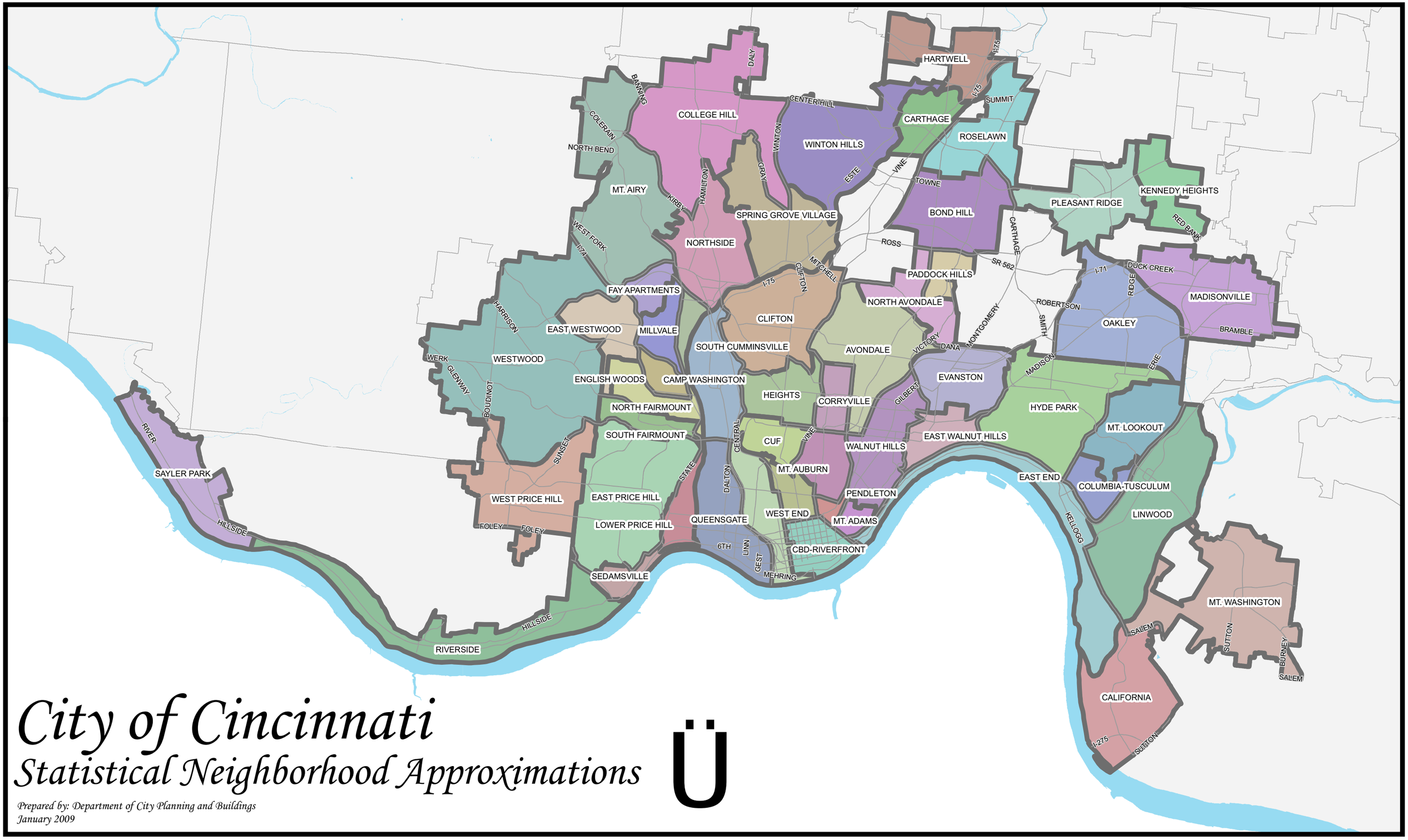

City of Cincinnati

Statistical Neighborhood Approximations

Prepared by: Department of City Planning and Buildings
January 2009

City of Cincinnati
All Funds Biennial Budget

2009/2010
Approved Biennial Budget

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The City of Cincinnati's Approved 2009/2010 Biennial Budget volumes are also available via the City of Cincinnati's web site – www.cincinnati-oh.gov. Copies have also been provided to the Cincinnati/Hamilton County Public Library's Main Branch.

GOVERNMENT FINANCE OFFICERS ASSOCIATION

Distinguished Budget Presentation Award

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City of Cincinnati
Ohio

For the Biennium Beginning

January 1, 2007

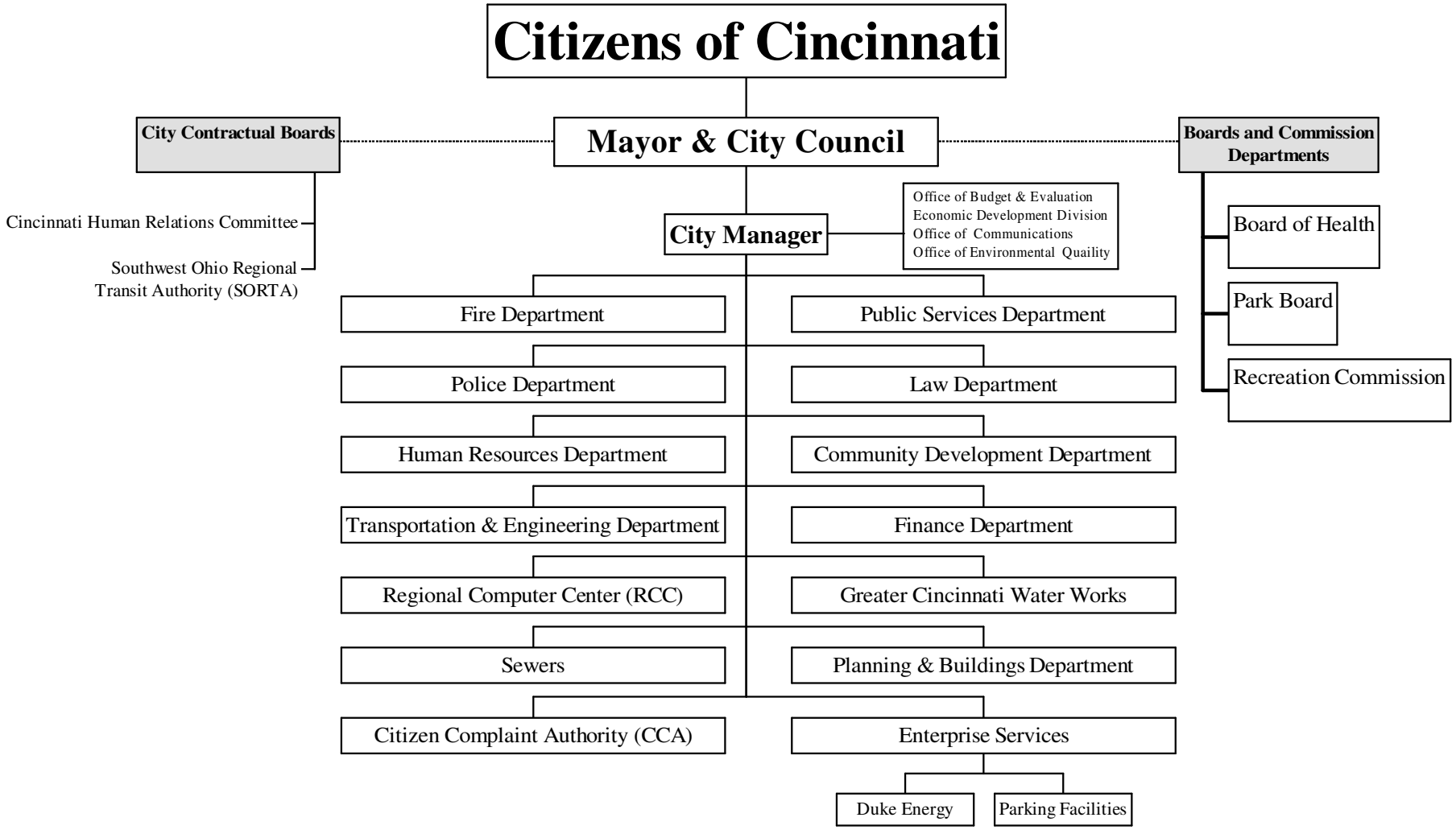
President

Executive Director

The Government Finance Officers Association of the United States and Canada (GFOA) presented an Award for the Distinguished Budget Presentation to the City of Cincinnati for its annual budget beginning January 1, 2007.

In order to receive this award, a governmental unit must publish a budget document that meets program criteria as a policy document, as an operations guide, as a financial plan and as a communications medium.

The award is valid for a period of one year only. We believe our current biennial budget continues to conform to program requirements, and we are submitting it to GFOA to determine its eligibility for another award.


Citizens of Cincinnati
Mayor & City Council
City Contractual Boards
Cincinnati Human Relations Committee
Southwest Ohio Regional Transit Authority (SORTA)
Boards and Commission Departments
Board of Health
Park Board
Recreation Commission
City Manager
Office of Budget & Evaluation
Economic Development Division
Office of Communications
Office of Environmental Quaility
Fire Department
Public Services Department
Police Department
Law Department
Human Resources Department
Community Development Department
Transportation & Engineering Department
Finance Department
Regional Computer Center (RCC)
Greater Cincinnati Water Works
Sewers
Planning & Buildings Department
Citizen Complaint Authority (CCA)
Enterprise Services
Duke Energy
Parking Facilities

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Note: Unless otherwise noted, all data is from January 1 through December 31.

Preface

The City of Cincinnati's 2009/2010 Biennial Budget document is designed to help the residents of Cincinnati and the general public gain a better understanding of the City's budget process by highlighting the City's past, present, and future operations. This document is divided into eight parts.

- Part I, Budget Summary, presents the highlights of the City's Operating, Capital, and Consolidated Plan Budgets. It includes a discussion of the City's economic climate, budget assumptions, core services, taxes & fees, and staffing. It also includes a discussion of the General Fund Multi-Year Forecast.

- Part II, Budget Basics, presents the basic elements of the budget development process including sections on the sources and uses of funding. It also describes the major government funds and fund types used by the City and discuss how revenue and expenditures are measured. A budget calendar is also presented in this section.

- Part III, Budget and Financial Policies, presents the City's policies, which are established by City Council. Financial management and Budget development principles are detailed.

- Part IV, Financial Summaries, presents financial summaries of the appropriated funds for the Operating and Capital Budgets. In addition, General Fund expenditures are summarized and General Fund revenue estimates and their underlying assumptions are discussed.

- Part V, Departmental Budgets, presents budgetary and performance data for the City departments charged with carrying out the budget policies established by the City Council.

- Part VI, Consolidated Plan Budget, is required for the receipt of grant funding from the U.S. Department of Housing and Urban Development (HUD), and is the annual Action Plan which includes the Community Development Block Grant (CDBG), Home Investment Partnerships Grant (HOME), Emergency Shelter Grant (ESG), and Housing Opportunities for persons with AIDS (HOPWA) programs.

- Part VII, Cincinnati Profile, presents an economic and demographic profile of the City of Cincinnati.

- Part VIII, Appendices, presents supplemental information in several appendices, including City Council budget motions and a glossary which may help the reader to better understand the document and the terms contained therein.

A companion document, the Approved 2009/2010 Capital Budget, Volume 2, is also published to provide detailed information on the City's Capital Budget for the 2009/2010 biennium and the 2009-2014 Capital Investment Plan.

Preface

This budget is the City's financial plan for the 2009/2010 biennium. Because it determines the level of City services and the way in which these services will be funded, it often becomes a focal point for public discussion. Many of the key decisions regarding the way the City operates are made through the budget. Understanding the budget is a prerequisite for understanding City government. In addition to the highlights contained in Part I, Budget Summary, and Part IV, Financial Summaries, it is recommended that Part II, Budget Basics, be read to enhance the budget reader's perspective on City government.

Budget Summary

INTRODUCTION

This part of the 2009/2010 Biennial Budget document provides an overview of the following:

- City Budget Issues;
- Operating, Capital, and Consolidated Plan Budget summaries;
- The Multi-Year General Fund Forecast;
- 2009/2010 Tax and Fee Changes; and
- 2009/2010 City Staffing Plan.

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Budget Summary

The Budget Summary section of the Approved 2009/2010 All Funds Biennial Budget provides summary information concerning the various components of the City's budget. As described in greater detail in the Budget Basics section of this document, the Approved 2009/2010 Budget includes the Operating, Capital and Consolidated Plan budgets. This Budget Summary begins with description of the economic conditions that this budget was developed in and a review of the strategic investments that were able to be included in this biennial budget despite revenue constraints. These sections are followed by a summary of the 2009/2010 policy direction established by the City Council, a listing of budget assumptions, and financial summaries of the Operating, Capital and Consolidated Plan budgets.

CONSTRAINED REALITY

During the 2007/2008 budget years the Administration has had an internal focus on four priority areas: Public Safety, Economic Development, Neighborhood Investment and Service Excellence. These remain our areas of emphasis but the climate engulfing our service delivery is one of relatively flat revenues that continue to be outpaced by escalating expenses. Utilities, fuel, salt, construction, health care, out of cycle fleet vehicles and deferred maintenance on city facilities are several items that portend a balanced budget rendering decision making within departments to be a very painful exercise.

The past several budget cycles have heralded a doing more with less approach that has slowed administrative processes and lengthened project timelines. We have also operated on certain assumptions that may have facilitated quantitative balancing but were inconsistent with our reality, i.e. allocating resources for mild vs. moderate winters. We have the option of waiting for our economic forecast to improve based on outside factors and trying to hold on in the meantime or we can begin to move past our sometime used band aid approaches in favor of laying out a direction that will commit to a course of action that will bring with it greater efficiencies, enhanced revenues, and cost savings. In some cases however, we have taken the opportunity to do some things that have broad impacts and can be achieved with statistically minimal amounts of revenue.

Some of these things cannot happen immediately or necessarily within this budget but laying a disciplined foundation will bring results over time. Shrinking the size of government in a responsible manner will come not just by eliminating positions but will require investing in plans that will lead to the desired result. Based on the June forecast, General Fund revenues were expected to grow by an average of 2.5% over the next two years while expenses were expected to increase by 3.8%. This prevents us from being able to do everything.

Many factors are contributing to the City of Cincinnati's financial difficulties, and Cincinnati is not alone in facing these financial burdens. According to the National League of Cities' "City Fiscal Conditions in 2008" report, the financial condition of cities across the country has weakened in 2008. After adjusting for inflation, a budget gap of 2.8% is projected nationally in 2008, with revenues declining by 4.3% and spending declining by 1.5% when compared to 2007.

Not surprisingly, the report indicated that revenue from sales tax receipts and property taxes will see the largest reductions in 2008: 4.2% and 3.6%, respectively. However, cities like Cincinnati that are

primarily dependent on income tax revenues will also experience significant revenue reductions; nationally, a decline of 3.3% is projected for income tax revenues in 2008 when compared to inflation-adjusted dollars in 2007. On the spending side, the most significant budget-busters were reported to be inflationary increases for items such as energy and fuel, as well as costs for infrastructure and public safety. Additionally, the rising costs for employee-related wages and benefits were also cited by the report.

In 2008, the report showed the most common action taken by local governments to boost city revenues has been to increase the fees for services. One-half of the cities in the report had used this method to offset declining revenue. One in four of the cities in the report have increased the number of fees collected by the municipality to raise revenue.

Strategic Investing For Broad Returns

The biennial budget includes a handful of initiatives that will help improve service to our community with minimal outlays of resources. These include:

Complete Count for the Census - $100,000
Citywide Comprehensive Plan - $500,000
Citywide Bicycle Plan - $200,000
Youth Jobs - $1,000,000

These initiatives will allow us to position ourselves to obtain federal revenues, plan for our land use, raise our quality of life, and continue the cultivation of the community's future workforce.

Budget Balancing

In order for the budget to balance some choices had to be deferred until the second year of the biennium. These include delaying the 2009 fire class as well as implementation of the City's Climate Protection Plan initiatives. We also had to eliminate funding for the Private Lot Abatement program and White Goods Collection. Funding was also reduced for Enhanced Central Business District Cleaning. Specific position reductions are outlined in Appendix E of this document.

In addition to specific reductions, the General Fund Operating Budget also includes an across-the-board reduction in funding available to fill positions as well as an across-the-board reduction in non-personnel. These cuts will inevitability affect the City's ability to delivery quality services; however, specific service impacts were not quantifiable at the time of approval of the budget.

General Fund Revenues were also increased through fee increases approved for parking violations, towing and impound lot fees, permits, and servicing fees. In addition, there will be more aggressive collections of Income Tax money owed to the City. However, despite balancing 2009, additional reductions or revenue increases are required in 2010 in order to remain balanced. Therefore, a sustainable financial future under the current tax structure will require bold action to control costs in the 2009/2010 Biennial Budget. As required by state law, revenues and expenditures must be aligned. This means that the City will focus on basic, core services and grow the tax base through targeted investment.

CITY FOCUS AREAS

Public Safety

Public Safety continues to be a high priority for the City. In the 2009/2010 Approved Budget, there will be no reductions in force for the Police or Fire Departments. The recruit classes size and timing are adjusted to maximize use of limited resources. In addition, a total of $2.85 million is approved to implement the recommendations of the Ambulance Taskforce.

The budget also includes a third year of funding for the Cincinnati Initiative to Reduce Violence (CIRV). CIRV is a comprehensive community based approach to improving public safety. CIRV targets the most violent offenders in our community for both increased enforcement and increased support. I believe that this is an effective way to reduce violent crime.

Neighborhood Investment

The purpose of the "Neighborhood Enhancement Program" initiative is to provide focused, integrated and concentrated service delivery and community redevelopment efforts that will improve the quality of life in these neighborhoods. It should be clear to all that resources are limited for providing City services to our communities, and we need to identify and allocate scare dollars to targeted areas in the City to maximize service impact. Thus, impact spending and impact service delivery are the methods we would like to apply to funding strategies moving forward. Last year's program took place in the neighborhoods of Clifton Heights/University Heights/Fairview (CUF), Westwood, and Evanston. In 2009, the program will continue in two new neighborhoods which are selected by using crime data, building stock information, and community buy-in. The City will continue to aggressively pursue the elimination of blight in the 2009 neighborhoods utilizing resources from the General Capital Budget and the Community Development Block Grant (CDBG) Budget.

Economic Development

Economic development needs to be an area of excellence for the City. The City has crafted policies on Housing and Tax Increment Financing, which will aid in the consistent approach to development in the City. The Economic Development Division (EDD) is fully staffed in 2009. EDD has worked on the GO Cincinnati Initiative and the Shop 52 Initiative under the Mayor's leadership, and with full staffing EDD now has expanded capacity to work on the City's major development initiatives in 2009.

In 2009, we will continue to focus on service enhancements at the Business Development and Permit Center. Ordinance #230-2007, passed on June 20, 2007, changed the Cincinnati Building Code to allow for premium services for a cost. These services accommodate the often changing and unpredictable needs of development while providing customized services tailored to a project's needs and "just-in-time" permit approval and inspection services. The services include the following:

- Phased permitting: separate permits covering the different phases of construction of a building or structure;
- After hours/weekend plan examination and inspections;

- Express plan examination, which allows a proposed project's construction team to meet face-to-face with the City permitting team daily during business hours until the project plans are either approved or require changes/revisions beyond what is available with express service;
- Same day permit issuance (if the permit application is submitted prior to noon); and
- Same day building inspections (if the request is submitted prior to noon).

Service Excellence

The City performs several services extremely well. In the 2006 Citizen Attitude Survey, citizens highly rated our Fire and EMS services, Parks system, and Garbage Collection. We intend to invest in these departments and to raise other departments to this high level of service. Even though these services are highly rated, there is room for improvement. Improving departments' use of Information Technology (IT) will be a focus in 2009. IT investments will help departments to be more efficient and effective in our service delivery. As a long range goal, the Administration will pursue automating the solid waste function to reduce costs, lower injuries, and improve efficiencies. However, due to limited resources, further study of this initiative will be delayed.

BUDGET POLICY

On June 25, 2008, the City Council approved the Policy Budget for 2009/2010 Biennial Budget. The Policy Budget is a set of City Council recommendations for inclusion in the budget. The following is a listing of each item and its status in the 2009/2010 Biennial Budget.

1. *Bring forward a budget that is fiscally sound and structurally balanced, and that increases the City's needed reserves towards 10% of General Fund revenue; provides the needed Reserve for Contingencies; secures the City's ability to meet and maintain long-term obligations; continues policies that secure the City's bond rating; increases revenue to capital enhancements which will provide better public services such as fixing sidewalks, filling potholes and maintaining streets; prioritizes the provision of basic services over less essential services; measures the impact of programs and directs resources where we will achieve needed results, and seeks reforms that produce meaningful cost-savings while maintaining delivery of services.*

   Disposition: The Administration delivered a fiscally sound, balanced 2009/2010 Recommended Biennial Budget that achieved structural balance in both years of the biennium. The recommended budget also allowed the City to maintain needed reserves. However, it also depended on the creation of a new solid waste fee. This new fee was rejected by City Council. In order to close the gap, across-the-board reductions were subsequently approved in both 2009 and 2010. However, the City's history of prudent and conservative fiscal management will allow the City to meet and maintain long-term obligations, as well as secure the City's bond rating.

   As for capital investment, the 2009/2010 Approved Capital Budget includes $35.6 million for major street rehabilitation and street improvement projects over the biennium. This is the largest category of investment in the capital budget. This funding level represents the efficacious allocation of limited resources to maintain the City's assets in the face of ever-growing infrastructure demands. In addition, the Approved Capital Budget focuses on expanding momentum by continuing to invest in neighborhoods and economic development

initiatives which will grow the tax base. This capital investment strategy will enable the City to continue to provide essential services to citizens.

Finally, the City continues to strive to better measure how effectively resources are utilized. In 2008 the City implemented program based budgeting. After a year of experience, departments were better able in the 2009/2010 budget to provide program budgets that accurately reflect the costs of those programs. Additionally, the Office of Budget and Evaluation worked with departments in 2008 to improve program performance measures. The 2009/2010 performance measures emphasize efficiencies and outcomes, rather than inputs and outputs. These improvements will help the City to continue to better direct resources where needed results will be achieved, and seek reforms that produce meaningful cost-savings.

2. *Participate as an active partner with other local jurisdictions in the Government Cooperation and Efficiency Project (GCEP) to increase revenue and decrease costs through shared opportunities with local jurisdictions.*

Disposition: The Hamilton County Regional Planning Commission (HCRPC) contracted again with Management Partners to provide consulting assistance for the Phase II of the GCEP project. The GCEP Steering Committee, of which the City is a member, will identify projects and areas of service to be explored for shared services opportunities and Management Partners would provide the consulting work to study, analyze and make recommendations on each. The first part of Phase II was to submit applications for State funding for the Ohio Department of Development's Local Government Services & Regional Collaboration Grant Program. Management Partners assisted the City and County in preparing and submitting a total five (three from Hamilton County, two from the City) grant applications. While the grant deadline was in late July, awards were not announced until October 28th. The City and County were awarded funds for two of our submissions, respectively: Heavy Equipment Sharing & Maintenance ($63,350) and Code Enforcement ($59,725). The second part of Phase II involves the GCEP Steering Committee identifying a list of shared service areas for Management Partners to do Business Case Studies. The City will be an active participant in reviewing the business case studies to determine what opportunities exist to increase revenue and decrease costs.

Lastly, several departments have detailed the regional collaboration that is already in place. A recent example of a regional collaboration is that the Department of Public Services and Finance Department included language in the salt bid solicitation that allowed all political subdivisions of the State of Ohio to use the City of Cincinnati's salt contract. Notice was sent to GCEP members and Center for Local Government (c4lg) members stating that the salt bid was out and that usage was open to other political subdivisions. The following entities expressed an interest in receiving the bid tabulation: Hamilton County, City of Silverton, Sycamore Township, Indian Hill, Colerain Township, City of Montgomery, City of Sharonville, City of Loveland, Springfield Township, City of Woodlawn, City of Deer Park, and City of Forest Park. The City of Cincinnati Purchasing Division received the best price that was offered to the region at that time, which was $124.57 per ton. Currently, salt is being sold at $136 to $181 per ton. The following entities actually committed to and became a part of the City's salt contract with Morton International/Morton Salt Division: City of Deer Park, City of Silverton, and Sycamore Township. The only cost to the City was the time of the

Senior Buyer to work on the bid including coordinating the requests of other political subdivisions. According to Deer Park and Sycamore Township, the process saved them considerable time and labor and they have received the best contract price in the region.

3. *As a reflection that reducing crime is the number one priority of the city, fully fund the CIRV Initiative, including $200,000 for additional streetworkers, and the Operation Take Back Our Streets neighborhood walking patrols in 2009 and 2010.*

Disposition: CIRV Initiative
The 2009/2010 Approved Budget includes total funding of $926,590 for the Cincinnati Initiative to Reduce Violence (CIRV). This is an increase of $143,560 over the 2008 funding level of $783,030. This increase in funding provides an additional $143,560 in resources for streetworkers. The CIRV project management was transferred from the Community Police Partnering Center to the Office of the City Manager. This move will produce $1,500 in savings. The 2009/2010 Biennial Budget also moved the CIRV resources from the Department of Community Development's budget to a newly created program, CIRV Administration, within the City Manager's Office. These changes will better align management duties with personnel resources and expertise, and ensure proper data collection and oversight.

Disposition: Operation Take Back Our Streets – Police Visibility Overtime
The 2009/2010 Approved Operating Budget includes Police Visibility Overtime (PVO) for walking patrols in the amount of $1,800,000, which is approximately at the same level as the 2008 Approved Budget Update.

4. *Continue to achieve the fire staffing level of 841 firefighters, adding recruit classes as needed throughout the biennium.*

Disposition: The 2009/2010 Approved Operating Budget for the Fire Department includes continuation funding for a recruit class of 30 that commenced on October 20, 2008 and funding for a recruit class of 30 to commence on July 11, 2010. Due to the limited nature of General Fund resources, the 2009 recruit class will be delayed until 2010. After the graduation of the current recruit class in April 2009, the Fire Department's effective sworn strength will increase to a level of 836. This is slightly less than the City Council authorized amount of 841. The Fire Department's effective sworn strength will then gradually decrease to a level of 818 at the end of 2009 due to attrition.

5. *Increase the City's commitment to recycling by fully implementing the recommendations recently passed by Council including, but not limited to, providing recycling bins to apartment and condo dwellers, changing the Rumpke contract to make it performance-based, and reporting back to council about the costs of making these enhancements and a few options for phasing and paying for these enhancements over a five year period.*

Disposition: The 2009/2010 Approved Budget for the Office of Environmental Quality includes $450,000 in funding in 2010 for enhancements to the recycling program. No additional funding is included in 2009 because within the next few months the City Administration anticipates initiating a competitive bid process to solicit contractors for its recycling activities by issuing a Request of Proposal (RFP). The Office of Environmental

Quality will lead this effort. Prior to issuance of the RFP the Administration will work with community stakeholders to draft a scope of services. Directives issued via the City Council Motions referenced above and measures recommended in the comprehensive Recycling Report issued by the City's Environmental Advisory Council will be considered as part of the RFP development process.

Once a new contract has been established, the Office of Environmental Quality will begin work to implement enhancements to the current recycling service, including larger wheeled recycling carts. It is anticipated that this work can begin in 2010. In 2010, $400,000 in funding is provided to finance the purchase of larger wheeled recycling carts for residents and to implement the RecycleBank program. This expansion will be financed over seven years and has the potential to produce substantial offsetting savings in landfill fees. An additional $50,000 is provided in 2010 for enhancements to the City's internal recycling program.

6. *Consistent with item #200600630, adopted unanimously by City Council in June of 2006, restore the City's policy of allocating 1.5% of the general fund each year for Human Services programs, and Continue funding for the Cincinnati Human Relations Commission at the current level.*

Disposition: Human Services Policy

In order to increase the Humans Services Policy funding to approximately 1.5% of General Fund resources, an increase of $2,805,000 in funding would be needed. This would increase the total amount of General Fund resources available for the Human Services policy to $5,430,000. Due to limited General Fund resources, the 2009/2010 Approved Budget has a total of $2,625,000 in funding for the Human Services Policy. If 25% of this funding were dedicated to continuation funding of the 2008 Human Services Policy grant recipients, approximately $1,968,750 would remain to fund the 2009 Human Services Policy grants.

Disposition: Cincinnati Human Relations Commission

The 2009/2010 Approved Budget for the Department of Community Development includes funding at the 2008 level of $365,000 for the Cincinnati Human Relations Commission.

7. *Commit to pay general liability insurance coverage annually to neighborhood community councils, and Increase the number of building inspectors.*

Disposition: Neighborhood General Liability Insurance Coverage

The 2009/2010 Approved Budget for the Department of Community Development includes $429,020 in funding for the Neighborhood Support Program. This funding includes $53,060 for administration of the program by a Community Development Analyst within the department, $11,960 for general liability insurance coverage for neighborhood community councils, and $7,000 for each of the 52 neighborhoods.

Disposition: Increase the Number of Building Inspectors

The 2009/2010 Approved Budget provides funding for three additional inspectors over the 2008 Approved Budget Update. One inspector was added in mid-2008 and two inspectors are added as part of the 2009 Approved Budget for the Department of Community

Development. The addition of the three inspectors is primarily supported through Community Development Block Grant Fund 304 resources and Vacant Building Maintenance Fund 347 resources.

8. *Fund the Center for Closing the Health Gap at current levels.*

Disposition: The 2009/2010 Approved Operating Budget for the Department of Community Development includes funding at the 2008 level of $250,000 for the Center for Closing the Health Gap.

9. *Allocate a minimum of .14% of the City's General Fund annually to the City's Arts Grants Programs.*

Disposition: The 2009/2010 Approved Budget for the Department of Community Development includes $109,360 in operating budget funding for Arts Grants, which is $397,440 less than the $506,800 needed to meet the Arts Policy directive. The approved budget includes $71,200 for a Community Development Analyst to support Arts Grants Programs, and $35,000 in funding for the Small Arts Grants program. Due to limited General Fund resources, the remaining $397,440 needed to fund the Major Arts and Cultural Organizations grant program and the Small Arts Organizations grant program within the Arts Policy was not approved. In 2007 and 2008, the Carol Ann & Ralph V. Haile, Jr./U.S. Bank Foundation provided $400,000 each year to support these two grant programs.

10. *Present the initiatives and findings outlined in GO Cincinnati with costs and a proposed schedule in order to expand jobs growth and resulting tax revenues in the City.*

Disposition: The GO Cincinnati report proposed a series of targeted economic strategies aimed at increasing the City of Cincinnati's tax revenues. The report encouraged the City to focus development efforts in targeted areas of the city and in specific sectors of industry. This strategy would allow the Department of Economic Development to coordinate efforts and resources to encourage commercial property development and job creation in the city. The six specific geographic areas identified were: Downtown, Over-the-Rhine, Uptown, Seymour/Reading Road Corridor, Queensgate/Mill Creek South Corridor, and the Madison Road Corridor. The nine priority market sectors for growth identified included the following:

Primary: Life Sciences, Chemical Manufacturing, Professional/Technical Services
Secondary: Aerospace, Management of Companies, Advanced Manufacturing
Base: Insurance and Banking, Hospitals, and Educational Services

The Economic Development Division of the City Manager's Office will lead the City's efforts on the GO Cincinnati initiatives in 2009.

11. *Contract with 3CDC to manage the development of the 5th & Race site to maximize all possible development opportunities for this site in our Central Business District and to leverage current and future investments in neighboring properties.*

Disposition: On August 6, 2008, the City Council approved a motion (Doc. #200800971) directing the Administration to execute an agreement with the Cincinnati Center City

Development Corporation (3CDC) to serve as the City's development manager for the 5th and Race site. The motion also directed the Administration to take no further action until the contract with 3CDC is completed and to turn over all work to date and all draft Request for Qualifications to 3CDC. On October 22, 2008, the City Council approved a Development Manager Agreement, which had been approved by 3CDC. In addition, on November 5, 2008 City Council approved a City Funding Agreement for 3CDC in the amount of $300,000 for pre-development work on the site.

12. *Working with County Administration, bring forward a ten-year plan to build the four decks over Fort Washington Way so that the new green space will be brought on-line simultaneous to The Banks development.*

Disposition: The City's Banks Team, which is comprised of representatives from the City Manager's Office, the Economic Development Division, and the Department of Transportation and Engineering, will work with the Hamilton County Administration to develop an implementation plan to build the four decks over Fort Washington Way. The plan will identify resources and potential funding partners to build the decks. The Banks Team will attempt to develop the plan, in coordination with the Hamilton County Administration, using existing resources.

13. *Support the work of the Department of Transportation & Engineering to bring the Riverfront Bike Trail online as quickly as possible, starting first with the Kellogg Bridge expansion to connect the Loveland Bike Trail to downtown, and complete a City-wide bike plan that takes into account a variety of options for bicycle travel including bike lanes, widened curb lanes, and bike paths as appropriate, while identifying elements and locations for biking support facilities.*

Disposition: The Approved 2009/2010 Capital Budget for the Department of Transportation and Engineering includes funding for the Ohio River Trail project ($200,000 in 2009 and $100,000 in 2010). This project will support the bike trail section from Wilmer to Carrel. The department anticipates working with the Hamilton County Parks District, Anderson Township, Hamilton County Engineers Office, OKI, and ODOT, to help complete the connection from the Lunken loop to the Little Miami Scenic Trail. A section of the trail from Lunken to Magrish Park over the Kellogg Avenue Bridge will also be completed.

The Capital Budget for the Department of Transportation and Engineering includes two additional projects to support improvements for bike travel. The Bicycle Transportation Program project is funded in the amount of $380,000 over the biennium, which will enhance and improve bicycle and pedestrian transportation throughout the City. The Citywide Bicycle Plan Update project, which will develop a regional bicycle system that is integrated with other transportation systems, is funded in the amount of $200,000 over the biennium.

14. *Support development of the Glencoe Hotel and Condominiums Project with funding from the following sources:*

- *$300,000 from the Mt. Auburn Place Condos Project in 2008, with the Mt. Auburn Place Condos Project being repaid in 2009 using Blue Ash Airport Fund as the source; and*
- *$5.1m of the Blue Ash Airport Fund in 2009, and*

Disposition: On October 1, 2008, the City Council approved Ordinance No. 329-2008, which transferred $300,000 from the "Neighborhood Market Rate Housing '07" capital project account to a new capital project account titled "Glencoe Hotel and Condominiums." These resources will be used to provide funding for public improvements related to the Glencoe Hotel and Condominiums project in Mt. Auburn.

Additional support for the Glencoe Hotel and Condominium project utilizing Blue Ash Airport sale proceeds is not included in the 2009/2010 Approved Capital Budget. These resources will be used to support the following initiatives: 1) approximately $200,000 will be needed in 2008 to develop a lead remediation plan at the airport and for expenses associated with the sale of the property; 2) in 2009 approximately $1.3 million will be needed to implement the lead remediation plan; 3) in 2009 approximately $660,000 may be needed for airport reconfiguration costs; 4) $250,000 will be utilized in both 2009 and 2010 (total: $500,000) to support the Comprehensive Plan for Cincinnati capital project; and 5) $11 million will be used to construct the City's new Streetcar System. Resources for the Streetcar System will be debt financed for approximately 10 years; therefore, proceeds from the sale will primarily be used to pay the debt service for 10 years.

15. *Develop a Comprehensive Plan, funded with proceeds from the Blue Ash Airport sale, that provides long-term guidance for physical development of the city and its neighborhoods, including incorporation of implementation mechanisms such as Form-Based Codes, Regulating Plans, and Transportation Corridor Plans, and integration of approved neighborhood plans, GO Cincinnati, and Great Streets/Complete Streets policies as described in Attachment A; and Maintain the current level of funding for the Street Calming program.*

Disposition: Comprehensive Plan

The Approved 2009/2010 Capital Budget for the Department of Planning and Buildings includes $250,000 in both 2009 and 2010 for the Comprehensive Plan for Cincinnati project. Funding for this project will come from the proceeds from the sale of the Blue Ash Airport. The project will develop official long range policies to guide development and redevelopment in the City for the next 20 years. The plan will also address capital improvement needs over the same time period. The Department of Planning and Buildings' Approved Capital Budget also includes $250,000 for 2009 for a Planning Studies project, which will facilitate the Form-Based Codes and other plans which guide Capital investment.

In addition, funding in the Department of Planning and Buildings includes $200,000 in 2010 for the Innovative Transportation Strategies project. This project will support the development, implementation, and evaluation of innovative transportation and infrastructure improvements, including "green streets," "great streets/complete streets," and contextually sensitive design solutions.

Disposition: Street Calming Program
The Approved 2009/2010 Capital Budget continues to provide funding for the Street Calming Program ($100,000 in 2009 and $400,000 in 2010). This funding will allow the Department of Transportation and Engineering to modify existing streets to reduce vehicular speed.

16. *Continue the City's commitment to establish a Special Events Fund that will enable the new special events policy to be implemented.*

Disposition: The 2009/2010 Approved Operating Budget includes funding for the four City Council identified heritage events in the Police Department, Fire Department, Public Services Department and the Department of Transportation and Engineering. The Special Events competitive process is being funded out of the existing current special events project. The process will be funded at $150,000 in 2009 and $150,000 in 2010.

17. *Dedicate $980,000 to the Cincycare Phase One Pilot Program as described in Attachment B, and increase the amount of HOME funds used for lead abatement.*

Disposition: CincyCare Phase One Pilot Program
In Ordinance #352-2008, passed on October 15, 2008, City Council decreased the recommended CDBG funding to support the Cincycare Phase One Pilot Program to $600,000. This is the level of funding included in the 2009/2010 Approved Budget.

Disposition: Lead Abatement
Lead Abatement is a component of the Homeowner Rehab Loan Program and the Rental Rehabilitation Program. The funding levels for the Homeowner Rehab Loan Program and the Rental Rehabilitation Program were decreased by $38,000 and $581,330, respectively, in the 2009/2010 Approved Budget. However, there will continue to be considerable resources available through the City to be used for lead abatement. Currently there is a total of $2.5 million in prior-year grant resources available in the Homeowner Rehab Loan Program and the Rental Rehabilitation Program project accounts. After the City makes its final payment for the Huntington Meadows Settlement in 2009, an additional $3.95 million will become available, and a significant portion of these resources will be dedicated toward programs that abate lead. Additionally, the City has applied for and will receive $3.0 million from HUD's Lead Hazard Control program. This funding will support the City's housing programs that abate lead. Finally, the City has received $8.3 million in resources through HUD's Neighborhood Stabilization Program (NSP). Some of these resources will likely be allocated to activities that will involve the abatement of lead hazards.

18. *Continue funding to the Blue Print for Success program at current levels.*

Disposition: The 2009/2010 Approved Budget includes $500,000 in CDBG resources and $200,000 in HOME resources for the Blue Print for Success program. This funds the program at current levels.

19. *Continue funding youth jobs at the $1m level of 2008.*

Disposition: The 2009/2010 Approved Budget includes $1,050,000 in CDBG resources for the Youth Employment Program. This maintains the 2008 funding level for the program and includes project delivery expenses incurred by the Department of Community Development. The proposed uses of the Youth Employment Program funds are $585,000 for Summer Youth Employment (to be bid), $120,000 for Artworks, $106,000 for Park's Summer Youth Employment Program, and $189,000 for Recreation's Summer Youth Employment Program.

20. *Stabilize neighborhood homeownership by supporting efforts to minimize the rising costs of foreclosure, including an increase in the City's emergency rescue funds to $200,000.*

Disposition: The 2009/2010 Approved Budget includes $143,000 for the Emergency Mortgage Assistance Program. This maintains the 2008 funding level for the program and includes project delivery expenses incurred by the Department of Community Development. The Emergency Mortgage Assistance Program is a public service activity in the CDBG program. Due to the need to fund the Cincycare Phase One Pilot Program and other required HUD housing activities additional resources could not be allocated for this program.

21. *Add the four new intra-city bus routes described in Attachment C that will significantly increase options for people to move around the City without having to pay $4 gasoline prices, and report back to Council with a few options to add these routes over a period of three years, adding at least one route next year, with at least three recommended funding options, including as one option the dedication of the planned growth in the City's parking meter fund.*

Disposition: The Approved 2009/2010 Budget does not include funding for the four new intra-city bus routes. The Administration provided several funding options for this initiative to the City Council, including the following: 1) increasing the 0.3% of the city's income tax levied for public transit purposes (this would require approval of the voters); 2) transferring funds from the General Fund to support the additional operating costs and transferring funds from General Capital resources to support additional capital costs; and 3) increasing parking meter rates to support the additional operating and capital costs in the Parking Meter Fund 303. Funding for the four new intra-city bus routes was not approved by the City Council.

22. *Work with members of the Cincinnati USA Music Heritage Foundation to identify ways the City can partner with Cincinnati institutions, groups and citizens to celebrate and preserve Cincinnati's rich music legacies.*

Disposition: The Department of Community Development will seek to address this issue in the coming year.

23. *WE FURTHER MOVE that the budget provide adequate resources to the Office of Environmental Quality and to other City Department budgets as needed for implementation of Cincinnati's Environmental Justice Ordinance, Climate Protection Action Plan, and the Scenic View Study Recommendations and for the development of an Internal Environmental Compliance Program.*

Disposition: Environmental Justice Ordinance

The 2009/2010 Approved Budget for the Office of Environmental Quality, a division of the City Manager's Office, does not include funding for the Environmental Justice Ordinance. The ordinance has not been finalized by City Council, and as a result, a final determination on the necessary increase in expenses for administration of the ordinance cannot be made at this time.

Disposition: Climate Protection Action Plan

The 2009/2010 Approved Budget for the Office of Environmental Quality includes $525,000 in funding in 2010 for implementation of the Climate Protection Action Plan.

Currently the City has begun planning and implementing the following Climate Protection initiatives:

- Climate Plan Summit;
- Distribution of free compact florescent light bulbs with People Working Cooperatively;
- Green Loan Program with Cincinnati Energy Alliance;
- Strengthening of the Energy Star/LEED language in the Department of Community Development's application for housing funding;
- Modification of the building code, permitting regulations, and land use plan for green development;
- Improvement of transportation options including the streetcar and bus expansion;
- Purchase of six hybrid busses to be delivered in 2009;
- Formation of advocacy teams to review and plan for many initiatives including marketing and public education;
- Regional Government Employee Energy Fair;
- Infrastructure improvements to reduce energy usage and utility expenses through the utilization of Performance Contracting;
- Vehicle/Equipment Idle Free Policy for operating vehicles and equipment owned or leased by the City of Cincinnati;
- Purchase of hybrid vehicles by Fleet Services; and
- Encourage purchasing of green products by City departments. (In 2007 $8.8 million was spent on environmentally preferable purchasing.)

In 2010, a total of five enhancements to the Climate Protection Action Plan implementation are funded in the approved budget. A total of $100,000 in funding is provided for 100 solar installations in one weekend. The total cost for this project is $500,000. The City's funding will be matched with $200,000 provided by Melink, $100,000 from Duke Energy, and $100,000 from the Ohio Department of Development. An additional $200,000 will be provided to finance projects through the Energy Service Performance Contract process. The marketing component of the Climate Protection Action Plan is allocated $150,000 in funding, of which $50,000 will be dedicated to the development of a web site that highlights actions citizens can take to conserve energy and protect the environment. Funding for marketing is an essential part of the Climate Protection Action plan and will allow the City to move forward on the 20 plan recommendations that rely on broad voluntary adoption by residents and businesses. Finally, the Office of Environmental Quality will receive funding to add

another Environmental/Safety Specialist to work on implementation of the Climate Protection Action Plan in 2010.

Disposition: Scenic View Study

On June 18, 2008, the City Administration submitted a report to the City Council (Doc. #200800756) which provided a review of the Scenic View Study and offered recommendations related to the study's protection options. The Department of Community Development received $100,000 in Operating Budget resources in 2008 to be used to implement portions of the Scenic View Study recommendations. These resources are expected to be used for the following Scenic View Study initiatives: Scenic Public View Tour; Columbia Parkway-River Road/East Price Hill GIS Modeling/Mapping for a potential zoning overlay; Consultant Services/City Staff Services for development of public view protection overlay districts; and Consultant Services/City Staff Services for development of public view overlook improvements and enhancements.

Disposition: Internal Environmental Compliance Program

The 2009/2010 Approved Budget did not provide funding for the Internal Environmental Compliance Program.

COMMUNITY PRIORITY REQUESTS

The 2009/2010 Community Priority Requests (CPR) process provides our citizens an opportunity to identify projects and services for consideration during the 2009/2010 City of Cincinnati Biennial Budget process.

Of the 80 Community Priority Requests received from 29 neighborhoods, the City was able to recommend funding, fully or partially, for 39 requests, or 48.8%. The funding is distributed throughout All Funds (i.e., Capital, Consolidated Plan, and/or the Operating Budgets) in either 2009 and/or 2010. The total number of recommended requests includes three that require no additional funding to be allocated by the department and nine requests that will utilize prior-year resources. Of the projects not recommended for 2009 and 2010, six requests were referred to other City programs and resources for possible funding, and three requests will be funded in 2011 or 2012.

Funding Recommendations

Funding recommendations for the Community Priority Requests were developed concurrently with the development of the 2009/2010 Recommended Budget and were allocated by department as shown in Table I.

Table I - 2009-2010 Community Priority Request Funding by Department

Department	Recommended Budget	2009	2010	Total
Recreation	Capital	$3,250,000	$75,000	$3,325,000
Sewers	Operating	$100,000	$100,000	$200,000
Parks	Capital	$400,000	$90,000	$490,000
Transportation and Engineering	Capital	$1,044,000	$488,000	$1,532,000
	Total:	**$4,794,000**	**$753,000**	**$5,547,000**

A summary of approved funding by neighborhood is included in Appendix D.

BUDGET ASSUMPTIONS

The following summary includes the major assumptions used in developing the Approved 2009/2010 Budget:

1. Salary increases are consistent with existing labor contracts for 2009. However, non-represented employees are budgeted for no general salary increase (0%) in 2009 and 3% in 2010. Fraternal Order of Police (FOP), American Federation of State, County and Municipal Employees (AFSCME), Building Trades, and Cincinnati Organized and Dedicated Employees (CODE) have all received 3% in their current labor contracts. In 2009 and 2010, represented employees not under existing labor contracts are budgeted for a 2% increase.

2. Merit and/or step increases are funded pursuant to union contracts. A merit increase for non-represented employees was not funded in 2009. Of all full-time City employees, over 90% are represented and less than 10% are non-represented.

3. The City's pension system is funded at a 17% employer contribution rate. This is the same as 2008 and is also consistent with the City Council retirement taskforce recommendations.

4. Non-local travel and training expenditures have increased in the 2009/2010 Operating Budget. However, over the past seven years, these line items have been reduced in the General Fund. For 2009, non-local travel and training budgets remain at 37% of the 2002 budget levels.

5. All City employees have transitioned to the "80/20 Plan" for healthcare. Under the "80/20 Plan", the employee's share of the total cost of healthcare is approximately 25% depending on the healthcare usage of the employee. Due to rising healthcare costs, the employer healthcare portion is anticipated to increase by 7% in 2009.

6. Overtime and compensatory time are still eliminated except for emergencies for non-represented staff.

7. Fuel costs are budgeted at $2.55 per gallon and the budget for energy costs for electric will increase by 6.6% and by 9% for gas. The budget for local travel expenditures has been increased by 16% in order to comply with the mileage reimbursement rate.

8. A police recruit class of 60 beginning in September 2009 and a class of 45 beginning in May 2010 are funded. One fire recruit class of 30 beginning in July 2010 is funded.

9. Snow removal and winter operations will be focused toward the goal to treat all City streets within 24 hours of a snow event. Salt costs per ton have increased by 165% to $124.57 per ton, which will result in an increase of $2,178,230 in winter operations for the 2009 budget.

10. The City's contribution to the non-City Health Clinics was reduced. Human Services funding is budgeted at $2.625 million which represents .72% of General Fund revenue. Arts funding is budgeted at $109,360 which represents .03% of the General Fund revenue.

11. The 2009/2010 Approved Budget includes funds for the following heritage events:

Event	Event Cost Share
Black Family Reunion	10%
Opening Day Parade	10%
St. Patrick's Day Parade	10%
Juneteenth	10%

City Council approved and filed Doc#200701075 on February 28, 2008 establishing a list of four heritage events that would be entitled to receive a subsidy of 90% of the cost of City Services. Those events receiving City funding are required to utilize City personnel for event services. Sanitation and trash pickup services are required to be provided by outside firms. Events not on the list will have to pay for 100% of all City service costs. Special Events Assistance Program Guidelines were established to provide a competitive mechanism to award assistance to other special events utilizing the special events funding established by City Council as part of the 2008 Approved Budget Update. There is $150,000 available in both 2009 and 2010 for the competitive process.

12. Beginning with the 2009/2010 school year, the Cincinnati School Board will reimburse the City for its cost of providing School Crossing Guards. The full year cost of these services, including employee benefits, is $680,000. The Police Department's budget has been reduced to account for the anticipated reimbursement.

13. The approved budgets for the Mayor and the City Council include 0% raises for the Mayor and Members of the City Council pursuant to the City Charter and a 5% decrease in non-personnel funding.

ALL FUNDS BUDGET

The following sections describe the Approved 2009/2010 All Funds Budget. Each of the three components of the all funds budgets are highlighted (Operating Budget, Capital Budget, Consolidated Plan Budget).

Table II - Approved 2009/2010 All Funds Budget

($ in Millions)	2008 Approved Budget	2009 Approved Budget	$ Change	% Change	2010 Approved Budget	$ Change	% Change
Operating Budget							
General Fund	$363.5	$370.4	$6.9	1.9%	$375.6	$5.2	1.4%
Restricted Funds	$486.0	$523.5	$37.5	7.7%	$529.3	$5.8	1.1%
Subtotal Operating Budget	$849.5	$893.9	$44.4	5.2%	$904.9	$11.0	1.2%
Capital Budget							
General Capital Budget	$65.2	$63.4	($1.8)	-2.8%	$63.5	$0.1	0.1%
Restricted Funds Capital	$206.9	$294.2	$87.3	42.2%	$203.8	($90.4)	-30.7%
Special Revenue/Matching Capital	$6.4	$44.4	$38.0	593.8%	$1.6	($42.8)	-96.4%
Subtotal Capital Budget	$278.6	$402.0	$123.4	44.3%	$268.9	($133.1)	-33.1%
Consolidated Plan Budget	$20.6	$20.4	($0.2)	-1.0%	$20.4	($0.0)	-0.1%
Total Budget	$1,148.7	$1,316.3	$167.6	14.6%	$1,194.1	($122.1)	-9.3%

OPERATING BUDGET

The City's Operating Budget provides for the basic services of municipal government such as police and fire service, recreation, parks, health clinics, infrastructure maintenance and repair, and water and sewer services. The 2009/2010 All Funds Operating Budget is $893.9 million in 2009 and $904.9 million in 2010 for a total of $1.8 billion in the biennium.

Table III - Approved 2009/2010 Operating Budget

($ in Millions)	2008 Approved Budget	2009 Approved Budget	Change From 2008	2010 Approved Budget	Change From 2009
General Fund	$363.5	$370.4	1.9%	$375.6	1.4%
Restricted Funds	$486.0	$523.5	7.7%	$529.3	1.1%
Total Operating Budget	$849.5	$893.9	5.2%	$904.9	1.2%

As shown in Table III, the Approved General Fund Operating Budget is $370.4 million in 2009 and $375.6 million in 2010. The 2009 General Fund Operating Budget represents an $6.9 million, or 1.9%, increase over the 2008 Approved Budget Update. The 2010 General Fund Operating Budget represents a $5.2 million, or 1.4% increase over 2009.

Table IV - General Fund 2009 Continuation Budget / 2009 Approved Budget Comparison

($ in Millions)	2009 Continuation Budget	2009 Approved Budget	Increase / (Decrease)	% Change 2009 Cont. to 2009 App.
Public Safety Total	$181.9	$176.1	($5.8)	-3.2%
Non-Public Safety Total	$104.9	$99.2	($5.7)	-5.4%
Total Departmental Budgets	$286.8	$275.3	($11.5)	-4.0%
Employee Benefits Total	$82.7	$82.0	($0.7)	-0.8%
Non-Departmental Total	$11.1	$13.1	$2.0	18.0%
Total General Fund Operating Budget	$380.6	$370.4	($10.2)	-2.7%

As shown in Table IV, the forecasted 2009 General Fund continuation budget (a budget to provide the same level of services in 2009 as in 2008 and includes anticipated inflationary increases and assumptions for wage increases), totaled $380.6 million. Of this amount, public safety departments comprised a total of $181.9 million, and non-public safety departments comprised a total of $104.9 million. In contrast, the 2009 Approved General Fund Budget totals $370.4 million and includes $176.1 million for public safety departments and $99.2 million for non-public safety departments. While the public safety departments reflect a decrease of $5.8 million, or 3.2%, the non-public safety departments reflect a decrease of $5.7 million, or 5.4%. Table IV also shows that expenditure reductions of $10.2 million are included in the 2009 Approved General Fund Budget when compared to the 2009 Continuation Budget. The General Fund reductions touch almost every department and focuses limited resources on the core services of the City. This decrease is primarily due to:

- $3.15 million: One-Time Reimbursement from 911 Cell Phone Fees

The Police Department's General Fund budget was decreased by $3.15 million due to a one-time reimbursement from the 911 Cell Phone Fees Fund 364. This reimbursement in the amount of $3.15 million will cover a portion of the City's expenses for Public Safety Answering Points, which is an allowed expense per State Law. In 2010, this resource will no longer be available at this level; therefore, it is a one-time reimbursement.

- $2.3 million: Across-the-Board Reduction in Funding Available to Fill Vacant Positions

The reduction in funding for vacant positions was accomplished by assigning position vacancy allowance (PVA) to each department on a proportional basis. Each program's share of PVA is based on each program's General Fund non-sworn personnel budget as a percentage of the entire Citywide General Fund non-sworn personnel budget. This will mean that departments will need to delay filling positions and/or keep positions vacant for the entire year in order to stay within their appropriated budget. This is expected to impact service delivery.

- $1.7 million: Reduction in Workers Compensation Fund Contribution

This represents a decrease in the contribution to the Workers Compensation Fund from the General Fund. This results in a reduction in the Workers Compensation Fund contribution across all funds. This reduction can not be sustained in future years as the City has Workers Compensation annual liabilities in excess of the 2009 annual contribution.

- $1.6 million: Non-Personnel Reductions

This includes an across-the-board reduction in non-personnel funding for every General Fund department in the amount of $800,000 as well as additional non-personnel funding decreases for the Police and Fire Departments in the amount of $559,860 and $253,190 respectively.

- $1.1 million: City Service Reductions

This represents reductions in the Public Services' budget in the amount of $1.1 million related to the Private Lot Abatement elimination, White Goods program reduction, Neighborhood Right-of-Way Cleaning reduction, and Central Business District (CBD) Cleaning reduction.

- $0.62 million: Shift General Fund Operations to Restricted Funds

This includes the transfer of $264,860 in Parks Department' stormwater mitigation eligible expenses into the Stormwater Management Fund 107, the transfer of $237,080 in eligible expenses within the City Manager's Office into the Cable Communications Fund 424, as well as the transfer of $116,677 in Transportation & Engineering's eligible non-personnel expenses into the Parking Meter Fund 303.

- $0.5 million: Public Safety Recruit Class Savings

After the graduation of the current Fire recruit class, the Fire Department will delay future recruit classes until 2010. This provides savings for the Fire Department in the amount $454,520. The Fire departments will closely monitor attrition and the deployment of personnel.

The specific decreases previously noted are offset by a net increase of $0.8 million in other personnel and non-personnel areas of the operating budget. This increase is primarily the result of an increase in the Fire Department to implement the Ambulance Taskforce in the amount of $2.4 million and an increase in the Winter Operations General Fund budget in the amount of $1.5 million. These increases are offset by additional spending reductions in departments.

While the All Funds Operating Budget is balanced for 2009, there are several funds that require close monitoring to ensure that expenditures remain within resources. These funds include the Convention Center Fund 103; the Street Construction, Maintenance, and Repair Fund 301; the Income Tax-Infrastructure Fund 302; the Municipal Motor Vehicle Tax Fund 306; the Health Services Fund 395; and the Cable Communications Fund 424.

All funds are balanced to resources in 2010; however, assumed additional reductions in the General Fund will need to be specifically identified in the 2010 Budget Update process because reductions were made proportionately across all departments in the 2010 budget. The Municipal Motor Vehicle Tax Fund 306 also requires specific expenditure reductions for 2010 as well.

Basic Services Focus

Basic City services are the focus of this budget. Some of the continued core services included in the budget are as follows:

- The City will commence a police recruit class of 60 in September 2009 and a class of 45 in May 2010. In addition, Police Visibility Overtime (PVO) is funded at a level of $1,800,000 in both years of the biennium to provide for additional walking patrols throughout the City.

- The City of Cincinnati's park system contains more than 100 parks and greenspaces located throughout the City's neighborhoods on more than 5,000 acres. Cincinnati Parks has been judged one of the best in the nation, rated 'excellent' by the Trust for Public Land, conservation organization. All park facilities will remain open.

- The City will commence a fire recruit class of 30 in July 2010 in an effort to achieve the sworn staffing level of 841 that has been approved by the City Council.

- Established in 1927, the Cincinnati Recreation Commission (CRC) currently has 25 recreation centers, 39 swimming pools, over 2,500 outdoor athletic and playground facilities, tennis attractions, seven premiere golf courses, athletic leagues, seniors' programs, therapeutic programs, before- and after-school programs, summer day camps, and special public events on the Waterfront and around the City. These core services will be maintained in the budget for 2009 and 2010. The budget provides for maintaining the extended pool season schedule.

- Building code enforcement will continue and is enhanced through Community Development Block Grant funding of $525,000 in 2009 and in 2010. House-to-house inspections are conducted in targeted areas to provide comprehensive inspection of areas in transition. Corrections achieved through Concentrated Code Enforcement involve repairing porches, windows, and siding; painting; and the removal of dilapidated garages, fences, sheds, junk cars, and weeds. The Department of Community Development's 2009/2010 budget also includes $1.5 million and $1.4 million in 2009 and 2010, respectively, for the City's Hazard Abatement/Demolition Program. This program barricades vacated, public nuisance buildings and demolishes vacated, public nuisance buildings that have been condemned.

- Weekly solid waste collection is funded at a continuation level in the biennium.

- The City's recycling program, which is managed by the Office of Environmental Quality, will be continued in the biennium.

- The City's Health Department supports six health clinics, which will receive continuation funding in the biennium. In addition, clinic services will be expanded through the CincyCare Pilot Program, which is a healthcare program that will provide primary care, comprehensive health evaluations, a prescription drug benefit, and care coordination for up to 2,000 eligible uninsured.

Also of note, the Nursing Home Inspection Program provided by the City was eliminated effective January 1, 2009, shifting the responsibility for Nursing Home Inspections to the State of Ohio.

- The annual commitment of $5.0 million over a span of 20 years to the Cincinnati Public Schools (CPS) for facility improvements will continue in the biennium. The City will continue to align its budgeted capital improvements with the CPS facilities where possible. In addition, the City continues to provide school and adolescent health programs in the amount of $2.2 million annually. The City will continue to provide School Resource Officers; however, the CPS School Board will reimburse the City for its cost of providing School Crossing Guards.

- Resources are budgeted to implement 163 lane miles of street rehabilitation during the biennium. While this is less than 200 lane miles, the Department of Transportation and Engineering estimates that it will have rehabilitated 236 lane miles through the 2007/2008 biennium.

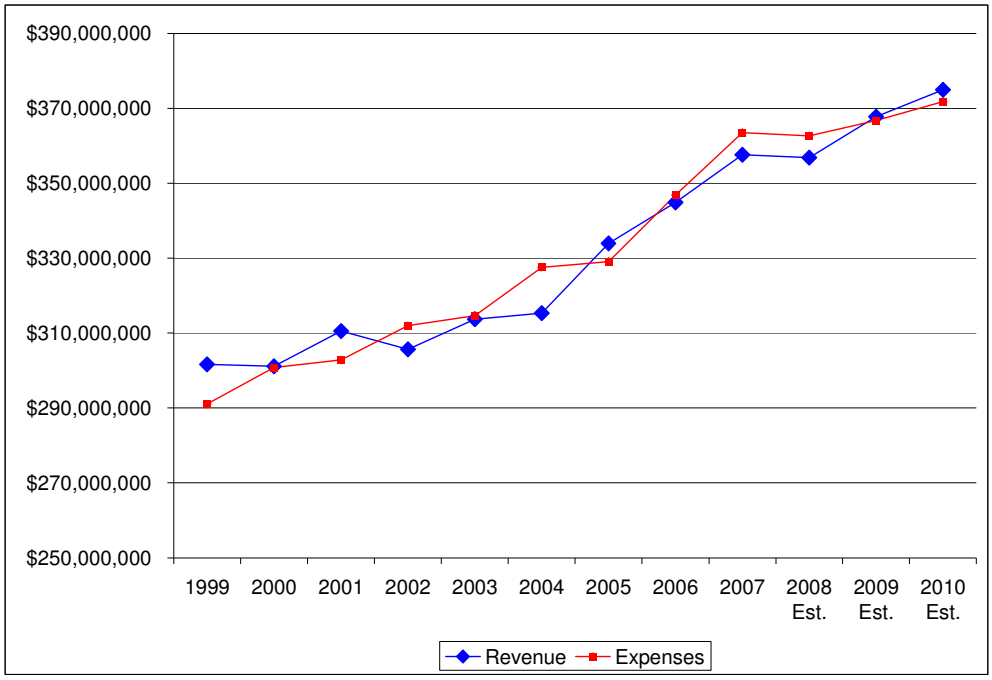
- In 2009, Greater Cincinnati Water Works will be implementing a new treatment process at the Richard Miller Treatment plant: Ultraviolet Disinfection. An ultraviolet disinfection treatment process is needed to maintain compliance with the next round of U.S. EPA Safe Drinking Water regulations and to address the changing conditions of the Ohio River.

- A Consent Decree requires the Metropolitan Sewer District (MSD) to minimize the discharge of sewage and untreated wastewater into the environment and to eliminate water-in-basement occurrences caused by public sewers. Recent rate increases will support significant capital improvement requirements of the Global Consent approved by the County and the City. The Consent Decree will cost about $2.5 billion (in 2008 dollars) and MSD expects to have most work completed by 2035. This will significantly impact the Capital Investment Program and will result in gradual increases in customers' sewer bills during the life of the program to help fund the necessary repairs.

GENERAL FUND MULTI-YEAR FORECAST

The 2009/2010 Biennial Budget for the General Fund was approved in the context of a multi-year financial forecast of resources and expenditures. As shown in Graph I, annual expenditures have exceeded annual revenue in the past several years. The City has relied on carryover balances to compensate for this structural imbalance in the General Fund for several years. Carryover balances were not sufficient in 2009/2010 to balance the budget. As shown in Graph II, General Fund carryover balances have decreased since 1999 and are no longer sufficient to address annual operating deficits. Difficult expenditure and revenue decisions were made for 2009 to eliminate the structural imbalance in the General Fund (Note that the expenditure and revenue lines intersect in 2009.)

Graph I – General Fund Revenue and Expenditure Trends



NOTES: Revenues include Net Transfers In
Expenditures include Net Transfers Out, Cancelled Encumbrances, Expenditure Savings
Trends are based on actual resources and expenditures for 1999-2007 and estimates for 2008-2010.

Graph II – General Fund Carryover Balance Trends

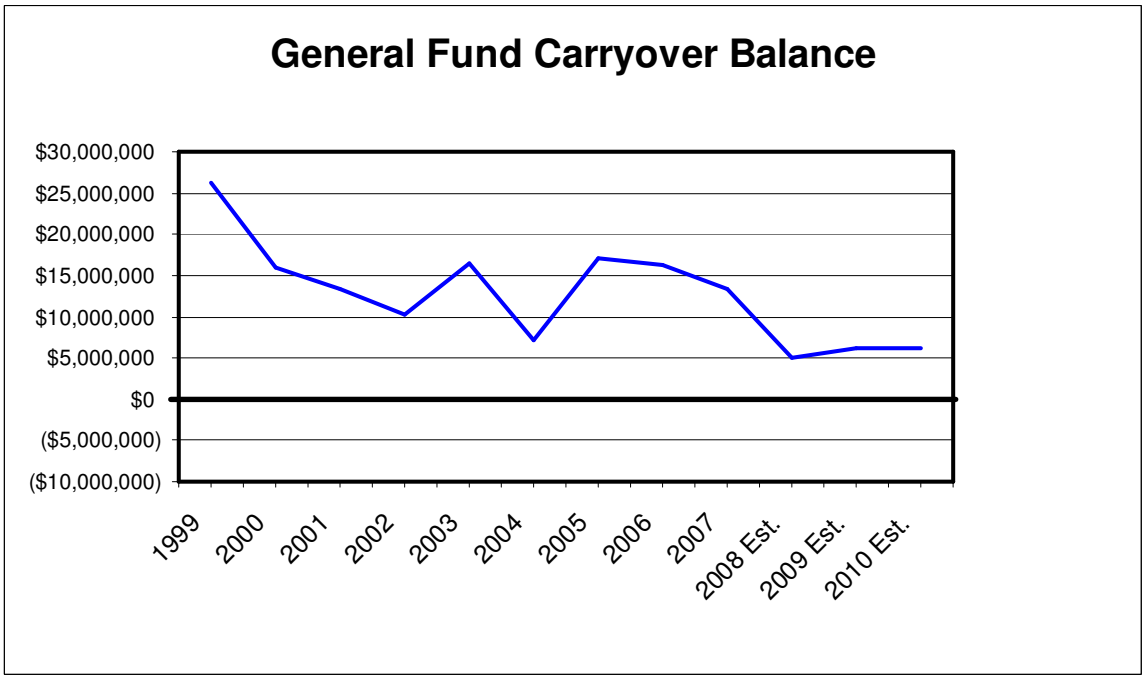


Table V shows the multi-year General Fund forecast (2007-2012) incorporating the revised revenue and expenditure estimates as well as the Approved 2009/2010 General Fund Budget. Revenues are expected to grow by an average 2.0% for the forecast period and average expenditures are expected to grow 3.0% absent further expenditure reductions.

Table V – December 2008 General Fund Forecast 2007-2012

($ in Thousands)	2007	2008	2009	2010	2011	2012
	Actual	Estimate	Forecast		Forecast	
Resources						
Operating Revenues	$352,130	$356,655	$364,785	$371,895	$376,125	$383,472
Transfers-in	5,447	217	3,023	-	-	-
Total Resources	$357,577	$356,872	$367,808	$371,895	$376,125	$383,472
Expenditures						
Operating Expenditures	$361,938	$366,187	$380,296	$393,397	$405,389	$419,070
Transfers-out	1,566	2,793	-	-	-	-
Expenditure Changes 2009/2010			(9,862)	(3,862)	(3,320)	(3,276)
Expenditure Changes 2010/2011/2012				(13,941)	(22,145)	(28,449)
Total Expenditures	363,504	368,979	370,434	375,594	379,924	387,345
Expenditure Savings	-	($2,082)	($3,704)	($3,756)	($3,799)	($3,873)
Yearly Balance	($5,927)	($10,025)	$1,078	$57	$0	$0
Prior Year Cancelled Encumbrances	3,023	1,720	-	-	-	-
Previous Year Carryover Balance	16,235	13,331	5,026	6,104	6,160	6,160
Non-GAAP Carryover Balance	13,331	$5,026	$6,104	$6,160	$6,160	$6,160

Biennial Budget Forecast Assumptions

Because of prior year income tax performance, the 2009 and 2010 growth rates for income tax are estimated at 3% each year. In addition, 2009 also includes a one time estimated collection of $2 million in past year unpaid income taxes. The total General Fund revenue estimate for 2009 is $364.8 million and includes several revenue enhancements (please see the taxes and fees section of this Budget Summary section for additional information). The total General Fund revenue estimate for 2010 of $371.9 million is primarily attributed to the growth in the Income Tax.

In 2009, there were expenditure reductions across every City department; however, these reductions were more than offset by increases in the Fire budget, non-departmental accounts, and inflation. The multi-year forecast in Table V assumes that salary increases are limited to 2% in each year of the biennium for represented employees notwithstanding existing labor contracts. Professional, technical, and managerial employees are budgeted for no general salary increase (0%) in 2009 and 3% in 2010. Non-personnel increases for 2009 and 2010 are 2.8% and 2.9% respectively. The Approved 2009 General Fund expenditure level reflects a decrease of $10.2 million from the 2009 Continuation Budget estimate.

The 2010 budget requires an additional $13.9 million in reductions. The necessary expenditure reductions are prorated across all City General Fund departments. Specific reductions will have to be identified during the 2010 Budget Update process and will include savings from discontinuing non-essential services.

Table VI provides a summary of the major assumptions in the multi-year General Fund forecast.

Table VI – Forecast Assumptions

Assumptions	2008	2009	2010
Income Tax Growth	3.0%	3.0%	3.0%
Personnel Increases: Represented (Notwithstanding existing labor contracts)/Non-Represented	2%/2%	2%/0%	2%/3%
Non-Personnel Increases	2.7%	2.8%	2.9%

Cautions for the Multi-Year Forecast

With additional expenditure reductions assumed in 2010, the General Fund budget is balanced in the biennium resulting in an approximate $6.1 million carryover in 2009 and 2010. The 2009 carryover amount provides total reserves of about 9.0% of the annual General Fund revenue, which is less than the generally accepted fund balance target standard of 10% of revenue. Any personnel services increases (e.g., labor contracts) that exceed the 2% assumption for 2009 will cause the General Fund to be out of balance and will require additional expenditure reductions or revenue increases in the General Fund.

CAPITAL BUDGET

The Capital Budget provides funding for the improvement or purchase of City assets. For more than 19 years, the City has made significant progress in addressing its infrastructure needs through the Capital Budget. In 2009, the City has dedicated more than one-half of the General Capital Budget to infrastructure projects, such as street repair and facility improvements. In addition, the City has used utility fees for Restricted Fund Capital Budget infrastructure projects, such as replacement of water and sewer lines and facilities.

Table VII – 2009/2010 Capital Budget

($ in Millions)	2008 Approved Budget	2009 Approved Budget	% Change From 2008	2010 Approved Budget	% Change From 2009
General Capital	$65.2	$63.4	-2.8%	$63.5	0.1%
Restricted Funds Capital	206.9	292.8	41.5%	203.2	-30.6%
Special Revenue Capital	1.2	1.4	16.7%	0.6	-57.1%
Federal/State Capital Matching Funds	5.2	44.4	752.3%	1.6	-96.3%
Total All Funds Capital Budget	$278.6	$402.0	44.3%	$268.9	-33.1%

As shown in Table VII, the 2009/2010 Biennial All Funds Capital Budget totals $670.9 million: $402.0 million for 2009 and $268.9 million for 2010. Included are budgets for General Capital projects, Restricted Funds Capital projects, Special Revenue Capital projects, and projects supported with Federal and State Capital Grant Matching Funds.

The following describes the expenditure highlights in the General Capital Budget.

1. **$35.6 Million for Street Rehabilitation and Street Improvement Projects** – The General Capital Budget for rehabilitation and improvement of existing streets and roads totals $17.6 million in 2009 and $18.0 million in 2010. This includes $11.9 million and $11.0 million for the Street Rehabilitation Program in 2009 and 2010, respectively. Over the six-year plan, $109.7 million is included for street rehabilitation and street improvements, which includes $82.3 million for the Street Rehabilitation Program.

   Major street reconstruction projects, in addition to Street Rehabilitation, total $5.7 million in 2009 and $7.0 million in 2010. The Waldvogel Viaduct Replacement project is funded in the amount of $4.0 million over the biennium. This viaduct connects the Sixth Street Expressway to River Road and Warsaw and Elberon Avenues in Lower Price Hill. Other major projects include $3.0 million for the Street Improvements project; $1.2 million for the Spot Infrastructure Replacement project; $873,000 for the Curb Ramps-Street Rehabilitation project; $750,000 for the Colerain Avenue Virginia to Leeper Improvements project; and $640,000 for the Second and Third Street Improvement project.

   In addition to the Street Rehabilitation and Street Improvement projects, $5.4 million is included for annual infrastructure projects that are not related to streets and buildings. This includes the following projects: $2.4 million for the Bridge Rehabilitation Program; $1.5 million for the Wall Stabilization and Landslide Correction Program; $1.1 million for the Sidewalk Repair Program; and $450,000 for the Hillside Stairway Rehabilitation Program.

   The All Funds Biennial Capital Budget also includes $44.4 million in 2009 and $1.6 million in 2010 from State and Federal transportation matching funds. The City expects to receive $36.0 million in Federal grant funding for the Waldvogel Viaduct Replacement project in 2009. Other matching fund projects include improvements to Harrison Avenue and Spring Grove Avenue.

2. **$28.1 Million to Renovate/Replace City Facilities** – A total of $13.5 million in 2009 and $14.6 million in 2010 is included for renovation or replacement of existing City-owned facilities. The biennial budget includes $11.1 million for renovation of Recreation facilities, $6.3 million to renovate Park facilities, and $339,500 for Health facilities. Upgrades to other City-owned facilities are included at a funding level of $6.7 million over the biennium.

   Renovation of Recreation facilities includes an additional $3.5 million over the biennium and an additional $13.5 million over the six-year plan, to support pool improvements and the Aquatics Facilities Renovation project. The City's pools are old and starting to fail and the Cincinnati Recreation Commission developed an Aquatic Facilities Plan that addresses the capital needs of the facilities. The Plan includes converting certain pools to spraygrounds, which is expected to generate Operating Budget savings because they require minimal staff support. Neighborhood pools would be renovated and expanded, and the Operating Budget savings would be used to support the larger pools.

The approved funding for facility renovation includes $1.4 million over the biennium for improvements to facilities that are owned by the City but operated and maintained by private non-for-profit organizations. This funding includes $1.2 million for the Community Facility

Improvements project, which supports improvements to the Art Museum, the Museum Center, and Music Hall. It also includes $200,000 for the Findlay Market Improvements project. The General Capital Budget includes $1.7 million in 2009 and $1.9 million in 2010 for the Replacement Facilities project. This funding is expected to support the construction of a new fire station in Pleasant Ridge. Over the six-year plan, $13.8 million is included for the replacement of existing facilities.

It should be noted that the total estimated capital improvements "need" for City-owned facilities for 2009-2014 totals $175.0 million, while the planned allocation amount for improvements to City facilities is $87.1 million, generating a shortfall of more than $87.9 million. In just the biennium, the total "need" is $61.3 million, the approved budget includes $26.7 million, and the estimated shortfall for capital improvements to City facilities is $34.6 million. Facilities that are owned by the City but operated and maintained by private not-for-profit organizations are not included in the "need" calculation or the planned allocation.

3. **$16.9 Million for Equipment** – The General Capital Budget includes $7.0 million and $9.9 million for equipment in 2009 and 2010, respectively. This includes $11.1 million to replace automotive equipment in agencies supported by the General Fund and $2.4 million for the Self-Contained Breathing Apparatuses project. This project will provide funding to replace all breathing equipment for firefighters responding to fires and hazardous material incidents. In 2010, $1.3 million is included for the 800 MHz Radios project. Various other projects totaling $2.1 million are included for equipment over the biennium. A total of $44.2 million is included over the six-year plan for equipment.

4. **$7.7 Million for Economic Development** – Economic development initiatives in the General Capital Budget total $4.1 million in 2009 and $3.5 million in 2010. The Neighborhood Business District Public Improvements project is included for $2.0 million over the biennium. This project will support the design and construction of streetscape and infrastructure improvements in the City's neighborhood business districts. Also, $694,800 will support the Community Development Focus District project, which will provide funding in neighborhoods that are identified as Strategic Investment Areas in the City's Consolidated Plan. In addition, $500,000 is included for the 3CDC Development Projects account, which will support the Cincinnati Center City Development Corporation in pursuing development projects in the Downtown/Over-the-Rhine area. The Comprehensive Plan for Cincinnati is also included for $500,000, which will support the development of long-term policies and guidelines for development and redevelopment in the City. Various other projects totaling $4.0 million are included for economic development in 2009 and 2010. Over the six-year plan, $23.7 million is included for economic development initiatives.

5. **$7.4 Million for Market Rate Housing Development Projects** – The budget for developing market rate housing throughout the City totals $3.5 million in 2009 and $3.9 million in 2010.

Over the six-year plan, the budget totals $22.0 million for this initiative. These funds will be used for construction, site improvements, and infrastructure development at residential construction locations. In 2009, it is anticipated that a portion of the Special Housing Permanent Improvement Fund (SHPIF) resources will be used to make the final Huntington Meadows settlement payment of $1.2 million. SHPIF resources are expected to decrease in 2010 and beyond due to the expiration of Westin/Star tax increment financing payments.

6. **$7.0 Million for the Cincinnati Riverfront Park** – The 2009/2010 General Capital Budget includes $7.0 million for the Cincinnati Riverfront Park and another $4.0 million is included in 2011. Ground was broken on this project in September 2008 and the total cost is estimated to be $120.0 million. The City's total contribution to this project will be $21.0 million and, to date, $10.0 million has been allocated. This allocation, along with $11.0 million over the next three years is expected to satisfy the City's portion of the construction costs for the new park.

7. **$6.4 Million for Information Technology Initiatives and Upgrades** – To continue to support new information technology and upgrades to existing systems, the General Capital Budget includes $5.3 million in 2009 and $1.1 million in 2010 for information technology initiatives. This amount includes $2.4 million for the Computer Aided Dispatch Replacement project, which will replace communication equipment that receives, dispatches, and tracks emergency calls received for both Police and Fire response. This budget also includes $1.1 million for the Cincinnati Human Resource Information System (CHRIS) Upgrade project, which will provide improvements such as tax updates that are needed for payroll processing, both bi-weekly and annually. Also, $518,900 is included for the Communications Master Plan project, which will support the development of a multi-year strategy for upgrading the City's communications resources including voice, data, and video. The Electronic Government project is funded in the amount of $472,000 to enhance services provided via the Internet for City employees and citizens. Various other projects totaling $1.9 million are included for information technology improvements over the biennium. Over the six-year plan, $11.1 million is included for information technology projects.

The following describes the expenditure highlights in the Restricted Funds and Matching Funds:

1. **Metropolitan Sewer District (MSD) Global Consent Decree: $373.7 Million** – The Capital Budget for MSD is $236.2 million in 2009 and $137.4 million in 2010. The Wet Weather Improvement Program (WWIP) alone accounts for more than 60% of this budget over the biennium: in 2009 the WWIP totals $165.8 million and $63.5 million in 2010. This program will implement sewer improvements as required by the Global Consent Decree, Clean Water Act regulations, and state and federal mandates.

2. **Greater Cincinnati Water Works Capital Improvements: $116.0 Million –** Capital Improvements for Water Works totals $53.3 million in 2009 and $62.7 million in 2010. Over the biennium, a total of $35.0 million is included for the replacement of water mains and $12.7 million is included to replace water mains in conjunction with street improvement projects made by other jurisdictions. The biennial budget also includes $5.1 million for information technology projects.

3. **Stormwater Management Improvements: $3.1 Million** – The Stormwater Management Utility Capital Budget includes $1.9 million in 2009 and $1.2 million in 2010. An amount of $1.5 million will be needed for facility repairs at the Barrier Dam over the biennium; however, $1.2 million will be debt financed for a term of ten years.

4. **Lunken Airport Improvements: $1.1 Million** – Funding for improvements at Lunken Airport totals $520,100 in 2009 and $535,700 in 2010. In both years of the biennium, funding is for infrastructure improvements, facility improvements, noise monitoring and abatement, and Federal Aviation Administration (FAA)/Ohio Department of Transportation (ODOT) local match funding.

5. **Improvements for Parking Facilities: $830,000 –** The 2009 Capital Budget for improvements to City parking facilities totals $380,000. This includes $330,000 for structural maintenance and repairs and $50,000 for the Gateway Garage Capital Improvements project to comply with the City's agreement with the Kroger Company (Ord. #300-2003), requiring an annual allocation of $50,000 for improvements to the garage. In 2010, the Capital Budget totals $450,000 with $200,000 for structural maintenance and repairs, $200,000 for the revenue control enhancements, and $50,000 for the Gateway Garage Capital Improvements project.

6. **Convention Center Improvements: $766,800** – Funding for improvements to the newly renovated and expanded Duke Energy Center totals $230,000 in 2009 and $536,800 in 2010. In 2009, the Furniture, Fixtures, and Equipment project and the Capital Maintenance project are included for $167,000 and $63,000, respectively. In 2010, the Furniture, Fixtures, and Equipment project is included for $60,000 and the Building Equipment project is included for $476,800. This project will provide funding to replace or repair major equipment at the convention center such as air handlers and escalators.

7. **Special Revenue Capital: $2.0 Million** - The Capital Budget for the Special Housing Permanent Improvement Fund (SHPIF) is $1.4 million in 2009 and $0.6 million in 2010. This fund is supported with tax increment payments which are used to assist with the development of market rate housing. In 2009, it is anticipated that $1.2 million in SHPIF resources will be used to make the final Huntington Meadows settlement payment. In 2010, SHPIF resources will be significantly reduced because the Westin/Star tax increment financing payments will expire at the end of 2009.

8. **Federal and State Capital Grant Matching Funds: $46.0 Million** - The City receives Federal and State matching funds to improve the City's roads and bridges. Additionally, funds are received annually from the Federal Aviation Administration (FAA) for improvements to Lunken Airport and Blue Ash Airport. Projected Federal and State Capital Matching Funds total $44.4 and $1.6 million in 2009 and 2010, respectively. In 2009 the City will receive $36.0 million in federal grant funding for the Waldvogel Viaduct Replacement project. Grant funding will also be received in 2009 for improvements to Harrison Avenue and Spring Grove Avenue.

CONSOLIDATED PLAN BUDGET

The Consolidated Plan is a five-year plan for the period from 2005 to 2009 and is required for the receipt of grant funding from the U.S. Department of Housing and Urban Development (HUD). The 2009/2010 Approved Consolidated Plan Budget is the Action Plan component of the five-year plan. It includes the four entitlement grants received by the City: Community Development Block Grant (CDBG), Home Investment Partnerships Grant (HOME), Emergency Shelter Grant (ESG), and Housing Opportunities for Persons with AIDS (HOPWA).

Table VIII - Approved 2009/2010 Consolidated Plan Budget

($ in Millions)	**2008 Approved Budget Update**	**2008 Approved Reconciliation**	**2009 Approved**	**2010 Approved**
CDBG	$15.2	$15.2	$15.2	$15.2
HOME	$4.2	$4.1	$4.1	$4.1
ESG	$0.6	$0.6	$0.6	$0.6
HOPWA	$0.5	$0.5	$0.6	$0.5
Consolidated Plan Budget Total	$20.6	$20.4	$20.4	$20.4

The 2009/2010 Consolidated Plan Budget is consistent with the goals and objectives in the 2005-2009 Consolidated Plan and continues to focus on high impact projects that help transform neighborhoods. Program allocations in this budget reflect the needs of those neighborhoods where grant resources can most effectively leverage private investment, as identified in the 2005-2009 Consolidated Plan. Additionally, based on directives from the Mayor and the City Council, funding is provided for the Cincycare Phase One Pilot Program, and increased for the Hazard Abatement Program in this budget.

As shown in Table IX, in 2009, the CDBG budget includes $4.0 million for housing programs, $4.5 million for economic development programs, $3.1 million for quality of life, and $3.6 million for Planning and Administration. Many programs received continuation level funding. The following programs have increased allocations to account for project delivery costs incurred by the Department of Community Development: Housing Maintenance Services, Emergency Mortgage Assistance, Tenant Representation, Section 8 Tenant Counseling and Placement, Fair Housing Services, and Youth Employment Programs.

The Housing Development Property Holding Costs program received an additional $50,000 in resources in the 2009/2010 CDBG Budget that was offset in part by a decrease in funding for the Homeowner Rehab Loan Program due to efficiencies achieved in this program by contracting with a new loan servicing provider. The Strategic Housing Initiative Program was reduced in 2009 to fund specific public facility renovations.

In 2009, funding for the Neighborhood Business District Improvement Program returned to its historical funding level of $1,000,000. This made it possible for the City to fund the Strategic

Program for Urban Redevelopment (SPUR) at a level of $500,000 in both 2009 and 2010. In 2008, the City did not allocate resources for the SPUR program due to slum and blight cap limitations.

A total of $600,000 in CDBG funding is allocated to support the Cincycare Phase One Pilot Program. The Cincycare Phase One Pilot Program is a public service activity. In order to comply with CDBG public services cap requirements, funding for six public service programs was not renewed. One such program was the Findlay Market Ambassadors Program. In addition to job training, this program provides valuable maintenance and safety services to Findlay Market. To make up for this loss and to provide for increased utility costs, the Corporation for Findlay Market Project was increased by $185,000 to $585,000.

The budget increases funding for the Lead Hazard Testing Program from $550,000 in 2008 to $618,680 in both 2009 and 2010 to comply with match requirements for the Health Department's Lead Hazard Control grant. Code Enforcement Relocation also received an increase in funding totaling $10,000 due to an increase in demand for these services. The Hazard Abatement Program funding totals $1,169,080, which is a $344,080 increase over 2008. The Human Services Facility Renovations Program was funded at a reduced amount of $100,000 in 2009 due to a backlog of projects in this program and the desire to align funding with the current priorities of the Human Services Policy.

Funding for most HOME programs remained at the 2008 levels in the 2009 HOME Budget. The 2009 HOME Budget does include some changes from the 2008 Approved HOME Budget. There is a decrease of $399,997 for the Rental Rehabilitation Program (RRP) due to limited HOME resources. The budget also includes a transfer of $200,000 in funding for Community Housing Development Organizations (CHDOs) through the Neighborhood Capacity Building and Technical Assistance program from the CDBG grant to the HOME grant.

The City offers many opportunities for citizen input and participation in budget development. Several advisory bodies contributed to the development of this budget. Historically the City has received input from the Community Development Advisory Board (CDAB) and Human Services Advisory Committee (HSAC) on the Requested Budget. In January, the Human Services Commission was established, and in June the committee recommended combining the HSAC and the CDAB to form a committee that will review all recommended applications for Human Services funding, both from the General Fund and CDBG funds. The new committee is being selected by the Mayor and was not available to make recommendations for the 2009/2010 Consolidated Plan Budget. Funding requests for neighborhood business district improvements were reviewed and recommended by the Cincinnati Neighborhood Business Districts United (CNBDU). Funding requests for homeless services were reviewed and recommended through the Continuum of Care process participants. Funding requests for Housing Opportunities for Persons with AIDS (HOPWA) programs were reviewed by the HOPWA Advisory Committee. The City held a public hearing on October 9, 2008, to receive public comments on the 2009/2010 Consolidated Plan Requested Budget.

Please see Part IV the Consolidated Plan Budget section of this document for details concerning the specific programs funded in 2009 with CDBG, HOME, ESG, and HOPWA resources.

