program 2020	1,017,400	973,300	(44,100)
Mill Creek 4.16 kV & 13.2 kV Loop Improvements	1,144,000	0	(1,144,000)
Mill Creek Interceptors Rehabilitation	0	700,000	700,000
Mill Creek WWTP Raw Sewage Pump Station	1,332,800	0	(1,332,800)
Muddy Creek FEMA Property Acquisition & Floodplain Reconfig	0	200,000	200,000
Muddy Creek WWTP EHRT and Pump Station Upgrade	9,897,400	0	(9,897,400)
Overlook Avenue near Glenway Ave Sewer Replacement	0	178,000	178,000
Pleasant Run Pump Station Upgrades	2,741,000	0	(2,741,000)
Prioritized Wastewater Collection System Improvements 2020	0	12,000,000	12,000,000
Program Management and Support Services 2020	3,500,000	6,500,000	3,000,000
Programmatic Contingency	1,451,100	5,000,000	3,548,900
Pump Station Telemetry System Upgrades	5,465,200	0	(5,465,200)
Ridge Avenue (HN 5053) Sewer Replacement	0	147,000	147,000
SBU Urgent Capacity Response Program 2020	436,100	0	(436,100)
SSO 700 Facility Disinfection Improvements	1,100,000	0	(1,100,000)



Capital Improvement Program

Exhibit 6: Restricted and Special Revenue Funds Projects

	2021 Approved Budget	2021 Update	Change 2021 Approved to Update
Seton Avenue (HN 916) Sewer Replacement	0	108,000	108,000
Shaffer Avenue Sewer Replacement	0	166,000	166,000
Taylor Creek WWTP Grit Facility Upgrades	151,900	0	(151,900)
Tusculum Avenue at Woodbridge Sewer Replacement	0	162,000	162,000
Valleyview Court Sewer Replacement	0	166,000	166,000
Victory Parkway Sewer Rehabilitation	343,300	339,100	(4,200)
WWC High Risk Asset Renewal 2020	4,500,000	0	(4,500,000)
Wilder Avenue Sewer Replacement	505,000	0	(505,000)
Department Total	115,046,750	54,593,370	(60,453,380)
Fund Total	115,046,750	54,593,370	(60,453,380)
Fund: 756 Water Works PIF			
Water Works			
Aspect System Upgrades	40,000	0	(40,000)
Backup Chiller for GAC	250,000	0	(250,000)
Backup Control Center - Miller Plant	140,000	0	(140,000)
Backup Power Generator	2,500,000	0	(2,500,000)
Bolton Plant Heating Ventilation Air Conditioning	80,000	80,000	0
Bolton Plant Lime Feeder 1 & 4 Upgrade	420,000	420,000	0
Bolton Plant Well #4 Replacement	1,000,000	1,000,000	0
Bolton Plant Well Pump Motor Upgrade	45,000	45,000	0
Castings/Street Improvements	460,000	460,000	0
Computers, Servers, and Software	400,000	400,000	0
Continuous Water Quality Monitors	150,000	0	(150,000)
Crane Equipment Improvements	50,000	0	(50,000)
Electrical Transformers	250,000	250,000	0
Field Application Replacement on Large Pumps	70,000	70,000	0
Filter Building Concrete Repair	350,000	350,000	0
Fleet OTEA	1,700,000	1,700,000	0
FlowCam Cyano Imaging Particle Analysis System	0	130,000	130,000
Intake Pier Bridge Replacement	1,500,000	1,500,000	0
Ion Coupled Plasma Mass Spectrophotometer	190,000	190,000	0
Lamella Sludge Collection Upgrade	100,000	0	(100,000)
Large Motor Rewind Program (Annual)	150,000	0	(150,000)
Lead Service Line Replacement Projects (T-16)	10,000,000	4,364,000	(5,636,000)
Liquid Iron Feed System	0	900,000	900,000
Master Plan Water Mains (T-10)	3,000,000	0	(3,000,000)
Maximo Mobile	650,000	650,000	0
Meter Battery and Register Replacement	6,000,000	4,000,000	(2,000,000)
Miller Plant Chemical Storage Tank Upgrade	60,000	60,000	0
Miller Plant Clearwell	5,000,000	5,000,000	0
Miller Plant Compressor Upgrade	50,000	0	(50,000)
Miller Plant Filter Rebuild	500,000	500,000	0
Miller Plant Upgrades	600,000	600,000	0
Minor Building Upgrades	50,000	50,000	0
Miscellaneous Concrete/Pavement Replacement	300,000	300,000	0
Miscellaneous Masonry Replacement	150,000	150,000	0

Capital Improvement Program

Exhibit 6: Restricted and Special Revenue Funds Projects



	2021 Approved Budget	2021 Update	Change 2021 Approved to Update
Motor Control Center Equipment	100,000	100,000	0
New Water Mains Allocation Program (T-11)	1,093,000	0	(1,093,000)
Non-Fleet OTEA	270,000	270,000	0
OnBase System Upgrade	25,000	0	(25,000)
Outlying Pump Station Improvements	50,000	0	(50,000)
Plant Filter Turbidimeter Replacement	160,000	160,000	0
Private Development Allocation Program	1,005,500	1,000,000	(5,500)
Pump Monitoring Program	225,000	0	(225,000)
Pump and Motor Replacement	2,500,000	2,500,000	0
Regeneration Furnace Equipment	100,000	100,000	0
Regulator Replacement / Remote Monitoring	250,000	0	(250,000)
Rehabilitate Water Mains Allocation Program (T-13)	1,093,000	1,093,000	0
Replacement Water Mains Allocation Program	26,909,500	24,000,000	(2,909,500)
Reservoir Solids Removal	600,000	600,000	0
Roof Replacement	400,000	400,000	0
SCADA Human Machine Interface	500,000	500,000	0
SCADA Remote Terminal Units	186,000	0	(186,000)
SCADA Virtual Environment Replacement	0	448,000	448,000
Sand Filter Backwash Water Treatment System	0	520,000	520,000
Security Infrastructure	750,000	750,000	0
Station Valve Equipment	100,000	100,000	0
Street Improvement Allocation Program	8,988,000	7,900,000	(1,088,000)
Tank Coating	1,000,000	1,000,000	0
Total Organic Carbon Analyzer	60,000	60,000	0
Valve Replacement Program	330,000	230,000	(100,000)
Variable Frequency Drives Main Station/Tennyson	2,000,000	2,000,000	0
Vertical Pumps Upgrade	100,000	100,000	0
Department Total	85,000,000	67,000,000	(18,000,000)
Fund Total	85,000,000	67,000,000	(18,000,000)
Fund: 759 Income Tax-Transit			
Transportation & Engineering			
Transit/Rail Corridor Preservation Acq.	100,000	100,000	0
Department Total	100,000	100,000	0
Fund Total	100,000	100,000	0
Fund: 761 Special Housing PIF			
Community & Economic Development			
Strategic Housing Initiatives Program (SHIP)	0	400,000	400,000
Department Total	0	400,000	400,000
Fund Total	0	400,000	400,000
Grand Total	208,179,750	130,706,370	(77,473,380)



EXHIBIT 7: ALL FUNDS CAPITAL BUDGET PROJECTS BY DEPARTMENT

This report provides a breakdown of each Capital project, regardless of Fund, by Department and Program within the Department in order to provide additional detail on which General Capital projects are included in each Department across all Funds.