Table IX - 2009 Consolidated Plan Budget by Objectives and Major Expenditures

Major Expenditures by Category

Major Expenditure Category	2009				
	CDBG	HOME	ESG	HOPWA	TOTAL
Housing Objectives					
Homeownership Housing Development Total	$3,250,000	$1,365,000	$0	$0	$4,615,000
Rental Housing Development Total	$150,000	$1,620,970	$0	$0	$1,770,970
Homeownership Supportive Services Total	$0	$276,700	$0	$0	$276,700
Renters Supportive Services Total	$402,000	$0	$0	$0	$402,000
Fair Housing Total	$214,500	$0	$0	$0	$214,500
TOTAL HOUSING DEVELOPMENT	$4,016,500	$3,262,670	$0	$0	$7,279,170
Economic Development					
Commercial and Industrial Development Total	$1,025,000	$0	$0	$0	$1,025,000
Industrial Site Redevelopment/SPUR Total	$500,000	$0	$0	$0	$500,000
Business Development Opportunities Total	$1,423,000	$200,000	$0	$0	$1,623,000
Job Training and Placement Total	$1,550,000	$200,000	$0	$0	$1,750,000
TOTAL ECONOMIC DEVELOPMENT	$4,498,000	$400,000	$0	$0	$4,898,000
Quality of Life					
Slum & Blight Elimination Total	$2,412,760	$0	$0	$0	$2,412,760
Health Services	$600,000	$0	$0	$0	$600,000
Services & Facility Improvements Total	$100,000	$0	$0	$0	$100,000
Citizen Safety Total	$0	$0	$0	$0	$0
TOTAL QUALITY OF LIFE	$3,112,760	$0	$0	$0	$3,112,760
Homeless Housing					
Homeless Shelters & Transitional Housing Support					
Homeless Shelters & Transitional Housing Total*	$0	$0	$532,000	$0	$532,000
TOTAL HOMELESS HOUSING	$0	$0	$532,000	$0	$532,000
Special Populations Housing					
Operating Support for HIV/AIDS Housing Total	$0	$0	$0	$107,479	$107,479
Supportive Services for Persons with HIVAIDS Total	$0	$0	$0	$264,221	$264,221
Housing Assistance for Persons with HIV/AIDS Total	$0	$0	$0	$161,800	$161,800
TOTAL SPECIAL POPULATIONS HOUSING	$0	$0	$0	$533,500	$533,500
Planning, Administration & Debt Service					
Operating Budgets	$3,052,970	$400,000	$28,000	$16,500	$3,497,470
Section 108 Debt Service	$530,490	$0	$0	$0	$530,490
TOTAL PLANNING, ADMIN. & DEBT SERVICE	$3,583,460	$400,000	$28,000	$16,500	$4,027,960
TOTAL	$15,210,720	$4,062,670	$560,000	$550,000	$20,383,390

**The Continuum of Care project is included in the Planning and Administration Appropriation in 2009 for the first time.*

TAXES & FEES

The property tax rate is set at 4.53 mills in 2009, which is the same as 2008. For 2009, the Hamilton County Auditor is predicting no growth in property values overall within the City; therefore, the current rate of 4.53 mills is expected to generate $29.0 million in 2009. This is also consistent with the City Council policy to roll back the property tax millage to maintain property tax revenues at the 2001 level. No other tax changes are included.

The Department of Community Development is in the process of implementing a servicing fee for processing Residential Community Reinvestment Areas (CRA). An average of approximately 620 residential CRA applications were processed for years 2004 – 2007. The average for eligible investment, which includes both new construction and rehabilitation, was approximately $134,100. This service fee is $75.00, which will generate approximately $46,500 annually. Additionally, the Department of Economic Development is in the process of implementing a servicing fee for processing Commercial CRAs. The City has 20 active Commercial CRAs. One CRA has the fee waived. All of the agreements have contract language which states that the fee "should be $250 or 1% of the annual taxes exempted whichever is greater, not to exceed $2,500." The department estimates receipts of approximately $16,550 annually in services fees based on records from the Hamilton County Auditor's office and calculations stated in the contract.

The 2009/2010 Approved Budget includes increases to parking violation fines as follows:

- The current $25 parking violation fine is increased to $30; and
- The current $40 parking violation fine is increased to $45.

Parking violation fines last increased in 2005. This increase is expected to generate a revenue increase of $134,520 in 2009 and of $161,420 in 2010.

The Department of Planning and Buildings' 2009/2010 budget includes fee increases for all permit fees, zoning variance change request, scanning for large documents and application extensions. A new fee will also be implemented for residential walk-through permits. The estimated increase in 2009 General Fund revenues for these increases are shown in Table X.

Table X – Planning and Buildings Fee and Permit Revenue Initiatives

	2009
Permit Fees	$247,660
Zoning Variance Change Request	$20,170
Scanning Fees for Large Documents	$67,850
Application Extension Fees	$5,000
Residential Walk-Through Permits	$26,700

The Police Department's impound fees will increase in 2009 to cover the rising costs of lot maintenance, personnel, fuel and wrecker fees. The impound fees for the City were last raised in December of 2000. These fees reflect prevailing service costs comparable with other jurisdictions and the local inflation (CPI-U) data. The impound fee increase is expected to generate a revenue increase of $230,000. The fee increases include the following:

- First hour tow fee from $90 to $120;
- Daily storage fee from $12 to $20;
- Maintenance fee from $50 to $75; and
- Heavy duty tow fee from $150 to $250.

The Greater Cincinnati Water Works' (GCWW) budget includes a 5.9% rate increase for both 2009 and 2010 as a result of significant operating cost increases (electric power, natural gas, treatment chemicals, and petroleum) and increased debt service expenses related to investments in solar power generation and UV technology.

As approved by the Hamilton County Board of Commissioners in December 2008, the Metropolitan Sewer District rates increase by 12% in 2009. There is a current rate study being done by Black & Veatch Corporation that will recommend rates over the next five years starting in 2010.

STAFFING PLAN

The City will decrease the overall number of funded positions in 2009 by 3.6 FTE and will decrease the overall number of funded positions by 4.0 FTE in 2010. As shown in Table XI, the total number of full-time equivalents (FTE) will decrease from the 6,151.1 budgeted in 2008 to 6,147.5 in 2009. This change includes a decrease of 22.4 FTE in the General Fund and an increase of 18.8 FTE in the Restricted Funds. The total decrease of 4.0 FTE in 2010 equates to an increase of 1.0 FTE in the General Fund and a reduction of 5.0 FTE in the Restricted Funds.

Table XI – 2009/2010 City Staffing Plan

(in Full-Time Equivalents, FTE)	2008 Approved Budget	2009 Approved Budget	Change From 2008	2010 Approved Budget	Change From 2009
General Fund	3,735.2	3,712.8	(22.4)	3,713.8	1.0
Restricted Funds	2,415.9	2,434.7	18.8	2,429.7	(5.0)
Total City Staffing	6,151.1	6,147.5	(3.6)	6,143.5	(4.0)

Table XII shows the total change from 2008 to 2009 is a result of a 3.6 decrease in non-public safety FTE. The All Funds Public Safety FTE does not change through 2010. Non-Public Safety FTE decreases by 4.0 in 2010. A table showing FTE reductions is included as Appendix E of this document.

Table XII – 2008 to 2009 All Funds Public Safety FTE / Non-Public Safety FTE

(in Full-Time Equivalents, FTE)	2008 Approved Budget	2009 Approved Budget	Change From 2008	2010 Approved Budget	Change From 2009
Public Safety FTE	1,976.0	1,976.0	-	1,976.0	-
Non-Public Safety FTE	4,175.1	4,171.5	(3.6)	4,167.5	(4.0)
Total All Fund FTE	6,151.1	6,147.5	(3.6)	6,143.5	(4.0)

In the General Fund, the approved Public Safety FTE does not change through 2010. All the change through 2010 can be attributed to non-public safety FTE. Considering the longer view, Table XIII shows that Non-Public Safety FTE has decreased by 644.3 since the 2000 Approved Budget while Public Safety FTE increased 189 during the same period.

Table XIII – General Fund FTE Change 2000-2009

(in Full-Time Equivalents, FTE)	2000 Approved Budget	2009 Approved Budget	FTE Change From 2000 Budget
Public Safety FTE	1,787.0	1,976.0	189.0
Non-Public Safety FTE	2,381.1	1,736.8	-644.3
Total General Fund FTE	4,168.1	3,712.8	-455.3

As shown in Table XIV, the levels of sworn FTE within the Police and Fire Departments remain constant through 2010.

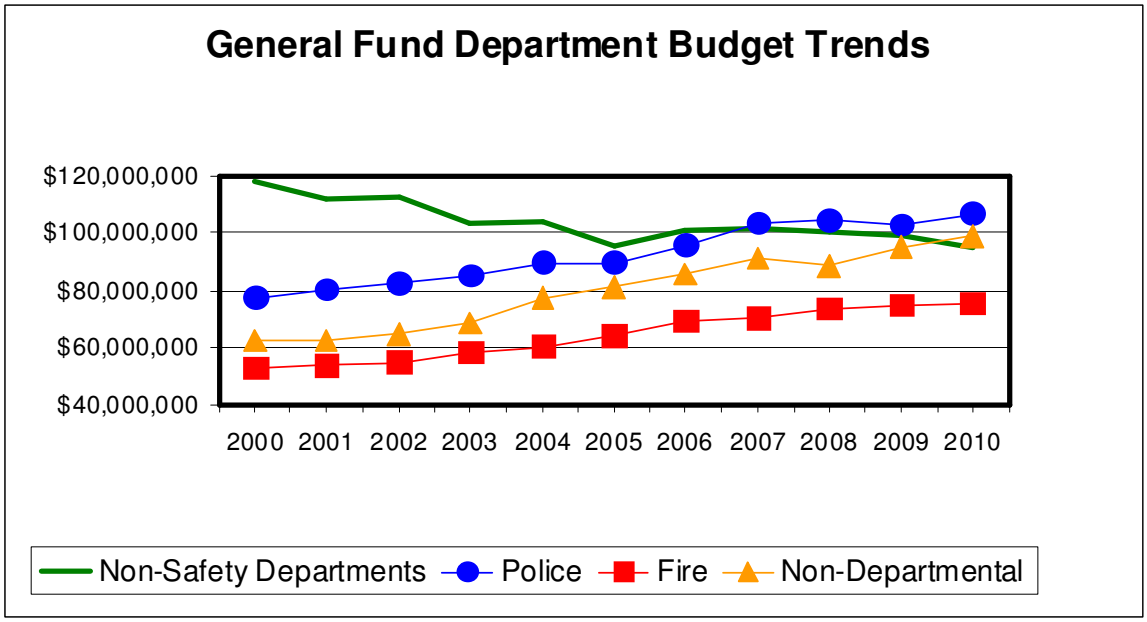
Table XIV – 2008/2009 Sworn Authorized Strength Staffing Summary

(in Full-Time Equivalents, FTE)	2008 Approved Budget	2009 Approved Budget	Change From 2008	2010 Approved Budget	Change From 2009
Police Sworn	1,135.0	1,135.0	-	1,135.0	-
Fire Sworn	841.0	841.0	-	841.0	-
Total Sworn	1,976.0	1,976.0	-	1,976.0	-

The Department budgets sections of this document provide a detailed description of the significant program changes including the change in FTE.

Consistent with the decrease in non-public safety FTE and the increase in public safety FTE, Graph III provides a budget history from 2000 – 2010. Note that non-public safety departmental budgets have declined and police, fire, and non-departmental budgets have increased (non-departmental budgets include such items as pensions, health care, and the annual payment to the Cincinnati Public Schools).

Graph III – General Fund Department Budget Trends 2000 – 2010



MAYOR/CITY COUNCIL ADJUSTMENTS TO THE 2009 RECOMMENDED BUDGET

During its deliberation on the City Manager's Recommended Budget, the Mayor and City Council made a number of changes to the 2009 Operating Budget. This Approved 2009/2010 Budget document reflects these changes with all funds balanced within the biennium. Included in Appendix A of this document is a list of the Mayor's and City Council's increases and decreases to the Recommended 2009 General Fund Budget. The budget motions that include changes in the restricted funds operating, capital, and consolidated plan budgets follow this summary in Appendix B.

While this Approved Budget reflects the budget as passed by City Council on December 17, 2008, two ordinances amending the General Fund and Restricted Funds Operating Budgets were passed later that day. The budgets detailed in this document do not encompass the items included in these latter two ordinances. The General Fund amendment ordinance included the following items:

1. $5,310 for each Council office ($47,790 total),

2. $18,280 for the Mayor's office,

3. $161,900 for the Office of Environmental Quality,

4. $140,000 for a contract with the Hamilton County Sheriff for inmates to clean the Central Business District,

5. $75,000 for Poison Control,

6. $40,000 for Civic Gardens, and

7. $320,270 for a 2% cost of living adjustment in March 2009 for non-represented employees.

The Restricted Funds amendment ordinance also included $114,230 for a cost of living adjustment in March 2009 for non-represented employees.

Budget Basics

INTRODUCTION

This part of the 2009/2010 Biennial Budget presents the basics on how the Budget was developed.

The basis of budgeting section provides a discussion of the measurement focus of revenue and expenditures, and describes the major governmental and proprietary fund groups.

The sources and use of the funds – that is, where the City receives its funding and how funding is allocated – are described.

The budget development process section presents the budget roles and responsibilities of City staff, advisory groups, and the Mayor and City Council. A budget calendar is also presented with a description of the major stages of the budget process.

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BUDGET BASICS

BIENNIAL BUDGET

In Cincinnati, the City Council approves a biennial budget which covers a two-year period. The Approved 2009 Budget is the first year of the 2009/2010 Biennial Budget. The primary advantage of a biennial budget is that the multi-year horizon provides an opportunity to enhance planning for City programs and services. With a view toward the future, issues can be anticipated and resolved before they become crises. Programs can be phased in or out more readily and fluctuations in resources can be better managed. Another advantage of a biennial budget is the saving of time and effort by the City staff and the City Council in the second, or "off", year of the biennial cycle.

Although the City Council approves a multi-year budget, the State of Ohio requires cities to appropriate funds annually. For the first year of the biennium, the budget is "appropriated" by the City Council. The second year of the biennium is also "approved" by the City Council at that time. Subsequently, during the first year of the biennium, the City Council must formally appropriate the Approved 2010 Budget Update.

Operating Budget and Capital Budget

The Operating Budget covers the day-to-day delivery of City services. It is similar to a family budget for living expenses, such as rent and utilities. Operating expenditures cover the hours worked by City employees and the supplies they use to deliver services. Examples include activities such as police officer patrols, the filling of potholes, trash collection, and operating the water treatment system.

The Capital Budget is for the improvement, construction, or purchase of City assets that cost $10,000 or more and last at least 5 years, such as City buildings or fire trucks. Similar to a family that saves and borrows money to buy a house, the City uses a combination of cash and debt financing to invest in assets such as health clinic facilities, which serve citizens now and in the future.

The Operating and Capital Budgets are interrelated because many capital assets require operating resources to maintain them. If capital assets are not adequately maintained, the service life is decreased. In some cases, capital investments result in a decrease in operating costs to maintain a capital asset. The Liquid Emitting Diodes (LEDs) capital project in the Department of Transportation and Engineering is an example of how the two budgets interrelate. The purchase and installation of LED traffic and pedestrian signals is included in the Capital Budget for 2007 through 2014. With the installation of the LEDs, the City estimates an operating budget savings of approximately $30,000 per year beginning in 2007 from lower energy costs.

Infrastructure is a key Capital and Operating Budget priority for Cincinnati. It represents the City's physical assets - streets, bridges, parks, recreation facilities, water system, sewers, and City-owned buildings. In the late 1980s, the poor condition of the infrastructure in many older, large cities was recognized as a crisis across the nation. In Cincinnati, an independent citizen's commission, also known as the Smale Commission, was formed to prepare an Infrastructure Improvement Program

which was approved by the City Council in 1987. In the following Spring the voters approved a 0.1% income tax to fund infrastructure improvements with a condition attached - if for any reason the City did not budget or spend sufficiently for infrastructure, the tax would expire. Therefore, the City has an "infrastructure mandate" to budget capital funding to replace structures and to budget operating funding for daily maintenance and repair of the City's infrastructure.

Consolidated Plan Budget

The City receives four formula grants from the U.S. Department of Housing and Urban Development (HUD) for community development and housing purposes. These four grants are incorporated into the Consolidated Plan, a combined planning and submission process for the Community Development Block Grant (CDBG) Program, the HOME Investment Partnerships Program (HOME), the Emergency Shelter Grant (ESG) Program, and the Housing Opportunities for Persons with AIDS (HOPWA) Program. The CDBG Program is used for a wide range of programs or projects within a broad framework of eligible activities and includes operating funding for planning and administration. The HOME Program is a grant that is used for acquisition, construction, and moderate or substantial rehabilitation of affordable housing for either renters or existing or new homeowners. The ESG Program is used for both physical improvements and operating needs for agencies that assist the homeless. The HOPWA Program provides funding for housing and supportive services for persons with AIDS and their families.

BASIS OF BUDGETING

Governments use fund accounting to keep different types of revenue and expenditures separated from other types, depending upon the purpose of each fund. Each fund has a fund title and accounting code for reference purposes. The budget of the City of Cincinnati is prepared on a cash basis, with the exception of certain accrued personnel services and employee benefit costs. Encumbrances, which are amounts of funding committed for the payment of goods or services ordered but not yet received, do not lapse at year-end. They are included as expenditures in the year for which the Budget is adopted. The treatment of accounting and financial statement reporting for City funds is provided in the Measurement Focus section of the appendix.

There are more than 100 funds in use by the City of Cincinnati, and these funds are controlled by enabling legislation that sets the purpose and use of each fund. As an additional control, the City Council passes appropriation ordinances to approve the budgets for 19 of the largest and most active funds which are called principal funds. An appropriation is a legislated authorization to make limited expenditures based on projected revenues.

In general, budgetary control for the use of a principal fund's resources is established through the following expenditure account classifications: personnel services, non-personnel services, capital outlay, and debt service. Revisions of the appropriation level for any principal fund must be approved by the City Council.

The City reports the following major governmental funds:

The **General Fund** is the accounting entity in which all governmental activities, except those that are required to be accounted for in other funds, are accounted for. Its revenues consist primarily of taxes, intergovernmental shared revenues, charges for services, and investment income. General Fund expenditures represent costs of general government, economic development, public safety, public services, public health, parks and recreation, and other.

The **Capital Projects Fund** is used to account for resources designated to construct or acquire governmental fund capital assets. Such resources are derived principally from proceeds of general obligation debt, federal and state grants, and City income tax. It is the City's policy to use the proceeds derived from the sale of bonds only for the capital improvement purpose detailed in the bond-authorizing ordinance and in accordance with state statues. Any premium and accrued interest received from the sale of bonds is deposited into the Debt Service Fund. The **Debt Service Fund** accounts for the resources accumulated and payments made for principal and interest on general obligation debt and capital lease payments of the governmental funds.

The City reports the following major proprietary fund:

The **Water Works Enterprise Fund** accounts for all activities of the City's Water Works Department. The City collects, purifies, and sells water to Greater Cincinnati Area and Northern Kentucky residents and businesses. Revenue consists primarily of user charges.

The City reports the following fund types:

Internal Service Funds account for reproduction and printing; automotive repairs and maintenance services; stores; land sales and leasing; employee medical costs; workers' compensation; and data processing services to other City departments or agencies and to other governments. Internal service funds are used to account for the financing of goods or services provided by one department or agency to another department or agencies of the government, generally on a cost reimbursement basis.

The **Pension Trust Fund** is used to account for the receipts and expenditures of the City's Retirement System.

The **Investment Trust Fund** is used to account for the Metropolitan Sewer District Fund portion of the City's pool of cash and investments.

Agency Funds are used to account for assets held by the City in a fiduciary capacity. Agency funds are custodial in nature (assets equal liabilities) and do not involve measurement of results of operations.

The Pension, Investment, and Agency funds are reported in the Comprehensive Annual Financial Report (CAFR) and are not included in this budget document. Pages 46 and 47 provide a list of the principal restricted funds.

Measurement Focus

Except for budgetary purposes, the basis of accounting used by the City conform to accounting principles generally accepted in the United States of America (GAAP) as applicable to governmental units. The accounting and financial reporting treatment applied to a fund is determined by its measurement focus.

The government-wide and proprietary funds financial statements are reported using the economic resources measurement focus. The government-wide and proprietary funds financial statements are reported using the accrual basis of accounting. Revenues are recorded when earned and expenses are recorded when a liability is incurred, regardless of the timing of related cash flows. Nonexchange transactions, in which the City gives (or receives) value without directly receiving (or giving) equal value in exchange, include income taxes, property taxes, grants, shared revenues, and donations. On an accrual basis, revenue from income taxes is recognized in the period in which the taxpayer's liability occurs and revenue from property taxes is recognized in the fiscal year for which the taxes are levied. On an accrual basis, revenue in the form of shared revenue is recognized when the provider government recognizes its liability to the City. Revenue from grants and donations is recognized in the fiscal year in which all eligibility requirements have been satisfied.

Governmental funds are reported using the current financial resources measurement focus and the modified accrual basis of accounting. Under this method, revenues are recognized in the accounting period in which they become both measurable and available. Revenues are considered to be available when they are collectible within the current period or soon enough thereafter to pay liabilities of the current period. For this purpose, the City considers revenues to be available if they are collected within sixty days of the end of the current fiscal period. Expenditures generally are recorded when the related liability is incurred, as under accrual accounting. However, debt service expenditures, as well as expenditures related to compensated absences and claims and judgments, are recorded only when payment is due. Inventories of materials and supplies may be considered expenditures either when purchased or when used, and prepaid expense items may be considered expenditures either when paid for or when consumed. Proceeds of general long-term debt are reported as other financing sources.

Income taxes, delinquent property taxes, liquor permits, fines, local government fund, gasoline tax, and motor vehicle license fees for the current and prior periods are determined to be susceptible to accrual and are recognized as revenue in the current accounting period. All other major revenues of governmental funds are determined not to meet the criteria of either being measurable or available. The proprietary fund type statements are prepared utilizing the flow of economic resources measurement focus and the accrual basis of accounting for revenues, which are recognized when they are earned, and for expenses, which are recognized when they are incurred. Unbilled service receivables are recognized by proprietary funds when the services are provided.

The fiduciary fund types recognize revenue and expenditures/expenses on a basis consistent with the fund's accounting measurement objective. The pension trust fund and the mixed investment pool statements are prepared utilizing the flow of economic resources measurement focus and the accrual basis of accounting. Agency funds do not have a measurement focus. Their financial statements are prepared utilizing the accrual basis of accounting.

Private-sector standards of accounting and financial reporting issued prior to December I, 1989, generally are followed in both the government-wide and proprietary fund financial statements to the extent that those standards do not conflict with or contradict guidance of the Governmental Accounting Standards Board. Governments also have the option of following subsequent private-sector guidance for their business-type activities and enterprise funds, subject to this same limitation. The City has elected not to follow subsequent private-sector guidance.

SOURCES AND USES OF FUNDS

OPERATING BUDGET – SOURCES AND USES

The operating budget includes General Fund expenditures and Restricted Funds expenditures, which represents 41.4% and 58.6% of the Approved 2009 Operating Budget, respectively. Specific information on Approved 2009 funding for each of the City's appropriated funds can be found in the Financial Summaries section of this budget document.

General Fund - Sources and Uses

The sources and uses of funds relate to where the City receives revenues or other resources to pay for the services the City provides. For example, the primary source of funding for the General Fund is City Income Taxes. The City is forecasting to receive 66.0% of its General Fund revenue from income taxes in 2009. The primary use of the City's General Fund resources is public safety (police and fire) services, which comprise 64.0% of the General Fund departmental budgets in 2009.

City Income Tax. The City Income Tax is a 2.1% locally levied earnings tax applied to gross salaries, wages, and other personnel service compensation earned by residents both in and out of the City and earned by non-residents in the City. It also applies to the net income of business organizations for business conducted in the City. The Income Tax is the largest single source of General Fund revenue.

The receipt of 1.55% Income Tax revenue over the fixed allocation to the General Fund is recognized as revenue in the Income Tax Permanent Improvement Fund at the end of the year. This amount is carried forward for subsequent year capital or operating needs.

State Shared Revenue. The two major types of revenue in this category are the Estate Tax and the Local Government Fund distribution from the State of Ohio. By its nature, the Estate Tax revenue can be volatile. The Local Government Fund revenue includes portions of the State income, sales and use, public utilities, and corporate franchise taxes. Local Government Fund revenue is expected to have a slight decrease in 2009.

Property Taxes. The General Fund 4.53 mills property tax rate applies to real property, public utilities property, and tangible property. The real property consists of residential, commercial, and industrial property. Traditionally, property tax revenue fluctuates due to the statutorily required sexennial reappraisal and the intervening third year review. Revenue can also fluctuate due to taxpayer appeals of these reappraisals and reviews. The property tax rate was reduced from 4.57 mills to 4.53 mills in October 2007.

Investments. The investments of the City (excluding those of the City of Cincinnati's Retirement System) are comprised primarily of time deposits and other securities guaranteed by the United States Government or its agencies.

All Others. This category includes miscellaneous revenue and charges for services, such as Buildings and Inspection fees and parking violation fine revenue.

Principle Restricted Funds – Sources and Uses

Principle Restricted Funds, as the name implies, are restricted to a specific public purpose. Principle Restricted Funds receive their revenues or resources primarily from their customers to whom they provide either goods or services. For example, the Greater Cincinnati Water Works receives the majority of its revenues from the sale of water to its customers. The City could not use Water Works funding for other purposes such as City parks maintenance or to purchase new solid waste collection trucks because expenditures are restricted to benefit only the water customers. The revenue that comes into the City from customers paying their water bills can only be used by the City to operate and repair existing or build new water facilities.

Most Principle Restricted Funds receive other revenues, such as investment earnings from their cash balances and other incidental amounts. The City's appropriated Principle Restricted Funds are described as follows:

Water Works Fund 101. The Water Works Fund supports the Greater Cincinnati Water Works operations, capital improvements, repairs, and debt service expenditures.

Parking System Facilities Fund 102. The Parking System Facilities Fund supports the operations of the City's public garages and parking lots and the payment of debt service incurred for capital improvements.

Convention Center Fund 103. The Convention Center Fund receives the fees charged for the use of the Duke Energy Center and the Transient Occupancy Tax revenue in order to pay for its operation, utilities, and maintenance.

General Aviation Fund 104. The General Aviation Fund supports maintenance and general operation of the municipally-owned Lunken Airport. Capital improvements for the airport are funded primarily from grants from the Federal Aviation Administration (FAA).

Municipal Golf Fund 105. The Municipal Golf Fund supports the operation of the City's privately managed golf courses, using receipts from fees charged for the use of the golf courses, driving ranges, golf carts, and concession purchases by golf patrons. The fund includes operations, capital improvements, and debt service.

Stormwater Management Utility Fund 107. The Stormwater Management Utility Fund primarily covers storm sewer capital improvements; storm water maintenance and repairs; and administrative costs of master planning, billing, regulation, and enforcement.

Bond Retirement Fund 151. The Bond Retirement Fund pays the debt service on General Obligation bonds issued to raise capital improvement funds.

Street Construction, Maintenance, and Repair Fund 301. The Street Construction, Maintenance, and Repair Fund is used by the Public Services Department to supplement the maintenance and repair of the City's street system and traffic control devices.

Income Tax-Infrastructure Fund 302. The Income Tax-Infrastructure Fund covers expenses for repair, upkeep, and improvements of the City's infrastructure.

Parking Meter Fund 303. The Parking Meter Fund supports selected operations in the Police Department and Transportation and Engineering Department, all of which having a relationship to right-of-way maintenance.

Municipal Motor Vehicle License Tax Fund 306. The Municipal Motor Vehicle License Tax Fund supports the repair, upkeep, and improvements to the City's right-of-way.

Sawyer Point Fund 318. The Sawyer Point Fund supports the operation and maintenance of the Central Riverfront; the Showboat Majestic; and special events including Riverfest, Kidsfest, and concerts.

Recreation Special Activities Fund 323. The Recreation Special Activities Fund accounts for the receipts and operating expenditures of recreation facility rentals, day camps, swimming pools, the Schmidt boat ramp, concessions, and Recreation Center contract classes.

Health Services Fund 395. The Health Services Fund supports a policy of wellness and preventive health maintenance to serve the health needs of citizens.

Cable Communications Fund 424. The Cable Communications Fund supports the Office of Cable Communications, which monitors Time Warner Cable service and produces programming for the City's government access channel; and Communication Technology Services, which provides general City telecommunication services such as installation and repair of telephone system and fiber optic cable. The fund is also used for other general governmental purposes.

Metropolitan Sewer District Fund 701. The Metropolitan Sewer District Fund supports the management and operation of the Metropolitan Sewer District (MSD). MSD is run by the City on behalf of Hamilton County.

Income Tax-Transit Fund 759. The City of Cincinnati has a contract with the Southwest Ohio Regional Transit Authority (SORTA) to operate a bus system. The Income Tax-Transit Fund supports about 36% of the annual operating and capital costs of the bus system. Fare box receipts, Federal and State grants, and miscellaneous revenues provide the other 64% of the SORTA budget. The Transit Fund also supports transportation related functions within City's departments.

Other Restricted Funds Operating Budget by Fund

This category of operating funds is primarily comprised of grant funds such as the Health Department grants, Workforce Development and Training grants, and Police Department grants, or single purpose funds. Like the Principle Restricted Funds, the Other Restricted Funds are also appropriated each year through the budget process and monthly reports to City Council. Thirty-five of the Other Restricted Funds are included in the total City's operating budget in 2009. The largest

of these funds is the Women & Infants Food Grant Program with a 2009 operating budget of $3,205,110.

CAPITAL BUDGET – SOURCES AND USES

Similar to the operating budget, the capital budget includes a General Capital Budget and Restricted Funds Capital Budget. As its name implies, the General Capital Budget is used for general governmental purposes. Restricted Fund Capital budgets are used for the capital investments for the activities covered by a restricted fund (e.g., water main replacement within the Water Works Capital Fund). Specific capital project information is reflected in the Approved 2009-2014 Capital Investment Program – Volume 2.

Capital Budget - Sources of funding

General Capital

City Income Tax. The component of the 2.1% Income Tax dedicated for General Capital use is 0.15%.

Property Tax Supported Bonds. The assessed valuation of property within the City subject to ad valorem taxes includes real property, public utilities property, and tangible personal property. Some general obligation debt may be issued without a vote of the public. The debt cannot be issued unless there are sufficient revenue for the payment of the debt service on the bonds. The estimate for Property Tax Supported Bonds (unvoted bonds) reflects continuance of the City Council policy to maintain a constant property tax millage of 5.36 mills for debt service requirements. This City Council policy establishes the parameters for how much capital financing resources will be available for the issuance of debt. The City is well within the unvoted statutory debt limitation of 5 1/2% of assessed value in the City. The Property Tax Supported Bonds portion of the general capital resources continues Cincinnati's long standing policy of no increase in taxes and replacement of debt service on maturing debt with new debt service requirements. This general policy has enabled the City to institute debt management policies that enhance credit worthiness. Approximately 80% of the City's current outstanding general obligation property tax and self-supported debt of $391.4 million will be retired by December 31, 2019. By December 31, 2029, 97% will be retired, with the balance of the outstanding general obligation and self-supporting debt retired by 2035. Credit quality and affordability issues, used by bond rating agencies to determine the City's bond rating, continue to be positive indicators for the City. The City is rated Aa1 by Moody's and AA+ by Standard & Poor's.

Although the City currently utilizes general obligation bonded debt for self-supporting bond issues (such as road improvements, equipment replacements and recreational facilities), self-supporting revenue sources have been, and are expected to be, sufficient to pay principal and interest requirements on all self-supported debt.

Southern Railway Note Proceeds. Cincinnati owns the Cincinnati Southern Railway and leases its use. In 1987, the City renegotiated the terms of the lease for more favorable annual income. The City Council endorsed a policy by resolution to dedicate resources generated by the Southern Railway to infrastructure projects. The notes issued and interest income provide a resource for infrastructure projects.

Income Tax Supported Debt. The 2009/2010 Biennial Capital Budget and the 2009-2014 Capital Investment Program include the use of City Income Tax Supported Debt as resources for project expenditures. The ability to use City Income Tax proceeds to support debt will be determined annually by forecasted income tax revenues.

Reprogramming Resources. Reprogramming resources are unused resources recaptured from projects that have been completed. The remaining balances are available and recommended for use in new projects. This category also includes resources from the General Fund and Anthem Proceeds. General Fund resources have been transferred to support General Capital initiatives. Anthem Proceeds have been transferred from existing General Capital project accounts to new capital projects. These proceeds come from the sale of stock received by the City when Anthem, Inc. converted from a mutual insurance company to a stock insurance company.
Blue Ash Airport Sale Proceeds. In August 2007, the City of Cincinnati closed on the sale of approximately 130 acres of the Blue Ash Airport property to the City of Blue Ash. This resource utilizes a portion of the sale proceeds for General Capital initiatives.

Special Revenue Fund

This fund, which is supported from net rental income and tax increment payments, provides revenue for the New Housing Program administered by the Department of Community Development. This program supports the development of new market-rate housing in the City. In 2009, a portion of the Special Revenue Fund will also be used to make the final Huntington Meadows payment.

Matching Capital Funds

The City receives Federal grants and matching funds and also manages State and County funds to improve the City's roads and bridges. The General Aviation Division of the Department of Transportation and Engineering typically receives funding from the Federal Aviation Administration (FAA). The amount of funding granted by the FAA varies from year to year. Once actual grants are received, the resulting project is budgeted, and matching City funds are recommended to the City Council for approval.

Capital Budget - Uses of Funding

General Capital

The General Capital Budget can be stratified into seven expenditure categories. The Project Expenditure Categories include Debt Service Payments, Economic Development, Environment, Equipment, Housing and Neighborhood Development, Infrastructure (Smale Commission), and New Infrastructure. A complete listing of projects by expenditure category is provided in the Approved 2009-2014 Capital Improvement Plan – Volume 2. The New Infrastructure category was added for the 1997/1998 Biennial Budget to distinguish new capital improvements from Infrastructure (Smale Commission) projects, which provide for the renovation or replacement of existing City assets.

Smale Infrastructure Requirement. In December of 1987, an independent commission headed by John Smale, then Chief Executive of Procter and Gamble, completed a study to assess the City's infrastructure and to make recommendations for upgrading the City's physical assets. As a result of the study completed by the Smale Commission, the City Council passed the Infrastructure Income

Tax Ordinance (#38-1988). This ordinance requires that the City meet a commitment to appropriate and spend sufficiently for infrastructure or the tax will expire.

The Infrastructure Income Tax portion of the earnings tax is not included as a Capital Budget resource because it is dedicated primarily to infrastructure maintenance, an Operating Budget item. Capital infrastructure expenditures are combined with the operating infrastructure expenditures to meet the annual minimum expenditure requirement. This ordinance also provides for annual increases to the minimum expenditure requirement base amount by using the percentage change in the Implicit Price Deflator for the Gross National Product. The estimated minimum expenditure requirement for 2009 is $64.7 million.

To assure that the City meets annual expenditure requirements to maintain the 0.1% Infrastructure Income Tax, the City budgets more than the required amount as a safeguard against potential delays in capital project implementation.

Expenditure Categories

Debt Service Payments. This category was added during the development of the 2002 Budget Update to account for capital projects that are dedicated to the retirement of debt for special projects.

Economic Development. This category is for new development or improvement projects in the Central Business District, industrial zones, and neighborhood business districts.

Equipment. This category is for equipment purchases such as new computer systems and City fleet replacements.

Environment. This category is for projects that relate to the remediation and/or prevention of environmental problems such as the removal of underground storage tanks and the remediation of old landfills.

Housing and Neighborhood Development. This category is for projects that support housing and development projects in the City's neighborhoods.

Infrastructure (Smale). This category is for projects that provide for the renovation or replacement of existing City assets. This category is the largest expenditure category.

New Infrastructure. This expenditure category was added during the development of the 1997/1998 Biennial General Capital Budget to distinguish between new capital improvements and the Infrastructure (Smale Commission) expenditure category, which includes only the renovation and replacement of existing City assets.

Restricted Capital Funds – Sources and Uses of Funding

Restricted capital funds use revenue generated from user fees or charges from a particular restricted or enterprise activity to support new capital projects and/or improvements to existing assets which benefit that particular restricted or enterprise activity or service. For example, Stormwater Management Utility revenue generated from service charges is used to make drainage corrections and improvements. These capital drainage correction and improvement projects are funded after Stormwater Management Utility operating and maintenance costs, and debt service requirements are

covered. Grants and matching resources the City receives from various Federal, State and County sources are also restricted based on the type of activity or by program guidelines. For example, grant proceeds from the Federal Aviation Administration (FAA) can only be used for airport related improvements.

CONSOLIDATED PLAN BUDGET – SOURCES AND USES

The Consolidated Plan Budget provides for a mix of housing, economic development, and human service programs funded with Community Development Block Grant (CDBG) resources, and housing programs and services funded with the HOME Investment Partnership (HOME) grant, Emergency Shelter Grant (ESG), and Housing Opportunities for Persons with AIDS (HOPWA) grant. The other resource components for the CDBG program are locally generated program income, the year-end carryover from the recovery of prior year project funding, and savings in operating funding.

Consolidated Plan Budget - Sources of Funding

Community Development Block Grant (CDBG)

The Community Development Block Grant (CDBG) is a formula grant from the U.S. Department of Housing and Urban Development (HUD) to local and state governments. The primary objectives of the CDBG program are to provide decent housing, suitable living environments and economic opportunities principally for persons of low and moderate income and to aid in the prevention or elimination of slums and blight. CDBG funding is a flexible resource that can be used for a wide range of programs or projects within a broad framework of eligible activities. Overall, a minimum of 70% of CDBG expenditures must benefit low and moderate-income persons.

HOME Investment Partnership Program

The HOME Investment Partnerships Program (HOME) is a formula grant that funds affordable housing programs. HOME funding can be used for acquisition, construction, and moderate or substantial rehabilitation activities of affordable rental and ownership housing. The City of Cincinnati uses HOME funding primarily for the rehabilitation of rental housing units, homeowner rehabilitation, and the promotion of new home ownership opportunities for low income families. A special allocation within the HOME program is the American Dream Downpayment Initiative (ADDI), which provides downpayment assistance to first-time, low-income homebuyers.

Emergency Shelter Grant (ESG)

The Emergency Shelter Grant (ESG) Program is a formula grant that provides resources for both the capital and non-staff operating needs of emergency shelters and transitional housing for the homeless. Outreach or supportive services for the homeless are also allowable uses of funding. ESG funding is administered by the Department of Community Development.

Housing for People With AIDS (HOPWA)

The HOPWA grant is based on the number of cases of AIDS within the region with a 1,500 case threshold. The City serves as the grantee for the eligible metropolitan statistical area (EMSA) that

includes 12 counties in the tri-state region. Grant funds must be expended to benefit AIDS patients throughout the region. Funding may be used to assist all forms of housing designed to prevent homelessness of AIDS victims, including emergency housing, shared housing arrangements, apartments, single room occupancy dwellings, and community residences. HOPWA funding also may be used for services such as health care and mental health services, drug and alcohol abuse treatment and counseling, intensive care, case management, assistance with daily living, and other supportive services. The Department of Community Development administers the grant.

Consolidated Plan Budget - Uses of Funding

As detailed in the Consolidated Plan Budget section of this document, resources are directed to programs and activities to fulfill the objectives of the Consolidated Plan through the following components.

Housing Component

A primary objective for the use of Consolidated Plan funding by the City of Cincinnati is to serve its communities by providing decent housing and a suitable living environment to low- and moderate income persons. A large amount of CDBG funding is spent on providing or improving permanent residential structures through a variety of programs and services for very low- and low-income homeowners and renters. Most of these programs are available to eligible clients on a citywide basis. The following is a summary of funded housing programs.

Programs for Existing Homeowners include a rehabilitation loan program that returns housing units to building code standards and a program of home repair and emergency repair grants for very low-income elderly, disabled and single parent homeowners.

Programs for New Homeowners include down payment assistance to first-time, low- to moderate-income homebuyers citywide, as well as in neighborhood target areas. Other opportunities to increase the City's homeownership rate include focused revitalization in specific neighborhoodsand competitively selected development projects assisted with City loans or grants.

Programs for Renters include a citywide rehabilitation loan program available to owners of affordable rental property and a competitive program for developers of rental housing within the City (either new or rehabilitation).

Supportive Housing Services are also provided, including counseling for existing and new homeowners, legal representation for tenants, relocation services for tenants due to the enforcement of City building or health codes, and fair housing services to promote equal housing opportunities for all persons.

Homeless Housing is supported through funding to rehabilitate shelters and transitional housing facilities that serve the homeless. Operating funding for homeless agencies is provided through the Emergency Shelter Grant, and housing and supportive services funding is provided by the HOPWA grant to ensure that persons living with AIDS have access to housing and supportive services.

Economic Development/Job Development Component

CDBG funds provide loans, grants, public improvements, and technical assistance to businesses and industries to expand or consolidate their operations within Cincinnati. This, in turn, provides jobs for low- and moderate-income persons or goods and services for low- and moderate-income neighborhoods. CDBG funding is also used for job training and referral services.

Through the ***Neighborhood Business District Program,*** the Department of Community Development aims to improve the economic vitality of neighborhood business districts by creating and retaining jobs in neighborhoods and improving the physical environment through the funding of facade, streetscape and other public improvements.

The ***Small Business Loan Program*** provides loans for growing small businesses where additional financing is needed for expansion, providing additional jobs and commercial services for Cincinnati neighborhoods.

The ***Small Business Services and Technical Assistance*** program provides a variety of services to assist the development and growth of small businesses, including capacity development, business coaching, entrepreneurial training, environmental assessments, inventory control audits, and accounting assistance.

Human Services Component

Consolidated Plan funding is used for the operation of various programs, primarily for at-risk youth, providing counseling, surrogate parenting, and youth employment as well as to provide funding for the rehabilitation of social service agencies' service-delivery facilities.

Planning and Administration Component

Administration includes coordination of budget and Federal reporting requirements and compliance with Federal program mandates.

Compliance with CDBG Program Limits

Each of the Consolidated Plan Grant Programs has statutory funding limitations. CDBG expenditures for public service activities may comprise no more than 15% of the program year's entitlement grant amount plus prior year program income. Activities that meet the national objective of slum and blight elimination may comprise no more than 30% of CDBG expenditures in any given program year, with the balance of 70% benefiting low and moderate income persons. CDBG expenditures for planning and general administration activities are limited to 20% of the program year's entitlement grant and current year program income.

The remaining three Consolidated Plan grant programs have separate limits on administrative expenses as follows: HOME – 10% of grant amount; ESG – 5% of grant amount; and HOPWA – 3% of grant amount. Funding for these activities in the approved budget are within the program caps.

SPECIAL ORGANIZATIONAL REPORTING AUTHORITY

City Boards and Commissions

Three City Departments - Parks, Recreation, and Health - report to independent City boards or commissions. Members of the board or commission are appointed by the Mayor and approved by the City Council. The budgets for these three Departments have a special public review process because the Departments present the budget to their public boards for approval before submitting the budget to the City Manager. Additionally, the City relies on advisory boards and commissions to provide recommendations across many program areas. These include, but are not limited to, the Planning Commission, the Citizen's Complaint Authority, and the Community Development Advisory Board/Human Services Advisory Committee. A complete list of boards and commissions is available with the Clerk of Council.

Contract Agencies

The City contracts with many private entities to purchase goods and services. Due to their key role in service delivery, two agencies are specifically included in the City's Budget. These City agencies include the Cincinnati Human Relations Commission and the Southwest Ohio Regional Transit Authority (SORTA), and are not-for-profit corporations whose primary mission is to provide public services to the citizens of Cincinnati. Their operations and policies regarding services provided to City residents are determined by a formal contract with the City. The City Council approves City funding to purchase the services of these agencies and authorizes the contracts. The staffs of these agencies are employees of their respective boards and are not City staff.

Regional Services

The Regional Computer Center (RCC), Greater Cincinnati Water Works (GCWW), and the Metropolitan Sewers District (MSD) are operated by the City of Cincinnati but serve the entire Hamilton County region. RCC provides computer services for the City, Hamilton County, and local law enforcement agencies. MSD provides sewer services county-wide. The GCWW provides water to its customers in the City as well as to its customers in various Hamilton County communities and neighboring counties in Ohio, including Mason and Butler County, and Northern Kentucky residents.

2009/2010 BUDGET DEVELOPMENT

Budget Roles and Responsibilities

The ***Department Directors and Division Heads*** are responsible for setting annual performance goals and objectives for operating programs and identifying program costs using departmental, financial and budget data sources. They also evaluate their Capital Budget needs and propose capital projects.

The ***Department Budget Coordinators*** are in charge of preparing the Department's formal budget submission. They are responsible for estimating personnel and non-personnel costs associated with their Department. They interact with their Department Director and the Office of Budget and Evaluation Management Analysts throughout the entire budget process.

The ***Budget and Evaluation Director, Supervising Management Analysts, and Management Analysts*** in the Office of Budget and Evaluation (B&E) coordinate the budget process for City Departments. B&E presents each Department's requests and the related recommendations to the Executive Budget Committee (EBC). B&E then compiles the City Manager's recommendations into Recommended Budget documents for presentation to the Mayor for comment. The City Manager's recommended budget is submitted with comments by the Mayor to the City Council. B&E Management Analysts are assigned to assist departments in budget development and to analyze budget requests for recommendation to the City Manager, the Mayor, and to the City Council.

The ***Executive Budget Committee (EBC)*** is comprised of the City Manager, the Assistant City Managers, the Finance Director, the Assistant Finance Director, and the Budget and Evaluation Director. The EBC reviews the Budget and Evaluation analyses and recommendations regarding the departmental requests to ensure that the preliminary base budgets and exception requests meet City needs and the City Council priorities while not exceeding forecasted resources for the City. After meeting with the various City departments requesting funding, the EBC then makes a final recommendation to the City Manager. The City Manager, in turn, makes an Operating Budget recommendation, which is provided to the Mayor for comment before it is submitted to the City Council for passage.

The ***Capital Committee*** is a peer group of department directors co-chaired by an Assistant City Manager and the Finance Director. The City Manager through the EBC reviews the recommendations of the Capital Committee and, in turn, develops the Capital Budget recommendations which are submitted to the Mayor for comment. The Mayor's comments and the City Manager's Recommended Capital Budget are submitted to the City Council for passage.

The ***Human Services Advisory Committee (HSAC)*** *and* ***Community Development Advisory Board (CDAB)*** were combined in June 2008 by the City of Cincinnati Human Services Commission to form a committee that will review all recommended applications for Human Services funding, both from the general fund and CDBG funds. There will be two sets of criteria for the two funding streams, but the same committee would review and recommend who should be funded. The new committee is currently being selected by the Mayor. In addition to City staff representing targeted departments, members recruited for the new, combined body will include individuals from the following community sectors: Human Service and General Funders, Business and Community Executives, Service Providers, Community Development/Real Estate, Low Income Advocates, Housing Authorities, Small Business Advocates, Trades/Labor, Community Volunteers, Community Council/Neighborhoods Leadership, and Data Analysts.

The ***HOPWA Advisory Committee (HAC)*** reviews program regulations, a funding distribution plan, and a set of proposed funding guidelines for the Housing Opportunities for Persons with AIDS (HOPWA) grant.

The ***City Manager,*** through the Finance Department and the Office of Budget and Evaluation, assembles estimates of the financial needs and resources of the City for each ensuing year, and prepares a program of activities within the financial resources of the City. They are embodied in a budget document with supporting schedules and analyses. The City Manager transmits the Recommended Budget to the Mayor for review and comment.

The ***Mayor*** reviews and comments on the City Manager's Recommended Budget and formally submits the Recommended Budget to the City Council.

The ***City Council,*** with citizens' input, modifies and approves the Biennial Budget. After the City Council's Finance Committee reviews the proposed budget allocations, program staffing, performance measures, and capital projects in the Recommended Budget, the City Council makes final decisions for a balanced budget, adopts a resolution approving the 2009/2010 Biennial Budget, and passes appropriation ordinances for the first year of the biennium.

Budget Development Process

For the 2009/2010 Biennial Budget, the City of Cincinnati's budget development was comprised of a Policy and Education Stage, Financial Capacity Stage, Budget Development Stage, Budget Adoption Stage and an Implementation Stage. The first stage determined broad budget policy. The second stage assessed the economic outlook and identified budget issues that would impact budget development or represent significant changes in policy focus. The third stage resulted in the allocation of City resources among programs and projects. The fourth and fifth stage deal with the adoption and implementation of the budget. A budget calendar and a brief description of the various stages of this biennium's budget process follow.

Budget Calendar

January – February: The Neighborhood Summit is hosted at Xavier University to provide citizens and elected officials an opportunity to share ideas for the future.

March – June: The Administration identifies issues and develops policy options.

June: The General Fund Forecast is presented to City Council, who then approves the 2009/2010 Policy Budget priorities.

June – July: Operating, Capital and Consolidated Plan Budget Instructions are sent to City departments.

July – August: Departmental Operating, Capital, and Consolidated Plan budgets become due to the Office of Budget and Evaluation (B&E).

July – October: B&E analyzes departmental budget requests and makes recommendations to the Executive Budget Committee (Operating Budget) and the Capital Budget Committee (Capital Budget).

November: The City Manager's Recommended Biennial Budget is presented to the Mayor.

November: The Mayor's comments and the Recommended Biennial Budget are submitted to the City Council.

November – December: The City Council holds Public Budget Hearings to get additional citizen input prior to making its final budgetary decisions.

December: The City Council passes appropriation ordinances establishing the operating and capital budgets.

Policy and Education Stage ***January - June 2008***

Neighborhood Support and Education. The Mayor, City Council, and City staff members conducted a Neighborhood Summit at the Cintas Center on Xavier University's campus in February of 2008. The participants were comprised of many representatives from Community Councils and other citizens across the City. Citizen feedback from the Neighborhood Summit as well as City Council Committee meetings conducted throughout the year assisted in developing the 2009/2010 budget priorities and policies. Additionally, the Department of Planning and Buildings coordinated the Community Priority Request (CPR) process to solicit citizen input on the 2009/2010 budget. A description of the CPR process is provided in Appendix D.

Policy Budget Development. Also, to assist the City Council in developing its 2009/2010 budget policy priorities, 2009/2010 Budget Policy considerations were provided to help the Mayor and the City Council focus on the major policy areas that were addressed in the budget process. These included, but were not limited to, revenue policy, expenditure policy, and financial management policy. In addition, 2007 and 2008 performance measures for each City department were presented to City Council along with each department's program budgets.

Financial Capacity Stage ***May - June 2008***

The Office of Budget and Evaluation with the assistance of an econometric forecasting firm, provided to the City Council on June 2, 2008 an economic outlook and an updated General Fund forecast to allow for a fiscal context for the development of budget policies. This presentation included an analysis of demographic characteristics and trends, the outlook for the local economy, financial indicators, and major City cost drivers such as personnel services, non-personnel services, and employee healthcare.

The Office of Budget and Evaluation also identified budget issues that affected the 2009/2010 budget development and represented significant challenges in policy focus. Citizen input, combined with the aforementioned economic forecast and background information on budget issues assisted the City Council in developing the 2009/2010 Policy Budget priorities.

Budget Development Stage ***June - December 2008***

Based on City Council's priorities and strategic policy direction, department directors had the responsibility to set annual performance goals and objectives for each operating program and identify program costs using departmental, financial, and budget data resources. Based on budget estimates for the biennium, departments were given budget targets. Budgets were established for standard line-items within personnel and non-personnel cost categories. The base budget included operating services that were funded in the Approved 2008 Budget Update. These services were included in the target for each agency. Agencies could also submit budgetary requests in excess of the budget target amount for consideration. Based on economic realities and the results of the City Council policy budget, all agencies were also asked to submit budgets below the target amount (i.e. budget reductions).

For the capital budget, City departments made requests for ongoing capital projects, improvements to existing assets, previously funded phased projects, and new projects. These projects were assessed using defined criteria, such as Hazard Elimination, Legal Mandates, Regulatory Compliance, and Project Completion.

In order to receive grant resources from the U.S. Department of Housing and Urban Development (HUD), the City developed an Action Plan for 2009/2010. This Action Plan also served as the Consolidated Plan Budget. In addition to following a similar approval process to the Operating and Capital Budgets, the Consolidated Plan Budget (Action Plan) was also submitted to HUD for their review and subsequent approval on November 14, 2008.

The Office of Budget and Evaluation coordinated the budget process for City departments and presented the departments' budget requests and B&E recommendations to the Executive Budget Committee (EBC). The EBC reviewed the departmental requests to ensure that the preliminary base

budgets and exception requests meet City needs and Council priorities, while not exceeding forecasted resources for the City. The Capital Budget Committee reviewed the departments' six-year Capital Improvement Plans and submitted a recommended budget to the EBC. The EBC then reviewed and modified the Capital Committee's recommendation. The Office of Budget and Evaluation then compiled the City Manager's recommendations into the Recommended 2009/2010 Biennial Budget, which was then presented by the City Manager to the Mayor.

Budget Adoption Stage ***December 2008***

On November 18, 2008, the City Manager presented the Recommended 2009/2010 Biennial Budget to the Mayor. Consistent with the City Charter, the Mayor transmitted his comments along with the City Manager's Recommended Budget within 15 days to the City Council. The Finance Committee of the City Council reviewed the proposed budget allocations, staffing, and program priorities.

The Finance Committee then held public hearings to assist in the deliberations on the budget. Based on citizen input, the City Council reallocated funding to new and existing programs.

Although the City Administration prepares a two-year budget (2009/2010), Ohio law requires an annual appropriation. Therefore, only the first year of the biennial budget was adopted by the City Council and the second year was adopted by resolution. A formal adoption of the budget with appropriation ordinances occurred on December 17, 2008.

Implementation Stage

Budget Control. Departments are accountable for budgetary control throughout the fiscal year. Every year the City performs a Budget Monitoring process, where expenditure patterns are compared to departments' expenditure estimates. In addition, a Budget Status Report process is initiated in the fall of each year, which involves the reporting of the departments' actual revenue, expenditure, and fund balance performance to the Office of Budget and Evaluation. In compliance with State law, B&E then prepares a Final Adjustment Ordinance, which balances each fund account at year's end.

Budget Amendments. In some cases, amendments to the budgets may be proposed. Generally, amendments are proposed due to a change in plans or special circumstances such as unusual weather conditions (floods, tornadoes, record snowfalls, etc.). The City's Operating Budget is approved at the agency level, and the Capital Improvement Plan is adopted at the project level. Any transfers between agencies or projects require an amendment process. For principal funds, the amendment must be prepared in the form of a supplemental or transfer appropriation ordinance recommended by the City Manager for adoption by the City Council. For other funds, the amendment must be a written memo for administrative approval of the City Manager.

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Budget & Financial Policies

INTRODUCTION

The 2009/2010 Biennial Budget was developed based on policies approved by the City Council and based on public input via advisory commissions, the Community Priority Request (CPR) process, and public hearings. The budget is also influenced by financial management policies and sound budget development principles that ensure the City maintains its reputation for strong financial management. This section describes the budget and financial policies that guided the development of the 2009/2010 Approved Biennial Budget.

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BUDGET AND FINANCIAL POLICIES

The development of the Biennial Budget is guided by several policy constructs. These include specific policy direction provided by the City Council in June 2008, Citizen Priority Requests, long-term financial management policies, and Budget Development Principles.

2009/2010 POLICY BUDGET

The development of the City's Biennial Budget is a dynamic, ongoing process where policies are implemented to assist in the decision-making of the organization. These policies provide guidelines for short- and long-range planning of major goals and objectives and for the analysis, evaluation, and reporting of financial activities. The overall goal in setting and coordinating Budget Policies is to give management the guidance necessary to develop annual work plans and allocate scarce resources. The City Council adopted its 2009/2010 Policy Budget on June 25, 2008.

How the Approved 2009/2010 Biennial Budget addresses the policy directives that follow is detailed in the Budget Summary Section of this document.

1. *Bring forward a budget that is fiscally sound and structurally balanced, and that increases the City's needed reserves towards 10% of General Fund revenue; provides the needed Reserve for Contingencies; secures the City's ability to meet and maintain long-term obligations; continues policies that secure the City's bond rating; increases revenue to capital enhancements which will provide better public services such as fixing sidewalks, filling potholes and maintaining streets; prioritizes the provision of basic services over less essential services; measures the impact of programs and directs resources where we will achieve needed results, and seeks reforms that produce meaningful cost-savings while maintaining delivery of services.*

2. *Participate as an active partner with other local jurisdictions in the Government Cooperation and Efficiency Project (GCEP) to increase revenue and decrease costs through shared opportunities with local jurisdictions.*

3. *As a reflection that reducing crime is the number one priority of the city, fully fund the CIRV Initiative, including $200,000 for additional streetworkers, and the Operation Take Back Our Streets neighborhood walking patrols in 2009 and 2010.*

4. *Continue to achieve the fire staffing level of 841 firefighters, adding recruit classes as needed throughout the biennium.*

5. *Increase the City's commitment to recycling by fully implementing the recommendations recently passed by Council including, but not limited to, providing recycling bins to apartment and condo dwellers, changing the Rumpke contract to make it performance-based, and reporting back to council about the costs of making these enhancements and a few options for phasing and paying for these enhancements over a five year period.*

6. *Consistent with item #200600630, adopted unanimously by City Council in June of 2006, restore the City's policy of allocating 1.5% of the general fund each year for Human Services programs, and continue funding for the Cincinnati Human Relations Commission at the current level.*

7. *Commit to pay general liability insurance coverage annually to neighborhood community councils, and increase the number of building inspectors.*

8. *Fund the Center for Closing the Health Gap at current levels.*

9. *Allocate a minimum of .14% of the City's General Fund annually to the City's Arts Grants Programs.*

10. *Present the initiatives and findings outlined in GO Cincinnati with costs and a proposed schedule in order to expand jobs growth and resulting tax revenues in the City.*

11. *Contract with 3CDC to manage the development of the 5th & Race site to maximize all possible development opportunities for this site in our Central Business District and to leverage current and future investments in neighboring properties.*

12. *Working with County Administration, bring forward a ten-year plan to build the four decks over Fort Washington Way so that the new green space will be brought on-line simultaneous to The Banks development.*

13. *Support the work of the Department of Transportation & Engineering to bring the Riverfront Bike Trail online as quickly as possible, starting first with the Kellogg Bridge expansion to connect the Loveland Bike Trail to downtown, and complete a City-wide bike plan that takes into account a variety of options for bicycle travel including bike lanes, widened curb lanes, and bike paths as appropriate, while identifying elements and locations for biking support facilities.*

14. *Support development of the Glencoe Hotel and Condominiums Project with funding from the following sources:*
    - *$300,000 from the Mt. Auburn Place Condos Project in 2008, with the Mt. Auburn Place Condos Project being repaid in 2009 using Blue Ash Airport Fund as the source; and*
    - *$5.1m of the Blue Ash Airport Fund in 2009, and*

15. *Develop a Comprehensive Plan, funded with proceeds from the Blue Ash Airport sale, that provides long-term guidance for physical development of the city and its neighborhoods, including incorporation of implementation mechanisms such as Form-Based Codes, Regulating Plans, and Transportation Corridor Plans, and integration of approved neighborhood plans, GO Cincinnati, and Great Streets/Complete Streets policies; and maintain the current level of funding for the Street Calming program.*

16. *Continue the City's commitment to establish a Special Events Fund that will enable the new special events policy to be implemented.*

17. *Dedicate $980,000 to the Cincycare Phase One Pilot Program, and increase the amount of HOME funds used for lead abatement.*

18. *Continue funding to the Blue Print for Success program at current levels.*

19. *Continue funding youth jobs at the $1m level of 2008.*

20. *Stabilize neighborhood homeownership by supporting efforts to minimize the rising costs of foreclosure, including an increase in the City's emergency rescue funds to $200,000.*

21. *Add the four new intra-city bus routes that will significantly increase options for people to move around the City without having to pay $4 gasoline prices, and report back to Council with a few options to add these routes over a period of three years, adding at least one route next year, with at least three recommended funding options, including as one option the dedication of the planned growth in the City's parking meter fund.*

22. *Work with members of the Cincinnati USA Music Heritage Foundation to identify ways the City can partner with Cincinnati institutions, groups and citizens to celebrate and preserve Cincinnati's rich music legacies.*

23. *The budget provide adequate resources to the Office of Environmental Quality and to other City Department budgets as needed for implementation of Cincinnati's Environmental Justice Ordinance, Climate Protection Action Plan, and the Scenic View Study Recommendations and for the development of an Internal Environmental Compliance Program.*

FINANCIAL MANAGEMENT POLICIES

The City has long been recognized for its sound financial management. The Government Financial Officers Association (GFOA) has recognized the City for its annual financial report with the *Certificate of Achievement for Excellence in Financial Reporting* and for its budget document with the *Distinguished Budget Presentation Award*. The City's credit ratings are strong. What follows are the guiding financial policies for the City of Cincinnati concerning revenues, debt service, investments, accounting and auditing, reserves, and operating and capital budgeting.

Revenue Policies

- The City Council levies taxes or fees as specified in the City Charter, or as authorized under the laws of the State of Ohio, to generate revenue for service delivery and capital improvement purposes.

- The Biennial Budget is developed based on the current income tax and property tax structure in the City of Cincinnati.

- Income Tax: The City Income Tax is 2.1% of earnings by residents, non-residents who work in the City, and corporations located in the City. It is subdivided into four components: 1.55% for General Fund operating purposes, 0.3% for public transit, 0.15% for permanent improvements

(capital) and 0.10% for maintenance of the City's infrastructure. The biennial budget assumes no additional income tax credits or deductions other than those currently allowed.

- Property Tax: The City property taxes total 9.89 mills per $1,000 of assessed value. Property tax is subdivided into two components: 4.53 mills for General Fund operating purposes, and 5.36 mills for debt requirements of the Capital Improvement Program.

- Intergovernmental revenues are sought from State, Federal, and other sources. The City is not obligated to continue financial support for non-City funded programs and projects after non-City funding has lapsed, except as agreed to as a condition of acceptance of intergovernmental revenues.

- The City ensures revenue collection through efficient collection systems.

Debt Policies

- The City will issue bonds for capital improvements and not for recurring operating expenditures.

- The City publishes an Official Statement for each bond and note issue in accordance with rules promulgated by the Security and Exchange Commission.

- The City fulfills all obligations for secondary market disclosure to keep bond market participants informed of significant financial activities of the City.

- The City primarily utilizes dedicated property tax proceeds to support debt service payments on general obligation bonds and notes. It also levies taxes on property based on debt limitations in the Ohio Revised Code and the City Charter as follows:

  - As a result of a prior Court decision, the City has the right to levy property taxes without limitation to support its lawfully issued bonds and notes, and the City's ability to incur debt will be limited only by the arithmetical (percentage) limitations set forth under Section 133.05 of the Ohio Revised Code. The City's long-standing policy has been to maintain a tax millage of 5.36 mills for debt service requirements.

  - Section 133.05 of the Ohio Revised Code provides that the principal amount of both voted and unvoted debt of the City may not exceed 10.5% of the City's assessed valuation, and that the principal amount of unvoted debt may not exceed 5.5% of the City's assessed valuation. The Code also provides several exemptions of debt from the 5.5% and 10.5% limitations.

  - The City retires approximately 75% of outstanding debt within 10 years.

  - The City strives to maintain the City's bond rating in financial markets. The City is rated Aa1 by Moody's and AA+ by Standard & Poor's.

Investment Policies

- The City's investment policy is to minimize credit and market risks while maintaining a competitive yield on its portfolio in accordance with State and Federal law. Accordingly, deposits are either insured by federal depository insurance or collateralized. An investment policy has been approved by the City Council.

Accounting and Auditing Policies

- The financial statements of the City of Cincinnati are prepared in accordance with standards promulgated by the Governmental Accounting Standards Board (GASB). These standards include the effective pronouncements of the National Council on Governmental Accounting and the American Institute of Certified Public Accountants that are considered to be generally accepted accounting principles for state and local entities.

- The City performs periodic financial, program and contract internal audits to insure departmental compliance of City policies and to improve the overall operating efficiency of the organization.

- An independent audit is performed annually to render an opinion on the City's general-purpose financial statements.

- A Comparative Statement of Revenue and Expenditure is presented to the City Council monthly.

- Once the budget is approved by the City Council, Council may not enact any additional spending unless it at the same time enacts offsetting expenditure reductions or identifies new revenue sources.

- For appropriation and expenditure control purposes, budgeted expenditure classifications that may not be exceeded are personnel service, non-personnel service, capital outlay, and debt service. The City Council must approve revisions of or transfers between expenditure classifications.

- The City maintains a Working Capital Reserve to assure a strong financial position and to protect the City's general obligation bond rating during periods of fiscal stress. The policy calls for achievement of a minimum reserve level, for emergency needs of a catastrophic nature, of no less than 5% nor more than 8% of general operating revenues by the end of the year.

Working Capital Reserve and General Fund Balance

The Government Finance Officers Association (GFOA) "recommends, *at a minimum*, that general-purpose governments, regardless of size, maintain unreserved fund balance in their General Fund of no less than 5 to 15 percent of regular General Fund revenues, or of no less than one to two months of regular General Fund operating expenditures." For the City, the minimum reserve range is approximately $18.4 million to $55.2 million. The City has in the past used a standard of 10% of annual General Fund revenue, which for 2009 is $36.8 million.

The City includes three components as part of the emergency reserve amount – the General Fund Carryover balance, the emergency reserve account, and the Working Capital Reserve Fund balance. The Mayor and City Council created the Working Capital Reserve in 1984 as a reserve against emergency and catastrophic needs. By law the balance must be 5% - 8% of General Fund estimated revenue, which is $18.4 million - $29.4 million of 2009 General Fund revenue. Because the fund accrues investment earnings, the City has not had to add funding to meet the minimum requirement.

At the end of 2008, the total of the three sources was $34.6 million (composed of $25.3 million in working capital reserve, $927,000 emergency reserve and $8.4 million in carryover fund balance) and was 9.6% of actual 2008 General Fund revenues. For 2009, the reserve balance is estimated to be $33.1 million (composed of $26.1 million working capital reserve, $927,000 emergency reserve and a projected $6.1 million in carryover fund balance), or 9.0% of 2009 General Fund revenues. Though the 9.0% rate is below the City's own recommended reserve fund balance target of 10%, it is within the acceptable GFOA 5 to 15 percent range. The City will continue its efforts to achieve structurally balanced budgets.

Operating Budget Policies

- The City prepares a General Fund Multi-year Forecast every two years, which provides estimates of income tax and property tax revenue changes and expenditure changes for the forecast period. Explanations of revenue and expenditure assumptions will also be included in the forecast.

- The City prepares Final Adjustment Transfer Ordinances for General Fund and Principal Restricted Fund accounts at the end of each year for the purpose of realigning accounts and providing funds for the on-going needs of City departments in order to ensure that all departments have balanced budgets by year-end.

- A mid-year budget monitoring exercise is conducted each year to identify budget issues at the department level to ensure budgets remain within their appropriated funding level.

- At the beginning of budget development, targets are established for Operating Budget expenditures that reflect adjustments for program changes, increases in salaries and wages, and inflationary increases in non-personnel services. Budgetary requests in excess of the target amounts are considered exceptions and must meet one of the following criteria: legal mandates, City Council mandates, and City Manager initiatives.

- The City strives for a structurally balanced budget for each Principal Fund where annual total expenditures and encumbrances are equal to or less than the annual revenue estimate for the fund. In addition, the City tries to maintain at least a 10% carryover fund balance for each fund.

- A budget that provides for a positive net carryover balance in the fund at the end of the fiscal year is considered a balanced budget in order to comply with State Law.

Capital Budget Policies

In addition to other review considerations, the criteria listed below are used in developing the Capital Budget. A Capital Budget is for the improvement, construction, or purchase of City assets that costs $10,000 or more and lasts at least five years. The criteria in descending priority are as follows:

- Hazard elimination: to eliminate or reduce definite and immediate health and safety hazards.
- Legal mandates: to comply with a court order or other specific legal directive (consent decree, etc.).
- Regulatory compliance: self-initiated improvement in compliance with a Federal, State, or local rule or regulation affecting capital assets.
- Project completion: to finish phased projects with related and already committed or expended funding.
- Prevent Failure: to systematically, and according to schedule, improve assets which if not periodically improved would fail.
- Extend useful life: to improve an asset by making a capital investment to increase the asset's service life.
- Cost-Benefit justified: to make a capital investment which is supported by benefits equal to or greater than the cost of investment (e.g., benefits may be in jobs, revenue, cost savings, matching funds, etc.).
- Service betterment: to accommodate growth in service demand, or to otherwise increase the quality of service provided by the capital asset.

BUDGET DEVELOPMENT PRINCIPLES

The Biennial Budget development process emphasizes budget policy review, budget education, and citizen involvement. The following principles guide the development of the City's Biennial Budget:

- The City will annually balance the budget.
- The City government encourages citizen participation in budget development.
- The City government reflects efficiency and effectiveness in service delivery, asset maintenance, and capital improvements in the budget.
- The City government at all times emphasizes sound financial planning and management.
- The 2009/2010 Biennial Budget will include a multi-year General Fund forecast.

Budget Development Policies

- The City maintains its infrastructure assets in order to meet the Smale Commission mandates for the repair, upkeep, and improvements of City streets, bridges, parks, recreation areas, and buildings. As recommended by the Smale Commission in 1987 and approved by the voters in

1988, an income tax rate of 0.1% is imposed annually on earned income for infrastructure maintenance. Continuation of the tax is contingent upon an indexed annual appropriation and expenditure amount for infrastructure improvements and other ongoing maintenance with special emphasis on streets, city facilities, especially recreation facilities and City fleet. For example, the Biennial Budget should include sufficient funding to perform more than 100 lane miles of street rehabilitation work annually.

- The City encourages competition for the allocation of City funds. To this end, the City commits to the continued use of the following allocation processes: Cincinnati Neighborhood Business Districts United (CNBDU) for the Neighborhood Business District Improvement funding; Arts Allocation Committee for the Arts Policy funding; and an advisory committee to review both the Human Services Policy funding and the Consolidated Plan HUD funding. The City Administration prepares a Budget Monitoring report to provide the City Council with the status of the City's Budget as of mid-year to note any significant variances, and to provide related recommendations.

- A Sunset Review is conducted each year for the Capital and Consolidated Plan Budgets to recapture unused funds from departments and make them available for other budget priorities.

- The City's Capital Budget describes to what extent capital spending will increase Operating Budget costs for current and future periods.

- During the Capital Budget Process, the City reviews City physical assets and suggests facilities for consolidation.

EFFECT OF PLANNING PROCESSES ON THE BIENNIAL BUDGET

In 2008, the City reestablished the Department of Planning and Buildings as a stand alone department. To reestablish the department as a comprehensive and effective part of the Administration was extremely difficult during a time of scare budget resources. In fact, the former Planning Department had been degraded to a function of the Community Development Department in 2003 as a budget saving move. The new department is comprised of 77 full time employees whose mission is planning the ideal urban environment, identifying ways to achieve it, and providing the zoning and permitting resources to enable the plans to become reality.

In the 2009/2010 Budget $250,000 is set aside each year to fund a Citywide comprehensive plan. This is the first citywide comprehensive planning process in 30 years. The comprehensive plan, when finished, will guide the City's Capital Investment Program for years to come.

In addition to the comprehensive plan, the City is currently undertaking the development of a five year Consolidated Plan, which will guide the use of the City's major federal funds, such as Community Development Block Grant, from 2010 to 2014. The Consolidated Plan incorporates the City's Housing Policy and Economic Development strategies while focusing on three major objectives of providing decent affordable housing, creating suitable living environments, and creating economic opportunities.

Additional planning processes that affect the biennial budget include a Citywide Comprehensive Bike Plan, Go Cincinnati Report, the Government Cooperation and Efficiency Project, the Ambulance Taskforce, the Tri-Data report, and individual department's business plans. Department's business plans are focused around the areas of Public Safety, Neighborhood Investment, Economic Development and Service Excellence and include specific goals, objectives and performance measures which are also presented in the Departmental Budgets section of this document.

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Financial Summaries

INTRODUCTION

This part of the 2009/2010 Biennial Budget presents summaries of Operating and Capital components of the Biennial Budget on an appropriated fund-by-fund basis. It also includes an outstanding Debt Services summary. The Effect on the Operating Budget by new and enhanced capital projects is also Described

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2009/2010 All Funds Operating Budget by Fund

The City of Cincinnati Operating Budget is developed by fund. By law, each fund is balanced to resources in the biennium. Significant changes in fund revenues, resources, expenditures, or balances in each fund are described in this section of the Operating Budget document. This section includes the following tables and narratives:

All Funds Operating Budget

The table titled "All Funds Operating Budget" on page 76 provides the 2009/2010 expenditure budget by fund. It also provides the 2007 approved budget and the 2008 approved budget by fund.

Principal Restricted Fund Balances

The table titled "Changes in Fund Balances" on page 79 provides the estimated 2009/2010 ending fund balances for each Principal Restricted Fund. These estimated ending fund balances are determined by netting the total resources of beginning balances, revenue, prior-year cancellations, and transfers-in with the operating expenditures and transfers-out. A description of fund balances are included in this section starting on page 77, for funds that do not meet the financial policy for having a fund balance of at least 10% of annual revenue.

General Fund Resources and Expenditures

This section beginning on page 80 includes a General Fund table that provides the 2009/2010 revenue and expenditures and a description of the fund. The section also lists and describes General Fund Revenue sources and explains the underlying assumptions for revenue estimates.

2009/2010 Restricted Funds Resources and Expenditures

This section beginning on page 89 starts with an overview of the Principal Restricted Funds and Other Restricted Funds. Several tables follow this overview including the "Restricted Funds Operating Budget", and the "Other Restricted Funds Operating Budget by Fund".

Financial Summaries

Starting on page 93, this section provides a description of each Principal Restricted Fund, a list of major services, and a summary of changes in revenue and expenditures for each appropriated restricted fund for the 2009/2010 Approved Biennial Budget compared to the 2008 Estimated Actual and 2008 Budget. Five-year trend bar charts and pie charts are also included in this section.

All Funds Operating Budget

Fund	Fund Name	2007 Approved	2008 Approved	2009 Approved	2010 Approved
050	General Fund	364,365,930	363,488,030	370,434,400	375,594,980
PRINCIPAL RESTRICTED FUNDS					
101	Water Works	108,203,640	107,065,500	113,762,980	118,959,680
102	Parking Facilities	7,517,110	7,657,430	7,581,250	7,785,250
103	Convention Center	5,864,930	6,283,570	6,607,170	7,340,810
104	General Aviation	1,713,540	1,730,250	1,770,520	1,815,220
105	Municipal Golf	6,224,390	6,399,470	6,397,060	6,571,160
107	Stormwater Management	7,887,950	7,792,510	8,722,900	8,356,670
151	Bond Retirement	86,189,260	66,863,870	78,050,660	65,905,390
301	Street Construction	10,094,790	10,152,120	11,067,180	10,096,380
302	Income Tax-Infrastructure	16,699,090	15,808,000	16,517,920	16,989,760
303	Parking Meter	1,187,530	1,227,000	1,278,700	1,328,770
304	Community Dev Block Grant	3,361,870	3,499,780	3,583,460	3,678,290
306	Motor Vehicle License Tax	2,486,000	2,584,310	2,820,470	2,898,570
318	Sawyer Point	916,750	900,970	924,700	944,540
323	Recreation Special Activities	3,279,050	3,149,490	3,245,470	3,283,720
395	Health Services	3,075,510	4,208,470	3,482,930	3,575,810
424	Cable Communications	2,708,900	2,558,000	3,108,320	3,120,440
701	Metropolitan Sewer District	172,228,180	178,655,160	189,770,560	200,910,880
759	Income Tax Transit	44,522,900	46,390,380	47,225,930	47,750,580
PRINCIPAL RESTRICTED FUNDS		$484,161,390	$472,926,280	$505,918,180	$511,311,920
OTHER RESTRICTED FUNDS		$15,169,950	$16,605,080	$21,117,820	$21,664,140
RESTRICTED FUNDS TOTAL		$499,331,340	$489,531,360	$527,036,000	$532,976,060
GRAND TOTAL		$863,697,270	$853,019,390	$897,470,400	$908,571,040

Changes in Fund Balances

The Changes in Fund Balances Table on page 79 shows the estimated ending balances for the City's 17 principal restricted funds. Though a principal restricted fund, the Community Development Block Grant Fund 304 is not presented in Table I because it is an entitlement grant from the U.S. Department of Housing and Urban Development. For this program, fund balances are not assumed because appropriations received from the government are expected to be used for their intended purposes in the year received. The 2008 and 2009 year-end columns in Table I represent the estimated ending fund balances as of December 31 for each principal restricted fund. The estimated ending fund balance is the difference between total resources and total expenditures in the fund, which is calculated at the end of the year. Total resources include revenue projections, prior year cancellations, transfers-in from other sources, and the beginning balance, which is the prior-year carryover ending balance. Prior year cancellations represent cancelled encumbrances of appropriations from prior years. Transfers-in are additional appropriations approved by the City Council for such things as the acceptance of donations, the approval of additional funding for capital projects, new mandates, or new initiatives. Total expenditures include expenditures and transfers-out. Transfers-out are approved by the City Council primarily for capital projects.

Due to budget pressures within the General Fund the past several years, selected General Fund expenditures have been transferred to restricted funds consistent with the legislatively authorized uses of the funds. For example, during 2003, street sweeping operations was transferred to the Stormwater Management Utility Fund 107. These transfers, as well as periodic transfers for capital projects within restricted funds, have resulted in decreasing fund balances in several funds. Though the fund balances have decreased, the City is ever mindful of maintaining an adequate fund balance.

As detailed in the Budget and Financial Policies section of this document, the City strives to maintain a fund balance of at least 10% of annual revenues. Two of the 17 principal restricted funds are estimated to fall short of meeting the fund balance criterion by December 31, 2009. An additional four of the principal restricted funds are estimated to fall short of meeting the criterion by December 31, 2010. These six funds are described below.

Convention Center Fund 103

Revenue for 2010 is expected to increase 16.5% over the estimated revenue for 2009. Although operating expenditures will only increase by 11.1% during the period, capital expenditures will increase by 133.5%. As a result, the estimated 2010 fund balance represents 5.4% of revenue for 2010. The capital funding will provide for the necessary replacement or repair of major equipment at the convention center including, but not limited to, escalator repair and the replacement of carpet and air handler equipment.

Bond Retirement Fund 151

The $5,933,550 ending fund balance for 2009 does not meet the targeted fund balance of 10% of revenue. The Bond Retirement Fund 151 is not an operating fund. The fund only accounts for the revenues (e.g.: dedicated property tax proceeds) and expenditures (e.g.: debt service) associated with the City's General Obligation debt activities. A modest balance is maintained for administrative flexibility.

Income Tax-Infrastructure Fund 302

Revenue for 2010 is expected to increase 0.3% over the estimated revenue for 2009; however, expenditures for the period will increase by 2.9%. This increase in expenditures is primarily related to budgeted wage and inflationary increases. The estimated 2010 ending fund balance represents 9.3% of revenue. Expenditure reductions may be necessary in 2010 to ensure that the fund can maintain a 10% fund balance as a percentage of revenue.

Motor Vehicle License Tax Fund 306

Revenue for 2010 is expected to decrease by 4.8% from the estimated revenue for 2009; however, expenditures for the period will increase by 2.8%. This increase in expenditures is primarily related to budgeted wage and inflationary increases. The estimated 2010 ending fund balance represents 2.0% of revenue. Expenditure reductions may be necessary in 2010 to ensure that the fund can maintain a 10% fund balance as a percentage of revenue.

Health Services Fund 395

Revenue for 2009 is expected to increase by 11.5% from the estimated revenue for 2008, and expenditures for the period will decrease by 9.0% in an effort to align expenditures with projected resources. The estimated 2009 ending fund balance represents 5.3% of revenue. The estimated 2010 ending fund balance is expected to improve to 5.9% of revenue. Expenditure reductions may be necessary in 2010 to ensure that the fund can maintain a 10% fund balance as a percentage of revenue.

Cable Communications Fund 424

Revenue for 2010 is expected to remain the same as that estimated for 2009; however, operating expenditures for the period will increase by 0.4%. This increase in expenditures is primarily related to budgeted wage and inflationary increases. The estimated 2010 ending fund balance represents 4.3% of revenue. Expenditure reductions may be necessary in 2010 to ensure that the fund can maintain a 10% fund balance as a percentage of revenue.

Table I
Changes In Fund Balances (2008-2009)
Principal Restricted Funds

(In $000s)

Fund	Fund Name	2008 Actual Beginning Balance	2008 Revenue Projection	2008 Prior Year Cancellations	2008 Transfers	2008 Expenditure Estimate	2008 Estimated Ending Balance	2009 Estimated Beginning Balance	2009 Revenue Projection	2009 Transfers	2009 Expenditures	2009 Estimated Ending Balance	2009 Year-end Compared to 2008 Year-end	% Change
101	Water Works	39,305	120,778	221	(12,414)	106,671	41,219	41,219	126,135	(10,202)	113,763	43,389	2,170	5.3%
102	Parking Facilities	11,288	7,724	128	(386) a	7,225	11,528	11,528	8,040	(380)	7,581	11,607	79	0.7%
103	Convention Center	1,020	6,876	-	(263) b	6,543	1,090	1,090	6,481	(230)	6,607	734	(356)	-32.7%
104	General Aviation	1,460	1,980	-	(129) c	2,054	1,257	1,257	2,200	(520)	1,771	1,167	(90)	-7.2%
105	Municipal Golf	1,752	6,200	10	(350)	6,400	1,212	1,212	6,300	-	6,397	1,115	(97)	-8.0%
107	Stormwater Management	3,228	9,000	14	(1,508) d	7,410	3,323	3,323	9,000	(625)	8,723	2,975	(348)	-10.5%
151	Bond Retirement	14,241	94,945	-	-	97,715	11,471	11,471	72,513	-	78,051	5,934	(5,537)	-48.3%
301	Street Construction	1,868	9,750	5	-	10,277	1,347	1,347	11,145	-	11,067	1,425	78	5.8%
302	Income Tax-Infrastructure	2,227	15,512	4	-	15,581	2,162	2,162	16,413	-	16,518	2,058	(104)	-4.8%
303	Parking Meter	593	1,239	3	-	1,043	793	793	1,239	-	1,279	753	(40)	-5.0%
306	Motor Vehicle License Tax	778	2,515	-	-	2,680	613	613	2,641	-	2,820	433	(180)	-29.4%
318	Sawyer Point	823	895	2	(303)	907	510	510	750	-	925	335	(175)	-34.3%
323	Recreation Special Activities	645	3,050	39	-	3,150	584	584	3,150	-	3,245	489	(95)	-16.3%
395	Health Services	751	3,190	-	-	3,826	115	115	3,556	-	3,483	188	73	63.5%
424	Cable Communications	1,886	2,400	66	22	2,789	1,585	1,585	2,500	(100)	3,108	877	(708)	-44.7%
701	Metropolitan Sewer District	-	194,140	2,187	(17,672)	178,655	e	e	210,740	(20,969)	189,771	e	e	-
759	Income Tax-Transit	6,144	45,686	-	(91)	46,357	5,382	5,382	46,607	(100)	47,226 f	4,663	(719)	-13.4%

Notes:

a) The 2008 transfers for the Parking Facilities Fund 102 include $700,000 for transfers to various capital projects, which is offset by $313,964 for transfers in from various capital projects.

b) The 2008 transfers for the Convention Center Fund 103 include $570,000 for transfers to various capital projects, which is offset by a $306,892 transfer in from the surplus Convention Center Expansion Project revenues.

c) The 2008 transfers for the General Aviation Fund 104 include $1,130,340 for transfers to various capital projects, which is offset by $1,001,232 for transfers in from various capital projects.

d) The 2008 transfers for the Stormwater Management Fund includes $1,517,400 for transfers to various capital projects, which are offset by $8,572 for transfers in from various capital projects.

e) Year end balances are transferred to various trusteed accounts (e.g., Bond Reserve Fund Account, Bond Fund Account, Surplus Account, and Replacement and Improvement Account) to cover bond requirements and two month's operating expenses.

f) The 2009 Expenditures figure for the Income Tax-Transit Fund represents a full year of operations. A three-month continuation budget was appropriated for the beginning of 2009, and the full-year appropriation was determined later in early 2009.

Though the City Council approved a biennial budget for 2009/2010, the Ohio Revised Code requires annual appropriations. As such, only the 2009 appropriation year is reflected in the table above.

GENERAL FUND 050

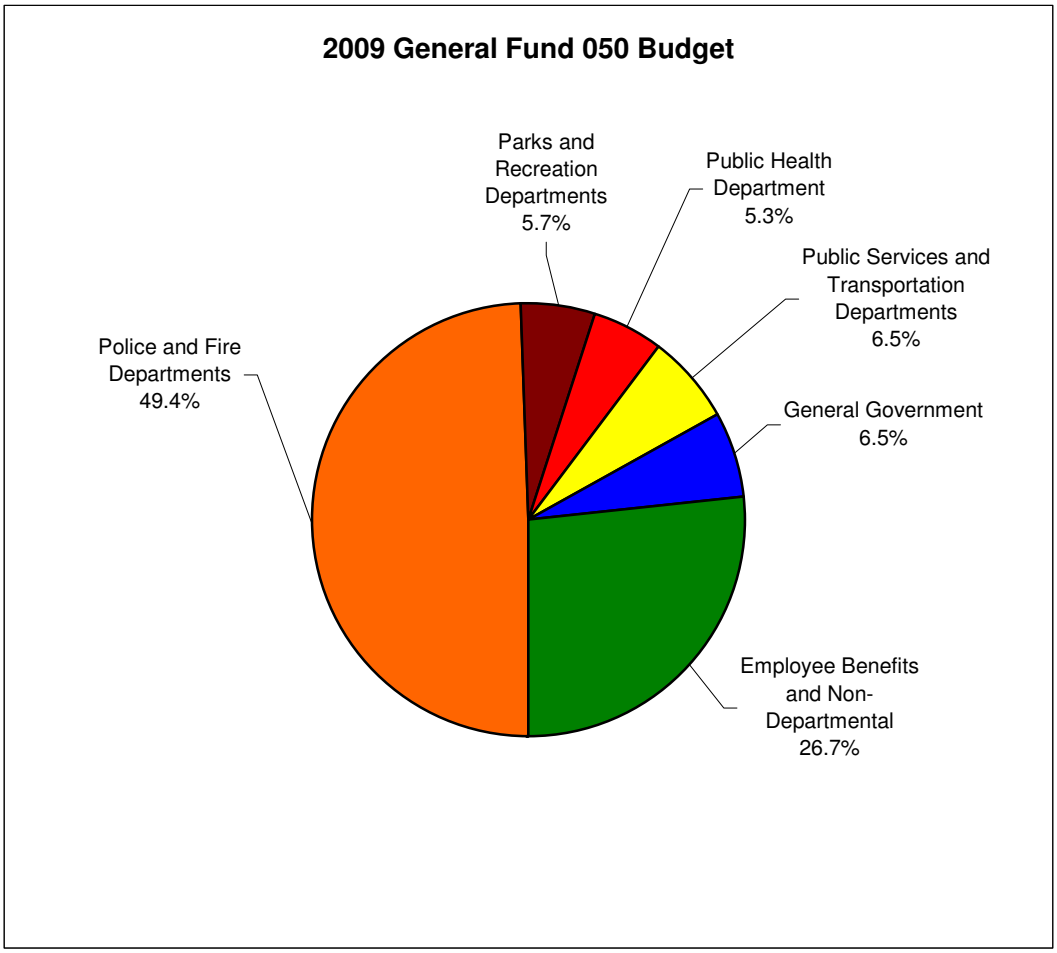
(In $000s)	2008 Budget	2008 Estimate	2009 Budget	2010 Budget
General Fund 050				
Revenue	356,655	356,655	364,785	371,895
Transfers In	-	217	3,023	-
Prior Year Cancelled Encumbrances	-	1,720	-	-
Prior Year Carryover	13,331	13,331	5,026	6,104
Resources	369,986	371,923	372,834	377,999
Operating Expenditures	363,488	366,187	370,434	375,594
Transfer to Capital	200	2,793	-	-
Expenditure Savings	(3,532)	(2,082)	(3,704)	(3,756)
Expenditures	360,156	366,898	366,730	371,838
Fund Balance	9,830	5,026	6,104	6,160

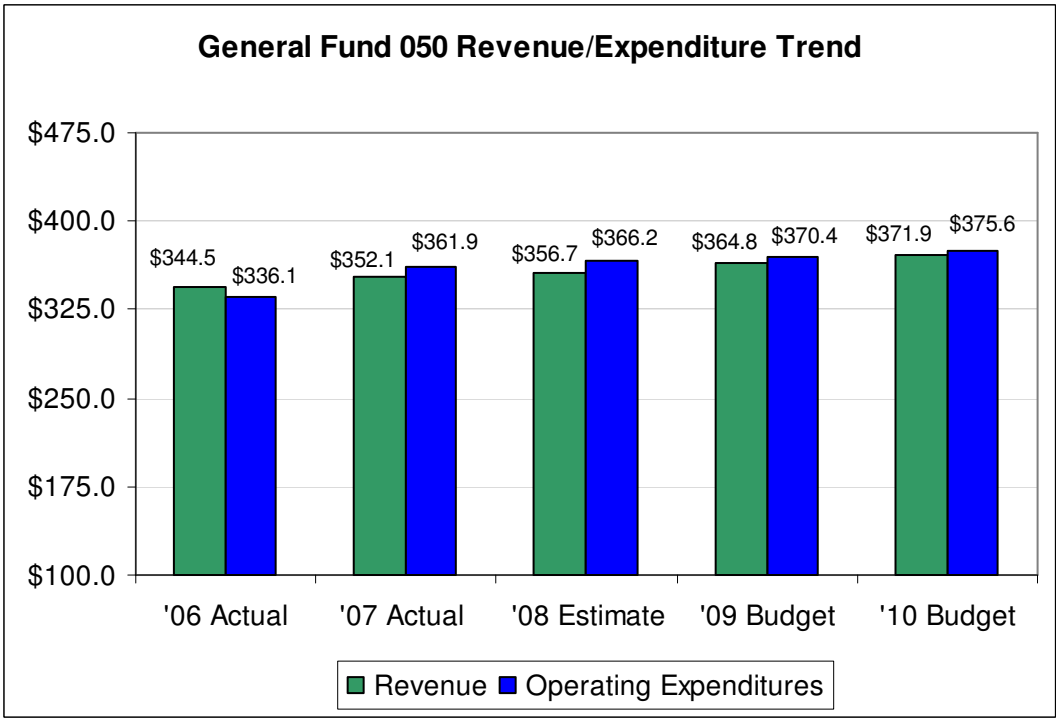
Description
General Fund 050 can be used for any general municipal purpose. This is the primary fund in the City operating budget and is used to deliver the basic municipal services such as police and fire protection, park maintenance, street repair, trash collection, and the operation of recreation centers and health clinics. The three major revenue components are City Income Tax, State Shared Revenues, and Property Taxes.

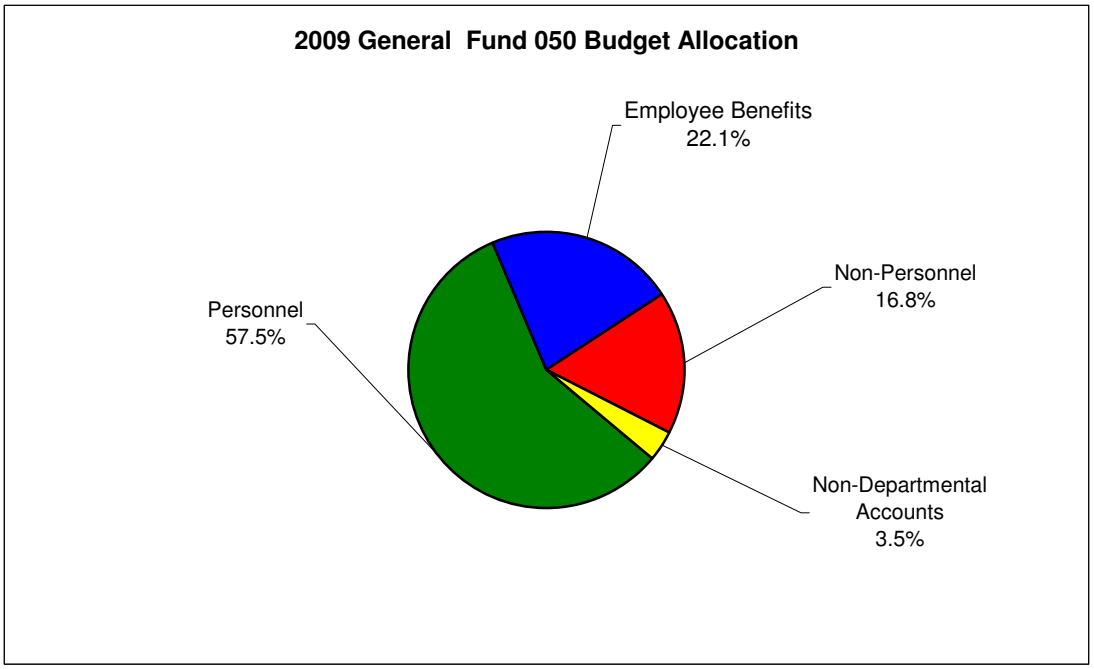
Major Services
- Health
- Public Services
- Finance
- Community Development
- Buildings and Inspections
- Parks
- Recreation
- Police
- Law
- Fire

Revenues
The General Fund revenue estimates are $364,785,060 for 2009, which is a 2.3% increase over the 2008 estimate and the 2008 budget, and $371,894,710 for 2010, which is a 2.0% increase over 2009. These estimates are based on historical data as well as forecasted modest growth in the local economy. (See General Fund Revenue Estimates on page 82).

Expenditures
The total 2009 operating budget for the General Fund of $370,434,400 is a 1.2% increase over the 2008 estimate and a 1.9% increase over the 2008 budget. After considering the budgeted wage and inflation increases, the budget increase is primarily due to public safety programs, which is partially offset by departmental budget reductions. The General Fund budget changes are explained in detail in the Departmental Budgets section of this document and summarized in the Budget Summary section. The total 2010 operating budget for the General Fund of $375,594,950 is a 1.4% increase over the 2009 General Fund operating budget. The budget increase is primarily due to public safety programs and budgeted wage and inflation increases. The increase is partially offset by departmental budget reductions to balance the 2010 budget. The reductions will be presented in the context of the 2010 Budget Update.


2009 General Fund 050 Budget
Parks and Recreation Departments 5.7%
Public Health Department 5.3%
Public Services and Transportation Departments 6.5%
General Government 6.5%
Employee Benefits and Non-Departmental 26.7%
Police and Fire Departments 49.4%


General Fund 050 Revenue/Expenditure Trend
$475.0
$400.0
$325.0
$250.0
$175.0
$100.0
$344.5
$336.1
$352.1
$361.9
$356.7
$366.2
$364.8
$370.4
$371.9
$375.6
'06 Actual
'07 Actual
'08 Estimate
'09 Budget
'10 Budget
Revenue
Operating Expenditures



2009 GENERAL FUND BUDGET ALLOCATION

Total General Fund Budget - $370,434,400

Personnel - $213,161,110, or 57.5% of budget

A total of $213,161,110 is approved to support 3,712.8 Full Time Equivalent (FTE) General Fund positions. The 2009 approved FTE level represents a net 22.4 FTE decrease compared to 2008. The 2009 public safety personnel costs total $154,487,280, or 72.5% of the total General Fund personnel budget. The 2009 non-public safety personnel costs total $58,673,830, or 27.5% of the total personnel budget and decreased 22.4 FTE from 2008.

Personnel costs include salaries, overtime, and other wage categories such as longevity pay, merit increases, and certification pay as required by current approved labor contracts. The funding level noted above is net of $15.6 million in reimbursements from other funds for work performed by General Fund staff in support of restricted funds. It is also net of position vacancy allowance (PVA) totaling $6.8 million. PVA is a budgeting tool to account for the value of vacant positions that occur throughout the

year due to retirements, resignations, promotions, and dismissals. The 2009 approved PVA amount equates to 3.3% of approved salaries.

Employee Benefits - $81,972,850, or 22.1% of budget

The largest single employee benefit expense is Hospital Care for employee health insurance in the amount of $25,842,840, or 31.5% of the total employee benefits budget. The total combined City, State, Police, and Fire pension expense is $48,237,040, or 58.9% of the total employee benefits budget. The combined 2009 Management and the AFSCME union employees' Dental and Vision Care expense is $2,821,440, and Medicare Tax expense is $2,774,230. Other miscellaneous employee benefits costs total $2,297,300.

Non-Personnel - $62,185,440, or 16.8% of budget

The non-personnel budget includes funding for contractual services, materials and supplies, fixed charges, and equipment. The largest portion of the non-personnel budget is allocated to contractual services. The two largest contractual service items include expert services in the amount of $8,071,560 and fleet maintenance for City vehicles in the amount of $6,658,780, representing 23.7% of the non-personnel budget. Three other large contractual service items include data processing for administrative/computer services and enterprise services, including the City's financial and human resources systems in the amount of $5,071,080, sundry contractual services in the amount of $3,996,040, and utility costs of $7,591,000 for City facilities and traffic signals. When combined, data processing, sundry contractual services, and utility costs represent 26.8% of the total non-personnel budget. Petroleum costs (primarily fuel costs for vehicles) of $3,669,710 total 5.9% of the non-personnel budget. The building and office rent expense totals $1,994,640 for 2009 and includes lease costs for office space.

Non-Departmental Accounts - $13,115,000, or 3.5% of budget

Non-department accounts include funding that is not associated with providing a direct service within a department or supports many departments. The largest expenditure item in the non-departmental accounts is the $5,000,000 annual amount to support the Cincinnati Public Schools facility improvements. The City has committed an annual amount of $5,000,000 for a 20-year period. An amount of $2,000,000 is included in the budget for Property Investment Reimbursement Agreements (PIRAs). An amount of $1,500,000 is included in the Judgments Against the City account. The Reserve for Contingencies includes $1,800,000 for Police Visibility Overtime and $1,000,000 for general contingencies. Other miscellaneous non-departmental accounts total $1,815,000.

General Fund Revenue

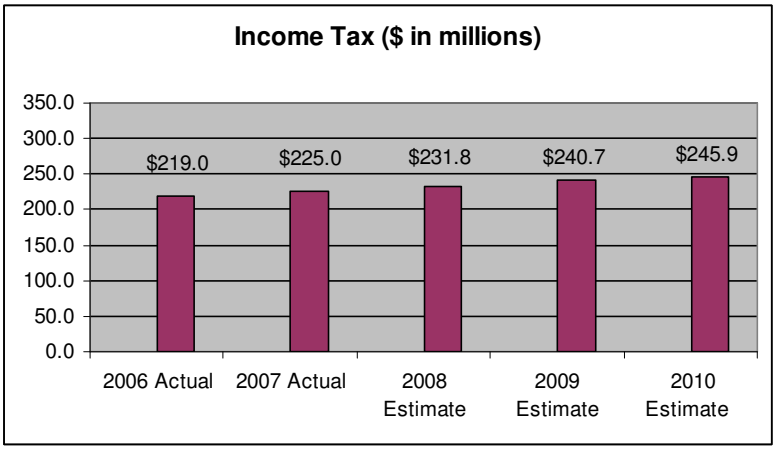
The General Fund revenue estimate for 2009 in Table II is $364.8 million, which is a 2.3% increase over the 2008 revenues of $356.7 million. The four major General Fund revenue components are City Income Tax, Property Tax, State Shared Revenues (Estate Tax and Local Government Fund), and Investments, all of which together comprise approximately 88.7% of General Fund revenue for 2009.

Table II - 2009/2010 GENERAL FUND REVENUE ESTIMATES
(in $000's)

Category	2007 Actual	2008 Estimate	2009 Estimate	% change	2010 Estimate	% change
City Income Tax	$225,008	$231,758	$240,723	3.9%	$245,885	2.1%
Property Tax	$29,507	$28,988	$28,988	0.0%	$28,988	0.0%
State Shared Revenues	$44,986	$45,654	$45,523	-0.3%	$45,523	0.0%
Investments	$12,822	$10,500	$8,500	-19.0%	$10,150	19.4%
Other Revenues	$39,807	$39,755	$41,051	3.3%	$41,349	0.7%
Total Revenues	$352,130	$356,655	$364,785	2.3%	$371,895	1.9%

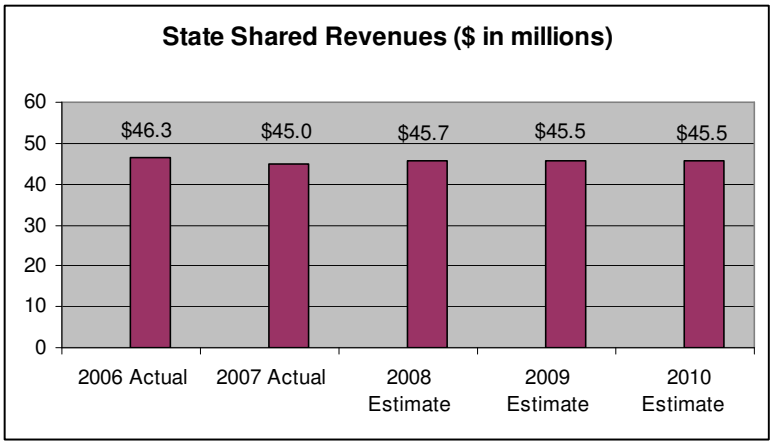
City Income Tax. City Income Tax revenue is budgeted to increase by $9.0 million, or 3.9%, in 2009 over the 2008 revenues. It is estimated that 2008 City Income Tax revenue will be $6.8 million, or 3.0% higher than the 2007 actual revenue. The 2009 growth reflects 3.0% growth in income tax collections as well as collections of a one-time additional $2.0 million in prior year unpaid income taxes. The General Fund Multi-Year Forecast presented May 29, 2008 projected a 4.4% increase in City Income Tax revenues for 2010, however, based on economic conditions the city income tax for 2010 is now projected to increase by only 2.1%.

The General Fund receives 1.55% of the 2.1% locally levied tax applied to gross salaries, wages, and other personal service compensation earned by residents of the City and to earnings of non-residents earned in the City. It also applies to net income of business organizations for business conducted in the City. The income tax is the largest single source of General Fund revenue accounting for 66.0% of those revenues.



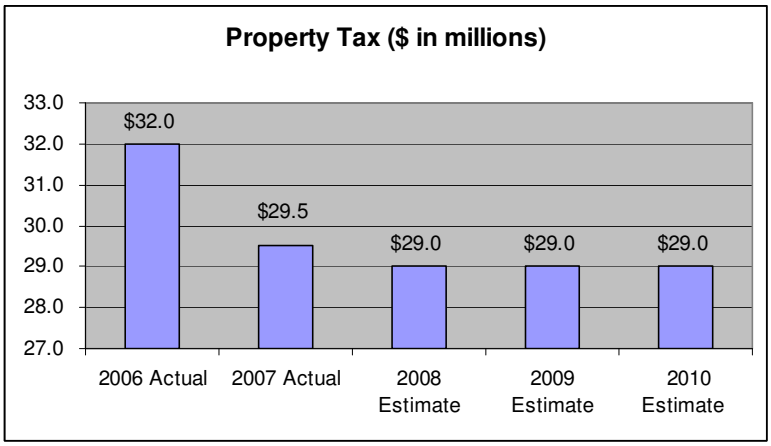
State Shared Revenues. State Shared Revenues are the second largest single source of General Fund revenue accounting for 12.5%. There are two major sources of these revenues: the Local Government Fund and the Estate Tax. The forecasted revenue for 2009 for the Estate Tax is $16.4 million. The revenue source by its nature can be volatile and accounts for 4.5% of the General Fund revenue.

The second source of state shared revenue is the Local Government Fund. The Local Government Fund revenues consist of portions of the State income, sales and use, public utilities, and corporate franchise taxes allocated to a fund for distribution to local governments. City revenues grow based on growth in the State revenue sources. The Local Government Fund revenue accounts for 8.0% of the General Fund revenue in 2009. It is predicted that this category will decrease slightly at $29.1 million in 2009. The Forecast presented May 29, 2008 projected a 2.0% increase in Local Government Fund revenues in 2010. However, based on the State's projected fiscal situation it is predicted that this category will stay the same in 2010.

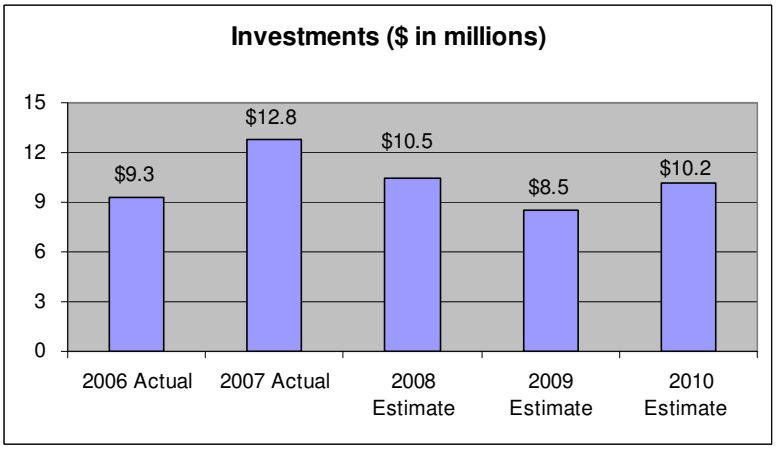


Property Tax. Property taxes are levied on real property, public utilities property, and tangible property (equipment and inventory or business). The real property consists of residential, commercial, and industrial property. The City's current property tax millage is 9.89 mills – 5.36 mills for debt service and 4.53 mills for the General Fund operating budget. The City Charter

authorizes a property tax levy of up to 6.1 mills for the operating budget. In recent years City Council has approved the rollback of property taxes such that the City collects $29.0 million in property tax annually. For 2009, the Hamilton County Auditor is predicting no growth in property values overall within the City; therefore, the current rate of 4.53 mills is expected to generate $29.0 million in 2009. The property tax is the third largest single source at 7.9% of the 2009 General Fund revenue.

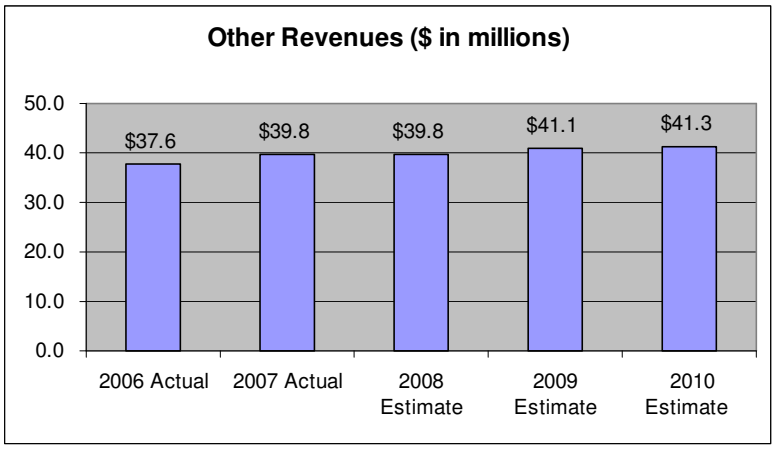


Investments. Investment earnings which account for 2.3% of the General Fund revenue are expected to decrease by $2.0 million in 2009, or 19.0% from the 2008 actual revenue due to the current state of investment earnings. In 2010, Investments increases 19.4% over 2009, as investment earnings are expected to grow. In addition, $750,000 in annual revenue is expected to be earned from implementing the recommendations from the Mayor's Task Force on City finances. The City uses a "laddered" approach to invest interim funds.



Other Revenues. This category includes charges for services, admissions taxes, licenses and permits, parking and traffic fines, and miscellaneous revenues. These various revenues comprise 11.3% of the General Fund revenues in 2009. This category increase by 3.3% over 2008 due to fee increases approved for parking violations, towing and impound lot fees, permits, and

servicing fees. Please see Tax and Fees Section on page 34 for a description of these fee increases.



GENERAL FUND
CONSOLIDATED FINANCIAL OVERVIEW
SUMMARY OF MAJOR REVENUES AND EXPENDITURES

RECEIPTS AND SURPLUS	2006 Actual	2007 Actual	2008 Actual	2009 Budget	2010 Budget
Taxes					
Real and Tangible Property	$31,985,679	$29,506,921	$29,253,595	$28,988,000	$28,988,000
City Earnings	219,000,000	225,008,000	231,758,240	240,723,000	245,885,000
Other Taxes	4,492,810	4,309,209	4,570,909	4,394,200	4,483,500
Total Taxes	$255,478,489	$258,824,130	$265,582,744	$274,105,200	$279,356,500
Other Receipts					
Licenses and Permits	$7,267,026	$7,655,238	$7,706,299	$7,789,760	$7,968,630
Courts and Use of Money and Property	14,317,312	17,371,014	15,548,697	13,630,000	15,681,500
Revenue from Other Agencies	46,354,733	45,106,590	47,170,814	45,523,050	45,523,050
Charges for Current Service	16,248,342	17,423,881	18,395,273	19,363,050	19,511,330
Miscellaneous Revenue	4,566,585	5,749,016	5,262,851	4,374,000	3,854,000
Total Other Receipts	$88,753,998	$93,305,739	$94,083,934	$90,679,860	$92,538,510
TOTAL RECEIPTS	$344,232,487	$352,129,869	$359,666,678	$364,785,060	$371,895,010
TRANSFERS IN	$610,330	$5,446,514	$216,640	$3,023,000	$0
Available Surplus January 1, 200X	$17,098,000	$16,234,512	$13,329,825	$5,026,000	$6,103,660
TOTAL RECEIPTS AND SURPLUS	$361,940,817	$373,810,895	$373,213,143	$372,834,060	$377,998,670

EXPENDITURES	2006 Actual	2007 Actual	2008 Actual	2009 Budget	2010 Budget
Personnel Services	$203,371,221	$208,869,901	$212,491,620	$213,161,110	$214,574,320
Other Expenses					
Departmental	$63,060,135	$61,648,206	$66,947,951	$61,962,030	$61,696,980
Non-Departmental	77,463,476	88,781,923	84,531,473	92,415,270	96,432,260
Properties	$39,798	$203,351	$142,173	$223,410	$218,840
Debt Service	$1,865,050	$2,435,050	$2,685,980	$2,672,580	$2,672,580
Total Other Expenses, Properties, and Debt	$142,428,459	$153,068,530	$154,307,577	$157,273,290	$161,020,660
TOTAL EXPENDITURES	$345,799,680	$361,938,431	$366,799,197	$370,434,400	$375,594,980
EXPENDITURE SAVINGS	$4,114,260	$3,023,161	$2,633,932	$3,704,000	$3,756,000
TRANSFERS OUT	$4,020,885	$1,565,800	$616,913	$0	$0
Actual/Estimated Balance Dec 31, 200X	$16,234,512	$13,329,825	$8,430,965	$6,103,660	$6,159,690
TOTAL EXPENDITURES AND BALANCE	$361,940,817	$373,810,895	$373,213,143	$372,834,060	$377,998,670

2009/2010 Restricted Funds Resources and Expenditures

The 2009 operating expenditures for the Principal Restricted Funds total $502.3 million, which is an increase of 7.0% over the 2008 Principal Restricted Funds budget. The 2008 operating expenditures total $469.4 million, which is a decrease of 2.4% from the 2007 Principal Restricted Funds budget amount. (See Restricted Funds Operating Budget on page 91).

The Principal Restricted Funds 2009 expenditure amount increase over the 2008 budget was primarily due to increases in the Bond Retirement Fund and expenditure increases for the Water Works Fund and the Metropolitan Sewer District Fund. For the Bond Retirement Fund, expenditures will vary annually depending on the amount of principal and interest to be paid and refunds. The 2009 increase in this fund from the 2008 budget is primarily due to an $11,157,130, or 16.7%, increase in debt service for the period. For the Water Works Fund, significant changes are expected in the cost of treatment chemicals, utilities, fuel and a water security pilot project. A rate increase in the Metropolitan Sewer District Fund supports the significant capital improvement requirements of the Global Consent Decree approved by the County and the City. The Consent Decree requires the Metropolitan Sewer District to minimize the discharge of sewage and untreated wastewater into the environment and to eliminate water-in-basement occurrences caused by public sewers.

Principal Restricted Fund Revenue Estimates and Expenditures for 2009/2010

A fund balance that is 10% or more of annual revenues is considered a generally accepted public financial standard. While all of the Principal Restricted Funds are balanced, several of the Principal Restricted Funds, for one or both years of the biennial, have estimated fund balances less than 10% of annual revenues. These include: Convention Center Fund 103, Bond Retirement Fund 151, Income Tax Infrastructure Fund 302, Motor Vehicle License Tax Fund 306, Health Services Fund 395, and the Cable Communications Fund 424. These funds will be monitored closely and expenditure reductions may be required for the 2010 budget update.

There are some noteworthy changes in the revenue estimates and expenditures for 2009 and 2010 compared to the 2008 budget. Descriptions of the Principal Restricted Fund changes for the 2009/2010 biennium follow in the financial summaries for each fund.

Other Restricted Fund Expenditures for 2009/2010

"Other Restricted Funds" are typically grants or single purpose funds, unlike Principal Restricted Funds that generally receive funding from fee-based programs or tax revenue. A detailed list of the Other Restricted Funds is in the "Other Restricted Funds Operating Budget" table on page 92.

The 2009 Other Restricted Funds Approved Budget of $21,117,820 is $4,512,740, or 27.2%, greater than the 2008 Approved Budget Update. The increase is primarily due to significant increases in the Public Health Research Fund 350 of $225,310, the Criminal Activities Forfeiture Fund 369 of $137,560, the Women & Infants Food Grant Program Fund 391 of $356,290, the Federal Health Program Income Fund 418 of $180,900, the Cincinnati Area Geographic Information System Fund 449 of $2,411,210, and the Forestry Assessments Fund 792 of $143,510. The Drug Offender Fines Forfeiture Fund 370 and the STD/HIV Prevention Training Fund 379 shows significant decreases in 2009 in the amounts of $196,220 and $105,080, respectively.

In addition, four new funds were added to the budget for 2009 with combined budgets totally $1,277,370. This increase includes first time funding for Urban Development Property Operations Fund 317 of $250,000, the Krohn Conservatory Trustee Fund 333 of $20,000, the Cincinnati Abatement Program Fund 381 of $952,770, and the Flexible Benefit Program Fund 636 of $54,600. There are no other significant increases or decreases in 2009 for the Other Restricted Funds.

The 2010 Other Restricted Funds Approved Budget of $21,664,140 is $546,320, or 2.6%, greater than the 2009 Other Restricted Fund Approved Budget. The increase is primarily the result of standard inflationary increases.

Restricted Funds Operating Budget

Fund	Fund Name	2007 Approved	2008 Approved	2009 Approved	2010 Approved
PRINCIPAL RESTRICTED FUNDS					
101	Water Works	108,203,640	107,065,500	113,762,980	118,959,680
102	Parking Facilities	7,517,110	7,657,430	7,581,250	7,785,250
103	Convention Center	5,864,930	6,283,570	6,607,170	7,340,810
104	General Aviation	1,713,540	1,730,250	1,770,520	1,815,220
105	Municipal Golf	6,224,390	6,399,470	6,397,060	6,571,160
107	Stormwater Management	7,887,950	7,792,510	8,722,900	8,356,670
151	Bond Retirement	86,189,260	66,863,870	78,050,660	65,905,390
301	Street Construction	10,094,790	10,152,120	11,067,180	10,096,380
302	Income Tax-Infrastructure	16,699,090	15,808,000	16,517,920	16,989,760
303	Parking Meter	1,187,530	1,227,000	1,278,700	1,328,770
306	Motor Vehicle License Tax	2,486,000	2,584,310	2,820,470	2,898,570
318	Sawyer Point	916,750	900,970	924,700	944,540
323	Recreation Special Activities	3,279,050	3,149,490	3,245,470	3,283,720
395	Health Services	3,075,510	4,208,470	3,482,930	3,575,810
424	Cable Communications	2,708,900	2,558,000	3,108,320	3,120,440
701	Metropolitan Sewer District	172,228,180	178,655,160	189,770,560	200,910,880
759	Income Tax Transit	44,522,900	46,390,380	47,225,930	47,750,580
PRINCIPAL RESTRICTED FUNDS		$480,799,520	$469,426,500	$502,334,720	$507,633,630
OTHER RESTRICTED FUNDS		$15,169,950	$16,605,080	$21,117,820	$21,664,140
GRAND TOTAL		$495,969,470	$486,031,580	$523,452,540	$529,297,770

Other Restricted Funds Operating Budget by Fund

Fund	Fund Name	2007 Approved	2008 Approved	2009 Approved	2010 Approved
317	Urban Dev Property Operations		0	250,000	257,250
326	Park Donations/Spec Activities	318,040	332,290	401,610	406,000
327	W.M. Ampt Free Concerts	8,250	8,470	12,000	12,350
328	Groesbeck Endowments	12,750	13,090	14,000	14,410
330	Park Lodge/Pavilion Deposits	174,100	168,530	171,310	173,380
332	Krohn Conservatory	503,600	496,380	511,770	521,200
333	Krohn Conservatory Trustee		0	20,000	20,580
349	Urban Renewal Debt Retirement	0	176,890	190,790	196,450
350	Public Health Research	779,340	553,280	778,590	798,750
353	Home Health Services	1,735,930	1,691,540	1,738,840	1,779,210
360	Blue Ash Property Operation	71,740	74,030	76,440	78,660
363	Solid Waste Disposal Control	161,090	161,230	151,670	155,180
367	Criminal Actv Forfeiture Fed	175,000	13,000	60,820	62,580
369	Criminal Activities Forfeiture	507,590	504,250	641,810	652,590
370	Drug Offender Fines Forfeiture	238,140	289,960	93,740	96,460
372	DUI Enforcement	58,000	18,160	28,020	28,830
378	Sexually Transmitted Diseases	753,960	765,980	770,860	792,970
379	STD/HIV Prevention Training	371,530	417,800	312,720	321,870
380	Lead Poisoning Control	115,870	113,560	99,970	102,350
381	Cincinnati Abatement Program		0	950,890	977,630
391	Women & Infants Food Grnt Prog	3,003,040	2,848,820	3,205,110	3,291,810
394	State Health Program Income	84,490	107,000	65,000	66,890
412	Food Service License Fees	800,470	952,050	1,015,110	1,039,460
413	Swimming Pool License Fees	102,230	89,320	90,150	92,370
414	Infectious Waste	3,250	3,320	3,000	3,090
415	Immunization Action Plan	406,050	435,320	404,270	414,910
418	Federal Health Program Income	1,458,950	1,407,460	1,588,360	1,629,450
420	Public Employee Assistance	475,340	516,100	516,020	525,150
425	Heart Health-Hamilton County	173,510	171,290	102,380	105,390
446	Health Network	296,690	320,950	336,260	344,410
448	Health Care for the Homeless	246,690	279,670	219,950	225,070
449	Cinti Area Geographic Info Sys	0	1,359,500	3,770,710	3,881,220
636	Flexible Benefit Program		0	54,600	56,240
792	Forestry Assessments	1,686,870	1,781,850	1,925,360	1,978,810
793	Blem Assessment	447,440	533,990	545,690	561,170
TOTAL		$15,169,950	$16,605,080	$21,117,820	$21,664,140

WATER WORKS FUND 101

(In $000s)	2008 Budget	2008 Estimated Actual	2009 Budget	2010 Budget
Water Works Fund 101				
Revenue	120,778	120,778	126,135	134,334
Transfers In	-	-	-	-
Prior Year Cancellations	-	221	-	-
Prior Year Carryover	31,124	39,305	41,219	43,389
Resources	151,902	160,305	167,354	177,723
Operating Expenditures	72,954	72,560	78,941	81,382
Debt Service	34,111	34,111	34,822	37,578
Subtotal	107,066	106,671	113,763	118,960
Transfer to Capital	9,454	12,414	10,202	11,534
Expenses	116,520	119,085	123,965	130,494
Fund Balance	35,382	41,219	43,389	47,229

Description

Water Works Fund 101 supports the Greater Cincinnati Water Works operations, capital improvements, repairs, and debt service expenditures without any General Fund support. The City owns and operates the entire system, which is funded by water user fees paid by City residents and customers in adjacent jurisdictions.

Major Services

- Water Works Administration
- Customer Services
- Water Supply
- Water Distribution
- Engineering Services
- Water Quality and Treatment

Revenues

The revenue estimate for the Water Works Fund 101 is $126,135,000 for 2009, which is a 4.4% increase over the 2008 estimated actual amount. The revenue estimate for 2010 is $134,333,780, which is a 6.5% increase over the 2009 estimated revenue. The 2009 revenue estimate reflects a 5.9% water rate increase approved by City Council in the 2009 budget. The 2010 revenue estimate is based on an expected rate increase request. The Greater Cincinnati Water Works is now on an annual rate change schedule.

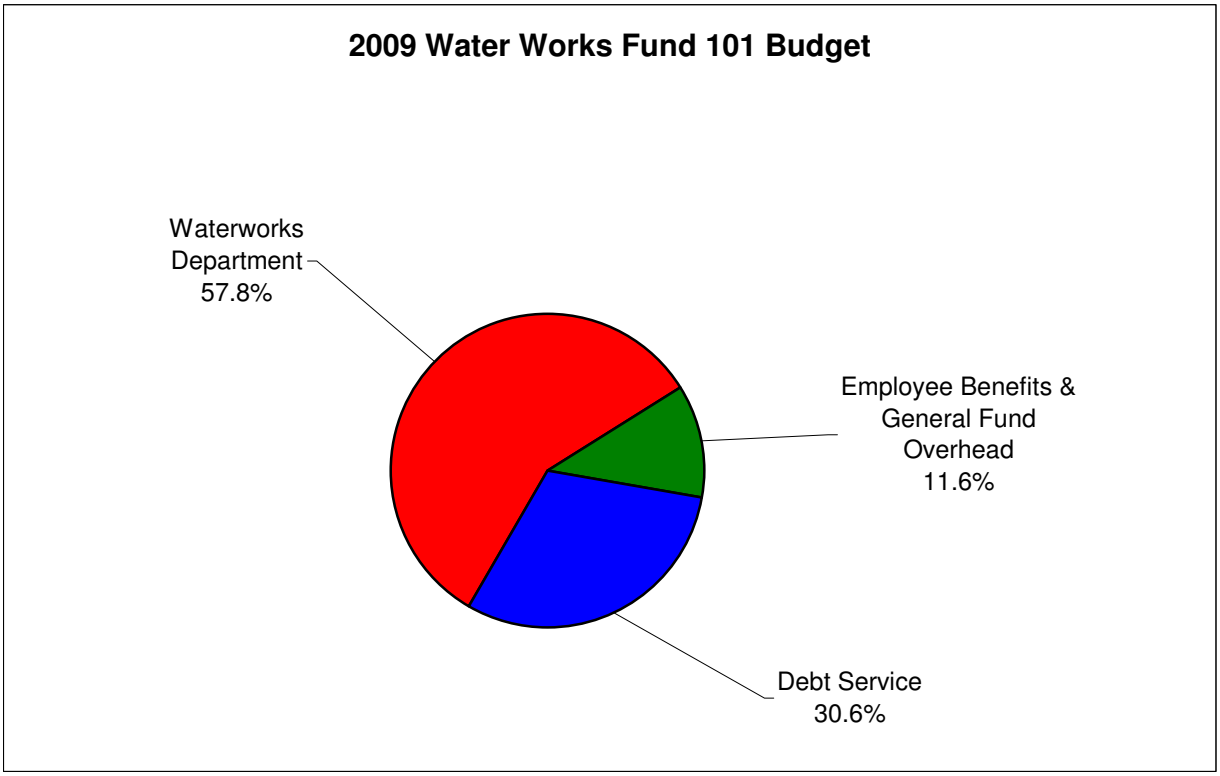
Expenditures

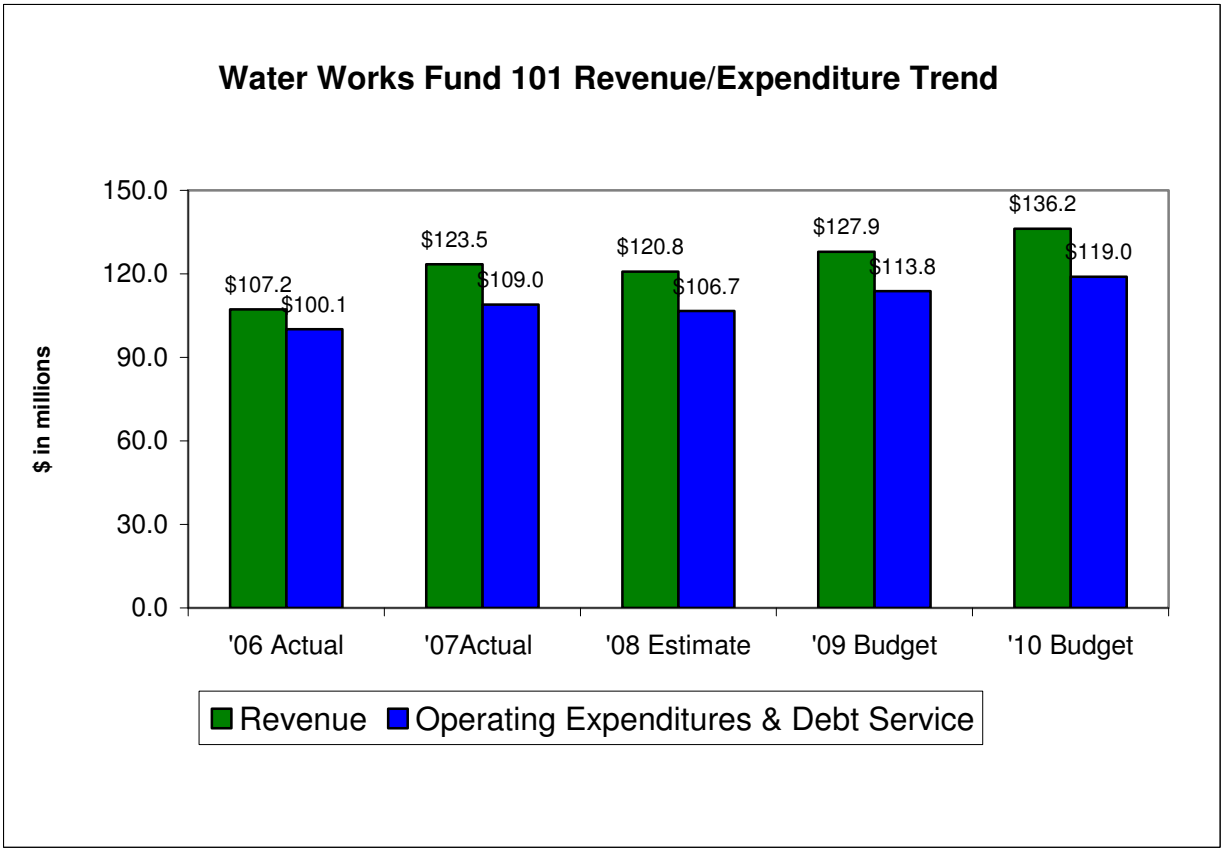
The 2009 expenditure budget of $113,762,980, including debt service, is a 6.6% increase over the 2008 estimated actual amount and a 6.3% increase over the 2008 budget. The change in operating expenditures from the 2008 budget is primarily a result of increases in non-personnel costs including significant changes in the cost of treatment chemicals, utilities, fuel and a water security pilot project. In addition, Debt Service increases by $710,500 over the 2008 budget.

The 2010 expenditure budget of $118,959,680, including debt service, is a 4.6% increase over the 2009 budget. The increase from the 2009

budget is due primarily to standard inflationary increases, a water security pilot project in the amount of $242,800 and a $2.76 million increase in debt service.

In 2009, Water Works intends to issue approximately $72.3 million in new debt (excluding costs and debt reserve funding) for the biennium to support the capital program. Installation of Ultraviolet disinfection technology and implementation of solar energy generation is included in this capital program. The net additional debt service (difference between the newly issued revenue bonds and payoff of older General Obligation debt) will be required in 2010 in the amount of $2,756,000.


2009 Water Works Fund 101 Budget
Waterworks Department 57.8%
Employee Benefits & General Fund Overhead 11.6%
Debt Service 30.6%


Water Works Fund 101 Revenue/Expenditure Trend
$ in millions
150.0
120.0
90.0
60.0
30.0
0.0
$107.2
$100.1
$123.5
$109.0
$120.8
$106.7
$127.9
$113.8
$136.2
$119.0
'06 Actual
'07Actual
'08 Estimate
'09 Budget
'10 Budget
Revenue
Operating Expenditures & Debt Service

PARKING SYSTEM FACILITIES FUND 102

(In $000s)	2008 Budget	2008 Estimated Actual	2009 Budget	2010 Budget
Parking Facilities Fund 102				
Revenue	7,724	7,724	8,040	8,257
Transfers In	-	314	-	-
Prior Year Cancellations	-	128	-	-
Prior Year Carryover	7,403	11,288	11,528	11,607
Resources	15,127	19,454	19,569	19,865
Operating Expenditures	7,610	7,178	7,534	7,738
Debt Service	47	47	47	47
Subtotal	7,657	7,225	7,581	7,785
Transfer to Capital	700	700	380	450
Expenses	8,357	7,925	7,961	8,235
Fund Balance	6,770	11,528	11,607	11,630

Description

Parking Facilities Fund 102 supports the operations of the City's public garages and parking lots and the payment of debt service incurred for capital improvements. Parking System Facilities operates as a system whereby the more profitable garages and parking lots support those in marginal and less profitable locations. The Parking System is self-supporting and does not receive any resources from the General Fund.

Major Services

- Provides clean, safe parking lots
- Provides clean, safe parking garages
- Supports regional transportation goals

Revenues

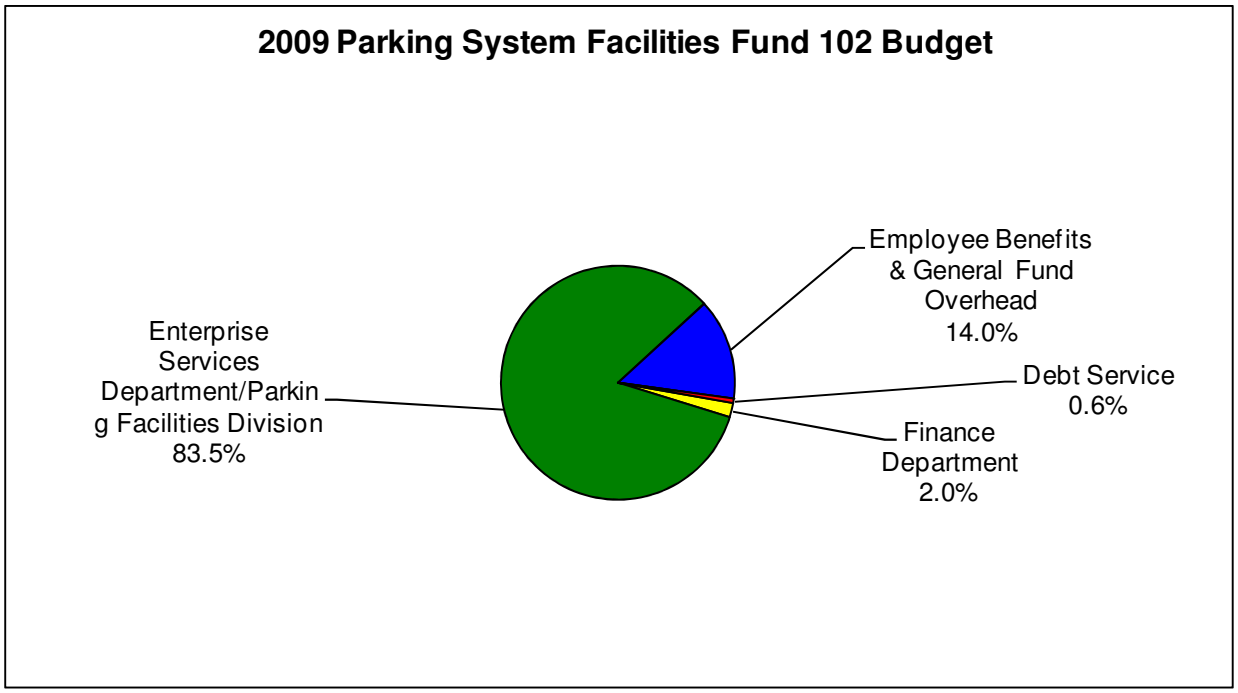
The revenue estimate for the Parking Facilities Fund 102 is $8,040,300 for 2009, which is a 4.1% increase over the 2008 estimated actual amount and 2008 budget amount of $7,724,000. The revenue estimate for 2010 is $8,257,400, which is a 2.7% increase over the 2009 estimated revenue.

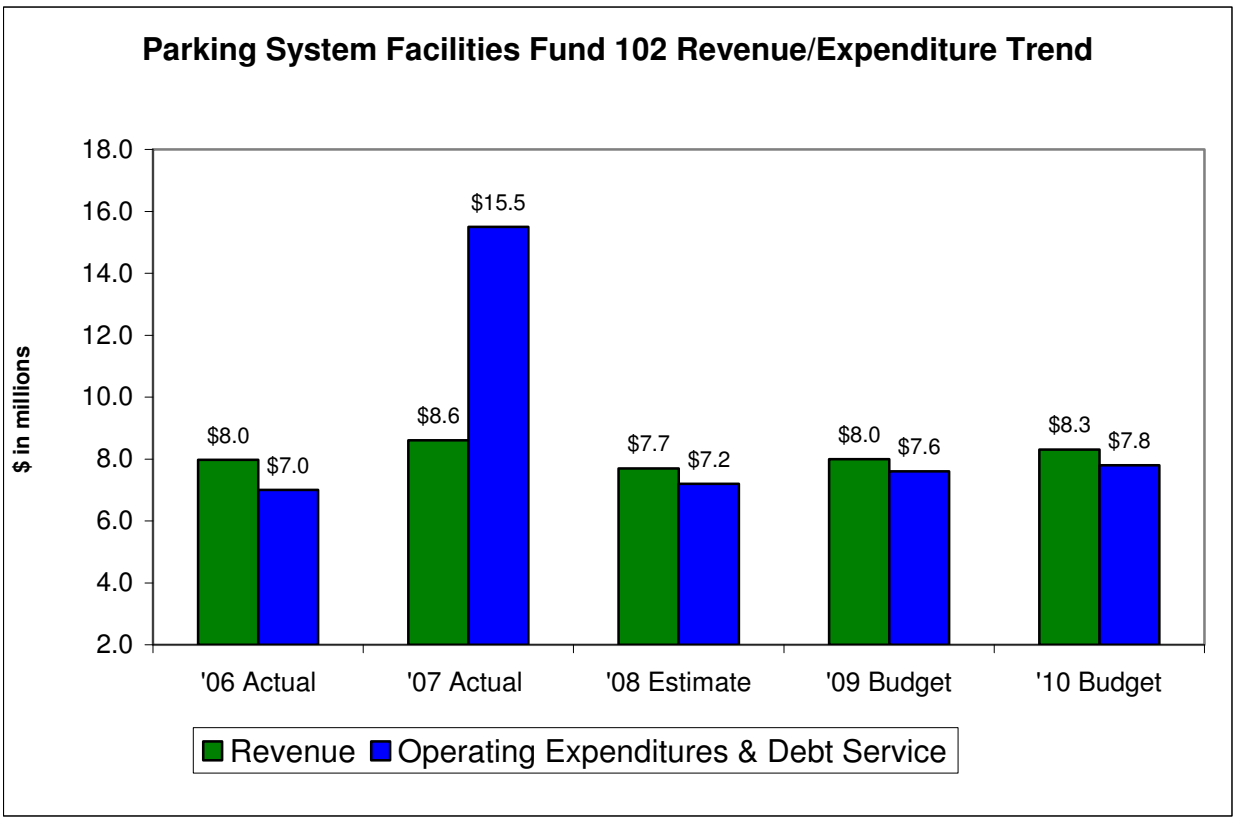
Expenditures

The 2009 expenditure budget of $7,581,250, including debt service, is a 5.0% increase over the 2008 estimated actual amount and a 1.0% decrease from the 2008 budget. The decrease from the 2008 budget is primarily due to aligning the budget with anticipated expenditures. It should be noted that the $46,980 amount for debt service is for fees related to the Ohio Department of Development loan for the Gateway Garage. Payments for this loan, which totals $4,697,550, are expected to begin in January 2012.

The 2010 expenditure budget of $7,785,250 is a 2.7% increase over the 2009 budget, which primarily results from standard inflationary increases.

The Parking Facilities Fund 102 supports cash transfers for capital expenditures of $380,000 in 2009 and $450,000 in 2010. Capital projects are for structural renovation and equipment replacement and upgrades.


2009 Parking System Facilities Fund 102 Budget
Employee Benefits & General Fund Overhead 14.0%
Debt Service 0.6%
Finance Department 2.0%
Enterprise Services Department/Parking Facilities Division 83.5%


Parking System Facilities Fund 102 Revenue/Expenditure Trend
$ in millions
18.0
16.0
14.0
12.0
10.0
8.0
6.0
4.0
2.0
$8.0
$7.0
$8.6
$15.5
$7.7
$7.2
$8.0
$7.6
$8.3
$7.8
'06 Actual
'07 Actual
'08 Estimate
'09 Budget
'10 Budget
Revenue
Operating Expenditures & Debt Service

CONVENTION CENTER FUND 103

(In $000s)	2008 Budget	2008 Estimated Actual	2009 Budget	2010 Budget
Convention Center Fund 103				
Revenue	6,876	6,876	6,481	7,550
Transfers In	-	307	-	-
Prior Year Cancellations	-	0	-	-
Prior Year Carryover	321	1,020	1,090	734
Resources	7,197	8,203	7,571	8,284
Operating Expenditures	6,284	6,543	6,607	7,341
Debt Service	-	-	-	-
Subtotal	6,284	6,543	6,607	7,341
Transfer to Capital	570	570	230	537
Expenses	6,854	7,113	6,837	7,878
Fund Balance	343	1,090	734	406

Description

Convention Center Fund 103 receives the fees charged for the use of the privately-managed Duke Energy Convention Center and revenue from a portion of the Transient Occupancy Tax to pay for the Center's operation, utilities, maintenance, and capital improvements. The Duke Energy Convention Center is operationally self-supporting with these funding sources and does not receive General Fund resources.

Major Services

The Duke Energy Convention Center provides space and support services for the following:

- Conventions & trade shows
- Conferences & meeting rooms
- Public expositions & catered events

Revenues

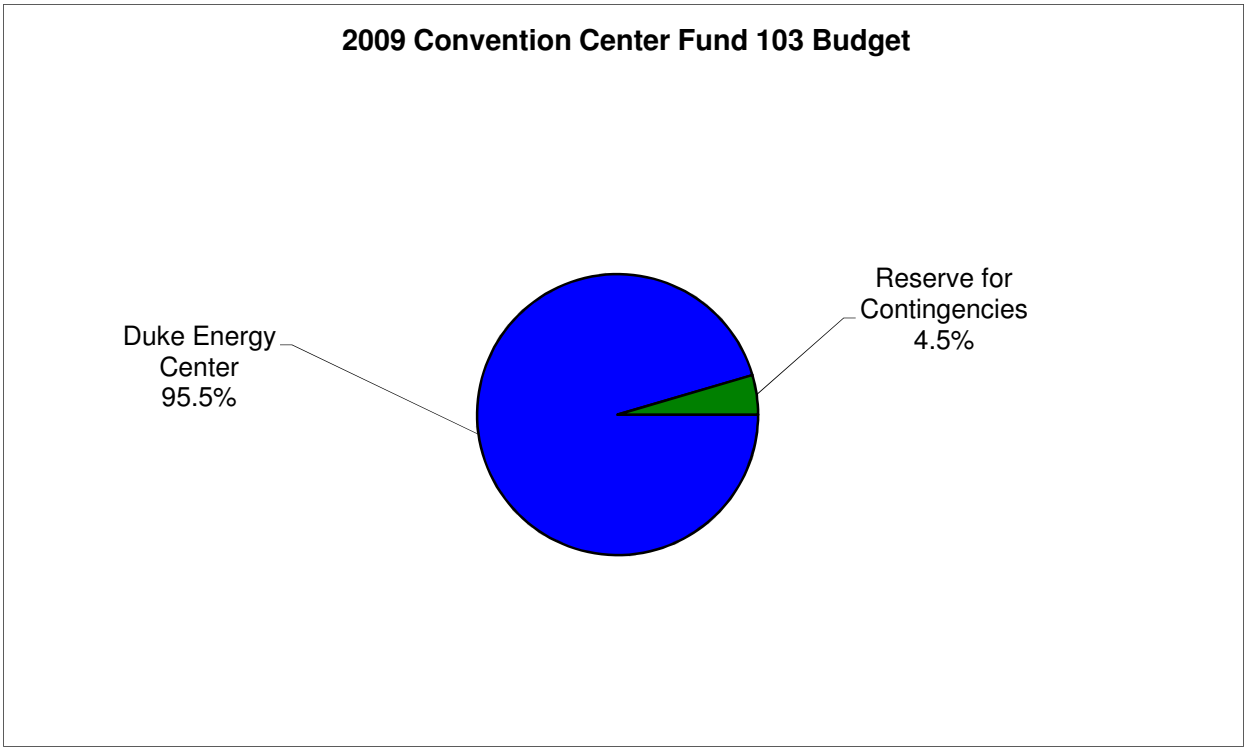
The revenue estimate for the Convention Center Fund 103 is $6,481,430 for 2009, which is a 5.7% decrease from the 2008 estimated actual amount and 2008 budget amount of $6,875,640. The decrease in revenue for 2009 is primarily related to an anticipated decrease in conventions and meetings. The revenue estimate for 2010 is $7,549,550, which is a 16.5% increase over the 2009 budget. The increase in revenue for 2010 is primarily related to an anticipated increase in conventions and meetings.

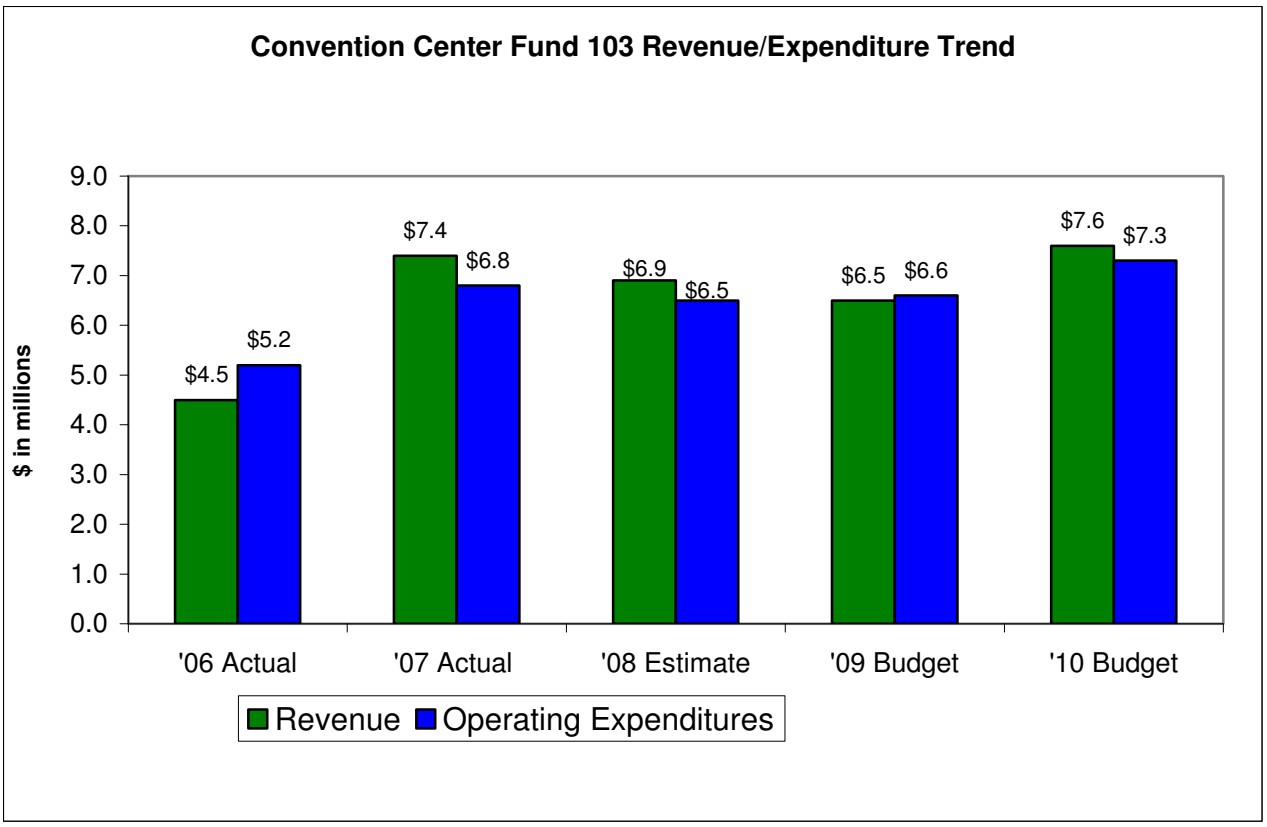
Expenditures

The 2009 expenditure budget of $6,607,170 is a 1.0% increase over the 2008 estimated actual amount and a 5.1% increase over the 2008 budget. The increase over the 2008 budget is primarily related to an an additional $300,000 for a reserve for contingencies.

The 2010 expenditure budget of $7,340,810 is an 11.1% increase over the 2009 budget. This increase is primarily related to an anticipated increase in conventions and meetings.

The Convention Center Fund 103 supports cash transfers for capital expenditures of $230,000 in 2009 and $537,000 in 2010. Capital projects provide funding for facility maintenance and the purchase of furniture, fixtures, and equipment.


2009 Convention Center Fund 103 Budget
Duke Energy Center 95.5%
Reserve for Contingencies 4.5%


Convention Center Fund 103 Revenue/Expenditure Trend
$ in millions
9.0
8.0
7.0
6.0
5.0
4.0
3.0
2.0
1.0
0.0
$4.5
$5.2
$7.4
$6.8
$6.9
$6.5
$6.5
$6.6
$7.6
$7.3
'06 Actual
'07 Actual
'08 Estimate
'09 Budget
'10 Budget
Revenue
Operating Expenditures

GENERAL AVIATION FUND 104

(In $000s)	2008 Budget	2008 Estimated Actual	2009 Budget	2010 Budget
General Aviation Fund 104				
Revenue	1,980	1,980	2,200	2,200
Transfers In	-	1,001	-	-
Prior Year Cancellations	-	-	-	-
Prior Year Carryover	1,250	1,460	1,257	1,167
Resources	3,230	4,441	3,457	3,367
Operating Expenditures	1,669	1,993	1,712	1,758
Debt Service	61	61	58	57
Subtotal	1,730	2,054	1,771	1,815
Transfer to Capital	505	1,130	520	536
Expenses	2,235	3,184	2,291	2,351
Fund Balance	995	1,257	1,167	1,016

Description

General Aviation Fund 104 accounts for revenues from hangar rental and other fees at Lunken Airport. Expenditures from this fund support maintenance and general operation of the municipally-owned Lunken Airport. The General Aviation Fund is self-supporting and does not receive resources from the General Fund. Capital improvements for the airport are funded primarily from Federal Aviation Administration (FAA) grants.

Major Services

- Lunken Airport operation
- Facility development
- Business aircraft support
- Leisure aircraft support

Revenues

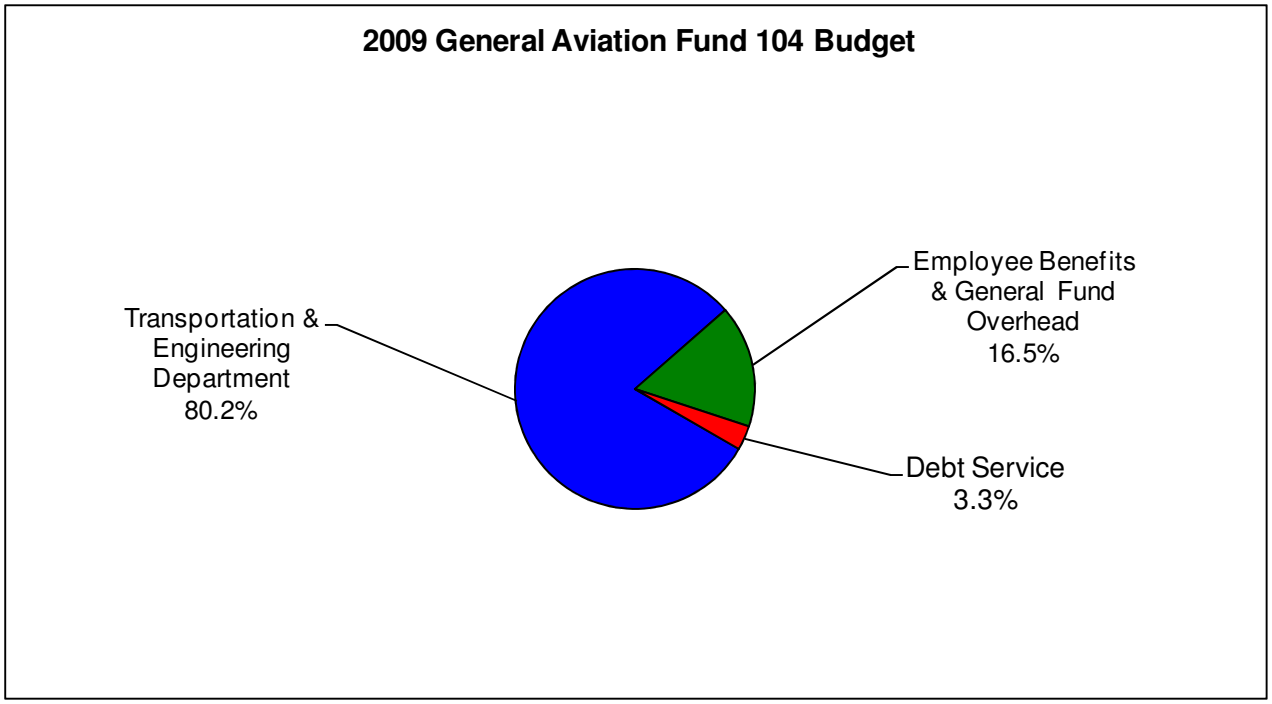
The revenue estimate for the General Aviation Fund 104 is $2,200,000 for both 2009 and 2010, which is an 11.1% increase over the 2008 estimated actual amount and the 2008 budget. This increase is due to an anticipated increase in tenant rental income. The revenue estimates are based on current rates.

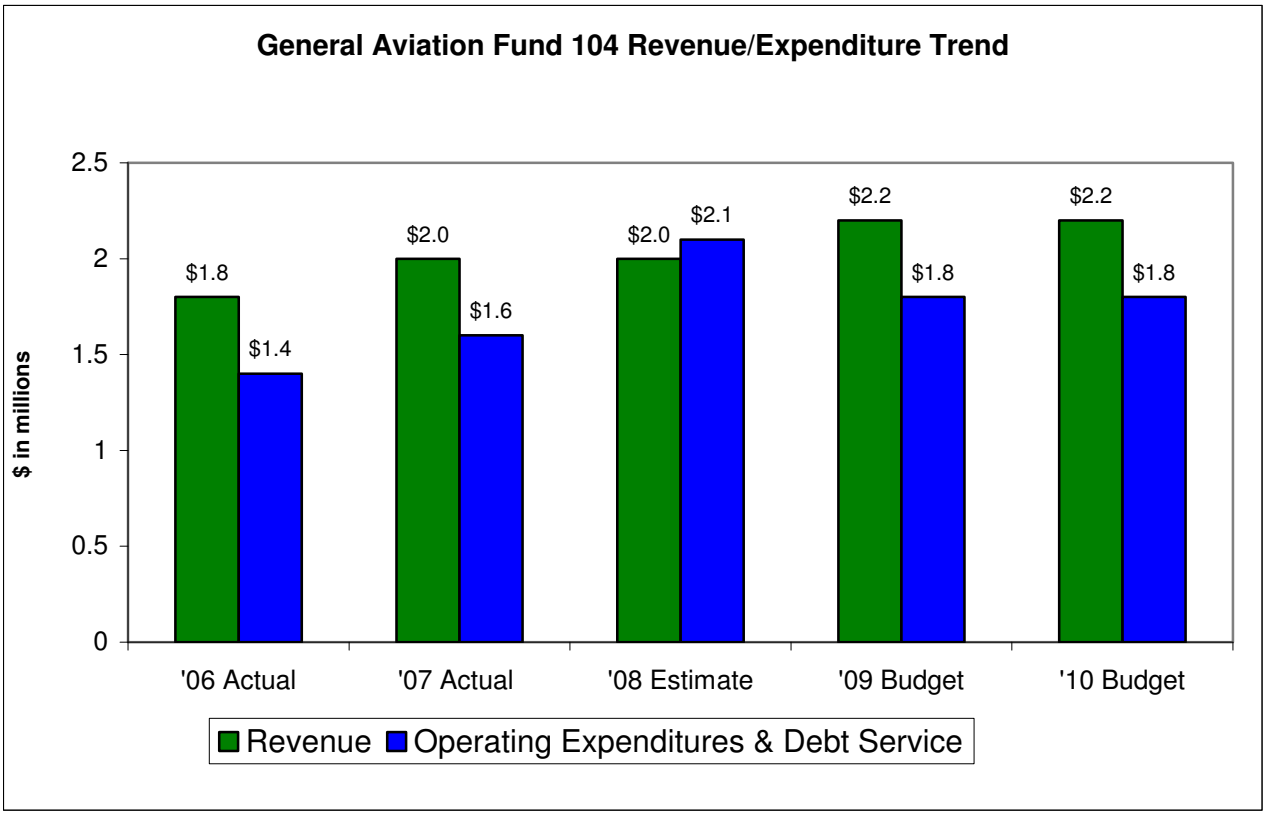
Expenditures

The 2009 expenditure budget of $1,770,520, including debt service, is a 13.8% decrease from the 2008 estimated actual amount and a 2.3% increase over the 2008 budget. The increase over the 2008 budget is due to standard inflationary increases. The decrease in the 2009 expenditure budget from the 2008 estimated actual amount results from increased expenditures in 2008 for a litigation settlement.

The 2010 expenditure budget of $1,815,220 is a 2.5% increase over the 2009 budget, which primarily results from standard inflationary increases.

The General Aviation Fund 104 supports cash transfers for capital expenditures of $520,100 in 2009 and $535,700 in 2010. Capital projects provide resources for facility and infrastructure improvements, as well as local matching resources for capital projects financed by the Federal Aviation Administration (FAA).


2009 General Aviation Fund 104 Budget
Transportation & Engineering Department 80.2%
Employee Benefits & General Fund Overhead 16.5%
Debt Service 3.3%


General Aviation Fund 104 Revenue/Expenditure Trend
$ in millions
2.5
2
1.5
1
0.5
0
$1.8
$1.4
$2.0
$1.6
$2.0
$2.1
$2.2
$1.8
$2.2
$1.8
'06 Actual
'07 Actual
'08 Estimate
'09 Budget
'10 Budget
Revenue
Operating Expenditures & Debt Service

MUNICIPAL GOLF FUND 105

(In $000s)	2008 Budget	2008 Estimated Actual	2009 Budget	2010 Budget
Municipal Golf Fund 105				
Revenue	6,200	6,200	6,300	6,300
Transfers In	-	-	-	-
Prior Year Cancellations	-	10	-	-
Prior Year Carryover	1,216	1,752	1,212	1,115
Resources	7,416	7,962	7,512	7,415
Operating Expenditures	6,114	6,115	5,997	6,171
Debt Service	285	285	400	400
Subtotal	6,399	6,400	6,397	6,571
Transfer to Capital	-	350	-	-
Expenses	6,399	6,750	6,397	6,571
Fund Balance	1,017	1,212	1,115	845

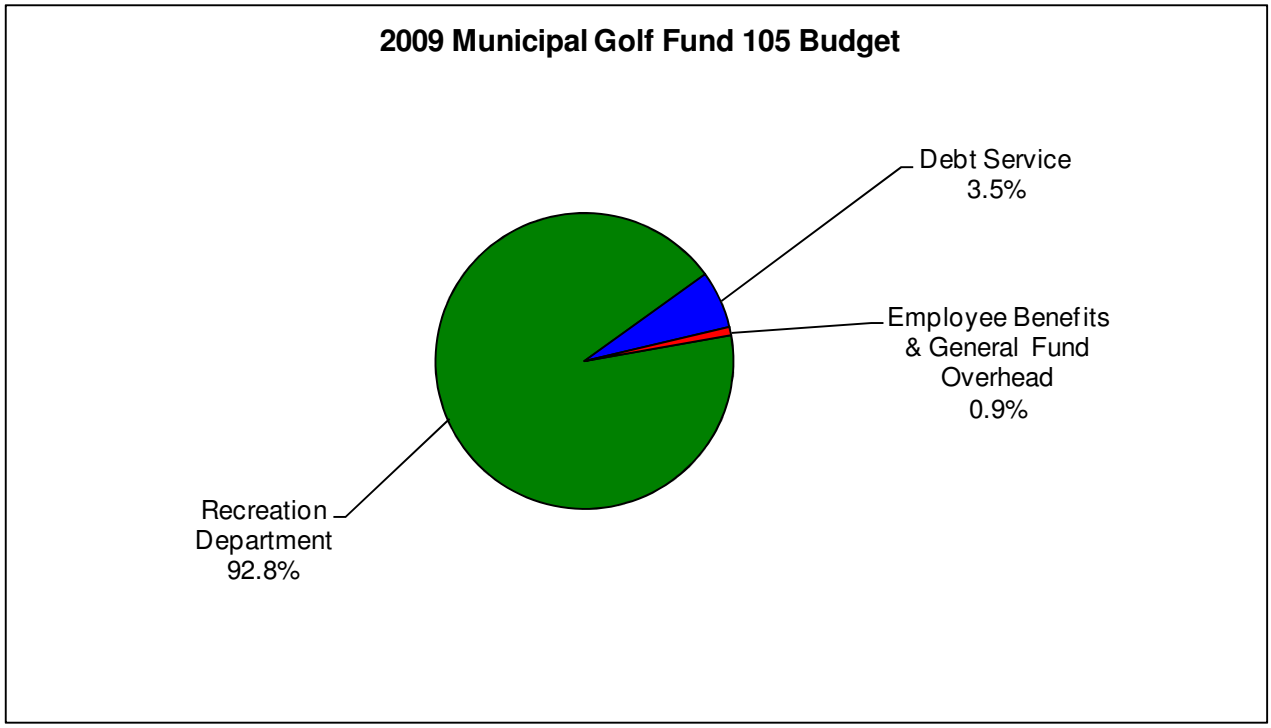
Description
The Municipal Golf Fund 105 supports the operation of the City's privately managed golf courses, using receipts from fees charged for the use of the golf courses, driving ranges, golf carts, and concessions purchased by golf patrons. The fund includes operations, capital improvements, and debt service.

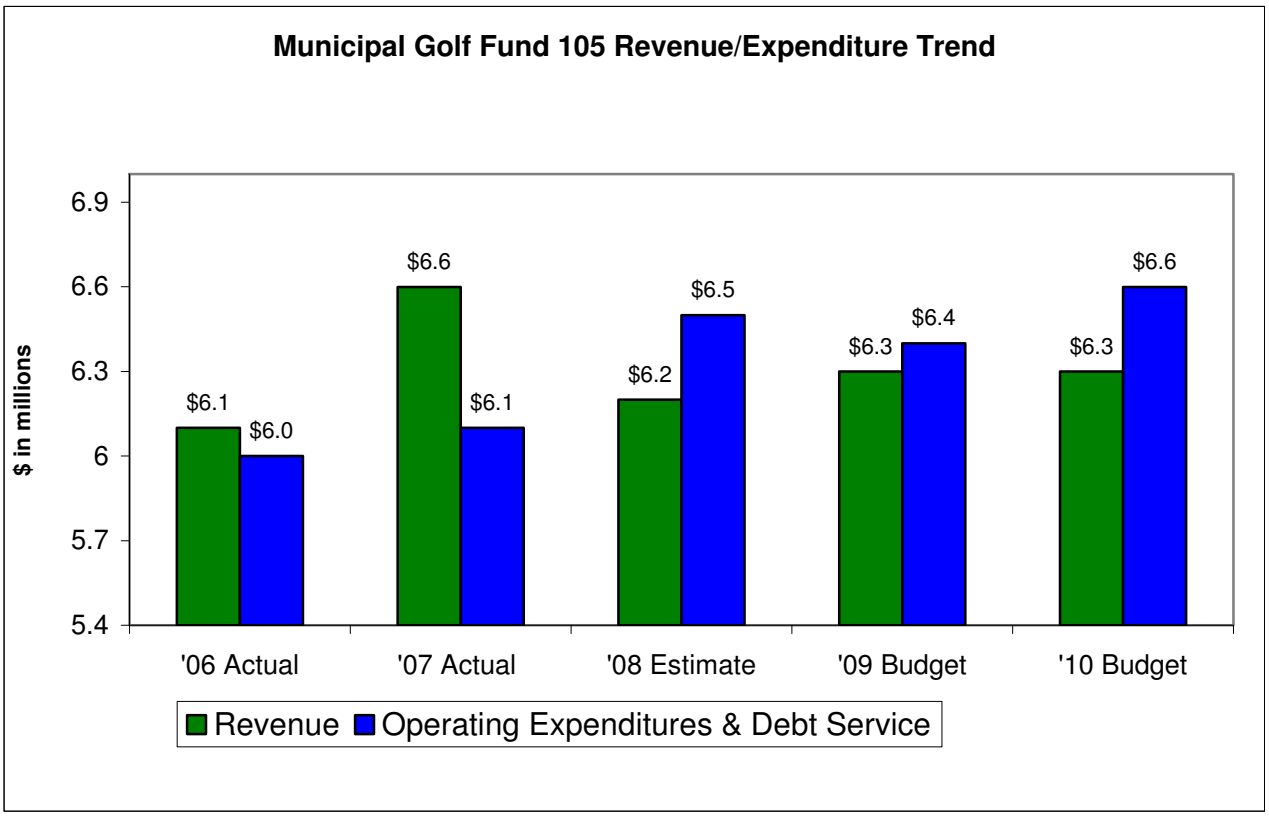
Major Services
- Operations and maintenance of seven golf courses
- Junior golf program
- League play

Revenues
The revenue estimate for the Municipal Golf Fund 105 is $6,300,000 for 2009 and 2010, which is a 1.6% increase over the 2008 estimated actual amount and 2008 budget. The estimated increase in revenue is due to the recent steady increase in revenue within the golf industry. The increased revenue estimate is consistent with the national golf trend.

Expenditures
The 2009 expenditure budget of $6,397,060, including debt service, is a 0.05% decrease from the 2008 estimated actual and a 0.03% decrease from the 2008 budget. These decreases are due to aligning the budget with anticipated expenses.

The 2010 expenditure budget of $6,571,160, including debt service, is a 2.7% increase over the 2009 budget. This increase is the result of standard inflationary increases.


2009 Municipal Golf Fund 105 Budget
Debt Service
3.5%
Employee Benefits
& General Fund
Overhead
0.9%
Recreation
Department
92.8%


Municipal Golf Fund 105 Revenue/Expenditure Trend
$ in millions
6.9
6.6
6.3
6
5.7
5.4
$6.1
$6.0
$6.6
$6.1
$6.2
$6.5
$6.3
$6.4
$6.3
$6.6
'06 Actual
'07 Actual
'08 Estimate
'09 Budget
'10 Budget
Revenue
Operating Expenditures & Debt Service

STORMWATER MANAGEMENT UTILITY FUND 107

(In $000s)	2008 Budget	2008 Estimated Actual	2009 Budget	2010 Budget
Stormwater Management Utility Fund 107				
Revenue	9,000	9,000	9,000	9,000
Transfers In	-	9	-	-
Prior Year Cancellations	-	14	-	-
Prior Year Carryover	1,825	3,228	3,323	2,975
Resources	10,825	12,250	12,323	11,975
Operating Expenditures	7,793	7,410	8,677	8,163
Debt Service	-	-	46	194
Subtotal	7,793	7,410	8,723	8,357
Transfer to Capital	1,517	1,517	625	1,250
Expenses	9,310	8,928	9,348	9,607
Fund Balance	1,515	3,323	2,975	2,368

Description

Stormwater Management Utility Fund 107 was established by the City Council in 1985 to account for the revenues and operating expenses of the Stormwater Management Utility in Cincinnati. Revenues are generated by a user fee determined by a formula using property area and land use based on an intensity of development factor. Expenditures primarily cover capital improvements; storm sewer maintenance and repair; administrative costs of master planning, billing, regulation, and enforcement; City mechanical street sweeping; and a portion of the City parks stormwater mitigation program. The Stormwater Management Utility is self-supporting and does not receive any funding from the General Fund.

Major Services

- Flood control
- Drainage master planning
- Capital improvement projects
- Regulation and enforcement
- Permit administration
- Routine and remedial maintenance

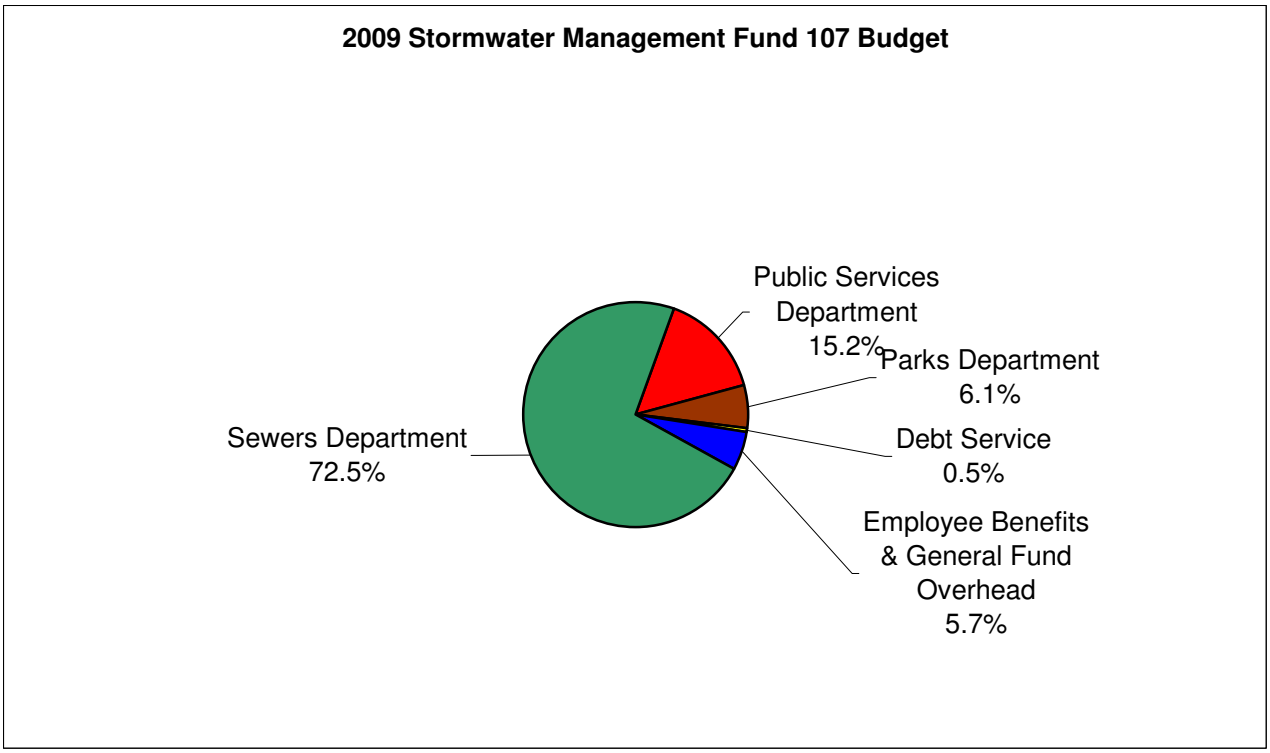
Revenues

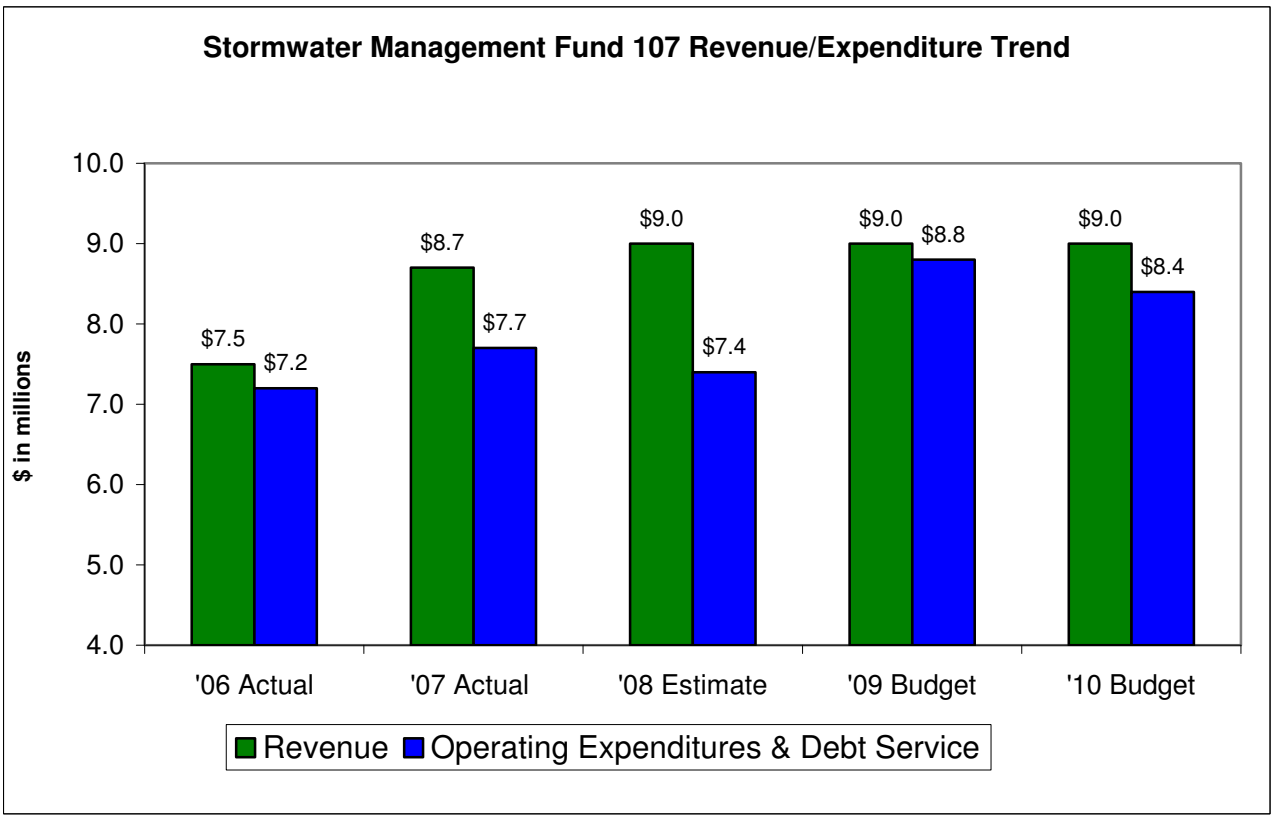
The revenue estimate for the Stormwater Management Utility Fund 107 is $9,000,000 for the 2009 and 2010 and does not change from the 2008 budget.

Expenditures

The 2009 expenditure budget for the Stormwater Management Fund of $8,722,900, including debt service, is a 12% increase over the 2008 estimated actual and the 2008 budget. The change in operating expenditures from the 2008 budget is primarily due to one-time expenditures related to stormwater drainage improvement, flood protection, regulatory compliance with the Federal National Pollution Discharge Elimination System (NPDES) Phase II regulations, and estimated employee benefit increases. The 2010 expenditure budget of $8,356,670, including debt service, is a 4.2% reduction from the 2009 budget and is primarily due to the removal of the one-time expenditures from the 2010 budget.

The Stormwater Management Utility Fund 107 supports cash transfers for capital expenditures of $945,000 in 2009 for seven projects and $1,250,000 in 2010 for four projects.


2009 Stormwater Management Fund 107 Budget
Public Services Department 15.2%
Parks Department 6.1%
Debt Service 0.5%
Employee Benefits & General Fund Overhead 5.7%
Sewers Department 72.5%


Stormwater Management Fund 107 Revenue/Expenditure Trend
$ in millions
10.0
9.0
8.0
7.0
6.0
5.0
4.0
$7.5
$7.2
$8.7
$7.7
$9.0
$7.4
$9.0
$8.8
$9.0
$8.4
'06 Actual
'07 Actual
'08 Estimate
'09 Budget
'10 Budget
Revenue
Operating Expenditures & Debt Service

BOND RETIREMENT FUND 151

(In $000s)	2008 Budget	2008 Estimated Actual	2009 Budget	2010 Budget
Bond Retirement Fund 151				
Revenue	83,039	94,945	72,513	73,213
Transfers In	-	-	-	-
Prior Year Cancellations	-	-	-	-
Prior Year Carryover	12,207	14,241	11,471	5,934
Resources	95,246	109,186	83,984	79,146
Operating Expenditures	1,794	1,794	1,824	1,876
Debt Service	65,070	95,921	76,227	64,029
Subtotal	66,864	97,715	78,051	65,905
Transfer to Capital	-	-	-	-
Expenses	66,864	97,715	78,051	65,905
Fund Balance	28,382	11,471	5,934	13,241

Description

Bond Retirement Fund 151 pays the debt service on General Obligation bonds and notes issued to raise capital improvement funding.