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Capital Improvement Program

Exhibit 7: All Funds Capital Budget Projects by Department

	2021 Approved Budget	2021 Update	Change 2021 Approved to Update
Buildings & Inspections			
Buildings & Inspections, Licenses & Permits			
enCodePlus Customer Service Platform	0	27,000	27,000
	0	27,000	27,000
Property Maintenance Code Enforcement			
BuildingBlocks Code Enforcement Interface	0	85,500	85,500
Hazard Abatement/Demolition Program	470,000	142,500	(327,500)
	470,000	228,000	(242,000)
Department Total	470,000	255,000	(215,000)
City Manager			
Emergency Communications Center			
CAD Data Backup & Recovery	0	20,500	20,500
NICE System Replacement & Upgrade	0	202,500	202,500
	0	223,000	223,000
Office Of Environment and Sustainability			
Center Hill Gas & Leachate	85,000	85,000	0
Emergency Environmental Cleanup/UST	10,000	10,000	0
Regulatory Compliance & Energy Conservation	35,000	35,000	0
Wheeled Recycling Cart Replacement	0	25,000	25,000
	130,000	155,000	25,000
Performance and Data Analytics			
Enterprise Data Warehouse	31,000	31,000	0
	31,000	31,000	0
Department Total	161,000	409,000	248,000
City Planning			
City Planning			
Neighborhood Studies	45,000	45,000	0
	45,000	45,000	0
Department Total	45,000	45,000	0
Community & Economic Development			
Economic Development and Major/Special Projects Division			
Clifton Cultural Arts Center - TIF	0	500,000	500,000
Commercial & Industrial Public Improvements	0	210,500	210,500
Community Development Focus District	500,000	300,000	(200,000)
Neighborhood Business District Improvements	1,000,000	1,000,000	0
Neighborhood Business Property Holding	250,000	200,000	(50,000)
Retail/Commercial Opportunities	750,000	750,000	0
Tax Incentive/Enterprise Zone	100,000	100,000	0
	2,600,000	3,060,500	460,500
Housing Division			
Affordable Housing	0	305,500	305,500
Bethany House	0	1,000,000	1,000,000

Capital Improvement Program

Exhibit 7: All Funds Capital Budget Projects by Department



	2021 Approved Budget	2021 Update	Change 2021 Approved to Update
Strategic Housing Initiatives Program (SHIP)	255,000	400,000	145,000
	255,000	1,705,500	1,450,500
Department Total	2,855,000	4,766,000	1,911,000

Economic Inclusion

Economic Inclusion

Wage Enforcement Management System	0	39,000	39,000
	0	39,000	39,000
Department Total	0	39,000	39,000

Enterprise Services

Duke Energy Center

Building Equipment	230,000	125,000	(105,000)
Capital Maintenance	0	40,000	40,000
Convention Center Improvements	500,000	500,000	0
Furniture, Fixtures, and Equipment	0	65,000	65,000
	730,000	730,000	0

Parking Facilities

Parking Meter Replacement	0	125,000	125,000
Structural Maintenance & Repair	100,000	500,000	400,000
	100,000	625,000	525,000
Department Total	830,000	1,355,000	525,000

Enterprise Technology Solutions

CAGIS

CAGIS Infrastructure	52,000	61,500	9,500
	52,000	61,500	9,500

Enterprise Technology Solutions

Cincinnati Financial System Upgrades	10,000	0	(10,000)
Data Center Infrastructure Replacement	84,000	84,000	0
Digital Services Enhancements	31,000	31,000	0
Disaster Recovery / Business Continuity	20,000	74,500	54,500
Enterprise Networks and Security Enhancements	135,000	135,000	0
Information Tech. Efficiency Initiatives	1,000,000	0	(1,000,000)
Lifecycle Asset Replacement	0	140,000	140,000
Radio Communications Equipment	30,000	30,000	0
Real Time Crime Center Camera Program	0	150,000	150,000
Telephone System Upgrades	133,000	133,000	0
	1,443,000	777,500	(665,500)
Department Total	1,495,000	839,000	(656,000)

Fire

Fire - Response

Fire Facility Restroom Upgrades	7,000,000	0	(7,000,000)
Fire Helmet Replacement	0	225,000	225,000
Firefighter PPE	209,000	209,000	0
	7,209,000	434,000	(6,775,000)



Capital Improvement Program

Exhibit 7: All Funds Capital Budget Projects by Department

	2021 Approved Budget	2021 Update	Change 2021 Approved to Update
Fire - Support Services			
Administrative Furniture and Equipment	50,000	50,000	0
Fire Equipment	247,000	247,000	0
	297,000	297,000	0
Department Total	7,506,000	731,000	(6,775,000)
Health			
Community Health Services			
Environmental Health Technology Improvements	0	399,000	399,000
	0	399,000	399,000
Office Of The Commissioner			
Facilities Renovation and Repairs	114,000	114,000	0
	114,000	114,000	0
Department Total	114,000	513,000	399,000
Parks			
Administration and Program Services			
Park Infrastructure Rehabilitation	2,001,000	2,001,000	0
	2,001,000	2,001,000	0
Department Total	2,001,000	2,001,000	0
Police			
Administration Bureau			
Facility Wi-Fi and Car Routers	0	60,000	60,000
Records Management System (RMS)	0	115,000	115,000
	0	175,000	175,000
Support Bureau			
Police Equipment	108,000	108,000	0
Police Mobile Digital Video (In-Car Camera) Storage	167,500	350,000	182,500
	275,500	458,000	182,500
Department Total	275,500	633,000	357,500
Public Services			
City Facility Management			
City Facility Renovation and Repairs	1,703,000	1,750,000	47,000
Community Facility Improvements - Art Museum	200,000	200,000	0
Fire Facility Upgrades	0	2,950,000	2,950,000
Obsolete Air Conditioning Systems Replacement	600,000	600,000	0
Replacement Facilities - Police District 5	0	3,500,000	3,500,000
	2,503,000	9,000,000	6,497,000
Fleet Services			
Fire Department Fleet and Equipment	0	1,000,000	1,000,000
Fleet Purchase - Capital Acceleration	2,000,000	2,000,000	0
Fleet Replacements	5,570,000	4,570,000	(1,000,000)
	7,570,000	7,570,000	0
Neighborhood Operations			
Collections/Cart Program	13,000	25,000	12,000

Capital Improvement Program

Exhibit 7: All Funds Capital Budget Projects by Department



	2021 Approved Budget	2021 Update	Change 2021 Approved to Update
Trash Receptacles	83,000	83,000	0
	96,000	108,000	12,000
Traffic And Road Operations			
Sign Replacement	178,000	178,000	0
	178,000	178,000	0
Department Total	10,347,000	16,856,000	6,509,000
Recreation			
Support Services			
Aquatics Facilities Renovation	445,000	445,000	0
Athletics Facilities Renovation	463,000	583,000	120,000
Compliance with ADA	100,000	100,000	0
Outdoor Facilities Renovation	520,000	520,000	0
Recreation Facilities Renovation	1,464,000	1,344,000	(120,000)
	2,992,000	2,992,000	0
Department Total	2,992,000	2,992,000	0
Sewers			
Wastewater Engineering			
911 McPherson Avenue Sewer Replacement	488,000	458,000	(30,000)
Addyston Extraneous Stormwater Removal	1,601,400	0	(1,601,400)
Barrington Hills, BLK F, Gil Volz, & Kirkridge Acres PS Elim	7,396,900	0	(7,396,900)
Building Sewer Renewal Program 2020	1,500,000	0	(1,500,000)
CIP Planning Asset Management Conveyance Projects 2020	21,100,000	0	(21,100,000)
CIP Planning Projects 2020	1,000,000	480,000	(520,000)
CSO 198 Partial Separation Phase 1	2,468,500	0	(2,468,500)
CSO 402-406 Wet Weather Improvements	14,639,900	0	(14,639,900)
CSO 488 Access Lane	0	41,900	41,900
Camargo Canyon Pump Station Elimination	0	253,000	253,000
Central to McMicken at Stark St. Sewer Replacement	0	66,000	66,000
Columbia Square Development Separation	478,000	0	(478,000)
Connecticut Avenue Sewer Replacement	0	220,000	220,000
Critical Asset Management Projects 2020	6,000,000	6,000,000	0
Davey Avenue to Hamilton Avenue Sewer Replacement	0	199,000	199,000
De Votie Avenue Sewer Replacement	0	172,000	172,000
Elsmere Avenue from Slane to Lafayette Sewer Replacement	0	163,000	163,000
Emergency Sewer Repairs 2020	4,500,000	0	(4,500,000)
Fitzpatrick Sewer Cleaning and Rehabilitation	2,732,000	0	(2,732,000)
Galbraith Rd. to Sheldon Avenue Sewer Replacement	0	171,000	171,000
Hamilton County Utility Oversight & Coordination 2020	3,963,550	4,312,770	349,220
Home Sewer Treatment Systems Eliminations 2020	2,180,100	0	(2,180,100)
Hydraulic Modeling 2020	1,200,000	0	(1,200,000)
LMWWTP Solids Disposal With Odor Control	2,500,000	0	(2,500,000)
LMWWTP Standby Power	2,526,400	1,233,300	(1,293,100)
Lafeuille Avenue at Queen City Avenue Sewer Replacement	0	184,000	184,000
MCWWTP Dewatering Building Improvements	100,000	0	(100,000)
MSD Capital Labor	0	5,000,000	5,000,000



Capital Improvement Program

Exhibit 7: All Funds Capital Budget Projects by Department

	2021 Approved Budget	2021 Update	Change 2021 Approved to Update
Main Sewer Renewal Program 2020	5,086,800	9,000,000	3,913,200
Manhole Renewal Program 2020	1,017,400	973,300	(44,100)
Mill Creek 4.16 kV & 13.2 kV Loop Improvements	1,144,000	0	(1,144,000)
Mill Creek Interceptors Rehabilitation	0	700,000	700,000
Mill Creek WWTP Raw Sewage Pump Station	1,332,800	0	(1,332,800)
Muddy Creek FEMA Property Acquisition & Floodplain Reconfig	0	200,000	200,000
Muddy Creek WWTP EHRT and Pump Station Upgrade	9,897,400	0	(9,897,400)
Overlook Avenue near Glenway Ave Sewer Replacement	0	178,000	178,000
Pleasant Run Pump Station Upgrades	2,741,000	0	(2,741,000)
Prioritized Wastewater Collection System Improvements 2020	0	12,000,000	12,000,000
Program Management and Support Services 2020	3,500,000	6,500,000	3,000,000
Programmatic Contingency	1,451,100	5,000,000	3,548,900
Pump Station Telemetry System Upgrades	5,465,200	0	(5,465,200)
Ridge Avenue (HN 5053) Sewer Replacement	0	147,000	147,000
SBU Urgent Capacity Response Program 2020	436,100	0	(436,100)
SSO 700 Facility Disinfection Improvements	1,100,000	0	(1,100,000)
Seton Avenue (HN 916) Sewer Replacement	0	108,000	108,000
Shaffer Avenue Sewer Replacement	0	166,000	166,000
Taylor Creek WWTP Grit Facility Upgrades	151,900	0	(151,900)
Tusculum Avenue at Woodbridge Sewer Replacement	0	162,000	162,000
Valleyview Court Sewer Replacement	0	166,000	166,000
Victory Parkway Sewer Rehabilitation	343,300	339,100	(4,200)
WWC High Risk Asset Renewal 2020	4,500,000	0	(4,500,000)
Wilder Avenue Sewer Replacement	505,000	0	(505,000)
	115,046,750	54,593,370	(60,453,380)
Department Total	115,046,750	54,593,370	(60,453,380)

Stormwater Management Utility

Stormwater Management Utility

Barrier Dam Motor Hydraulic Cylinder Rebuild	0	633,000	633,000
Barrier Dam Motor Pre-Lubrication System	633,000	0	(633,000)
Cincinnati Local Flood Protection Project	100,000	350,000	250,000
Duck Creek Channel Rehabilitation	1,000,000	1,000,000	0
Flood Mitigation Program	1,000,000	1,000,000	0
Linear Asset Condition Assessment	600,000	600,000	0
Stormwater Infrastructure Rehabilitation	3,000,000	2,680,000	(320,000)
West Fork Channel Rehabilitation	1,000,000	1,000,000	0
	7,333,000	7,263,000	(70,000)
Department Total	7,333,000	7,263,000	(70,000)

Transportation & Engineering

Aviation

Airport Infrastructure Improvements	140,000	140,000	0
FAA/ODOT Local Match	200,000	0	(200,000)
Facility Improvements	0	139,000	139,000
General Aviation Motorized Equipment	0	61,000	61,000
	340,000	340,000	0

Capital Improvement Program

Exhibit 7: All Funds Capital Budget Projects by Department



	2021 Approved Budget	2021 Update	Change 2021 Approved to Update
Engineering			
Auburn Avenue Improvements	775,000	866,000	91,000
Bridge Rehabilitation Program	569,000	569,000	0
Curb Ramps - Street Rehab	284,000	284,000	0
Hillside Stairway Rehabilitation Program	22,000	22,000	0
MLK/I-71 Interchange SIB Loan	588,500	185,000	(403,500)
Pavement Management	148,000	150,000	2,000
SCIP Loan Repayment	394,500	394,500	0
Spot Infrastructure Replacement	341,000	341,000	0
Street Improvements	512,000	512,000	0
Street Rehabilitation	16,109,000	15,109,000	(1,000,000)
Street Rehabilitation - Capital Acceleration	8,500,000	2,000,000	(6,500,000)
Wall Stab. & Landslide Correction	794,000	794,000	0
	29,037,000	21,226,500	(7,810,500)
Office of The Director			
Information Systems Acquisition	75,000	75,000	0
	75,000	75,000	0
Traffic Engineering			
Computerized Traffic Signal System	0	300,000	300,000
Duke Street Light Installation and Renovation	199,000	199,000	0
Gas Street Light Repair and Replacement	444,000	44,000	(400,000)
Street Light Infrastructure	715,000	780,000	65,000
Traffic Control Device Installation & Renovation	105,000	170,000	65,000
Traffic Signals Infrastructure	973,000	923,000	(50,000)
	2,436,000	2,416,000	(20,000)
Transportation Planning			
Bicycle Transportation Program	256,000	256,000	0
Convention Center Expansion	1,000,000	0	(1,000,000)
Downtown Infrast. Coord. & Implemnt	142,000	142,000	0
East Walnut Hills Two-Way Conversion	0	1,000,000	1,000,000
Neighborhood Gateways/Greenways Imprvmnt	120,000	100,000	(20,000)
Neighborhood Transportation Strategies	341,000	341,000	0
OKI Corridor Studies	120,000	20,000	(100,000)
Pedestrian Safety Improvements	750,000	750,000	0
Safety Improvements	21,000	121,000	100,000
Sidewalk Repair Program	242,000	263,500	21,500
Transit/Rail Corridor Preservation Acq.	100,000	100,000	0
Wasson Way Trail	0	600,000	600,000
	3,092,000	3,693,500	601,500
Department Total	34,980,000	27,751,000	(7,229,000)
Water Works			
Business Services			
Fleet OTEA	1,700,000	1,700,000	0
Non-Fleet OTEA	270,000	270,000	0
	1,970,000	1,970,000	0



Capital Improvement Program

Exhibit 7: All Funds Capital Budget Projects by Department

	2021 Approved Budget	2021 Update	Change 2021 Approved to Update
Engineering			
Bolton Plant Well #4 Replacement	1,000,000	1,000,000	0
Castings/Street Improvements	460,000	460,000	0
Filter Building Concrete Repair	350,000	350,000	0
Intake Pier Bridge Replacement	1,500,000	1,500,000	0
Lead Service Line Replacement Projects (T-16)	10,000,000	4,364,000	(5,636,000)
Master Plan Water Mains (T-10)	3,000,000	0	(3,000,000)
Miller Plant Clearwell	5,000,000	5,000,000	0
Miller Plant Upgrades	600,000	600,000	0
Miscellaneous Concrete/Pavement Replacement	300,000	300,000	0
Miscellaneous Masonry Replacement	150,000	150,000	0
New Water Mains Allocation Program (T-11)	1,093,000	0	(1,093,000)
Private Development Allocation Program	1,005,500	1,000,000	(5,500)
Rehabilitate Water Mains Allocation Program (T-13)	1,093,000	1,093,000	0
Replacement Water Mains Allocation Program	26,909,500	24,000,000	(2,909,500)
Reservoir Solids Removal	600,000	600,000	0
Roof Replacement	400,000	400,000	0
Street Improvement Allocation Program	8,988,000	7,900,000	(1,088,000)
Tank Coating	1,000,000	1,000,000	0
	63,449,000	49,717,000	(13,732,000)
Information Technology			
Aspect System Upgrades	40,000	0	(40,000)
Computers, Servers, and Software	400,000	400,000	0
Maximo Mobile	650,000	650,000	0
OnBase System Upgrade	25,000	0	(25,000)
SCADA Virtual Environment Replacement	0	448,000	448,000
	1,115,000	1,498,000	383,000
Water Distribution			
Meter Battery and Register Replacement	6,000,000	4,000,000	(2,000,000)
Valve Replacement Program	330,000	230,000	(100,000)
	6,330,000	4,230,000	(2,100,000)
Water Quality and Treatment			
Continuous Water Quality Monitors	150,000	0	(150,000)
FlowCam Cyano Imaging Particle Analysis System	0	130,000	130,000
Ion Coupled Plasma Mass Spectrophotometer	190,000	190,000	0
Liquid Iron Feed System	0	900,000	900,000
Miller Plant Filter Rebuild	500,000	500,000	0
Plant Filter Turbidimeter Replacement	160,000	160,000	0
Sand Filter Backwash Water Treatment System	0	520,000	520,000
Total Organic Carbon Analyzer	60,000	60,000	0
	1,060,000	2,460,000	1,400,000
Water Supply			
Backup Chiller for GAC	250,000	0	(250,000)
Backup Control Center - Miller Plant	140,000	0	(140,000)
Backup Power Generator	2,500,000	0	(2,500,000)
Bolton Plant Heating Ventilation Air Conditioning	80,000	80,000	0