Major Services

- Maintain records of general obligation debt
- Receive taxes levied for debt service
- Bill various agencies for self-supporting debt
- Schedule and pay debt service when due

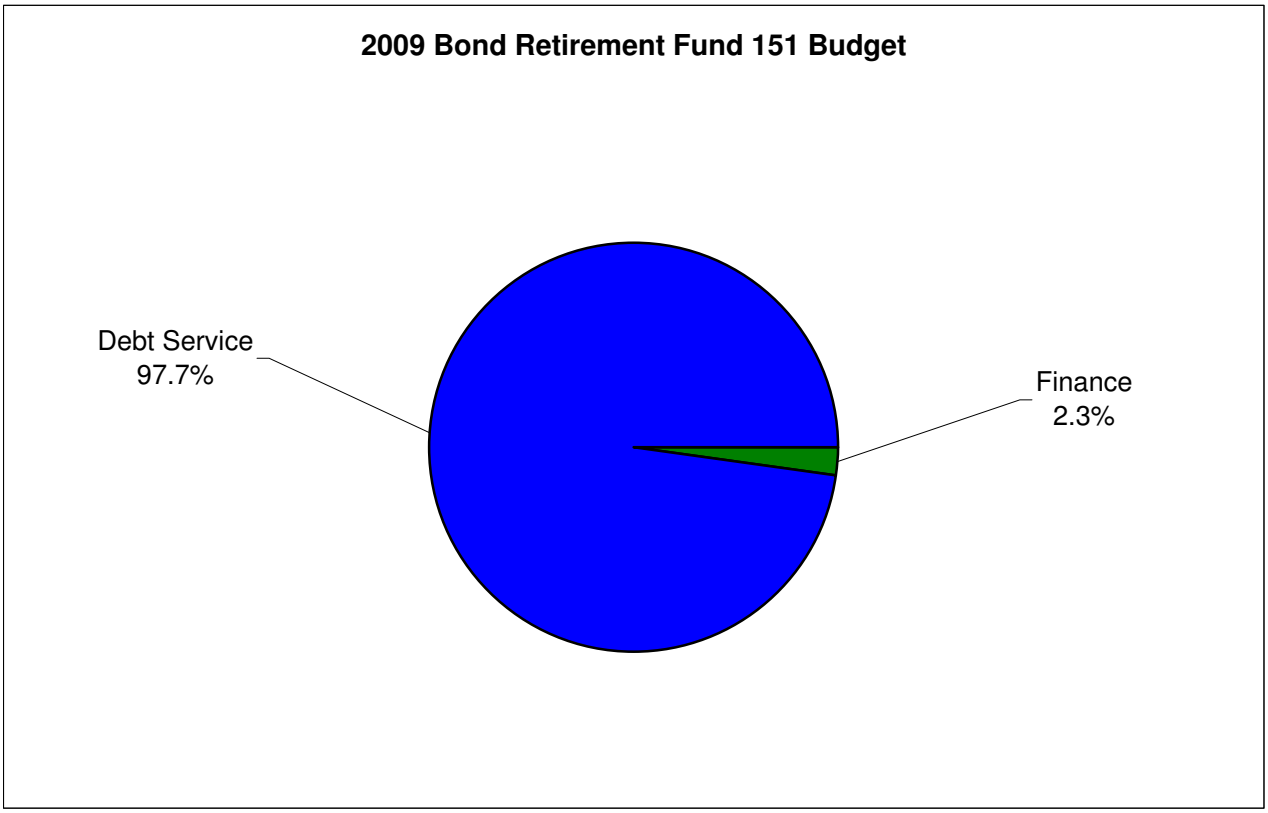
Revenues

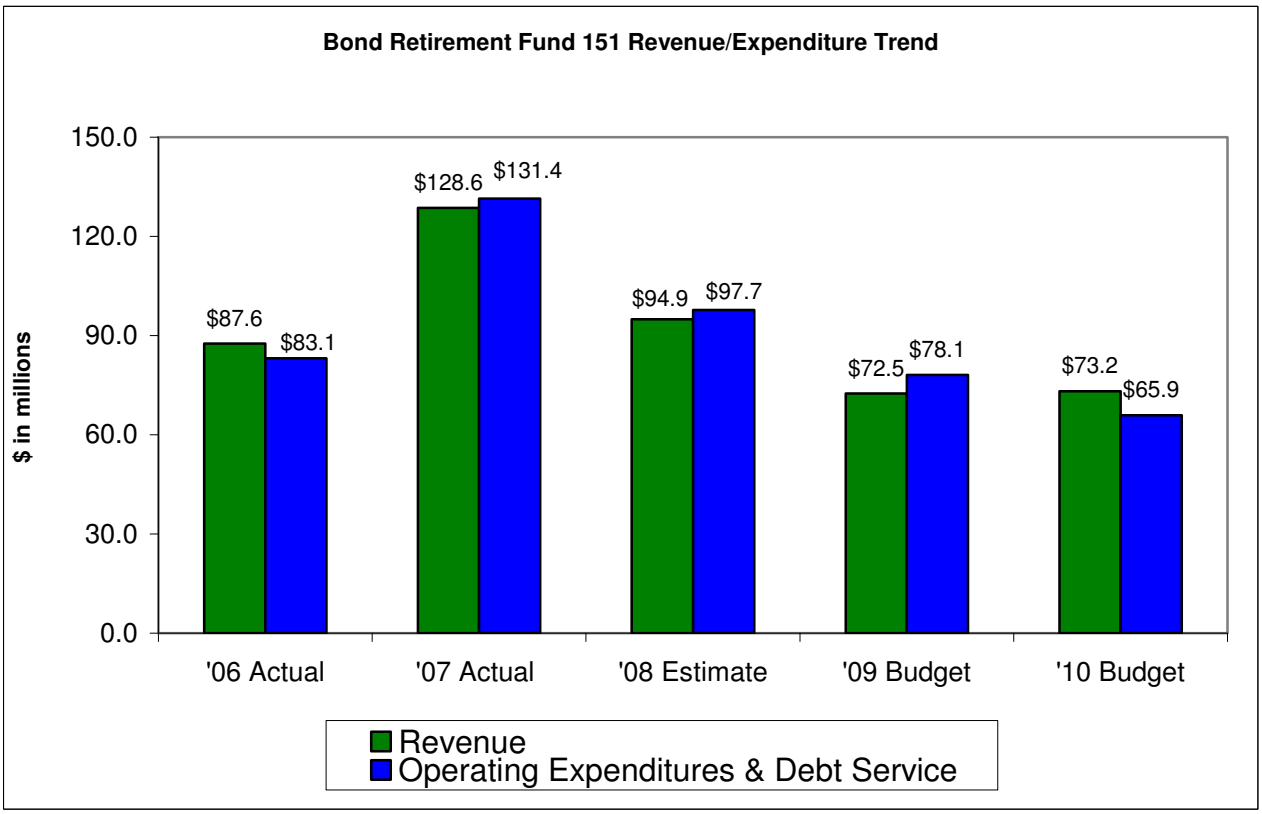
The revenue estimate for the Bond Retirement Fund 151 is $72,513,110 for 2009, which is a 23.6% decrease from the 2008 estimated actual amount and a 12.7% decrease from the 2008 budget. The revenue estimate for 2010 is $73,212,710, which is a 1.0% increase over the 2009 estimated revenue. Revenue in the Bond Retirement Fund 151 will vary depending on property tax revenue and other sources of debt repayment. The primary source of revenue for the fund is 5.36 mills of property tax (over and above the operating budget millage) levied against the assessed value of real and tangible property. By annual resolution, the City Council authorizes the levy of property tax millage to service the principal and interest on certain City bonded indebtedness.

Expenditures

The 2009 expenditure budget of $78,050,660, including debt service, is a 20.1% decrease over the 2008 estimated actual amount and a 16.7% increase over the 2008 budget. The increase from the 2008 budget is primarily due to an $11,157,130 increase in debt service for the period.

The 2010 expenditure budget of $65,905,390 is a 15.6% decrease from the 2009 budget. A $12,197,950 reduction in debt service from the 2009 budget is partially offset by standard inflationary increases. Expenditures will vary annually depending on the amount of principal and interest to be paid and refunds.


2009 Bond Retirement Fund 151 Budget
Debt Service
97.7%
Finance
2.3%


Bond Retirement Fund 151 Revenue/Expenditure Trend
$ in millions
150.0
120.0
90.0
60.0
30.0
0.0
$87.6
$83.1
$128.6
$131.4
$94.9
$97.7
$72.5
$78.1
$73.2
$65.9
'06 Actual
'07 Actual
'08 Estimate
'09 Budget
'10 Budget
Revenue
Operating Expenditures & Debt Service

STREET CONSTRUCTION, MAINTENANCE & REPAIR FUND 301

(In $000s)	2008 Budget	2008 Estimated Actual	2009 Budget	2010 Budget
Street Construction, Maintenance & Repair Fund 301				
Revenue	9,750	9,750	11,145	10,200
Transfers In	-	-	-	-
Prior Year Cancellations	-	5	-	-
Prior Year Carryover	1,331	1,868	1,347	1,425
Resources	11,081	11,624	12,492	11,625
Operating Expenditures	10,152	10,277	11,067	10,096
Debt Service	-	-	-	-
Subtotal	10,152	10,277	11,067	10,096
Transfer to Capital	-	-	-	-
Expenses	10,152	10,277	11,067	10,096
Fund Balance	929	1,347	1,425	1,529

Description

Street Construction, Maintenance, and Repair Fund 301 is used by the Public Services Department to supplement the maintenance and repair of the City's street system and traffic control devices. The funds are received from the State of Ohio from the motor vehicle license tax and gasoline taxes.

Major Services

- Street maintenance
- Street repair
- Snow removal
- Street signage

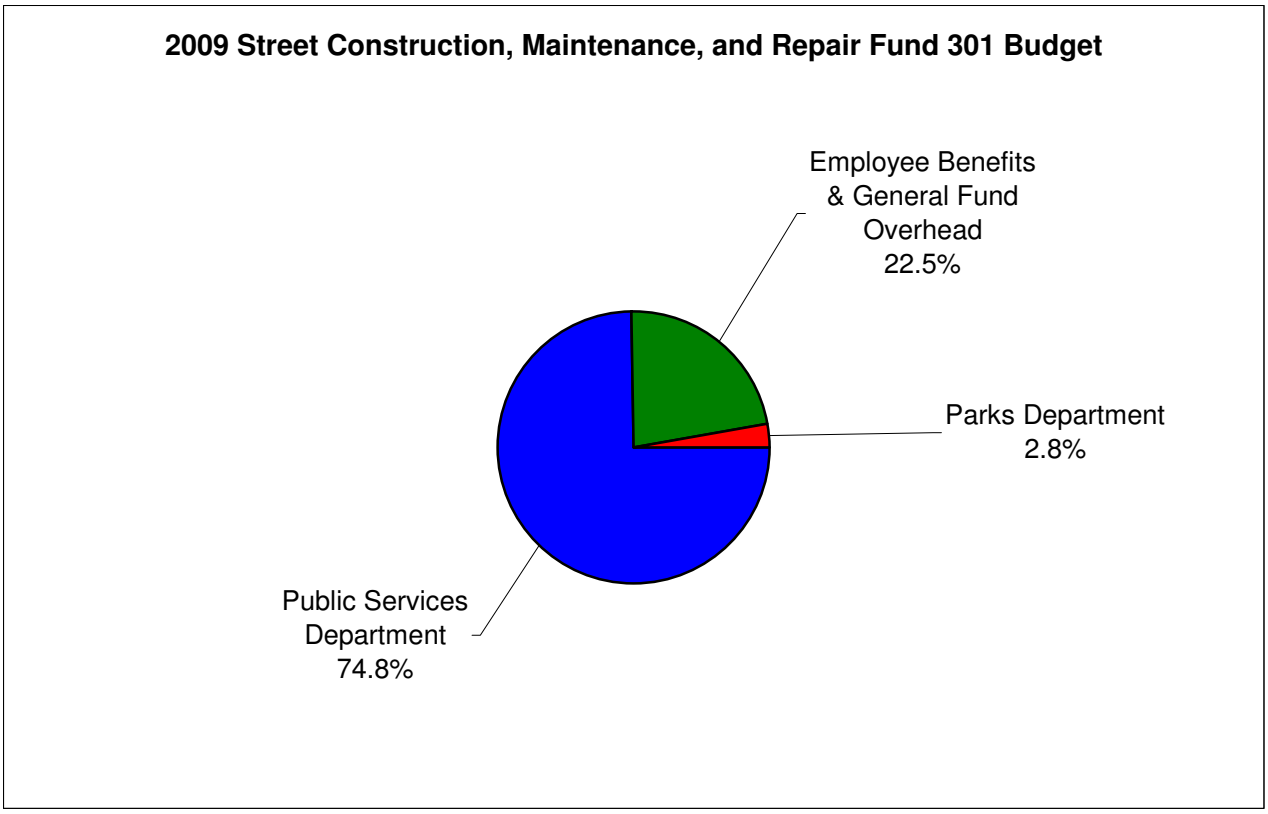
Revenues

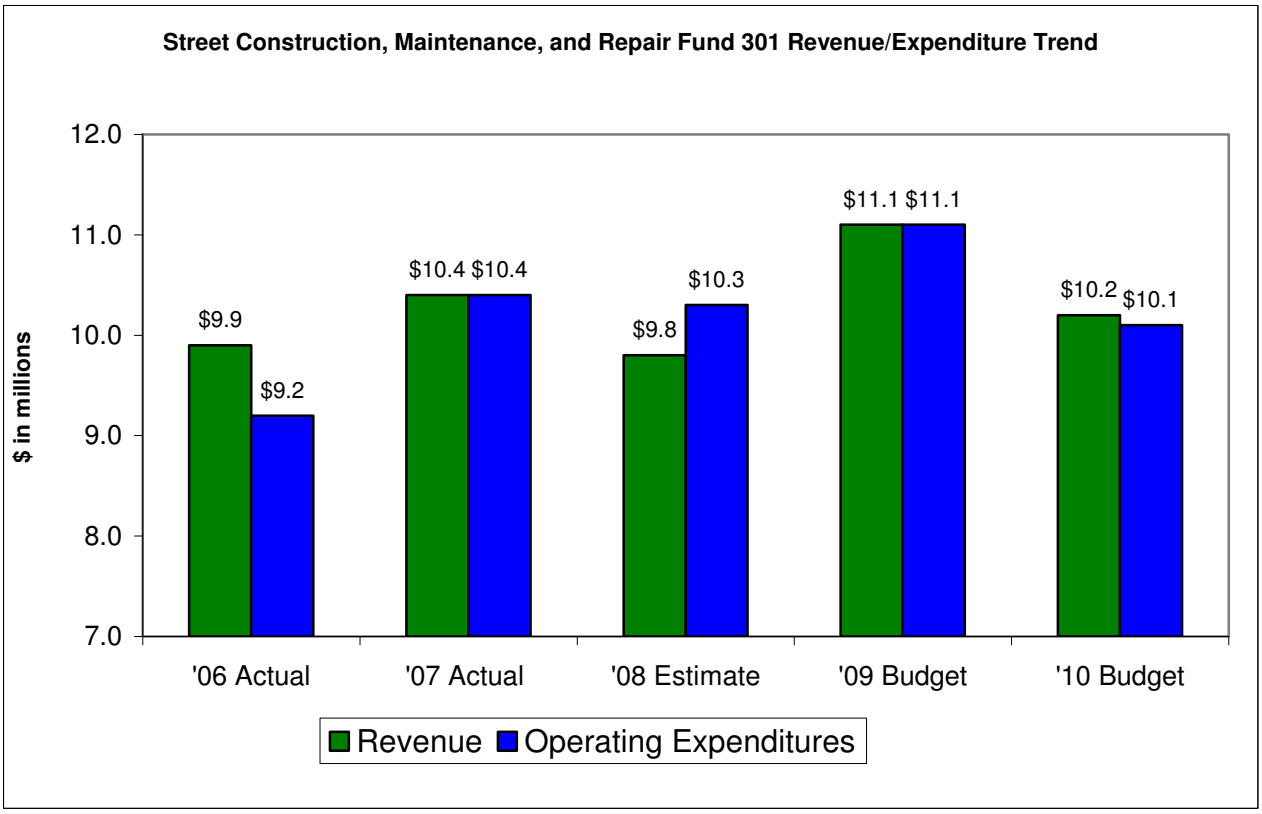
The revenue estimate for the Street Construction, Maintenance, and Repair Fund 301 is $11,145,450 for 2009, which is a 14.3% increase over the 2008 estimated actual amount and the 2008 budget. The increase in revenue is primarily related to one-time anticipated reimbursements for prior year expenses. The revenue estimate for 2010 is $10,200,000, which is an 8.5% decrease from the 2009 revenue estimate.

Expenditures

The 2009 expenditure budget of $11,067,180 is a 7.7% increase over the 2008 estimated actual amount and a 9.0% increase over the 2008 budget. The increase over the 2008 budget is primarily due to the increase for road salt, the price of which has increased from $47 per ton to $124.57 per ton.

The 2010 expenditure budget of $10,096,380 is an 8.8% decrease from the 2009 budget. This decrease is due to the requirement to match expenditures to existing resources. This required decrease is being met by decreasing the number of pavement repairs conducted.


2009 Street Construction, Maintenance, and Repair Fund 301 Budget
Employee Benefits & General Fund Overhead 22.5%
Parks Department 2.8%
Public Services Department 74.8%


Street Construction, Maintenance, and Repair Fund 301 Revenue/Expenditure Trend
$ in millions
12.0
11.0
10.0
9.0
8.0
7.0
$9.9
$9.2
$10.4 $10.4
$9.8
$10.3
$11.1 $11.1
$10.2
$10.1
'06 Actual
'07 Actual
'08 Estimate
'09 Budget
'10 Budget
Revenue
Operating Expenditures

INCOME TAX-INFRASTRUCTURE FUND 302

(In $000s)	2008 Budget	2008 Estimated Actual	2009 Budget	2010 Budget
Income Tax-Infrastructure Fund 302				
Revenue	15,512	15,512	16,413	16,464
Transfers In	-	-	-	-
Prior Year Cancellations	-	4	-	-
Prior Year Carryover	1,866	2,227	2,162	2,058
Resources	17,378	17,743	18,576	18,521
Operating Expenditures	15,808	15,581	16,518	16,990
Debt Service	-	-	-	-
Subtotal	15,808	15,581	16,518	16,990
Transfer to Capital	-	-	-	-
Expenses	15,808	15,581	16,518	16,990
Fund Balance	1,570	2,162	2,058	1,532

Description

Income Tax-Infrastructure Fund 302 accounts for receipts from the 0.1% increase in the Income Tax approved by voters in 1988 and for expenses for repair, upkeep, and improvements of the City's infrastructure. The Infrastructure Income Tax Ordinance requires that the City meet a commitment to appropriate at least $64.7 million in 2009 and $64.7 million in 2010 for yearly infrastructure needs from both the Operating and Capital programs. The Ordinance requires that 90% of this funding be spent or encumbered within three years of the original appropriation or the City will lose the 0.1% Infrastructure Income Tax.

Major Services

- Street and bridge maintenance
- Traffic operations
- City facility maintenance
- Park and recreation facility maintenance

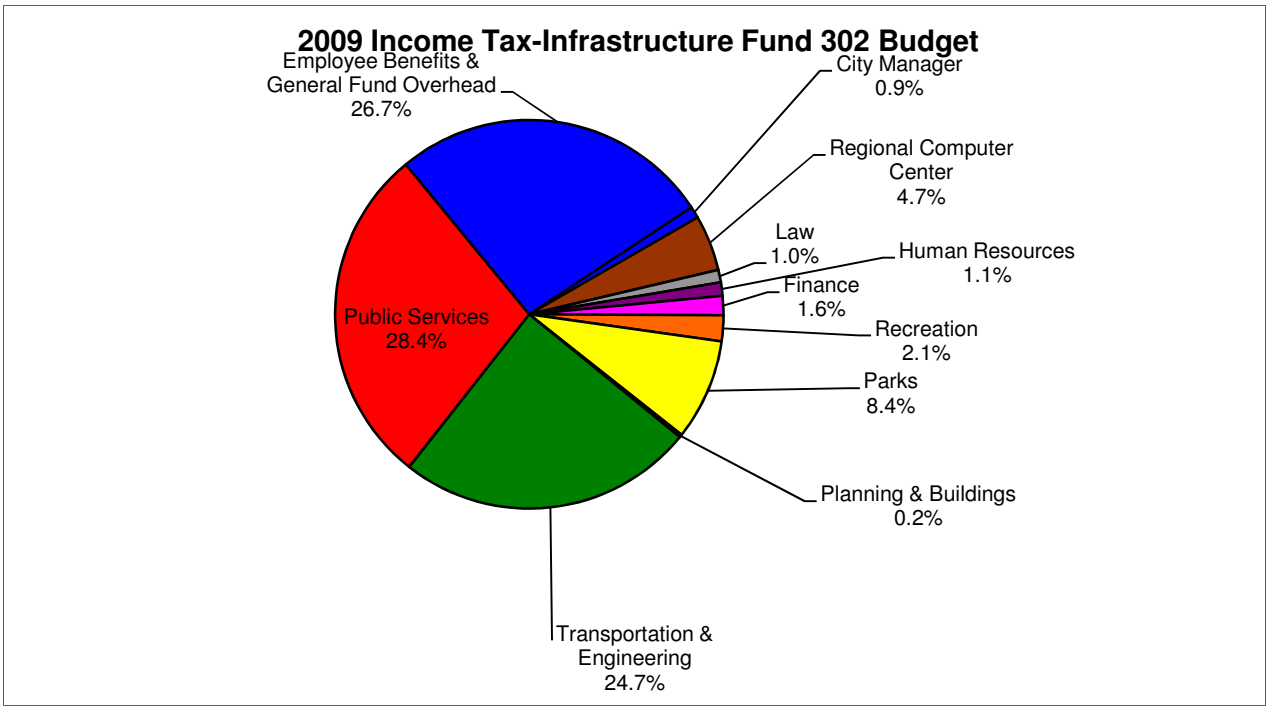
Revenues

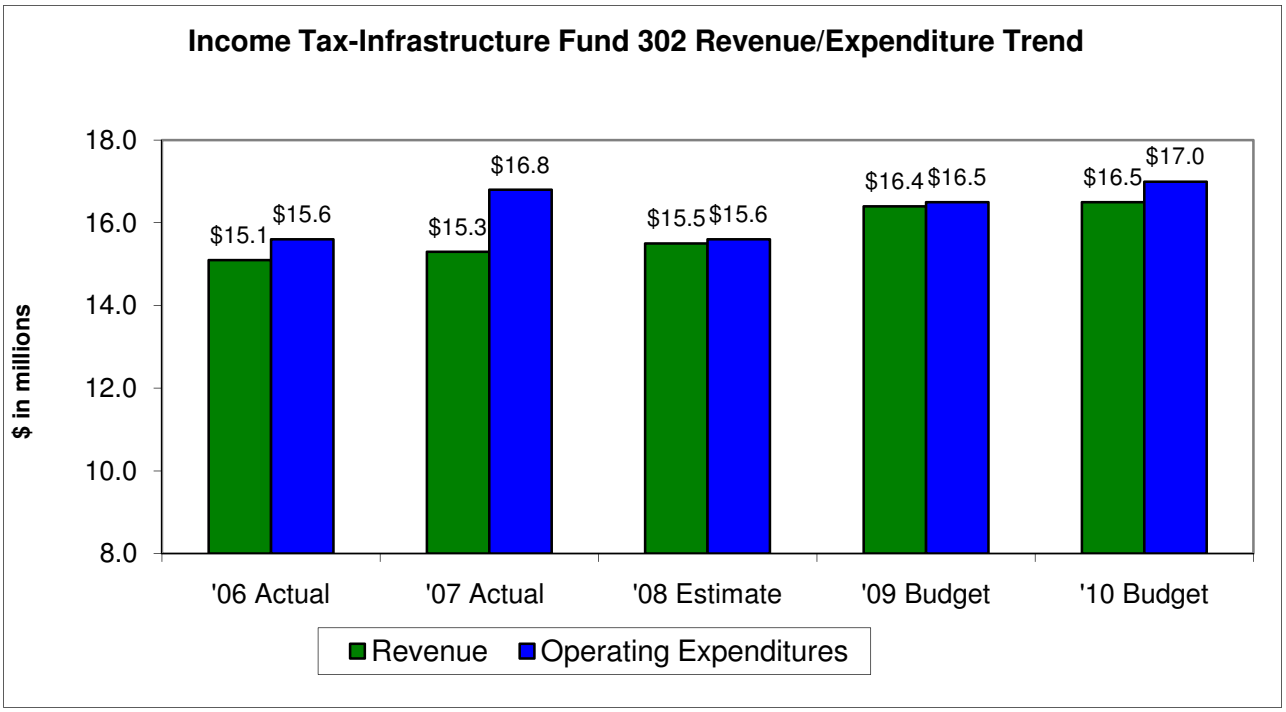
The revenue estimate for the Income Tax-Infrastructure Fund 302 is $16,413,300 for 2009, which is a 5.8% increase over the 2008 estimated actual amount and the 2008 budget. The increase in revenue is primarily related to one-time anticipated reimbursements for prior year expenses as well as the income tax forecast. The revenue estimate for 2010 is $16,463,540, which is a 0.3% increase over 2009 estimated revenue.

Expenditures

The 2009 expenditure budget of $16,517,920 is a 6.0% increase over the 2008 estimated actual amount and a 4.5% increase over the 2008 budget. The increase from the 2008 budget is primarily the result of increases in fleet maintenance and gasoline costs.

The 2010 expenditures budget of $16,989,760 is a 2.9% increase over the 2009 budget. This increase is the result of standard inflationary increases.


2009 Income Tax-Infrastructure Fund 302 Budget
Employee Benefits & General Fund Overhead 26.7%
City Manager 0.9%
Regional Computer Center 4.7%
Law 1.0%
Human Resources 1.1%
Finance 1.6%
Recreation 2.1%
Parks 8.4%
Planning & Buildings 0.2%
Transportation & Engineering 24.7%
Public Services 28.4%


Income Tax-Infrastructure Fund 302 Revenue/Expenditure Trend
$ in millions
18.0
16.0
14.0
12.0
10.0
8.0
$15.1
$15.6
$15.3
$16.8
$15.5
$15.6
$16.4
$16.5
$16.5
$17.0
'06 Actual
'07 Actual
'08 Estimate
'09 Budget
'10 Budget
Revenue
Operating Expenditures

PARKING METER FUND 303

(In $000s)	2008 Budget	2008 Estimated Actual	2009 Budget	2010 Budget
Parking Meter Fund 303				
Revenue	1,239	1,239	1,239	1,239
Transfers In	-	-	-	-
Prior Year Cancellations	-	3	-	-
Prior Year Carryover	493	593	793	753
Resources	1,732	1,835	2,032	1,992
Operating Expenditures	1,227	1,043	1,279	1,329
Debt Service	-	-	-	-
Subtotal	1,227	1,043	1,279	1,329
Transfer to Capital	-	-	-	-
Expenses	1,227	1,043	1,279	1,329
Fund Balance	505	793	753	663

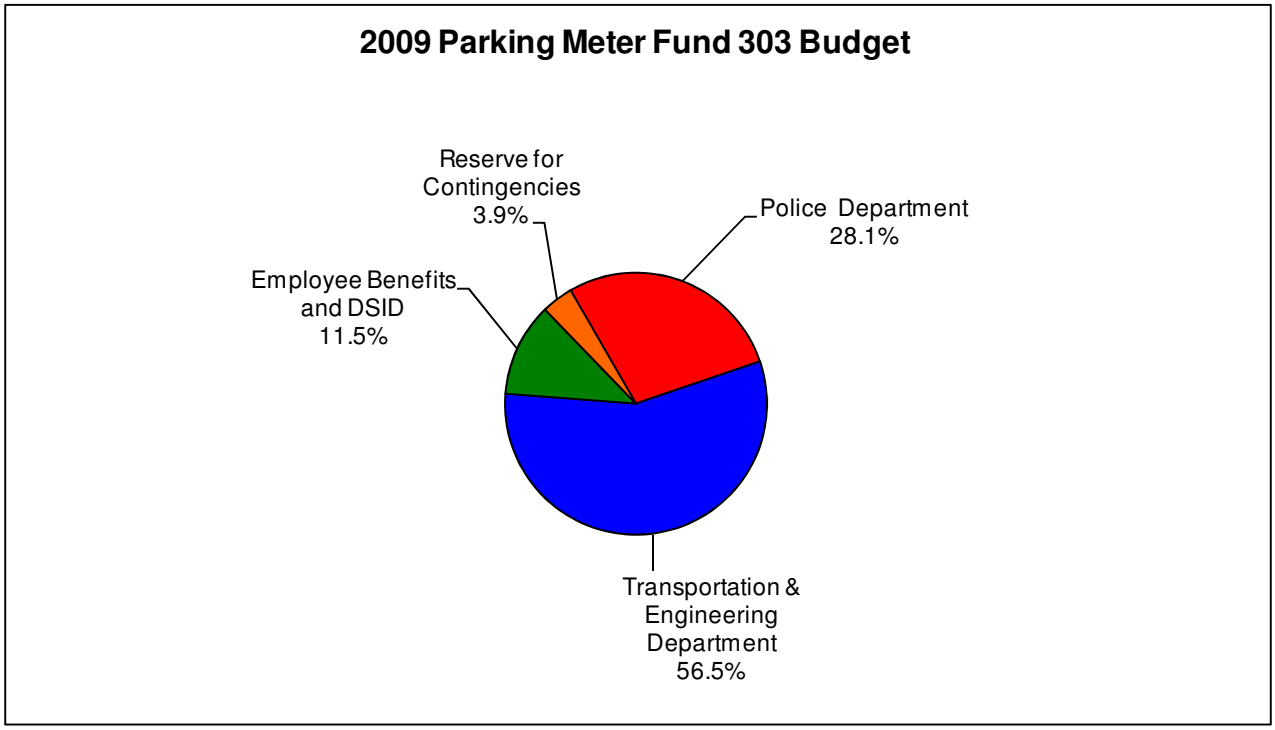
Description
Parking Meter Fund 303 accounts for net receipts from the City's parking meters throughout the City, but primarily downtown. Expenditures are appropriated for selected operations in the Police Department and the Traffic Engineering Division of the Department of Transportation and Engineering.

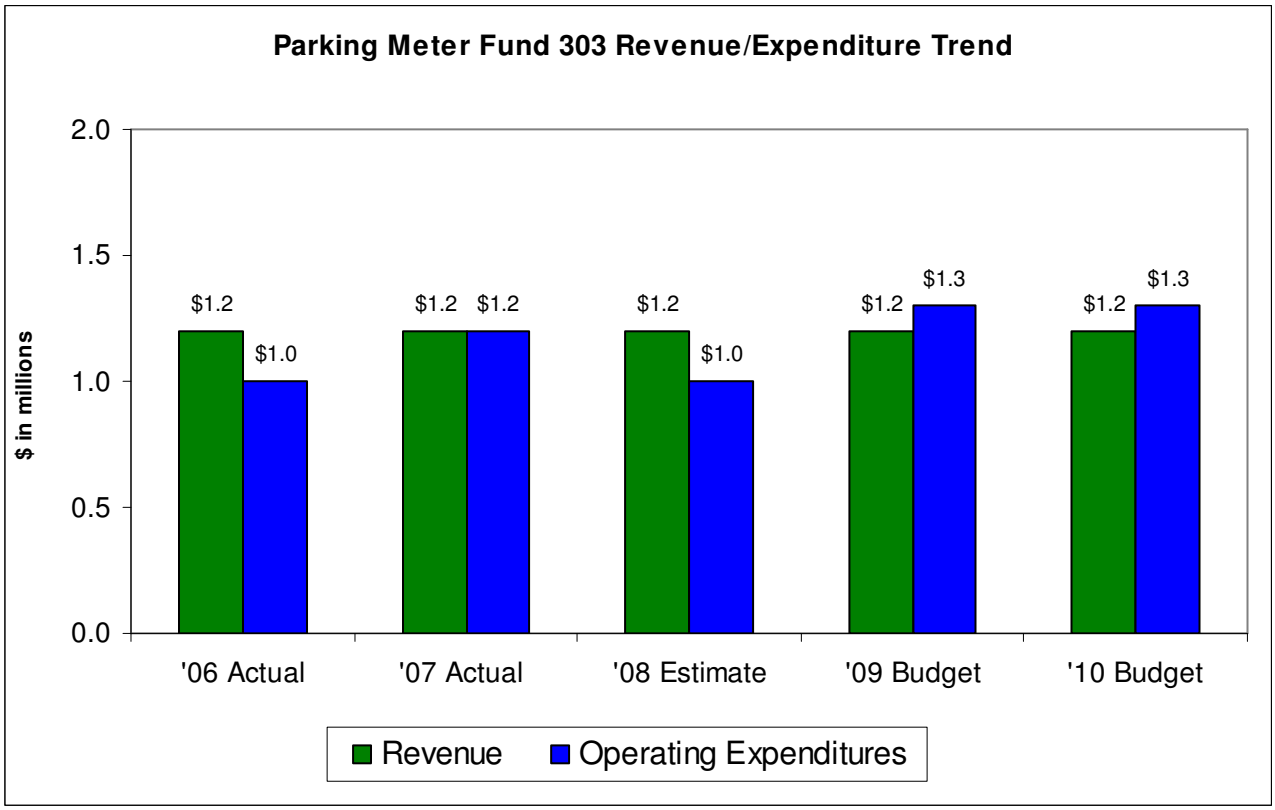
Major Services
- Traffic light maintenance and utility costs
- Traffic enforcement/planning within the Police Department
- Special Improvement District (SID) assessments for General Fund agencies

Revenues
The revenue estimate for the Parking Meter Fund 303 is $1,239,000 for both 2009 and 2010, which represents no change from the 2008 estimated actual amount and 2008 budget. Resources in Fund 303 come from a transfer from the Parking Facilities Fund 102, representing the net operating margin of on-street parking enforcement (coinage from meters less parking enforcement costs).

Expenditures
The 2009 expenditure budget of $1,278,700 is a 22.6% increase over the 2008 estimated actual amount and a 4.2% increase over the 2008 budget. The increase over the 2008 budget is related to an additional amount of $116,680 in utility funding for traffic signals and a $36,700 increase in personnel resources for the Police Department and the Department of Transportation and Engineering. This increase is partially offset by the removal of the Department of Community Development expenses from the fund.

The 2010 expenditure budget of $1,328,770 is a 3.9% increase over the 2009 budget, which primarily results from an anticipated increase in the Special Improvement District (SID) assessment and standard inflationary increases.


2009 Parking Meter Fund 303 Budget
Reserve for Contingencies 3.9%
Police Department 28.1%
Employee Benefits and DSID 11.5%
Transportation & Engineering Department 56.5%


Parking Meter Fund 303 Revenue/Expenditure Trend
$ in millions
2.0
1.5
1.0
0.5
0.0
$1.2
$1.0
$1.2
$1.2
$1.2
$1.0
$1.2
$1.3
$1.2
$1.3
'06 Actual
'07 Actual
'08 Estimate
'09 Budget
'10 Budget
Revenue
Operating Expenditures

MOTOR VEHICLE LICENSE TAX FUND 306

(In $000s)	2008 Budget	2008 Estimated Actual	2009 Budget	2010 Budget
Municipal Motor Vehicle License Tax Fund 306				
Revenue	2,515	2,515	2,641	2,515
Transfers In	-	-	-	-
Prior Year Cancellations	-	-	-	-
Prior Year Carryover	847	778	613	433
Resources	3,362	3,293	3,254	2,948
Operating Expenditures	2,584	2,680	2,820	2,899
Debt Service	-	-	-	-
Subtotal	2,584	2,680	2,820	2,899
Transfer to Capital	-	-	-	-
Expenses	2,584	2,680	2,820	2,899
Fund Balance	777	613	433	50

Description

Municipal Motor Vehicle License Tax Fund 306 accounts for the receipts from the Motor Vehicle License Tax levied by the City and 50% of the receipts from the tax levied by Hamilton County. Fund expenditures are dedicated to repair, upkeep, and improvements to the City's right-of-way.

Major Services

- Street maintenance
- Street repair
- Snow removal
- Street signage

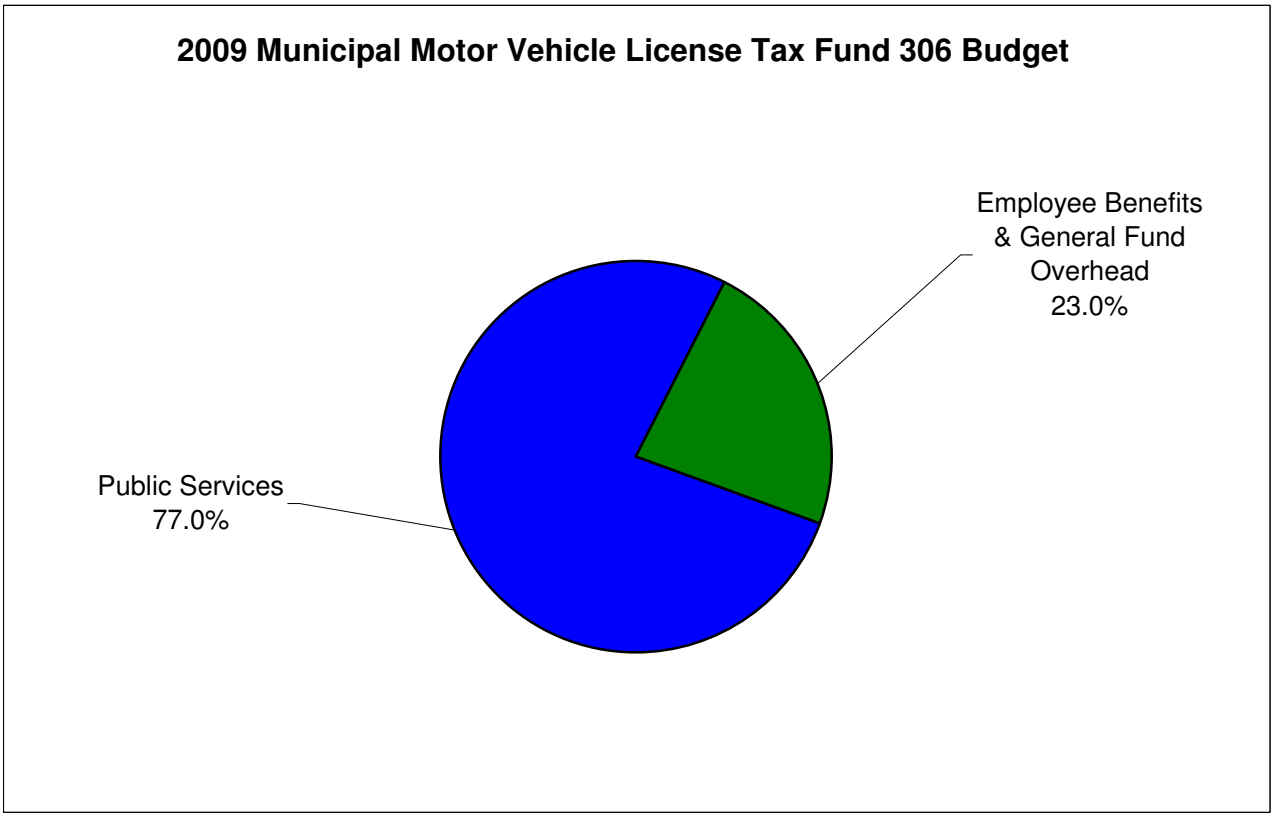
Revenues

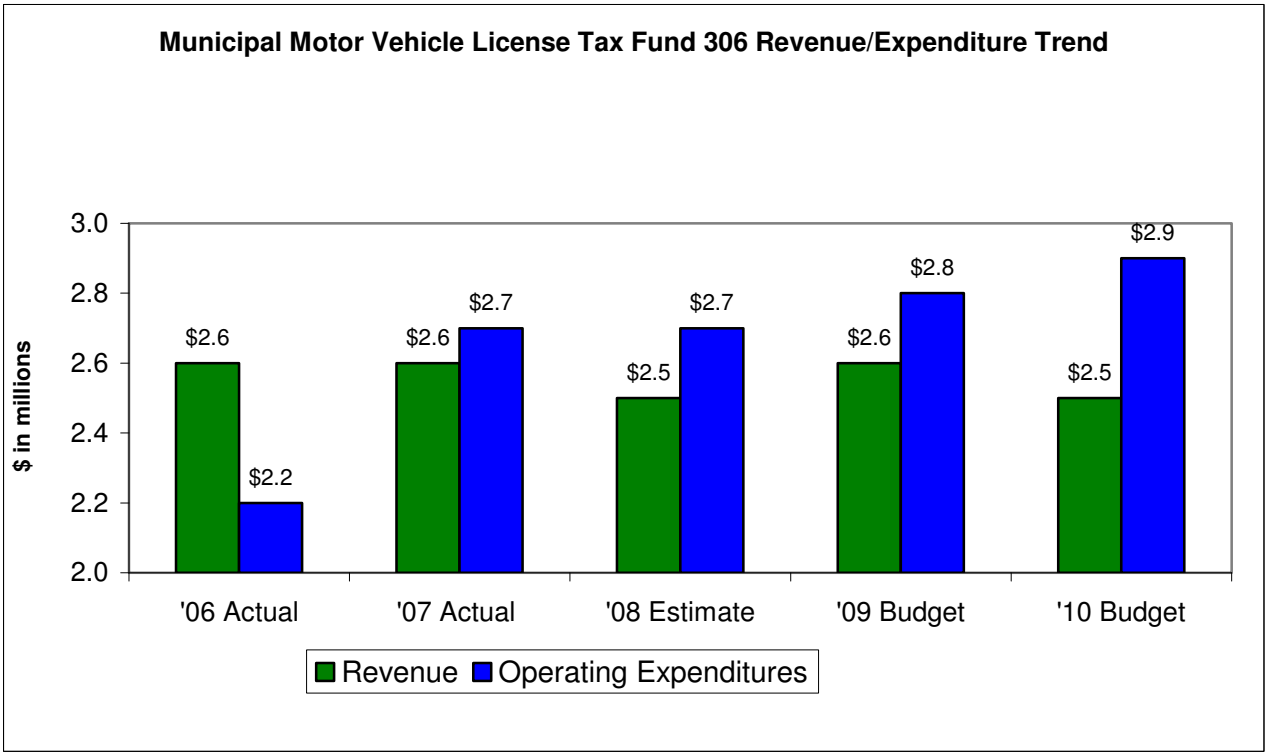
The revenue estimate for the Municipal Motor Vehicle License Tax Fund 306 is $2,640,850 for 2009, which is a 5.0% increase over the estimated actual amount and the 2008 budget. The increase in revenue is primarily related to one-time anticipated reimbursements for prior year expenses as well as current rates. The revenue estimate for 2010 is $2,515,000, which is a 4.8% decrease from the 2009 estimated revenue.

Expenditures

The 2009 expenditure budget of $2,820,470 is a 5.7% increase over the 2008 estimated actual amount and a 9.1% increase over the 2008 budget. The increase over the 2008 budget is primarily the result of increased employee benefit costs.

The 2010 expenditure budget of $2,898,570 is a 2.8% increase over the 2009 budget. This increase is the result of standard inflationary increases. Revenue and expenditures will be closely monitored in 2009. Additional cuts may be necessary in 2010 in order to achieve a 5% fund balance. Specific cuts will be identified during the 2010 Budget Update process.


2009 Municipal Motor Vehicle License Tax Fund 306 Budget
Employee Benefits & General Fund Overhead 23.0%
Public Services 77.0%


Municipal Motor Vehicle License Tax Fund 306 Revenue/Expenditure Trend
$ in millions
3.0
2.8
2.6
2.4
2.2
2.0
$2.6
$2.2
$2.6
$2.7
$2.5
$2.7
$2.6
$2.8
$2.5
$2.9
'06 Actual
'07 Actual
'08 Estimate
'09 Budget
'10 Budget
Revenue
Operating Expenditures

SAWYER POINT FUND 318

(In $000s)	2008 Budget	2008 Estimated Actual	2009 Budget	2010 Budget
Sawyer Point Fund 318				
Revenue	895	895	750	800
Transfers In	-	-	-	-
Prior Year Cancellations	-	2	-	-
Prior Year Carryover	740	823	510	335
Resources	1,635	1,720	1,260	1,135
Operating Expenditures	901	907	925	945
Debt Service	-	-	-	-
Subtotal	901	907	925	945
Transfer to Capital	-	303	-	-
Expenses	901	1,210	925	945
Fund Balance	734	510	335	191

Description

Revenue to support the Sawyer Point Fund 318 is generated from waterfront fee-based programs, waterfront special activities and events, and concession purchases. In May of 1997, Jacor Broadcasting Corporation contracted with the Cincinnati Recreation Commission to produce Riverfest, Kidsfest, the All-American Birthday Party, and the Procter and Gamble Concert Series. This contractual arrangement reduces the expenses and net revenues associated with the Sawyer Point Fund.

Major Services

- Operation and maintenance of Central Riverfront
- Showboat Majestic
- Special events including Riverfest, Kidsfest, and concerts

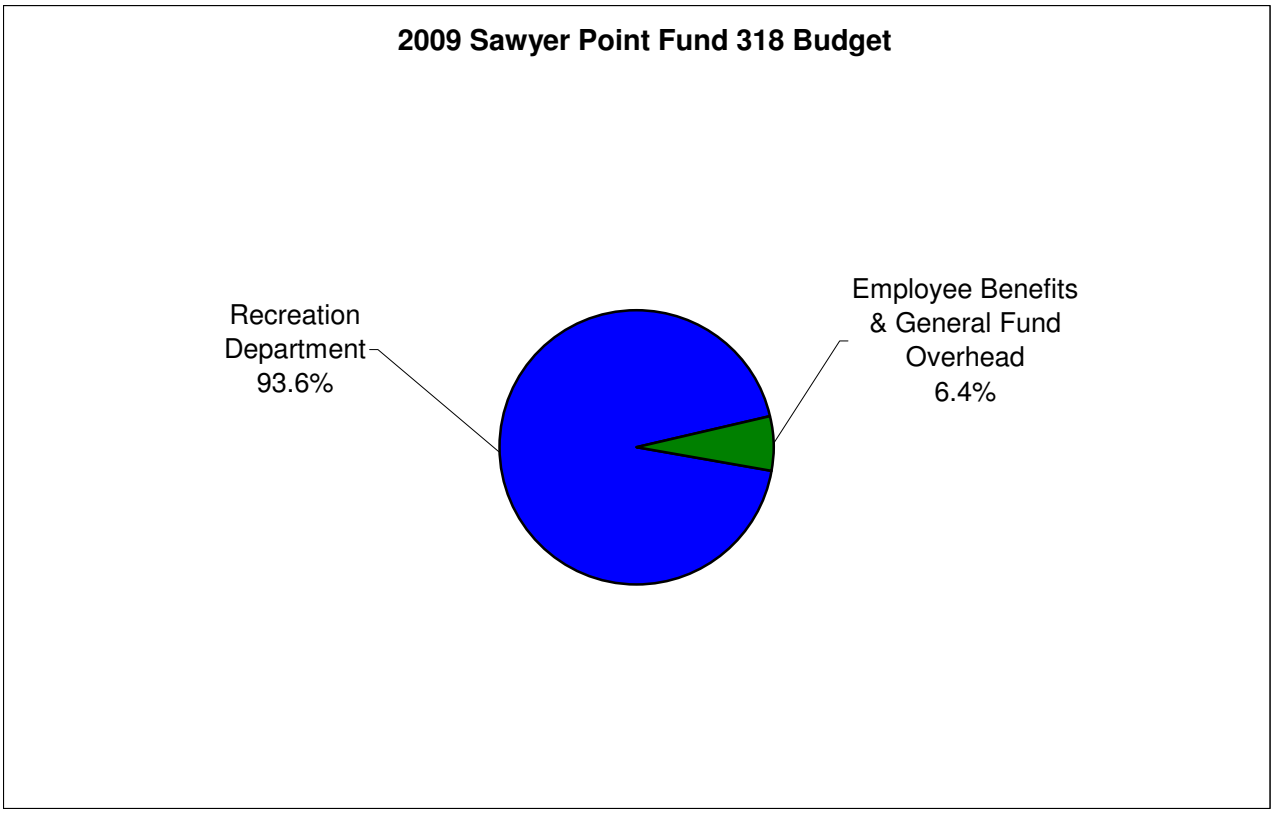
Revenues

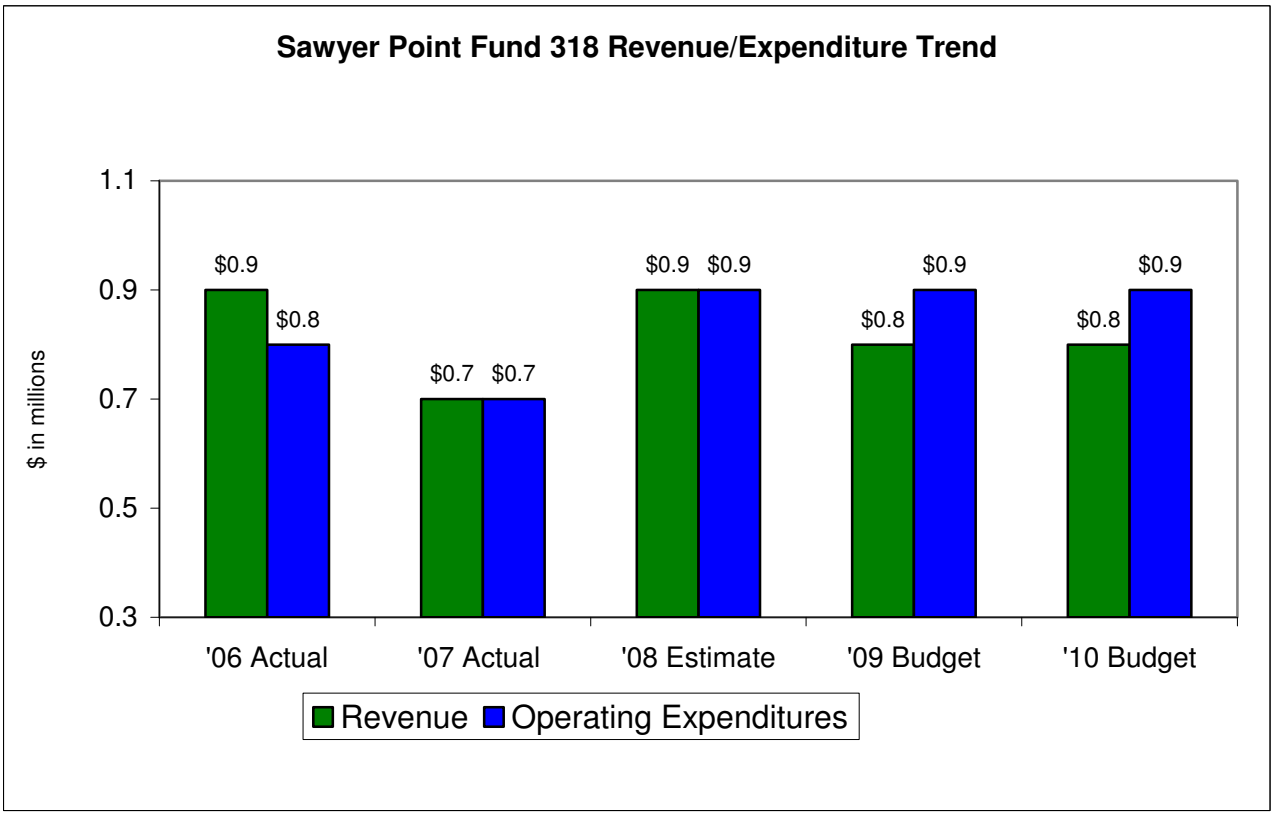
The revenue estimates for the Sawyer Point Fund 318 is $750,000 for 2009 which is a 16.2% decrease compared to the 2008 estimated actual amount and 2008 budget. The decrease is primarily the result of reduced parking and grants disbursements. The revenue estimate for 2010 is $800,000, which is a 6.7% increase over the 2009 budget amount.

Expenditures

The 2009 expenditure budget of $924,700 is an increase of 2.0% over the 2008 estimated actual amount and 2.6% over the 2008 budget. The increase is primarily the result of standard inflationary increases.

The 2010 expenditure budget of $944,540 is a 2.1% increase over the 2009 budget. The increase is the result of standard inflationary increases.


2009 Sawyer Point Fund 318 Budget
Recreation Department 93.6%
Employee Benefits & General Fund Overhead 6.4%


Sawyer Point Fund 318 Revenue/Expenditure Trend
$ in millions
1.1
0.9
0.7
0.5
0.3
$0.9
$0.8
$0.7
$0.7
$0.9
$0.9
$0.8
$0.9
$0.8
$0.9
'06 Actual
'07 Actual
'08 Estimate
'09 Budget
'10 Budget
Revenue
Operating Expenditures

RECREATION SPECIAL ACTIVITIES FUND 323

(In $000s)	2008 Budget	2008 Estimated Actual	2009 Budget	2010 Budget
Recreation Special Activities Fund 323				
Revenue	3,050	3,050	3,150	3,150
Transfers In	-	-	-	-
Prior Year Cancellations	-	39	-	-
Prior Year Carryover	411	645	584	489
Resources	3,461	3,734	3,734	3,639
Operating Expenditures	3,149	3,150	3,245	3,284
Debt Service	-	-	-	-
Subtotal	3,149	3,150	3,245	3,284
Transfer to Capital	-	-	-	-
Expenses	3,149	3,150	3,245	3,284
Fund Balance	312	584	489	355

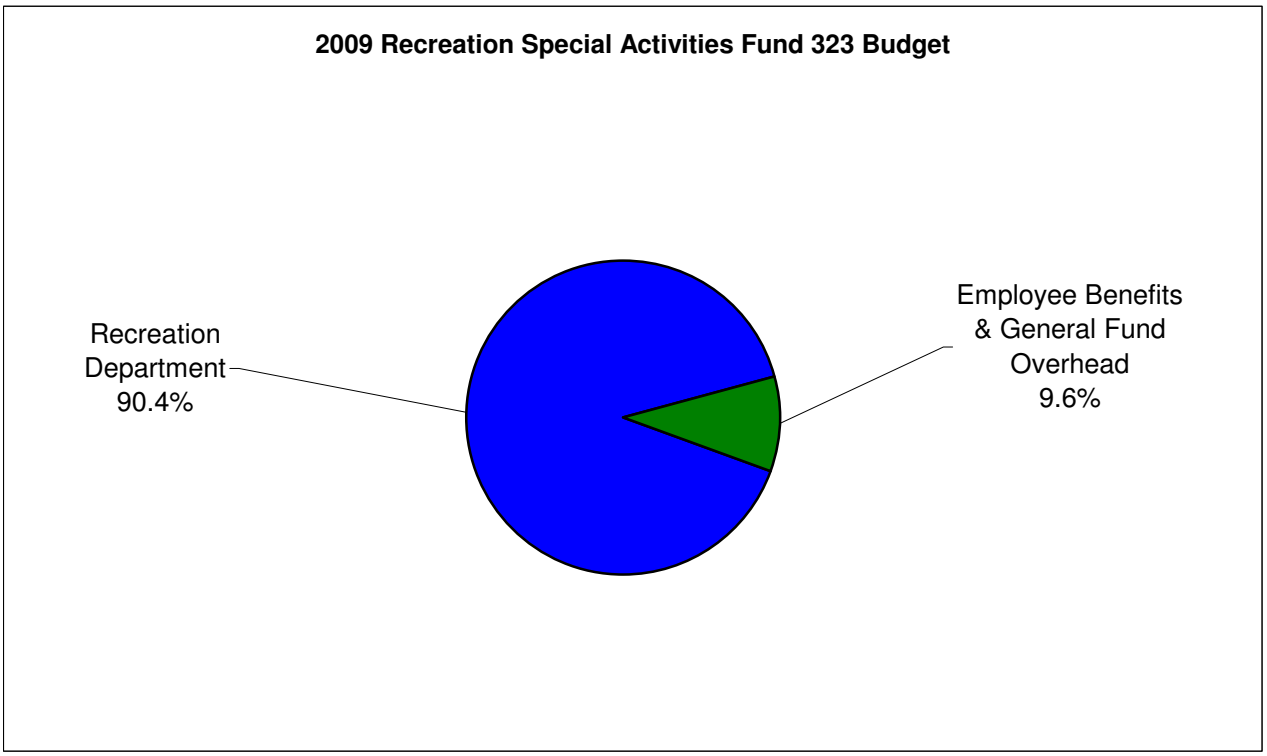
Description
Special Activities Fund 323 accounts for the receipts and operating expenditures of recreation facility rentals, day camps, swimming pools, Schmidt boat ramp, concessions, and Recreation Center contract classes.

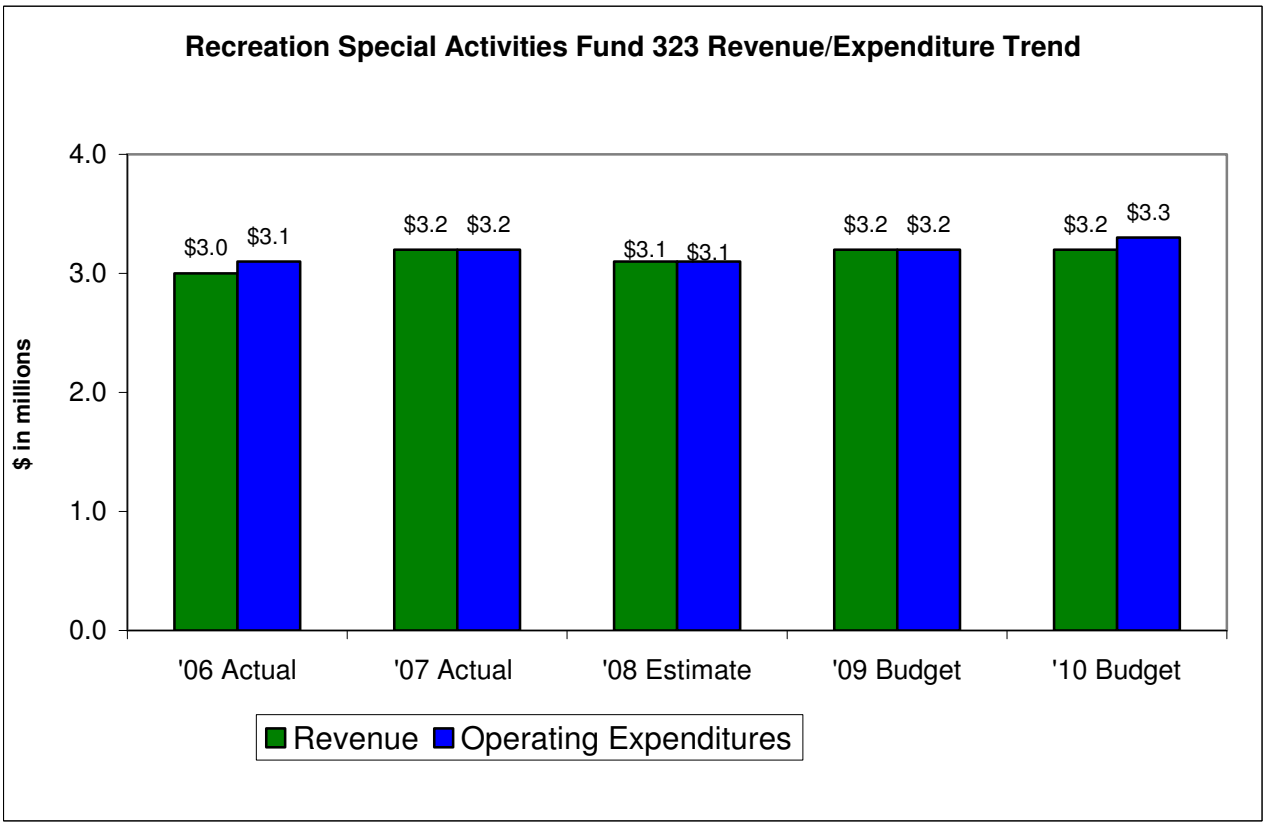
Major Services
- Citywide athletic programs
- Day and summer camps
- After school programs
- Swimming pools
- Recreation centers

Revenues
The revenue estimate for the Recreational Special Activities Fund 323 is $3,150,000 for 2009 and 2010, which represents an increase of $100,000, or 3.3%, over the 2008 estimated actual amount and 2008 budget. The increase is primarily the result of a slight increase in fees and increased usage.

Expenditures
The total 2009 expenditure budget of $3,245,470 is a 3.0% increase over the 2008 estimated actual amount and 2008 budget. This increase is primarily due to standard inflationary increases.

The 2010 expenditure budget of $3,283,720 is a 1.2% increase over the 2009 budget. This increase is primarily the result of standard inflationary increases and is partially offset by aligning the budget with anticipated expenses.


2009 Recreation Special Activities Fund 323 Budget
Recreation Department 90.4%
Employee Benefits & General Fund Overhead 9.6%


Recreation Special Activities Fund 323 Revenue/Expenditure Trend
$ in millions
4.0
3.0
2.0
1.0
0.0
$3.0
$3.1
$3.2
$3.2
$3.1
$3.1
$3.2
$3.2
$3.2
$3.3
'06 Actual
'07 Actual
'08 Estimate
'09 Budget
'10 Budget
Revenue
Operating Expenditures

HEALTH SERVICES FUND 395

(In $000s)	2008 Budget	2008 Estimated Actual	2009 Budget	2010 Budget
Health Services Fund 395				
Revenue	4,367	3,190	3,556	3,600
Transfers In	-	-	-	-
Prior Year Cancellations	-	-	-	-
Prior Year Carryover	476	751	115	188
Resources	4,843	3,941	3,671	3,788
Operating Expenditures	4,208	3,826	3,483	3,576
Debt Service	-	-	-	-
Subtotal	4,208	3,826	3,483	3,576
Transfer to Capital	-	-	-	-
Expenses	4,208	3,826	3,483	3,576
Fund Balance	635	115	188	212

Description

The Health Services Fund 395 receives revenue from Medicare, Medicaid, and other third party payments for services rendered by the City's health clinics to qualifying patients. This fund supports a policy of wellness and preventative health maintenance to serve the health needs of citizens.

Major Services

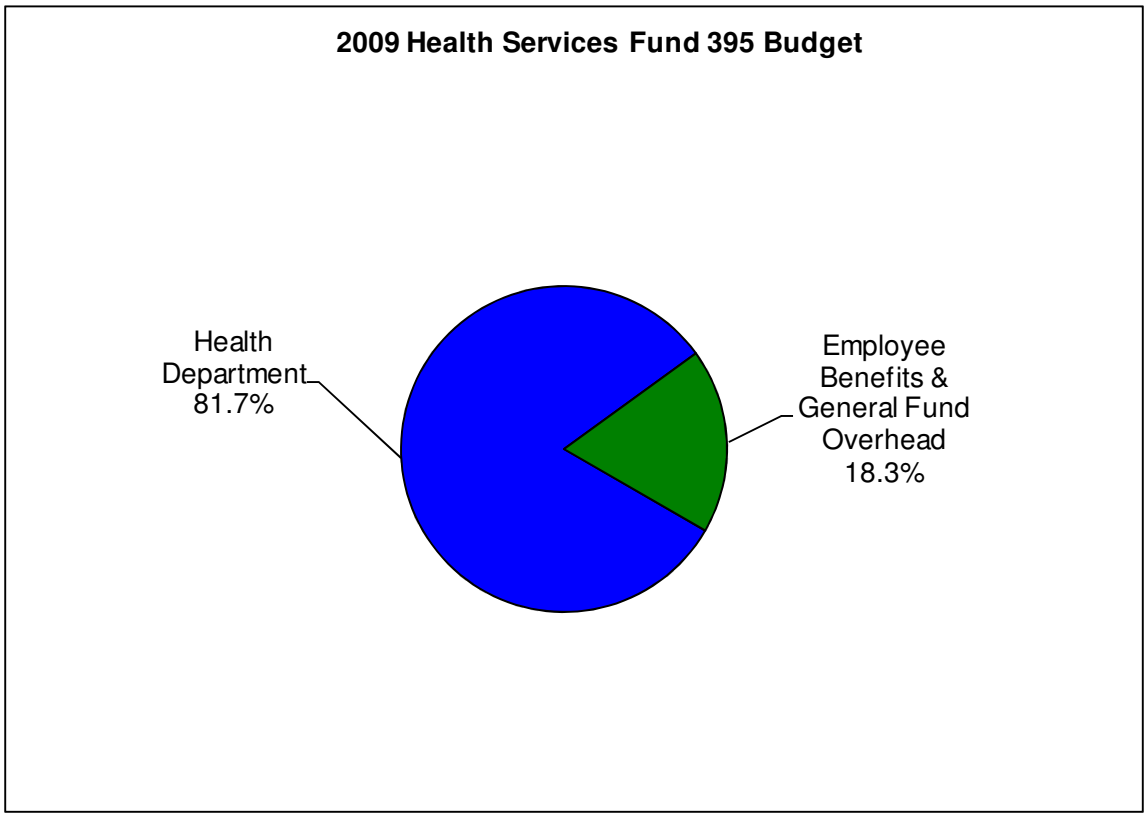
- Adult medical services
- Pediatric medical services
- Dental services
- OB/GYN services
- Laboratory testing
- Pharmaceutical services
- Nutritional services
- Social services

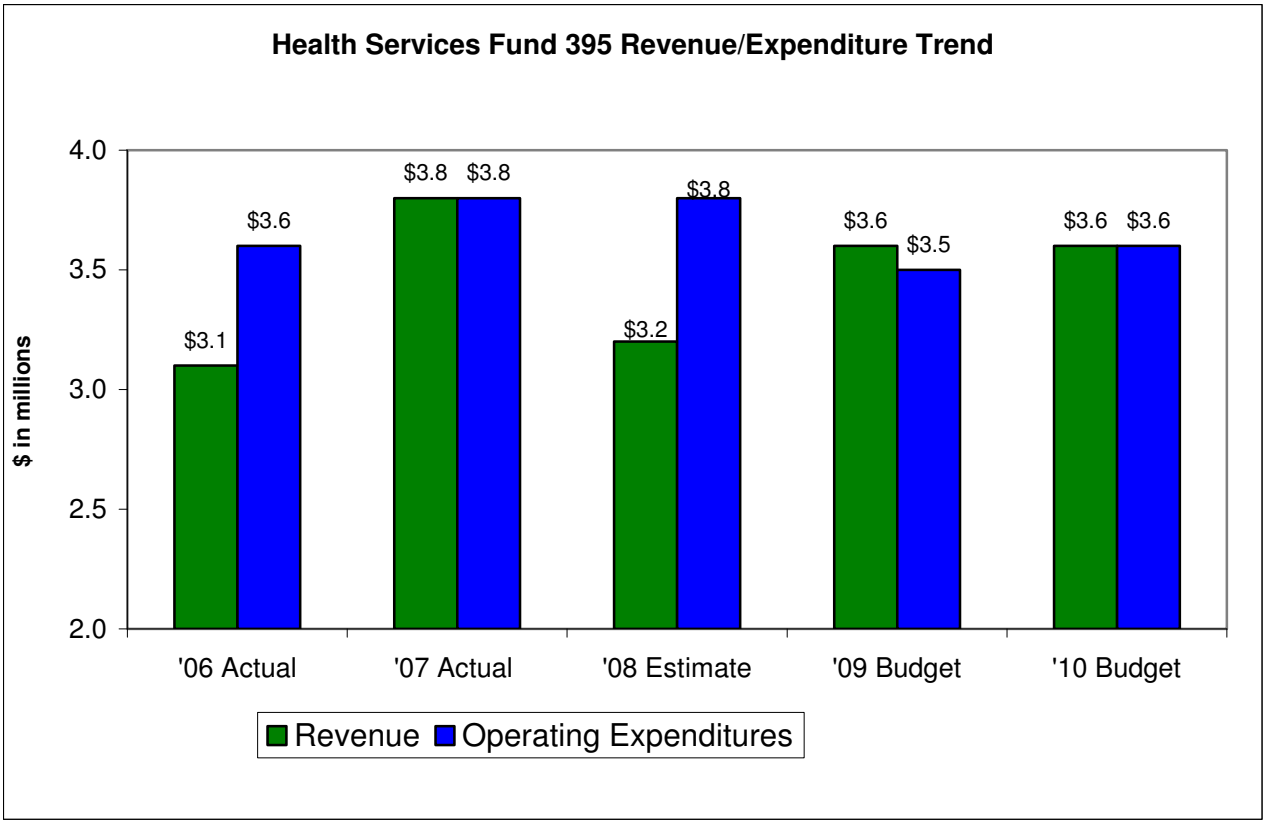
Revenues

The revenue estimate for the Health Services Fund 395 is $3,556,000 for 2009, which is a 11.5% increase over the 2008 estimated actual amount and a 18.6% decrease from the 2008 budget. The revenue estimate of $3,600,000 for 2010 is a 1.2% increase over the 2009 revenue estimate. These revenue estimates reflect operating without additional revenue generated by obtaining Federally Qualified Health Centers (FQHC) status. This revenue was previously anticipated in the 2008 budget.

Expenditures

The total 2009 expenditure budget of $3,482,930 for the Health Services Fund is a 9% decrease from the 2008 estimated actual amount and a 17.2% decrease from the 2008 budget. This decrease is the result of miscellaneous personnel reductions that are necessary in order to manage the fund balance. The total 2010 expenditure budget of $3,575,810 is a 2.7% increase over the 2009 budget. This increase is due to standard inflationary increases.


2009 Health Services Fund 395 Budget
Health Department 81.7%
Employee Benefits & General Fund Overhead 18.3%


Health Services Fund 395 Revenue/Expenditure Trend
$ in millions
4.0
3.5
3.0
2.5
2.0
$3.1
$3.6
$3.8
$3.8
$3.2
$3.8
$3.6
$3.5
$3.6
$3.6
'06 Actual
'07 Actual
'08 Estimate
'09 Budget
'10 Budget
Revenue
Operating Expenditures

CABLE COMMUNICATIONS FUND 424

(In $000s)	2008 Budget	2008 Estimated Actual	2009 Budget	2010 Budget
Cable Communications Fund 424				
Revenue	2,400	2,400	2,500	2,500
Transfers In	-	22	-	-
Prior Year Cancellations	-	66	-	-
Prior Year Carryover	1,113	1,886	1,585	877
Resources	3,513	4,374	4,085	3,377
Operating Expenditures	2,558	2,789	3,108	3,120
Debt Service	-	-	-	-
Subtotal	2,558	2,789	3,108	3,120
Transfer to Capital	-	-	100	150
Expenses	2,558	2,789	3,208	3,270
Fund Balance	955	1,585	877	107

Description

The franchise fee applied to Time Warner Cable's gross revenues from Cincinnati subscribers supports the Cable Communications Fund 424. The Fund supports the Office of Communications, which monitors the Time Warner Cable franchise and provides oversight of the Public & Education Access Contract. The Office of Communications also manages, operates, and produces programming for the City's government access channel 23 and the I-Net. The Fund also supports the Communication Technology Services section in the Regional Computer Center, which provides general City telecommunication services such as installation and repair of telephone equipment and fiber optic cable, and public safety radio and emergency communication systems.

Major Services

- Citywide telephone and voice mail systems
- Computer network support
- Citywide fiber optic network
- Police radio system
- Emergency communication services
- CitiCable government access channel and programs
- Monitoring of Time Warner Cable Contract
- Oversight of Public and Education Access Contract
- Administrate the I-Net
- Other general governmental services

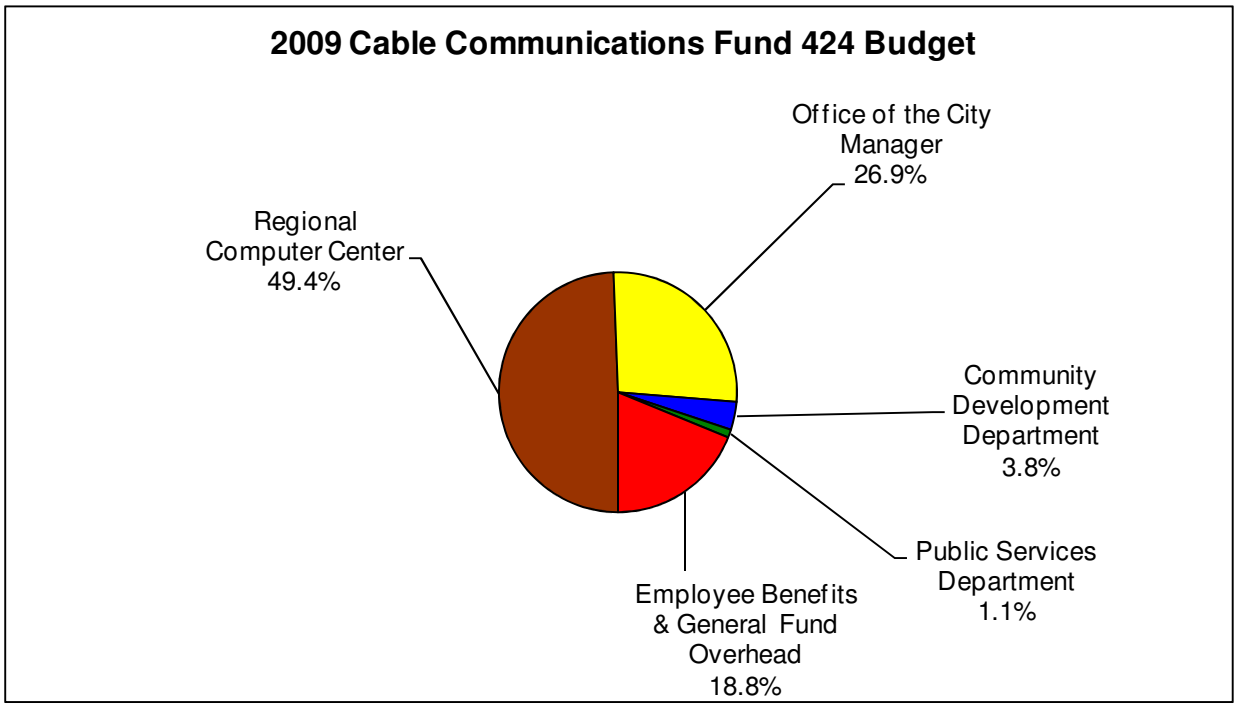
Revenues

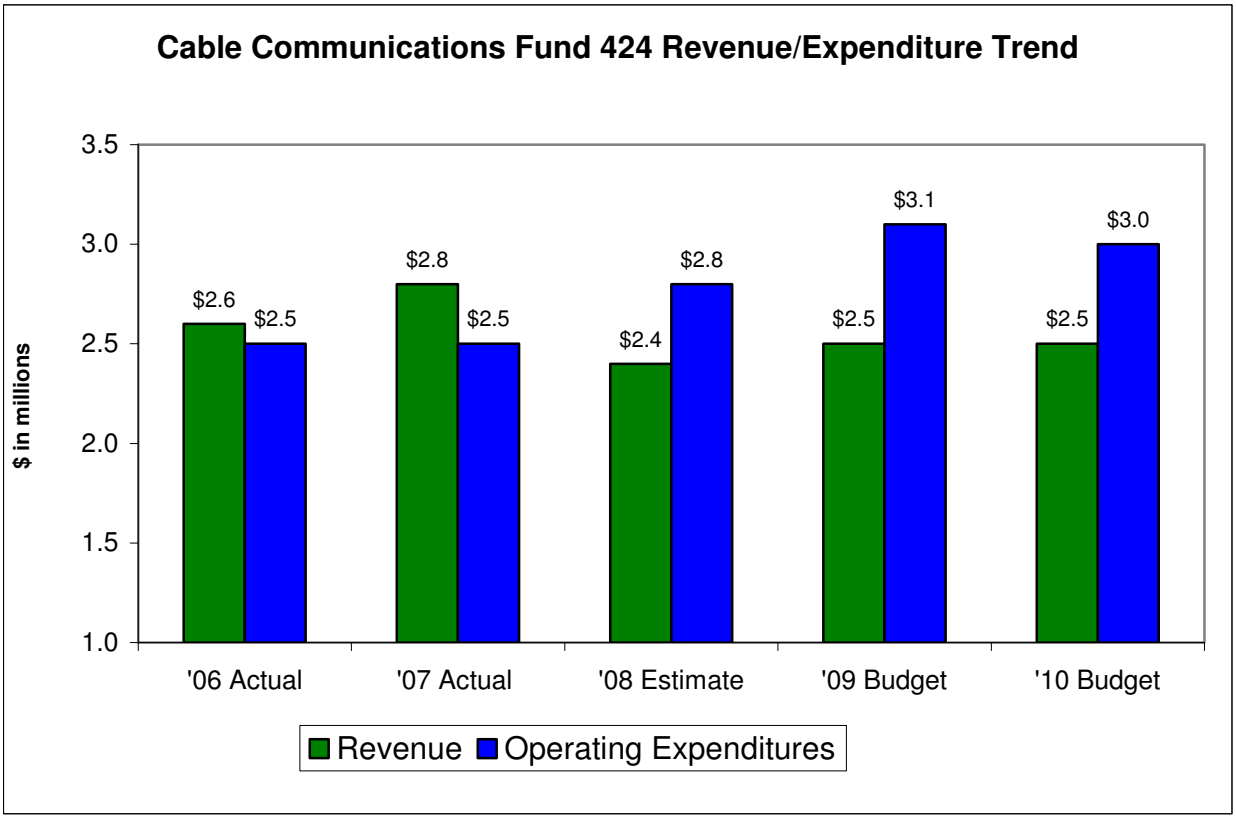
The revenue estimate for the Cable Communications Fund 424 is $2,500,000 for 2009 and 2010, which is a 4.2% increase over the 2008 estimated actual amount and the 2008 budget. Amend Subsection Senate Bill 117 was passed by the 127th Ohio General Assembly and signed by the Governor in June 2007. This bill restricts the base the franchise fee is calculated on. The base changes contained in this bill could effect future revenues, but the degree of the effect has not yet been seen.

Expenditures

The 2009 expenditures budget of $3,108,320 is an 11.5% increase over the 2008 estimated actual amount and a 21.5% increase over the 2008 budget. This increase from the 2008 budget is primarily due to increases in funding for Time Warner Cable lawsuit and electronic government (e-Gov) web enhancements.

The 2010 expenditure budget of $3,120,440 is a 0.4% increase over the 2009 budget. This increase is the result of standard inflation and from the removal of funding for the Time Warner Cable lawsuit.


2009 Cable Communications Fund 424 Budget
Office of the City Manager 26.9%
Regional Computer Center 49.4%
Community Development Department 3.8%
Public Services Department 1.1%
Employee Benefits & General Fund Overhead 18.8%


Cable Communications Fund 424 Revenue/Expenditure Trend
$ in millions
3.5
3.0
2.5
2.0
1.5
1.0
$2.6
$2.5
$2.8
$2.5
$2.4
$2.8
$2.5
$3.1
$2.5
$3.0
'06 Actual
'07 Actual
'08 Estimate
'09 Budget
'10 Budget
Revenue
Operating Expenditures

METROPOLITAN SEWER DISTRICT FUND 701

(In $000s)	2008 Budget	2008 Estimated Actual	2009 Budget	2010 Budget
Metropolitan Sewer District - Fund 701				
Revenue	194,240	194,140	210,740	230,000
Transfers In	-	-	-	-
Prior Year Cancellations	-	2,187	-	-
Prior Year Carryover	-	-	-	-
Resources	194,240	196,327	210,740	230,000
Operating Expenditures	108,479	108,479	115,641	118,911
Debt Services	70,176	70,176	74,130	82,000
Subtotal	178,655	178,655	189,771	200,911
Transfer to Capital Reserve	15,585	17,672	20,969	29,089
Expenses	194,240	196,327	210,740	230,000
Fund Balance	-	-	-	-

Description

Metropolitan Sewer District Fund 701 supports the management and operation of the Metropolitan Sewer District (MSD). MSD is run by the City on behalf of Hamilton County. User fees charged to customers fund operating expenses and capital improvements.

Major Services

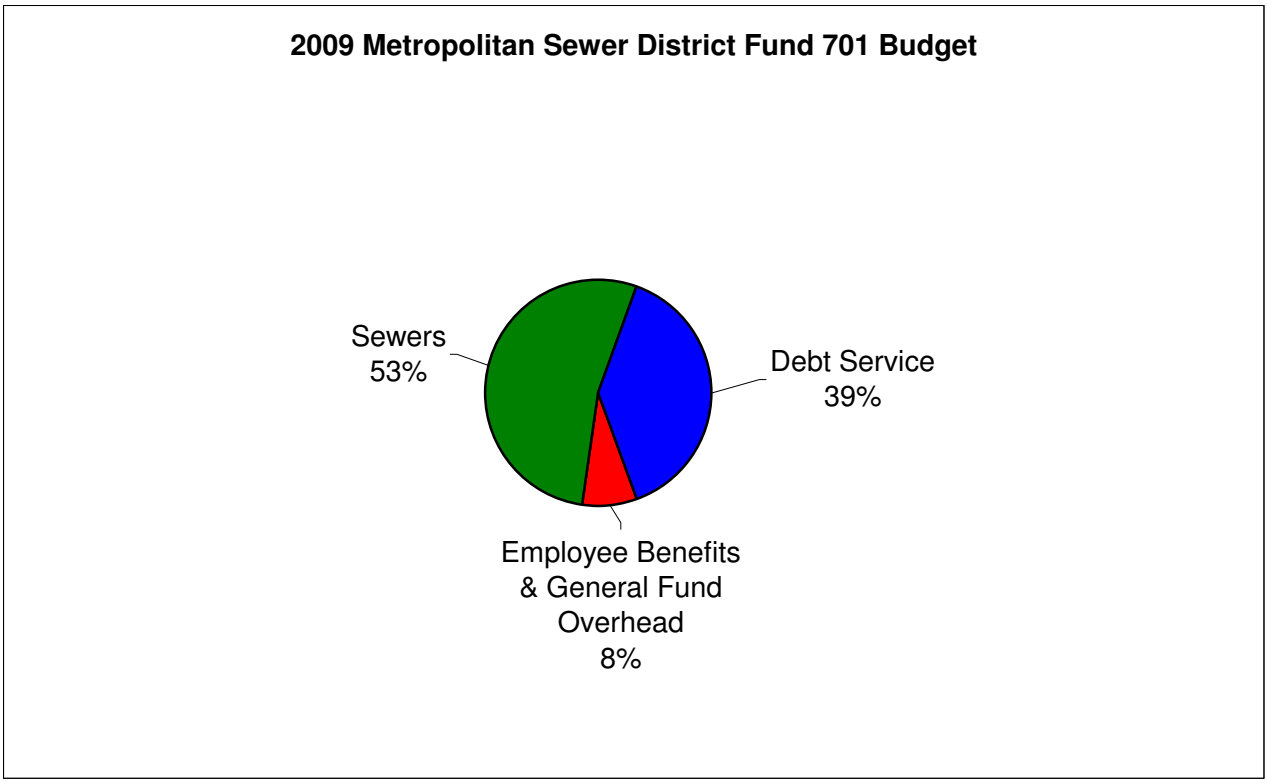
- Metropolitan Sewer District Administration
- Wastewater Treatment
- Wastewater Collection
- Industrial Waste Management
- Capital Improvement Planning and Implementation
- Engineering Services

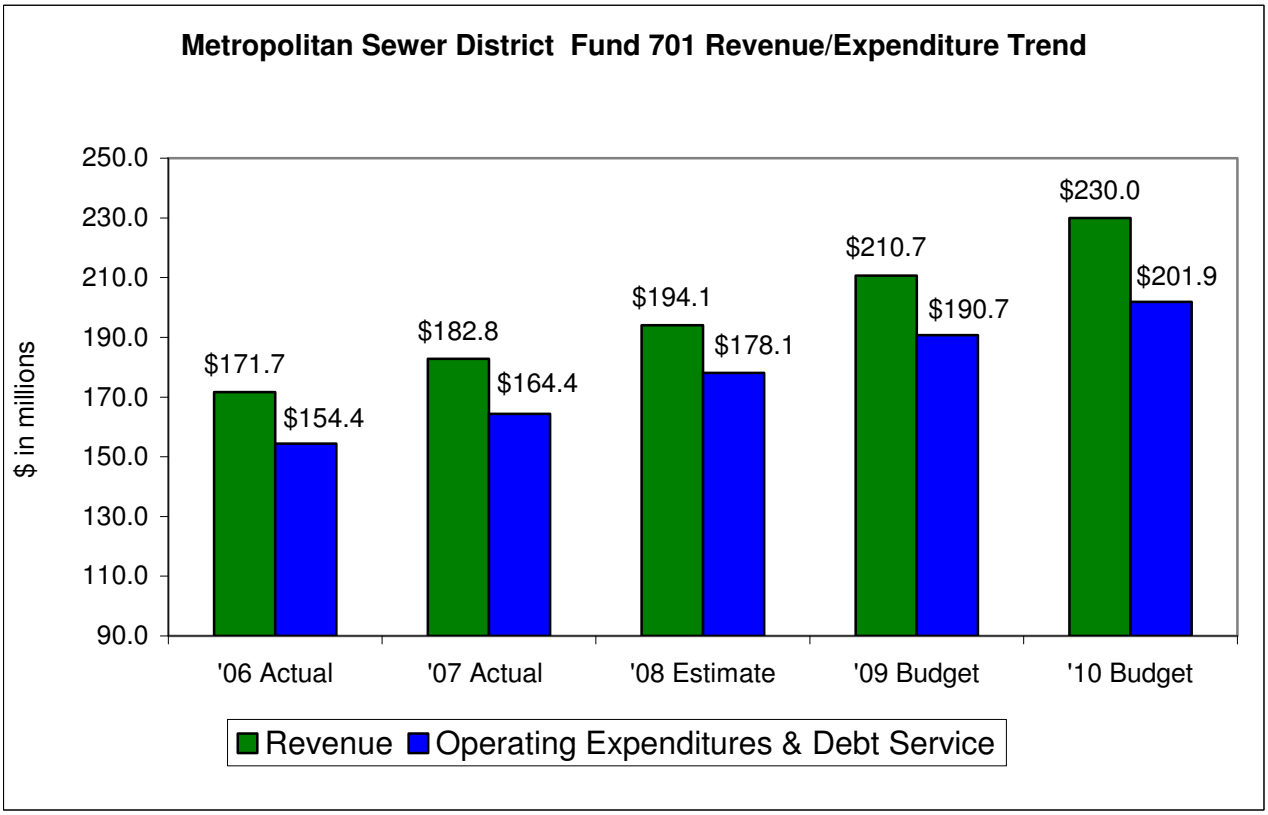
Revenues

The revenue estimate for the Metropolitan Sewer District Fund 701 is $210,740,000 for 2009, which is an 8.6% increase over the 2008 estimated actual amount and the 2008 budget. This increase is primarily due to the proposed 12.0% sewer rate increase in 2009. The revenue estimate of $230,000,000 for 2010 also assumes a 12.0% sewer rate increase. The rate increase supports the significant capital improvement requirements of the Global Consent Decree approved by the County and the City. The Consent Decree requires the Metropolitan Sewer District to minimize the discharge of sewage and untreated wastewater into the environment and to eliminate water-in-basement occurrences caused by public sewers.

Expenditures

The 2009 expenditure budget of $189,770,560, including debt service, is a 6.2% increase over the 2008 estimated actual amount and the 2008 budget. The change in operating expenditures is primarily due to the additional debt service of $3,953,890 and cost increases related to the Consent Decree. The 2010 expenditure budget of $200,910,880, including debt service, is a 5.9% increase over the 2009 budget. The change in operating expenditures is primarily due to wage and inflation increases and debt service.


2009 Metropolitan Sewer District Fund 701 Budget
Sewers
53%
Debt Service
39%
Employee Benefits
& General Fund
Overhead
8%


Metropolitan Sewer District Fund 701 Revenue/Expenditure Trend
$ in millions
250.0
230.0
210.0
190.0
170.0
150.0
130.0
110.0
90.0
$171.7
$154.4
$182.8
$164.4
$194.1
$178.1
$210.7
$190.7
$230.0
$201.9
'06 Actual
'07 Actual
'08 Estimate
'09 Budget
'10 Budget
Revenue
Operating Expenditures & Debt Service

INCOME TAX TRANSIT FUND 759

(In $000s)	2008 Budget	2008 Estimated Actual	2009 Budget	2010 Budget
Income Tax Transit Fund 759				
Revenue	45,686	45,686	46,607	47,990
Transfers In	-	9	-	-
Prior Year Cancellations	-	-	-	-
Prior Year Carryover	5,373	6,144	5,382	4,663
Resources	51,059	51,838	51,989	52,653
Operating Expenditures	46,390	46,357	47,226	47,751
Debt Service	-	-	-	-
Subtotal	46,390	46,357	47,226	47,751
Transfer to Capital	100	100	100	100
Expenses	46,490	46,457	47,326	47,851
Fund Balance	4,569	5,382	4,663	4,802

Description

The Income Tax Transit Fund 759 accumulates the proceeds of the 0.3% of the (2.1% total) Income Tax established for City transit needs. The City of Cincinnati has a contract with the Southwest Ohio Regional Transit Authority (SORTA) to operate the bus system. The City's Transit Fund, along with fare box receipts, Federal and State grants, and miscellaneous revenues, provide the resources for the SORTA budget. The Transit Fund also supports transportation-related functions within City departments.

Major Services

- Metro bus service
- Access service for the disabled
- Mass transportation administration and planning

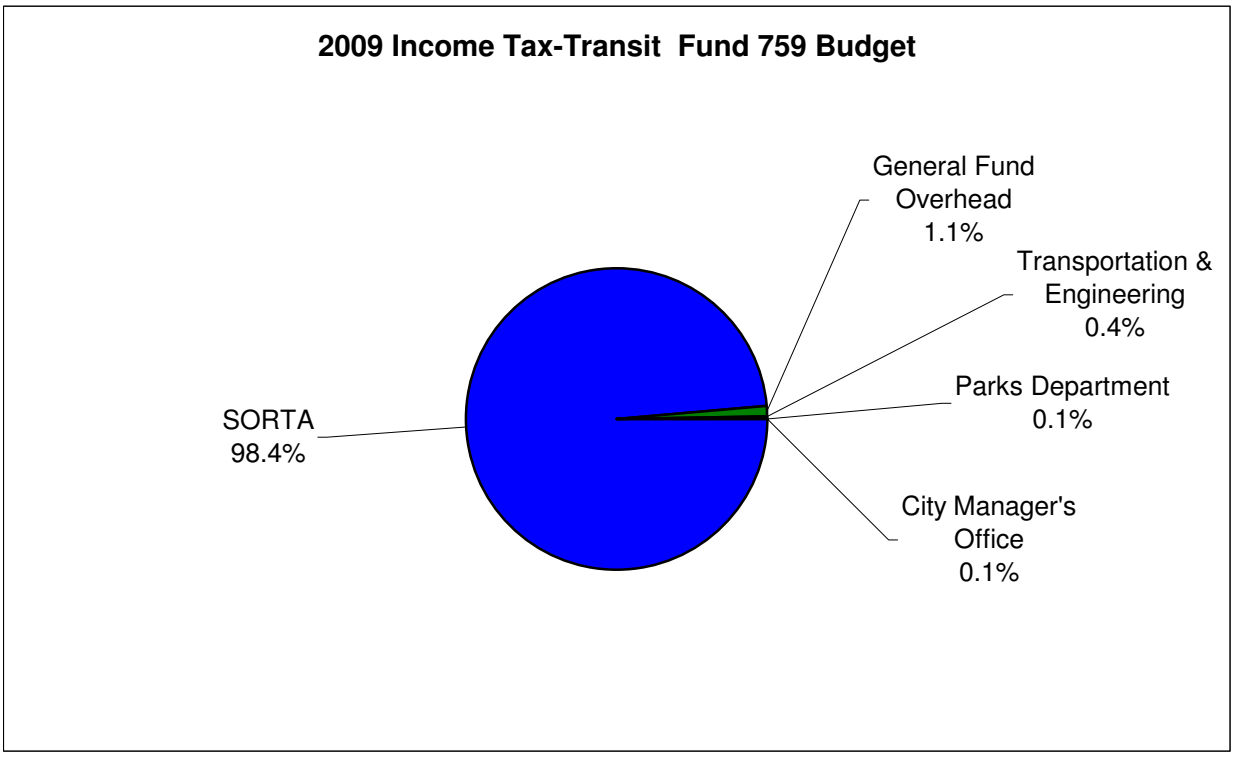
Revenues

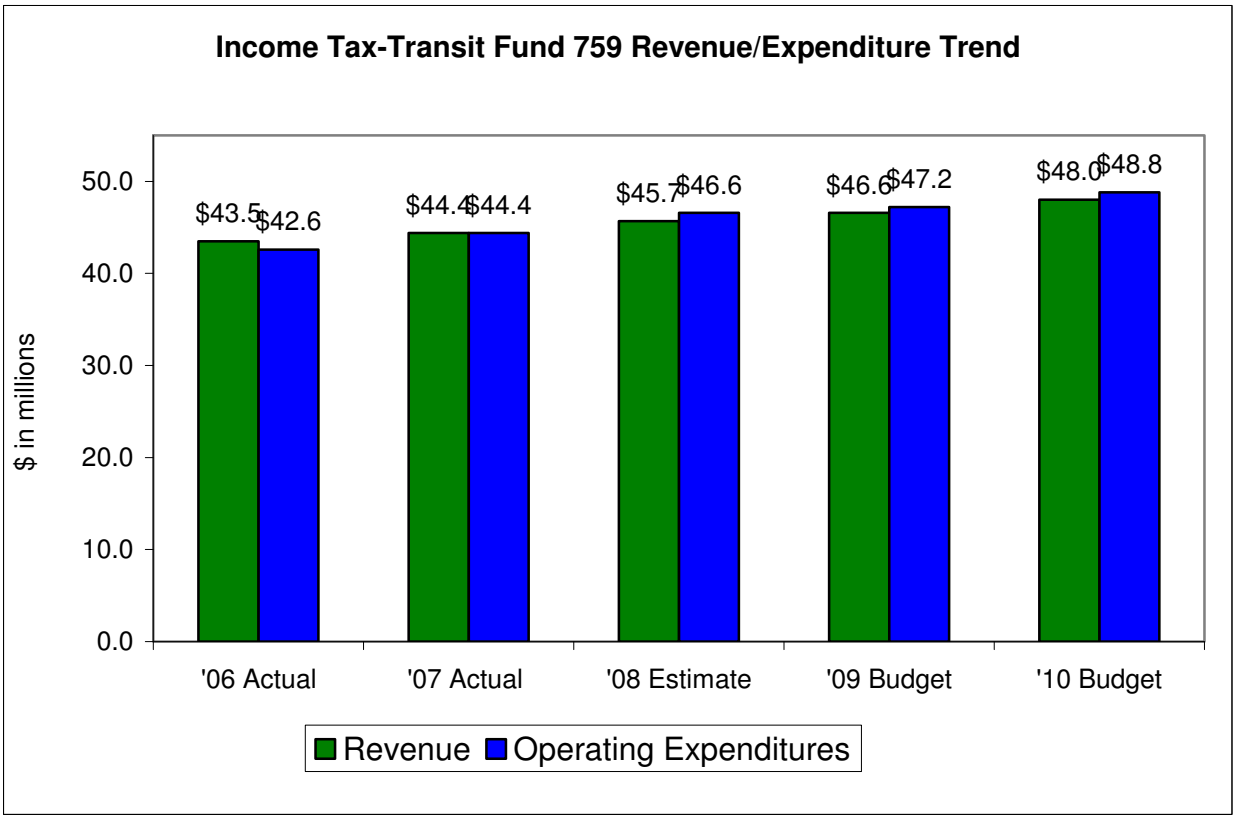
The revenue estimate for the Income Tax Transit Fund 759 is $46,606,630 for 2009, which is a 2.0% increase over the 2008 estimated actual amount and the 2008 budget. The revenue estimate for 2010 is $47,990,540, which is a 3.0% increase over the 2009 budget. These estimates are based on current rates and income tax collections.

Expenditures

The total 2009 expenditure budget of $47,225,930 is a 1.9% increase over the 2008 estimated actual amount and a 1.8% increase over the 2008 budget. The increase over the 2008 budget is related to inflationary increases for administration services. It should be noted that the 2009 appropriation budget ordinance for SORTA included funding for only three months. Additional appropriations to SORTA will be considered throughout the fiscal year.

The 2010 expenditure budget of $47,750,580 is a 1.1% increase over the 2009 budget. The 2010 expenditure budget reflects inflationary increases for administration services and maintains a sufficient balance in the Transit Fund.


2009 Income Tax-Transit Fund 759 Budget
General Fund Overhead 1.1%
Transportation & Engineering 0.4%
Parks Department 0.1%
City Manager's Office 0.1%
SORTA 98.4%


Income Tax-Transit Fund 759 Revenue/Expenditure Trend
$ in millions
50.0
40.0
30.0
20.0
10.0
0.0
$43.5
$42.6
$44.4
$44.4
$45.7
$46.6
$46.6
$47.2
$48.0
$48.8
'06 Actual
'07 Actual
'08 Estimate
'09 Budget
'10 Budget
Revenue
Operating Expenditures

CAPITAL BUDGET FUNDS

2009/2010 General Capital Budget

The 2009 General Capital Budget totals $63.4 million, which is a decrease of 2.8% from the 2008 General Capital Budget of $65.2 million. The 2010 General Capital Budget totals $63.5 million, which is an increase of 0.1% over the 2009 General Capital Budget.

The General Capital Budget is based on a six-year Capital Investment Plan. A six-year Capital Investment Program (CIP) is a plan for capital investment in Cincinnati's future through improving City streets, bridges, recreation facilities, parks, health facilities, and City buildings, all of which enhance the delivery of services and the quality of life in Cincinnati. The 2009-2014 CIP coordinates the financing and timing of improvements to maximize the value to the public.

A description of the significant General Capital highlights for the 2009/2010 Biennial Budget is contained in Part I – Budget Summary of this document. A description of the General Capital revenues and expenditures by category follows in Part II – Budget Basics. Detailed information on the 2009/2010 Biennial Capital Budget and 2009-2014 Capital Investment Program can be found in the Volume II – 2009-2014 Capital Investment Program.

2009/2010 Restricted Fund Capital Budget

The 2009/2010 Restricted Fund Capital Budget includes: 1) Enterprise and Restricted Capital Funds; 2) Matching Funds; and 3) Special Revenue Capital Funds. The Restricted Fund Capital Budget is also based on the six-year Capital Investment Plan. As presented in the following table, the 2009 Restricted Fund Capital Budget totals $338.6 million, which is a 58.7% increase over the 2008 Restricted Fund Capital Budget of $213.4 million. The 2010 Restricted Fund Capital Budget totals $205.4 million, a 39.3% decrease from the 2009 Restricted Fund Capital Budget. The increase in 2009 when compared to 2008 can be attributed to a $94.6 million increase in Metropolitan Sewer District projects, an $8.5 million decrease in Greater Cincinnati Water Works projects, and a net increase of $39.2 million for Matching Funds for road improvement projects and Federal Aviation Administration (FAA) eligible projects at Lunken Airport. This increase for Matching Funds is primarily related to an increase of $36.0 million in Federal grant funds for the Waldvogel Viaduct Replacement project.

Restricted Capital Funds

(In $000s)	2008 Budget	2009 Budget	2010 Budget
Enterprise and Restricted Capital Funds	$206,923	$292,839	$203,215
Matching Funds	$5,210	$44,405	$1,645
Special Revenue Capital Funds	$1,225	$1,390	$577
Total Restricted Capital Funds	$213,358	$338,634	$205,437

The 39.3% decrease from the 2009 Restricted Fund Capital Budget to the 2010 Restricted Fund Capital Budget can be attributed to a net decrease of $90.4 million in Restricted Capital Funds due to a decrease of $98.8 million in Metropolitan Sewer District projects, an increase of $9.4 million in Greater Cincinnati Water Works projects, and a net decrease of $1.0 million in other restricted funds. This decrease in Restricted Capital Funds is offset by a net decrease of $42.8 million in Matching Funds. This decrease in Matching Funds results primarily from the elimination of matching funding for the Waldvogel Viaduct Replacement project in 2010.

A description of the significant Restricted Fund Capital highlights for the 2009/2010 Biennial Budget is contained in Part I – Budget Summary of this document. A description of the Enterprise Funds expenditures, the Matching and Special Revenue Funds resources, and the 2009/2010 Capital Budget Impact on the Operating Budget follows in this Part of the document.

GENERAL CAPITAL FUND 980

(In $000s)	2008 Budget	2009 Budget	2010 Budget
General Capital - Fund 980			
Program Resources			
Tax-Supported Bonds	$25,000	$21,925	$22,000
Southern Railway Note Proceeds	17,250	17,300	17,646
Income Tax	12,295	13,303	13,090
Income Tax Supported Debt	10,000	10,000	10,000
Reprogramming	700	630	500
Blue Ash Airport Sale Proceeds	0	250	250
Resources	$65,245	$63,408	$63,486
Program Expense			
Debt Service Payments	$1,000	$1,000	$1,000
Economic Development	6,350	4,131	3,533
Environment	165	336	190
Equipment	8,048	12,289	10,978
Housing & Neighborhood Development	3,479	2,713	3,562
Infrastructure (Smale Commission)	39,145	37,261	39,021
New Infrastructure	7,058	5,678	5,202
Expenditures	$65,245	$63,408	$63,486
Resources Minus Expenses	$0	$0	$0

Description

The General Capital Budget provides for the purchase or improvement of City assets, including construction or rehabilitation which provides an asset for the City's use, or increases the value of an exiting asset or extends the asset's useful life. A capital improvement is expected to have a useful life of at least five years and a minimum cost of $10,000.

Major Services

- City Infrastructure Upgrades
- Debt Service Payments
- Equipment Replacements/Improvements
- Environmental Remediation
- Economic Development Projects
- Housing & Neighborhood Development Projects
- New City Facilities

Revenues

General Capital improvements are primarily funded by property tax-supported bond proceeds, Southern Railway note proceeds, earmarked income tax receipts, and earmarked income tax-supported debt. Property tax-supported bond proceeds amount to $21,925,000 in 2009, a decrease of 12.3% from the 2008 total of $25,000,000, and $22,000,000 in 2010, which is a 0.3% increase over the 2009 amount. Southern Railway note proceeds total

$17,300,000 in 2009, which is a 0.3% increase over the 2008 total of $17,250,000, and $17,646,000 in 2010, which is a 2% increase over 2009. Income tax receipts total $13,303,000 in 2009, which is an 8.2% increase over the 2008 total of $12,295,000, and $13,090,000 in 2010, which is a 1.6% decrease from 2009. Proceeds from income tax-supported debt total $10,000,000 in both 2009 and 2010, which matches the amount in 2008. In addition to the major resource categories listed above, the General Capital Budget also includes reprogramming resources totaling $630,400 in 2009 and $500,000 in 2010 and Blue Ash Airport sale proceeds in the amount of $250,000 in both 2009 and 2010.

Total General Capital Budget resources for 2009 amount to $63,408,400, a 2.8% decrease from the 2008 budget of $65,245,000. For 2010, General Capital Budget resources total $63,486,000, a 0.1% increase over the 2009 General Capital Budget amount.

Expenditures

General Capital Budget projects are divided into seven expenditure categories: Debt Service Payments, Economic Development, Environment, Equipment, Housing and Neighborhood Development, Infrastructure (Smale Commission), and New Infrastructure. These categories are highlighted below.

Debt Service Payments include one project established to retire debt for the Convention Center Expansion project. For both 2009 and 2010, a total of $1,000,000 is included for this Debt Service Payment project. Economic Development projects include neighborhood business district projects, and neighborhood and downtown development projects. The 2009 General Capital Budget includes $4,130,700 for Economic Development projects, a 34.9% decrease from the 2008 amount of $6,349,800. For 2010, Economic Development projects total $3,533,200, a 14.5% decrease from 2009. A total of $336,000 is included in the 2009 General Capital Budget for environmental projects, a 103.6% increase over the 2008 budget amount of $165,000. Environmental projects for 2010 total $190,000, which is a 43.5% decrease from the 2009 amount.

The 2009 General Capital Budget includes $12,289,500 for equipment replacements and improvements such as the City fleet and information systems technology acquisitions and enhancements. The 2009 amount is a 52.7% increase over the 2008 budget amount of $8,047,700. The 2010 equipment total of $10,978,200 is 10.7% less than 2009.

A total of $2,713,400 for Housing and Neighborhood Development projects is included in the 2009 General Capital Budget, which is a 22.0% decrease from the 2008 budget amount of $3,479,000. The majority of the projects in this category support neighborhood-based housing development. For 2010, Housing and Neighborhood Development projects total $3,562,000, a 31.3% increase over the 2009 amount.

Infrastructure, the City's largest General Capital Budget component with projects that support the improvement and rehabilitation of City streets and various City facilities, totals $37,260,700 in the 2009 General Capital Budget. The 2009 total is a 4.8% decrease from the 2008 budget amount of $39,145,500. The 2010 total is $39,020,300, a 4.7% increase over the 2009 budget amount.

The New Infrastructure expenditure category was added during the development of the 1997/1998 Biennial General Capital Budget to distinguish between new capital improvements and the Infrastructure category, which includes only the renovation and replacement of existing City assets. For 2009, New Infrastructure projects total $5,678,100, compared to $7,058,000 in the 2008 General Capital Budget, representing a 19.6% decrease. For 2010, a total of $5,202,300 is included for New Infrastructure projects, which is an 8.4% decrease compared to 2009.

RESTRICTED FUND CAPITAL BUDGET

Enterprise and Restricted Capital Funds

(In $000s)	2008 Budget	2009 Budget	2010 Budget
Enterprise and Restricted Capital Funds			
Parking System	$700	$380	$450
Convention Center	570	230	537
General Aviation	505	520	536
Stormwater Management	1,517	1,875	1,250
Telecommunications Services	30	80	30
Cable Communications	0	100	150
Metropolitan Sewer District	141,648	236,230	137,442
Water Works	61,853	53,324	62,720
Income Tax-Transit	100	100	100
Expenditures	$206,923	$292,839	$203,215

Description

Resources for the restricted fund capital projects come primarily from fees and charges. After operating and maintenance costs, current debt service, and reserve requirements are covered, the remaining available funds are used for capital purposes. The table details the 2008, 2009, and 2008 budgets for the funds that comprise the Restricted Fund Capital Budget.

The 2009 Restricted Fund Capital Budget totals $292,838,600, a 41.5% increase over the 2008 budget of $206,923,400. The 2010 Restricted Fund Budget totals $203,214,600, a 30.6% decrease from 2009.

Parking System

The Parking System restricted capital fund totals $380,000 in 2009, a 45.7% decrease from the 2008 budget of $700,000. For 2010, the Parking System restricted capital budget totals $450,000, an 18.4% increase over 2009. Parking System capital projects include parking facility structural maintenance, repair and renovation, and equipment replacement and upgrades.

Convention Center

The restricted capital fund supporting the Convention Center totals $230,000 in 2009 and $536,800 in 2010. The 2009 budget represents a decrease of 59.6% from the 2008 amount and the 2010 budget is 133.4% greater than the 2009 budget. Convention Center capital projects provide funding for improvements to and capital maintenance of the newly renovated and expanded Duke Energy Center.

General Aviation

For 2009, the General Aviation restricted capital fund totals $520,100, a 3.0% increase over the 2008 budget of $505,000. The 2010 General Aviation restricted capital fund budget totals $535,700, which is a 3.0% increase over 2009. General Aviation capital projects include local matching funds to support Federal Aviation Administration (FAA) funded projects, various

facility and infrastructure improvement projects at the Lunken Airport, and a noise abatement project at Lunken Airport.

Stormwater Management

The Stormwater Management restricted capital fund totals $1,875,000 in 2009, a 23.6% increase over the 2008 budget of $1,517,400. For 2010, the Stormwater Management restricted capital fund budget totals $1,250,000, which is a 33.3% decrease from the 2009 Stormwater Management capital budget. Stormwater Management capital projects include improvements at the Barrier Dam, the Guerly Road Outlet to Sunset Drainage Improvement project, the Hartwell Community Drainage Improvement project, and various other projects designed to improve the flow of stormwater.

Telecommunications Services

For 2009, the capital budget for the Telecommunications Services Fund totals $80,000, which is a 166.7% increase over the 2008 total of $30,000. For 2010, the Telecommunications Services Fund capital budget totals $30,000, representing a 62.5% decrease from the 2009 budget. Telecommunications Services Fund projects support the purchase and upgrade of telephone system and radio communications equipment.

Cable Communications

The Cable Communications restricted capital fund totals $100,000 in 2009 and $150,000 in 2010, which is a 50% increase over the 2009 budget. The 2008 capital budget did not include projects in this fund. Over the 2009/2010 biennium, this fund will support the Citicable Studio Renovations project and the Council Chambers Video Production System project.

Metropolitan Sewer District

The Metropolitan Sewer District (MSD) restricted capital fund totals $236,229,500 in 2009, which is a 66.8% increase over the 2008 budget of $141,648,200. For 2010, the MSD restricted fund capital budget totals $137,442,100, a 41.8% decrease from 2009. Metropolitan Sewer District capital projects include wastewater plant improvements and the construction, replacement and/or rehabilitation of sewers. The increase in the 2009 capital budget results primarily from additional expenses for the Wet Weather Program.

Water Works

For 2009, the Water Works restricted capital fund totals $53,324,000, a 13.8% decrease from the 2008 budget of $61,853,000. The 2010 Water Works restricted fund capital budget totals $62,720,000, a 17.6% increase over the 2009 budget. Water Works capital projects include new water mains, the replacement of existing water mains, and tank and reservoir improvements.

Income Tax - Transit

The restricted funds capital budget for the Income Tax – Transit Fund totals $100,000 for both 2009 and 2010, which matches the 2008 amount. The Income Tax – Transit restricted funds capital budget includes projects related to the acquisition of real property, planning and environmental services related to the reuse of existing railroad corridors.

RESTRICTED FUND CAPITAL BUDGET

Matching and Special Revenue Capital Funds

(In $000s)	2008 Budget	2009 Budget	2010 Budget
Matching and Special Revenue Capital Funds			
State – Federal – County Roads & Bridges	$4,560	$44,255	$1,495
Federal Aviation Administration	650	150	150
Special Housing Permanent Improvement Fund	1,225	1,390	577
Resources	$6,435	$45,795	$2,222

Description

The City receives Federal grants, matching funds and also manages State and County funds to improve the City's roads and bridges. Federal funds include Federal Aviation Administration (FAA) funds for local projects. The Special Housing Permanent Improvement Fund (SHPIF), which receives revenue from net rental income and tax increment payments, provides funds for the City's New Housing Program. This program supports the development of new market rate housing in the City.

The 2009 Restricted Fund Capital Budget for matching and special revenue capital funds totals $45,795,000, representing a 611.7% increase over the 2008 budget. This change is related to an increase of $36.0 million in Federal grant funding that is expected in 2009 for the Waldvogel Viaduct Replacement project. For 2008, a total of $2,221,560 is included for matching and special revenue capital funds, which is a decrease of 95.1% from the 2009 budget.

This decrease results from the loss of Federal grant funding for the Waldvogel Viaduct Replacement project, as well as a decrease in Special Housing Permanent Improvement Fund (SHPIF) resources. The decrease is SHPIF resources is due to the expiration of tax increment financing payments from the Westin/Star TIF.

IMPACT OF 2009-2014 CAPITAL INVESTMENT PROGRAM ON THE OPERATING BUDGET

The Capital Investment Program (CIP) has a direct and significant impact on the Operating Budget. A major factor in this relationship is the debt service costs in the Operating Budget for bonds issued for capital projects that require long-term financing. The 2009 Approved Operating Budget includes a total of $185.7 million in debt service expenses: $76.2 million related to the General Capital Budget and $109.5 million related to the Restricted Funds Capital Budget. Debt service costs totaling $184.3 million are included in the 2010 Approved Operating Budget: $64.0 million for the General Capital Budget and $120.3 million for the Restricted Funds Capital Budget (see following table).

2009/2010 Approved Capital Budget
Debt Service in the Operating Budget

Fund	2009 Debt Service	2010 Debt Service
Bond Retirement *	$76,227,130	$64,029,180
Restricted Funds Capital	$109,502,870	$120,275,480
Total	$185,730,000	$184,304,660

* The Bond Retirement Fund is utilized to pay the debt service on general obligation bonds and notes issued to raise funding for General Capital improvement projects.

When a capital project is developed, the new operating or maintenance costs associated with that new project are determined and this impact on the Operating Budget is considered before project commitments are made. Conversely, any savings to the Operating Budget are also considered when developing a new capital project. The construction of a new police station may generate increased maintenance costs, for example, because the new facility may be larger than the old facility, requiring more telecommunication and computer services. However, these increased costs may be offset by reduced utility costs, resulting from energy efficient doors, windows, and construction materials. The following report summarizes the estimated net operating and maintenance costs or savings associated with the 2009-2014 Approved CIP.

Operating Budget Impact
2009-2014 Capital Improvement Program
Net Operating and Maintenance Costs or Savings (Estimated)

Note: Positive figures indicate Operating Budget additional costs; negative figures indicate savings.

Department of Community Development

Capital Project: Hazard Abatement/Demolition Program 2009-2014 CIP Project Funding: $1,707,700	Estimated Impact on Operating Budget Per Year					
	2009	2010	2011	2012	2013	2014
	(14,000)	(7,000)	(10,000)	(19,000)	(12,500)	(12,500)

Description of Operating Impact
Funding for building demolition will save City resources by eliminating unnecessary costs associated with barricading those same buildings.

Description of Non-Financial Impact
This project will improve public health and safety by demolishing hazardous structures.

Department of Health

Capital Project: IT Equipment 2009-2014 CIP Project Funding: $340,200	Estimated Impact on Operating Budget Per Year					
	2009	2010	2011	2012	2013	2014
	(85,000)	(438,000)	(481,000)	(510,000)	(510,000)	(510,000)

Description of Operating Impact
This project will improve information technology equipment in the Department of Health, which will increase revenue collection and reduce operating costs. The estimated savings and increased revenue will be partially offset by increased non-personnel expenses related to software licensing and maintenance costs.

Description of Non-Financial Impact
This project will improve health center patient satisfaction and quality of life outcomes.

Department of Parks

Capital Project: Cincinnati Riverfront Park 2009-2014 CIP Project Funding: $11,000,000	Estimated Impact on Operating Budget Per Year					
	2009	2010	2011	2012	2013	2014
			400,000	550,000	650,000	700,000

Description of Operating Impact
The new park will be built over the next 8-10 years and will cost $1.4 million a year to maintain when buildout is completed.

Description of Non-Financial Impact
This project will stimulate the local and regional economy and provide for improved economic development which will bring in additional tax revenues.

Operating Budget Impact
2009-2014 Capital Improvement Program
Net Operating and Maintenance Costs or Savings (Estimated)

Note: Positive figures indicate Operating Budget additional costs; negative figures indicate savings.

Department of Police

Capital Project:	Estimated Impact on Operating Budget Per Year					
	2009	2010	2011	2012	2013	2014
Total Containment Steel Funnel Trap 2009-2014 CIP Project Funding: $146,000		(5,000)	(5,000)	(5,000)	(5,000)	(5,000)

Description of Operating Impact
The elimination of maintenance on the current dirt backstop will lead to an estimated savings of $5,000 per year.

Description of Non-Financial Impact
This project will improve the environmental condition of the target range by capturing the lead from bullets with the steel funnel trap.

Department of Regional Computer Center

Capital Project:	Estimated Impact on Operating Budget Per Year					
	2009	2010	2011	2012	2013	2014
Electronic Gov't (eGov) Web Enhancement 2009-2014 CIP Project Funding: $1,337,500	50,000	50,000	50,000	50,000	50,000	50,000

Description of Operating Impact
The operating budget would need to increase by $50,000 per year to support the entire eGov web team staff, equipment, licenses, maintenance, and services as the development is completed.

Description of Non-Financial Impact
This project will improve customer satisfaction and interaction.

Capital Project:	Estimated Impact on Operating Budget Per Year					
	2009	2010	2011	2012	2013	2014
Active Directory / Server Consolidation 2009-2014 CIP Project Funding: $631,300		4,500	17,500	17,500	17,500	17,500

Description of Operating Impact
This project consolidates data, software, and hardware previously held within individual City department servers into a single platform with centralized support. Licensing and maintenance will cost $4,500 the second year and then increase to $17,500 annually thereafter.

Description of Non-Financial Impact
The consolidation of department software and hardware will allow City departments to access their server data in the event of a catastrophic failure.

Department of Sewers

Capital Project:	Estimated Impact on Operating Budget Per Year					
	2009	2010	2011	2012	2013	2014
Eastern Delta Sewer Separation Phase 2 2009-2014 CIP Project Funding: $19,950,300	(38,500)	(38,500)	(38,500)	(38,500)	(38,500)	(38,500)

Description of Operating Impact
This project will decrease maintenance costs at the Combined Sewer Overflows (CSOs) and at the Delta Avenue Pump Station by an average of $38,500 per year.

Description of Non-Financial Impact
This project will reduce combined sewer overflow.

Operating Budget Impact
2009-2014 Capital Improvement Program
Net Operating and Maintenance Costs or Savings (Estimated)

Note: Positive figures indicate Operating Budget additional costs; negative figures indicate savings.

Department of Sewers-(Continued)

Capital Project:	Estimated Impact on Operating Budget Per Year					
	2009	2010	2011	2012	2013	2014
Country Club Estates PS Elimination 2009-2014 CIP Project Funding: $1,828,200	(22,000)	(22,000)	(22,000)	(22,000)	(22,000)	(22,000)

Description of Operating Impact
Completion of the project will allow the Metropolitan Sewer District to avoid $22,000 in annual costs of operating a new pump station.

Description of Non-Financial Impact
This project will eliminate a pump station, which is functionally obsolete and has overflowed occasionally to a nearby creek.

Capital Project:	Estimated Impact on Operating Budget Per Year					
	2009	2010	2011	2012	2013	2014
Wilder Avenue Sewer Replacement 2009-2014 CIP Project Funding: $332,000					(50,000)	

Description of Operating Impact
By rehabilitating an existing sewer, this project will reduce maintenance costs. The risk of non-performance includes the ultimate collapse of the public sewer, resulting in discharges to the environment, water-in-basement events, or damage to sewer structures assumed to cost $50,000.

Description of Non-Financial Impact
This project will extend the service life of an existing sewer.

Department of Transportation & Eng.

Capital Project:	Estimated Impact on Operating Budget Per Year					
	2009	2010	2011	2012	2013	2014
LED Traffic and Pedestrian Signals 2009-2014 CIP Project Funding: $2,700,000	(30,000)	(30,000)	(30,000)	(30,000)	(30,000)	(30,000)

Description of Operating Impact
The estimated annual saving is approximately $30,000 in the non-personnel budget from reduced wash/relamp contracts ($5,000) and savings of traffic signal energy ($25,000).

Description of Non-Financial Impact
This project will reduce traffic signal outages by replacing incandescent-type traffic and pedestrian signals with energy efficient and longer life Light-Emitting Diode (LED) types.

Department of Water Works

Capital Project:	Estimated Impact on Operating Budget Per Year					
	2009	2010	2011	2012	2013	2014
Server Consolidation 2009-2014 CIP Project Funding: $80,000		(33,000)	(33,000)	(33,000)	(33,000)	(33,000)

Description of Operating Impact
A 50% reduction in the amount of servers can produce a savings of $32,996 per year in energy consumption.

Description of Non-Financial Impact
This project will improve data storage and retrieval capabilities.

Operating Budget Impact
2009-2014 Capital Improvement Program
Net Operating and Maintenance Costs or Savings (Estimated)

Note: Positive figures indicate Operating Budget additional costs; negative figures indicate savings.

Department of Water Works-(Continued)

Capital Project: Ultraviolet Disinfection - Miller Plant 2009-2014 CIP Project Funding: $25,361,000	Estimated Impact on Operating Budget Per Year					
	2009	2010	2011	2012	2013	2014
				168,800	173,800	179,000

Description of Operating Impact

The estimated non-personnel expenses are related to increased electric charges, replacement lamps and components for operation of the UV plant beginning in 2012.

Description of Non-Financial Impact

This project will provide an additional water treatment technology to protect public health.

DEBT OBLIGATIONS

The City of Cincinnati's debt policies are described on page 66 of the Budget and Financial Policies section of this document. The following section includes the details of the specific debt position and obligations of the City.

Statutory Debt Limitation – This section discusses the State of Ohio debt limitation requirement from the Ohio Revised Code and shows the City's compliance with this requirement as of December 31, 2008.

General Obligation Bonded Debt – This section provides a summary of all general obligation bonds and notes outstanding as of December 31, 2008 and planned new general obligation debt in 2009 and 2010.

Revenue Supported Bonded Debt – This section provides a summary of all revenue bonds and notes outstanding as of December 31, 2008 and planned new revenue supported debt in 2009 and 2010.

Approved Debt Service Expenditures 2009/2010 – This section shows the approved debt service expenditures for the Approved 2009/2010 Biennial Budget by fund type.

STATUTORY DEBT LIMITATION

The City is unique in the State of Ohio because it has the right to levy property taxes without limitation and without a vote of the electorate to support its lawfully issued general obligation bonds and notes. In September 1977, the Supreme Court of Ohio dismissed an appeal from the decision of the Court of Appeals, First Appellate District, Hamilton County, Ohio, involving the City's debt limitations. In summary, the City instituted a test case against the Director of Finance for the purpose of obtaining a definitive construction of certain sections of the City Charter bearing on the right of the City to levy taxes in excess of the ten-mill limitation of Section 5705.02 of the Ohio Revised Code. The case was decided in the City's favor. Thus, the City's ability to incur debt is limited only by the arithmetical (percentage) limitations set forth below and detailed on page 139.

Section 133.05 of the Ohio Revised Code provides that the principal amount of both voted an unvoted debt of the City may not exceed 10-1/2% of the City's assessed valuation and that the principal amount of the City's unvoted debt may not exceed 5-1/2% of the City's assessed valuation. Certain debt is exempted from the 5-1/2% and 10-1/2% as listed in Section 133.05 of the Ohio Revised Code. Among the kinds of debt exempted is debt issued for water works, voted urban redevelopment bonds not exceeding two percent of the total property valuation, debt covenanted by appropriations annually from lawfully available municipal income taxes, recreational facilities, off-street parking, urban redevelopment, and debt for certain other purposes.

STATUTORY DEBT LIMITATION

As of December 31, 2008

Assessed Valuation			$ 5,965,707,310
Overall Debt Limitation:			
10-1/2% of Assessed Valuation			626,399,268
Gross Outstanding Indebtedness:			
Voted General Obligation Bonds	$ -		
Unvoted General Obligation Bonds and Notes	391,390,000		
Revenue Bonds	405,625,000	$ 797,015,000	
Less Debt Outside Limitation:			
Self Supported Debt (see below)	560,520,000		
Voted Debt	-	560,520,000	
Debt Within 10-1/2% Limitation			236,495,000
Legal Debt Margin Within 10-1/2% Limitation			$ 389,904,268
Unvoted Debt Limitation:			
5-1/2% of Assessed Valuation			328,113,902
Gross Unvoted Outstanding Indebtedness		797,015,000	
Less Debt Outside Limitation:			
Self Supported Debt:			
Municipal Income Tax Supported Bonds & Notes	$ 50,095,000		
Police & Fire Disability & Pension Bonds	41,515,000		
Recreational Facilities Bonds	9,820,000		
Urban Development Bonds	4,960,000		
Urban Redevelopment Bonds	10,870,000		
Urban Renewal/Economic Development Bonds	25,835,000		
Water Works Bonds	11,800,000		
Economic Development Revenue Bonds	72,990,000		
Water System Revenue Bonds	332,635,000	560,520,000	
Debt Within 5-1/2% Limitation			236,495,000
Legal Debt Margin Within 5-1/2% Limitation			$ 91,618,902

CURRENT REVENUE SUPPORTED BONDED DEBT

Economic Development Reveune Bonds, Series 1996	$ 6,205,000
Economic Development Revenue Bonds, Series 1998	345,000
Economic Development Revenue Bonds, Series 2002	2,000,000
Economic Development Revenue Bonds, Series 2003	17,000,000
Economic Development Revenue Bonds, Series 2007	9,610,000
Water System Revenue Bonds, Series 2001	12,905,000
Water System Revenue Bonds, Series 2003	20,840,000
Water System Revenue Bonds, Series 2005 A & B	99,535,000
Water System Revenue Bonds, Series 2001 & 2003 Refunding	127,175,000
Water System Revenue Bonds, Series 2007	72,180,000
Economic Development Revenue Bonds, Series 2008A	4,200,000
Economic Development Revenue Bonds, Series 2008B	25,400,000
Economic Development Revenue Bonds, Series 2008C	5,680,000
Economic Development Revenue Bond Anticipation Notes, Series 2008D	2,550,000
	$ 405,625,000

NEW REVENUE SUPPORTED BONDED DEBT 2009/2010

Fiscal Year 2009	
Economic Development Bonds	$ 10,000,000
Water System Revenue Bonds	78,000,000
Fiscal Year 2010	$ -

APPROVED DEBT SERVICE EXPENDITURES 2009/2010

	2009	2010
General Fund 050	$2,672,580	$2,672,580
Greater Cincinnati Water Works Fund 101	34,821,900	37,577,900
General Aviation Fund 104	58,130	56,830
Municipal Golf Fund 105	400,010	390,580
Stormwater Management Fund 107	45,840	193,750
Bond Retirement Fund 151	76,227,130	64,029,180
Metropolitan Sewer District Fund 701*	74,130,000	82,000,000

* Debt associated with the Metropolitan Sewer District is issued by Hamilton County and is not associated with the City's debt limitation.

GENERAL OBLIGATION & REVENUE BONDS

PROPERTY TAX-SUPPORTED

Year	Maturing	Interest Cost	Debt Service Requirement	Outstanding Debt End of Year
2008				223,695,000.00
2009	29,800,000.00	10,160,467.58	39,960,467.58	193,895,000.00
2010	22,250,000.00	8,920,612.58	31,170,612.58	171,645,000.00
2011	21,720,000.00	7,965,975.08	29,685,975.08	149,925,000.00
2012	21,175,000.00	7,009,050.08	28,184,050.08	128,750,000.00
2013	19,950,000.00	6,064,293.82	26,014,293.82	108,800,000.00
2014	18,515,000.00	5,152,293.82	23,667,293.82	90,285,000.00
2015	19,770,000.00	4,560,400.06	24,330,400.06	72,370,000.00
2016	15,715,000.00	3,442,481.30	19,157,481.30	56,655,000.00
2017	13,455,000.00	2,691,356.30	16,146,356.30	43,200,000.00
2018	10,640,000.00	2,014,956.30	12,654,956.30	32,560,000.00
2019	8,235,000.00	1,527,956.30	9,762,956.30	24,325,000.00
2020	6,465,000.00	1,142,031.30	7,607,031.30	17,860,000.00
2021	3,605,000.00	834,481.30	4,439,481.30	14,255,000.00
2022	3,310,000.00	663,431.30	3,973,431.30	10,945,000.00
2023	2,845,000.00	511,262.54	3,356,262.54	8,100,000.00
2024	2,510,000.00	381,006.28	2,891,006.28	5,590,000.00
2025	2,260,000.00	266,687.52	2,526,687.52	3,330,000.00
2026	1,860,000.00	161,593.76	2,021,593.76	1,470,000.00
2027	1,085,000.00	73,500.00	1,158,500.00	385,000.00
2028	385,000.00	19,250.00	404,250.00	0.00

MUNICIPAL INCOME TAX SUPPORTED

Year	Maturing	Interest Cost	Debt Service Requirement	Outstanding Debt End of Year
2008				50,095,000.00
2009	3,185,000.00	2,168,630.02	5,353,630.02	46,910,000.00
2010	3,185,000.00	2,043,117.52	5,228,117.52	43,725,000.00
2011	3,190,000.00	1,919,005.02	5,109,005.02	40,535,000.00
2012	3,190,000.00	1,794,692.52	4,984,692.52	37,345,000.00
2013	3,195,000.00	1,671,680.02	4,866,680.02	34,150,000.00
2014	3,200,000.00	1,546,555.02	4,746,555.02	30,950,000.00
2015	3,200,000.00	1,420,880.02	4,620,880.02	27,750,000.00
2016	3,175,000.00	1,281,412.52	4,456,412.52	24,575,000.00
2017	3,175,000.00	1,150,787.52	4,325,787.52	21,400,000.00
2018	2,885,000.00	1,010,312.52	3,895,312.52	18,515,000.00
2019	2,645,000.00	876,812.52	3,521,812.52	15,870,000.00
2020	2,610,000.00	751,562.52	3,361,562.52	13,260,000.00
2021	2,325,000.00	628,062.52	2,953,062.52	10,935,000.00
2022	1,925,000.00	516,562.52	2,441,562.52	9,010,000.00
2023	1,925,000.00	427,312.52	2,352,312.52	7,085,000.00
2024	1,925,000.00	337,937.52	2,262,937.52	5,160,000.00
2025	1,825,000.00	246,187.52	2,071,187.52	3,335,000.00
2026	1,630,000.00	158,562.52	1,788,562.52	1,705,000.00
2027	1,330,000.00	79,281.26	1,409,281.26	375,000.00
2028	375,000.00	18,750.00	393,750.00	0.00

REVENUE

Year	Maturing	Interest Cost	Debt Service Requirement	Outstanding Debt End of Year
2008				405,625,000.00
2009	19,620,000.00	19,336,117.28	38,956,117.28	386,005,000.00
2010	17,840,000.00	18,685,040.79	36,525,040.79	368,165,000.00
2011	17,545,000.00	17,852,807.79	35,397,807.79	350,620,000.00
2012	18,505,000.00	17,009,020.28	35,514,020.28	332,115,000.00
2013	19,280,000.00	16,121,008.03	35,401,008.03	312,835,000.00
2014	20,330,000.00	15,162,827.28	35,492,827.28	292,505,000.00
2015	21,590,000.00	14,163,857.28	35,753,857.28	270,915,000.00
2016	22,040,000.00	13,075,767.78	35,115,767.78	248,875,000.00
2017	22,630,000.00	12,023,815.52	34,653,815.52	226,245,000.00
2018	23,770,000.00	10,913,041.52	34,683,041.52	202,475,000.00
2019	25,060,000.00	9,721,630.52	34,781,630.52	177,415,000.00
2020	26,155,000.00	8,524,342.02	34,679,342.02	151,260,000.00
2021	27,640,000.00	7,273,733.52	34,913,733.52	123,620,000.00
2022	20,610,000.00	5,947,827.02	26,557,827.02	103,010,000.00
2023	22,490,000.00	4,942,943.26	27,432,943.26	80,520,000.00
2024	12,635,000.00	3,889,918.76	16,524,918.76	67,885,000.00
2025	13,190,000.00	3,308,787.50	16,498,787.50	54,695,000.00
2026	5,025,000.00	2,701,487.50	7,726,487.50	49,670,000.00
2027	5,430,000.00	2,451,275.00	7,881,275.00	44,240,000.00
2028	5,720,000.00	2,180,862.50	7,900,862.50	38,520,000.00
2029	5,990,000.00	1,896,012.50	7,886,012.50	32,530,000.00
2030	6,450,000.00	1,599,662.50	8,049,662.50	26,080,000.00
2031	6,775,000.00	1,280,875.00	8,055,875.00	19,305,000.00
2032	7,625,000.00	946,012.50	8,571,012.50	11,680,000.00
2033	2,035,000.00	568,825.00	2,603,825.00	9,645,000.00
2034	1,310,000.00	471,662.50	1,781,662.50	8,335,000.00
2035	1,380,000.00	407,537.50	1,787,537.50	6,955,000.00
2036	1,535,000.00	339,981.26	1,874,981.26	5,420,000.00
2037	1,610,000.00	264,856.26	1,874,856.26	3,810,000.00
2038	3,810,000.00	186,062.50	3,996,062.50	0.00

SELF-SUPPORTED

Maturing	Interest Cost	Debt Service Requirement	Outstanding Debt End of Year	Year
			117,600,000.00	2008
20,265,000.00	4,956,951.21	25,221,951.21	97,335,000.00	2009
7,565,000.00	4,413,093.08	11,978,093.08	89,770,000.00	2010
7,675,000.00	4,088,637.35	11,763,637.35	82,095,000.00	2011
7,680,000.00	3,759,002.33	11,439,002.33	74,415,000.00	2012
6,340,000.00	3,425,380.35	9,765,380.35	68,075,000.00	2013
6,245,000.00	3,146,406.85	9,391,406.85	61,830,000.00	2014
4,540,000.00	2,871,722.35	7,411,722.35	57,290,000.00	2015
4,450,000.00	2,663,464.58	7,113,464.58	52,840,000.00	2016
4,285,000.00	2,456,295.10	6,741,295.10	48,555,000.00	2017
4,400,000.00	2,247,237.60	6,647,237.60	44,155,000.00	2018
4,255,000.00	2,035,022.58	6,290,022.58	39,900,000.00	2019
3,695,000.00	1,832,967.58	5,527,967.58	36,205,000.00	2020
3,185,000.00	1,656,812.58	4,841,812.58	33,020,000.00	2021
2,720,000.00	1,501,277.58	4,221,277.58	30,300,000.00	2022
2,810,000.00	1,370,336.32	4,180,336.32	27,490,000.00	2023
2,895,000.00	1,242,888.80	4,137,888.80	24,595,000.00	2024
2,395,000.00	1,106,062.54	3,501,062.54	22,200,000.00	2025
2,495,000.00	998,325.02	3,493,325.02	19,705,000.00	2026
2,105,000.00	886,062.50	2,991,062.50	17,600,000.00	2027
2,190,000.00	792,375.00	2,982,375.00	15,410,000.00	2028
2,205,000.00	693,450.00	2,898,450.00	13,205,000.00	2029
2,295,000.00	594,225.00	2,889,225.00	10,910,000.00	2030
2,390,000.00	490,950.00	2,880,950.00	8,520,000.00	2031
2,490,000.00	383,400.00	2,873,400.00	6,030,000.00	2032
2,410,000.00	271,350.00	2,681,350.00	3,620,000.00	2033
2,520,000.00	162,900.00	2,682,900.00	1,100,000.00	2034
1,100,000.00	49,500.00	1,149,500.00	0.00	2035

Total

Maturing	Interest Cost	Debt Service Requirement	Outstanding Debt End of Year	Year
			797,015,000.00	2008
72,870,000.00	36,622,166.09	109,492,166.09	724,145,000.00	2009
50,840,000.00	34,061,863.97	84,901,863.97	673,305,000.00	2010
50,130,000.00	31,826,425.24	81,956,425.24	623,175,000.00	2011
50,550,000.00	29,571,765.21	80,121,765.21	572,625,000.00	2012
48,765,000.00	27,282,362.22	76,047,362.22	523,860,000.00	2013
48,290,000.00	25,008,082.97	73,298,082.97	475,570,000.00	2014
49,100,000.00	23,016,859.71	72,116,859.71	428,325,000.00	2015
45,380,000.00	20,463,126.18	65,843,126.18	382,945,000.00	2016
43,545,000.00	18,322,254.44	61,867,254.44	339,400,000.00	2017
41,695,000.00	16,185,547.94	57,880,547.94	297,705,000.00	2018
40,195,000.00	14,161,421.92	54,356,421.92	257,510,000.00	2019
38,925,000.00	12,250,903.42	51,175,903.42	218,585,000.00	2020
36,755,000.00	10,393,089.92	47,148,089.92	181,830,000.00	2021
28,565,000.00	8,629,098.42	37,194,098.42	153,265,000.00	2022
30,070,000.00	7,251,854.64	37,321,854.64	123,195,000.00	2023
19,965,000.00	5,851,751.36	25,816,751.36	103,230,000.00	2024
19,670,000.00	4,927,725.08	24,597,725.08	83,560,000.00	2025
11,010,000.00	4,019,968.80	15,029,968.80	72,550,000.00	2026
9,950,000.00	3,490,118.76	13,440,118.76	62,600,000.00	2027
8,670,000.00	3,011,237.50	11,681,237.50	53,930,000.00	2028
8,195,000.00	2,589,462.50	10,784,462.50	45,735,000.00	2029
8,745,000.00	2,193,887.50	10,938,887.50	36,990,000.00	2030
9,165,000.00	1,771,825.00	10,936,825.00	27,825,000.00	2031
10,115,000.00	1,329,412.50	11,444,412.50	17,710,000.00	2032
4,445,000.00	840,175.00	5,285,175.00	13,265,000.00	2033
3,830,000.00	634,562.50	4,464,562.50	9,435,000.00	2034
2,480,000.00	457,037.50	2,937,037.50	6,955,000.00	2035
1,535,000.00	339,981.26	1,874,981.26	5,420,000.00	2036
1,610,000.00	264,856.26	1,874,856.26	3,810,000.00	2037
3,810,000.00	186,062.50	3,996,062.50	0.00	2038

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Departmental Budgets

INTRODUCTION

This Part of the 2009/2010 Biennial Budget presents the mission, function and duties, strategic direction, funding summary, and performance measures on a Department-by-Department basis. The funding summary provides explanations of the operating budget changes and staffing changes. Budget summaries for Operating, Capital, and Consolidated Plan budgets are also presented along with the Approved Staffing Plan.

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Departmental Budgets

The "All Funds Operating Budget Summary" on page 153 lists, by department, the 2009 All Funds Operating Budget compared to the 2008 All Funds Operating Budget. This table does not include internal service funds because the revenue is received from interdepartmental billing for services. For example, the City Hall printing services fund is not included because the in-house printing costs are already included in the non-personnel budgets of other departments. It would be a "double count" of costs to include internal service funds within the "All Funds Operating Budget Summary."

The "General Fund Budget Summary" on page 154 lists, by department, the 2009 General Fund Operating Budget compared to the 2008 General Fund Operating Budget.

The "Approved Staffing Plan" on page 155 lists, by department, the number of full-time equivalent (FTE) positions funded in the 2009 and 2010 in the General Fund, Other Funds, and All Funds. Presented at the bottom of the "Staffing Plan" is a breakdown of the total number of authorized FTE for the Police Sworn and Fire Sworn.

The "2009 All Funds Operating Budget Summary" and "2010 All Funds Operating Budget Summary" on page 156 and 157 respectively lists, by department, the Operating Budget broken out by type of fund.

The "All Funds Capital Budget Summary" on page 158 lists, by department, the 2009 All Funds Capital Budget compared to the 2008 All Funds Capital Budget.

The "Consolidated Plan Budget Summary" on page 159 lists, by department, the 2009 Consolidated Plan Budget compared to the 2008 Consolidated Plan Budget.

The Departmental Budget information beginning on page 161 includes the department's mission statement, organizational chart, department budget summary, list of programs, and a program summary for each program. Each program summary includes a description, program goal, funding summary, significant program changes, and performance measures. Sections for capital project funding and consolidated plan funding are included if budgeted.

- The funding summary table includes the total cost for each program, including budgeted personnel services, other expenses, employee benefits, general fund overhead, internal service funds, capital projects, consolidated plan projects, program revenue, and total full-time equivalent positions.

- Significant program changes describe significant budget changes included in the 2009 and 2010 budget after considering inflationary increases. The significant program changes include a title, budget amount, fund name, FTE count, description of program changes, and a comment/justification of program changes. To continue 2008 services into 2009, many departments were faced with making significant budget reductions while continuing to provide the same level and quality of services. This was done through reducing or eliminating select services, creating operating efficiencies, deleting unnecessary positions, transferring other positions from the General Fund to Restricted Funds, and across-the-board General Fund reductions in both personnel and non-personnel funding.

- The explanation of capital projects provides a summary of the 2009 and 2010 approved capital projects for the program.

- The explanation of consolidated plan projects provides a summary of the 2009 and 2010 approved consolidated plan projects for the department.

- The performance measures section presents 2008 actual performance measure results along with 2008 and 2009 targets.

All Funds Operating Budget Summary

Agency/Account	2007 Approved	2008 Approved	2009 Approved	Change 2008 to 2009	2010 Approved	Change 2009 to 2010
City Council	1,482,170	1,501,340	1,453,560	-3.2%	1,384,430	-4.8%
Office of the Mayor	479,060	486,840	468,560	-3.8%	446,990	-4.6%
Clerk of Council	759,160	661,860	662,180	0.0%	648,930	-2.0%
City Manager	3,337,150	3,614,200	7,254,190	100.7%	8,005,600	10.4%
Buildings & Inspections	5,444,810	0	0		0	
Citizen Complaint Authority	584,600	530,810	468,870	-11.7%	459,590	-2.0%
Community Development	6,787,210	8,779,490	7,487,010	-14.7%	7,375,960	-1.5%
Enterprise Services						
Duke Energy Center	5,820,130	6,272,500	6,307,170	0.6%	7,040,810	11.6%
Parking Facilities	6,216,510	6,409,730	6,327,910	-1.3%	6,495,070	2.6%
Finance	8,824,890	8,613,850	8,149,470	-5.4%	8,108,320	-0.5%
Fire	68,978,690	70,503,050	73,445,460	4.2%	72,549,460	-1.2%
Health	32,600,290	32,065,400	31,831,580	-0.7%	31,702,840	-0.4%
Human Resources	1,947,770	1,905,510	1,936,910	1.6%	1,906,310	-1.6%
Law	4,572,040	4,264,160	4,788,190	12.3%	4,710,470	-1.6%
Parks	8,956,910	9,492,600	9,647,130	1.6%	9,619,930	-0.3%
Planning & Buildings	5,120	5,007,510	5,053,910	0.9%	4,864,310	-3.8%
Police	104,669,210	105,568,040	103,887,700	-1.6%	107,952,490	3.9%
Public Services	36,647,330	36,596,410	36,191,370	-1.1%	34,475,670	-4.7%
Recreation	25,913,710	25,621,720	25,653,000	0.1%	25,429,770	-0.9%
Regional Computer Center	7,349,030	8,659,620	10,841,980	25.2%	10,892,080	0.5%
Sewers	101,136,710	100,676,710	107,399,050	6.7%	109,582,470	2.0%
SORTA	43,813,810	45,384,950	46,491,440	2.4%	46,994,730	1.1%
Transportation and Eng.	10,142,120	10,176,870	10,393,350	2.1%	10,511,050	1.1%
Water Works	58,924,030	60,219,040	65,752,730	9.2%	67,759,160	3.1%
TOTAL ALL DEPARTMENTS	$545,392,460	$553,012,210	$571,892,720	3.4%	$578,916,440	1.2%
Cincinnati Public Schools	5,000,000	5,000,000	5,000,000	0.0%	5,000,000	0.0%
Debt Service	183,468,960	169,750,290	185,730,000	9.4%	184,304,660	-0.8%
Employee Benefits	115,201,030	111,158,930	118,161,150	6.3%	122,249,000	3.5%
General Fund Overhead	6,494,230	7,099,070	6,968,910	-1.8%	7,171,010	2.9%
Non Departmental Accounts	7,090,590	5,948,890	6,567,620	10.4%	7,779,930	18.5%
Reserve for Contingencies	1,050,000	1,050,000	3,150,000	200.0%	3,150,000	0.0%
TOTAL NON-DEPARTMENTAL	$318,304,810	$300,007,180	$325,577,680	8.5%	$329,654,600	1.3%
GRAND TOTAL	$863,697,270	$853,019,390	$897,470,400	5.2%	$908,571,040	1.2%

General Fund Budget Summary

Agency/Account	2007 Approved	2008 Approved	2009 Approved	Change 2008 to 2009	2010 Approved	Change 2009 to 2010
City Council	1,482,170	1,501,340	1,453,560	-3.2%	1,384,430	-4.8%
Office of the Mayor	479,060	486,840	468,560	-3.8%	446,990	-4.6%
Clerk of Council	759,160	661,860	662,180	0.0%	648,930	-2.0%
City Manager	2,541,340	2,786,170	5,759,520	106.7%	6,549,700	13.7%
Buildings & Inspections	5,402,180	0	0		0	
Citizen Complaint Authority	584,600	530,810	468,870	-11.7%	459,590	-2.0%
Community Development	5,308,530	7,528,620	6,502,320	-13.6%	6,362,680	-2.1%
Finance	6,295,060	5,963,520	5,533,040	-7.2%	5,416,420	-2.1%
Fire	68,978,690	70,503,050	73,445,460	4.2%	72,549,460	-1.2%
Health	21,490,800	19,562,050	18,935,390	-3.2%	18,482,090	-2.4%
Human Resources	1,746,590	1,725,620	1,749,930	1.4%	1,713,750	-2.1%
Law	4,138,450	3,851,900	4,385,990	13.9%	4,296,530	-2.0%
Parks	4,851,600	5,038,660	4,747,340	-5.8%	4,634,890	-2.4%
Planning & Buildings	5,120	4,531,720	4,583,560	1.1%	4,380,340	-4.4%
Police	103,348,610	104,390,550	102,704,150	-1.6%	106,745,680	3.9%
Public Services	21,332,420	21,418,800	19,599,750	-8.5%	18,701,440	-4.6%
Recreation	15,866,950	15,535,240	15,561,430	0.2%	15,111,430	-2.9%
Regional Computer Center	5,322,110	5,225,270	5,298,880	1.4%	5,190,870	-2.0%
Transportation and Eng.	3,437,980	3,542,030	3,486,620	-1.6%	3,414,920	-2.1%
TOTAL ALL DEPARTMENTS	$273,371,420	$274,784,050	$275,346,550	0.2%	$276,490,140	0.4%
Cincinnati Public Schools	5,000,000	5,000,000	5,000,000	0.0%	5,000,000	0.0%
Employee Benefits	79,020,530	78,026,980	81,972,850	5.1%	84,811,120	3.5%
Non Departmental Accounts	5,973,980	4,677,000	5,315,000	13.6%	6,493,720	22.2%
Reserve for Contingencies	1,000,000	1,000,000	2,800,000	180.0%	2,800,000	0.0%
TOTAL NON-DEPARTMENTAL	$90,994,510	$88,703,980	$95,087,850	7.2%	$99,104,840	4.2%
GRAND TOTAL	$364,365,930	$363,488,030	$370,434,400	1.9%	$375,594,980	1.4%

Approved Staffing Plan

	General Fund				Other Funds				All Funds			
	2007	2008	2009	2010	2007	2008	2009	2010	2007	2008	2009	2010
City Council	27.0	27.0	27.0	27.0					27.0	27.0	27.0	27.0
Office of the Mayor	5.0	8.0	8.0	8.0					5.0	8.0	8.0	8.0
Clerk of Council	7.0	7.0	7.0	7.0					7.0	7.0	7.0	7.0
City Manager	34.0	33.0	37.0	38.0	7.0	7.0	10.0	10.0	41.0	40.0	47.0	48.0
Buildings & Inspections	94.0								94.0			
Citizen Complaint Authority	9.0	8.0	7.1	7.1					9.0	8.0	7.1	7.1
Community Development	24.0	47.0	52.0	52.0	26.0	21.0	21.0	21.0	50.0	68.0	73.0	73.0
Enterprise Services												
Duke Energy Center					1.0				1.0			
Parking Facilities					59.5	55.0	54.0	54.0	59.5	55.0	54.0	54.0
Finance	92.0	87.7	85.3	85.3	51.0	47.0	43.0	43.0	143.0	134.7	128.3	128.3
Fire	890.0	890.0	888.0	888.0					890.0	890.0	888.0	888.0
Health	334.0	301.8	301.7	301.7	181.6	182.2	179.0	179.0	515.6	484.0	480.7	480.7
Human Resources	24.2	23.1	25.1	25.1	3.0	3.0	3.0	3.0	27.2	26.1	28.1	28.1
Law	69.2	65.2	70.2	70.2	7.0	9.0	9.0	9.0	76.2	74.2	79.2	79.2
Parks	91.3	92.3	87.3	87.3	61.9	66.4	72.4	72.4	153.2	158.7	159.7	159.7
Planning & Buildings	1.0	71.0	71.0	71.0		6.0	6.0	6.0	1.0	77.0	77.0	77.0
Police	1,420.5	1,430.5	1,429.5	1,429.5					1,420.5	1,430.5	1,429.5	1,429.5
Public Services	235.3	237.0	211.0	211.0	277.5	334.8	334.8	329.8	512.8	571.8	545.8	540.8
Recreation	335.0	326.6	324.6	324.6	106.2	107.7	107.7	107.7	441.2	434.3	432.3	432.3
Regional Computer Center		1.0	1.0	1.0	149.0	111.0	113.0	113.0	149.0	112.0	114.0	114.0
Sewers					700.0	730.0	750.0	750.0	700.0	730.0	750.0	750.0
Transportation and Eng.	82.0	79.0	80.0	80.0	111.0	106.0	106.0	106.0	193.0	185.0	186.0	186.0
Water Works					637.2	629.8	625.8	625.8	637.2	629.8	625.8	625.8
TOTAL	3,774.5	3,735.2	3,712.8	3,713.8	2,378.9	2,415.9	2,434.7	2,429.7	6,153.4	6,151.1	6,147.5	6,143.5
Police Sworn	1,115.0	1,135.0	1,135.0	1,135.0					1,115.0	1,135.0	1,135.0	1,135.0
Fire Sworn	841.0	841.0	841.0	841.0					841.0	841.0	841.0	841.0
Non-Sworn	1,818.5	1,759.2	1,736.8	1,737.8	2,378.9	2,415.9	2,434.7	2,429.7	4,197.4	4,175.1	4,171.5	4,167.5

2009 All Funds Operating Budget Summary

Agency/Account	General Fund	Restricted Funds	Non-Appropriated Funds	CDBG Funds	Total Operating
City Council	1,453,560				1,453,560
Office of the Mayor	468,560				468,560
Clerk of Council	662,180				662,180
City Manager	5,759,520	1,018,560	200,000	276,110	7,254,190
Citizen Complaint Authority	468,870				468,870
Community Development	6,502,320	118,020	50,000	816,670	7,487,010
Duke Energy Center		6,307,170			6,307,170
Parking Facilities		6,327,910			6,327,910
Finance	5,533,040	2,235,180	196,850	184,400	8,149,470
Fire	73,445,460				73,445,460
Health	18,935,390	2,844,370	10,051,820		31,831,580
Human Resources	1,749,930	186,980			1,936,910
Law	4,385,990	170,310		231,890	4,788,190
Parks	4,747,340	2,261,840	2,637,950		9,647,130
Planning & Buildings	4,583,560	38,040		432,310	5,053,910
Police	102,704,150	359,160	824,390		103,887,700
Public Services	19,599,750	16,500,640	90,980		36,191,370
Recreation	15,561,430	10,091,570			25,653,000
Regional Computer Center	5,298,880	2,305,220	3,237,880		10,841,980
Sewers		107,399,050			107,399,050
SORTA		46,491,440			46,491,440
Transportation and Eng.	3,486,620	6,403,630	503,100		10,393,350
Water Works		65,752,730			65,752,730
TOTAL ALL DEPARTMENTS	$275,346,550	$276,811,820	$17,792,970	$1,941,380	$571,892,720
Cincinnati Public Schools	5,000,000				5,000,000
Debt Service		185,730,000		530,490	186,260,490
Employee Benefits	81,972,850	32,570,670	3,034,440	583,190	118,161,150
General Fund Overhead		6,678,500	290,410		6,968,910
Non Departmental Accounts	5,315,000	193,730		528,400	6,037,130
Reserve for Contingencies	2,800,000	350,000			3,150,000
TOTAL NON-DEPARTMENTAL	$95,087,850	$225,522,900	$3,324,850	$1,642,080	$325,577,680
GRAND TOTAL	$370,434,400	$502,334,720	$21,117,820	$3,583,460	$897,470,400

2010 All Funds Operating Budget Summary

Agency/Account	General Fund	Restricted Funds	Non-Appropriated Funds	CDBG Funds	Total Operating
City Council	1,384,430				1,384,430
Office of the Mayor	446,990				446,990
Clerk of Council	648,930				648,930
City Manager	6,549,700	965,820	205,800	284,280	8,005,600
Citizen Complaint Authority	459,590				459,590
Community Development	6,362,680	121,440	51,450	840,390	7,375,960
Duke Energy Center		7,040,810			7,040,810
Parking Facilities		6,495,070			6,495,070
Finance	5,416,420	2,299,270	202,740	189,890	8,108,320
Fire	72,549,460				72,549,460
Health	18,482,090	2,918,730	10,302,020		31,702,840
Human Resources	1,713,750	192,560			1,906,310
Law	4,296,530	175,140		238,800	4,710,470
Parks	4,634,890	2,288,540	2,696,500		9,619,930
Planning & Buildings	4,380,340	38,800		445,170	4,864,310
Police	106,745,680	366,350	840,460		107,952,490
Public Services	18,701,440	15,680,990	93,240		34,475,670
Recreation	15,111,430	10,318,340			25,429,770
Regional Computer Center	5,190,870	2,368,280	3,332,930		10,892,080
Sewers		109,582,470			109,582,470
SORTA		46,994,730			46,994,730
Transportation and Eng.	3,414,920	6,578,400	517,730		10,511,050
Water Works		67,759,160			67,759,160
TOTAL ALL DEPARTMENTS	$276,490,140	$282,184,900	$18,242,870	$1,998,530	$578,916,440
Cincinnati Public Schools	5,000,000				5,000,000
Debt Service		184,304,660		530,490	184,835,150
Employee Benefits	84,811,120	33,709,900	3,122,430	605,550	122,249,000
General Fund Overhead		6,872,170	298,840		7,171,010
Non Departmental Accounts	6,493,720	212,000		543,720	7,249,440
Reserve for Contingencies	2,800,000	350,000			3,150,000
TOTAL NON-DEPARTMENTAL	$99,104,840	$225,448,730	$3,421,270	$1,679,760	$329,654,600
GRAND TOTAL	$375,594,980	$507,633,630	$21,664,140	$3,678,290	$908,571,040

All Funds Capital Budget Summary

Department	2005	2006	2007	Change 2006 to 2007	2008	Change 2007 to 2008
Buildings & Inspections	$150,000	$250,000	$1,130,900	352.4%	$175,100	-84.5%
City Manager	4,650,000	4,250,000	4,698,700	10.6%	1,855,400	-60.5%
Community Development	8,186,000	5,040,000	6,705,900	33.1%	5,139,800	-23.4%
Enterprise Services	6,643,200	6,066,300	6,349,600	4.7%	7,419,300	16.8%
Finance	791,000	190,000	143,300	-24.6%	124,300	-13.3%
Fire	753,200	574,000	500,300	-12.8%	546,400	9.2%
Health	129,100	457,000	557,300	21.9%	615,300	10.4%
Human Resources		375,000				
Parks	3,339,000	3,324,700	8,419,500	153.2%	8,734,800	3.7%
Police	130,800	120,500	50,000	-58.5%	130,000	160.0%
Public Services	6,460,000	4,730,000	4,958,700	4.8%	5,416,000	9.2%
Recreation	3,919,100	3,902,500	3,936,200	0.9%	4,299,200	9.2%
Regional Computer Center	1,433,300	1,848,600	975,900	-47.2%	968,200	-0.8%
Sewers	64,284,400	132,813,600	178,302,300	34.3%	188,737,200	5.9%
Transportation & Engineering	30,182,900	35,819,000	42,483,900	18.6%	31,186,200	-26.6%
Water Works	48,562,000	45,259,000	51,775,000	14.4%	59,353,000	14.6%
TOTAL ALL DEPARTMENTS	$179,614,000	$245,020,200	$310,987,500	26.9%	$314,700,200	1.2%

Consolidated Plan Budget Summary

	2005 Budget	2006 Budget	2007 Approved	Change 2006 to 2007	2008 Approved	Change 2007 to 2008
Community Development	$18,694,520	$16,298,330	$14,371,310	-11.8%	$13,060,740	-9.1%
Finance - Income Tax	11,880	10,300	9,000	-12.6%	8,000	-11.1%
Buildings	915,000	1,300,000	1,050,000	-19.2%	1,025,000	-2.4%
Law	178,040	161,050	141,000	-12.4%	128,000	-9.2%
Public Services	237,510	200,000	176,000	-12.0%	160,000	-9.1%
Police	79,170	75,000	100,000	33.3%	100,000	0.0%
Health	285,000	300,000	700,000	133.3%	1,000,000	42.9%
Parks	152,710	125,000	125,000	0.0%	100,000	-20.0%
TOTAL DEPARTMENTS	$20,553,830	$18,469,680	$16,672,310	-9.7%	$15,581,740	-6.5%
General Administration and Planning	$3,298,743	$3,158,730	$2,880,000	-8.8%	$2,626,000	-8.8%
Section 108 Debt Service	612,330	500,000	481,870	-3.6%	507,460	5.3%
GRAND TOTAL	$24,464,903	$22,128,410	$20,034,180	-9.5%	$18,715,200	-6.6%

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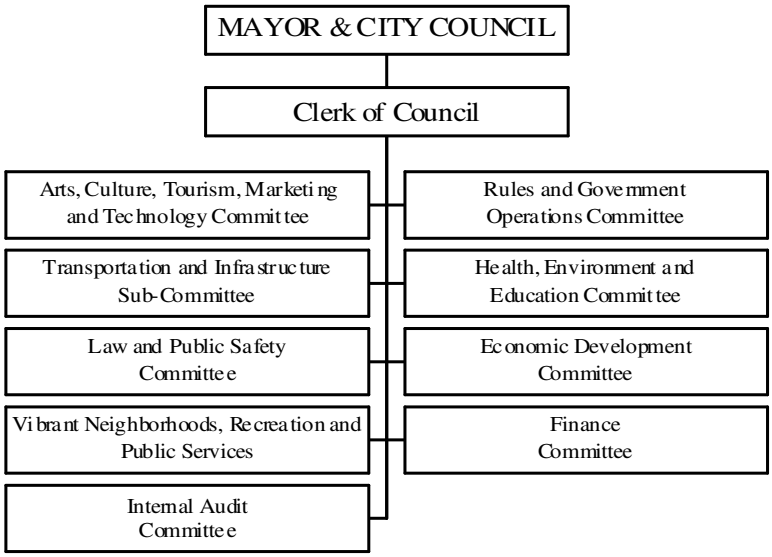
City Council

Mission: The mission of the City Council is to effectively conduct all legislative functions of the City of Cincinnati. All legislative powers of the City are vested in the City Council subject to terms of the City Charter and terms of the Constitution of the State of Ohio.



DEPARTMENT BUDGET SUMMARY

Operating Budget	2007 Budget	2008 Budget	2009 Budget	Change 2008 Budget to 2009	2010 Budget
Personnel Services	$ 1,410,800	$ 1,428,080	$ 1,428,090	$ 10	$ 1,359,500
Other Expenses	$ 71,370	$ 73,260	$ 25,470	$ (47,790)	$ 24,930
Operating Total	$ 1,482,170	$ 1,501,340	$ 1,453,560	$ (47,780)	$ 1,384,430
Employee Benefits	$ 533,870	$ 539,170	$ 557,820	$ 18,650	$ 552,190
Total	$ 2,016,040	$ 2,040,510	$ 2,011,380	$ (29,130)	$ 1,936,620
Total Full-Time Equivalent Positions	$ 27.0	27.0	27.0	0.0	27.0

DEPARTMENT PROGRAMS:

1. City Councilmembers

PROGRAM SUMMARIES

Program 1: City Councilmembers

Description: Committees conduct the major portion of the work of the City Council. The committee system enables citizens to be heard on matters of particular interest to them at regularly scheduled meetings of each committee and it provides the means for committees to thoroughly consider items before them and recommend action to the full City Council. The standing committees of the City Council are:

- Arts, Culture, Tourism, Marketing and Technology Committee
- Transportation and Infrastructure Sub-Committee
- Law and Public Safety Committee
- Vibrant Neighborhoods, Recreation and Public Services Committee
- Rules and Government Operations Committee
- Health, Environment and Education Committee
- Economic Development Committee
- Finance Committee
- Internal Audit Committee

Goal: To effectively conduct all legislative functions of the City of Cincinnati.

Funding Summary:

Operating Budget	2008 Budget	2009 Budget	Change 2008 Budget to 2009	2010 Budget
Personnel Services	$ 1,428,080	$ 1,428,090	$ 10	$ 1,359,500
Other Expenses	$ 73,260	$ 25,470	$ (47,790)	$ 24,930
Operating Total	$ 1,501,340	$ 1,453,560	$ (47,780)	$ 1,384,430
Employee Benefits	$ 539,170	$ 557,820	$ 18,650	$ 552,190
Total	$ 2,040,510	$ 2,011,380	$ (29,130)	$ 1,936,620
Total Full-Time Equivalent Positions	$ 27.0	27.0	0.0	27.0

2009 Significant Program Changes

Title: Non-Personnel Reduction

Budget Amount: $47,790 **Fund:** General Fund **FTE:** 0.0

Description:

This represents a reduction in the non-personnel budget of City Council Offices.

Comment/Justification:

This reduction in non-personnel costs is approved due to the limited nature of General Fund resources.

2010 Significant Program Changes

Title: 2010 General Fund Budget Reduction

Budget Amount: ($69,850) **Fund:** General Fund **FTE:** 0.0

Description:

The 2010 General Fund Budget reflects a required across-the-board reduction of 4.8% in order to balance the General Fund. Specific reductions for this program will be addressed in the 2010 Budget Update process.

Comment/Justification:

This decrease is approved due to the limited nature of General Fund resources.

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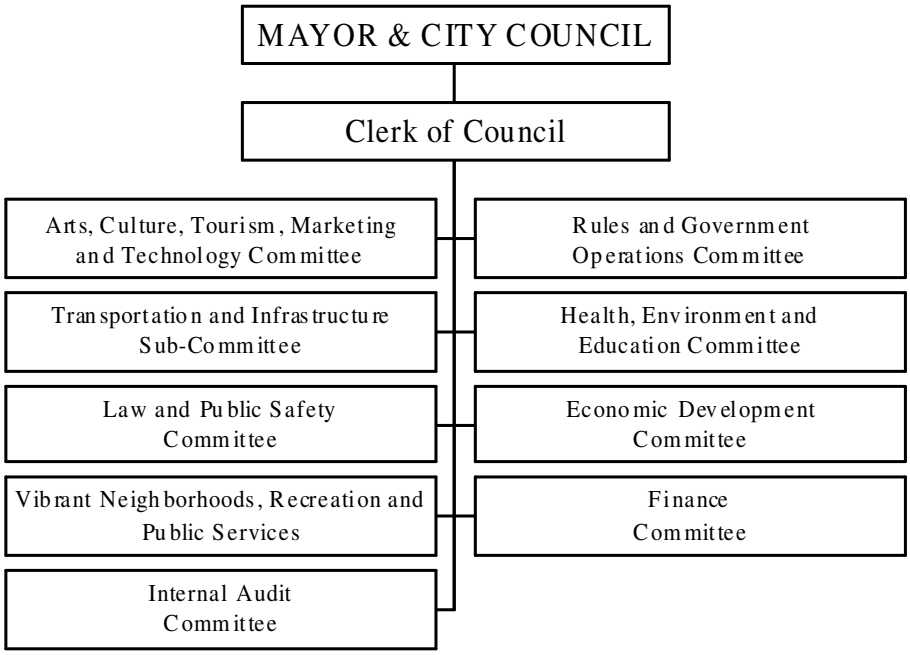
Office of the Mayor

Mission: The mission of the Mayor's Office is to serve the citizens of Cincinnati by providing the highest quality constituency service and by proposing and implementing programs that improve the quality of life for people and neighborhoods.



DEPARTMENT BUDGET SUMMARY

	2007 Budget	2008 Budget	2009 Budget	Change 2008 Budget to 2009	2010 Budget
Operating Budget					
Personnel Services	$ 384,790	$ 435,020	$ 435,020	$ -	$ 414,140
Other Expenses	$ 94,270	$ 51,820	$ 33,540	$ (18,280)	$ 32,850
Operating Total	$ 479,060	$ 486,840	$ 468,560	$ (18,280)	$ 446,990
Employee Benefits	$ 187,350	$ 163,500	$ 169,150	$ 5,650	$ 169,330
Total	$ 666,410	$ 650,340	$ 637,710	$ (12,630)	$ 616,320
Total Full-Time Equivalent Positions	$ 5.0	8.0	8.0	0.0	8.0

DEPARTMENT PROGRAMS:

1. Office of the Mayor

PROGRAM SUMMARIES

Program 1: Office of the Mayor

Description: The Mayor presides at the City Council meetings and is responsible for conducting the business of the City Council in an orderly and efficient manner. The Mayor appoints the Vice-Mayor and Council Committee Chairs.

Goal: To serve the citizens of Cincinnati by providing the highest quality constituency service and by proposing and implementing programs that improve the quality of life for people and neighborhoods.

Funding Summary:

Operating Budget	2008 Budget	2009 Budget	Change 2008 Budget to 2009	2010 Budget
Personnel Services	$ 435,020	$ 435,020	$ -	$ 414,140
Other Expenses	$ 51,820	$ 33,540	$ (18,280)	$ 32,850
Operating Total	$ 486,840	$ 468,560	$ (18,280)	$ 446,990
Employee Benefits	$ 163,500	$ 169,150	$ 5,650	$ 169,330
Total	$ 650,340	$ 637,710	$ (12,630)	$ 616,320
Total Full-Time Equivalent Positions	$ 8.0	8.0	0.0	8.0

2009 Significant Program Changes

Title: Non-Personnel Reduction

Budget Amount: ($18,280) **Fund:** General Fund **FTE:** 0.0

Description:

This represents a reduction in the non-personnel budget of the Mayor's Office.

Comment/Justification:

This reduction in non-personnel costs is approved due to the limited nature of General Fund resources.

2010 Significant Program Changes

Title: 2010 General Fund Budget Reduction

Budget Amount: ($22,540) **Fund:** General Fund **FTE:** 0.0

Description:

The 2010 General Fund Budget reflects a required across-the-board reduction of 4.8% in order to balance the General Fund. Specific reductions for this program will be addressed in the 2010 Budget Update process.

Comment/Justification:

This decrease is approved due to the limited nature of General Fund resources.

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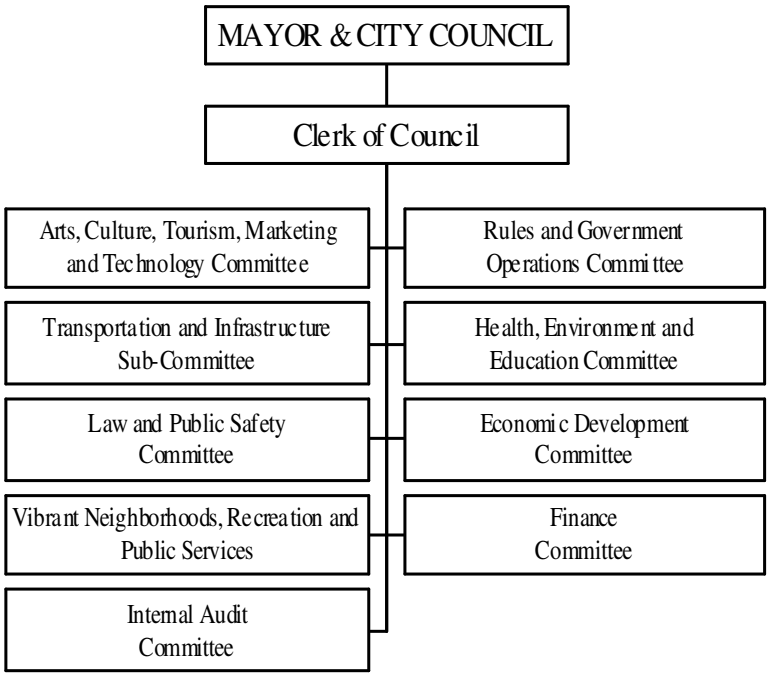
Clerk of Council

Mission: The mission of the Clerk of Council is effective custodianship and safeguarding of all official records and documents of the City Council.



DEPARTMENT BUDGET SUMMARY

Operating Budget	2007 Budget	2008 Budget	2009 Budget	Change 2008 Budget to 2009	2010 Budget
Personnel Services	$ 305,370	$ 309,110	$ 314,540	$ 5,430	$ 308,370
Other Expenses	$ 453,790	$ 352,750	$ 347,640	$ (5,110)	$ 340,560
Operating Total	$ 759,160	$ 661,860	$ 662,180	$ 320	$ 648,930
Employee Benefits	$ 114,770	$ 115,960	$ 122,090	$ 6,130	$ 122,220
Total	$ 873,930	$ 777,820	$ 784,270	$ 6,450	$ 771,150
Program Revenue	$ 6,000	$ 0	$	$ -	$
Total Full-Time Equivalent Positions	$ 7.0	7.0	7.0	0.0	7.0

DEPARTMENT PROGRAMS:

1. Clerk of Council

PROGRAM SUMMARIES

Program 1: Clerk of Council

Description: The Clerk of Council prepare the agenda for each committee and the "calendar" for the weekly session of the City Council. The Clerk is responsible for informing citizens of public hearings in which they would have a special interest. All City Council committee meetings are videotaped for broadcast on the public access channel. The City Bulletin, published weekly by the Clerk of Council, is the official publication of the City of Cincinnati. Ordinances, resolutions, motions, and various legal notices are published in the City Bulletin. Other publications available from the Clerk's Office are the Charter of the City of Cincinnati, the Cincinnati Municipal Code, a directory of City Councilmembers and committee assignments, committee agendas, and the City Council calendar.

Goal: Providing support to the City Council and all Council Committees. Keeping the public informed about public hearings in which they would have a special interest. Maintaining and preserving public documents.

Funding Summary:

Operating Budget	2008 Budget	2009 Budget	Change 2008 Budget to 2009	2010 Budget
Personnel Services	$ 309,110	$ 314,540	$ 5,430	$ 308,370
Other Expenses	$ 352,750	$ 347,640	$ (5,110)	$ 340,560
Operating Total	$ 661,860	$ 662,180	$ 320	$ 648,930
Employee Benefits	$ 115,960	$ 122,090	$ 6,130	$ 122,220
Total	$ 777,820	$ 784,270	$ 6,450	$ 771,150
Total Full-Time Equivalent Positions	$ 7.0	7.0	0.0	7.0

2009 Significant Program Changes

Title: Hamilton County Family and Children First Council Membership

Budget Amount: $5,500 **Fund:** General Fund **FTE:** 0.0

Description:

This increase represents the cost of the City's membership in the Hamilton County Family and Children First Council.

Comment/Justification:

The increase is approved.

Title: Reduction in Non-personnel Budget

Budget Amount: ($20,500) **Fund:** General Fund **FTE:** 0.0

Description:

This reduction reduces the agency's non-personnel budget.

Comment/Justification:

This reduction is approved. This reduction in the amount of $20,500 reduces non-personnel costs in the Clerk of Council's budget.

2010 Significant Program Changes

Title: 2010 General Fund Budget Reduction

Budget Amount: ($32,720) **Fund:** General Fund **FTE:** 0.0

Description:

The 2010 General Fund Budget reflects a required across-the-board reduction of 4.8% in order to balance the General Fund. Specific reductions for this program will be addressed in the 2010 Budget Update process.

Comment/Justification:

This decrease is approved due to the limited nature of General Fund resources.

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City Manager

Mission: The mission of the City Manager's Office is the responsibility of providing and maintaining the essential City services through the efficient and effective management and operation of the City.

DEPARTMENT BUDGET SUMMARY

	2007 Budget	2008 Budget	2009 Budget	Change 2008 Budget to 2009	2010 Budget
Operating Budget					
Personnel Services	$ 2,470,530	$ 2,687,100	$ 2,947,310	$ 260,210	$ 2,973,120
Other Expenses	$ 866,620	$ 927,100	$ 4,306,880	$ 3,379,780	$ 5,032,480
Operating Total	$ 3,337,150	$ 3,614,200	$ 7,254,190	$ 3,639,990	$ 8,005,600
Employee Benefits	$ 1,105,960	$ 1,057,560	$ 1,238,410	$ 180,850	$ 1,270,530
General Fund Overhead	$ 26,660	$ 29,780	$ 39,700	$ 9,920	$ 46,090
Total	$ 4,469,770	$ 4,701,540	$ 8,532,300	$ 3,830,760	$ 9,322,220
Internal Service Funds	$ 155,370	$ 158,480	$ 171,290	$ 12,810	$ 176,370
Capital Projects	$ 4,698,700	$ 2,113,900	$ 1,135,700	$ (978,200)	$ 1,428,400
Program Revenue	$ 2,607,100	$ 2,400,000	$ 2,500,000	$ 100,000	$ 2,500,000
Total Full-Time Equivalent Positions	$ 42.0	40.0	47.0	7.0	48.0

DEPARTMENT PROGRAMS:

1. Office of the City Manager
2. Economic Development Division
3. Office of Communications
4. CIRV Administration
5. Office of Contract Compliance
6. Office of Budget and Evaluation
7. Office of Environmental Quality

PROGRAM SUMMARIES

Program 1: Office of the City Manager

Description: Chief Executive Officer providing overall leadership and top-level management of City operations.

Goal: To provide efficient, cost-effective, and effective leadership, and management of the City departments.

Funding Summary:

Operating Budget	2008 Budget	2009 Budget	Change 2008 Budget to 2009	2010 Budget
Personnel Services	$ 813,220	$ 752,920	$ (60,300)	$ 738,180
Other Expenses	$ 259,350	$ 259,370	$ 20	$ 254,080
Operating Total	$ 1,072,570	$ 1,012,290	$ (60,280)	$ 992,260
Employee Benefits	$ 300,970	$ 287,480	$ (13,490)	$ 287,780
Total	$ 1,373,540	$ 1,299,770	$ (73,770)	$ 1,280,040
Total Full-Time Equivalent Positions	$ 9.0	9.0	0.0	9.0

2009 Significant Program Changes

Title: Decrease in Non-Personnel

Budget Amount: ($3,320) **Fund:** General Fund **FTE:** 0.0

Description:

This represents an across-the-board reduction in the non-personnel budget.

Comment/Justification:

This decrease is approved due to the limited nature of General Fund resources.

Title: Non-personnel Decrease for Martin Luther King Day Funding

Budget Amount: ($6,450) **Fund:** General Fund **FTE:** 0.0

Description:

This represents a non-personnel decrease in the expert services line item. The non-personnel decrease to the expert services line item would eliminate annual funding for the Martin Luther King Coalition.

Comment/Justification:

This decrease is approved due to the limited nature of General Fund Resources.

Title: Elimination of Non-Represented Employee Merit Increase

Budget Amount: ($14,090) **Fund:** General Fund **FTE:** 0.0

Description:

This represents a reduction in personnel funding since non-represented employee merit increases were eliminated in the 2009 budget.

Comment/Justification:

This reduction in personnel funding is approved due to limited resources.

Title: Increase Position Vacancy Allowance

Budget Amount: ($27,250) **Fund:** General Fund **FTE:** 0.0

Description:

This represents a decrease in funding available to fill vacant positions.

Comment/Justification:

This decrease is approved due to the limited nature of General Fund resources. Rather than eliminating positions, increasing position vacancy allowance will give the department more flexibility with staffing in the long run.

2010 Significant Program Changes

Title: 2010 General Fund Budget Reduction

Budget Amount: ($50,040) **Fund:** General Fund **FTE:** 0.0

Description:

The 2010 General Fund Budget reflects a required across-the-board reduction of 4.8% in order to balance the General Fund. Specific reductions for this program will be addressed in the 2010 Budget Update process.

Comment/Justification:

This decrease is approved due to the limited nature of General Fund resources.

Performance Measures

Performance Objective:

Provide excellent service to City residents.

Unit of Measure:	2008 Target	2008 Actual	2009 Target
Percentage increase over two years in the percent of citizens who report that they are "satisfied" or "very satisfied" with the City services in your neighborhood.	5%	N/A	N/A
Percentage increase over two years of citizens who believe that city government is "always responsive" or "responsive most of the time" to their needs as citizens.	5%	N/A	N/A
Percentage increase over two years of citizens who are "satisfied" or "very satisfied" with the quality of life in their neighborhood.	5%	N/A	N/A

Target Results:

In recent years, the Citizens Attitude Survey has been completed on a biennial basis. The survey was last completed in 2006, but was not conducted in 2008 due to budgetary constraints and future funding for the survey is uncertain at this time.

Program 2: Economic Development Division

Description: The Economic Development Division provides citywide economic development services, including business recruitment and retention, large-scale real estate development, and downtown development.