Capital Improvement Program

Exhibit 7: All Funds Capital Budget Projects by Department



	2021 Approved Budget	2021 Update	Change 2021 Approved to Update
Bolton Plant Lime Feeder 1 & 4 Upgrade	420,000	420,000	0
Bolton Plant Well Pump Motor Upgrade	45,000	45,000	0
Crane Equipment Improvements	50,000	0	(50,000)
Electrical Transformers	250,000	250,000	0
Field Application Replacement on Large Pumps	70,000	70,000	0
Lamella Sludge Collection Upgrade	100,000	0	(100,000)
Large Motor Rewind Program (Annual)	150,000	0	(150,000)
Miller Plant Chemical Storage Tank Upgrade	60,000	60,000	0
Miller Plant Compressor Upgrade	50,000	0	(50,000)
Minor Building Upgrades	50,000	50,000	0
Motor Control Center Equipment	100,000	100,000	0
Outlying Pump Station Improvements	50,000	0	(50,000)
Pump Monitoring Program	225,000	0	(225,000)
Pump and Motor Replacement	2,500,000	2,500,000	0
Regeneration Furnace Equipment	100,000	100,000	0
Regulator Replacement / Remote Monitoring	250,000	0	(250,000)
SCADA Human Machine Interface	500,000	500,000	0
SCADA Remote Terminal Units	186,000	0	(186,000)
Security Infrastructure	750,000	750,000	0
Station Valve Equipment	100,000	100,000	0
Variable Frequency Drives Main Station/Tennyson	2,000,000	2,000,000	0
Vertical Pumps Upgrade	100,000	100,000	0
	11,076,000	7,125,000	(3,951,000)
Department Total	85,000,000	67,000,000	(18,000,000)
Grand Total	271,451,250	188,041,370	(83,409,880)



EXHIBIT 8: PROJECTS BY NEIGHBORHOOD

This report provides a breakdown of each Capital project by the City neighborhood in which it is located in order to provide additional detail on where capital investment is taking place across the City.



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Capital Improvement Program
Exhibit 8: Projects by Neighborhood

Neighborhood	Agency	Priority	Project Title	FY 2021
Bond Hill				
Community & Economic Development				
		11	Bethany House	1,000,000
				General Capital Total
				1,000,000
				Bond Hill Total
				1,000,000
California				
Water Works				
		5	Sand Filter Backwash Water Treatment System	520,000
		8	Regeneration Furnace Equipment	100,000
		14	Ion Coupled Plasma Mass Spectrophotometer	190,000
		15	Miller Plant Filter Rebuild	500,000
		16	Plant Filter Turbidimeter Replacement	160,000
		17	Total Organic Carbon Analyzer	60,000
		22	Vertical Pumps Upgrade	100,000
		26	FlowCam Cyano Imaging Particle Analysis System	130,000
		27	Liquid Iron Feed System	900,000
		32	Reservoir Solids Removal	600,000
		34	Miller Plant Clearwell	5,000,000
		36	Filter Building Concrete Repair	350,000
		40	SCADA Human Machine Interface	500,000
		43	Miller Plant Chemical Storage Tank Upgrade	60,000
		44	Miller Plant Upgrades	600,000
				Water Works PIF Total
				9,770,000
				California Total
				9,770,000
Carthage				
Sewers				
		72	CSO 488 Access Lane	41,900
		116	Elsmere Avenue from Slane to Lafayette Sewer Replacement	163,000
				MSD Capital Improvements Total
				204,900
				Carthage Total
				204,900
Clifton				
Community & Economic Development				
		10	Clifton Cultural Arts Center - TIF	250,000
				CUF/Heights Equivalent Total
				250,000
Community & Economic Development				
		10	Clifton Cultural Arts Center - TIF	250,000
				General Capital Total
				250,000
Sewers				
		58	Valleyview Court Sewer Replacement	166,000
		61	De Votie Avenue Sewer Replacement	172,000
		69	Central to McMicken at Stark St. Sewer Replacement	66,000
				MSD Capital Improvements Total
				404,000
				Clifton Total
				904,000

Capital Improvement Program
Exhibit 8: Projects by Neighborhood



Neighborhood Agency	Priority Project Title	FY 2021
College Hill		
Public Services		
	4 Replacement Facilities - Police District 5	3,500,000
	General Capital Total	3,500,000
Sewers		
	75 Connecticut Avenue Sewer Replacement	220,000
	MSD Capital Improvements Total	220,000
	College Hill Total	3,720,000
Columbia Tusculum		
Sewers		
	115 Tusculum Avenue at Woodbridge Sewer Replacement	162,000
	MSD Capital Improvements Total	162,000
	Columbia Tusculum Total	162,000
Downtown		
Enterprise Services		
	3 Building Equipment	125,000
	4 Capital Maintenance	40,000
	5 Furniture, Fixtures, and Equipment	65,000
	Convention Center Total	230,000
Enterprise Services		
	6 Convention Center Improvements	500,000
Transportation & Engineering		
	13 Downtown Infrast. Coord. & Implemtn	142,000
	General Capital Total	642,000
	Downtown Total	872,000
East End		
Recreation		
	2 Athletics Facilities Renovation	120,000
	General Capital Total	120,000
Sewers		
	7 LMWWTP Standby Power	1,233,300
	MSD Capital Improvements Total	1,233,300
Water Works		
	33 Variable Frequency Drives Main Station/Tennyson	2,000,000
	Water Works PIF Total	2,000,000
	East End Total	3,353,300
East Price Hill		
Recreation		
	2 Athletics Facilities Renovation	70,000
	General Capital Total	70,000
Sewers		
	63 Seton Avenue (HN 916) Sewer Replacement	108,000
	70 Overlook Avenue near Glenway Ave Sewer Replacement	178,000
	MSD Capital Improvements Total	286,000
	East Price Hill Total	356,000



Capital Improvement Program
Exhibit 8: Projects by Neighborhood

Neighborhood	Agency	Priority	Project Title	FY 2021	
East Walnut Hills					
Transportation & Engineering					
	34		East Walnut Hills Two-Way Conversion	1,000,000	
				General Capital Total	1,000,000
				East Walnut Hills Total	1,000,000
Evanston					
Recreation					
	3		Outdoor Facilities Renovation	37,500	
Transportation & Engineering					
	23		Wasson Way Trail	600,000	
				General Capital Total	637,500
Sewers					
	47		Victory Parkway Sewer Rehabilitation	339,100	
				MSD Capital Improvements Total	339,100
				Evanston Total	976,600
Hyde Park					
Recreation					
	3		Outdoor Facilities Renovation	145,000	
				General Capital Total	145,000
				Hyde Park Total	145,000
Lower Price Hill					
Stormwater Management Utility					
	2		Cincinnati Local Flood Protection Project	350,000	
				Stormwater Management Total	350,000
				Lower Price Hill Total	350,000
Madisonville					
Stormwater Management Utility					
	7		Duck Creek Channel Rehabilitation	1,000,000	
				Stormwater Management Total	1,000,000
				Madisonville Total	1,000,000
Mt. Adams					
Public Services					
	21		Community Facility Improvements - Art Museum	200,000	
				General Capital Total	200,000
				Mt. Adams Total	200,000
Mt. Airy					
Sewers					
	76		911 McPherson Avenue Sewer Replacement	458,000	
				MSD Capital Improvements Total	458,000
				Mt. Airy Total	458,000
Mt. Auburn					
Transportation & Engineering					
	24		Auburn Avenue Improvements	866,000	
				General Capital Total	866,000
				Mt. Auburn Total	866,000

Capital Improvement Program

Exhibit 8: Projects by Neighborhood



Neighborhood	Agency	Priority	Project Title	FY 2021
North Avondale				
Recreation				
		3	Outdoor Facilities Renovation	70,000
				General Capital Total
				70,000
				North Avondale Total
				70,000
Oakley				
Recreation				
		1	Recreation Facilities Renovation	373,000
		5	Compliance with ADA	50,000
				General Capital Total
				423,000
				Oakley Total
				423,000
Paddock Hills				
Recreation				
		2	Athletics Facilities Renovation	225,000
				General Capital Total
				225,000
				Paddock Hills Total
				225,000
Pleasant Ridge				
Sewers				
		120	Ridge Avenue (HN 5053) Sewer Replacement	147,000
				MSD Capital Improvements Total
				147,000
				Pleasant Ridge Total
				147,000
Queensgate				
Stormwater Management Utility				
		1	Barrier Dam Motor Hydraulic Cylinder Rebuild	633,000
				Stormwater Management Total
				633,000
				Queensgate Total
				633,000
Riverside				
Recreation				
		1	Recreation Facilities Renovation	75,000
				General Capital Total
				75,000
				Riverside Total
				75,000
Sedamsville				
Recreation				
		3	Outdoor Facilities Renovation	37,500
				General Capital Total
				37,500
				Sedamsville Total
				37,500
Spring Grove Village				
Water Works				
		20	Maximo Mobile	650,000
		35	SCADA Virtual Environment Replacement	448,000
				Water Works PIF Total
				1,098,000
				Spring Grove Village Total
				1,098,000
Westwood				
Sewers				
		59	Shaffer Avenue Sewer Replacement	166,000