Goal: Encourage and grow new business and economic development opportunities that will positively impact Cincinnati.

Funding Summary:

Operating Budget	2008 Budget	2009 Budget	Change 2008 Budget to 2009	2010 Budget
Personnel Services	$ 385,320	$ 359,610	$ (25,710)	$ 352,570
Other Expenses	$ 177,780	$ 373,790	$ 196,010	$ 383,450
Operating Total	$ 563,100	$ 733,400	$ 170,300	$ 736,020
Employee Benefits	$ 143,990	$ 138,740	$ (5,250)	$ 138,900
Total	$ 707,090	$ 872,140	$ 165,050	$ 874,920
Capital Projects	$ 1,948,900	$ 845,700	$ (1,103,200)	$ 1,088,400
Total Full-Time Equivalent Positions	$ 7.0	7.0	0.0	7.0

2009 Significant Program Changes

Title: Addition of Urban Development Property Operations Fund 317 Resources

Budget Amount: $200,000 **Fund:** Urban Dev Property Operations **FTE:** 0.0

Description:

This represents the addition of funding from the Urban Development Property Operations Fund 317. This funding will primarily be used for payment of property taxes for properties the Department of Economic Development owns and plans to develop.

Comment/Justification:

This increase is approved and will allow the department to utilize other resources previously used to pay property taxes, including capital resources, more strategically.

Title: Increase Fund 424 Resources for the Economic Development Division

Budget Amount: $150,000 **Fund:** Cable Communications **FTE:** 0.0

Description:

This represents the transfer of $150,000 in expenses for the Cincinnati USA Regional Chamber of Commerce from the General Fund to the Cable Communications Fund.

Comment/Justification:

This shift in expenses is approved due to the limited nature of General Fund resources.

Title: Reduce Funding for Tuition Reimbursement

Budget Amount: ($9,870) **Fund:** General Fund **FTE:** 0.0

Description:

This represents a decrease of $9,870 in tuition reimbursement.

Comment/Justification:

This decrease is approved due to the limited nature of General Fund resources.

Title: Elimination of Non-Represented Employee Merit Increase

Budget Amount: ($10,940) **Fund:** General Fund **FTE:** 0.0

Description:

This represents a reduction in personnel funding since non-represented employee merit increases were eliminated in the 2009 budget.

Comment/Justification:

This reduction in personnel funding is approved due to limited resources.

Title: Increase Position Vacancy Allowance

Budget Amount: ($13,020) **Fund:** General Fund **FTE:** 0.0

Description:

This represents a decrease in funding available to fill vacant positions.

Comment/Justification:

This decrease is approved due to the limited nature of General Fund resources. Rather than eliminating positions, increasing position vacancy allowance will give the department more flexibility with staffing in the long run.

Title: Decrease General Fund Resources for the Economic Development Division

Budget Amount: ($150,000) **Fund:** General Fund **FTE:** 0.0

Description:

This represents the transfer of $150,000 in expenses for the Cincinnati USA Regional Chamber of Commerce from the General Fund to the Cable Communications Fund.

Comment/Justification:

This shift in expenses is approved due to the limited nature of General Fund resources.

2010 Significant Program Changes

Title: 2010 General Fund Budget Reduction

Budget Amount: ($18,960) **Fund:** General Fund **FTE:** 0.0

Description:

The 2010 General Fund Budget reflects a required across-the-board reduction of 4.8% in order to balance the General Fund. Specific reductions for this program will be addressed in the 2010 Budget Update process.

Comment/Justification:

This decrease is approved due to the limited nature of General Fund resources.

Explanation of Capital Projects

The Capital Budget for the Economic Development Division totals $845,700 in 2009 and $1,088,400 in 2010. Capital projects include 3CDC Development Projects and Retail/Commercial Opportunities. Funding for the Retail/Commercial Opportunities project totals $1,434,100 over the biennium. This project will allow for the creation of new employment opportunities while retaining existing jobs, which would in turn foster positive business relationships, encourage business growth and investment, and facilitate property development for commercial purposes.

Performance Measures

Performance Objective:

Develop retail and commercial opportunities in the central business district.

Unit of Measure:	2008 Target	2008 Actual	2009 Target
Percentage of 25 retailers and/or developers who Economic Development met with at the International Council of Shopping Centers Trade Show and Deal Making conference.	100%	108%	100%

Target Results:

The 2008 target was exceeded by eight percentage points.

Performance Objective:

Increase employment opportunities in the City of Cincinnati.

Unit of Measure:	2008 Target	2008 Actual	2009 Target
Percentage of 50 citizens/clients who Economic Development provided technical service assistance/issue resolution services to in the last year.	100%	176%	100%

Target Results:

The 2008 target was exceeded by 76 percentage points. The results achieved are measurably higher than anticipated as there was no historical baseline available for this performance measure.

Performance Objective:

Maintain existing employment base and create new employment opportunities in the City of Cincinnati.

Unit of Measure:	2008 Target	2008 Actual	2009 Target
Percentage of 25 major (50+ employees) employers Economic Development conducted Business Retention Visits with in the past year.	100%	124%	100%

Target Results:

The 2008 target was exceeded by 24 percentage points. The results achieved are measurably higher than anticipated as there was no historical baseline available for this performance measure.

Performance Objective:

Promote economic growth in the City of Cincinnati.

Unit of Measure:	2008 Target	2008 Actual	2009 Target
Leverage private capital at an average ratio of 3:1 for each dollar of City funding received on projects each year.	3:1	4.7:1	3:1

Target Results:

The 2008 target was exceeded by 1.7. A total of $57,954,750 in City funds leveraged $269,571,375 in private capital.

Program 3: Office of Communications

Description: The Office of Communications provides resources for disseminating strategic communications that are delivered professionally through channels that are most timely, effective, and efficient. These include multi-media outlets such as the news media, internet, Citicable, and community presentations.

Goal: Implement proactive, effective public communications regarding City initiatives and operations, including media relations, Citicable broadcasts, dissemination of information via the internet, and preparing communications for specific audiences.

Funding Summary:

Operating Budget	2008 Budget	2009 Budget	Change 2008 Budget to 2009	2010 Budget
Personnel Services	$ 380,720	$ 382,440	$ 1,720	$ 393,830
Other Expenses	$ 226,390	$ 302,870	$ 76,480	$ 229,330
Operating Total	$ 607,110	$ 685,310	$ 78,200	$ 623,160
Employee Benefits	$ 160,560	$ 159,280	$ (1,280)	$ 164,540
General Fund Overhead	$ 26,470	$ 27,240	$ 770	$ 32,890
Total	$ 794,140	$ 871,830	$ 77,690	$ 820,590
Capital Projects	$	$ 100,000	$ 100,000	$ 150,000
Program Revenue	$ 2,400,000	$ 2,500,000	$ 100,000	$ 2,500,000
Total Full-Time Equivalent Positions	$ 6.0	6.0	0.0	6.0

2009 Significant Program Changes

Title: Increase Fund 424 Resources for the Office of Communications

Budget Amount: $85,080 **Fund:** Cable Communications **FTE:** 1.0

Description:

This represents the transfer of one FTE, $67,350 in personnel expenses, and $17,730 in non-personnel expenses for the Office of Communications from the General Fund to the Cable Communications Fund 424.

Comment/Justification:

This shift in expenses is approved due to the limited nature of General Fund resources.

Title: Funding for legal services related to Time Warner Cable lawsuit

Budget Amount: $80,000 **Fund:** Cable Communications **FTE:** 0.0

Description:

This represents funding for outside legal counsel for Time Warner Cable Litigation regarding franchise fees. In 2007, the City filed suit against Time Warner Cable to recover more than $1.5 million in fees owed for the company's private use of the public rights-of-way. The outside law firm of Schottenstein, Zox, & Dunn represents the City on this matter. The firm's current projection of expenses in 2009 is $80,000.

Comment/Justification:

This increase is approved due to the need to fund legal expenses for the Time Warner Cable litigation.

Title: Miscellaneous Non-Personnel Reductions

Budget Amount: ($4,430) **Fund:** General Fund **FTE:** 0.0

Description:

This represents a decrease in non-personnel line items including, non-local travel, training, and promotional expense. This will negatively impact the Office of Communications' ability to promote City events, groundbreakings, and news conferences.

Comment/Justification:

This decrease in funding is approved due to the limited nature of General Fund Resources.

Title: Remove General Fund Resources from Office of Communications

Budget Amount: ($85,080) **Fund:** General Fund **FTE:** -1.0

Description:

This represents the transfer of one FTE, $67,350 in personnel expenses, and $17,730 in non-personnel expenses for the Office of Communications from the General Fund to the Cable Communications Fund 424.

Comment/Justification:

This shift in expenses is approved due to the limited nature of General Fund resources.

2010 Significant Program Changes

Title: Legal Services for Time Warner Cable Lawsuit

Budget Amount: ($80,000) **Fund:** Cable Communications **FTE:** 0.0

Description:

This represents a decrease in funding in 2010 for the Office of Communications. The Office of Communications does not anticipate a need for additional funds for the Time Warner Cable Lawsuit in 2010.

Comment/Justification:

This decrease is approved due to the one-time nature of this increase in 2009.

Explanation of Capital Projects

The Capital Budget for the Office of Communications totals $100,000 in 2009 and $150,000 in 2010. Capital

projects include Citicable Studio Renovations and Council Chambers Video Production System. Funding for Council Chambers Video Production System project totals $200,000 over the biennium. This project provides funding to replace equipment used to record and broadcast meetings and activities in City Council Chambers.

Performance Measures

Performance Objective:

Improve departmental participation in the electronic communications resource center for City departments and agencies.

Unit of Measure:	2008 Target	2008 Actual	2009 Target
Percentage increase in agency participation.	10%	10%	10%

Target Results:

The 2008 target was achieved.

Performance Objective:

Provide access via the internet to City residents on services provided by the City.

Unit of Measure:	2008 Target	2008 Actual	2009 Target
Percentage decrease in citizens who respond that they have "never used" or "never heard of it" in reference to the City's website.	4%	N/A	N/A

Target Results:

In recent years, the Citizen Attitude Survey has been completed on a biennial basis. The survey was last completed in 2006, but was not conducted in 2008 due to budgetary constraints and future funding for the survey is uncertain at this time.

Performance Objective:

Resolve complaints received against Time Warner Cable. Review and make recommendations about basic cable rates.

Unit of Measure:	2008 Target	2008 Actual	2009 Target
Resolve 95% of complaints received against Time Warner Cable.	95%	95%	95%

Target Results:

The 2008 target was achieved.

Program 4: CIRV Administration

Description: This program will provide administrative oversight to the Cincinnati Initiative to Reduce Violence (CIRV) program.

Goal: To provide effective and efficient management of the Cincinnati Initiative to Reduce Violence (CIRV) program.

Funding Summary:

Operating Budget	2008 Budget	2009 Budget	Change 2008 Budget to 2009	2010 Budget
Personnel Services	$	$ 54,820	$ 54,820	$ 53,750
Other Expenses	$	$ 871,770	$ 871,770	$ 853,990
Operating Total	$	$ 926,590	$ 926,590	$ 907,740
Employee Benefits	$	$ 21,410	$ 21,410	$ 21,440
Total	$	$ 948,000	$ 948,000	$ 929,180

2009 Significant Program Changes

Title: Addition of CIRV funding to the City Manager's Office

Budget Amount: $770,610 **Fund:** General Fund **FTE:** 0.0

Description:

This represents the shift of funding for the Cincinnati Initiative to Reduce Violence (CIRV) from the Department of Community Development to a newly created program in the City Manager's Office. CIRV is a public safety initiative which targets the most violent offenders in order to dramatically reduce homicides in the city. This shift includes funding for the Street Outreach Workers Contract, CIRV research and analysis with the University of Cincinnati, CIRV administration and oversight within the City Manager's Office, and the CIRV project manager.

Comment/Justification:

This shift is approved to better align service delivery of this contract.

Title: Increase for Streetworkers Outreach

Budget Amount: $157,960 **Fund:** General Fund **FTE:** 0.0

Description:

This represents an increase in funding of $157,960 for the Street Outreach Workers Program, which works in conjunction with Operation Take Back Our Streets neighborhood walking patrols. This program is part of the Cincinnati Initiative to Reduce Violence (CIRV) and CeaseFire Cincinnati.

Comment/Justification:

This increase is approved. Increasing streetworkers is a high priority to the City Council and the City Administration.

Title: Increase Position Vacancy Allowance

Budget Amount: ($1,980) **Fund:** General Fund **FTE:** 0.0

Description:

This represents a decrease in funding available to fill vacant positions.

Comment/Justification:

This decrease is approved due to the limited nature of General Fund resources. Rather than eliminating positions, increasing position vacancy allowance will give the department more flexibility with staffing in the long run.

2010 Significant Program Changes

Title: 2010 General Fund Budget Reduction

Budget Amount: ($45,770) **Fund:** General Fund **FTE:** 0.0

Description:

The 2010 General Fund Budget reflects a required across-the-board reduction of 4.8% in order to balance the General Fund. Specific reductions for this program will be addressed in the 2010 Budget Update process.

Comment/Justification:

This decrease is approved due to the limited nature of General Fund resources.

Program 5: Office of Contract Compliance

Description: The Office of Contract Compliance administers, enforces, and monitors the Small Business Enterprise (SBE) Program, the Equal Employment Opportunity (EEO) Program, the Prevailing Wage laws, the Living Wage Program, and the Meet and Confer provisions to promote full and equal business opportunities with the City of Cincinnati.

Goal: Ensure proper compliance to City contracts.

Funding Summary:

Operating Budget	2008 Budget	2009 Budget	Change 2008 Budget to 2009	2010 Budget
Personnel Services	$	$ 319,050	$ 319,050	$ 318,570
Other Expenses	$	$ 109,780	$ 109,780	$ 109,000
Operating Total	$	$ 428,830	$ 428,830	$ 427,570
Employee Benefits	$	$ 131,090	$ 131,090	$ 132,880
General Fund Overhead	$	$ 6,760	$ 6,760	$ 8,440
Total	$	$ 566,680	$ 566,680	$ 568,890
Total Full-Time Equivalent Positions	$ 0.0	6.0	6.0	6.0

2009 Significant Program Changes

Title: Transfer of the Office of Contract Compliance

Budget Amount: $442,830 **Fund:** All Funds **FTE:** 6.0

Description:

This represents the shift of funding for the Office of Contract Compliance from the Purchasing Division of the Finance Department to the Office of the City Manager.

Comment/Justification:

This shift is approved to better align City services within City departments.

Title: Decrease in Non-Personnel

Budget Amount: ($1,020) **Fund:** General Fund **FTE:** 0.0

Description:

This represents an across-the-board reduction in the non-personnel budget.

Comment/Justification:

This decrease is approved due to the limited nature of General Fund resources.

Title: Increase Position Vacancy Allowance

Budget Amount: ($21,570) **Fund:** General Fund **FTE:** 0.0

Description:

This represents a decrease in funding available to fill vacant positions. This increase in position vacancy allowance includes holding one Contract Compliance Specialist position vacant for a portion of the year.

Comment/Justification:

This decrease is approved due to the limited nature of General Fund resources. Rather than eliminating positions, increasing position vacancy allowance will give the department more flexibility with staffing in the long run.

2010 Significant Program Changes

Title: 2010 General Fund Budget Reduction

Budget Amount: ($13,510) **Fund:** General Fund **FTE:** 0.0

Description:

The 2010 General Fund Budget reflects a required across-the-board reduction of 4.8% in order to balance the General Fund. Specific reductions for this program will be addressed in the 2010 Budget Update process.

Comment/Justification:

This decrease is approved due to the limited nature of General Fund resources.

Performance Measures

Performance Objective:

Administer, enforce, and monitor the Small Business Enterprise (SBE) Program; the Equal Employment Opportunity (EEO) Program; the Prevailing Wage laws; the Living Wage Program; and the Meet and Confer provisions to promote full and equal business opportun

Unit of Measure:	2008 Target	2008 Actual	2009 Target
Percentage of four Outreach Activities to SBE vendors completed.	100%	100%	100%

Target Results:

The 2008 target was achieved.

Performance Objective:
Identify and determine appropriate Prevailing Wage classification(s) and rates for all City construction projects.

Unit of Measure:	2008 Target	2008 Actual	2009 Target
Percentage of vendor payroll reports submitted to Contract Compliance for examination that were reviewed.	90%	90%	90%

Target Results:
The 2008 target was achieved.

Performance Objective:
Oversee proper enforcement of Equal Employment Opportunity requirements for all City contracts over $5,000.

Unit of Measure:	2008 Target	2008 Actual	2009 Target
Percentage of all bid documents, proposals, and contracts that contain appropriate language.	95%	95%	95%

Target Results:
The 2008 target was achieved.

Program 6: Office of Budget and Evaluation

Description: The Office of Budget and Evaluation is responsible for budget development, budget monitoring, policy research, assisting in performance management, and the general administration of the programs funded by the U.S. Department of Housing and Urban Development.

Goal: Develop the operating, capital, and consolidated plan budgets for the City of Cincinnati. Provide management support to initiatives that enhance service delivery, improve responsiveness and communications, and reduce the cost of service delivery.

Funding Summary:

Operating Budget	2008 Budget	2009 Budget	Change 2008 Budget to 2009	2010 Budget
Personnel Services	$ 951,520	$ 878,520	$ (73,000)	$ 870,690
Other Expenses	$ 195,870	$ 193,600	$ (2,270)	$ 194,910
Operating Total	$ 1,147,390	$ 1,072,120	$ (75,270)	$ 1,065,600
Employee Benefits	$ 346,240	$ 336,840	$ (9,400)	$ 339,300
General Fund Overhead	$ 3,310	$ 5,700	$ 2,390	$ 4,760
Total	$ 1,496,940	$ 1,414,660	$ (82,280)	$ 1,409,660
Total Full-Time Equivalent Positions	$ 14.0	14.0	0.0	14.0

2009 Significant Program Changes

Title: Decrease in Non-Personnel

Budget Amount: ($1,120) **Fund:** General Fund **FTE:** 0.0

Description:

This represents an across-the-board reduction in the non-personnel budget.

Comment/Justification:

This decrease is approved due to the limited nature of General Fund resources.

Title: Reduction in Funding for Expert Services

Budget Amount: ($5,690) **Fund:** General Fund **FTE:** 0.0

Description:

This represents the reduction of non-personnel funding for planned enhancements to the Budget Development System (BDS) and the Capital Budget System (CBS). The reduction in funding will limit the ability of the Office of Budget and Evaluation to implement program based budget improvements in either system.

Comment/Justification:

This decrease in funding is approved due to the limited nature of General Fund Resources.

Title: Elimination of Non-Represented Employee Merit Increase

Budget Amount: ($10,970) **Fund:** General Fund **FTE:** 0.0

Description:

This represents a reduction in personnel funding since non-represented employee merit increases were eliminated in the 2009 budget.

Comment/Justification:

This reduction in personnel funding is approved due to limited resources.

Title: Elimination of Part-Time Clerk 1 Position

Budget Amount: ($21,880) **Fund:** General Fund **FTE:** 0.0

Description:

This represents the elimination of funding identified for the addition of a part-time Clerk 1 Position. This position would be used to fund Interns and/or Co-ops pursuant to the Mayor's initiative. The interns and/or co-ops would aid the Office of Budget and Evaluation with research and evaluation of budget issues with a focus on the review of best practices among comparable jurisdictions.

Comment/Justification:

This decrease in funding is approved due to the limited nature of General Fund Resources.

Title: Increase Position Vacancy Allowance

Budget Amount: ($24,650) **Fund:** General Fund **FTE:** 0.0

Description:

This represents a decrease in funding available to fill vacant positions.

Comment/Justification:

This decrease is approved due to the limited nature of General Fund resources. Rather than eliminating positions, increasing position vacancy allowance will give the department more flexibility with staffing in the long run.

2010 Significant Program Changes

Title: 2010 General Fund Budget Reduction

Budget Amount: ($37,950) **Fund:** General Fund **FTE:** 0.0

Description:

The 2010 General Fund Budget reflects a required across-the-board reduction of 4.8% in order to balance the General Fund. Specific reductions for this program will be addressed in the 2010 Budget Update process.

Comment/Justification:

This decrease is approved due to the limited nature of General Fund resources.

Performance Measures

Performance Objective:

Attainment of the Distinguished Budget Presentation Award from the Government Finance Officers Association (GFOA) every two years.

Unit of Measure:	2008 Target	2008 Actual	2009 Target
Percentage decrease in the number of "Does Not Satisfy" ratings received from GFOA.	N/A	N/A	11%
Percentage increase in the number of "Outstanding" ratings received from GFOA.	N/A	N/A	17%

Target Results:

This is a new performance measure. The Approved Budget is submitted to the GFOA on a biennial basis. The Budget was last submitted in 2007 and will not be submitted again until 2009.

Program 7: Office of Environmental Quality

Description: The Office of Environmental Quality is currently responsible for brownfield remediation, property evaluation, site-specific investigation, cleanup and redevelopment of City property, and evaluation of cut and fill permits. The Office also assists with Title X enforcement and the Energy Management Team.

Goal: Effectively and efficiently carry out the environmental duties charged to the Office of Environmental Quality, including the development and administration of the Energy Management Team as well as performing environmental outreach and communication.

Funding Summary:

Operating Budget	2008 Budget	2009 Budget	Change 2008 Budget to 2009	2010 Budget
Personnel Services	$ 156,320	$ 199,950	$ 43,630	$ 245,530
Other Expenses	$ 67,710	$ 2,195,700	$ 2,127,990	$ 3,007,720
Operating Total	$ 224,030	$ 2,395,650	$ 2,171,620	$ 3,253,250
Employee Benefits	$ 105,800	$ 163,570	$ 57,770	$ 185,690
Total	$ 329,830	$ 2,559,220	$ 2,229,390	$ 3,438,940
Internal Service Funds	$ 158,480	$ 171,290	$ 12,810	$ 176,370
Capital Projects	$ 165,000	$ 190,000	$ 25,000	$ 190,000
Total Full-Time Equivalent Positions	$ 4.0	5.0	1.0	6.0

2009 Significant Program Changes

Title: Transfer of Recycling Program to Office of Environmental Quality

Budget Amount: $2,246,800 **Fund:** General Fund **FTE:** 1.0

Description:

This represents the shift in funding and staff for the recycling program from the Department of Public Services to the Office of Environmental Quality.

Comment/Justification:

This shift is approved to better align City services within City departments.

Title: Increase Position Vacancy Allowance

Budget Amount: ($7,230) **Fund:** General Fund **FTE:** 0.0

Description:

This represents a decrease in funding available to fill vacant positions.

Comment/Justification:

This decrease is approved due to the limited nature of General Fund resources. Rather than eliminating positions, increasing position vacancy allowance will give the department more flexibility with staffing in the long run.

Title: Decrease in Non-Personnel

Budget Amount: ($29,470) **Fund:** General Fund **FTE:** 0.0

Description:

This represents an across-the-board reduction in the non-personnel budget.

Comment/Justification:

This decrease is approved due to the limited nature of General Fund resources.

2010 Significant Program Changes

Title: Climate Protection Action Plan Funding

Budget Amount: $502,000 **Fund:** General Fund **FTE:** 1.0

Description:

This increase represents funding for four Climate Protection Action Plan projects, and one FTE to assist in implementation of these projects. A total of $100,000 in funding is provided for 100 solar installations in one weekend. $200,000 will be provided to finance projects through the Energy Service Performance Contract. $150,000 is provided for the marketing component of the Climate Protection Action Plan, of which $50,000 will be dedicated to the development of a web site that highlights the City's green initiatives. Finally, one Environmental/Safety Specialist will be added to the Office of Environmental Quality to work on implementation of the Climate Protection Action Plan.

Comment/Justification:

This increase is approved since the Mayor, the City Council, and the City Administration view green initiatives as a high priority.

Title: Recycling Program Enhancements

Budget Amount: $450,000 **Fund:** General Fund **FTE:** 0.0

Description:

This represents an increase for enhancements to the City's recycling program. This increase includes $400,000 in funding to finance the purchase of larger wheeled recycling carts for residents and to implement the RecycleBank program. The new recycling carts will be financed over seven years. This investment has the potential to produce substantial offsetting savings in landfill fees. An additional $50,000 is provided for enhancements to the City's internal recycling program.

Comment/Justification:

This increase is approved since the Mayor, the City Council, and the City Administration view enhancing the City's recycling program as a high priority.

Title: 2010 General Fund Budget Reduction

Budget Amount: ($164,030) **Fund:** General Fund **FTE:** 0.0

Description:

The 2010 General Fund Budget reflects a required across-the-board reduction of 4.8% in order to balance the General Fund. Specific reductions for this program will be addressed in the 2010 Budget Update process.

Comment/Justification:

This decrease is approved due to the limited nature of General Fund resources.

Explanation of Capital Projects

The Capital Budget for the Office of Environmental Quality totals $190,000 in both 2009 and 2010. Capital projects include Center Hill Gas & Leachate, Emergency Environmental Cleanup, Regulatory Compl. & Energy Conservation, and Underground Storage Tanks. Funding for the Regulatory Compl. & Energy Conservation project totals $100,000 over the biennium. This project provides funding to address regulatory compliance issues and energy efficiency projects.

Performance Measures

Performance Objective:

Enhance city-wide energy management and climate protection practices by developing the City's Energy Management Plan.

Unit of Measure:	2008 Target	2008 Actual	2009 Target
Reduce greenhouse gas emissions by City Government by 1% per year (4,322 tons/year).	1%	N/A	1%

Target Results:

This is a new performance measure in 2008 and the Office of Environmental Quality is still completing the greenhouse gas emissions inventory for the City.

Performance Objective:

Enhance city-wide energy management and climate protection practices.

Unit of Measure:	2008 Target	2008 Actual	2009 Target
Percentage increase in the number of buildings in the City that are LEED certified.	20%	100%	20%

Target Results:

The 2008 target was exceeded by 80 percentage points. The City achieved ten LEED certified buildings in 2008, which is a 100% increase over the five LEED certified buildings in 2007.

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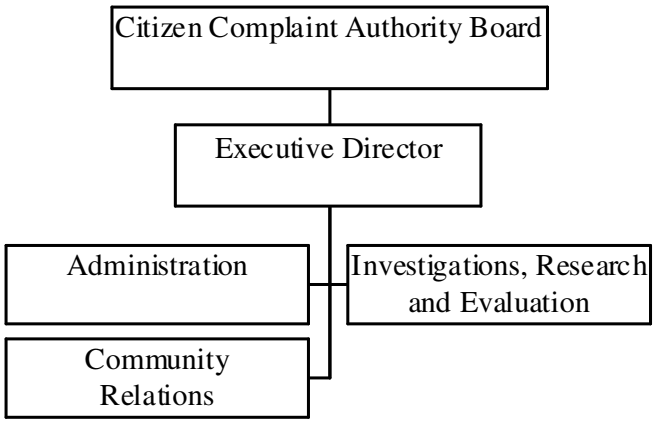
Citizen Complaint Authority

Mission: The mission of the Citizen Complaint Authority (CCA) is to investigate allegations of misconduct by police officers including, but not limited to, shots fired, death in custody, and use of force. The CCA shall review and resolve all citizen complaints in a fair, impartial, efficient and timely manner. The CCA shall act independently consistent with its duties and responsibilities, with the ultimate goal of addressing citizen's concerns and improving citizen perceptions of quality police service in the City of Cincinnati.



DEPARTMENT BUDGET SUMMARY

	2007 Budget	2008 Budget	2009 Budget	Change 2008 Budget to 2009	2010 Budget
Operating Budget					
Personnel Services	$ 531,110	$ 476,650	$ 436,470	$ (40,180)	$ 427,850
Other Expenses	$ 53,490	$ 54,160	$ 32,400	$ (21,760)	$ 31,740
Operating Total	$ 584,600	$ 530,810	$ 468,870	$ (61,940)	$ 459,590
Employee Benefits	$ 199,560	$ 179,020	$ 169,330	$ (9,690)	$ 169,490
Total	$ 784,160	$ 709,830	$ 638,200	$ (71,630)	$ 629,080
Total Full-Time Equivalent Positions	$ 9.0	8.0	7.1	(0.9)	7.1

DEPARTMENT PROGRAMS:

1. Administration
2. Investigations, Research, and Evaluation
3. Community Relations

PROGRAM SUMMARIES

Program 1: Administration

Description: To provide administrative support to the federal court mandated investigative staff.

Goal: To maintain agency records and files, and to ensure intake, assignment and investigation procedures are in compliance with the Collaborative Agreement.

Funding Summary:

Operating Budget	2008 Budget	2009 Budget	Change 2008 Budget to 2009	2010 Budget
Personnel Services	$ 124,960	$ 197,580	$ 72,620	$ 193,650
Other Expenses	$ 14,940	$ 10,440	$ (4,500)	$ 10,220
Operating Total	$ 139,900	$ 208,020	$ 68,120	$ 203,870
Employee Benefits	$ 46,800	$ 76,590	$ 29,790	$ 76,660
Total	$ 186,700	$ 284,610	$ 97,910	$ 280,530
Total Full-Time Equivalent Positions	$ 3.0	3.1	0.1	3.1

2009 Significant Program Changes

Title: Transfer of the CCA Director Position to the Administration Program

Budget Amount: $108,590 **Fund:** General Fund **FTE:** 1.0

Description:

This represents the transfer of the CCA Director position to the Administration program from the Investigations, Research, and Evaluation program.

Comment/Justification:

This increase is approved in order to present this administrative expense in the appropriate program.

Title: Elimination of Non-Represented Employee Merit Increase

Budget Amount: ($1,600) **Fund:** General Fund **FTE:** 0.0

Description:

This represents a reduction in personnel funding since non-represented employee merit increases were eliminated in the 2009 budget.

Comment/Justification:

This reduction in personnel funding is approved due to limited resources.

Title: Addition of Citizen Complaint Authority Board Members

Budget Amount: ($2,390) **Fund:** General Fund **FTE:** 0.1

Description:

This represents adding the Citizen Complaint Authority's (CCA) Board Member positions to the personnel budget. This also represents a reduction in the amount of $2,390 for non-personnel expenses.

Comment/Justification:

The addition of the CCA Board Member positions is approved to be included in the personnel budget. In addition, the reduction in the amount of $2,390 for non-personnel expenses is also approved.

Title: Increase Position Vacancy Allowance

Budget Amount: ($7,150) **Fund:** General Fund **FTE:** 0.0

Description:

This represents a decrease in funding available to fill vacant positions.

Comment/Justification:

This decrease is approved due to the limited nature of General Fund resources. Rather than eliminating positions, increasing position vacancy allowance will give the department more flexibility with staffing in the long run.

Title: Administration Program Budget Realignment

Budget Amount: ($9,930) **Fund:** General Fund **FTE:** 0.0

Description:

The variances in personnel and non-personnel services for this program budget are primarily due to the department better aligning actual personnel and non-personnel expenses with the appropriate programs in 2009. As the department continues to gain comfort with program budgeting, variances of this nature should be more limited.

Comment/Justification:

This realignment is approved in order to better align expenses with the appropriate program.

Title: Elimination of a Clerk Typist 2 Position

Budget Amount: ($20,090) **Fund:** General Fund **FTE:** -1.0

Description:

This represents a net reduction of $20,090, which includes a decrease of $25,090 for a Clerk Typist 2 position and a $5,000 increase for temporary personnel services. Elimination of this position will have a negative impact on the timeliness and efficiencies of transactions associated with the Citizen Complaint Authority.

Comment/Justification:

This reduction is approved due to the limited nature of General Fund resources. The Clerk Typist 2 position is currently filled. A portion of the position salary has been reserved ($4,400) to allow for a two-month lead time. In addition, an amount of $5,000 is recommended for temporary personnel services to minimize the service impact of the position elimination.

2010 Significant Program Changes

Title: 2010 General Fund Budget Reduction

Budget Amount: ($10,290) **Fund:** General Fund **FTE:** 0.0

Description:

The 2010 General Fund Budget reflects a required across-the-board reduction of 4.8% in order to balance the General Fund. Specific reductions for this program will be addressed in the 2010 Budget Update process.

Comment/Justification:

This decrease is approved due to the limited nature of General Fund resources.

Performance Measures

Performance Objective:

To assign all investigations to an investigator within 48 business hours.

Unit of Measure:	2008 Target	2008 Actual	2009 Target
Percentage of investigations assigned within 48 business hours.	100%	100%	100%

Target Results:

The 2008 target was achieved.

Program 2: Investigations, Research, and Evaluation

Description: To provide the community with an investigation that is clear, concise, focused, and understandable.

Goal: To be on call 24-7 to investigate serious interventions by police officers, including shots fired, deaths in custody, and major uses of force.

Funding Summary:

Operating Budget	2008 Budget	2009 Budget	Change 2008 Budget to 2009	2010 Budget
Personnel Services	$ 338,100	$ 225,240	$ (112,860)	$ 220,810
Other Expenses	$ 26,620	$ 15,790	$ (10,830)	$ 15,470
Operating Total	$ 364,720	$ 241,030	$ (123,690)	$ 236,280
Employee Benefits	$ 127,090	$ 87,400	$ (39,690)	$ 87,490
Total	$ 491,810	$ 328,430	$ (163,380)	$ 323,770
Total Full-Time Equivalent Positions	$ 4.8	4.0	(0.8)	4.0

2009 Significant Program Changes

Title: Investigations, Research, and Evaluation Program Budget Realignment

Budget Amount: $9,920 **Fund:** General Fund **FTE:** 0.0

Description:

The variances in personnel and non-personnel services for this program budget are primarily due to the department better aligning actual personnel and non-personnel expenses with the appropriate programs in 2009. As the department continues to gain comfort with program budgeting, variances of this nature should be more limited.

Comment/Justification:

This realignment is approved in order to better align expenses with the appropriate program.

Title: Transfer of an Investigator Position to the Investigations Program

Budget Amount: $0 **Fund:** General Fund **FTE:** 0.3

Description:

This represents the transfer of a portion of an Investigator position to the Investigations, Research, and Evaluation program from the Community Relations program.

Comment/Justification:

The transfer is approved in order to fully budget this position in the appropriate program.

Title: Elimination of Non-Represented Employee Merit Increase

Budget Amount: ($5,660) **Fund:** General Fund **FTE:** 0.0

Description:

This represents a reduction in personnel funding since non-represented employee merit increases were eliminated in the 2009 budget.

Comment/Justification:

This reduction in personnel funding is approved due to limited resources.

Title: Increase Position Vacancy Allowance

Budget Amount: ($8,650) **Fund:** General Fund **FTE:** 0.0

Description:

This represents a decrease in funding available to fill vacant positions.

Comment/Justification:

This decrease is approved due to the limited nature of General Fund resources. Rather than eliminating positions, increasing position vacancy allowance will give the department more flexibility with staffing in the long run.

Title: Investigation Program Non-Personnel Reduction

Budget Amount: ($8,780) **Fund:** General Fund **FTE:** 0.0

Description:

This represents a reduction in the amount of $8,780 for non-personnel expenses in the Investigation, Research, and Evaluation program.

Comment/Justification:

This reduction is approved due to the limited nature of General Fund resources.

Title: Transfer of the CCA Director Position from the Investigations Program

Budget Amount: ($104,920) **Fund:** General Fund **FTE:** -1.0

Description:

This represents the transfer of the CCA Director position from the Investigations, Research, and Evaluation program to the Administration program.

Comment/Justification:

This decrease is approved in order to present this administrative expense in the appropriate program.

2010 Significant Program Changes

Title: 2010 General Fund Budget Reduction

Budget Amount: ($11,920) **Fund:** General Fund **FTE:** 0.0

Description:

The 2010 General Fund Budget reflects a required across-the-board reduction of 4.8% in order to balance the General Fund. Specific reductions for this program will be addressed in the 2010 Budget Update process.

Comment/Justification:

This decrease is approved due to the limited nature of General Fund resources.

Performance Measures

Performance Objective:

To complete complainants, officers, and witness interviews, information gathering, and analytical reports on all investigations within 60 days.

Unit of Measure:	2008 Target	2008 Actual	2009 Target
Percentage of investigations completed within 60 days.	100%	100%	100%

Target Results:

The 2008 target was achieved.

Program 3: Community Relations

Description: To enhance the public's awareness of both the role and complaint process of the CCA. To initiate community dialogue and disseminate information that will educate citizens on ways to avoid negative conflict and interactions with the police.

Goal: To inform neighborhood councils, local community organizations, and citizens about the services CCA offers and its role within the City organization.

Funding Summary:

Operating Budget	2008 Budget	2009 Budget	Change 2008 Budget to 2009	2010 Budget
Personnel Services	$ 13,590	$ 13,650	$ 60	$ 13,390
Other Expenses	$ 12,600	$ 6,170	$ (6,430)	$ 6,050
Operating Total	$ 26,190	$ 19,820	$ (6,370)	$ 19,440
Employee Benefits	$ 5,130	$ 5,340	$ 210	$ 5,340
Total	$ 31,320	$ 25,160	$ (6,160)	$ 24,780
Total Full-Time Equivalent Positions	$ 0.3	0.0	(0.3)	0.0

2009 Significant Program Changes

Title: Transfer an Investigator Position from the Community Relations Program

Budget Amount: $0 **Fund:** General Fund **FTE:** -0.3

Description:

This represents the transfer of a portion of an Investigator position from the Community Relations program to the Investigations, Research, and Evaluation program.

Comment/Justification:

The transfer is approved in order to fully budget this position in the appropriate program.

Title: Community Relations Program Non-Personnel Reduction

Budget Amount: ($6,010) **Fund:** General Fund **FTE:** 0.0

Description:

This represents a reduction in the amount of $6,010 for non-personnel expenses in the Community Relations program.

Comment/Justification:

This reduction is approved due to the limited nature of General Fund resources.

2010 Significant Program Changes

Title: 2010 General Fund Budget Reduction

Budget Amount: ($970) **Fund:** General Fund **FTE:** 0.0

Description:

The 2010 General Fund Budget reflects a required across-the-board reduction of 4.8% in order to balance the General Fund. Specific reductions for this program will be addressed in the 2010 Budget Update process.

Comment/Justification:

This decrease is approved due to the limited nature of General Fund resources.

Performance Measures

Performance Objective:

To increase the amount of Public Relations information that is distributed, which clearly explains how CCA operates and how to access its services.

Unit of Measure:	2008 Target	2008 Actual	2009 Target
Percentage of increased Public Relations efforts.	15%	15%	15%

Target Results:

The 2008 target was achieved.

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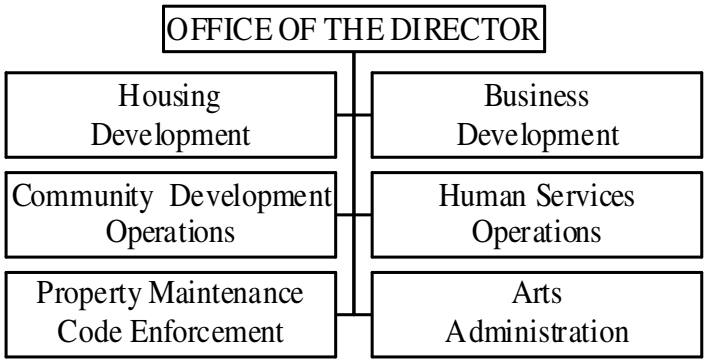
Community Development

Mission: The mission of the Department of Community Development is to partner in developing vibrant, safe, and healthy neighborhoods. This will be done through utilizing cutting edge programs and services in a proactive, focused, and customer-friendly manner; ensuring the quality and integrity of the City's building stock; maintaining the quality of the commercial construction; and enforcing the laws and codes established to further these goals.



DEPARTMENT BUDGET SUMMARY

	2007 Budget	2008 Budget	2009 Budget	Change 2008 Budget to 2009	2010 Budget
Operating Budget					
Personnel Services	$ 1,909,950	$ 2,334,140	$ 2,477,470	$ 143,330	$ 2,445,400
Other Expenses	$ 4,877,260	$ 6,445,350	$ 5,008,060	$ (1,437,290)	$ 4,929,110
Equipment	$ 0	$ 0	$ 1,480	$ 1,480	$ 1,450
Operating Total	$ 6,787,210	$ 8,779,490	$ 7,487,010	$ (1,292,480)	$ 7,375,960
Employee Benefits	$ 700,620	$ 852,770	$ 962,070	$ 109,300	$ 965,370
Total	$ 7,487,830	$ 9,632,260	$ 8,449,080	$ (1,183,180)	$ 8,341,330
Capital Projects	$ 6,705,900	$ 7,554,800	$ 5,398,400	$ (2,156,400)	$ 5,606,800
Consolidated Plan Projects	$ 14,371,310	$ 15,753,835	$ 14,283,750	$ (1,470,085)	$ 13,198,720
Program Revenue	$ 2,305,650	$ 1,389,180	$ 1,288,180	$ (101,000)	$ 1,288,180
Total Full-Time Equivalent Positions	$ 50.0	68.0	73.0	5.0	73.0

DEPARTMENT PROGRAMS:

1. Community Development Operations
2. Housing Development
3. Business Development
4. Operations - Human Services
5. Arts Administration Program
6. Property Maintenance Code Enforcement

PROGRAM SUMMARIES

Program 1: Community Development Operations

Description: This program includes the administrative leadership within the Department of Community Development as well as the fiscal staff.

Goal: Provide leadership and administrative oversight, including budget, fiscal, and human resources support, for the Department of Community Development.

Funding Summary:

Operating Budget	2008 Budget	2009 Budget	Change 2008 Budget to 2009	2010 Budget
Personnel Services	$ 571,190	$ 671,720	$ 100,530	$ 670,140
Other Expenses	$ 984,360	$ 879,720	$ (104,640)	$ 871,460
Operating Total	$ 1,555,550	$ 1,551,440	$ (4,110)	$ 1,541,600
Employee Benefits	$ 211,810	$ 264,490	$ 52,680	$ 267,360
Total	$ 1,767,360	$ 1,815,930	$ 48,570	$ 1,808,960
Total Full-Time Equivalent Positions	$ 11.0	12.0	1.0	12.0

2009 Significant Program Changes

Title: Addition of an Accountant Position

Budget Amount: $19,640 **Fund:** General Fund **FTE:** 1.0

Description:

This increase in funding will allow the Department of Community Development to add a full-time Accountant position to perform accounting duties that have previously been assigned to temporary personnel due to budget constraints. The increase for the position's salary is partially offset by non-personnel reductions related to eliminating the temporary personnel services.

Comment/Justification:

This increase is approved in order for the Department of Community Development to bring in-house all of its accounting functions.

Title: Elimination of Non-Represented Merit Increase

Budget Amount: ($5,040) **Fund:** All Funds **FTE:** 0.0

Description:

This represents a reduction in personnel funding since non-represented employee merit increases were eliminated in the 2009 budget.

Comment/Justification:

This reduction in personnel funding is approved due to limited resources.

Title: Decrease in Non-Personnel

Budget Amount: ($9,270) **Fund:** General Fund **FTE:** 0.0

Description:

This represents an across-the-board reduction in the non-personnel budget.

Comment/Justification:

This decrease is approved due to the limited nature of General Fund resources.

Title: Increase Position Vacancy Allowance

Budget Amount: ($15,500) **Fund:** General Fund **FTE:** 0.0

Description:

This represents a decrease in funding available to fill vacant positions.

Comment/Justification:

This decrease is approved due to the limited nature of General Fund resources. Rather than eliminating positions, increasing position vacancy allowance will give the department more flexibility with staffing in the long run.

2010 Significant Program Changes

Title: 2010 General Fund Budget Reduction

Budget Amount: ($54,930) **Fund:** General Fund **FTE:** 0.0

Description:

The 2010 General Fund Budget reflects a required across-the-board reduction of 4.8% in order to balance the General Fund. Specific reductions for this program will be addressed in the 2010 Budget Update process.

Comment/Justification:

This decrease is approved due to the limited nature of General Fund resources.

Performance Measures

Performance Objective:

Increase strategic external partnerships through: 1) better leveraging of existing funds; and 2) expanding opportunities through the sharing of local, regional, and national planning information and best practices.

Unit of Measure:	2008 Target	2008 Actual	2009 Target
Ratio of leveraged funds to City funds each year.	5:1	5.81:1	5:1

Target Results:

The 2008 target was exceeded.

Program 2: Housing Development

Description: This program encompasses all the housing programs within the Department of Community Development including homeownership opportunities, rental, owner-occupied rehabilitation, and support programs.

Goal: Increase sustainable homeownership and the quality of the owner occupied and rental housing stock throughout the City.

Funding Summary:

Operating Budget	2008 Budget	2009 Budget	Change 2008 Budget to 2009	2010 Budget
Personnel Services	$ 199,290	$ 297,830	$ 98,540	$ 302,250
Other Expenses	$ 539,810	$ 498,670	$ (41,140)	$ 495,250
Equipment	$	$ 1,480	$ 1,480	$ 1,450
Operating Total	$ 739,100	$ 797,980	$ 58,880	$ 798,950
Employee Benefits	$ 59,410	$ 115,710	$ 56,300	$ 118,070
Total	$ 798,510	$ 913,690	$ 115,180	$ 917,020
Capital Projects	$ 3,898,900	$ 2,126,100	$ (1,772,800)	$ 3,313,000
Consolidated Plan Projects	$ 9,330,895	$ 8,714,670	$ (616,225)	$ 7,749,170
Program Revenue	$ 1,389,180	$ 1,288,180	$ (101,000)	$ 1,288,180
Total Full-Time Equivalent Positions	$ 12.0	13.0	1.0	13.0

2009 Significant Program Changes

Title: Continuum of Care Funding

Budget Amount: $85,000 **Fund:** Community Dev Block Grant **FTE:** 0.0

Description:

This increase represents funding to provide operating support for the Continuum of Care.

Comment/Justification:

This increase is approved due to the need to fund administration of HOPWA and ESG grant funds.

Title: Addition of Position for the Neighborhood Support Program

Budget Amount: $53,060 **Fund:** General Fund **FTE:** 1.0

Description:

This increase will allow for the addition of one Community Development and Planning Analyst position to administer the Neighborhood Support Program and the Neighborhood Business District Support Fund.

Comment/Justification:

This increase is approved for the proper administration of the Neighborhood Support Program and the Neighborhood Business District Support Fund.

Title: Addition of Urban Development Property Operations Fund 317 Resources

Budget Amount: $50,000 **Fund:** Urban Dev Property Operations **FTE:** 0.0

Description:

This increase represents the addition of funding from the Urban Development Property Operations Fund 317. This funding will primarily be used for property maintenance and payment of property taxes for properties the Department of Community Development owns and plans to develop.

Comment/Justification:

This increase is approved and will allow the department to utilize other resources previously used to pay property taxes, including capital resources, more strategically.

Title: Increase Position Vacancy Allowance

Budget Amount: ($2,970) **Fund:** General Fund **FTE:** 0.0

Description:

This represents a decrease in funding available to fill vacant positions.

Comment/Justification:

This decrease is approved due to the limited nature of General Fund resources. Rather than eliminating positions, increasing position vacancy allowance will give the department more flexibility with staffing in the long run.

Title: Decrease in Non-Personnel

Budget Amount: ($6,010) **Fund:** General Fund **FTE:** 0.0

Description:

This represents an across-the-board reduction in the non-personnel budget.

Comment/Justification:

This decrease is approved due to the limited nature of General Fund resources.

Title: Transfer Housing Non-Personnel to Code Enforcement Personnel

Budget Amount: ($13,150) **Fund:** General Fund **FTE:** 0.0

Description:

This represents a decrease in funding of $13,150 from the Expert Services line item in the Housing Development program. This funding is not allocated to a specific contract and will be transferred to the Property Maintenance Code Enforcement program to pay for increases in personnel costs.

Comment/Justification:

This transfer is approved to meet the personnel needs within the Property Maintenance Code Enforcement program.

Title: Elminate Funding for Invest in Neighborhoods

Budget Amount: ($110,570) **Fund:** General Fund **FTE:** 0.0

Description:

This decrease represents the elimination of funding for Invest in Neighborhoods to administer the Neighborhood Business District Support Fund grant program and the Neighborhood Support Program grant fund.

Comment/Justification:

This is approved due to the limited nature of General Fund resources.

2010 Significant Program Changes

Title: 2010 General Fund Budget Reduction

Budget Amount: ($21,990) **Fund:** General Fund **FTE:** 0.0

Description:

The 2010 General Fund Budget reflects a required across-the-board reduction of 4.8% in order to balance the General Fund. Specific reductions for this program will be addressed in the 2010 Budget Update process.

Comment/Justification:

This decrease is approved due to the limited nature of General Fund resources.

Explanation of Capital Projects

The Capital Budget for the Housing Development Program totals $2,126,100 in 2009 and $3,313,000 in 2010. Projects include Citirama, Downtown Housing Development, Neighborhood Market Rate Housing ’09, the Strategic Housing Initiatives Program, and two other projects. The largest project in this program, Downtown Housing Development, is funded for $1,918,000 over the biennium. This project will provide funding to support housing development in the downtown area.

Explanation of Consolidated Plan Projects

The Consolidated Plan Budget for the Housing Development Program totals $8,714,670 in 2009 and $7,749,170 in 2010. Projects include Housing Maintenance Services, Homeowner Rehab Loan Program, Rental Rehab Program, and 25 other projects. The largest project in this program, Housing Maintenance Services, is funded for $3.7 million over the biennium. This project will support grants for emergency and critical repairs to very low-income homeowners, most of whom are elderly.

Performance Measures

Performance Objective:

Provide opportunities for new housing development throughout the City.

Unit of Measure:	2008 Target	2008 Actual	2009 Target
Percentage increase in the number of new housing units developed by the City.	5%	0%	5%

Target Results:

The 2008 target was not achieved. Developers were not able to obtain private financing due to economic conditions.

Performance Objective:

Serve 4,550 households through programs targeted for the homeless and special needs population.

Unit of Measure:	2008 Target	2008 Actual	2009 Target
Percentage of 4,550 households served through Emergency Shelter Grant and Housing Persons With AIDS programs.	100%	105%	100%

Target Results:

The 2008 target was exceeded by five percentage points.

Performance Objective:

Strengthen the quality of the existing housing stock throughout the City.

Unit of Measure:	2008 Target	2008 Actual	2009 Target
Percentage increase in households or housing units assisted through Rental Programs.	5%	0%	5%
Percentage increase in the number of existing owner occupied housing units rehabilitated through City programs.	5%	20%	5%

Target Results:

The 2008 rental programs target was not achieved because developers were unable to obtain private financing due to economic conditions. The 2008 owner occupied housing units target was exceeded by 15 percentage points since additional funds were provided to the program.

Program 3: Business Development

Description: This program encompasses all the business development programs within the Department of Community Development including small business development, industrial redevelopment, neighborhood business district improvements, and tax incentive programs.

Goal: Increase economic activity and provide support to business in the City's fifty-two neighborhoods.

Funding Summary:

Operating Budget	2008 Budget	2009 Budget	Change 2008 Budget to 2009	2010 Budget
Personnel Services	$ 142,240	$ 189,060	$ 46,820	$ 185,600
Other Expenses	$ 555,260	$ 455,330	$ (99,930)	$ 452,800
Operating Total	$ 697,500	$ 644,390	$ (53,110)	$ 638,400
Employee Benefits	$ 49,040	$ 72,420	$ 23,380	$ 72,500
Total	$ 746,540	$ 716,810	$ (29,730)	$ 710,900
Capital Projects	$ 3,655,900	$ 2,685,000	$ (970,900)	$ 2,044,800
Consolidated Plan Projects	$ 2,425,000	$ 2,025,000	$ (400,000)	$ 2,025,000
Total Full-Time Equivalent Positions	$ 10.0	10.0	0.0	10.0

2009 Significant Program Changes

Title: Restore Funding for Neighborhood Business District Support Fund

Budget Amount: $157,960 **Fund:** General Fund **FTE:** 0.0

Description:

This increase represents the restoration of funding for the Neighborhood Business District Support Fund.

Comment/Justification:

This increase is approved to properly fund the Neighborhood Business District Support Fund.

Title: Increase Position Vacancy Allowance

Budget Amount: ($6,410) **Fund:** General Fund **FTE:** 0.0

Description:

This represents a decrease in funding available to fill vacant positions.

Comment/Justification:

This decrease is approved due to the limited nature of General Fund resources. Rather than eliminating positions, increasing position vacancy allowance will give the department more flexibility with staffing in the long run.

Title: Scenic View Study Recommendations

Budget Amount: ($102,800) **Fund:** General Fund **FTE:** 0.0

Description:

This represents a decrease in one-time funding for implementation of the Scenic View Study Recommendations.

Comment/Justification:

This decrease is recommended. Funding for implementation of the Scenic View Study Recommendations was intended to be a one-time appropriation.

Title: Transfer of Findlay Market Operating Support

Budget Amount: ($113,530) **Fund:** General Fund **FTE:** 0.0

Description:

This decrease will transfer funding for the Corporation for Findlay Market to the Facilities Management Division of the Department of Public Services. This contract funds operating costs associated with running the Findlay Market, a city-owned facility. This contract does not fit within Business Development's mission or business plan, and has not been a monitoring responsibility of Business Development in recent years.

Comment/Justification:

This transfer is approved, as this contract is better suited to the operations of the Facilities Management Division of the Department of Public Services.

2010 Significant Program Changes

Title: 2010 General Fund Budget Reduction

Budget Amount: ($24,430) **Fund:** General Fund **FTE:** 0.0

Description:

The 2010 General Fund Budget reflects a required across-the-board reduction of 4.8% in order to balance the General Fund. Specific reductions for this program will be addressed in the 2010 Budget Update process.

Comment/Justification:

This decrease is approved due to the limited nature of General Fund resources.

Explanation of Capital Projects

The Capital Budget for the Business Development Program totals $2,685,000 in 2009 and $2,044,800 in 2010. Projects include Commercial & Industrial Public Improvements, Community Development Focus District, NBD Public Improvements, and six other projects. The largest project in this program, NBD Public Improvements, is funded for $2.0 million over the biennium. This project supports the design and construction of streetscape public improvements and infrastructure improvements in the City's Neighborhood Business Districts (NBDs).

Explanation of Consolidated Plan Projects

The Consolidated Plan Budget for the Business Development Program totals $2,025,000 in both 2009 and 2010. Projects include NBD Improvement Program, NBD Property Holding Costs, Small Business Loan Fund

(CSBLF), Small Business Services & Technical Assistance, and the Strategic Program for Urban Renewal. Funding for NBD Improvement Program totals $2.0 million over the biennium. This project will enhance the business environment in the City's Neighborhood Business Districts (NBDs) by constructing streetscape public improvements, infrastructure improvements, property acquisition, or other development activities.

Performance Measures

Performance Objective:

Facilitate the completion of loan products for small businesses. Provide networking opportunities and assistance with marketing to existing small business through non-profit agencies. Provide direct assistance to small and emerging businesses.

Unit of Measure:	2008 Target	2008 Actual	2009 Target
Percentage of 130 businesses assisted.	100%	175%	100%

Target Results:

The 2008 target was exceeded by 75 percentage points. In 2008, 228 businesses were assisted.

Performance Objective:

Identify, purchase, and prepare sites for redevelopment.

Unit of Measure:	2008 Target	2008 Actual	2009 Target
Percentage of 5 acres prepared for development each year.	100%	80%	100%

Target Results:

The 2008 target was not achieved due to brownfields taking longer than anticipated to remediate.

Performance Objective:

Implement 5 new neighborhood business district improvement projects, such as streetscapes and other public improvements. Also work with communities to apply and implement minor projects through the Neighborhood Business Support Program.

Unit of Measure:	2008 Target	2008 Actual	2009 Target
Percentage of 5 new Neighborhood Business District projects implemented.	100%	180%	100%

Target Results:

The 2008 target was exceeded by 80 percentage points. Nine new Neighborhood Business District projects were implemented in 2008.

Performance Objective:

Provide excellent service to City residents in the area of neighborhood business district development.

Unit of Measure:	2008 Target	2008 Actual	2009 Target
Percentage of citizens who believe that their Neighborhood Business District is improving.	20%	N/A	N/A

Target Results:

In recent years, the Citizen Attitude Survey has been completed on a biennial basis. The survey was last completed in 2006, but was not conducted in 2008 due to budgetary constraints and future funding is uncertain at this time.

Program 4: Operations - Human Services

Description: This program facilitates the City's Human Services Policy grant process and monitors partner agencies.

Goal: Collaborate with community stakeholders to improve services provided by non-profits that receive City resources.

Funding Summary:

Operating Budget	2008 Budget	2009 Budget	Change 2008 Budget to 2009	2010 Budget
Personnel Services	$ 231,570	$ 204,350	$ (27,220)	$ 202,470
Other Expenses	$ 4,101,210	$ 2,981,500	$ (1,119,710)	$ 2,920,700
Operating Total	$ 4,332,780	$ 3,185,850	$ (1,146,930)	$ 3,123,170
Employee Benefits	$ 84,400	$ 79,880	$ (4,520)	$ 80,450
Total	$ 4,417,180	$ 3,265,730	$ (1,151,450)	$ 3,203,620
Capital Projects	$	$ 302,000	$ 302,000	$
Consolidated Plan Projects	$ 2,647,940	$ 1,850,000	$ (797,940)	$ 1,750,000
Total Full-Time Equivalent Positions	$ 4.0	4.0	0.0	4.0

2009 Significant Program Changes

Title: Increase in Funding for Human Services Policy

Budget Amount: $100,520 **Fund:** General Fund **FTE:** 0.0

Description:

This increase will provide $100,520 in additional funding for the Human Services Policy. Human Services Policy funding in 2009 will total $2,625,000.

Comment/Justification:

This increase is approved in order to provide additional resources for the Human Services Policy.

Title: Increase Position Vacancy Allowance

Budget Amount: ($5,830) **Fund:** General Fund **FTE:** 0.0

Description:

This represents a decrease in funding available to fill vacant positions.

Comment/Justification:

This decrease is approved due to the limited nature of General Fund resources. Rather than eliminating positions, increasing position vacancy allowance will give the department more flexibility with staffing in the long run.

Title: Decrease in Non-Personnel

Budget Amount: ($35,970) **Fund:** General Fund **FTE:** 0.0

Description:

This represents an across-the-board reduction in the non-personnel budget.

Comment/Justification:

This decrease is approved due to the limited nature of General Fund resources.

Title: Addition of an Accountant Position to Community Development Operations

Budget Amount: ($37,420) **Fund:** General Fund **FTE:** 0.0

Description:

This decrease in non-personnel funding will allow the Department of Community Development to add a full-time Accountant position to the Community Development Operations Program to perform accounting duties that have previously been assigned to temporary personnel due to budget constraints.

Comment/Justification:

This decrease is approved in order for the Department of Community Development to bring in-house all of its accounting functions.

Title: Elimination of the Off the Streets Initiative Funding

Budget Amount: ($49,360) **Fund:** General Fund **FTE:** 0.0

Description:

This decrease represents the elimination of one-time funding for Cincinnati Union Bethel's Off the Streets Initiative.

Comment/Justification:

This decrease is approved due to the one-time nature of funding for this program.

Title: Elimination of the Postponing Sexual Involvement Funding

Budget Amount: ($98,720) **Fund:** General Fund **FTE:** 0.0

Description:

This decrease represents the elimination of one-time funding for the Postponing Sexual Involvement program.

Comment/Justification:

This decrease is approved due to the one-time nature of funding for this program.

Title: Elimination of the Everybody Rides Metro Program Funding

Budget Amount: ($250,000) **Fund:** Income Tax Transit **FTE:** 0.0

Description:

This decrease represents the elimination of one-time funding for the Everybody Rides Metro program.

Comment/Justification:

This decrease is approved due to the one-time nature of funding for this program.

Title: Remove CIRV Funding from the Department of Community Development

Budget Amount: ($773,050) **Fund:** General Fund **FTE:** 0.0

Description:

This decrease represents the transfer of funding for the Cincinnati Initiative to Reduce Violence (CIRV) from the Department of Community Development to the City Manager's Office. CIRV is a public safety initiative which targets the most violent offenders in order to dramatically reduce homicides in the city.

Comment/Justification:

This transfer is approved to better align service delivery of this contract.

2010 Significant Program Changes

Title: 2010 General Fund Budget Reduction

Budget Amount: ($155,220) **Fund:** General Fund **FTE:** 0.0

Description:

The 2010 General Fund Budget reflects a required across-the-board reduction of 4.8% in order to balance the General Fund. Specific reductions for this program will be addressed in the 2010 Budget Update process.

Comment/Justification:

This decrease is approved due to the limited nature of General Fund resources.

Explanation of Capital Projects

The Capital Budget for the Operations – Human Services Program totals $302,000 in 2009. Capital projects include the BLOC Ministries Renovation and Clifton Cultural Arts Center. These projects provide funding to support renovations to be made to the BLOC Center and Clifton School facilities.

Explanation of Consolidated Plan Projects

The Consolidated Plan Budget for the Operations – Human Services Program totals $1,850,000 in 2009 and $1,750,000 in 2010. Projects include Blueprint for Success, Human Service Facility Renovations, and Youth Employment Programs. Funding for Youth Employment Programs totals $2.1 million over the biennium. This project will provide funding for youth employment programs administered by the City or other approved entities.

Performance Measures

Performance Objective:

Maximize the effectiveness of agencies supported by Human Services funding through enhanced monitoring of performance based contracts.

Unit of Measure:	2008 Target	2008 Actual	2009 Target
Percentage of Human Services agencies that meet or exceed performance goals outlined in the contract.	90%	90%	90%

Target Results:

The 2008 target was achieved.

Program 5: Arts Administration Program

Description: This program provides administrative support for the Arts grants program funded by the City.

Goal: To provide support to Cincinnati's emerging and established artist and arts organizations and increases access to arts experiences for Cincinnati residents.

Funding Summary:

Operating Budget	2008 Budget	2009 Budget	Change 2008 Budget to 2009	2010 Budget
Personnel Services	$ 70,040	$ 71,200	$ 1,160	$ 69,800
Other Expenses	$ 133,650	$ 38,160	$ (95,490)	$ 37,380
Operating Total	$ 203,690	$ 109,360	$ (94,330)	$ 107,180
Employee Benefits	$ 26,440	$ 27,620	$ 1,180	$ 27,650
Total	$ 230,130	$ 136,980	$ (93,150)	$ 134,830
Total Full-Time Equivalent Positions	$ 1.0	1.0	0.0	1.0

2009 Significant Program Changes

Title: Increase Position Vacancy Allowance

Budget Amount: ($2,580) **Fund:** General Fund **FTE:** 0.0

Description:

This represents a decrease in funding available to fill vacant positions.

Comment/Justification:

This decrease is approved due to the limited nature of General Fund resources. Rather than eliminating positions, increasing position vacancy allowance will give the department more flexibility with staffing in the long run.

Title: Eliminate Funding for the Arts Consortium

Budget Amount: ($93,790) **Fund:** General Fund **FTE:** 0.0

Description:

This decrease represents the elimination of funding for the Arts Consortium contract.

Comment/Justification:

This reduction is approved due to the limited nature of General Fund resources.

2010 Significant Program Changes

Title: 2010 General Fund Budget Reduction

Budget Amount: ($5,410) **Fund:** General Fund **FTE:** 0.0

Description:

The 2010 General Fund Budget reflects a required across-the-board reduction of 4.8% in order to balance the General Fund. Specific reductions for this program will be addressed in the 2010 Budget Update process.

Comment/Justification:

This decrease is approved due to the limited nature of General Fund resources.

Performance Measures

Performance Objective:

Administer the Arts Grants allocation by completing the annual allocation for individual arts grants.

Unit of Measure:	2008 Target	2008 Actual	2009 Target
Percentage of projects that meet their progress targets for the fiscal year.	80%	80%	80%

Target Results:

The 2008 target was achieved.

Program 6: Property Maintenance Code Enforcement

Description: This program includes all of the inspections staff that perform property maintenace and code enforcement actions for the City.

Goal: Inspect existing residential and commercial buildings to ensure that the buildings are safe, sanitary, and conform to the Property Maintenance and Zoning Codes.

Funding Summary:

Operating Budget	2008 Budget	2009 Budget	Change 2008 Budget to 2009	2010 Budget
Personnel Services	$ 1,119,810	$ 1,043,310	$ (76,500)	$ 1,015,140
Other Expenses	$ 131,060	$ 154,680	$ 23,620	$ 151,520
Operating Total	$ 1,250,870	$ 1,197,990	$ (52,880)	$ 1,166,660
Employee Benefits	$ 421,670	$ 401,950	$ (19,720)	$ 399,340
Total	$ 1,672,540	$ 1,599,940	$ (72,600)	$ 1,566,000
Capital Projects	$	$ 285,300	$ 285,300	$ 249,000
Consolidated Plan Projects	$ 1,350,000	$ 1,694,080	$ 344,080	$ 1,674,550
Total Full-Time Equivalent Positions	$ 30.0	33.0	3.0	33.0

2009 Significant Program Changes

Title: Transfer Housing Non-Personnel to Code Enforcement Personnel

Budget Amount: $13,320 **Fund:** General Fund **FTE:** 0.0

Description:

This increase represents a transfer in funding from the Housing Development program non-personnel budget for increases in the Property Maintenance Code Enforcement program personnel costs. Of the transferred amount $8,320 was included in order to cover budgeted salaries. The remaining $5,000 was included to cover anticipated salary increases in 2009.

Comment/Justification:

This transfer is approved to meet the personnel needs within the Property Maintenance Code Enforcement program.

Title: Addition of Three Inspector Positions

Budget Amount: $0 **Fund:** General Fund **FTE:** 3.0

Description:

This represents the addition of three inspector positions to the Property Maintenance Code Enforcement program. The costs associated with the three inspector positions will be covered through an increase in billing for salaries to Vacant Building Maintenance Fund 347. This will include billing 25% of personnel costs for the following individuals to the fund: one Division Manager, one Assistant Supervisor of Inspections, seven Inspectors, including the three new Inspectors, one Administrative Technician, and one Clerk Typist 3.

Comment/Justification:

This increase in personnel is approved due to the priority City Council and the City Administration has placed on Code Enforcement inspection work. One Inspector 1 position was added in mid-2008. Therefore an increase of three Inspector 1 positions in the Property Maintenance Code Enforcement program has occurred since the 2008 Approved Budget.

Title: Decrease in Non-Personnel

Budget Amount: ($1,970) **Fund:** General Fund **FTE:** 0.0

Description:

This represents an across-the-board reduction in the non-personnel budget.

Comment/Justification:

This decrease is approved due to the limited nature of General Fund resources.

Title: Increase Position Vacancy Allowance

Budget Amount: ($37,790) **Fund:** General Fund **FTE:** 0.0

Description:

This represents a decrease in funding available to fill vacant positions.

Comment/Justification:

This decrease is approved due to the limited nature of General Fund resources. Rather than eliminating positions, increasing position vacancy allowance will give the department more flexibility with staffing in the long run.

Title: Program Budget Realignment

Budget Amount: ($72,560) **Fund:** General Fund **FTE:** 0.0

Description:

This represents a decrease in personnel expense in the Property Maintenance Code Enforcement program due to reimbursing salaries from Community Development Block Grant projects and the Vacant Building Maintenance Fund 347 at a higher level.

Comment/Justification:

This savings in the Property Maintenance Code Enforcement program was transferred to the other programs within the department to provide for increased personnel needs.

2010 Significant Program Changes

Title: 2010 General Fund Budget Reduction

Budget Amount: ($58,820) **Fund:** General Fund **FTE:** 0.0

Description:

The 2010 General Fund Budget reflects a required across-the-board reduction of 4.8% in order to balance the General Fund. Specific reductions for this program will be addressed in the 2010 Budget Update process.

Comment/Justification:

This decrease is approved due to the limited nature of General Fund resources.

Explanation of Capital Projects

The Capital Budget for the Property Maintenance Code Enforcement Program totals $285,300 in 2009 and $249,000 in 2010 and includes one project: Hazard Abatement/Demolition Program. This project provides funding for the barricade and/or demolition of unsafe and public nuisance buildings.

Explanation of Consolidated Plan Projects

The Consolidated Plan Budget for the Property Maintenance Code Enforcement Program totals $1,694,080 in 2009 and $1,674,550 in 2010. Projects include the Barricade and Demolition Program and Concentrated Code Enforcement. Funding for the Barricade and Demolition Program totals $2.3 million over the biennium. This project provides funding for the barricade and/or demolition of unsafe and public nuisance buildings.

Performance Measures

Performance Objective:

Follow-up on orders issued and escalation of enforcement action using Administrative, Criminal, or Civil remedies, such as conduct of "Show Cause Hearings," fines, and filing of criminal and civil complaints.

Unit of Measure:	2008 Target	2008 Actual	2009 Target
Percentage decrease in the average time in calendar days for progressing from inspector's report to either voluntary compliance or the initiation of administrative or judicial action.	5%	N/A	5%

Target Results:

This information was not tracked prior to 2008, so a percentage change cannot be calculated for 2008. In 2008, follow-up on orders took an average of 113 days.

Performance Objective:

Re-inspection of the properties, meetings with the owner and other contact to encourage voluntary compliance with the code.

Unit of Measure:	2008 Target	2008 Actual	2009 Target
Percentage of code violations brought into voluntary compliance prior to initiation of administrative or judicial action.	40%	43%	40%

Target Results:

The 2008 target was exceeded by three percentage points.

Performance Objective:

To barricade open vacant buildings within 15 days of the completion of the required owner's notification.

Unit of Measure:	2008 Target	2008 Actual	2009 Target
Percentage of buildings barricaded within 15 calendar days.	98%	95%	98%

Target Results:

The 2008 target was not achieved due to legal and other complications outside of the department's control.

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ES: Convention Center

Mission: The Duke Energy Convention Center contributes to the economic growth and stability of Cincinnati by providing a facility to host international, national, and regional conventions and trade shows, as well as public expositions and other meetings.

DEPARTMENT BUDGET SUMMARY

	2007 Budget	2008 Budget	2009 Budget	Change 2008 Budget to 2009	2010 Budget
Operating Budget					
Personnel Services	$ 128,730	$ 0	$	$ -	$
Other Expenses	$ 5,691,400	$ 6,272,500	$ 6,307,170	$ 34,670	$ 7,040,810
Operating Total	$ 5,820,130	$ 6,272,500	$ 6,307,170	$ 34,670	$ 7,040,810
Employee Benefits	$ 34,900	$ 0	$	$ -	$
General Fund Overhead	$ 9,910	$ 11,070	$	$ (11,070)	$
Total	$ 5,864,940	$ 6,283,570	$ 6,307,170	$ 23,600	$ 7,040,810
Capital Projects	$ 170,000	$ 569,800	$ 230,000	$ (339,800)	$ 536,800
Program Revenue	$ 7,356,970	$ 6,875,640	$ 6,481,430	$ (394,210)	$ 7,549,550
Total Full-Time Equivalent Positions	$ 1.0	0.0	0.0	0.0	0.0

DEPARTMENT PROGRAMS:

1. Duke Energy Convention Center

PROGRAM SUMMARIES

Program 1: Duke Energy Convention Center

Description: The Duke Energy Convention Center program oversees the management agreement between Global Spectrum, LP and the City of Cincinnati.

Goal: To manage all contracts related to the use of the convention center and to responsibly handle all financial and administrative functions including scheduling events and developing new customers at the center.

Funding Summary:

Operating Budget	2008 Budget	2009 Budget	Change 2008 Budget to 2009	2010 Budget
Other Expenses	$ 6,272,500	$ 6,307,170	$ 34,670	$ 7,040,810
Operating Total	$ 6,272,500	$ 6,307,170	$ 34,670	$ 7,040,810
General Fund Overhead	$ 11,070	$	$ (11,070)	$
Total	$ 6,283,570	$ 6,307,170	$ 23,600	$ 7,040,810
Capital Projects	$ 569,800	$ 230,000	$ (339,800)	$ 536,800
Program Revenue	$ 6,875,640	$ 6,481,430	$ (394,210)	$ 7,549,550

2009 Significant Program Changes

Title: Duke Energy Convention Center Program Non-Personnel Savings

Budget Amount: ($140,950) **Fund:** Convention Center **FTE:** 0.0

Description:

This reduction is related to reduced anticipated non-personnel expenditures such as data processing, building insurance, and expert services.

Comment/Justification:

This reduction is approved in order to align the budget to actual anticipated expenses.

2010 Significant Program Changes

Title: 2010 Increase for Global Spectrum Contract

Budget Amount: $550,730 **Fund:** Convention Center **FTE:** 0.0

Description:

This represents an increase of $550,730 for payment to Global Spectrum to operate the Convention Center in 2010.

Comment/Justification:

This increase is approved for Global Spectrum to manage and operate the Convention Center in 2010, bringing the total recommendation for Global Spectrum in 2010 to $6,576,020. This increase is primarily due to an anticipated increase in convention and meeting bookings for 2010.

Explanation of Capital Projects

The Capital Budget for the Duke Energy Convention Center Program totals $230,000 in 2009 and $536,800 in 2010. Capital projects include Building Equipment; Capital Maintenance; and Furniture, Fixtures, and Equipment. Funding for the Building Equipment project totals $476,800 over the biennium. This project provides funding for escalator repair and other building enhancements, such as the replacement of carpet and air handler equipment.

Performance Measures

Performance Objective:

Increase community or intra-City partnerships that increase department efficiency and effectiveness in solving recurring problems each year.

Unit of Measure:	2008 Target	2008 Actual	2009 Target
Percentage utilization of Small Business Enterprise firms based on contract values.	30%	55%	30%

Target Results:

The 2008 target was exceeded by 25 percentage points.

Performance Objective:

Maintain program self-sufficiency by maintaining a fund balance that is 5% of revenue.

Unit of Measure:	2008 Target	2008 Actual	2009 Target
Convention Center Fund balance.	5%	16%	5%

Target Results:

The 2008 target was exceeded by 11 percentage points.

Performance Objective:

Obtain a customer satisfaction rating of 4.5 from a possible 5.0 on post event customer surveys.

Unit of Measure:	2008 Target	2008 Actual	2009 Target
Customer satisfaction rating of 4.5 or more of customers surveyed.	4.5	4.47	4.5

Target Results:

The 2008 target was not achieved. This was the first full year of operation under the new management company. Areas with shortcomings affecting the target have been addressed.

Performance Objective:

Reduce the amount of energy used by the Convention Center by 4% each year by implementing the department's Energy Management Plan.

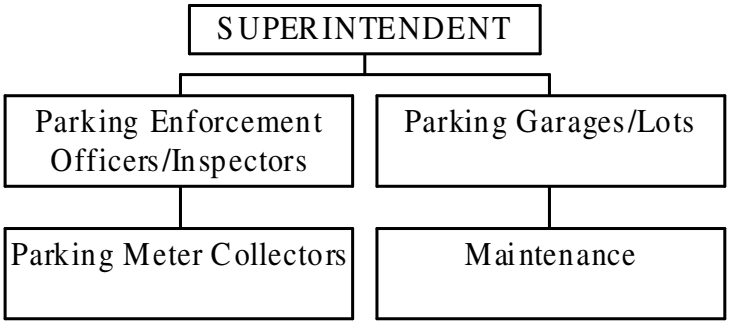
Unit of Measure:	2008 Target	2008 Actual	2009 Target
Percentage reduction in the amount of energy used by the Convention Center within one year.	4%	19%	4%

Target Results:

The 2008 target was exceeded by 15 percentage points. The Convention Center implemented an energy management plan to reduce electric and chilled water usage in 2008. This plan resulted in utility expenditure savings in the amount of $282,000.

ES: Parking Facilities

Mission: The mission of the Parking Facilities Division of the Department of Enterprise Services is to promote a healthy downtown and local economy by providing professional facility management of the City's parking assets.



DEPARTMENT BUDGET SUMMARY

Operating Budget	2007 Budget	2008 Budget	2009 Budget	Change 2008 Budget to 2009	2010 Budget
Personnel Services	$ 2,352,540	$ 2,234,050	$ 2,194,150	$ (39,900)	$ 2,241,420
Other Expenses	$ 3,793,970	$ 4,103,780	$ 4,063,760	$ (40,020)	$ 4,181,610
Equipment	$ 70,000	$ 71,900	$ 70,000	$ (1,900)	$ 72,040
Operating Total	$ 6,216,510	$ 6,409,730	$ 6,327,910	$ (81,820)	$ 6,495,070
Employee Benefits	$ 840,530	$ 720,270	$ 733,280	$ 13,010	$ 754,600
General Fund Overhead	$ 181,150	$ 202,320	$ 192,120	$ (10,200)	$ 188,700
Debt Service	$ 0	$ 46,980	$ 46,980	$ -	$ 46,980
Total	$ 7,238,190	$ 7,379,300	$ 7,300,290	$ (79,010)	$ 7,485,350
Capital Projects	$ 250,000	$ 700,000	$ 380,000	$ (320,000)	$ 450,000
Program Revenue	$ 8,567,500	$ 7,724,000	$ 8,040,300	$ 316,300	$ 8,257,400
Total Full-Time Equivalent Positions	$ 59.5	55.0	54.0	(1.0)	54.0

DEPARTMENT PROGRAMS:

1. On-Street Parking
2. Off-Street Parking
3. Parking Business Services

PROGRAM SUMMARIES

Program 1: On-Street Parking

Description: This program consists of enforcement, collection, maintenance, and management of over 5,700 single space meters located in the downtown area and neighborhood business districts, as well as twelve multi-space pay-and-display units.

Goal: To ensure increased mobility for the motoring public and encourage vehicle turnover that supports retail enterprise in the central and neighborhood business districts.

Funding Summary:

Operating Budget	2008 Budget	2009 Budget	Change 2008 Budget to 2009	2010 Budget
Personnel Services	$ 975,470	$ 1,035,490	$ 60,020	$ 1,057,020
Other Expenses	$ 174,330	$ 131,530	$ (42,800)	$ 135,340
Equipment	$ 30,810	$ 31,000	$ 190	$ 31,900
Operating Total	$ 1,180,610	$ 1,198,020	$ 17,410	$ 1,224,260
Employee Benefits	$ 332,320	$ 360,970	$ 28,650	$ 370,830
General Fund Overhead	$ 88,480	$ 83,890	$ (4,590)	$ 89,050
Total	$ 1,601,410	$ 1,642,880	$ 41,470	$ 1,684,140
Program Revenue	$ 1,092,000	$ 1,168,000	$ 76,000	$ 1,199,540
Total Full-Time Equivalent Positions	$ 25.0	25.0	0.0	25.0

2009 Significant Program Changes

Title: On-Street Parking Program Budget Adjustment

Budget Amount: ($1,300) **Fund:** Parking Facilities **FTE:** 0.0

Description:

The variances in personnel and non-personnel services for this program budget are primarily due to the department better aligning the budget to actual anticipated personnel and non-personnel expenses. As the department continues to gain comfort with program budgeting, variances of this nature should be more limited.

Comment/Justification:

This adjustment is approved to better align the budget to actual expenses.

Title: Decrease in Fuel Budget

Budget Amount: ($3,710) **Fund:** Parking Facilities **FTE:** 0.0

Description:

This represents a reduction in the anticipated fuel budget for 2009.

Comment/Justification:

This decrease is approved due to the anticipated decrease in fuel costs in 2009.

Title: Elimination of Non-Represented Employee Merit Increase

Budget Amount: ($8,940) **Fund:** Parking Facilities **FTE:** 0.0

Description:

This represents a reduction in personnel funding since non-represented employee merit increases were eliminated in the 2009 budget.

Comment/Justification:

This reduction in personnel funding is approved due to limited resources.

Performance Measures

Performance Objective:

Increase the number of functioning parking meters by conducting quality control inspections and reducing repair cycles.

Unit of Measure:	2008 Target	2008 Actual	2009 Target
Percentage of repairs completed within 48 hours.	100%	100%	100%

Target Results:

The 2008 target was achieved.

Program 2: Off-Street Parking

Description: This program consists of the operation, maintenance, and management of over 4,900 parking spaces located at seven City-owned parking garages and five surface lots throughout downtown Cincinnati.

Goal: To create aesthetic, safe, and efficiently operated parking facilities that increase utilization to support economic development in the downtown community.

Funding Summary:

Operating Budget	2008 Budget	2009 Budget	Change 2008 Budget to 2009	2010 Budget
Personnel Services	$ 921,440	$ 873,300	$ (48,140)	$ 890,570
Other Expenses	$ 3,837,460	$ 3,847,810	$ 10,350	$ 3,959,400
Equipment	$ 35,950	$ 34,000	$ (1,950)	$ 34,990
Operating Total	$ 4,794,850	$ 4,755,110	$ (39,740)	$ 4,884,960
Employee Benefits	$ 273,850	$ 274,100	$ 250	$ 281,970
General Fund Overhead	$ 84,680	$ 79,240	$ (5,440)	$ 75,110
Debt Service	$ 46,980	$ 46,980	$ -	$ 46,980
Total	$ 5,200,360	$ 5,155,430	$ (44,930)	$ 5,289,020
Capital Projects	$ 700,000	$ 380,000	$ (320,000)	$ 450,000
Program Revenue	$ 6,632,000	$ 6,872,300	$ 240,300	$ 7,057,860
Total Full-Time Equivalent Positions	$ 26.0	25.0	(1.0)	25.0

2009 Significant Program Changes

Title: Decrease in Fuel Budget

Budget Amount: ($1,310) **Fund:** Parking Facilities **FTE:** 0.0

Description:

This represents a reduction in the anticipated fuel budget for 2009.

Comment/Justification:

This decrease is approved due to the anticipated decrease in fuel costs in 2009.

Title: Addition of a Parking Services Supervisor Position

Budget Amount: ($4,320) **Fund:** Parking Facilities **FTE:** -1.0

Description:

This represents a net decrease of $4,320, which includes an increase of $65,750 for a new Parking Services Supervisor position, and a reduction in the amount of $70,070 related to the elimination of a Parking Attendant and an Assistant Parking Services Supervisor. This position will oversee the Division's new revenue control equipment, current and future pay-and-display machines, and the supervision of related personnel.

Comment/Justification:

The addition of a Parking Services Supervisor position is approved to provide additional maintenance support for the Parking Facilities Division's increasing inventory of pay-and-display machines and revenue control equipment.

Title: Off-Street Parking Program Budget Adjustment

Budget Amount: ($183,490) **Fund:** Parking Facilities **FTE:** 0.0

Description:

The variances in personnel and non-personnel services for this program budget are primarily due to the department better aligning the budget to actual anticipated personnel and non-personnel expenses. As the department continues to gain comfort with program budgeting, variances of this nature should be more limited.

Comment/Justification:

This adjustment is approved to better align the budget to actual expenses.

Explanation of Capital Projects

The Capital Budget for the Off-Street Parking Program totals $380,000 in 2009 and $450,000 in 2010. Capital projects include Structural Maintenance & Repair, Parking Revenue Control Enhancements, and Gateway Garage Capital Improvements. Funding for the Structural Maintenance & Repair project totals $530,000 over the biennium. This project provides funding for lighting system upgrades, replacement of exhaust fans and carbon monoxide monitoring systems, and elevator replacement.

Performance Measures

Performance Objective:

To increase the availability of visitor parking in Downtown Cincinnati by monitoring the number of daily cars parked compared to the number of available spaces (turnover ratio).

Unit of Measure:	2008 Target	2008 Actual	2009 Target
Turnover ratio.	1.30	1.30	1.31

Target Results:

The 2008 target was achieved.

Program 3: Parking Business Services

Description: This program manages internal and external customer transactions for the Parking Facilities Division.

Goal: To provide timely and excellent customer service through proper stewardship of funds and assets managed by the Parking Facilities Division.

Funding Summary:

Operating Budget	2008 Budget	2009 Budget	Change 2008 Budget to 2009	2010 Budget
Personnel Services	$ 337,140	$ 285,360	$ (51,780)	$ 293,830
Other Expenses	$ 91,990	$ 84,420	$ (7,570)	$ 86,870
Equipment	$ 5,140	$ 5,000	$ (140)	$ 5,150
Operating Total	$ 434,270	$ 374,780	$ (59,490)	$ 385,850
Employee Benefits	$ 114,100	$ 98,210	$ (15,890)	$ 101,800
General Fund Overhead	$ 29,160	$ 28,990	$ (170)	$ 24,540
Total	$ 577,530	$ 501,980	$ (75,550)	$ 512,190
Total Full-Time Equivalent Positions	$ 4.0	4.0	0.0	4.0

2009 Significant Program Changes

Title: Parking Business Services Program Budget Adjustment

Budget Amount: ($59,790) **Fund:** Parking Facilities **FTE:** 0.0

Description:

The variances in personnel and non-personnel services for this program budget are primarily due to the department better aligning the budget to actual anticipated personnel and non-personnel expenses. As the department continues to gain comfort with program budgeting, variances of this nature should be more limited.

Comment/Justification:

This adjustment is approved to better align the budget to actual expenses.

Performance Measures

Performance Objective:

Provide timely and quality customer service in response to citizen requests.

Unit of Measure:	2008 Target	2008 Actual	2009 Target
Percentage of special event parking applications processed within 24 hours of receipt.	100%	100%	100%

Target Results:
The 2008 target was achieved.

Performance Objective:
Reduce the length of citizen complaint response time as reported in the customer service response system.

Unit of Measure:	2008 Target	2008 Actual	2009 Target
Percentage response to customer service requests within 24 hours.	100%	100%	100%

Target Results:
The 2008 target was achieved.

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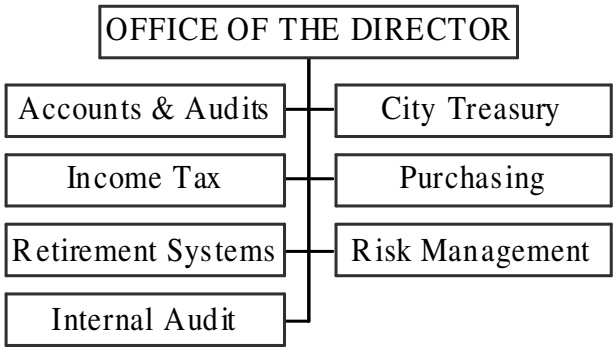
Finance

Mission: The mission of the Finance Department is to serve as a strong steward of public financial resources, contribute to the financial strength of the City, and provide quality financial services to customers. This mission is accomplished through the functions and duties of: the Office of the Director, Accounts & Audits, City Treasury, Income Tax, Internal Audit, Purchasing, Retirement Systems, and Risk Management.



DEPARTMENT BUDGET SUMMARY

Operating Budget	2007 Budget	2008 Budget	2009 Budget	Change 2008 Budget to 2009	2010 Budget
Personnel Services	$ 5,817,410	$ 5,606,780	$ 5,184,420	$ (422,360)	$ 5,118,460
Other Expenses	$ 3,004,230	$ 3,003,730	$ 2,965,050	$ (38,680)	$ 2,989,860
Equipment	$ 3,250	$ 3,340	$	$ (3,340)	$
Operating Total	$ 8,824,890	$ 8,613,850	$ 8,149,470	$ (464,380)	$ 8,108,320
Employee Benefits	$ 2,614,370	$ 2,298,980	$ 2,213,080	$ (85,900)	$ 2,228,930
General Fund Overhead	$ 34,270	$ 38,280	$ 29,780	$ (8,500)	$ 38,410
Debt Service	$ 84,400,000	$ 65,070,000	$ 76,227,130	$ 11,157,130	$ 64,029,180
Total	$ 95,873,530	$ 76,021,110	$ 86,619,460	$ 10,598,350	$ 74,404,840
Internal Service Funds	$ 4,297,460	$ 3,978,260	$ 4,157,500	$ 179,240	$ 4,275,480
Capital Projects	$ 143,300	$ 124,300	$ 97,900	$ (26,400)	$ 77,700
Consolidated Plan Projects	$ 9,000	$ 8,000	$ 8,000	$ -	$ 8,000
Program Revenue	$ 137,067,810	$ 35,479,173	$ 33,651,372	$ (1,827,801)	$ 33,651,372
Total Full-Time Equivalent Positions	$ 143.0	134.7	128.3	(6.5)	128.3

DEPARTMENT PROGRAMS:

1. Administration
2. Financial Reporting and Monitoring
3. Payroll Preparation
4. Debt Management
5. Cash Management/Banking
6. Delinquent Accounts
7. Licensing, Admission Tax & Transient Occupa
8. Parking Revenue Collections
9. CDBG Loan Program
10 Risk Management
11 Income Tax
12 Procurement
13 Contract Compliance
14 Printing and Stores
15 Employee Retirement System
16 Performance and Operational Audits

PROGRAM SUMMARIES

Program 1: Administration

Description: Consists of the Finance Director, Assistant Finance Director, and an Administrative Specialist.

Goal: To contribute to the financial strength of the City by being a strong steward of public financial services and to provide quality financial services to customers.

Funding Summary:

Operating Budget	2008 Budget	2009 Budget	Change 2008 Budget to 2009	2010 Budget
Personnel Services	$ 265,150	$ 232,790	$ (32,360)	$ 228,250
Other Expenses	$ 22,570	$ 35,400	$ 12,830	$ 34,680
Equipment	$ 3,340	$	$ (3,340)	$
Operating Total	$ 291,060	$ 268,190	$ (22,870)	$ 262,930
Employee Benefits	$ 98,930	$ 88,710	$ (10,220)	$ 88,810
Total	$ 389,990	$ 356,900	$ (33,090)	$ 351,740
Total Full-Time Equivalent Positions	$ 3.0	3.0	0.0	3.0

2009 Significant Program Changes

Title: Increase in Non-Personnel

Budget Amount: $9,280 **Fund:** General Fund **FTE:** 0.0

Description:

This increase will provide additional funding for miscellaneous non-personnel line items to better align resources with projected expenditures.

Comment/Justification:

This increase is approved to ensure that the proper level of resources is allocated.

Title: Elimination of Non-Represented Employee Merit Increase

Budget Amount: ($3,920) **Fund:** General Fund **FTE:** 0.0

Description:

This represents a reduction in personnel funding since non-represented employee merit increases were eliminated in the 2009 budget.

Comment/Justification:

This reduction in personnel funding is approved due to limited resources.

Title: Increase Position Vacancy Allowance

Budget Amount: ($8,420) **Fund:** General Fund **FTE:** 0.0

Description:

This represents a decrease in funding available to fill vacant positions.

Comment/Justification:

This decrease is approved due to the limited nature of General Fund resources. Rather than eliminating positions, increasing position vacancy allowance will give the department more flexibility with staffing in the long run.

Title: Increase in Personnel Reimbursements

Budget Amount: ($19,380) **Fund:** General Fund **FTE:** 0.0

Description:

This decrease represents increased personnel reimbursements from the Bond Retirement Fund 151, the Urban Renewal Debt Retirement Fund 349, and the Risk Management Fund 711.

Comment/Justification:

This increase is approved, as the Administration program's staff perform some duties related to these funds.

2010 Significant Program Changes

Title: 2010 General Fund Budget Reduction

Budget Amount: ($13,250) **Fund:** General Fund **FTE:** 0.0

Description:

The 2010 General Fund Budget reflects a required across-the-board reduction of 4.8% in order to balance the General Fund. Specific reductions for this program will be addressed in the 2010 Budget Update process.

Comment/Justification:

This decrease is approved due to the limited nature of General Fund resources.

Performance Measures

Performance Objective:

To maintain general obligation bond ratings of Aa1/AA+ or better each year. Aa1 and AA+ are

Moody's and Standard & Poor's rating symbols, respectively, for "high quality."

Unit of Measure:	2008 Target	2008 Actual	2009 Target
General Obligation Bond ratings of Aa1/AA+ or better.	Aa1/AA+	Aa1/AA+	Aa1/AA+

Target Results:

The 2008 target was achieved.

Performance Objective:

To respond effectively to other departments inquires and requests.

Unit of Measure:	2008 Target	2008 Actual	2009 Target
Percentage of web surveyed respondents who were satisfied or extremely satisfied.	85%	85%	85%

Target Results:

The 2008 target was achieved. This is a new performance measure implemented in 2008. The Finance Department will administer a revamped survey to measure internal customer satisfaction in 2009.

Program 2: Financial Reporting and Monitoring

Description: Prepares revenue estimates and financial analyses. Maintains records and prepares reports on the financial position of each fund and project. Monitors expenditures. Disburses payments to vendors. Prepares the City's Comprehensive Annual Financial Report (CAFR) and the Tentative Tax Budget. Coordinates the preparation of the annual Cost Allocation Plan and indirect cost rates for Federal grants. Reconciles property tax revenue from Hamilton County.

Goal: To strengthen City government by providing financial information to stakeholders and to be responsible financial stewards through the monitoring of certain revenues and expenditures and through the reporting of the City's financial information.

Funding Summary:

Operating Budget	2008 Budget	2009 Budget	Change 2008 Budget to 2009	2010 Budget
Personnel Services	$ 1,098,490	$ 1,096,620	$ (1,870)	$ 1,093,030
Other Expenses	$ 71,330	$ 76,190	$ 4,860	$ 75,180
Operating Total	$ 1,169,820	$ 1,172,810	$ 2,990	$ 1,168,210
Employee Benefits	$ 413,880	$ 431,510	$ 17,630	$ 436,330
General Fund Overhead	$ 14,380	$ 14,660	$ 280	$ 14,980
Total	$ 1,598,080	$ 1,618,980	$ 20,900	$ 1,619,520
Total Full-Time Equivalent Positions	$ 19.3	19.0	(0.3)	19.0

2009 Significant Program Changes

Title: Reimbursement to the Administration Program

Budget Amount: $9,870 **Fund:** Urban Renewal Debt Retirement **FTE:** 0.0

Description:

This increase will allow for a reimbursement to the Administration program for work that program performs related to tax increment financing (TIF) projects.

Comment/Justification:

This increase is approved, as the Administration program's staff perform some duties related to TIF projects.

Title: Program Budget Realignment

Budget Amount: $8,480 **Fund:** General Fund **FTE:** -0.3

Description:

The variances in personnel and non-personnel services for this program budget are partially related to the department better aligning actual personnel and non-personnel expenses with the appropriate programs in 2009. As the department continues to gain comfort with program budgeting, variances of this nature should be more limited.

Comment/Justification:

This realignment is approved to better align expenses with the appropriate program.

Title: Increase Position Vacancy Allowance

Budget Amount: ($25,410) **Fund:** General Fund **FTE:** 0.0

Description:

This represents a decrease in funding available to fill vacant positions.

Comment/Justification:

This decrease is approved due to the limited nature of General Fund resources. Rather than eliminating positions, increasing position vacancy allowance will give the department more flexibility with staffing in the long run.

2010 Significant Program Changes

Title: 2010 General Fund Budget Reduction

Budget Amount: ($37,810) **Fund:** General Fund **FTE:** 0.0

Description:

The 2010 General Fund Budget reflects a required across-the-board reduction of 4.8% in order to balance the General Fund. Specific reductions for this program will be addressed in the 2010 Budget Update process.

Comment/Justification:

This decrease is approved due to the limited nature of General Fund resources.

Performance Measures

Performance Objective:

To annually receive an Unqualified (Clean) Audit Opinion for the Comprehensive Annual Financial Review

Unit of Measure:	2008 Target	2008 Actual	2009 Target
Certificate of Achievement for Excellence in Financial Reporting from the Government Finance Officers Association (GFOA).	Received	Received	Received
Unqualified (Clean) Audit Opinion for the Comprehensive Annual Financial Review (CAFR).	Received	Received	Received

Target Results:
The 2008 targets were achieved.

Program 3: Payroll Preparation

Description: Processes biweekly payroll for approximately 6,500 employees, interprets and implements government regulations, and reconciles all employee deductions and tax deposits.

Goal: To provide professional accounting support to agencies to allow for timely processing of payroll.

Funding Summary:

Operating Budget	2008 Budget	2009 Budget	Change 2008 Budget to 2009	2010 Budget
Personnel Services	$ 161,050	$ 149,340	$ (11,710)	$ 146,400
Other Expenses	$ 12,000	$ 8,790	$ (3,210)	$ 8,610
Operating Total	$ 173,050	$ 158,130	$ (14,920)	$ 155,010
Employee Benefits	$ 58,760	$ 57,000	$ (1,760)	$ 57,060
Total	$ 231,810	$ 215,130	$ (16,680)	$ 212,070
Total Full-Time Equivalent Positions	$ 2.3	2.0	(0.3)	2.0

2009 Significant Program Changes

Title: Increase Position Vacancy Allowance

Budget Amount: ($5,410) **Fund:** General Fund **FTE:** 0.0

Description:

This represents a decrease in funding available to fill vacant positions.

Comment/Justification:

This decrease is approved due to the limited nature of General Fund resources. Rather than eliminating positions, increasing position vacancy allowance will give the department more flexibility with staffing in the long run.

Title: Program Budget Realignment

Budget Amount: ($8,480) **Fund:** General Fund **FTE:** -0.3

Description:

The variances in personnel and non-personnel services for this program budget are partially related to the department better aligning actual personnel and non-personnel expenses with the appropriate programs in 2009. As the department continues to gain comfort with program budgeting, variances of this nature should be more limited.

Comment/Justification:

This realignment is approved to better align expenses with the appropriate program.

2010 Significant Program Changes

Title: 2010 General Fund Budget Reduction

Budget Amount: ($7,810) **Fund:** General Fund **FTE:** 0.0

Description:

The 2010 General Fund Budget reflects a required across-the-board reduction of 4.8% in order to balance the General Fund. Specific reductions for this program will be addressed in the 2010 Budget Update process.

Comment/Justification:

This decrease is approved due to the limited nature of General Fund resources.

Performance Measures

Performance Objective:

To issue all payroll checks on the established pay dates.

Unit of Measure:	2008 Target	2008 Actual	2009 Target
Percentage of payroll checks issues on established pay dates.	100%	100%	100%

Target Results:

The 2008 target was achieved.

Program 4: Debt Management

Description: Manages general obligation debt repayment.

Goal: To maintain all records related to bonds and notes issued by the City of Cincinnati.

Funding Summary:

Operating Budget	2008 Budget	2009 Budget	Change 2008 Budget to 2009	2010 Budget
Personnel Services	$ 186,360	$ 186,640	$ 280	$ 191,850
Other Expenses	$ 1,607,510	$ 1,636,890	$ 29,380	$ 1,684,360
Operating Total	$ 1,793,870	$ 1,823,530	$ 29,660	$ 1,876,210
Debt Service	$ 65,070,000	$ 76,227,130	$ 11,157,130	$ 64,029,180
Total	$ 66,863,870	$ 78,050,660	$ 11,186,790	$ 65,905,390
Program Revenue	$ 18,814,526	$ 19,305,700	$ 491,174	$ 19,305,700
Total Full-Time Equivalent Positions	$ 3.0	3.0	0.0	3.0

2009 Significant Program Changes

Title: Increase in Debt Service

Budget Amount: $11,157,130 **Fund:** Bond Retirement **FTE:** 0.0

Description:

This increase will provide for the debt service payments and refunds scheduled for 2009.

Comment/Justification:

This increase is approved to ensure that scheduled debt service payments and refunds are remitted on time.

Title: Reimbursement to the Administration Program

Budget Amount: $31,770 **Fund:** Bond Retirement **FTE:** 0.0

Description:

This increase will allow for a reimbursement to the Administration program for work that program performs related to debt issuances and debt retirement.

Comment/Justification:

This increase is approved, as the Administration program's staff perform some duties related to debt issuances and debt retirement.

Title: Miscellaneous Non-Personnel Reductions

Budget Amount: ($14,800) **Fund:** Bond Retirement **FTE:** 0.0

Description:

This decrease will reduce miscellaneous non-personnel line items to better align resources with projected expenditures.

Comment/Justification:

This decrease is approved to ensure that the proper level of resources is allocated.

Title: Reduced Salary Costs

Budget Amount: ($30,240) **Fund:** Bond Retirement **FTE:** 0.0

Description:

This reduction will align the personnel budget with the current salaries within the program. Due to turnover, salary costs have been reduced.

Comment/Justification:

This reduction is approved to properly align the personnel budget with projected personnel costs for 2009.

Performance Measures

Performance Objective:

To ensure that all debt service payments for City notes and bonds are paid on the date that the payment is due.

Unit of Measure:	2008 Target	2008 Actual	2009 Target
Percentage of debt service payments remitted on time.	100%	100%	100%

Target Results:

The 2008 target was achieved.

Program 5: Cash Management/Banking

Description: Provides assistance to all City agencies to facilitate prompt deposit of all money due to or belonging to the City of Cincinnati.

Goal: To enhance City revenues by earning investment returns in excess of the U.S. Treasury benchmark and improve operating efficiencies by increased use of electronic payments.

Funding Summary:

Operating Budget	2008 Budget	2009 Budget	Change 2008 Budget to 2009	2010 Budget
Personnel Services	$ 199,920	$ 200,730	$ 810	$ 196,350
Other Expenses	$ 92,930	$ 92,570	$ (360)	$ 90,680
Operating Total	$ 292,850	$ 293,300	$ 450	$ 287,030
Employee Benefits	$ 74,140	$ 77,040	$ 2,900	$ 76,950
Total	$ 366,990	$ 370,340	$ 3,350	$ 363,980
Program Revenue	$ 7,322,850	$ 7,994,550	$ 671,700	$ 7,994,550
Total Full-Time Equivalent Positions	$ 5.0	5.0	0.0	5.0

2009 Significant Program Changes

Title: Program Budget Realignment

Budget Amount: $7,270 **Fund:** General Fund **FTE:** 0.0

Description:

The variances in personnel services for this program budget are partially related to the department better aligning actual personnel expenses with the appropriate programs in 2009. As the department continues to gain comfort with program budgeting, variances of this nature should be more limited.

Comment/Justification:

This realignment is approved to better align expenses with the appropriate program.

Title: Decrease in Non-Personnel

Budget Amount: ($1,200) **Fund:** General Fund **FTE:** 0.0

Description:

This represents an across-the-board reduction in the non-personnel budget.

Comment/Justification:

This decrease is approved due to the limited nature of General Fund resources.

Title: Elimination of Non-Represented Merit Increase

Budget Amount: ($3,680) **Fund:** General Fund **FTE:** 0.0

Description:

This represents a reduction in personnel funding since non-represented employee merit increases were eliminated in the 2009 budget.

Comment/Justification:

This reduction in personnel funding is approved due to limited resources.

Title: Increase Position Vacancy Allowance

Budget Amount: ($7,270) **Fund:** General Fund **FTE:** 0.0

Description:

This represents a decrease in funding available to fill vacant positions.

Comment/Justification:

This decrease is approved due to the limited nature of General Fund resources. Rather than eliminating positions, increasing position vacancy allowance will give the department more flexibility with staffing in the long run.

2010 Significant Program Changes

Title: 2010 General Fund Budget Reduction

Budget Amount: ($14,470) **Fund:** General Fund **FTE:** 0.0

Description:

The 2010 General Fund Budget reflects a required across-the-board reduction of 4.8% in order to balance the General Fund. Specific reductions for this program will be addressed in the 2010 Budget Update process.

Comment/Justification:

This decrease is approved due to the limited nature of General Fund resources.

Performance Measures

Performance Objective:

To earn a return equivalent to or exceeding the moving average return on two-year U.S. Treasury Notes (benchmark).

Unit of Measure:	2008 Target	2008 Actual	2009 Target
Rate of return on invested City funds verses benchmark (BM) rate of return on U.S. Treasury Notes.	BM or BM+	BM +	BM or BM+

Target Results:

The 2008 target was achieved. At fiscal year-end, the weighted average yield of the portfolio was approximately 3.70%. This exceeded the yield on two-year U.S. Treasuries, the yield of which was 2.88% at the beginning of 2008 and 0.76% at year-end.

Performance Objective:

To increase the number of vendor payments made electronically.

Unit of Measure:	2008 Target	2008 Actual	2009 Target
Percentage of all payments made electronically.	10%	25%	25%

Target Results:

The 2008 target was exceeded by 15 percentage points. In December 2008, there were approximately 1,200 automated clearinghouse (ACH) payments and 3,500 check payments from the general account.

Program 6: Delinquent Accounts

Description: Pursues delinquent collections after City agencies have been unsuccessful in collecting for provided services.

Goal: To improve collections by more promptly referring delinquent accounts to the Law Department or outside collection agencies.

Funding Summary:

Operating Budget	2008 Budget	2009 Budget	Change 2008 Budget to 2009	2010 Budget
Personnel Services	$ 51,620	$ 45,570	$ (6,050)	$ 44,650
Other Expenses	$ 53,080	$ 53,890	$ 810	$ 52,790
Operating Total	$ 104,700	$ 99,460	$ (5,240)	$ 97,440
Employee Benefits	$ 18,920	$ 17,210	$ (1,710)	$ 17,220
Total	$ 123,620	$ 116,670	$ (6,950)	$ 114,660
Total Full-Time Equivalent Positions	$ 1.0	1.0	0.0	1.0

2009 Significant Program Changes

Title: Increase Position Vacancy Allowance

Budget Amount: ($1,650) **Fund:** General Fund **FTE:** 0.0

Description:

This represents a decrease in funding available to fill vacant positions.

Comment/Justification:

This decrease is approved due to the limited nature of General Fund resources. Rather than eliminating positions, increasing position vacancy allowance will give the department more flexibility with staffing in the long run.

Title: Program Budget Realignment

Budget Amount: ($5,720) **Fund:** General Fund **FTE:** 0.0

Description:

The variances in personnel services for this program budget are partially related to the department better aligning actual personnel expenses with the appropriate programs in 2009. As the department continues to gain comfort with program budgeting, variances of this nature should be more limited.

Comment/Justification:

This realignment is approved to better align expenses with the appropriate program.

2010 Significant Program Changes

Title: 2010 General Fund Budget Reduction

Budget Amount: ($4,920) **Fund:** General Fund **FTE:** 0.0

Description:

The 2010 General Fund Budget reflects a required across-the-board reduction of 4.8% in order to balance the General Fund. Specific reductions for this program will be addressed in the 2010 Budget Update process.

Comment/Justification:

This decrease is approved due to the limited nature of General Fund resources.

Performance Measures

Performance Objective:

To obtain City agency approval to refer past due collections prior to 120 days past due.

Unit of Measure:	2008 Target	2008 Actual	2009 Target
Ratio of past due accounts referred between 120 and 130 days to the total number of past due accounts.	60%	67%	75%

Target Results:

The 2008 target was exceeded by seven percentage points.

Program 7: Licensing, Admission Tax & Transient Occupancy Tax

Description: Provides for the accurate and timely collection of approximately 56 licenses issued by the City.

Goal: To improve renewal rates for business licensing.

Funding Summary:

Operating Budget	2008 Budget	2009 Budget	Change 2008 Budget to 2009	2010 Budget
Personnel Services	$ 47,280	$ 44,440	$ (2,840)	$ 43,600
Other Expenses	$ 13,180	$ 13,390	$ 210	$ 13,120
Operating Total	$ 60,460	$ 57,830	$ (2,630)	$ 56,720
Employee Benefits	$ 17,280	$ 17,160	$ (120)	$ 17,190
Total	$ 77,740	$ 74,990	$ (2,750)	$ 73,910
Program Revenue	$ 4,685,597	$ 4,914,942	$ 229,345	$ 4,914,942
Total Full-Time Equivalent Positions	$ 1.5	1.5	0.0	1.5

2009 Significant Program Changes

Title: Program Budget Realignment

Budget Amount: ($1,550) **Fund:** General Fund **FTE:** 0.0

Description:

The variances in personnel services for this program budget are partially related to the department better aligning actual personnel expenses with the appropriate programs in 2009. As the department continues to gain comfort with program budgeting, variances of this nature should be more limited.

Comment/Justification:

This realignment is approved to better align expenses with the appropriate program.

Title: Increase Position Vacancy Allowance

Budget Amount: ($1,720) **Fund:** General Fund **FTE:** 0.0

Description:

This represents a decrease in funding available to fill vacant positions.

Comment/Justification:

This decrease is approved due to the limited nature of General Fund resources. Rather than eliminating positions, increasing position vacancy allowance will give the department more flexibility with staffing in the long run.

2010 Significant Program Changes

Title: 2010 General Fund Budget Reduction

Budget Amount: ($2,850) **Fund:** General Fund **FTE:** 0.0

Description:

The 2010 General Fund Budget reflects a required across-the-board reduction of 4.8% in order to balance the General Fund. Specific reductions for this program will be addressed in the 2010 Budget Update process.

Comment/Justification:

This decrease is approved due to the limited nature of General Fund resources.

Performance Measures

Performance Objective:

To forward 98% of all renewal applications 30 days prior to license expiration.

Unit of Measure:	2008 Target	2008 Actual	2009 Target
Percentage of license applications mailed 30 days prior to license expiration.	98%	99%	98%

Target Results:

The 2008 target was exceeded by one percentage point.

Program 8: Parking Revenue Collections

Description: Collects and receipts parking revenues.

Goal: To ensure parking revenues are collected and receipted securely and accurately and delivered by armored car contractor in a timely manner.

Funding Summary:

Operating Budget	2008 Budget	2009 Budget	Change 2008 Budget to 2009	2010 Budget
Personnel Services	$ 76,980	$ 74,220	$ (2,760)	$ 75,700
Other Expenses	$ 68,170	$ 74,090	$ 5,920	$ 76,240
Operating Total	$ 145,150	$ 148,310	$ 3,160	$ 151,940
Employee Benefits	$ 26,410	$ 26,030	$ (380)	$ 26,720
General Fund Overhead	$ 6,580	$ 6,620	$ 40	$ 6,380
Total	$ 178,140	$ 180,960	$ 2,820	$ 185,040
Total Full-Time Equivalent Positions	$ 2.0	2.0	0.0	2.0

Performance Measures

Performance Objective:

To ensure parking meter revenues are accurately counted and delivered by armored car contractor to bank within one business day from the date of collection.

Unit of Measure:	2008 Target	2008 Actual	2009 Target
Percentage of days deposits are delivered within one day relative to total number of business days.	97%	97%	97%

Target Results:

The 2008 target was achieved.

Program 9: CDBG Loan Program

Description: Monitors loan repayments and escrow payments of the City's Community Development Block Grant.

Goal: To accurately and timely monitor loan and escrow payments of the Community Development Block Grant.

Funding Summary:

Operating Budget	2008 Budget	2009 Budget	Change 2008 Budget to 2009	2010 Budget
Personnel Services	$ 77,800	$ 77,510	$ (290)	$ 79,820
Other Expenses	$ 890	$ 910	$ 20	$ 940
Operating Total	$ 78,690	$ 78,420	$ (270)	$ 80,760
Employee Benefits	$ 27,810	$ 31,620	$ 3,810	$ 32,540
Total	$ 106,500	$ 110,040	$ 3,540	$ 113,300
Total Full-Time Equivalent Positions	$ 1.0	1.0	0.0	1.0

Performance Measures

Performance Objective:

To review bank reconciliations prepared by loan servicing contractor, update individual loan payment records, and prepare internal loan reports no later than the last day of the month.

Unit of Measure:	2008 Target	2008 Actual	2009 Target
Percentage of months that work is completed timely.	92%	75%	92%

Target Results:

The 2008 target was not achieved. A change to a new vendor for loan processing in October created some difficulties in transferring records between vendors. As a result, Treasury was not provided with the information needed to prepare monthly reports.

Program 10: Risk Management

Description: Monitors the City's insurance program. Provides employee safety services to departments in field audits and training. Provides employee health services. Maintains current benefits and workers' compensation rates.

Goal: To maintain current levels of insurance protection, to continue the employee safety program, to provide medical management services to all injured City employees, to seek ways to improve employee health, and to manage workers' compensation costs.

Funding Summary:

Operating Budget	2008 Budget	2009 Budget	Change 2008 Budget to 2009	2010 Budget
Personnel Services	$	$ 54,600	$ 54,600	$ 56,240
Other Expenses	$ 167,410	$ 169,910	$ 2,500	$ 166,450
Operating Total	$ 167,410	$ 224,510	$ 57,100	$ 222,690
Employee Benefits	$ 100,340	$ 117,200	$ 16,860	$ 120,590
General Fund Overhead	$	$	$ -	$ 9,970
Total	$ 267,750	$ 341,710	$ 73,960	$ 353,250
Internal Service Funds	$ 970,640	$ 1,069,720	$ 99,080	$ 1,099,640
Program Revenue	$ 740,020	$ 740,000	$ (20)	$ 740,000
Total Full-Time Equivalent Positions	$ 12.0	12.0	0.0	12.0

2009 Significant Program Changes

Title: Personnel Reimbursements from Risk Management Fund 711

Budget Amount: $117,400 **Fund:** Risk Management **FTE:** 0.0

Description:

This increase represents personnel reimbursements from Risk Management Fund 711 to Employee Safety Fund 212. Although this program has received reimbursements from this fund in prior years, personnel budgets were not previously prepared for this fund in the Budget Development System.

Comment/Justification:

This increase is approved in order for the program's budget to accurately reflect its funding sources.

Title: Personnel Reimbursements from Workers' Compensation Fund 213

Budget Amount: $83,170 **Fund:** Employee Workers' Comp **FTE:** 0.0

Description:

This increase represents personnel reimbursements from Workers' Compensation Fund 213 to Employee Safety Fund 212. Although this program has received reimbursements from this fund in prior years, personnel budgets were not previously prepared for this fund in the Budget Development System.

Comment/Justification:

This increase is approved in order for the program's budget to accurately reflect its funding sources.

Title: Personnel Reimbursements from Flexible Benefits Deposits Fund 636

Budget Amount: $54,160 **Fund:** Flexible Benefit Program **FTE:** 0.0

Description:

This increase represents personnel reimbursements from Flexible Benefits Deposits Fund 636 to Employee Safety Fund 212. Although this program has received reimbursements from this fund in prior years, personnel budgets were not previously prepared for this fund in the Budget Development System.

Comment/Justification:

This increase is approved in order for the program's budget to accurately reflect its funding sources.

Title: Decrease in Non-Personnel

Budget Amount: ($2,170) **Fund:** General Fund **FTE:** 0.0

Description:

This represents an across-the-board reduction in the non-personnel budget.

Comment/Justification:

This decrease is approved due to the limited nature of General Fund resources.

Title: Increased Reimbursement from Risk Management Fund 711

Budget Amount: ($42,220) **Fund:** Employee Safety **FTE:** 0.0

Description:

This reduction represents an increase in reimbursements from Risk Management Fund 711. The increased reimbursement amount is related to work performed on the City's employee health care program.

Comment/Justification:

This reduction is approved, as the Risk Management program's staff perform duties related to the employee health care program.

Title: Reduced Personnel Costs Related to Employee Turnover

Budget Amount: ($73,720) **Fund:** Employee Safety **FTE:** 0.0

Description:

This reduction represents a decrease in personnel costs related to employee turnover. Staff salaries have been reduced, and the lump sum and sick-with-pay buyback payments budgeted for 2008 are no longer necessary due to the retirement of an employee.

Comment/Justification:

This reduction is approved to properly align the program's budget with projected expenditures.

2010 Significant Program Changes

Title: 2010 General Fund Budget Reduction

Budget Amount: ($8,390) **Fund:** General Fund **FTE:** 0.0

Description:

The 2010 General Fund Budget reflects a required across-the-board reduction of 4.8% in order to balance the General Fund. Specific reductions for this program will be addressed in the 2010 Budget Update process.

Comment/Justification:

This decrease is approved due to the limited nature of General Fund resources.

Performance Measures

Performance Objective:

To effectively manage the City's Commercial Insurance Program by renewing insurance polices at the same or lower premiums.

Unit of Measure:	2008 Target	2008 Actual	2009 Target
Percentage of renewals where premium amount remained the same or was reduced.	50%	100%	50%

Target Results:

The 2008 target was exceeded by 50 percentage points.

Performance Objective:

To effectively manage the City's Workers Compensation Program.

Unit of Measure:	2008 Target	2008 Actual	2009 Target
Workers compensation rate per $100 of payroll.	$2.00	$2.00	$2.00

Target Results:

The 2008 target was achieved.

Performance Objective:

To implement and maintain an incentive based employee health and wellness program.

Unit of Measure:	2008 Target	2008 Actual	2009 Target
Percentage of employees participating in health and wellness program (an intra-City partnership).	50%	43%	50%

Target Results:

The 2008 target was not achieved. 2008 was only the second year of the program, and the 43% participation rate is still considered good.

Program 11: Income Tax

Description: Provides taxpayer service and education, ensures taxpayer compliance with the City's tax code, pursues payment of past due tax liabilities, and processes income tax forms and payments.

Goal: To ensure taxpayer compliance through education and service excellence.

Funding Summary:

Operating Budget	2008 Budget	2009 Budget	Change 2008 Budget to 2009	2010 Budget
Personnel Services	$ 2,082,250	$ 2,042,620	$ (39,630)	$ 1,998,130
Other Expenses	$ 613,310	$ 621,770	$ 8,460	$ 609,080
Operating Total	$ 2,695,560	$ 2,664,390	$ (31,170)	$ 2,607,210
Employee Benefits	$ 775,170	$ 785,850	$ 10,680	$ 784,980
Total	$ 3,470,730	$ 3,450,240	$ (20,490)	$ 3,392,190
Capital Projects	$ 124,300	$ 97,900	$ (26,400)	$
Consolidated Plan Projects	$ 8,000	$ 8,000	$ -	$ 8,000
Program Revenue	$ 496,180	$ 496,180	$ -	$ 496,180
Total Full-Time Equivalent Positions	$ 41.8	41.8	0.0	41.8

2009 Significant Program Changes

Title: Decrease in Non-Personnel

Budget Amount: ($7,910) **Fund:** General Fund **FTE:** 0.0

Description:

This represents an across-the-board reduction in the non-personnel budget.

Comment/Justification:

This decrease is approved due to the limited nature of General Fund resources.

Title: Increase Position Vacancy Allowance

Budget Amount: ($73,990) **Fund:** General Fund **FTE:** 0.0

Description:

This represents a decrease in funding available to fill vacant positions.

Comment/Justification:

This decrease is approved due to the limited nature of General Fund resources. Rather than eliminating positions, increasing position vacancy allowance will give the department more flexibility with staffing in the long run.

2010 Significant Program Changes

Title: 2010 General Fund Budget Reduction

Budget Amount: ($131,450) **Fund:** General Fund **FTE:** 0.0

Description:

The 2010 General Fund Budget reflects a required across-the-board reduction of 4.8% in order to balance the General Fund. Specific reductions for this program will be addressed in the 2010 Budget Update process.

Comment/Justification:

This decrease is approved due to the limited nature of General Fund resources.

Explanation of Capital Projects

The Capital Budget for the Income Tax Program totals $97,900 in 2009 and includes one project: Income Tax Collection Software. This project provides funding for the upgrade of the Income Tax Division's software to allow taxpayers to prepare and submit their tax returns online.

Explanation of Consolidated Plan Projects

The Consolidated Plan Budget for the Income Tax Program totals $8,000 in both 2009 and 2010 and includes one project: Earned Income Tax Credit Outreach and Financial Literacy. The purpose of this program is to improve the quality of life for low-income taxpayers who live in Cincinnati by expanding their awareness of the Federal Earned Income Tax Credit (EITC), by providing increased access to free tax preparation and filing services, and by facilitating programs to enhance their financial literacy.

Performance Measures

Performance Objective:

To provide timely and effective customer service.

Unit of Measure:	2008 Target	2008 Actual	2009 Target
Percentage of customers who were satisfied or very satisfied with the Income Tax Division's services as indicated by the Customer Satisfaction Survey.	85%	96%	85%
Percentage of incoming calls answered within 30 seconds.	90%	94%	90%

Target Results:

The 2008 targets were exceeded by eleven and four percentage points, respectively.

Program 12: Procurement

Description: Performs procurement functions including the competitive bid process, reverse auctions, the demolition bid process, the professional services proposal process, procurement cards, the citywide vendor registration process, and record management for all City contracts.

Goal: To assist all City agencies in the procurement of products and services by using appropriate management techniques, best price policy implementation, and monitoring of purchases in accordance with City of Cincinnati Municipal Code and State statutes.

Funding Summary:

Operating Budget	2008 Budget	2009 Budget	Change 2008 Budget to 2009	2010 Budget
Personnel Services	$ 558,890	$ 613,170	$ 54,280	$ 604,500
Other Expenses	$ 110,680	$ 128,080	$ 17,400	$ 125,640
Operating Total	$ 669,570	$ 741,250	$ 71,680	$ 730,140
Employee Benefits	$ 230,460	$ 245,110	$ 14,650	$ 246,370
General Fund Overhead	$ 12,510	$ 8,500	$ (4,010)	$ 7,080
Total	$ 912,540	$ 994,860	$ 82,320	$ 983,590
Internal Service Funds	$ 40,140	$	$ (40,140)	$
Capital Projects	$	$	$ -	$ 77,700
Program Revenue	$ 3,420,000	$ 200,000	$ (3,220,000)	$ 200,000
Total Full-Time Equivalent Positions	$ 12.6	12.0	(0.6)	12.0

2009 Significant Program Changes

Title: Program Budget Realignment

Budget Amount: $51,650 **Fund:** General Fund **FTE:** 0.6

Description:

The variances in personnel services for this program budget are partially related to the department better aligning actual personnel expenses with the appropriate programs in 2009. As the department continues to gain comfort with program budgeting, variances of this nature should be more limited.

Comment/Justification:

This realignment is approved to better align expenses with the appropriate program.

Title: Transfer Related to the Transfer of the Contract Compliance Program

Budget Amount: $43,420 **Fund:** General Fund **FTE:** 0.3

Description:

This increase will transfer back to the Procurement program resources for rent and a partial Finance Manager salary that was appropriated to the Contract Compliance program, which has been transferred to the Office of the City Manager.

Comment/Justification:

This increase is approved, as the Procurement program will be responsible for the full amount of these previously shared resources.

Title: Decrease in Non-Personnel

Budget Amount: ($1,570) **Fund:** General Fund **FTE:** 0.0

Description:

This represents an across-the-board reduction in the non-personnel budget.

Comment/Justification:

This decrease is approved due to the limited nature of General Fund resources.

Title: Transfer Related to the Transfer of the Contract Compliance Program

Budget Amount: ($18,390) **Fund:** Income Tax-Infrastructure **FTE:** -0.3

Description:

This decrease will transfer from the Procurement program resources for a partial Contract Compliance Specialist salary that was appropriated to the Procurement program. The Contract Compliance program has been transferred to the Office of the City Manager.

Comment/Justification:

This decrease is approved, as the Procurement program will no longer be responsible for partially funding this previously shared resource.

Title: Increase Position Vacancy Allowance

Budget Amount: ($19,220) **Fund:** General Fund **FTE:** 0.0

Description:

This represents a decrease in funding available to fill vacant positions.

Comment/Justification:

This decrease is approved due to the limited nature of General Fund resources. Rather than eliminating positions, increasing position vacancy allowance will give the department more flexibility with staffing in the long run.

Title: Program Budget Realignment

Budget Amount: ($40,940) **Fund:** Reproduction Services **FTE:** -1.2

Description:

The variances in personnel services for this program budget are partially related to the department better aligning actual personnel expenses with the appropriate programs in 2009. As the department continues to gain comfort with program budgeting, variances of this nature should be more limited.

Comment/Justification:

This realignment is approved to better align expenses with the appropriate program.

2010 Significant Program Changes

Title: 2010 General Fund Budget Reduction

Budget Amount: ($32,360) **Fund:** General Fund **FTE:** 0.0

Description:

The 2010 General Fund Budget reflects a required across-the-board reduction of 4.8% in order to balance the General Fund. Specific reductions for this program will be addressed in the 2010 Budget Update process.

Comment/Justification:

This decrease is approved due to the limited nature of General Fund resources.

Explanation of Capital Projects

The Capital Budget for the Procurement Program totals $77,700 in 2010 and includes one project: AMS-CFS Procurement Software Upgrade. This project provides funding for the enhancement of the procurement process by improving production, reducing labor costs, and providing more information through a user-friendly application for both the Purchasing Division employees and the vendors doing business with the City of Cincinnati.

Performance Measures

Performance Objective:

To affect procedures related to the purchasing operation that promote the timely handling of all purchasing requisitions for supplies, services, and equipment.

Unit of Measure:	2008 Target	2008 Actual	2009 Target
Percentage of contracts awarded within 90 days from start of bid process.	75%	77%	80%

Target Results:

The 2008 target was exceeded by two percentage points.

Performance Objective:

To encourage and increase the use of environmentally preferable products and services in all City Departments through vendor review and departmental outreach.

Unit of Measure:	2008 Target	2008 Actual	2009 Target
Percent of $140,000 procurement dollars spent on environmentally preferable products/services.	100%	8,997%	100%

Target Results:

The 2008 target was exceeded by 8,897 percentage points. The Purchasing Division surpassed this measure in 2008 by expending $12,595,689 on environmentally preferable products, including the purchase of paint, road salt, road restoration, and granular activated carbon.

Performance Objective:

To identify areas to share, implement procedures to effect, hold workshops to inform and bring aboard other municipalities through the Government Cooperation and Efficiency Project (GCEP).

Unit of Measure:	2008 Target	2008 Actual	2009 Target
Report outcomes of the GCEP effort on a semi-annual basis.	2 Reports	2 Reports	2 Reports

Target Results:

The 2008 target was achieved. Three other jurisdictions purchased 2,100 tons from the City of Cincinnati's salt contract. Four other jurisdictions and the Northern Kentucky University have used Printing Services for printing needs.

Program 13: Contract Compliance

Description: The Office of Contract Compliance administers, enforces, and monitors the Small Business Enterprise (SBE) Program, the Equal Employment Opportunity (EEO) Program, the Prevailing Wage laws, the Living Wage Program, and the Meet and Confer provisions to promote full and equal business opportunities with the City of Cincinnati.

Goal: To ensure proper compliance to City contracts.

Funding Summary:

Operating Budget	2008 Budget	2009 Budget	Change 2008 Budget to 2009	2010 Budget
Personnel Services	$ 344,730	$	$ (344,730)	$
Other Expenses	$ 123,120	$	$ (123,120)	$
Operating Total	$ 467,850	$	$ (467,850)	$
Employee Benefits	$ 136,340	$	$ (136,340)	$
General Fund Overhead	$ 4,810	$	$ (4,810)	$
Total	$ 609,000	$	$ (609,000)	$
Total Full-Time Equivalent Positions	$ 6.0	0.0	(6.0)	0.0

2009 Significant Program Changes

Title: Realignment from Procurement Due to Transfer of Contract Compliance

Budget Amount: $18,390 **Fund:** Income Tax-Infrastructure **FTE:** 0.3

Description:

This increase will transfer from the Procurement program resources for a partial Contract Compliance Specialist salary that was appropriated to the Procurement program. The Contract Compliance program has been transferred to the Office of the City Manager.

Comment/Justification:

This increase is approved, as the Procurement program will no longer be responsible for partially funding this previously shared resource.

Title: Realignment to Procurement Due to Transfer of Contract Compliance

Budget Amount: ($43,420) **Fund:** General Fund **FTE:** -0.3

Description:

This reduction will transfer back to the Procurement program resources for rent and a partial Finance Manager salary that was appropriated to the Contract Compliance program, which has been transferred to the Office of the City Manager.

Comment/Justification:

This reduction is approved, as the Procurement program will be responsible for the full amount of these previously shared resources.

Title: Transfer of Contract Compliance to the Office of the City Manager

Budget Amount: ($442,820) **Fund:** All Funds **FTE:** -6.0

Description:

This reduction will transfer funding for the Contract Compliance program to the Office of the City Manager. The Contract Compliance program was transferred during June 2008.

Comment/Justification:

This reduction is approved to align resources to the proper program.

Program 14: Printing and Stores

Description: Provides printing, mail, and store services to all City agencies.

Goal: To effectively manage the City's printing, mail, and stores operations.

Funding Summary:

Operating Budget	2008 Budget	2009 Budget	Change 2008 Budget to 2009	2010 Budget
Personnel Services	$ 50,770	$	$ (50,770)	$
Operating Total	$ 50,770	$	$ (50,770)	$
Employee Benefits	$ 169,390	$ 177,350	$ 7,960	$ 182,490
Total	$ 220,160	$ 177,350	$ (42,810)	$ 182,490
Internal Service Funds	$ 2,967,480	$ 3,087,780	$ 120,300	$ 3,175,840
Total Full-Time Equivalent Positions	$ 10.4	10.0	(0.4)	10.0

2009 Significant Program Changes

Title: Program Transfer Realignment

Budget Amount: $40,940 **Fund:** Reproduction Services **FTE:** 1.2

Description:

The variances in personnel services for this program budget are partially related to the department better aligning actual personnel expenses with the appropriate programs in 2009. As the department continues to gain comfort with program budgeting, variances of this nature should be more limited.

Comment/Justification:

This realignment is approved to better align expenses with the appropriate program.

Title: Elimination of Supervising Storekeeper Position

Budget Amount: $0 **Fund:** Reproduction Services **FTE:** -1.0

Description:

This reduction will eliminate a Supervising Storekeeper position. This position was not funded for 2008.

Comment/Justification:

This reduction is approved, as the department does not wish to fill this position.

Title: Program Transfer Realignment

Budget Amount: ($51,650) **Fund:** General Fund **FTE:** -0.6

Description:

The variances in personnel services for this program budget are partially related to the department better aligning actual personnel expenses with the appropriate programs in 2009. As the department continues to gain comfort with program budgeting, variances of this nature should be more limited.

Comment/Justification:

This realignment is approved to better align expenses with the appropriate program.

Performance Measures

Performance Objective:

To provide high quality and efficient mail operations to all City departments.

Unit of Measure:	2008 Target	2008 Actual	2009 Target
Percentage of customers rating mail services as good or better on customer service survey.	95%	100%	95%

Target Results:

The 2008 target was exceeded by five percentage points.

Performance Objective:

To provide to all City departments a general office supply service that is better in price, timeliness, and quality of products than outside vendors.

Unit of Measure:	2008 Target	2008 Actual	2009 Target
Percentage of customers rating Stores services as good or better on customer service survey.	98%	100%	98%

Target Results:

The 2008 target was exceeded by two percentage points.

Program 15: Employee Retirement System

Description: Administers pension and medical benefits to 4,500 retirees. Provides education, communication, and counseling to 3,300 eligible members of the Cincinnati Retirement System (CRS). Provides investment oversight of $2.7 billion in investment assets of the CRS. Provides performance, management, and governance related oversight of 20 investment managers. The operating budget for the Employee Retirement System is developed separately from that of the rest of the City organization and is subject to the approval of the Retirement Board.

Goal: To promote long-term financial security for members and maintain the financial health of the retirement fund.

Funding Summary:

Operating Budget		2008 Budget	2009 Budget	Change 2008 Budget to 2009	2010 Budget
Total Full-Time Equivalent Positions	$	8.0	9.0	1.0	9.0

2009 Significant Program Changes

Title: New Accounting Position

Budget Amount: $0 **Fund:** Retirement System **FTE:** 1.0

Description:

This Senior Accountant position will assist with the increased complexity of the Cincinnati Retirement System portfolio and the increased reporting requirements to which the Retirement Office is subject. In 2008, the Retirement Office reimbursed the Accounts & Audits Division of the Finance Department for a 0.5 FTE Senior Accountant position. Adding this position to this program will allow the Retirement Office to be directly responsible for that body of work and allow for additional responsibilities to be performed.

Comment/Justification:

This increase is approved in order to centralize retirement system-related accounting work within the Retirement Office.

Program 16: Performance and Operational Audits

Description: Performs operational and performance audits in order to examine and evaluate the effectiveness and efficiency of management controls in all City departments and independent boards and commissions.

Goal: To identify and recommend management opportunities to reduce cost, improve performance, and increase productivity of personnel and assets.

Funding Summary:

Operating Budget	2008 Budget	2009 Budget	Change 2008 Budget to 2009	2010 Budget
Personnel Services	$ 405,490	$ 366,170	$ (39,320)	$ 359,940
Other Expenses	$ 47,550	$ 53,170	$ 5,620	$ 52,090
Operating Total	$ 453,040	$ 419,340	$ (33,700)	$ 412,030
Employee Benefits	$ 151,150	$ 141,290	$ (9,860)	$ 141,680
Total	$ 604,190	$ 560,630	$ (43,560)	$ 553,710
Total Full-Time Equivalent Positions	$ 6.0	6.0	0.0	6.0

2009 Significant Program Changes

Title: Transfer of A-133 Subrecipient Monitoring Duties

Budget Amount: $19,420 **Fund:** Community Dev Block Grant **FTE:** 0.0

Description:

This increase will transfer funding and responsibility for conducting A-133 audits from the Department of Community Development to the Internal Audit Division. In recent years, the U.S. Department of Housing and Urban Development (HUD) and the Auditor of the State of Ohio have had management issues with regards to the level of review given to A-133 audits. By transferring this responsibility back to the Internal Audit Division, it is anticipated these concerns will be mitigated.

Comment/Justification:

This increase is approved in order to improve the City's A-133 audit process.

Title: Elimination of Non-Represented Employee Merit Increase

Budget Amount: ($5,910) **Fund:** General Fund **FTE:** 0.0

Description:

This represents a reduction in personnel funding since non-represented employee merit increases were eliminated in the 2009 budget.

Comment/Justification:

This reduction in personnel funding is approved due to limited resources.

Title: Reduction of Non-Personnel Budget

Budget Amount: ($10,170) **Fund:** General Fund **FTE:** 0.0

Description:

This reduction will reduce funding for miscellaneous non-personnel items based on historical usage. These items include telephone, printing and other reproductions services, data processing by others, expert services, office supplies, books, computer peripherals, data processing software, and tuition reimbursement.

Comment/Justification:

This reduction is approved due to the limited nature of General Fund resources.

Title: Increase Position Vacancy Allowance

Budget Amount: ($12,550) **Fund:** General Fund **FTE:** 0.0

Description:

This represents a decrease in funding available to fill vacant positions.

Comment/Justification:

This decrease is approved due to the limited nature of General Fund resources. Rather than eliminating positions, increasing position vacancy allowance will give the department more flexibility with staffing in the long run.

Title: Transfer of A-133 Subrecipient Monitoring Duties

Budget Amount: ($19,420) **Fund:** General Fund **FTE:** 0.0

Description:

This reduction in the General Fund is associated with the transfer of funding and responsibility for conducting A-133 audits from the Department of Community Development to the Internal Audit Division. In recent years, the U.S. Department of Housing and Urban Development (HUD) and the Auditor of the State of Ohio have had management issues with regards to the level of review given to A-133 audits. By transferring this responsibility back to the Internal Audit Division, it is anticipated these concerns will be mitigated.

Comment/Justification:

This reduction is approved in order to improve the City's A-133 audit process. This reduction is achieved due to a $20,000 increase in funding from the Community Development Block Grant Fund 304 for this program.

2010 Significant Program Changes

Title: 2010 General Fund Budget Reduction

Budget Amount: ($19,770) **Fund:** General Fund **FTE:** 0.0

Description:

The 2010 General Fund Budget reflects a required across-the-board reduction of 4.8% in order to balance the General Fund. Specific reductions for this program will be addressed in the 2010 Budget Update process.

Comment/Justification:

This decrease is approved due to the limited nature of General Fund resources.

Performance Measures

Performance Objective:

To perform operational audits and make well thought out recommendations that add value to the City organization.

Unit of Measure:	2008 Target	2008 Actual	2009 Target
Percentage of audit recommendations substantially agreed to by departments.	90%	95%	90%

Target Results:

The 2008 target was exceeded by five percentage points.

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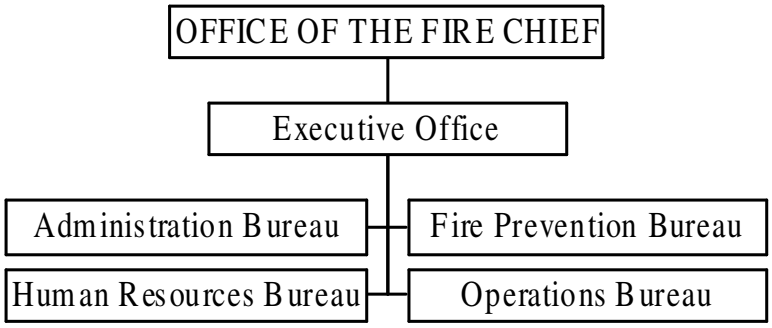
Fire

Mission: The mission of the Cincinnati Fire Department is to protect lives and property, and to minimize the suffering of its customers during emergencies. The Cincinnati Fire Department strives to quickly restore normalcy to its customers' lives by responding to their needs in an expeditious manner.



DEPARTMENT BUDGET SUMMARY

Operating Budget	2007 Budget	2008 Budget	2009 Budget	Change 2008 Budget to 2009	2010 Budget
Personnel Services	$ 60,930,620	$ 62,110,570	$ 65,557,400	$ 3,446,830	$ 64,160,990
Other Expenses	$ 7,881,480	$ 8,221,390	$ 7,714,420	$ (506,970)	$ 8,218,380
Equipment	$ 166,590	$ 171,090	$ 173,640	$ 2,550	$ 170,090
Operating Total	$ 68,978,690	$ 70,503,050	$ 73,445,460	$ 2,942,410	$ 72,549,460
Employee Benefits	$ 22,802,050	$ 23,206,380	$ 25,322,260	$ 2,115,880	$ 25,306,070
Total	$ 91,780,740	$ 93,709,430	$ 98,767,720	$ 5,058,290	$ 97,855,530
Capital Projects	$ 500,300	$ 477,900	$ 422,600	$ (55,300)	$ 2,821,800
Program Revenue	$ 5,430,920	$ 5,208,000	$ 5,408,000	$ 200,000	$ 5,408,000
Total Full-Time Equivalent Positions	$ 892.0	890.0	888.0	(2.0)	888.0

DEPARTMENT PROGRAMS:

1. Response
2. Human Resources
3. Support Services
4. Prevention and Community Education
5. Financial Management and Planning

PROGRAM SUMMARIES

Program 1: Response

Description: This program is reactionary and provides effective fire response, emergency medical services (EMS), and other emergency response services such as hazardous materials response and specialized rescue services.

Goal: To minimize the loss of life and property due to emergency events.

Funding Summary:

Operating Budget	2008 Budget	2009 Budget	Change 2008 Budget to 2009	2010 Budget
Personnel Services	$ 56,001,760	$ 58,755,440	$ 2,753,680	$ 57,068,230
Other Expenses	$ 7,126,770	$ 6,644,750	$ (482,020)	$ 6,548,800
Equipment	$ 54,430	$ 55,240	$ 810	$ 54,110
Operating Total	$ 63,182,960	$ 65,455,430	$ 2,272,470	$ 63,671,140
Employee Benefits	$ 20,943,860	$ 22,716,820	$ 1,772,960	$ 22,530,840
Total	$ 84,126,820	$ 88,172,250	$ 4,045,430	$ 86,201,980
Capital Projects	$ 477,900	$ 422,600	$ (55,300)	$ 2,821,800
Program Revenue	$ 5,000,000	$ 5,200,000	$ 200,000	$ 5,200,000
Total Full-Time Equivalent Positions	$ 804.0	799.0	(5.0)	799.0

2009 Significant Program Changes

Title: ALS Transport Units/Ambulances Phase I

Budget Amount: $1,827,670 **Fund:** General Fund **FTE:** 0.0

Description:

This increase will provide overtime funding related to Phase I of the plan to eliminate the current ambulance shortage. A detail of eight Fire Department employees that are trained as paramedics will be required to staff all Advanced Life Support (ALS) ambulance and chase vehicle units.

Comment/Justification:

This increase is approved in order to staff two new Advanced Life Support (ALS) ambulance units to be added to the Fire Department's fleet in 2009.

Title: Petroleum Products

Budget Amount: $54,000 **Fund:** General Fund **FTE:** 0.0

Description:

This increase represents additional costs for increased fuel usage, which is partially offset by a reduction in the cost of fuel in 2009.

Comment/Justification:

This increase is approved to provide sufficient funding to meet the Fire Department's projected fuel usage in 2009.

Title: Program Budget Realignment

Budget Amount: ($156,920) **Fund:** General Fund **FTE:** -5.0

Description:

The variances in personnel and non-personnel services for this program budget are partially related to the department better aligning actual personnel and non-personnel expenses with the appropriate programs in 2009. As the department continues to gain comfort with program budgeting, variances of this nature should be more limited.

Comment/Justification:

This realignment is approved to better align expenses with the appropriate program.

Title: Delay of the 2009 Recruit Class

Budget Amount: ($201,810) **Fund:** General Fund **FTE:** 0.0

Description:

This reduction will delay the Fire Department's 2009 recruit class until July 11, 2010.

Comment/Justification:

This reduction is necessary due to the limited nature of General Fund resources.

Title: Miscellaneous Wage Item Adjustments

Budget Amount: ($220,510) **Fund:** General Fund **FTE:** 0.0

Description:

This reduction would be the result of miscellaneous wage item increases and decreases necessary to better align personnel resources to the Fire Department's projected staffing profile for 2009.

Comment/Justification:

This reduction is approved in order to align personnel resources with projected staff costs for 2009.

Title: Decrease in Non-Personnel

Budget Amount: ($273,160) **Fund:** General Fund **FTE:** 0.0

Description:

This represents both an across-the-board and a targeted reduction in the non-personnel budget.

Comment/Justification:

This decrease is approved due to the limited nature of General Fund resources.

Title: Transfer of EMS Billing to the Law Department

Budget Amount: ($432,190) **Fund:** General Fund **FTE:** 0.0

Description:

This reduction will transfer non-personnel funding from the Fire Department to the Law Department, which will now be responsible for the City's EMS billing operations.

Comment/Justification:

This transfer is approved in order to transfer the EMS billing function to the Law Department.

Title: Personnel Budget Adjustment for Projected Attrition

Budget Amount: ($451,470) **Fund:** General Fund **FTE:** 0.0

Description:

This reduction will reduce the amount budgeted for Fire Fighter salaries by $277,440 and will increase the amount budgeted for Position Vacancy Allowance (PVA) by $174,030 to better align resources with the Fire Department's attrition estimates for 2009.

Comment/Justification:

This reduction is approved, as the Fire Department will require less personnel resources as the result of the attrition projected for 2009.

2010 Significant Program Changes

Title: 2010 Recruit Class

Budget Amount: $237,950 **Fund:** General Fund **FTE:** 0.0

Description:

This increase will provide funding for a recruit class of 30 to commence on July 11, 2010.

Comment/Justification:

This increase is approved in order to bring the Fire Department's sworn staffing level towards the City Council approved level of 841.

Title: 2010 General Fund Budget Reduction

Budget Amount: ($3,210,310) **Fund:** General Fund **FTE:** 0.0

Description:

The 2010 General Fund Budget reflects a required across-the-board reduction of 4.8% in order to balance the General Fund. Specific reductions for this program will be addressed in the 2010 Budget Update process.

Comment/Justification:

This decrease is approved due to the limited nature of General Fund resources.

Explanation of Capital Projects

The Capital Budget for the Response Program totals $422,600 in 2009 and $2,821,800 in 2010. Projects include Self-Contained Breathing Apparatuses, Thermal Image Devices, Fire Equipment Enhancements, and four other projects. The largest project in this program, Self-Contained Breathing Apparatuses, is funded for $2.4 million in 2010. This project will provide for the replacement of all self-contained breathing apparatuses in the Fire Department.

Performance Measures

Performance Objective:

Maintain an effective level of emergency medical service to the citizens of Cincinnati by arriving at the scene of the service request quickly.

Unit of Measure:	2008 Target	2008 Actual	2009 Target
Percentage of residents who rate emergency medical services as "good" or "very good".	75.1%	N/A	N/A
Percentage of Advanced Life Support (ALS) runs responded to within 8 minutes or less.	90%	86%	90%
Percentage of Basic Life Support (BLS) runs responded to within 5 minutes or less.	90%	74%	90%

Target Results:

The Citizen Attitude Survey was not conducted in 2008 due to budgetary constraints. The remaining two targets for 2008 were not achieved due to an ambulance shortage. Two new Advanced Life Support (ALS) ambulances will come online in 2009.

Performance Objective:

Maintain an effective level of fire protection to all citizens of Cincinnati by arriving at the scene of an emergency quickly.

Unit of Measure:	2008 Target	2008 Actual	2009 Target
Percentage of residents who rate fire related services as "good" or "very good".	82.7%	N/A	N/A
Percentage of time 14 firefighters are on the scene of initial alarm in less then 9 minutes.	90%	83%	90%
Percentage of occurrences where fire response time is five minutes or less.	90%	83%	90%

Target Results:

The Citizen Attitude Survey was not conducted in 2008 due to budgetary constraints. The remaining two targets for 2008 were not achieved due to delays in the mobile data system. The problem is being resolved.

Performance Objective:

Reduce the number of destructive fires in Cincinnati through education of the public and increased code enforcement.

Unit of Measure:	2008 Target	2008 Actual	2009 Target
Percentage of fire company structure inspection goal completed (goal is 92,000).	100%	126%	100%

Target Results:

The 2008 target was exceeded by 26 percentage points. In 2008, fire companies performed 115,748 inspections.

Program 2: Human Resources

Description: This program ensures that the Fire Department institutionalizes customer service philosophy into every level of the organization related to internal and external customers.

Goal: To build individual capacity, increase professionalism, and enhance personal skill sets by employing leadership development and team building.

Funding Summary:

Operating Budget	2008 Budget	2009 Budget	Change 2008 Budget to 2009	2010 Budget
Personnel Services	$ 1,370,570	$ 1,810,120	$ 439,550	$ 2,235,880
Other Expenses	$ 259,590	$ 385,260	$ 125,670	$ 999,120
Operating Total	$ 1,630,160	$ 2,195,380	$ 565,220	$ 3,235,000
Employee Benefits	$ 508,040	$ 696,900	$ 188,860	$ 881,530
Total	$ 2,138,200	$ 2,892,280	$ 754,080	$ 4,116,530
Total Full-Time Equivalent Positions	$ 15.0	14.0	(1.0)	14.0

2009 Significant Program Changes

Title: Continuation Funding for In-House Paramedic Training

Budget Amount: $534,950 **Fund:** General Fund **FTE:** 0.0

Description:

This increase will provide for an additional year of the Fire Department's in-house paramedic training program. The funding would provide for an amendment to the Medical Director's contract for his services and supplies, for overtime backfill that will be paid when participants are in class, and for increase in certification pay and escrow pay as detailed in the Local 48 collective bargaining agreement.

Comment/Justification:

This increase is approved for a fifteen student class that will provide additional paramedics to staff two new Advanced Life Support (ALS) ambulance units to be added to the Fire Department's fleet in 2009.

Title: 2008 Fire Recruit Class in Process

Budget Amount: $274,700 **Fund:** General Fund **FTE:** 0.0

Description:

This increase will provide for the continuation of the Fire Department's recruit class that commences in October 2008. The increase correlates to thirty recruits for 6.7 pay periods.

Comment/Justification:

This increase is approved in order to bring the Fire Department's sworn staffing level towards the City Council approved level of 841.

Title: Increase Position Vacancy Allowance

Budget Amount: ($5,250) **Fund:** General Fund **FTE:** 0.0

Description:

This represents a decrease in funding available to fill vacant positions.

Comment/Justification:

This decrease is approved due to the limited nature of General Fund resources. Rather than eliminating positions, increasing position vacancy allowance will give the department more flexibility with staffing in the long run.

Title: Decrease in Non-Personnel

Budget Amount: ($7,770) **Fund:** General Fund **FTE:** 0.0

Description:

This represents both an across-the-board and a targeted reduction in the non-personnel budget.

Comment/Justification:

This decrease is approved due to the limited nature of General Fund resources.

Title: Program Budget Realignment

Budget Amount: ($32,590) **Fund:** General Fund **FTE:** -1.0

Description:

The variances in personnel and non-personnel services for this program budget are partially related to the department better aligning actual personnel and non-personnel expenses with the appropriate programs in 2009. As the department continues to gain comfort with program budgeting, variances of this nature should be more limited.

Comment/Justification:

This realignment is approved to better align expenses with the appropriate program.

Title: Delay of the 2009 Recruit Class

Budget Amount: ($250,100) **Fund:** General Fund **FTE:** 0.0

Description:

This reduction will delay the Fire Department's 2009 recruit class until July 11, 2010.

Comment/Justification:

This reduction is necessary due to the limited nature of General Fund resources.

2010 Significant Program Changes

Title: Strategy and Tactics Training for Officers

Budget Amount: $653,070 **Fund:** General Fund **FTE:** 0.0

Description:

This increase will provide funding for strategy and tactics training for Fire Department officers. The Line of Duty Death report stemming from the death of Firefighter Oscar Armstrong in 2003 stated that fire officer supervision and direction of personnel played a significant part in the line of duty death. Strategy and tactics training would ensure that similar circumstances do not arise in the future and result in another line of duty death. In addition, the Fire Department is projecting a large turnover of officers due to the Ohio Police & Fire Pension Fund's Deferred Retirement Option (DROP) Program.

Comment/Justification:

This increase is approved in order to ensure that officers have adequate training for the prevention of firefighting accidents and to improve succession planning in light of the DROP program.

Title: 2010 Recruit Class

Budget Amount: $501,840 **Fund:** General Fund **FTE:** 0.0

Description:

This increase will provide funding for a recruit class of 30 to commence on July 11, 2010.

Comment/Justification:

This increase is approved in order to bring the Fire Department's sworn staffing level towards the City Council approved level of 841.

Title: 2010 General Fund Budget Reduction

Budget Amount: ($163,120) **Fund:** General Fund **FTE:** 0.0

Description:

The 2010 General Fund Budget reflects a required across-the-board reduction of 4.8% in order to balance the General Fund. Specific reductions for this program will be addressed in the 2010 Budget Update process.

Comment/Justification:

This decrease is approved due to the limited nature of General Fund resources.

Performance Measures

Performance Objective:

Maintain a low employee injury rate.

Unit of Measure:	2008 Target	2008 Actual	2009 Target
Percentage change in recordable injuries based upon National Fire Protection Association (NFPA) standards.	-5%	-16%	-5%

Target Results:

The 2008 target was exceeded by eleven percentage points. During 2008, there were 87 reported injuries, a 16% decrease from the 2007 level.

Program 3: Support Services

Description: This program utilizes technological advancements to ensure the highest level of safety and equipment for Fire Department employees.

Goal: To remain progressive in providing quality products and services to the Fire Department while adhering to sound budgetary practices.

Funding Summary:

Operating Budget	2008 Budget	2009 Budget	Change 2008 Budget to 2009	2010 Budget
Personnel Services	$ 2,100,820	$ 2,282,290	$ 181,470	$ 2,222,210
Other Expenses	$ 463,280	$ 331,690	$ (131,590)	$ 324,930
Equipment	$ 5,140	$ 5,210	$ 70	$ 5,100
Operating Total	$ 2,569,240	$ 2,619,190	$ 49,950	$ 2,552,240
Employee Benefits	$ 780,130	$ 877,750	$ 97,620	$ 870,980
Total	$ 3,349,370	$ 3,496,940	$ 147,570	$ 3,423,220
Total Full-Time Equivalent Positions	$ 34.0	38.0	4.0	38.0

2009 Significant Program Changes

Title: Program Budget Realignment

Budget Amount: $100,130 **Fund:** General Fund **FTE:** 4.0

Description:

The variances in personnel and non-personnel services for this program budget are partially related to the department better aligning actual personnel and non-personnel expenses with the appropriate programs in 2009. As the department continues to gain comfort with program budgeting, variances of this nature should be more limited.

Comment/Justification:

This realignment is approved to better align expenses with the appropriate program.

Title: Maintenance of Personal Protective Equipment

Budget Amount: $38,050 **Fund:** General Fund **FTE:** 1.0

Description:

This increase will provide funding for the Fire Department to add a Storekeeper position to its civilian complement. This will allow the department to further implement Recommendation #23 of the Line of Duty Death report of the Tri-Data study, which recommends that the Fire Department continue the process of improved care, maintenance, and replacement of personal protective equipment (PPE). The National Fire Prevention Association (NFPA) requires that each set of PPE in service must be cleaned, inspected, and repaired every six months. The department's laundry facility was upgraded in 2007 for this purpose, but the department remains behind its cleaning schedule by six to eight months due to the lack of a dedicated position.

Comment/Justification:

This funding will ensure that firefighter safety is not compromised by damaged or poorly maintained equipment.

Title: Decrease in Fuel Budget

Budget Amount: ($3,390) **Fund:** General Fund **FTE:** 0.0

Description:

This represents a reduction in the anticipated fuel budget for 2009.

Comment/Justification:

This decrease is approved due to the anticipated decrease in fuel costs in 2009.

Title: Decrease in Non-Personnel

Budget Amount: ($48,730) **Fund:** General Fund **FTE:** 0.0

Description:

This represents both an across-the-board and a targeted reduction in the non-personnel budget.

Comment/Justification:

This decrease is approved due to the limited nature of General Fund resources.

Title: Transfer of EMS Billing to the Law Department

Budget Amount: ($49,060) **Fund:** General Fund **FTE:** -1.0

Description:

This reduction will eliminate an Administrative Specialist position. The position is to be eliminated in place of a Secretary position that would have been eliminated as part of projected operating efficiencies from transferring the City's EMS billing operations to the Law Department.

Comment/Justification:

This reduction is approved due to the limited nature of General Fund resources.

Title: Increase Position Vacancy Allowance

Budget Amount: ($59,190) **Fund:** General Fund **FTE:** 0.0

Description:

This represents a decrease in funding available to fill vacant positions.

Comment/Justification:

This decrease is approved due to the limited nature of General Fund resources. Rather than eliminating positions, increasing position vacancy allowance will give the department more flexibility with staffing in the long run.

2010 Significant Program Changes

Title: 2010 General Fund Budget Reduction

Budget Amount: ($128,680) **Fund:** General Fund **FTE:** 0.0

Description:

The 2010 General Fund Budget reflects a required across-the-board reduction of 4.8% in order to balance the General Fund. Specific reductions for this program will be addressed in the 2010 Budget Update process.

Comment/Justification:

This decrease is approved due to the limited nature of General Fund resources.

Performance Measures

Performance Objective:

Maintain an effective processing time for emergency fire and medical incoming calls to dispatch.

Unit of Measure:	2008 Target	2008 Actual	2009 Target
Percentage of fire requests, from call received to dispatch processed in less than 60 seconds.	86%	83%	86%
Percentage of medical calls, from call received to dispatch, processed in less than 90 seconds.	70%	74%	70%

Target Results:

The 2008 fire requests target was not achieved. In 2008, minimum dispatch staffing requirements could not be met for a high degree of shifts. Fire dispatch has one vacancy remaining with plans to fill the position by late summer of 2009. The 2008 medical calls target was exceeded by four percentage points.

Program 4: Prevention and Community Education

Description: This program provides fire prevention inspections and enforcement of the Fire Prevention Code. This program also provides fire education programs and safety information to the public.

Goal: To anticipate, prepare for, and prevent future emergency events.

Funding Summary:

Operating Budget	2008 Budget	2009 Budget	Change 2008 Budget to 2009	2010 Budget
Personnel Services	$ 1,890,060	$ 1,974,320	$ 84,260	$ 1,916,650
Other Expenses	$ 276,960	$ 261,450	$ (15,510)	$ 256,120
Operating Total	$ 2,167,020	$ 2,235,770	$ 68,750	$ 2,172,770
Employee Benefits	$ 693,910	$ 747,710	$ 53,800	$ 740,850
Total	$ 2,860,930	$ 2,983,480	$ 122,550	$ 2,913,620
Program Revenue	$ 208,000	$ 208,000	$ -	$ 208,000
Total Full-Time Equivalent Positions	$ 26.0	26.0	0.0	26.0

2009 Significant Program Changes

Title: Program Budget Realignment

Budget Amount: $12,550 **Fund:** General Fund **FTE:** 0.0

Description:

The variances in personnel and non-personnel services for this program budget are partially related to the department better aligning actual personnel and non-personnel expenses with the appropriate programs in 2009. As the department continues to gain comfort with program budgeting, variances of this nature should be more limited.

Comment/Justification:

This realignment is approved to better align expenses with the appropriate program.

Title: Heritage Event Overtime

Budget Amount: $11,230 **Fund:** General Fund **FTE:** 0.0

Description:

This increase will provide overtime funding for the City Council designated heritage events. These events include the St. Patrick's Day Parade, Opening Day Parade, Juneteenth, and the Black Family Reunion.

Comment/Justification:

This funding will implement the City Council's special events policy.

Title: Increase Position Vacancy Allowance

Budget Amount: ($4,220) **Fund:** General Fund **FTE:** 0.0

Description:

This represents a decrease in funding available to fill vacant positions.

Comment/Justification:

This decrease is approved due to the limited nature of General Fund resources. Rather than eliminating positions, increasing position vacancy allowance will give the department more flexibility with staffing in the long run.

Title: Decrease in Fuel Budget

Budget Amount: ($5,660) **Fund:** General Fund **FTE:** 0.0

Description:

This represents a reduction in the anticipated fuel budget for 2009.

Comment/Justification:

This decrease is approved due to the anticipated decrease in fuel costs in 2009.

Title: Decrease in Non-Personnel

Budget Amount: ($16,780) **Fund:** General Fund **FTE:** 0.0

Description:

This represents both an across-the-board and a targeted reduction in the non-personnel budget.

Comment/Justification:

This decrease is approved due to the limited nature of General Fund resources.

2010 Significant Program Changes

Title: 2010 General Fund Budget Reduction

Budget Amount: ($109,550) **Fund:** General Fund **FTE:** 0.0

Description:

The 2010 General Fund Budget reflects a required across-the-board reduction of 4.8% in order to balance the General Fund. Specific reductions for this program will be addressed in the 2010 Budget Update process.

Comment/Justification:

This decrease is approved due to the limited nature of General Fund resources.

Performance Measures

Performance Objective:

Reduce the number of destructive fires in Cincinnati through education of the public and increased code enforcement.

Unit of Measure:	2008 Target	2008 Actual	2009 Target

Percentage of requests met for the education of school children.	90%	90%	100%
Percentage of Fire Prevention Bureau structure inspection goal completed (goal is 1,600).	100%	115%	100%

Target Results:

The 2008 education requests target was achieved. The 2008 inspection target was exceeded by 15 percentage points.

Program 5: Financial Management and Planning

Description: This program sustains departmental functions through prudent oversight of available funding and management of activities necessary to meet financial obligations. This program also pursues resources through EMS billing and grants administration.

Goal: To follow financial practices that support long-term goals and commit the Fire Department to fiscal responsibility.

Funding Summary:

Operating Budget	2008 Budget	2009 Budget	Change 2008 Budget to 2009	2010 Budget
Personnel Services	$ 747,360	$ 735,230	$ (12,130)	$ 718,020
Other Expenses	$ 94,790	$ 91,270	$ (3,520)	$ 89,410
Equipment	$ 111,520	$ 113,190	$ 1,670	$ 110,880
Operating Total	$ 953,670	$ 939,690	$ (13,980)	$ 918,310
Employee Benefits	$ 280,440	$ 283,080	$ 2,640	$ 281,870
Total	$ 1,234,110	$ 1,222,770	$ (11,340)	$ 1,200,180
Total Full-Time Equivalent Positions	$ 11.0	11.0	0.0	11.0

2009 Significant Program Changes

Title: Program Budget Realignment

Budget Amount: $92,860 **Fund:** General Fund **FTE:** 2.0

Description:

The variances in personnel and non-personnel services for this program budget are partially related to the department better aligning actual personnel and non-personnel expenses with the appropriate programs in 2009. As the department continues to gain comfort with program budgeting, variances of this nature should be more limited.

Comment/Justification:

This realignment is approved to better align expenses with the appropriate program.

Title: Decrease in Fuel Budget

Budget Amount: ($1,500) **Fund:** General Fund **FTE:** 0.0

Description:

This represents a reduction in the anticipated fuel budget for 2009.

Comment/Justification:

This decrease is approved due to the anticipated decrease in fuel costs in 2009.

Title: Decrease in Non-Personnel

Budget Amount: ($9,600) **Fund:** General Fund **FTE:** 0.0

Description:

This represents both an across-the-board and a targeted reduction in the non-personnel budget.

Comment/Justification:

This decrease is approved due to the limited nature of General Fund resources.

Title: Increase Position Vacancy Allowance

Budget Amount: ($21,270) **Fund:** General Fund **FTE:** 0.0

Description:

This represents a decrease in funding available to fill vacant positions.

Comment/Justification:

This decrease is approved due to the limited nature of General Fund resources. Rather than eliminating positions, increasing position vacancy allowance will give the department more flexibility with staffing in the long run.

Title: Transfer of EMS Billing to the Law Department

Budget Amount: ($88,650) **Fund:** General Fund **FTE:** -2.0

Description:

This reduction will transfer a Clerk Typist 3 position and an Administrative Specialist position from the Fire Department to the Law Department, which will now be responsible for the City's EMS billing operations.

Comment/Justification:

This transfer is approved in order to transfer the EMS billing function to the Law Department.

2010 Significant Program Changes

Title: 2010 General Fund Budget Reduction

Budget Amount: ($46,300) **Fund:** General Fund **FTE:** 0.0

Description:

The 2010 General Fund Budget reflects a required across-the-board reduction of 4.8% in order to balance the General Fund. Specific reductions for this program will be addressed in the 2010 Budget Update process.

Comment/Justification:

This decrease is approved due to the limited nature of General Fund resources.

Performance Measures

Performance Objective:

To increase alternate funding sources for the Fire Department, allowing the department to do more without an increased reliance on the General Fund.

Unit of Measure:	2008 Target	2008 Actual	2009 Target
Percentage of grants applied for that do not require matching funds.	85%	71%	75%

Target Results:

The 2008 target was not achieved. In 2008, the Fire Department applied for seven grants, of which five did not require matching funds.

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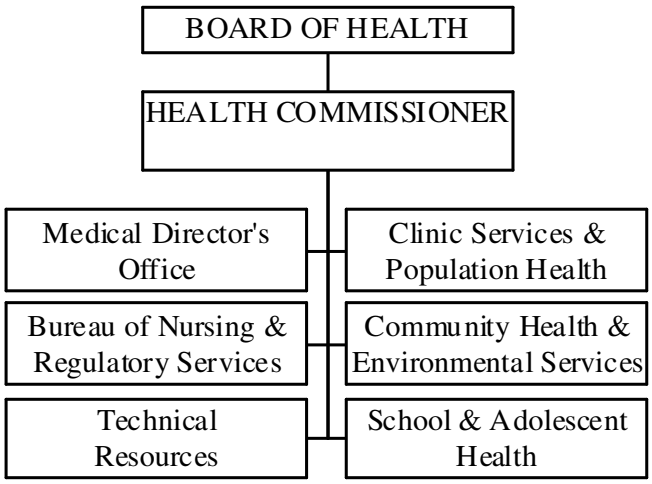
Health

Mission: To assist in achieving and sustaining people's highest levels of health, and healthy communities throughout the City of Cincinnati. To provide public health services which promote health, well being and prevent disease and injury.



DEPARTMENT BUDGET SUMMARY

	2007 Budget	2008 Budget	2009 Budget	Change 2008 Budget to 2009	2010 Budget
Operating Budget					
Personnel Services	$ 24,597,810	$ 23,726,410	$ 23,021,460	$ (704,950)	$ 22,793,200
Other Expenses	$ 7,942,480	$ 8,318,990	$ 8,790,370	$ 471,380	$ 8,890,300
Equipment	$ 60,000	$ 20,000	$ 19,750	$ (250)	$ 19,340
Operating Total	$ 32,600,290	$ 32,065,400	$ 31,831,580	$ (233,820)	$ 31,702,840
Employee Benefits	$ 9,322,820	$ 8,402,570	$ 8,783,900	$ 381,330	$ 8,837,020
General Fund Overhead	$ 191,200	$ 228,300	$ 260,940	$ 32,640	$ 227,490
Total	$ 42,114,310	$ 40,696,270	$ 40,876,420	$ 180,150	$ 40,767,350
Capital Projects	$ 557,300	$ 450,300	$ 340,200	$ (110,100)	$ 339,500
Consolidated Plan Projects	$ 700,000	$ 550,000	$ 1,218,680	$ 668,680	$ 1,218,680
Program Revenue	$ 15,927,680	$ 15,376,220	$ 18,127,600	$ 2,751,380	$ 18,127,600
Total Full-Time Equivalent Positions	$ 517.6	484.0	480.7	(3.3)	480.7

DEPARTMENT PROGRAMS:

1. Health Administration
2. Health Centers
3. Home Health Nursing Services & Community
4. School & Adolescent Health
5. Dental Hygiene

PROGRAM SUMMARIES

Program 1: Health Administration

Description: Provides professional, technical, and administrative support to the Board of Health and staff.

Goal: To assist the Board of Health and staff through providing professional, technical, and administrative support to manage operational and program needs.

Funding Summary:

Operating Budget	2008 Budget	2009 Budget	Change 2008 Budget to 2009	2010 Budget
Personnel Services	$ 2,666,320	$ 2,790,730	$ 124,410	$ 2,737,410
Other Expenses	$ 1,298,200	$ 1,337,820	$ 39,620	$ 1,318,610
Equipment	$ 20,000	$ 19,750	$ (250)	$ 19,340
Operating Total	$ 3,984,520	$ 4,148,300	$ 163,780	$ 4,075,360
Employee Benefits	$ 996,660	$ 1,071,070	$ 74,410	$ 1,071,530
Total	$ 4,981,180	$ 5,219,370	$ 238,190	$ 5,146,890
Capital Projects	$	$ 54,432	$ 54,432	$ 339,500
Program Revenue	$ 916,140	$ 711,500	$ (204,640)	$ 711,500
Total Full-Time Equivalent Positions	$ 49.0	49.0	0.0	49.0

2009 Significant Program Changes

Title: Program Budget Realignment

Budget Amount: $155,070 **Fund:** General Fund **FTE:** 0.0

Description:

The variances in personnel services and non-personnel services for this program budget are primarily due to the department better aligning actual personnel and non-personnel expense with the appropriate programs in 2009. As the department continues to gain comfort with program budgeting, variances of this nature should be more limited.

Comment/Justification:

The realignment is approved to better align expenses with the appropriate program.

Title: Public Health Research Fund

Budget Amount: $47,970 **Fund:** Public Health Research **FTE:** 0.0

Description:

This increase is due to increased funding for contractual services in the Public Health Research Fund program.

Comment/Justification:
This increase is approved.

Title: Decrease in Non-Personnel

Budget Amount: ($15,270) **Fund:** General Fund **FTE:** 0.0

Description:

This represents an across-the-board reduction in the non-personnel budget.

Comment/Justification:
This decrease is approved due to the limited nature of General Fund resources.

Title: Increase Position Vacancy Allowance

Budget Amount: ($95,210) **Fund:** General Fund **FTE:** 0.0

Description:

This represents a decrease in funding available to fill vacant positions.

Comment/Justification:
This decrease is approved due to the limited nature of General Fund resources. Rather than eliminating positions, increasing position vacancy allowance will give the department more flexibility with staffing in the long run.

2010 Significant Program Changes

Title: 2010 General Fund Budget Reduction

Budget Amount: ($188,320) **Fund:** General Fund **FTE:** 0.0

Description:

The 2010 General Fund Budget reflects a required across-the-board reduction of 4.8% in order to balance the General Fund. Specific reductions for this program will be addressed in the 2010 Budget Update process.

Comment/Justification:
This decrease is approved due to the limited nature of General Fund resources.

Explanation of Capital Projects

The Capital Budget for the Health Administration program includes $54,432 in 2009 and $339,500 in 2010. Capital projects include Facilities Renovation and Repairs, Health Facilities ADA, and the IT Equipment project. Funding for Facilities Renovation & Repairs is $279,500 in 2010. This project provides funding for the major repair, upgrade, and renovation of various Health Department facilities.

Performance Measures

Performance Objective:

Provide timely and quality customer service in response to citizen complaints regarding Health Department Services.

Unit of Measure:	2008 Target	2008 Actual	2009 Target
Percentage of customer service complaints responded to within 48 hours of receipt.	100%	N/A	100%

Target Results:

The 2008 target was not achieved.

Program 2: Health Centers

Description: Elm Street, Cann, Millvale, Northside, Price Hill and Clement Health Centers provide safety net preventive and primary care services to all Cincinnatians who are uninsured or underinsured.

Goal: Provide safety net preventive and primary health care services to uninsured and underinsured Cincinnatians who otherwise do not have access to primary care services.

Funding Summary:

Operating Budget	2008 Budget	2009 Budget	Change 2008 Budget to 2009	2010 Budget
Personnel Services	$ 9,697,740	$ 8,775,680	$ (922,060)	$ 8,662,410
Other Expenses	$ 5,082,760	$ 4,933,070	$ (149,690)	$ 5,011,730
Operating Total	$ 14,780,500	$ 13,708,750	$ (1,071,750)	$ 13,674,140
Employee Benefits	$ 3,485,790	$ 3,482,430	$ (3,360)	$ 3,501,290
General Fund Overhead	$ 143,920	$ 161,940	$ 18,020	$ 128,140
Total	$ 18,410,210	$ 17,353,120	$ (1,057,090)	$ 17,303,570
Capital Projects	$ 450,300	$ 244,944	$ (205,356)	$
Consolidated Plan Projects	$	$ 600,000	$ 600,000	$ 600,000
Program Revenue	$ 6,814,500	$ 8,016,500	$ 1,202,000	$ 8,016,500
Total Full-Time Equivalent Positions	$ 171.6	172.5	0.9	172.5

2009 Significant Program Changes

Title: Decrease in Fuel Budget

Budget Amount: ($2,220) **Fund:** Health Care for the Homeless **FTE:** 0.0

Description:

This represents a reduction in the anticipated fuel budget for 2009.

Comment/Justification:

This decrease is approved due to the anticipated decrease in fuel costs in 2009.

Title: Decrease in Non-Personnel

Budget Amount: ($16,650) **Fund:** General Fund **FTE:** 0.0

Description:

This represents an across-the-board reduction in the non-personnel budget.

Comment/Justification:

This decrease is approved due to the limited nature of General Fund resources.

Title: Elimination of Non-Represented Employee Merit Increase

Budget Amount: ($36,800) **Fund:** General Fund **FTE:** 0.0

Description:

This represents a reduction in personnel funding since non-represented employee merit increases were eliminated in the 2009 budget.

Comment/Justification:

This reduction in personnel funding is approved due to limited resources.

Title: Reduce funding to local Federally Qualified Health Centers

Budget Amount: ($98,720) **Fund:** General Fund **FTE:** 0.0

Description:

This budget reduction would reduce the funding provided to other local Federally Qualified Health Centers (FQHCs) inside the City of Cincinnati. This funding provides a portion of the funding needed by these health centers to treat uninsured patients. A reducion in funding would result in a reduction of services of these health centers. The probable end result would be an increased demand on local hospital emergency rooms.

Comment/Justification:

The reduction in funding is approved due to limited General Fund resources.

Title: Increase Position Vacancy Allowance

Budget Amount: ($246,250) **Fund:** General Fund **FTE:** 0.0

Description:

This represents a decrease in funding available to fill vacant positions.

Comment/Justification:

This decrease is approved due to the limited nature of General Fund resources. Rather than eliminating positions, increasing position vacancy allowance will give the department more flexibility with staffing in the long run.

Title: Program Budget Realignment

Budget Amount: ($485,740) **Fund:** All Funds **FTE:** 0.9

Description:

The variances in personnel services and non-personnel services for this program budget are primarily due to the department better aligning actual personnel and non-personnel expense with the appropriate programs in 2009. This adjustment includes a decrease in funding in the Health Services Fund and the General Fund. Increases and decreases in Health's multiple non-appropriated funds are due to reorganization. The .9 FTE increase results from the addition and deletion of multiple positions in this program due to reorganization, including shifting personnel from partial FTE to full FTE.

Comment/Justification:

The realignment is approved to better align personnel and non-personnel costs with specific programs.

Title: Increase in Position Vacancy Allowance

Budget Amount: ($599,030) **Fund:** Health Services **FTE:** 0.0

Description:

This represents a decrease in funding available to fill positions.

Comment/Justification:

This decrease is approved due to limited Health Services Fund resources. Rather than eliminate positions, increasing Position Vacancy Allowance will give the department more flexibility with staffing in the long run.

2010 Significant Program Changes

Title: 2010 General Fund Budget Reduction

Budget Amount: ($393,180) **Fund:** General Fund **FTE:** 0.0

Description:

The 2010 General Fund Budget reflects a required across-the-board reduction of 4.8% in order to balance the General Fund. Specific reductions for this program will be addressed in the 2010 Budget Update process.

Comment/Justification:

This decrease is approved due to the limited nature of General Fund resources.

Explanation of Capital Projects

The Capital Budget for the Health Centers program includes $244,944 in 2009 and includes one project: IT Equipment. This project provides funding to rebuild the Health Department IT Infrastructure and move its programs to a paperless work environment with electronic charting, digital X–rays and imaging.

Explanation of Consolidated Plan Projects

The Consolidated Plan Budget for the Health Centers program totals $600,000 in both 2009 and 2010 and includes one project: CincyCare Phase One Pilot. This project provides funding for a healthcare program providing comprehensive health evaluations, a prescription drug benefit and care coordination for up to 2,000 eligible participants working in the City of Cincinnati.

Performance Measures

Performance Objective:

Provide safety net preventive and primary care services to all Cincinnatians who are uninsured or underinsured.

Unit of Measure:	2008 Target	2008 Actual	2009 Target
Percentage of patients rating Nurses and Medical Assistants as Friendly and Helpful at the "Excellent" level on the Patient Satisfaction Survey.	75%	72.7%	77%

Target Results:

The 2008 target was not achieved. The clinic wide patient satisfaction survey compiles patient responses on a wide range of areas. The target mark of 75% remains goal, however annual excellent results range from 70% to 73% with combined ratings of excellent and good ranging from 96% to 97.5%.

Program 3: Home Health Nursing Services & Community Nursing

Description: Home Health Nursing Services provide home care services and inspection services to facilities caring for uninsured and underinsured residents of the City of Cincinnati. Community Nursing Services provide community programs including swimming pool licensing, food service licensing, bed bug inspections, and the Women and Infants Food Grant Program (WIC).

Goal: Improve the health of elderly residents and the Cincinnati community by providing home nursing and rehabilitation services, inspections, and maternal care to new mothers and their babies.

Funding Summary:

Operating Budget	2008 Budget	2009 Budget	Change 2008 Budget to 2009	2010 Budget
Personnel Services	$ 8,415,610	$ 8,663,380	$ 247,770	$ 8,635,370
Other Expenses	$ 1,786,730	$ 2,332,200	$ 545,470	$ 2,372,390
Operating Total	$ 10,202,340	$ 10,995,580	$ 793,240	$ 11,007,760
Employee Benefits	$ 2,911,040	$ 3,170,390	$ 259,350	$ 3,199,750
General Fund Overhead	$ 78,060	$ 92,680	$ 14,620	$ 93,120
Total	$ 13,191,440	$ 14,258,650	$ 1,067,210	$ 14,300,630
Consolidated Plan Projects	$ 550,000	$ 618,680	$ 68,680	$ 618,680
Program Revenue	$ 6,593,580	$ 8,005,600	$ 1,412,020	$ 8,005,600
Total Full-Time Equivalent Positions	$ 206.9	203.5	(3.4)	203.5

2009 Significant Program Changes

Title: Cincinnati Abatement Program

Budget Amount: $817,660 **Fund:** All Funds **FTE:** 0.0

Description:

This increase in funding is primarily due to new funding for the Cincinnati Lead Abatement Program in the amount of $897,470 which is partially offset by increases and decreases in other Health non-appropriated funds.