Capital Improvement Program
Exhibit 8: Projects by Neighborhood

Neighborhood Agency	Priority Project Title	FY 2021
	60 Lafeuille Avenue at Queen City Avenue Sewer Replacement	184,000
	MSD Capital Improvements Total	350,000
	Westwood Total	350,000
Winton Hills		
City Manager		
	3 Center Hill Gas & Leachate	85,000
	General Capital Total	85,000
	Winton Hills Total	85,000
Citywide		
Transportation & Engineering		
	30 Airport Infrastructure Improvements	140,000
	31 Facility Improvements	139,000
	32 General Aviation Motorized Equipment	61,000
	General Aviation Total	340,000
Buildings & Inspections		
	1 Hazard Abatement/Demolition Program	142,500
	2 BuildingBlocks Code Enforcement Interface	85,500
	3 enCodePlus Customer Service Platform	27,000
City Manager		
	1 Enterprise Data Warehouse	31,000
	4 Emergency Environmental Cleanup/UST	10,000
	5 Regulatory Compliance & Energy Conservation	35,000
	6 Wheeled Recycling Cart Replacement	25,000
	19 CAD Data Backup & Recovery	20,500
	20 NICE System Replacement & Upgrade	202,500
City Planning		
	1 Neighborhood Studies	45,000
Community & Economic Development		
	1 Retail/Commercial Opportunities	750,000
	3 Affordable Housing	305,500
	4 Neighborhood Business Property Holding	200,000
	5 Neighborhood Business District Improvements	1,000,000
	6 Tax Incentive/Enterprise Zone	100,000
	7 Community Development Focus District	300,000
	8 Commercial & Industrial Public Improvements	210,500
Economic Inclusion		
	1 Wage Enforcement Management System	39,000
Enterprise Services		
	2 Parking Meter Replacement	125,000
Enterprise Technology Solutions		
	2 Enterprise Networks and Security Enhancements	135,000
	3 Disaster Recovery / Business Continuity	74,500
	4 Data Center Infrastructure Replacement	84,000
	5 Real Time Crime Center Camera Program	150,000
	6 Lifecycle Asset Replacement	140,000
	8 Digital Services Enhancements	31,000

Capital Improvement Program

Exhibit 8: Projects by Neighborhood



Neighborhood Agency	Priority Project Title	FY 2021
Fire		
	1 Firefighter PPE	209,000
	2 Fire Helmet Replacement	225,000
	3 Fire Equipment	247,000
	4 Administrative Furniture and Equipment	50,000
Health		
	1 Facilities Renovation and Repairs	114,000
	3 Environmental Health Technology Improvements	399,000
Parks		
	1 Park Infrastructure Rehabilitation	2,001,000
Police		
	1 Police Equipment	108,000
	2 Police Mobile Digital Video (In-Car Camera) Storage	350,000
	3 Facility Wi-Fi and Car Routers	60,000
	4 Records Management System (RMS)	115,000
Public Services		
	5 City Facility Renovation and Repairs	1,750,000
	6 Fleet Replacements	4,570,000
	7 Fleet Purchase - Capital Acceleration	2,000,000
	9 Fire Facility Upgrades	2,950,000
	11 Sign Replacement	178,000
	14 Obsolete Air Conditioning Systems Replacement	600,000
	15 Collections/Cart Program	25,000
	16 Trash Receptacles	83,000
	23 Fire Department Fleet and Equipment	1,000,000
Recreation		
	1 Recreation Facilities Renovation	896,000
	2 Athletics Facilities Renovation	168,000
	3 Outdoor Facilities Renovation	230,000
	4 Aquatics Facilities Renovation	445,000
	5 Compliance with ADA	50,000
Transportation & Engineering		
	1 SCIP Loan Repayment	394,500
	2 MLK/I-71 Interchange SIB Loan	185,000
	3 Street Rehabilitation	15,109,000
	4 Street Rehabilitation - Capital Acceleration	2,000,000
	5 Information Systems Acquisition	75,000
	6 Traffic Signals Infrastructure	923,000
	7 Computerized Traffic Signal System	300,000
	8 Bridge Rehabilitation Program	569,000
	9 Neighborhood Transportation Strategies	341,000
	10 Wall Stab. & Landslide Correction	794,000
	11 Traffic Control Device Installation & Renovation	170,000
	12 Sidewalk Repair Program	263,500
	14 Curb Ramps - Street Rehab	284,000
	15 Safety Improvements	121,000



Capital Improvement Program
Exhibit 8: Projects by Neighborhood

Neighborhood Agency	Priority Project Title	FY 2021
	16 Street Improvements	512,000
	17 Pedestrian Safety Improvements	750,000
	18 Spot Infrastructure Replacement	341,000
	19 Street Light Infrastructure	780,000
	20 Pavement Management	150,000
	21 Bicycle Transportation Program	256,000
	22 Neighborhood Gateways/Greenways Imprvmt	100,000
	25 Duke Street Light Installation and Renovation	199,000
	26 Hillside Stairway Rehabilitation Program	22,000
	27 OKI Corridor Studies	20,000
	28 Gas Street Light Repair and Replacement	44,000
	General Capital Total	47,794,500
Transportation & Engineering		
	29 Transit/Rail Corridor Preservation Acq.	100,000
	Income Tax-Transit Total	100,000
Enterprise Services		
	1 Structural Maintenance & Repair	500,000
	Parking System Facilities Total	500,000
Community & Economic Development		
	2 Strategic Housing Initiatives Program (SHIP)	400,000
	Special Housing PIF Total	400,000
Stormwater Management Utility		
	3 Stormwater Infrastructure Rehabilitation	2,680,000
	4 Flood Mitigation Program	1,000,000
	5 Linear Asset Condition Assessment	600,000
	6 West Fork Channel Rehabilitation	1,000,000
	Stormwater Management Total	5,280,000
Enterprise Technology Solutions		
	9 Radio Communications Equipment	30,000
	Telecommunications Services Total	30,000
Water Works		
	7 Computers, Servers, and Software	400,000
	39 Minor Building Upgrades	50,000
	Water Works PIF Total	450,000
	Citywide Total	54,894,500
Inside Hamilton County/Inside & Outside City		
Sewers		
	68 Galbraith Rd. to Sheldon Avenue Sewer Replacement	171,000
	MSD Capital Improvements Total	171,000
	Inside Hamilton County/Inside & Outside City Total	171,000
Inside Hamilton County/Outside City		
Sewers		
	106 Camargo Canyon Pump Station Elimination	253,000
	151 Muddy Creek FEMA Property Acquisition & Floodplain Reconfig	200,000
	MSD Capital Improvements Total	453,000
	Inside Hamilton County/Outside City Total	453,000

Capital Improvement Program
Exhibit 8: Projects by Neighborhood



Neighborhood	Agency	Priority Project Title	FY 2021
Outside Hamilton County/Outside City			
Sewers			
		80 Davey Avenue to Hamilton Avenue Sewer Replacement	199,000
		MSD Capital Improvements Total	199,000
Water Works			
		24 Bolton Plant Well #4 Replacement	1,000,000
		37 Bolton Plant Lime Feeder 1 & 4 Upgrade	420,000
		38 Bolton Plant Well Pump Motor Upgrade	45,000
		41 Bolton Plant Heating Ventilation Air Conditioning	80,000
		45 Intake Pier Bridge Replacement	1,500,000
		Water Works PIF Total	3,045,000
		Outside Hamilton County/Outside City Total	3,244,000
Systemwide			
Enterprise Technology Solutions			
		1 Telephone System Upgrades	133,000
		7 CAGIS Infrastructure	61,500
		General Capital Total	194,500
Sewers			
		9 Main Sewer Renewal Program 2020	9,000,000
		10 Manhole Renewal Program 2020	973,300
		11 Program Management and Support Services 2020	6,500,000
		96 Mill Creek Interceptors Rehabilitation	700,000
		130 Critical Asset Management Projects 2020	6,000,000
		136 Prioritized Wastewater Collection System Improvements 2020	12,000,000
		141 CIP Planning Projects 2020	480,000
		152 Programmatic Contingency	5,000,000
		153 MSD Capital Labor	5,000,000
		154 Hamilton County Utility Oversight & Coordination 2020	4,312,770
		MSD Capital Improvements Total	49,966,070
Water Works			
		1 Lead Service Line Replacement Projects (T-16)	4,364,000
		2 Meter Battery and Register Replacement	4,000,000
		3 Replacement Water Mains Allocation Program	24,000,000
		4 Street Improvement Allocation Program	7,900,000
		6 Fleet OTEA	1,700,000
		9 Castings/Street Improvements	460,000
		10 Roof Replacement	400,000
		11 Non-Fleet OTEA	270,000
		12 Security Infrastructure	750,000
		13 Station Valve Equipment	100,000
		18 Private Development Allocation Program	1,000,000
		19 Rehabilitate Water Mains Allocation Program (T-13)	1,093,000
		21 Pump and Motor Replacement	2,500,000
		23 Valve Replacement Program	230,000
		25 Tank Coating	1,000,000
		28 Electrical Transformers	250,000



Capital Improvement Program

Exhibit 8: Projects by Neighborhood

Neighborhood Agency	Priority	Project Title	FY 2021
	29	Motor Control Center Equipment	100,000
	30	Miscellaneous Concrete/Pavement Replacement	300,000
	31	Miscellaneous Masonry Replacement	150,000
	42	Field Application Replacement on Large Pumps	70,000
		Water Works PIF Total	50,637,000
		Systemwide Total	100,797,570
		Grand Total	188,041,370



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EXHIBIT 9: SPECIAL REVENUE FUNDS - NEW OR ADJUSTED PROJECTS DETAIL

The following reports are included for each Special Revenue Fund Capital project that is included in the FY 2021 Budget Recommendation.



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Capital Budget Request Form

Clifton Cultural Arts Center - TIF

Department: 160 Community & Economic Developme **Dept Priority:** 10 **Project Manager:** Malek, Joseph
Agency: 164 Economic Development and Major/S **Agency Priority:** **Start Date:** 7/1/20
Exp Category: Economic Development **End Date:** 6/30/25

Description: This project will provide resources for land acquisition as well as furnishings, fixtures, and equipment for the new Clifton Cultural Arts Center (CCAC).
Purpose: The purpose of this project is to create a new home for CCAC that fosters successful and healthy children, adults, and communities through participation in the arts, in Uptown and throughout Greater Cincinnati.

Fund	Object	Prior Year	2021	2022	2023	2024	2025	Total
487	OTHER		250,000	0	0	0	0	250,000
980	OTHER		250,000	0	0	0	0	250,000
Total			500,000	0	0	0	0	500,000

Fund	Object	Prior Year	2021	2022	2023	2024	2025	Total
	EST PERSONNEL							
Total								



Capital Budget Request Form

Strategic Housing Initiatives Program (SHIP)

Department: 160 Community & Economic Developme **Dept Priority:** 2 **Project Manager:** Hackworth, Roy
Agency: 162 Housing Division **Agency Priority:** **Start Date:** 7/1/20
Exp Category: Housing Neighborhood Development **End Date:** 6/30/25

Description: This project will provide resources for the Strategic Housing Initiatives Program, which will offer strategic investment to housing projects throughout the City's neighborhoods. The program will support the rehabilitation or new construction of market rate, workforce, and affordable rental and home ownership units as well as permanent supportive housing.

Purpose: The purpose of this project is to provide leveraged investment in City neighborhoods in order to create diverse housing options to residents at all stages of life.

Fund	Object	Prior Year	2021	2022	2023	2024	2025	Total
761	OTHER		400,000	0	0	0	0	400,000
980	OTHER		0	200,000	200,000	200,000	200,000	800,000
Total		175,000	400,000	200,000	200,000	200,000	200,000	1,200,000

Fund	Object	Prior Year	2021	2022	2023	2024	2025	Total
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Note: The Approved FY 2020-2021 Capital Budget included an allocation of \$255,000 in General Capital resources to the "Neighborhood Housing NOFA" project in FY 2021. This project was revised and renamed "Strategic Housing Initiatives Program (SHIP)" in the FY 2021 Capital Budget Update. The source of funding for the project was changed from General Capital to the Special Housing Permanent Improvement Fund and increased from \$255,000 to \$400,000.



Glossary of Terms

ACCRUAL BASIS: Refers to the timing of the recognition (recording) of revenues and expenditures or expenses. Revenues are recognized in the period in which they are earned, and expenses are recognized in the period in which they are incurred in earning the revenue.

ADOPTED BUDGET: The budget as approved by City Council at the beginning of the fiscal year.

AGENCY: An organizational entity of the City of Cincinnati. Usually it relates to sub-units of Departments of the City (such as the Investigations Bureau in the Cincinnati Police Department, or Neighborhood Operations in the Department of Public Services, etc.). Department budgets are appropriated by agency.

APPROPRIATION: Legislation by the City Council approving the budgets for individual funds. Appropriation ordinances authorize spending in the personnel services, non-personnel services, employee benefits, equipment accounts, debt service, and capital categories. Departments cannot spend more money than is approved in these categories. Appropriations can only be adjusted by passage of a subsequent ordinance by the City Council upon recommendation by the City Manager.

ASSET: Includes items that normally last more than one year and cost more than a predetermined dollar amount. The predetermined amount established for this City is \$10,000. Items not meeting both criteria should be classified as operating expenditures.

BALANCED BUDGET: A budget where anticipated revenues match anticipated expenditures, resulting in neither a deficit nor surplus at the end of the fiscal year.

BASE BUDGET: See Continuation Services Budget.

BIENNIAL BUDGET: A budget for a two-year period. The City of Cincinnati's biennial schedule was initiated in 1993. The biennial budget cycle is Fiscal Years 2014/2015, 2016/2017, 2018/2019, 2020/2021 and so on.

BOND: A long-term promissory debt obligation issued in order to generate financing for the construction, rehabilitation, or upgrade of City assets. The sale of bonds is the primary method of financing a capital program.

BOND (CREDIT) RATING: The grading of a debt security with respect to the issuer's ability to meet interest and principal requirements in a timely manner. The three major rating services Fitch, Moody's, and Standard & Poor's use AAA as their highest rating and grade down through Bs and Cs. (D is used only by Fitch.) Debts rated AAA, AA, A, and BBB are considered investment-grade. Higher rated bonds provide lower returns, the price an investor pays for reduced risk.

BUDGET: A comprehensive financial plan of operations that attempts to rationalize the allocation of limited revenues among competing expenditure requirements for a given time period.

BUDGET UPDATE: A budget that is completed in the second year of the biennial budget process in order to provide a more current and accurate view of the budget. The budget update cycle is Fiscal Years 2015, 2017, 2019, 2021 and so on.

CAFR: See Comprehensive Annual Financial Report.



CAPITAL IMPROVEMENT PROGRAM (CIP): The six-year plan for capital investment in Cincinnati's future through improving City streets, bridges, recreation facilities, parks, health facilities and buildings, and other capital assets, all of which enhance the delivery of services. It coordinates the financing and timing of improvements to maximize their value to the public.

CAPITAL PROJECT FUND: Account for receipt and disbursement of resources used to acquire major capital assets through purchase or construction. Generally requires long-term financing such as a new building or the construction of a bridge. A Capital Project Fund would not be used to purchase automobiles, furniture, and minor equipment.

CAPITAL OUTLAY: Expenditure category for the cost of equipment, vehicles and other fixed assets (major object code 7600 in the Cincinnati Financial System).

CARRYOVER BALANCE: The net balance in a fund at the end of the fiscal year due to prior year net balance, savings (when total expenditures and encumbrances are less than the appropriations), canceled encumbrances (when a contract is completed for less cost than the encumbered amount or not needed at all), or revenues in excess of estimates for that year.

CDBG: See Community Development Block Grant.

CHRC: Cincinnati Human Relations Commission

CHRIS: See Cincinnati Human Resources Information System.

CINCINNATI BUDGET SYSTEM (CBS): An automated system used to prepare the biennial Operating and Capital Budgets and related reports. It is supported by the Cincinnati Financial System (CFS).

CINCINNATI FINANCIAL SYSTEM (CFS): An automated system to process financial transactions and prepare related reports. This system supports the Cincinnati Budget System (CBS).

CINCINNATI HUMAN RESOURCES INFORMATION SYSTEM (CHRIS): A citywide Web-based application used to manage and control personnel information and to process the City's payroll.

CIP: See Capital Improvement Program.

COMMUNITY DEVELOPMENT BLOCK GRANT (CDBG): The Federal grant which supports housing, economic development, health and human services, and planning and administration.

COMPREHENSIVE ANNUAL FINANCIAL REPORT (CAFR): A report that summarizes financial data for the previous fiscal year in a standardized format.

CONSOLIDATED PLAN: The U.S. Department of Housing and Urban Development requires the submission of a consolidated plan for the following Federal entitlement grant programs: Community Development Block Grant, HOME Investment Partnerships Program, Emergency Shelter Grants, and HOPWA. The plan also provides the framework for competitive grant applications for other housing and community development programs.



CONTINUATION SERVICES BUDGET: A budget in which the City provides nearly the same level of services which were provided in the previous year. Referred to as a base budget.

CONTRACT AGENCIES: The City contracts with some agencies to provide services, such as the Southwest Ohio Regional Transit Authority (SORTA). These entities are not City departments, nor do City employees operate them, but the services are paid for in part by City funds and grants received from the City.

CORONAVIRUS AID, RELIEF, AND ECONOMIC SECURITY ACT (CARES Act): An act signed into law in March 2020 to address the economic impact of the COVID-19 pandemic in the United States. The Federal law provided \$2 trillion in stimulus funding with \$150 billion for state and local governments.

DEBT: A debt is created when a creditor agrees to lend a sum of assets to a debtor. Repayment includes interest.

DEBT SERVICE: Scheduled payment of the interest and principal to bond holders which is necessary to retire bond indebtedness.

DEPARTMENT: A basic organizational unit of government which may be sub-divided into divisions, programs, and activities.

DEFERRED OPTION RETIREMENT PLAN (DROP): A voluntary plan for active members of the Cincinnati Retirement System (CRS) who are covered by the Collaborative Settlement Agreement (CSA) entered into by the City of Cincinnati on April 30, 2015. Those who enter the plan can delay their retirement and continue to work for the City of Cincinnati.

EARLY RETIREMENT INCENTIVE PLAN (ERIP): The City Manager's Early Retirement Incentive Program (ERIP) was offered in 2007 to employees with 28 years or more of service prior to January 1, 2008 and who are members of the Cincinnati Retirement System. The plan provided two years of service credit to employees who met the eligibility requirements. An Early Retirement Incentive Program (ERIP) is also being offered in FY 2021 to employees based on years of service and age and who are members of the Cincinnati Retirement System. The plan provides two years of service credit to employees who meet the eligibility requirements. These programs were developed due to budgetary constraints and the Administration's desire to provide more efficient and economical City operations and avoid the necessity of layoffs.

EBRT: See Executive Budget Review Team.

EFFECTIVENESS MEASURE: Effectiveness or outcome measures are designed to report the results and accomplishments (including quality) of services provided. Examples could include the percentage of lane miles in good condition, or the number of residents rating City parks and recreation facilities as good or excellent.

EFFICIENCY MEASURE: Indicators measures productivity. They are defined as indicators that measure the cost (whether in dollars or employee-hours) per unit of output or outcome. Indicates how well the organization is using its resources when compared to benchmarks. Examples could include the cost per million gallons of drinking water delivered to consumers, or the unit cost of each fire inspection.

ELECTRONIC GOVERNMENT: (E-Government) refers to a government that uses information and communication technology to provide and improve government services, transactions and interactions with citizens, businesses, and other arms of government.

Appendices

Appendix A: Glossary of Terms



EMERGENCY RESERVE ACCOUNT: Monies which are set aside within the General Fund to provide a reserve in case of a disaster or fiscal emergency.

EMERGENCY SHELTER GRANT (ESG): Federal funds to provide capital and operating support for emergency shelters and transitional housing for the homeless individuals and families.

EMPLOYEE BENEFITS: City-contributed costs for pension and other benefits for City employees. Other benefits include health insurance, unemployment compensation, vision and dental insurance, deferred compensation, and the Public Employees Assistance Program (PEAP) (major object code 7500 in the Cincinnati Financial System).

ENCUMBRANCE: An amount of money committed for the payment of goods or services ordered but not yet received.

ENTERPRISE FUNDS: A type of restricted fund which is used to account for the expenditures and revenues of enterprise operations such as the City's Water Works Department and Parking Facilities Division. Enterprise funds are self-supporting from the sale of goods and services.

EQUIPMENT ACCOUNTS: Expenditure categories for "Motorized and Construction Equipment" (MCEA) and "Office and Technical Equipment" accounts (OTEA). MCEA is used for purchases of autos, trucks, backhoes, etc. OTEA is for desks, office partitions, calculators, etc.

ERIP: See Early Retirement Incentive Plan.

ESG: See Emergency Shelter Grant.

ESTIMATED ACTUAL: Represents final adjustments made to the current year resources and expenditures based on actual prior year carryover balances, actual prior year cancellations, revised revenue estimates, and actual adjustments to current year appropriations. These current year adjustments are usually made in the final quarter of the year with the most current information available to be used to help project resources and expenditures for future years.

ESTIMATED PERSONNEL COSTS: This term is used in the Capital Budget to represent the estimated amount of personnel expenses in a capital project that will be used to reimburse the Operating Budget. Examples of personnel expenses that are reimbursable include, but are not limited to capital project management, management of outside contractors, and liaison work with grant organizations.

EXCEPTION REQUEST: Programs and/or items which are not included in the base requested or recommended budget. These include new program proposals or extraordinary increases which could not be included in the budget target. Exception requests can be one-time or ongoing in nature.

EXECUTIVE BUDGET REVIEW TEAM (EBRT): The members of this group are the City Manager, Assistant City Managers, Director of Finance, Assistant Director of Finance, Director of Human Resources, Chief Performance Officer, and the Director of Budget and Evaluation. The EBRT is the City Manager's administration team to develop budget and policy recommendations for the City Council.

EXPENDITURE: The cost for the personnel, materials, and equipment required for a department to function.



FINANCIAL STATEMENTS: Formal records of an entity's financial activities. Includes a balance sheet (Assets minus liabilities = fund balance), and a statement of revenues and expenditures, and a statement of cash flows.

FISCAL YEAR (FY): Any 12-month period designated as a budget year. Cincinnati's fiscal year runs from July 1 through June 30.

FTE: See Full-Time Equivalent.

FULL-TIME EQUIVALENT (FTE): FTE is a measure of a position by its budgeted hours. For example, 1.0 FTE equals 2,088 hours and 0.75 FTE equals 1,566 hours for budgetary purposes.

FUND: A fiscal and accounting entity with a self-balancing set of accounts to record revenue and expenditures.

FUND ACCOUNTING: Accounting method of providing information on City receipts and disbursements in separate categories or "funds". Governments use fund accounting to segregate sources of revenue and the purposes for which they are to be used. For instance, Water Works Fund 101 only receives funds generated from water charges and only expends funds related to water system activities.

FUND BALANCE: A Budgetary Fund Balance is the difference between estimated revenues and appropriated expenditures. A non-budgetary fund balance is a residual account whose balance is the difference between the assets and liabilities of the organization. At the end of the fiscal year, revenues and expenditures are closed out to this account. The balance in the account is carried forward into the next budget year.

GAAP: See Generally Accepted Accounting Principles.

GASB: See Governmental Accounting Standards Board.

GENERALLY ACCEPTED ACCOUNTING PRINCIPLES (GAAP): Includes the measurement and disclosure principles that apply to financial statement reporting. They govern the recognition of transactions (that is, they specify when a transaction will be recorded and the amounts to be recorded) and dictate the numbers and other information that must be presented in financial statements.

GENERAL FUND: This fund accounts for the current assets, current liabilities, revenues, and expenditures that arise from general government operations. The main revenue sources of this fund are income and property taxes.

GENERAL OBLIGATION BOND - Debt that is secured by the "full faith and credit" of the governmental unit. The payment of principal and interest on the debt is called servicing the debt.

GFOA: See Government Finance Officers Association.

GOVERNMENTAL ACCOUNTING STANDARDS BOARD (GASB): The mission of the Governmental Accounting Standards Board is to establish and improve standards of state and local governmental accounting and financial reporting that will result in useful information for users of financial reports and guide and educate the public, including issuers, auditors, and users of those financial reports.

GOVERNMENT FINANCE OFFICERS ASSOCIATION (GFOA): The purpose of the Government Finance Officers Association is to enhance and promote the professional management of governments for

Appendices

Appendix A: Glossary of Terms



the public benefit by identifying and developing financial policies and practices and promoting them through education, training and leadership.

GOVERNMENTAL FUNDS: Established to account for the receipt and disbursement of financial resources to provide services to the general public.

GRANT: Represents contributions or gifts of cash or other assets that must be used or expended for specified purposes, activities, or facilities.

HOME INVESTMENT PARTNERSHIPS PROGRAM: A Federal grant program to provide housing for low-income persons.

HOPWA: See Housing Opportunities for Persons With Aids.

HOUSING OPPORTUNITIES FOR PERSONS WITH AIDS (HOPWA): A Federal grant program to provide housing for persons with AIDS.

INDEPENDENT AUDIT: An examination of financial statements conducted by an outside Certified Public Accountant (one not employed by the firm being examined) according to generally accepted auditing standards (GAAS) for the purpose of expressing an opinion as to whether the statements are a fair presentation in accordance with generally accepted accounting principles (GAAP).

INFRASTRUCTURE: Long-lived assets such as highways, bridges, buildings, and public utilities. A primary funding source for infrastructure maintenance is provided by a tax of one tenth of one percent on earned income, which was approved by voters in 1988. It is legally mandated that collection of this additional tax is subject to the City spending 90% of a base amount within three years. The base amount is calculated by an established formula. This budget and expenditures requirement to continue the 0.1% income tax is referred to as the "infrastructure mandate."

INTERDEPARTMENTAL CHARGES: Accounts for the reimbursement of the cost of services provided to departments by other departments. For example, the Printing Services program might process an interdepartmental bill (I.D. bill) to charge the Recreation Department for printing a brochure.

INTERFUND TRANSFER: The reallocation of an existing appropriation within the fund based on renewing operational plans or need.

INTERNAL SERVICE FUNDS: A type of restricted fund used to finance and account for goods and services provided in-house by a City Department, such as the Fleet Services Fund.

LEVERAGED SUPPORT: Funding and other resources the City provides to outside organizations to promote neighborhood revitalization, economic development, human services, violence prevention, etc.

MERIT INCREASE: An increase to an individual's base pay rate based on performance.

MILL/MILLAGE: A tax that an owner pays based on the value of real estate or personal property being taxed. The tax rate on property is expressed in mills per dollar of the property's assessed value.

MISSION: The Mission Statement of an organization is a short but complete description of the overall purpose and intentions of that organization. It states what is to be achieved, but not how this should be done.



MODIFIED ACCRUAL BASIS: Revenues are recognized either when they are received in cash (licenses, fines, and so on) or when collection of the amount can be reasonably estimated to be received in the near future (such as property taxes). Expenditures are recognized in the period in which goods or services are received or a liability is incurred.

NON-DEPARTMENTAL: Accounts for expenditures that do not relate to any one specific department or activity. Instead, they benefit the organization as a whole.

NON-PERSONNEL SERVICES: Operating expenditure category for non-salary related items, such as office supplies, office space rental, contracts, computer costs, gasoline, etc. (major object code series 7200-7300-7400 in the Cincinnati Financial System).

OPERATING BUDGET: The budget which encompasses day-to-day municipal activities. The Operating Budget includes employee salaries, supplies, and other non-personnel items related to current activities. The Operating Budget also includes debt service and overhead costs for these operations.

OPERATING BUDGET IMPACT: The anticipated personnel or non-personnel costs and/or savings in the Operating Budget that can be attributed to a capital investment.

ORDINANCE: A formal legislative enactment by the governing board of a municipality. If it is not in conflict with any higher form of law, such as a state statute or constitutional provision, it has the full force and effect of law within the boundaries of the municipality to which it applies.

OTHER RESTRICTED FUNDS: Category of funds typically representing grants or single purpose funds which are restricted to meeting the operational requirements of the grants and/or contributions.

PERFORMANCE MEASURE: A quantifiable measure to assess how well the organization carries out specific functions or processes.

PERSONNEL SERVICES: Expenditure category for the cost of employee salaries and compensated absences such as vacations and sick leave (major object codes 7100 and 7500 in the Cincinnati Financial System).

POSITION VACANCY ALLOWANCE (PVA): An estimate of salaries that are not expected to be spent in a budgeted program due to employee retirements, terminations, and transfers to other City programs during the year. PVA is budgeted as a reduction from gross salaries.

PRINCIPAL RESTRICTED FUNDS: Category includes major governmental and proprietary funds established to account for the revenue generated by the funds and expenses incurred from the operations of the funds.

PRIOR YEAR CANCELLATIONS: Obligations from previous fiscal years in the form of purchase orders, contracts or salary commitments that have not been fully expensed and are terminated. These funds are returned to fund balance.

PRIOR YEAR ENCUMBRANCES: Obligations from previous fiscal years in the form of purchase orders, contracts, or salary commitments which are chargeable to an appropriation and for which a part of that annual appropriation has been reserved. They cease to be encumbrances when the obligations are paid or otherwise terminated.

Appendices

Appendix A: Glossary of Terms



PROGRAM: A group of similar activities, or a type of service, which is organized as a sub-unit of a department for planning and performance measurement purposes.

PROGRAM BUDGET: A budget grouped by similar activities, or type of service, which is organized as a sub-unit of a department for budgeting, planning, and performance measurement purposes.

PROPRIETARY FUNDS: Funds established to account for the delivery of goods and services to the general public (Enterprise Funds) or to other departments or agencies of the government (Internal Service Funds).

PVA: See Position Vacancy Allowance

RESERVE FOR CONTINGENCIES: An appropriation which is set aside for unanticipated or potential expense items that cannot be deferred until the next budget cycle. This is an account routinely appropriated in the General Fund to enable the City Council to adjust the budget during the year without affecting other budgeted services.

RESOLUTION: A special or temporary order of a legislative body; an order of a legislative body requiring less legal formality than an ordinance or statute.

RESOURCES: Total dollars available for budget purposes including revenues, fund transfers, and beginning fund balances.

RESTRICTED FUNDS: Funds restricted to a specific purpose, such as Parking, Lunken Airport, Municipal Golf Funds, etc..

REVENUE BOND - A revenue bond is a special type of municipal bond distinguished by its guarantee of repayment solely from revenues generated by a specified revenue-generating entity associated with the purpose of the bonds. Unlike general obligation bonds, only the revenues specified in the legal contract between the bond holder and bond issuer are required to be used for repayment of the principal and interest of the bonds.

REVENUES: The annual income or receipts of the City from taxes, charges, and investments.

SHORT-TERM RENTAL EXCISE TAX: The City's 7% tax of gross revenues levied on short-term rentals defined as residential dwelling units offered to the public for rent for a duration of less than 30 consecutive days.

SPECIAL ORGANIZATIONAL REPORTING AUTHORITIES: Agencies of the City which include its various Boards and Commissions, as well as contract agencies and county-wide departments.

SPECIAL REVENUE FUND: Used to account for the proceeds of revenue sources (other than expendable trusts, or those used for major capital projects) that must be spent for a particular purpose. These funds should be used only when required by law, charter, or other commitment. The main purpose of separating these types of activities from those of the General Fund is to maintain control over the collection and use of specific sources of revenue.

STAFFING LEVELS: Estimated number of FTE needed to perform the work at a stated level of service.



STEP INCREASE: Periodic within grade increases of an employee's basic pay by advancing from one step of the grade to the next higher step of that grade, after meeting requirements for length of service and satisfactory performance.

STRUCTURALLY BALANCED BUDGET: A budget that provides for annual total expenditures and encumbrances which are equal to or less than the annual revenue estimate for the fund.

TAXING AUTHORITY: A statutory authority given to a governmental body to levy and collect taxes for public purposes.

TRANSIENT OCCUPANCY TAX (TOT): The City's 4% tax levied on all rents received by a hotel for lodging furnished to transient guests. Tax receipts are dedicated to financing the operating and maintenance costs of the City's Duke Energy Convention Center, and to help finance the expansion of the Duke Energy Convention Center.

TRUST FUND: A fund to account for assets in which the City acts in a trustee capacity or as an agent for other governmental units. The Metropolitan Sewer District (owned by the County but operated by the City) and Pension Trust are examples of trust funds.

UNAPPROPRIATED SURPLUS: The amount of money in a fund not appropriated by the City Council. The balance remains in the fund until the City Council approves spending by passing an appropriation ordinance.

USER CHARGES/FEEs: The payment of a fee for direct receipt of a public service by the party benefiting from the service.

VOLUNTARY TAX INCENTIVE CONTRIBUTION AGREEMENT (VTICA): A tax incentive policy that allows property owners in Downtown and Over-the-Rhine to receive tax abatements by entering into a Voluntary Tax Incentive Contribution Agreement with a non-profit organization. The property owner then reinvests a portion of the abatement value into the community, specifically to fund streetcar operations.

WORKING CAPITAL RESERVE: Monies which are set aside to provide a reserve in case of a disaster or fiscal emergency. The policy of the City Council is to maintain a balance in the Working Capital Reserve Fund between 5 and 8 percent of General Fund revenues in each year.

UNFUNDED ACTUARIAL ACCRUED LIABILITY: Results from a variety of factors, such as previous underfunding and benefit increases attributable to earlier years of service that have not yet been fully funded.



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