Comment/Justification:

This increase is approved.

Title: Program Budget Realignment

Budget Amount: $103,360 **Fund:** General Fund **FTE:** 3.2

Description:

The variances in personnel services and non-personnel services for this program budget are primarily due to increased costs of medical supplies, laboratory costs, and personnel costs for lab personnel in the central laboratory. The additional personnel and non-personnel costs were due to the department better aligning actual personnel and non-personnel expense with the appropriate programs in 2009. The Health Department received funding for the Cincinnati Lead Abatement Program which is offset by increases and decreases in other Health non-appropriated funds. As the department continues to gain comfort with program budgeting, variances of this nature should be more limited.

Comment/Justification:

The realignment is approved to better align personnel and non-personnel costs with the appropriate programs.

Title: Decrease in Non-Personnel

Budget Amount: ($7,110) **Fund:** General Fund **FTE:** 0.0

Description:

This represents an across-the-board reduction in the non-personnel budget.

Comment/Justification:

This decrease is approved due to the limited nature of General Fund resources.

Title: Decrease in Fuel Budget

Budget Amount: ($7,410) **Fund:** General Fund **FTE:** 0.0

Description:

This represents a reduction in the anticipated fuel budget for 2009.

Comment/Justification:

This decrease is approved due to the anticipated decrease in fuel costs in 2009.

Title: Increase Position Vacancy Allowance

Budget Amount: ($164,730) **Fund:** General Fund **FTE:** 0.0

Description:

This represents a decrease in funding available to fill vacant positions.

Comment/Justification:

This decrease is approved due to the limited nature of General Fund resources. Rather than eliminating positions, increasing position vacancy allowance will give the department more flexibility with staffing in the long run.

Title: Reduction in Nursing Home Inspection Program

Budget Amount: ($211,160) **Fund:** General Fund **FTE:** -4.0

Description:

This reduction is a result of the elimination of the Nursing Home Inspection Program.

Comment/Justification:

This reduction is approved. On October 1, 2008, City Council voted to pass an Ordinance to repeal in its entirety Chapter 847 "Nursing Homes" and Chapter 848 "Residential Care Facilities" of the Cincinnati Municipal Code.

2010 Significant Program Changes

Title: 2010 General Fund Budget Reduction

Budget Amount: ($250,590) **Fund:** General Fund **FTE:** 0.0

Description:

The 2010 General Fund Budget reflects a required across-the-board reduction of 4.8% in order to balance the General Fund. Specific reductions for this program will be addressed in the 2010 Budget Update process.

Comment/Justification:

This decrease is approved due to the limited nature of General Fund resources.

Explanation of Consolidated Plan Projects

The Consolidated Plan Budget for the Home Health Nursing Services and Community Nursing program totals $618,680 in both 2009 and 2010 and includes one project: Lead Hazard Testing Program. This project provides funding for lead inspections of residences occupied by children who have been identified as having an elevated blood lead level (EBL).

Performance Measures

Performance Objective:

Provide home health care services and inspection services to facilities caring for uninsured and underinsured City of Cincinnati residents.

Unit of Measure:	2008 Target	2008 Actual	2009 Target
Percentage increase in the number of home health care visits.	5%	8.6%	2%

Target Results:

The 2008 target was exceeded by 3.6 percentage points.

Performance Objective:

To provide lead screening of children residing in high-risk neighborhoods or in housing containing lead based paint; provide nursing case management for children with elevated blood levels; and provide environmental assessment of their homes.

Unit of Measure:	2008 Target	2008 Actual	2009 Target
Percentage increase in blood lead level screenings.	5%	5.7%	2%

Target Results:

The 2008 target was exceeded by .7 percentage points.

Program 4: School & Adolescent Health

Description: School & Adolescent Health programs provide vision and hearing screenings, health assessments, medical referrals, immunizations, lead testing, and follow up for children who attend 43 targeted Cincinnati Public Schools.

Goal: Delivery of health services and health education which directly contribute to a student's education, as well as the health of the family and community.

Funding Summary:

Operating Budget	2008 Budget	2009 Budget	Change 2008 Budget to 2009	2010 Budget
Personnel Services	$ 2,269,640	$ 2,186,230	$ (83,410)	$ 2,159,220
Other Expenses	$ 90,900	$ 73,300	$ (17,600)	$ 73,000
Operating Total	$ 2,360,540	$ 2,259,530	$ (101,010)	$ 2,232,220
Employee Benefits	$ 760,510	$ 815,190	$ 54,680	$ 817,700
Total	$ 3,121,050	$ 3,074,720	$ (46,330)	$ 3,049,920
Program Revenue	$ 877,000	$ 1,007,000	$ 130,000	$ 1,007,000
Total Full-Time Equivalent Positions	$ 43.8	43.7	(0.1)	43.7

2009 Significant Program Changes

Title: Increase Position Vacancy Allowance

Budget Amount: ($55,720) **Fund:** General Fund **FTE:** 0.0

Description:

This represents a decrease in funding available to fill vacant positions.

Comment/Justification:

This decrease is approved due to the limited nature of General Fund resources. Rather than eliminating positions, increasing position vacancy allowance will give the department more flexibility with staffing in the long run.

Title: Program Budget Realignment

Budget Amount: ($93,660) **Fund:** General Fund **FTE:** -0.1

Description:

The variances in personnel services and non-personnel services for this program budget are primarily due to the department better aligning actual personnel and non-personnel expense with the appropriate programs in 2009. As the department continues to gain comfort with program budgeting, variance of this nature should be more limited.

Comment/Justification:

The realignment is approved to better align expenses with the appropriate program.

2010 Significant Program Changes

Title: 2010 General Fund Budget Reduction

Budget Amount: ($74,590) **Fund:** General Fund **FTE:** 0.0

Description:

The 2010 General Fund Budget reflects a required across-the-board reduction of 4.8% in order to balance the General Fund. Specific reductions for this program will be addressed in the 2010 Budget Update process.

Comment/Justification:

This decrease is approved due to the limited nature of General Fund resources.

Performance Measures

Performance Objective:

Provide immunizations for children who attend 43 targeted Cincinnati Public Schools.

Unit of Measure:	2008 Target	2008 Actual	2009 Target
Percentage of children receiving the recommended immunizations.	100%	95%	100%

Target Results:

The 2008 target was not achieved. The Health Department monitors compliance on school immunizations, however due to the transient nature of some families or lack of cooperation not all children received immunizations.

Performance Objective:

Provide vision and hearing screenings, health assessments, medical referrals, immunizations, lead testing, and follow up for children who attend 43 targeted Cincinnati Public Schools.

Unit of Measure:	2008 Target	2008 Actual	2009 Target
Percentage of referrals resolved or in process.	96%	93%	97%

Target Results:

The 2008 target was not achieved due to transient nature of some families and lack of cooperation of others.

Program 5: Dental Hygiene

Description: Dental Hygiene services are provided to all Cincinnatians who are uninsured or underinsured including 4,000 children with dental sealant

Goal: Provide primary dental services to uninsured and undersinsured Cincinnatians who otherwise do not have access to dental care services.

Funding Summary:

Operating Budget	2008 Budget	2009 Budget	Change 2008 Budget to 2009	2010 Budget
Personnel Services	$ 677,100	$ 605,440	$ (71,660)	$ 598,790
Other Expenses	$ 60,400	$ 113,980	$ 53,580	$ 114,570
Operating Total	$ 737,500	$ 719,420	$ (18,080)	$ 713,360
Employee Benefits	$ 248,570	$ 244,820	$ (3,750)	$ 246,750
General Fund Overhead	$ 6,320	$ 6,320	$ -	$ 6,230
Total	$ 992,390	$ 970,560	$ (21,830)	$ 966,340
Capital Projects	$	$ 40,824	$ 40,824	$
Program Revenue	$ 175,000	$ 387,000	$ 212,000	$ 387,000
Total Full-Time Equivalent Positions	$ 12.7	12.0	(0.7)	12.0

2009 Significant Program Changes

Title: Program Budget Realignment

Budget Amount: ($12,670) **Fund:** General Fund **FTE:** -0.7

Description:

The variances in personnel services and non-personnel services for this program budget are primarily due to the department better aligning actual personnel and non-personnel expense with the appropriate programs in 2009. As the department continues to gain comfort with program budgeting, variance of this nature should be more limited.

Comment/Justification:

The realignment is approved to better align expenses with the appropriate program.

Title: Increase Position Vacancy Allowance

Budget Amount: ($16,500) **Fund:** General Fund **FTE:** 0.0

Description:

This represents a decrease in funding available to fill vacant positions.

Comment/Justification:

This decrease is approved due to the limited nature of General Fund resources. Rather than eliminating positions, increasing position vacancy allowance will give the department more flexibility with staffing in the long run.

2010 Significant Program Changes

Title: 2010 General Fund Budget Reduction

Budget Amount: ($25,150) **Fund:** General Fund **FTE:** 0.0

Description:

The 2010 General Fund Budget reflects a required across-the-board reduction of 4.8% in order to balance the General Fund. Specific reductions for this program will be addressed in the 2010 Budget Update process.

Comment/Justification:

This decrease is approved due to the limited nature of General Fund resources.

Explanation of Capital Projects

The Capital Budget for the Dental Hygiene program includes $40,824 in 2009 and includes one project: IT Equipment. This project provides funding to rebuild the Health Department IT Infrastructure and move its programs to a paperless work environment with electronic charting, digital X–rays and imaging.

Performance Measures

Performance Objective:

Provide dental hygiene services to all Cincinnatians who are uninsured or underinsured including 4,000 children with dental sealant.

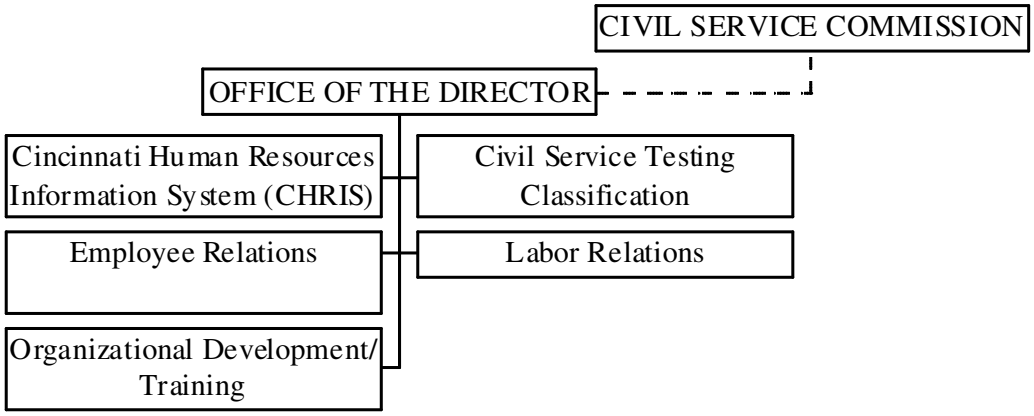
Unit of Measure:	2008 Target	2008 Actual	2009 Target
Percentage of patients satisfied or very satisfied with Dental services according to Health Department Client Satisfaction Survey results.	45%	45%	47%

Target Results:

The 2008 target was achieved.

Human Resources

Mission: The mission of the Department of Human Resources is to provide excellent and timely human resources support and services and to provide a positive and diversified environment.



DEPARTMENT BUDGET SUMMARY

	2007 Budget	2008 Budget	2009 Budget	Change 2008 Budget to 2009	2010 Budget
Operating Budget					
Personnel Services	$ 1,543,720	$ 1,457,350	$ 1,501,210	$ 43,860	$ 1,479,500
Other Expenses	$ 404,050	$ 448,160	$ 435,700	$ (12,460)	$ 426,810
Operating Total	$ 1,947,770	$ 1,905,510	$ 1,936,910	$ 31,400	$ 1,906,310
Employee Benefits	$ 592,470	$ 562,920	$ 599,760	$ 36,840	$ 602,710
General Fund Overhead	$ 15,490	$ 17,300	$ 15,470	$ (1,830)	$ 16,080
Total	$ 2,555,730	$ 2,485,730	$ 2,552,140	$ 66,410	$ 2,525,100
Capital Projects	$ 0	$ 0	$ 1,160,000	$ 1,160,000	$
Total Full-Time Equivalent Positions	$ 27.2	26.1	28.1	2.0	28.1

DEPARTMENT PROGRAMS:

1. Administration
2. Human Resources Information System
3. Civil Service/Testing
4. Employee Relations
5. Labor Relations
6. Professional/Staff Development

PROGRAM SUMMARIES

Program 1: Administration

Description: Responsible for the leadership of the Human Resources Department.

Goal: To lead the department in the performance of program goals.

Funding Summary:

Operating Budget	2008 Budget	2009 Budget	Change 2008 Budget to 2009	2010 Budget
Personnel Services	$ 243,540	$ 276,380	$ 32,840	$ 270,990
Other Expenses	$ 292,900	$ 89,860	$ (203,040)	$ 88,020
Operating Total	$ 536,440	$ 366,240	$ (170,200)	$ 359,010
Employee Benefits	$ 91,380	$ 107,760	$ 16,380	$ 107,880
General Fund Overhead	$ 17,300	$	$ (17,300)	$
Total	$ 645,120	$ 474,000	$ (171,120)	$ 466,890
Total Full-Time Equivalent Positions	$ 3.0	4.0	1.0	4.0

2009 Significant Program Changes

Title: Mayor's Co-op Program

Budget Amount: $61,000 **Fund:** General Fund **FTE:** 1.0

Description:

This represents the creation of a Co-op Coordinator position in order to implement the Mayor's Co-op Program.

Comment/Justification:

This addition of the Co-op Coordinator position is approved.

Title: Employee Recognition Awards

Budget Amount: $10,000 **Fund:** General Fund **FTE:** 0.0

Description:

This increase will fund the annual Employee Recognition Awards ceremony. For the past two years, the Human Resources Department has had difficulty funding the ceremony in its own non-personnel budget. The Human Resources Department requires additional funding to continue conducting this ceremony.

Comment/Justification:

An increase in funding for the Employee Recognition Awards ceremony in the amount of $10,000 is approved.

Title: Miscellaneous Increases in Non-personnel Costs

Budget Amount: $3,360 **Fund:** General Fund **FTE:** 0.0

Description:

The Administration Program includes increases in miscellaneous non-personnel costs.

Comment/Justification:

This net increase of miscellaneous non-personnel in the Administration Program in the amount of $5,000, which is offset by an across-the-board reduction in the non-personnel budget in the amount of $1,640, is approved.

Title: Elimination of Non-Represented Employee Merit Increases

Budget Amount: ($4,750) **Fund:** General Fund **FTE:** 0.0

Description:

This represents a reduction in personnel funding since non-represented employee merit increases were eliminated in the 2009 budget.

Comment/Justification:

This reduction in personnel funding is approved due to limited resources.

Title: Miscellaneous Changes in Personnel Costs

Budget Amount: ($7,000) **Fund:** General Fund **FTE:** 0.0

Description:

The Human Resources Department proposed budget includes several miscellaneous changes/adjustments in personnel costs including: changes in the Director's salary, an adjustment in the salary for a Senior Human Resources Analyst, an increase in merit pay, a reduction in Sick With Pay Buy Back, and a reduction in the Position Vacancy Adjustment.

Comment/Justification:

These various increases and reductions to the Human Resources Department budget are approved in the net amount of $7,000.

Title: Increase Position Vacancy Allowance

Budget Amount: ($10,000) **Fund:** General Fund **FTE:** 0.0

Description:

This represents a decrease in funding available to fill vacant positions.

Comment/Justification:

This decrease is approved due to the limited nature of General Fund resources. Rather than eliminating positions, increasing position vacancy allowance will give the department more flexibility with staffing in the long run.

Title: Realignment of Program Cost: CHRIS Software License Fee

Budget Amount: ($220,050) **Fund:** General Fund **FTE:** 0.0

Description:

The cost associated with the licensing fee for the CHRIS (Cincinnati Human Resources Information System) software (PeopleSoft) is shifted from the Administration Program to the CHRIS program.

Comment/Justification:

This program budget realignment is approved.

2010 Significant Program Changes

Title: 2010 General Fund Budget Reduction

Budget Amount: ($18,110) **Fund:** General Fund **FTE:** 0.0

Description:

The 2010 General Fund Budget reflects a required across-the-board reduction of 4.8% in order to balance the General Fund. Specific reductions for this program will be addressed in the 2010 Budget Update process.

Comment/Justification:

This decrease is approved due to the limited nature of General Fund resources.

Program 2: Human Resources Information System

Description: The Cincinnati Human Resource Information System (CHRIS) is responsible for human resources information processing as well as providing reports and information as requested. Cincinnati Human Resource Information System (CHRIS) is also responsible for developing new human resources systems and administering the City's compensation program.

Goal: To ensure accurate reporting within the Cincinnati Human Resource Information System (CHRIS), monitor departmental compliance with policies and procedures, and provide reports and information as needed.

Funding Summary:

Operating Budget	2008 Budget	2009 Budget	Change 2008 Budget to 2009	2010 Budget
Personnel Services	$ 54,520	$ 52,550	$ (1,970)	$ 51,510
Other Expenses	$ 17,790	$ 227,070	$ 209,280	$ 222,440
Operating Total	$ 72,310	$ 279,620	$ 207,310	$ 273,950
Employee Benefits	$ 20,020	$ 20,330	$ 310	$ 20,360
Total	$ 92,330	$ 299,950	$ 207,620	$ 294,310
Capital Projects	$	$ 1,145,000	$ 1,145,000	$
Total Full-Time Equivalent Positions	$ 1.0	1.0	0.0	1.0

2009 Significant Program Changes

Title: CHRIS Software Licensing Fee Transfer

Budget Amount: $220,050 **Fund:** General Fund **FTE:** 0.0

Description:

The cost associated with the licensing fee for the CHRIS (Cincinnati Human Resources Information System) software (PeopleSoft) is shifted from the Administration Program to the CHRIS program.

Comment/Justification:

This program cost realignment is approved.

Title: Increase Position Vacancy Allowance

Budget Amount: ($1,900) **Fund:** General Fund **FTE:** 0.0

Description:

This represents a decrease in funding available to fill vacant positions.

Comment/Justification:

This decrease is approved due to the limited nature of General Fund resources. Rather than eliminating positions, increasing position vacancy allowance will give the department more flexibility with staffing in the long run.

Title: Decrease in Non-Personnel

Budget Amount: ($2,890) **Fund:** General Fund **FTE:** 0.0

Description:

This represents an across-the-board reduction in the non-personnel budget.

Comment/Justification:

This decrease is approved due to the limited nature of General Fund resources.

2010 Significant Program Changes

Title: 2010 General Fund Budget Reduction

Budget Amount: ($13,820) **Fund:** General Fund **FTE:** 0.0

Description:

The 2010 General Fund Budget reflects a required across-the-board reduction of 4.8% in order to balance the General Fund. Specific reductions for this program will be addressed in the 2010 Budget Update process.

Comment/Justification:

This decrease is approved due to the limited nature of General Fund resources.

Explanation of Capital Projects

The Capital Budget for the Human Resources Information System Program totals $1,145,000 in 2009 and includes one project: CHRIS Upgrade. This project provides funding for a software upgrade to the Cincinnati Human Resource Information System to efficiently perform payroll and human resource functions.

Performance Measures

Performance Objective:

Identify source/cause of reporting errors in the Cincinnati Human Resource Information System and inform agencies of correct policies and procedures.

Unit of Measure:	2008 Target	2008 Actual	2009 Target
Percentage decrease in number of CHRIS reporting errors.	50%	N/A	50%

Target Results:

The 2008 target was not achieved. Since there was no data available in 2007, estimated decreases will not be available until 2009.

Program 3: Civil Service/Testing

Description: Prepare and administer civil service exams, maintain the classification plan, provide support to the Civil Service Commission.

Goal: Work effectively with departments to perform job analyses, determine appropriate skills, develop and administer exams, and develop study guides.

Funding Summary:

Operating Budget	2008 Budget	2009 Budget	Change 2008 Budget to 2009	2010 Budget
Personnel Services	$ 585,750	$ 602,720	$ 16,970	$ 598,600
Other Expenses	$ 67,430	$ 70,650	$ 3,220	$ 69,210
Operating Total	$ 653,180	$ 673,370	$ 20,190	$ 667,810
Employee Benefits	$ 237,560	$ 250,550	$ 12,990	$ 253,120
General Fund Overhead	$	$ 15,470	$ 15,470	$ 16,080
Total	$ 890,740	$ 939,390	$ 48,650	$ 937,010
Capital Projects	$	$ 15,000	$ 15,000	$
Total Full-Time Equivalent Positions	$ 12.6	14.1	1.5	14.1

2009 Significant Program Changes

Title: Addition of Senior Human Resources Analyst

Budget Amount: $48,500 **Fund:** General Fund **FTE:** 1.0

Description:

This reflects an increase of one Senior Human Resources Analyst in the Civil Service/Testing Program in order to adequately staff this important HR function.

Comment/Justification:

The addition of a Senior Human Resources Analyst position is approved.

Title: Transfer of an Administrative Technician Position

Budget Amount: $23,000 **Fund:** General Fund **FTE:** 0.5

Description:

As part of a program budget realignment the number of Administrative Technicians in the Civil Service/Testing Program will increase by 0.5 FTE.

Comment/Justification:

This program budget realignment is approved.

Title: Miscellaneous Non-Personnel Cost Increases

Budget Amount: $5,600 **Fund:** General Fund **FTE:** 0.0

Description:

The Civil Service/Testing Program includes increases in miscellaneous non-personnel costs.

Comment/Justification:

These increases in miscellaneous non-personnel costs are approved.

Title: Increase Position Vacancy Allowance

Budget Amount: ($41,660) **Fund:** General Fund **FTE:** 0.0

Description:

This represents a decrease in funding available to fill vacant positions.

Comment/Justification:

This decrease is approved due to the limited nature of General Fund resources. Rather than eliminating positions, increasing position vacancy allowance will give the department more flexibility with staffing in the long run.

2010 Significant Program Changes

Title: 2010 General Fund Budget Reduction

Budget Amount: ($23,960) **Fund:** General Fund **FTE:** 0.0

Description:

The 2010 General Fund Budget reflects a required across-the-board reduction of 4.8% in order to balance the General Fund. Specific reductions for this program will be addressed in the 2010 Budget Update process.

Comment/Justification:

This decrease is approved due to the limited nature of General Fund resources.

Explanation of Capital Projects

The Capital Budget for the Civil Service/Testing Program totals $15,000 in 2009 and includes one project: Testing Databank. This project provides funding for the development of an electronic job testing databank to facilitate the writing of exams.

Performance Measures

Performance Objective:

Develop a process to streamline the examination process to decrease the backlog of requested examinations to be administered for Open to the Public and Promotional exams.

Unit of Measure:	2008 Target	2008 Actual	2009 Target
Percentage of exams that have been administered within 180 days of request.	75%	75%	75%

Target Results:
The 2008 target was achieved.

Performance Objective:
Develop current classification specifications on-line with suggested feedback capabilities.

Unit of Measure:	2008 Target	2008 Actual	2009 Target
Percentage of classification specifications posted online.	25%	0%	25%

Target Results:
The 2008 target was not achieved. The project took longer than expected since Class Specifications need to be reviewed and updated before being posted.

Program 4: Employee Relations

Description: Responsible for investigating and mediating employee complaints of discrimination and complaints more general in nature when the respective department is not able to resolve the issues. Assists departments in complying with the Americans with Disabilities Act (ADA) and Family Medical Leave Act (FMLA).

Goal: To improve the relationship between employees and management.

Funding Summary:

Operating Budget	2008 Budget	2009 Budget	Change 2008 Budget to 2009	2010 Budget
Personnel Services	$ 264,280	$ 249,000	$ (15,280)	$ 244,130
Other Expenses	$ 15,280	$ 7,550	$ (7,730)	$ 7,400
Operating Total	$ 279,560	$ 256,550	$ (23,010)	$ 251,530
Employee Benefits	$ 99,020	$ 96,680	$ (2,340)	$ 96,780
Total	$ 378,580	$ 353,230	$ (25,350)	$ 348,310
Total Full-Time Equivalent Positions	$ 4.0	4.0	0.0	4.0

2009 Significant Program Changes

Title: Elimination of Non-Represented Employee Merit Increases

Budget Amount: ($4,190) **Fund:** General Fund **FTE:** 0.0

Description:

This represents a reduction in personnel funding since non-represented employee merit increases were eliminated in the 2009 budget.

Comment/Justification:

This reduction in personnel funding is approved due to limited resources.

Title: Reduction of Miscellaneous Non-personnel Costs

Budget Amount: ($6,300) **Fund:** General Fund **FTE:** 0.0

Description:

The Employee Relations Program budget includes miscellaneous non-personnel reductions.

Comment/Justification:

This reduction in miscellaneous non-personnel costs is approved.

Title: Increase Position Vacancy Allowance

Budget Amount: ($9,010) **Fund:** General Fund **FTE:** 0.0

Description:

This represents a decrease in funding available to fill vacant positions.

Comment/Justification:

This decrease is approved due to the limited nature of General Fund resources. Rather than eliminating positions, increasing position vacancy allowance will give the department more flexibility with staffing in the long run.

2010 Significant Program Changes

Title: 2010 General Fund Budget Reduction

Budget Amount: ($12,670) **Fund:** General Fund **FTE:** 0.0

Description:

The 2010 General Fund Budget reflects a required across-the-board reduction of 4.8% in order to balance the General Fund. Specific reductions for this program will be addressed in the 2010 Budget Update process.

Comment/Justification:

This decrease is approved due to the limited nature of General Fund resources.

Performance Measures

Performance Objective:

Increase the percentage of employee complaints of discrimination deemed appropriate for investigation by Human Resources to be addressed within 90 days.

Unit of Measure:	2008 Target	2008 Actual	2009 Target
Percentage of complaints investigated within 90 days.	100%	36%	100%

Target Results:

The 2008 target was not achieved. The percentage represents the number of total compliants filed (whether handled by HR or not) completed within 90 days. It is difficult to differentiate between the two types of complaints.

Performance Objective:

Increase the percentage of employees satisfied with the complaint resolution process.

Unit of Measure:	2008 Target	2008 Actual	2009 Target
Percentage of employees satisfied with complaint resolution process.	50%	50%	50%

Target Results:

The 2008 target was achieved.

Program 5: Labor Relations

Description: Responsible for negotiating and administering five labor contracts and maintaining and administering the City's Personnel Policies and Procedures.

Goal: To improve relationship between labor unions and management.

Funding Summary:

Operating Budget	2008 Budget	2009 Budget	Change 2008 Budget to 2009	2010 Budget
Personnel Services	$ 182,690	$ 203,450	$ 20,760	$ 199,450
Other Expenses	$ 36,920	$ 29,270	$ (7,650)	$ 28,670
Operating Total	$ 219,610	$ 232,720	$ 13,110	$ 228,120
Employee Benefits	$ 67,720	$ 78,890	$ 11,170	$ 78,970
Total	$ 287,330	$ 311,610	$ 24,280	$ 307,090
Total Full-Time Equivalent Positions	$ 3.0	3.0	0.0	3.0

2009 Significant Program Changes

Title: Exchange Admininistrative Technician for Sr. Human Resources Analyst

Budget Amount: $33,930 **Fund:** General Fund **FTE:** 0.0

Description:

The Labor Relations Program exchanges an Administrative Technician position for a Senior Human Resources Analyst position in order to better staff this HR function.

Comment/Justification:

This change in the staffing complement is approved.

Title: Reduction in Miscellaneous Non-Personnel Costs

Budget Amount: ($6,000) **Fund:** General Fund **FTE:** 0.0

Description:

The Labor Relations Program budget includes miscellaneous non-personnel reductions.

Comment/Justification:

This reduction in miscellaneous non-personnel costs is approved.

Title: Increase Position Vacancy Allowance

Budget Amount: ($7,360) **Fund:** General Fund **FTE:** 0.0

Description:

This represents a decrease in funding available to fill vacant positions.

Comment/Justification:

This decrease is approved due to the limited nature of General Fund resources. Rather than eliminating positions, increasing position vacancy allowance will give the department more flexibility with staffing in the long run.

2010 Significant Program Changes

Title: 2010 General Fund Budget Reduction

Budget Amount: ($11,510) **Fund:** General Fund **FTE:** 0.0

Description:

The 2010 General Fund Budget reflects a required across-the-board reduction of 4.8% in order to balance the General Fund. Specific reductions for this program will be addressed in the 2010 Budget Update process.

Comment/Justification:

This decrease is approved due to the limited nature of General Fund resources.

Performance Measures

Performance Objective:

Increase the number of grievances resolved prior to Arbitration.

Unit of Measure:	2008 Target	2008 Actual	2009 Target
Percentage of grievances resolved prior to arbitration.	75%	80%	75%

Target Results:

The 2008 target was exceeded by five percentage points.

Program 6: Professional/Staff Development

Description: Facilitates city-wide training by providing registration, course offerings, and reporting.

Goal: Provide effective training and development opportunities for executive, management, mid-management, and union represented employee groups.

Funding Summary:

Operating Budget	2008 Budget	2009 Budget	Change 2008 Budget to 2009	2010 Budget
Personnel Services	$ 126,570	$ 117,110	$ (9,460)	$ 114,820
Other Expenses	$ 17,840	$ 11,300	$ (6,540)	$ 11,070
Operating Total	$ 144,410	$ 128,410	$ (16,000)	$ 125,890
Employee Benefits	$ 47,220	$ 45,550	$ (1,670)	$ 45,600
Total	$ 191,630	$ 173,960	$ (17,670)	$ 171,490
Total Full-Time Equivalent Positions	$ 2.5	2.0	(0.5)	2.0

2009 Significant Program Changes

Title: Salary Increases for Senior Human Resources Analysts

Budget Amount: $19,000 **Fund:** General Fund **FTE:** 0.0

Description:

This change reflects an increase in salaries for two Senior Human Resources Analysts.

Comment/Justification:

This increase in salaries for Senior Human Resources Analysts is approved.

Title: Elimination of Non-Represented Employee Merit Increases

Budget Amount: ($2,100) **Fund:** General Fund **FTE:** 0.0

Description:

This represents a reduction in personnel funding since non-represented employee merit increases were eliminated in the 2009 budget.

Comment/Justification:

This reduction in personnel funding is approved due to limited resources.

Title: Increase Position Vacancy Allowance

Budget Amount: ($4,240) **Fund:** General Fund **FTE:** 0.0

Description:

This represents a decrease in funding available to fill vacant positions.

Comment/Justification:

This decrease is approved due to the limited nature of General Fund resources. Rather than eliminating positions, increasing position vacancy allowance will give the department more flexibility with staffing in the long run.

Title: Decrease in Miscellaneous Non-Personnel Costs

Budget Amount: ($4,300) **Fund:** General Fund **FTE:** 0.0

Description:

The Staff Development Program budget includes miscellaneous non-personnel reductions.

Comment/Justification:

This miscellaneous reduction in non-personnel costs is approved.

Title: Transfer of an Administrative Technician Position

Budget Amount: ($23,000) **Fund:** General Fund **FTE:** -0.5

Description:

As part of a program budget realignment the number of Administrative Technician positions in the Staff Development Program will decrease by 0.5 FTE.

Comment/Justification:

This program budget realignment is approved.

2010 Significant Program Changes

Title: 2010 General Fund Budget Reduction

Budget Amount: ($6,350) **Fund:** General Fund **FTE:** 0.0

Description:

The 2010 General Fund Budget reflects a required across-the-board reduction of 4.8% in order to balance the General Fund. Specific reductions for this program will be addressed in the 2010 Budget Update process.

Comment/Justification:

This decrease is approved due to the limited nature of General Fund resources.

Performance Measures

Performance Objective:

Increase percentage of overall workforce receiving training.

Unit of Measure:	2008 Target	2008 Actual	2009 Target

Average number of training events/sessions completed per employee.	2.5	3.8	2.5

Target Results:

The 2008 target was exceeded by 1.3 training events.

Performance Objective:

Increase percentage of supervisors who attended Effective Supervisory Skill Building who advance to the next intermediate supervisory skill building courses.

Unit of Measure:	2008 Target	2008 Actual	2009 Target
Percentage of managers attending intermediate supervisory skill building courses.	30%	8%	30%

Target Results:

The 2008 target was not achieved due to the department gradually implementing this performance measure in 2008.

Performance Objective:

Increase the number of employees rating the training or development opportunity as effective.

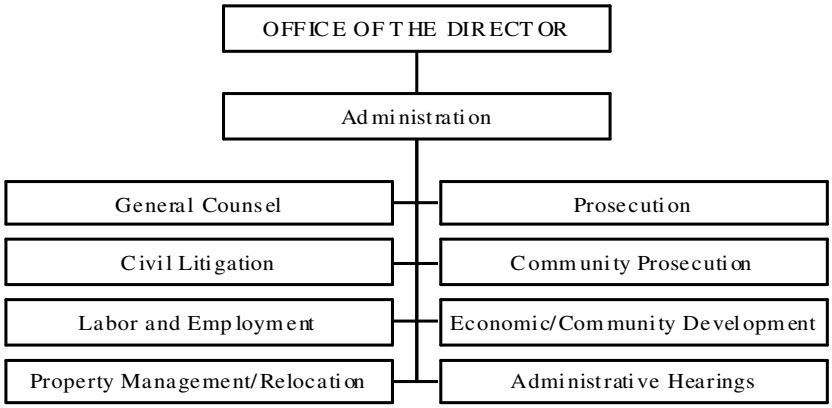
Unit of Measure:	2008 Target	2008 Actual	2009 Target
Percentage of employees that rate the training or development opportunity as effective in an exit survey.	90%	90%	90%

Target Results:

The 2008 target was achieved.

Law

Mission: The mission of the Law Department of the City of Cincinnati is to provide effective and efficient legal services to the City of Cincinnati by representing the Council, officers, departments and boards of the City as legal counsel and attorney, representing the City in all proceedings in which the City is a party before any court or adjudicatory body, serving as prosecuting attorney in the municipal court, and providing all services in connection with the acquisition, management, and sale of real property, business and family relocation, and the levying of assessments.



DEPARTMENT BUDGET SUMMARY

	2007 Budget	2008 Budget	2009 Budget	Change 2008 Budget to 2009	2010 Budget
Operating Budget					
Personnel Services	$ 3,757,480	$ 3,413,970	$ 3,479,950	$ 65,980	$ 3,426,070
Other Expenses	$ 814,560	$ 850,190	$ 1,308,240	$ 458,050	$ 1,284,400
Operating Total	$ 4,572,040	$ 4,264,160	$ 4,788,190	$ 524,030	$ 4,710,470
Employee Benefits	$ 1,498,000	$ 1,367,120	$ 1,454,300	$ 87,180	$ 1,462,050
General Fund Overhead	$ 14,770	$ 16,490	$ 14,660	$ (1,830)	$ 14,110
Total	$ 6,084,810	$ 5,647,770	$ 6,257,150	$ 609,380	$ 6,186,630
Internal Service Funds	$ 357,520	$ 408,890	$ 429,650	$ 20,760	$ 442,320
Consolidated Plan Projects	$ 141,000	$ 150,000	$ 160,000	$ 10,000	$ 160,000
Program Revenue	$ 1,320,860	$ 450,000	$ 430,000	$ (20,000)	$
Total Full-Time Equivalent Positions	$ 76.2	74.2	79.2	5.0	79.2

DEPARTMENT PROGRAMS:

1. General Counsel
2. Administration
3. Prosecution
4. Economic and Community Development
5. Community Prosecution
6. Civil Litigation
7. Labor and Employment
8. Administrative Hearings
9. Property Management and Real Estate/Relocati

PROGRAM SUMMARIES

Program 1: General Counsel

Description: Provide legal advice, opinions, and legislation to the City Administration, to all departments under the City Manager, and to City Boards and Commissions. This section also provides legal services to City Council, including committee staff coverage.

Goal: Provide timely legal advice and legislation to Council and all City departments; ensure all City agencies receive training regarding City's legal responsibility and liability; explain role of Solicitor's Office to citizens and City agencies.

Funding Summary:

Operating Budget	2008 Budget	2009 Budget	Change 2008 Budget to 2009	2010 Budget
Personnel Services	$ 287,480	$ 264,590	$ (22,890)	$ 259,350
Other Expenses	$ 68,150	$ 66,250	$ (1,900)	$ 64,900
Operating Total	$ 355,630	$ 330,840	$ (24,790)	$ 324,250
Employee Benefits	$ 106,300	$ 101,620	$ (4,680)	$ 101,730
Total	$ 461,930	$ 432,460	$ (29,470)	$ 425,980
Total Full-Time Equivalent Positions	$ 6.0	6.0	0.0	6.0

2009 Significant Program Changes

Title: Reduction of Non-Personnel Costs in General Counsel

Budget Amount: ($2,960) **Fund:** General Fund **FTE:** 0.0

Description:

This reduction reduces the non-personnel budget in the General Counsel Program.

Comment/Justification:

This reduction is approved and reduces non-personnel costs in the General Counsel Program for Office Supplies and Books.

Title: Elimination of Non-Represented Employee Merit Increases

Budget Amount: ($9,080) **Fund:** General Fund **FTE:** 0.0

Description:

This represents a reduction in personnel funding since non-represented employee merit increases were eliminated in the 2009 budget.

Comment/Justification:

This reduction in personnel funding is approved due to limited resources.

Title: Increase Position Vacancy Allowance

Budget Amount: ($9,570) **Fund:** General Fund **FTE:** 0.0

Description:

This represents a decrease in funding available to fill vacant positions.

Comment/Justification:

This decrease is approved due to the limited nature of General Fund resources. Rather than eliminating positions, increasing position vacancy allowance will give the department more flexibility with staffing in the long run.

2010 Significant Program Changes

Title: 2010 General Fund Budget Reduction

Budget Amount: ($16,350) **Fund:** General Fund **FTE:** 0.0

Description:

The 2010 General Fund Budget reflects a required across-the-board reduction of 4.8% in order to balance the General Fund. Specific reductions for this program will be addressed in the 2010 Budget Update process.

Comment/Justification:

This decrease is approved due to the limited nature of General Fund resources.

Performance Measures

Performance Objective:

Conduct 5 training sessions: one session on Council Rules and parliamentary procedure with Law, Council and Clerk of Council; 2 presentations to the Citizens' Government Academy or similar agencies to inform about the role of Solicitor's Office.

Unit of Measure:	2008 Target	2008 Actual	2009 Target
Percentage of 5 yearly presentations and training sessions conducted for citizens groups regarding the functions and role of the Solicitor's Office.	100%	100%	90%

Target Results:

The 2008 target was achieved.

Performance Objective:

Ensure a clear and transparent City government to all citizens by responding to Public Record requests from the general public, the media and public agencies.

Unit of Measure:	2008 Target	2008 Actual	2009 Target
Percentage of 3 yearly Ohio Public Records Act training sessions conducted for City departments and agencies.	100%	100%	100%

Target Results:

The 2008 target was achieved.

Performance Objective:

Provide timely legal advice, opinions, and legislation to City Council and all City departments and agencies.

Unit of Measure:	2008 Target	2008 Actual	2009 Target
Percentage of all requests for legal services completed by the promised due date.	80%	80%	80%

Target Results:

The 2008 target was achieved.

Program 2: Administration

Description: The Administration and Support Services Division provides all non-attorney support to the department including clerical, personnel, claims, assessment, and budget matters.

Goal: Enhance communications with neighborhoods and City departments by publishing annual newsletter that reports on Law's previous year's accomplishments in efforts to assist in building stronger communities.

Funding Summary:

Operating Budget	2008 Budget	2009 Budget	Change 2008 Budget to 2009	2010 Budget
Personnel Services	$ 6,070	$ 136,690	$ 130,620	$ 134,020
Other Expenses	$ 13,050	$ 455,840	$ 442,790	$ 446,550
Operating Total	$ 19,120	$ 592,530	$ 573,410	$ 580,570
Employee Benefits	$ 860	$ 51,060	$ 50,200	$ 51,100
Total	$ 19,980	$ 643,590	$ 623,610	$ 631,670
Total Full-Time Equivalent Positions	$ 4.0	5.0	1.0	5.0

2009 Significant Program Changes

Title: Transfer of EMS Billing Collection Contract to the Law Department

Budget Amount: $445,320 **Fund:** General Fund **FTE:** 0.0

Description:

This addition represents the transfer of the EMS Billing operation collection contract from the Fire Department to the Law Department.

Comment/Justification:

The transfer of the EMS Billing operation collection contract from the Fire Department to the Law Department is approved.

Title: The Addition of a Deputy City Solicitor Position

Budget Amount: $125,000 **Fund:** General Fund **FTE:** 1.0

Description:

The addition of a Deputy City Solicitor will enable the City Solicitor and the Law Department to direct more resources to economic development issues.

Comment/Justification:

This increase is approved.

Title: City Solicitor's Salary Adjustment

Budget Amount: $37,060 **Fund:** General Fund **FTE:** 0.0

Description:

This increase is necessary to reflect the actual salary of the new City Solicitor.

Comment/Justification:
This increase is approved.

Title: Increase Position Vacancy Allowance

Budget Amount: ($14,430) **Fund:** General Fund **FTE:** 0.0

Description:

This represents a decrease in funding available to fill vacant positions.

Comment/Justification:
This decrease is approved due to the limited nature of General Fund resources. Rather than eliminating positions, increasing position vacancy allowance will give the department more flexibility with staffing in the long run.

Title: Reduction of Legal Administrator's Salary

Budget Amount: ($19,420) **Fund:** General Fund **FTE:** 0.0

Description:

As a result of budget constraints, this decrease partially offsets the increase in a Deputy City Solicitor's position.

Comment/Justification:
This decrease in the Legal Administrator's salary is approved.

2010 Significant Program Changes

Title: 2010 General Fund Budget Reduction

Budget Amount: ($29,260) **Fund:** General Fund **FTE:** 0.0

Description:

The 2010 General Fund Budget reflects a required across-the-board reduction of 4.8% in order to balance the General Fund. Specific reductions for this program will be addressed in the 2010 Budget Update process.

Comment/Justification:
This decrease is approved due to the limited nature of General Fund resources.

Performance Measures

Performance Objective:

Distribute annual newsletter, reporting on previous year's accomplishments, to the community and City departments via web site and Community Council mailings with information regarding the Law Department's progress as it relates to community initiatives.

Unit of Measure:	2008 Target	2008 Actual	2009 Target
Distribute an annual newsletter by the 1st quarter of each year.	1	1	1

Target Results:

The 2008 target was achieved.

Program 3: Prosecution

Description: Prosecuting misdemeanors, including all traffic and criminal cases brought before the Municipal Court for violation of criminal offenses occurring within the City.

Goal: Ensure safe neighborhoods by effectively prosecuting misdemeanor cases and facilitate positive communication between communities and Police by providing training to Police Department and advising community councils on Police training programs.

Funding Summary:

Operating Budget	2008 Budget	2009 Budget	Change 2008 Budget to 2009	2010 Budget
Personnel Services	$ 1,335,490	$ 1,301,870	$ (33,620)	$ 1,275,750
Other Expenses	$ 168,550	$ 195,440	$ 26,890	$ 191,460
Operating Total	$ 1,504,040	$ 1,497,310	$ (6,730)	$ 1,467,210
Employee Benefits	$ 498,960	$ 503,520	$ 4,560	$ 503,780
Total	$ 2,003,000	$ 2,000,830	$ (2,170)	$ 1,970,990
Total Full-Time Equivalent Positions	$ 21.0	22.0	1.0	22.0

2009 Significant Program Changes

Title: The Addition of a Legal Assistant Position

Budget Amount: $43,690 **Fund:** General Fund **FTE:** 1.0

Description:

The addition of a Legal Assistant position will allow the Law Department to provide greater assistance to victims of domestic violence, sexual imposition, and assault as required by the State of Ohio.

Comment/Justification:

This increase is approved.

Title: Mandatory Defense - Attorney Fee Cost for Indigent Citizens

Budget Amount: $39,490 **Fund:** General Fund **FTE:** 0.0

Description:

The Law Department is responsible for filing criminal charges against individuals charged with possession of marijuana or other violations of the City Code. The City is required to pay for the defense of anyone charged with a City Code violation and deemed unable to provide for their own defense. The Law Department is billed by outside attorneys who are required to represent indigent citizens cited with code violations under the City Code. In 2005, the City's total cost for indigent defense was $30,000. In 2006, the total cost increased to $77,000 and is consistent with 2007 and expected 2008 expenditures.

Comment/Justification:

This increase is approved.

Title: Decrease in Non-Personnel

Budget Amount: ($17,610) **Fund:** General Fund **FTE:** 0.0

Description:

This reduction reduces the department's non-perrsonnel budget.

Comment/Justification:

This reduction is approved and reduces non-personnel costs in the Prosecution Program for Office Supplies, Books and Legal Services.

Title: Increase Position Vacancy Allowance

Budget Amount: ($47,110) **Fund:** General Fund **FTE:** 0.0

Description:

This represents a decrease in funding available to fill vacant positions.

Comment/Justification:

This decrease is approved due to the limited nature of General Fund resources. Rather than eliminating positions, increasing position vacancy allowance will give the department more flexibility with staffing in the long run.

2010 Significant Program Changes

Title: 2010 General Fund Budget Reduction

Budget Amount: ($73,980) **Fund:** General Fund **FTE:** 0.0

Description:

The 2010 General Fund Budget reflects a required across-the-board reduction of 4.8% in order to balance the General Fund. Specific reductions for this program will be addressed in the 2010 Budget Update process.

Comment/Justification:

This decrease is approved due to the limited nature of General Fund resources.

Performance Measures

Performance Objective:

Enhance Police staff awareness of targeted crime reduction strategies.

Unit of Measure:	2008 Target	2008 Actual	2009 Target
Percentage of 30 yearly training sessions conducted for Police and community groups in target crime reductions areas.	100%	100%	100%

Target Results:

The 2008 target was achieved.

Program 4: Economic and Community Development

Description: Provide City agencies with legal advice and consultation related to publicly assisted economic development activities and provide legal services for the acquisition and disposition of City-owned real estate.

Goal: Support community initiatives by providing timely legal advice, opinions, and contracts to the Economic Development and Community Development departments. Provide experienced staff to the City Planning and Zoning Board of Appeals.

Funding Summary:

Operating Budget	2008 Budget	2009 Budget	Change 2008 Budget to 2009	2010 Budget
Personnel Services	$ 355,790	$ 384,170	$ 28,380	$ 391,440
Other Expenses	$ 120,930	$ 120,520	$ (410)	$ 120,750
Operating Total	$ 476,720	$ 504,690	$ 27,970	$ 512,190
Employee Benefits	$ 142,660	$ 162,010	$ 19,350	$ 166,090
General Fund Overhead	$ 12,140	$ 10,720	$ (1,420)	$ 10,150
Total	$ 631,520	$ 677,420	$ 45,900	$ 688,430
Total Full-Time Equivalent Positions	$ 7.0	7.0	0.0	7.0

2009 Significant Program Changes

Title: Increase Salary for Chief Counsel in Economic Development

Budget Amount: $48,300 **Fund:** General Fund **FTE:** 0.0

Description:

The Chief Counsel will oversee legal staff assigned to economic development projects.

Comment/Justification:

This increase is approved.

Title: Reduction of Non-Personnel in Economic & Community Development

Budget Amount: ($2,960) **Fund:** General Fund **FTE:** 0.0

Description:

The non-personnel budget in the Economic & Community Development Program is reduced by $2,960.

Comment/Justification:

This reduction is approved and reduces non-personnel costs in the Economic & Community Development Program for Office Supplies and Books.

Title: Increase Position Vacancy Allowance

Budget Amount: ($3,090) **Fund:** General Fund **FTE:** 0.0

Description:

This represents a decrease in funding available to fill vacant positions.

Comment/Justification:

This decrease is approved due to the limited nature of General Fund resources. Rather than eliminating positions, increasing position vacancy allowance will give the department more flexibility with staffing in the long run.

2010 Significant Program Changes

Title: 2010 General Fund Budget Reduction

Budget Amount: ($7,500) **Fund:** General Fund **FTE:** 0.0

Description:

The 2010 General Fund Budget reflects a required across-the-board reduction of 4.8% in order to balance the General Fund. Specific reductions for this program will be addressed in the 2010 Budget Update process.

Comment/Justification:

This decrease is approved due to the limited nature of General Fund resources.

Performance Measures

Performance Objective:

Complete Request for Legal Services from Community Development, Economic Development, and Transportation & Engineering by due date to timely assist the departments with development initiatives for neighborhoods.

Unit of Measure:	2008 Target	2008 Actual	2009 Target
Percentage of all requests for legal services, from stated departments, completed by the promised due date.	80%	80%	80%

Target Results:

The 2008 target was achieved.

Program 5: Community Prosecution

Description: Coordinates issues among City departments actively involved in addressing safety and quality of life issues critical to the stability of the community.

Goal: Assure decent, safe and sanitary housing by aggressively prosecuting negligent property owners for building code, safety, and health violations that negatively impact neighborhoods; assist in training community groups to address blighted communities.

Funding Summary:

Operating Budget	2008 Budget	2009 Budget	Change 2008 Budget to 2009	2010 Budget
Personnel Services	$ 60,080	$ 56,650	$ (3,430)	$ 55,540
Other Expenses	$ 14,250	$ 9,520	$ (4,730)	$ 9,330
Operating Total	$ 74,330	$ 66,170	$ (8,160)	$ 64,870
Employee Benefits	$ 21,960	$ 21,930	$ (30)	$ 21,960
Total	$ 96,290	$ 88,100	$ (8,190)	$ 86,830
Total Full-Time Equivalent Positions	$ 1.0	1.0	0.0	1.0

2009 Significant Program Changes

Title: Increase Position Vacancy Allowance

Budget Amount: ($2,050) **Fund:** General Fund **FTE:** 0.0

Description:

This represents a decrease in funding available to fill vacant positions.

Comment/Justification:

This decrease is approved due to the limited nature of General Fund resources. Rather than eliminating positions, increasing position vacancy allowance will give the department more flexibility with staffing in the long run.

Title: Reduction of Non-Personnel Costs in Community Prosecution Program

Budget Amount: ($4,940) **Fund:** General Fund **FTE:** 0.0

Description:

This reduction reduces the non-personnel costs in the Community Prosecution Program.

Comment/Justification:

This reduction is approved and reduces non-personnel costs in the Community Prosecution Program for Legal Services.

2010 Significant Program Changes

Title: 2010 General Fund Budget Reduction

Budget Amount: ($3,270) **Fund:** General Fund **FTE:** 0.0

Description:

The 2010 General Fund Budget reflects a required across-the-board reduction of 4.8% in order to balance the General Fund. Specific reductions for this program will be addressed in the 2010 Budget Update process.

Comment/Justification:

This decrease is approved due to the limited nature of General Fund resources.

Performance Measures

Performance Objective:

Participate in City Manager's "Neighborhood Enhancement Program" initiatives and Council's Vibrant Neighborhood Committee's "Community Walks" to engage community participation in abatement of blighting conditions.

Unit of Measure:	2008 Target	2008 Actual	2009 Target
An on-site neighborhood training program on community participation in blight abatement will be completed in 2008 as necessary.	1	1	1

Target Results:

The 2008 target was achieved.

Performance Objective:

Process all court filings for blight and building code violations in a timely manner and aggressively prosecute building, health and fire code violations in Housing Court; and aggressively defend contested public nuisance appeals and equity actions.

Unit of Measure:	2008 Target	2008 Actual	2009 Target
Percentage of criminal review filings completed by Law within 24 hours after notification by the inspectors from Community Development, Fire and Health.	80%	80%	80%

Target Results:

The 2008 target was achieved.

Program 6: Civil Litigation

Description: The Civil Litigation Section represents the City in civil litigation in Federal and State Courts, defends against and prosecutes claims on behalf of the City, and investigates and processes claims related to damages to property filed by citizens.

Goal: To improve the delivery of service to citizens, conserve City expenditures, and increase City revenues by competently and expeditiously reviewing and processing all claims against the City and collecting all debts due the City.

Funding Summary:

Operating Budget	2008 Budget	2009 Budget	Change 2008 Budget to 2009	2010 Budget
Personnel Services	$ 736,440	$ 602,540	$ (133,900)	$ 590,770
Other Expenses	$ 300,890	$ 292,600	$ (8,290)	$ 286,630
Operating Total	$ 1,037,330	$ 895,140	$ (142,190)	$ 877,400
Employee Benefits	$ 275,530	$ 232,040	$ (43,490)	$ 232,300
Total	$ 1,312,860	$ 1,127,180	$ (185,680)	$ 1,109,700
Total Full-Time Equivalent Positions	$ 11.7	11.2	(0.5)	11.2

2009 Significant Program Changes

Title: Transfer of a Assistant City Solicitor Position

Budget Amount: $0 **Fund:** General Fund **FTE:** -0.5

Description:

As part of a program budget realignment the number of Assistant City Solicitor positions in the Civil Litigation Program will decrease by 0.5 FTE.

Comment/Justification:

This program budget realignment is approved.

Title: Elimination of Non-Represented Employee Merit Increases

Budget Amount: ($12,210) **Fund:** General Fund **FTE:** 0.0

Description:

This represents a reduction in personnel funding since non-represented employee merit increases were eliminated in the 2009 budget.

Comment/Justification:

This reduction in personnel funding is approved due to limited resources.

Title: Increase Position Vacancy Allowance

Budget Amount: ($27,030) **Fund:** General Fund **FTE:** 0.0

Description:

This represents a decrease in funding available to fill vacant positions.

Comment/Justification:

This decrease is approved due to the limited nature of General Fund resources. Rather than eliminating positions, increasing position vacancy allowance will give the department more flexibility with staffing in the long run.

Title: Collections Operation Reimbursement

Budget Amount: ($29,130) **Fund:** General Fund **FTE:** 0.0

Description:

The Law Department is implementing an incentive to the newly created Claims, Collections & Recovery Section to maximize citywide collections. The Law Department will implement a 10% fee on the amount collected on behalf of City Departments to be returned to the Law Department as a reimbursement for expenses. This incentive is expected to result in an increase in total citywide collections.

Comment/Justification:

This proposal is approved with a personnel reimbursement in the amount of $29,130.

Title: Increase of Position Vacancy Allowance and Non-personnel Reduction

Budget Amount: ($67,460) **Fund:** General Fund **FTE:** 0.0

Description:

This reduction will increase Position Vacancy Allowance (PVA). Since the volume and timing of court cases cannot be scheduled, the PVA of the solicitor position will require the section to increase its dependency on outside counsel and decrease the amount of time currently allocated to non-core activities such as police training. This reduction also reduces the department's non-personnel budget.

Comment/Justification:

This reduction is approved which increases the PVA to eliminate funding of an Assistant City Solicitor in the Civil Litigation Program. This reduction also eliminates $13,000 in non-personnel expenses for the following: Court Reporting, Office Supplies and Books.

2010 Significant Program Changes

Title: 2010 General Fund Budget Reduction

Budget Amount: ($44,250) **Fund:** General Fund **FTE:** 0.0

Description:

The 2010 General Fund Budget reflects a required across-the-board reduction of 4.8% in order to balance the General Fund. Specific reductions for this program will be addressed in the 2010 Budget Update process.

Comment/Justification:

This decrease is approved due to the limited nature of General Fund resources.

Performance Measures

Performance Objective:

To efficiently and fairly resolve citizen's claims within 90 days of receipt of the claim.

Unit of Measure:	2008 Target	2008 Actual	2009 Target
Percentage of all claims resolved within 90 days of receipt.	80%	80%	80%

Target Results:

The 2008 target was achieved.

Program 7: Labor and Employment

Description: Represent all City departments on charges filed before the Equal Opportunity Commission and the Ohio Civil Rights Commission, and provide legal staffing for the Civil Service Commission and the City's collective bargaining team.

Goal: Effectively represent all City departments on charges filed before the Equal Employment Opportunity Commission (EEOC) and the Ohio Civil Rights Commission (OCRC).

Funding Summary:

Operating Budget	2008 Budget	2009 Budget	Change 2008 Budget to 2009	2010 Budget
Personnel Services	$ 278,370	$ 257,820	$ (20,550)	$ 252,770
Other Expenses	$ 72,140	$ 70,300	$ (1,840)	$ 68,860
Operating Total	$ 350,510	$ 328,120	$ (22,390)	$ 321,630
Employee Benefits	$ 103,760	$ 98,360	$ (5,400)	$ 98,460
Total	$ 454,270	$ 426,480	$ (27,790)	$ 420,090
Total Full-Time Equivalent Positions	$ 4.5	5.0	0.5	5.0

2009 Significant Program Changes

Title: Transfer of an Assistant City Solicitor Position

Budget Amount: $0 **Fund:** General Fund **FTE:** 0.5

Description:

As part of a program budget realignment the number of Assistant City Solicitor positions in the Labor and Employment Program will increase by 0.5 FTE.

Comment/Justification:

This program budget realignment is approved.

Title: Reduction of Non-personnel in Labor & Employment

Budget Amount: ($2,960) **Fund:** General Fund **FTE:** 0.0

Description:

This reduction reduces the non-personnel budget in the Labor & Employment Program.

Comment/Justification:

This reduction is approved and reduces non-personnel costs in the Labor & Employment Program for Office Supplies and Books.

Title: Elimination of Non-Represented Employee Merit Increases

Budget Amount: ($7,080) **Fund:** General Fund **FTE:** 0.0

Description:

This represents a reduction in personnel funding since non-represented employee merit increases were eliminated in the 2009 budget.

Comment/Justification:

This reduction in personnel funding is approved due to limited resources.

Title: Increase Position Vacancy Allowance

Budget Amount: ($9,330) **Fund:** General Fund **FTE:** 0.0

Description:

This represents a decrease in funding available to fill vacant positions.

Comment/Justification:

This decrease is approved due to the limited nature of General Fund resources. Rather than eliminating positions, increasing position vacancy allowance will give the department more flexibility with staffing in the long run.

2010 Significant Program Changes

Title: 2010 General Fund Budget Reduction

Budget Amount: ($16,220) **Fund:** General Fund **FTE:** 0.0

Description:

The 2010 General Fund Budget reflects a required across-the-board reduction of 4.8% in order to balance the General Fund. Specific reductions for this program will be addressed in the 2010 Budget Update process.

Comment/Justification:

This decrease is approved due to the limited nature of General Fund resources.

Performance Measures

Performance Objective:

Enhance the awareness of employees regarding EEOC and OCRC rules, regulations and procedures in the departments or agencies experiencing the highest incidents of EEOC or ORCR filings.

Unit of Measure:	2008 Target	2008 Actual	2009 Target
Percentage of 5 yearly training sessions conducted for City agencies and departments on best employment practices, including employee rights and employee obligations.	100%	100%	60%

Target Results:

The 2008 target was achieved.

Program 8: Administrative Hearings

Description: To ensure that municipal civil code violations are effectively enforced by conducting fair and impartial administrative hearings based on the Notices of Civil Offense issued by City departments.

Goal: Address neighborhood blight issues by increasing compliance of civil code and environmental regulations through the use of administrative hearings, thereby providing due process for those charged with civil violations.

Funding Summary:

Operating Budget	2008 Budget	2009 Budget	Change 2008 Budget to 2009	2010 Budget
Personnel Services	$ 239,790	$ 424,180	$ 184,390	$ 414,380
Other Expenses	$ 40,250	$ 47,850	$ 7,600	$ 46,860
Operating Total	$ 280,040	$ 472,030	$ 191,990	$ 461,240
Employee Benefits	$ 89,950	$ 165,190	$ 75,240	$ 164,760
Total	$ 369,990	$ 637,220	$ 267,230	$ 626,000
Program Revenue	$ 450,000	$ 430,000	$ (20,000)	$
Total Full-Time Equivalent Positions	$ 4.0	8.0	4.0	8.0

2009 Significant Program Changes

Title: Transfer of False Alarm Unit to the Law Department

Budget Amount: $156,240 **Fund:** General Fund **FTE:** 3.0

Description:

This addition represents the transfer of the False Alarm Unit from the Police Department to the Law Department.

Comment/Justification:

The transfer of the False Alarm Unit from the Police Department to the Law Department is approved.

Title: Transfer of EMS Billing to the Law Department

Budget Amount: $85,120 **Fund:** General Fund **FTE:** 2.0

Description:

The addition represents the transfer of EMS Billing operation to the Law Department.

Comment/Justification:

The transfer of the EMS Billing operation from the Fire Department to the Law Department is approved.

Title: Increase Position Vacancy Allowance

Budget Amount: ($10,070) **Fund:** General Fund **FTE:** 0.0

Description:

This represents a decrease in funding available to fill vacant positions.

Comment/Justification:

This decrease is approved due to the limited nature of General Fund resources. Rather than eliminating positions, increasing position vacancy allowance will give the department more flexibility with staffing in the long run.

Title: Administrative Hearings Program Reductions

Budget Amount: ($38,160) **Fund:** General Fund **FTE:** -1.0

Description:

This decrease in the Administrative Hearing Program eliminates a Clerk Typist position and reduces the non-personnel budget.

Comment/Justification:

This decrease in the Administrative Hearings Program is approved.

2010 Significant Program Changes

Title: 2010 General Fund Budget Reduction

Budget Amount: ($23,260) **Fund:** General Fund **FTE:** 0.0

Description:

The 2010 General Fund Budget reflects a required across-the-board reduction of 4.8% in order to balance the General Fund. Specific reductions for this program will be addressed in the 2010 Budget Update process.

Comment/Justification:

This decrease is approved due to the limited nature of General Fund resources.

Performance Measures

Performance Objective:

Process civil code and environmental violations within 90 days of receipt of the violation.

Unit of Measure:	2008 Target	2008 Actual	2009 Target
Percentage of all civil code and environmental violations resolved within 90 days of receipt.	80%	80%	70%

Target Results:

The 2008 target was achieved.

Program 9: Property Management and Real Estate/Relocation

Description: Responsible for the acquisition, disposal, and property management of all City-owned or leased real property, and for administering City programs on code enforcement, family, and business relocation.

Goal: Assist in the provision of decent, safe and sanitary housing for Cincinnati's citizens by providing service to citizens displaced due to building and health code violations, or other emergency situations, through Relocation's Normal Code Program.

Funding Summary:

Operating Budget	2008 Budget	2009 Budget	Change 2008 Budget to 2009	2010 Budget
Personnel Services	$ 114,460	$ 51,440	$ (63,020)	$ 52,050
Other Expenses	$ 51,980	$ 49,920	$ (2,060)	$ 49,060
Operating Total	$ 166,440	$ 101,360	$ (65,080)	$ 101,110
Employee Benefits	$ 127,140	$ 118,570	$ (8,570)	$ 121,870
General Fund Overhead	$ 4,350	$ 3,940	$ (410)	$ 3,960
Total	$ 297,930	$ 223,870	$ (74,060)	$ 226,940
Internal Service Funds	$ 408,890	$ 429,650	$ 20,760	$ 442,320
Consolidated Plan Projects	$ 150,000	$ 160,000	$ 10,000	$ 160,000
Total Full-Time Equivalent Positions	$ 15.0	14.0	(1.0)	14.0

2009 Significant Program Changes

Title: Increase Position Vacancy Allowance

Budget Amount: ($1,230) **Fund:** General Fund **FTE:** 0.0

Description:

This represents a decrease in funding available to fill vacant positions.

Comment/Justification:

This decrease is approved due to the limited nature of General Fund resources. Rather than eliminating positions, increasing position vacancy allowance will give the department more flexibility with staffing in the long run.

Title: Elimination of Non-Represented Employee Merit Increases

Budget Amount: ($6,300) **Fund:** General Fund **FTE:** 0.0

Description:

This represents a reduction in personnel funding since non-represented employee merit increases were eliminated in the 2009 budget.

Comment/Justification:

This reduction in personnel funding is approved due to limited resources.

Title: Reduction of a Real Estate Position and Non-Personnel Costs

Budget Amount: ($59,290) **Fund:** General Fund **FTE:** -1.0

Description:

This reduction eliminates a Real Estate Specialist position. Elimination of this position will delay the acquisition of property or easements needed for DOTE, MSD, GCWW, and development projects. This reduction also reduces the non-personnel budget in the Real Estate Program.

Comment/Justification:

This reduction is approved which eliminates a Real Estate position in the Property Management and Real Estate Program and reduces non-personnel costs in the amount of $3,000 for Office Supplies and Books.

2010 Significant Program Changes

Title: 2010 General Fund Budget Reduction

Budget Amount: ($2,550) **Fund:** General Fund **FTE:** 0.0

Description:

The 2010 General Fund Budget reflects a required across-the-board reduction of 4.8% in order to balance the General Fund. Specific reductions for this program will be addressed in the 2010 Budget Update process.

Comment/Justification:

This decrease is approved due to the limited nature of General Fund resources.

Explanation of Consolidated Plan Projects

The Consolidated Plan Budget for the Property Management and Real Estate/Relocation Program totals $160,000 in both 2009 and 2010. Projects include Tenant Assistance and Code Enforcement Relocation. Funding for the Code Enforcement Relocation project totals $268,000 over the biennium. This project provides funding for relocation assistance to persons displaced by code enforcement and/or the hazards of lead paint.

Performance Measures

Performance Objective:

Assist citizens to relocate from blighted property, including properties with health code violations, by ensuring timely financial assistance and referrals to secure housing by referring citizens to landlords, and to property management firms.

Unit of Measure:	2008 Target	2008 Actual	2009 Target
Percentage increase in the number of households receiving financial assistance in relocating to decent, safe, and sanitary housing.	6%	0%	6%

Target Results:

The 2008 target was not achieved. In 2007, the Law Department provided financial assistance to 235 families. Law assisted 204 families in 2008. The decline in the number of families assisted is the result of several factors: 1) there were less lead program referrals due to Lead Inspectors working with landlords to make units lead safe before tenants were displaced; 2) the Ohio Housing Finance Agency established a "Foreclosure Prevention Program" that resulted in less related referrals; 3)relocation guidelines were changed to keep cases open for five months rather than 1 year.

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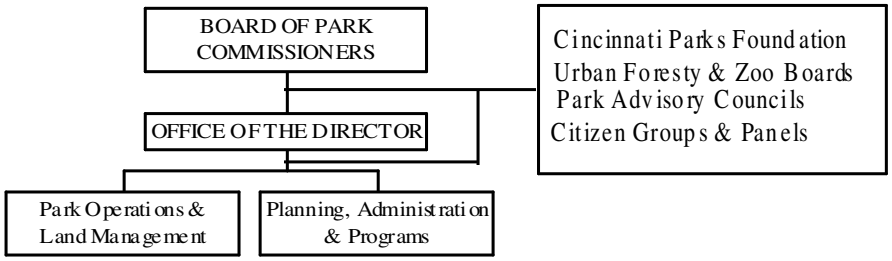
Parks

Mission: The mission of the Parks Department is to conserve, manage, sustain, and enhance Parks' natural and cultural resources and public greenspaces for the enjoyment, enlightenment, and enrichment of the Cincinnati community.



DEPARTMENT BUDGET SUMMARY

Operating Budget	2007 Budget	2008 Budget	2009 Budget	Change 2008 Budget to 2009	2010 Budget
Personnel Services	$ 5,238,000	$ 5,455,240	$ 5,533,190	$ 77,950	$ 5,510,590
Other Expenses	$ 3,718,910	$ 4,007,360	$ 4,078,940	$ 71,580	$ 4,073,320
Equipment	$ 0	$ 30,000	$ 35,000	$ 5,000	$ 36,020
Operating Total	$ 8,956,910	$ 9,492,600	$ 9,647,130	$ 154,530	$ 9,619,930
Employee Benefits	$ 1,968,700	$ 1,882,190	$ 2,013,990	$ 131,800	$ 2,037,020
General Fund Overhead	$ 175,630	$ 196,170	$ 215,630	$ 19,460	$ 244,860
Total	$ 11,101,240	$ 11,570,960	$ 11,876,750	$ 305,790	$ 11,901,810
Capital Projects	$ 8,419,500	$ 8,734,800	$ 6,159,500	$ (2,575,300)	$ 7,153,000
Consolidated Plan Projects	$ 125,000	$ 125,000	$ 100,000	$ (25,000)	$ 100,000
Program Revenue	$ 2,912,415	$ 2,597,030	$ 2,730,110	$ 133,080	$ 2,730,110
Total Full-Time Equivalent Positions	$ 154.2	158.7	159.7	1.0	159.7

DEPARTMENT PROGRAMS:

1. Customer Service
2. Director's Office
3. Facility Maintenance
4. Financial & Business Services
5. Krohn Conservatory
6. Nature Education & Centers
7. Operations & Facility Management
8. Planning & Design
9. Urban Forestry

PROGRAM SUMMARIES

Program 1: Customer Service

Description: This program provides oversight of customer service requests and special permitting; manages the rental process of park sites including premier facilities; and provides staffing at park concerts and events.

Goal: To provide rock solid customer service; manage park concerts and events; and manage contracts and special permit requests.

Funding Summary:

Operating Budget	2008 Budget	2009 Budget	Change 2008 Budget to 2009	2010 Budget
Personnel Services	$ 145,800	$ 144,950	$ (850)	$ 141,780
Other Expenses	$ 113,160	$ 119,850	$ 6,690	$ 122,150
Operating Total	$ 258,960	$ 264,800	$ 5,840	$ 263,930
Employee Benefits	$ 55,050	$ 56,220	$ 1,170	$ 56,170
Total	$ 314,010	$ 321,020	$ 7,010	$ 320,100
Program Revenue	$ 475,320	$ 478,630	$ 3,310	$ 478,630
Total Full-Time Equivalent Positions	$ 3.0	3.0	0.0	3.0

2009 Significant Program Changes

Title: Customer Service Program Budget Realignment

Budget Amount: $4,780 **Fund:** All Funds **FTE:** 0.0

Description:

The variances in personnel and non-personnel services for this program budget are partially related to the department better aligning actual personnel and non-personnel expenses with the appropriate programs in 2009. As the department continues to gain comfort with program budgeting, variances of this nature should be more limited.

Comment/Justification:

This realignment is approved to better align expenses with the appropriate program.

Title: Increase Position Vacancy Allowance

Budget Amount: ($5,250) **Fund:** General Fund **FTE:** 0.0

Description:

This represents a decrease in funding available to fill vacant positions.

Comment/Justification:

This decrease is approved due to the limited nature of General Fund resources. Rather than eliminating positions, increasing position vacancy allowance will give the department more flexibility with staffing in the long run.

2010 Significant Program Changes

Title: 2010 General Fund Budget Reduction

Budget Amount: ($8,330) **Fund:** General Fund **FTE:** 0.0

Description:

The 2010 General Fund Budget reflects a required across-the-board reduction of 4.8% in order to balance the General Fund. Specific reductions for this program will be addressed in the 2010 Budget Update process.

Comment/Justification:

This decrease is approved due to the limited nature of General Fund resources.

Performance Measures

Performance Objective:

Provide timely and quality customer service in response to citizen requests for service, facility reservations, and special use permits.

Unit of Measure:	2008 Target	2008 Actual	2009 Target
Percentage of reservation and permit application forms issued within 24 hours of request.	100%	100%	100%
Percentage of service requests, complaints, and referrals responded to within five days of receipt.	100%	100%	100%
Percentage of applications for reservations processed within 10 days of receipt.	95%	95%	95%

Target Results:

The 2008 targets were achieved.

Program 2: Director's Office

Description: The Director's Office manages the entire department according to the Park Board's annual Business Plan approved by the Board of Park Commissioners.

Goal: To manage and direct all departmental functions of the City's park system and serve as secretary to the Cincinnati Board of Park Commissioners.

Funding Summary:

Operating Budget	2008 Budget	2009 Budget	Change 2008 Budget to 2009	2010 Budget
Personnel Services	$ 179,230	$ 167,790	$ (11,440)	$ 164,510
Other Expenses	$ 2,240	$ 2,570	$ 330	$ 2,510
Operating Total	$ 181,470	$ 170,360	$ (11,110)	$ 167,020
Employee Benefits	$ 67,290	$ 65,150	$ (2,140)	$ 65,220
Total	$ 248,760	$ 235,510	$ (13,250)	$ 232,240
Capital Projects	$ 171,740	$	$ (171,740)	$
Total Full-Time Equivalent Positions	$ 2.0	2.0	0.0	2.0

2009 Significant Program Changes

Title: Director's Office Program Budget Realignment

Budget Amount: ($1,370) **Fund:** General Fund **FTE:** 0.0

Description:

The variances in personnel and non-personnel services for this program budget are partially related to the department better aligning actual personnel and non-personnel expenses with the appropriate programs in 2009. As the department continues to gain comfort with program budgeting, variances of this nature should be more limited.

Comment/Justification:

This realignment is approved to better align expenses with the appropriate program.

Title: Elimination of Non-Represented Employee Merit Increase

Budget Amount: ($1,380) **Fund:** General Fund **FTE:** 0.0

Description:

This represents a reduction in personnel funding since non-represented employee merit increases were eliminated in the 2009 budget.

Comment/Justification:

This reduction in personnel funding is approved due to limited resources.

Title: Increase Position Vacancy Allowance

Budget Amount: ($6,070) **Fund:** General Fund **FTE:** 0.0

Description:

This represents a decrease in funding available to fill vacant positions.

Comment/Justification:

This decrease is approved due to the limited nature of General Fund resources. Rather than eliminating positions, increasing position vacancy allowance will give the department more flexibility with staffing in the long run.

2010 Significant Program Changes

Title: 2010 General Fund Budget Reduction

Budget Amount: ($8,420) **Fund:** General Fund **FTE:** 0.0

Description:

The 2010 General Fund Budget reflects a required across-the-board reduction of 4.8% in order to balance the General Fund. Specific reductions for this program will be addressed in the 2010 Budget Update process.

Comment/Justification:

This decrease is approved due to the limited nature of General Fund resources.

Performance Measures

Performance Objective:

Sustain high customer satisfaction for the City's park system as measured by the biennial Citizen Attitude Survey.

Unit of Measure:	2008 Target	2008 Actual	2009 Target
Customer satisfaction rating of good or very good by 75% or more of citizens surveyed.	75%	N/A	N/A

Target Results:

In recent years, the Citizen Attitude Survey has been completed on a biennial basis. The survey was last completed in 2006, but was not conducted in 2008 due to budgetary constraints and future funding for the survey is uncertain at this time.

Program 3: Facility Maintenance

Description: This program provides for reliable facilities and structures throughout the park system. This program performs over 1,300 preventive maintenance tasks each year, addresses emergency maintenance issues, and provides contractual oversight when needed.

Goal: To provide for reliable park structures, buildings, and playgrounds that are safe and enjoyable.

Funding Summary:

Operating Budget	2008 Budget	2009 Budget	Change 2008 Budget to 2009	2010 Budget
Personnel Services	$ 115,750	$ 91,710	$ (24,040)	$ 89,650
Other Expenses	$ 96,640	$ 98,080	$ 1,440	$ 96,080
Operating Total	$ 212,390	$ 189,790	$ (22,600)	$ 185,730
Employee Benefits	$ 43,700	$ 35,440	$ (8,260)	$ 35,380
Total	$ 256,090	$ 225,230	$ (30,860)	$ 221,110
Capital Projects	$ 686,960	$	$ (686,960)	$
Total Full-Time Equivalent Positions	$ 7.0	6.0	(1.0)	6.0

2009 Significant Program Changes

Title: Elimination of a Bricklayer Position

Budget Amount: $0 **Fund:** General Fund **FTE:** -1.0

Description:

This represents the elimination of a Bricklayer position (1.0 FTE) that does not have a budgeted salary, and has not been added to the Department of Parks' Table of Organization.

Comment/Justification:

This elimination of a Bricklayer position is approved.

Title: Decrease in Non-Personnel

Budget Amount: ($1,250) **Fund:** General Fund **FTE:** 0.0

Description:

This represents an across-the-board reduction in the non-personnel budget.

Comment/Justification:

This decrease is approved due to the limited nature of General Fund resources.

Title: Elimination of Non-Represented Employee Merit Increase

Budget Amount: ($1,640) **Fund:** General Fund **FTE:** 0.0

Description:

This represents a reduction in personnel funding since non-represented employee merit increases were eliminated in the 2009 budget.

Comment/Justification:

This reduction in personnel funding is approved due to limited resources.

Title: Increase Position Vacancy Allowance

Budget Amount: ($3,320) **Fund:** General Fund **FTE:** 0.0

Description:

This represents a decrease in funding available to fill vacant positions.

Comment/Justification:

This decrease is approved due to the limited nature of General Fund resources. Rather than eliminating positions, increasing position vacancy allowance will give the department more flexibility with staffing in the long run.

Title: Facility Maintenance Program Budget Realignment

Budget Amount: ($19,540) **Fund:** General Fund **FTE:** 0.0

Description:

The variances in personnel and non-personnel services for this program budget are partially related to the department better aligning actual personnel and non-personnel expenses with the appropriate programs in 2009. As the department continues to gain comfort with program budgeting, variances of this nature should be more limited.

Comment/Justification:

This realignment is approved to better align expenses with the appropriate program.

2010 Significant Program Changes

Title: 2010 General Fund Budget Reduction

Budget Amount: ($9,360) **Fund:** General Fund **FTE:** 0.0

Description:

The 2010 General Fund Budget reflects a required across-the-board reduction of 4.8% in order to balance the General Fund. Specific reductions for this program will be addressed in the 2010 Budget Update process.

Comment/Justification:

This decrease is approved due to the limited nature of General Fund resources.

Performance Measures

Performance Objective:

Perform 1,300 maintenance tasks on a yearly basis to Park's infrastructure including buildings, trails, overlooks, playgrounds, sidewalks, and retaining walls.

Unit of Measure:	2008 Target	2008 Actual	2009 Target
Percentage of the 1,300 maintenance tasks goal completed.	100%	100%	100%

Target Results:

The 2008 target was achieved.

Program 4: Financial & Business Services

Description: This program provides for the financial and business oversight for the entire Park Board, which includes budgeting, finance, human resources, safety, training, procurement, technology, and oversight of the department's utilities, phones, and sewer charges.

Goal: To manage all financial and business services for the department.

Funding Summary:

Operating Budget	2008 Budget	2009 Budget	Change 2008 Budget to 2009	2010 Budget
Personnel Services	$ 435,880	$ 409,840	$ (26,040)	$ 401,820
Other Expenses	$ 627,420	$ 657,240	$ 29,820	$ 643,840
Operating Total	$ 1,063,300	$ 1,067,080	$ 3,780	$ 1,045,660
Employee Benefits	$ 167,620	$ 158,830	$ (8,790)	$ 159,010
General Fund Overhead	$	$ 2,930	$ 2,930	$ 100
Total	$ 1,230,920	$ 1,228,840	$ (2,080)	$ 1,204,770
Total Full-Time Equivalent Positions	$ 7.0	7.0	0.0	7.0

2009 Significant Program Changes

Title: Addition of a Computer Systems Analyst Position

Budget Amount: $3,480 **Fund:** General Fund **FTE:** 0.0

Description:

This represents a net increase of $3,480 for a Computer Systems Analyst position that was added to the Department of Parks' Table of Organization in 2008.

Comment/Justification:

This increase is approved. In order to add the new Computer Systems Analyst position, the Parks Department eliminated a Sr. Computer Programmer Analyst position in 2008.

Title: Elimination of Non-Represented Employee Merit Increase

Budget Amount: ($1,830) **Fund:** General Fund **FTE:** 0.0

Description:

This represents a reduction in personnel funding since non-represented employee merit increases were eliminated in the 2009 budget.

Comment/Justification:

This reduction in personnel funding is approved due to limited resources.

Title: Decrease in Non-Personnel

Budget Amount: ($8,380) **Fund:** General Fund **FTE:** 0.0

Description:

This represents an across-the-board reduction in the non-personnel budget.

Comment/Justification:

This decrease is approved due to the limited nature of General Fund resources.

Title: Increase Position Vacancy Allowance

Budget Amount: ($14,790) **Fund:** General Fund **FTE:** 0.0

Description:

This represents a decrease in funding available to fill vacant positions.

Comment/Justification:

This decrease is approved due to the limited nature of General Fund resources. Rather than eliminating positions, increasing position vacancy allowance will give the department more flexibility with staffing in the long run.

Title: Financial & Business Services Program Budget Realignment

Budget Amount: ($15,860) **Fund:** All Funds **FTE:** 0.0

Description:

The variances in personnel and non-personnel services for this program budget are partially related to the department better aligning actual personnel and non-personnel expenses with the appropriate programs in 2009. As the department continues to gain comfort with program budgeting, variances of this nature should be more limited.

Comment/Justification:

This realignment is approved to better align expenses with the appropriate program.

2010 Significant Program Changes

Title: 2010 General Fund Budget Reduction

Budget Amount: ($52,660) **Fund:** General Fund **FTE:** 0.0

Description:

The 2010 General Fund Budget reflects a required across-the-board reduction of 4.8% in order to balance the General Fund. Specific reductions for this program will be addressed in the 2010 Budget Update process.

Comment/Justification:

This decrease is approved due to the limited nature of General Fund resources.

Performance Measures

Performance Objective:

Administer in-house training programs related to safety, communication, and finances by providing at

least 10 hours of yearly training to each employee.

Unit of Measure:	2008 Target	2008 Actual	2009 Target
Percentage of employees receiving at least 10 hours of training each year.	100%	100%	100%

Target Results:

The 2008 target was achieved.

Program 5: Krohn Conservatory

Description: This program manages the ongoing operations of the Krohn Conservatory, which includes over 5,000 plants, and multiple events annually including 6 unique floral shows each year.

Goal: To provide a regional destination, which generates more than $25 million a year to the region.

Funding Summary:

Operating Budget	2008 Budget	2009 Budget	Change 2008 Budget to 2009	2010 Budget
Personnel Services	$ 508,000	$ 534,410	$ 26,410	$ 527,160
Other Expenses	$ 176,750	$ 201,530	$ 24,780	$ 206,740
Operating Total	$ 684,750	$ 735,940	$ 51,190	$ 733,900
Employee Benefits	$ 178,620	$ 178,560	$ (60)	$ 180,220
General Fund Overhead	$ 20,070	$ 20,300	$ 230	$ 20,800
Total	$ 883,440	$ 934,800	$ 51,360	$ 934,920
Capital Projects	$ 171,740	$	$ (171,740)	$
Program Revenue	$ 421,710	$ 451,480	$ 29,770	$ 451,480
Total Full-Time Equivalent Positions	$ 15.5	15.5	0.0	15.5

2009 Significant Program Changes

Title: Krohn Conservatory Program Budget Realignment

Budget Amount: $24,290 **Fund:** All Funds **FTE:** 0.0

Description:

The variances in personnel and non-personnel services for this program budget are partially related to the department better aligning actual personnel and non-personnel expenses with the appropriate programs in 2009. As the department continues to gain comfort with program budgeting, variances of this nature should be more limited.

Comment/Justification:

This realignment is approved to better align expenses with the appropriate program.

Title: Increase in Krohn Conservatory Trustee Fund

Budget Amount: $20,000 **Fund:** Krohn Conservatory Trustee **FTE:** 0.0

Description:

This represents an increase in the Krohn Conservatory Trustee Fund 333.

Comment/Justification:

This increase is approved in order to present on-going operating expenses in the Krohn Conservatory Trustee Fund 333, which has not been included in prior year budgets.

Title: Increase Position Vacancy Allowance

Budget Amount: ($9,500) **Fund:** General Fund **FTE:** 0.0

Description:

This represents a decrease in funding available to fill vacant positions.

Comment/Justification:

This decrease is approved due to the limited nature of General Fund resources. Rather than eliminating positions, increasing position vacancy allowance will give the department more flexibility with staffing in the long run.

2010 Significant Program Changes

Title: 2010 General Fund Budget Reduction

Budget Amount: ($14,930) **Fund:** General Fund **FTE:** 0.0

Description:

The 2010 General Fund Budget reflects a required across-the-board reduction of 4.8% in order to balance the General Fund. Specific reductions for this program will be addressed in the 2010 Budget Update process.

Comment/Justification:

This decrease is approved due to the limited nature of General Fund resources.

Performance Measures

Performance Objective:

Sustain high customer satisfaction for the Krohn Conservatory.

Unit of Measure:	2008 Target	2008 Actual	2009 Target
Krohn Conservatory attendee rating of satisfied or very satisfied by 90% of customers surveyed.	90%	97%	90%

Target Results:

The 2008 target was exceeded by seven percentage points.

Program 6: Nature Education & Centers

Description: This program provides more than 1,500 nature programs to the citizens of Cincinnati each year. The programs are a combination of free and paid and reach all social economic levels within the city. The program also provides for enhanced awareness of nature.

Goal: To educate the public on the benefits of parks and greenspaces within our park system and to build awareness of those benefits.

Funding Summary:

Operating Budget	2008 Budget	2009 Budget	Change 2008 Budget to 2009	2010 Budget
Personnel Services	$ 465,110	$ 485,560	$ 20,450	$ 475,140
Other Expenses	$ 43,830	$ 44,820	$ 990	$ 43,910
Operating Total	$ 508,940	$ 530,380	$ 21,440	$ 519,050
Employee Benefits	$ 81,980	$ 90,430	$ 8,450	$ 89,920
General Fund Overhead	$ 12,900	$ 13,760	$ 860	$ 13,970
Total	$ 603,820	$ 634,570	$ 30,750	$ 622,940
Capital Projects	$ 171,740	$	$ (171,740)	$
Total Full-Time Equivalent Positions	$ 16.1	16.1	0.0	16.1

2009 Significant Program Changes

Title: Nature Education & Centers Program Budget Realignment

Budget Amount: $19,440 **Fund:** All Funds **FTE:** 0.0

Description:

The variances in personnel and non-personnel services for this program budget are partially related to the department better aligning actual personnel and non-personnel expenses with the appropriate programs in 2009. As the department continues to gain comfort with program budgeting, variances of this nature should be more limited.

Comment/Justification:

This realignment is approved to better align expenses with the appropriate program.

Title: Increase Position Vacancy Allowance

Budget Amount: ($8,420) **Fund:** General Fund **FTE:** 0.0

Description:

This represents a decrease in funding available to fill vacant positions.

Comment/Justification:

This decrease is approved due to the limited nature of General Fund resources. Rather than eliminating positions, increasing position vacancy allowance will give the department more flexibility with staffing in the long run.

2010 Significant Program Changes

Title: 2010 General Fund Budget Reduction

Budget Amount: ($17,970) **Fund:** General Fund **FTE:** 0.0

Description:

The 2010 General Fund Budget reflects a required across-the-board reduction of 4.8% in order to balance the General Fund. Specific reductions for this program will be addressed in the 2010 Budget Update process.

Comment/Justification:

This decrease is approved due to the limited nature of General Fund resources.

Performance Measures

Performance Objective:

Sustain high customer satisfaction for Nature Education Programs.

Unit of Measure:	2008 Target	2008 Actual	2009 Target
Nature Education participant rating of satisfied or very satisfied by 90% of customers surveyed.	90%	99%	90%

Target Results:

The 2008 target was exceeded by nine percentage points.

Program 7: Operations & Facility Management

Description: This program provides the ongoing maintenance of the park system, which includes mowing, trimming, weeding, planting, watering, litter control and pruning according to the Park Board's maintenance standard guidelines.

Goal: To manage the City's park system within the resources allocated according to the Park Board's established maintenance schedules.

Funding Summary:

Operating Budget	2008 Budget	2009 Budget	Change 2008 Budget to 2009	2010 Budget
Personnel Services	$ 3,158,900	$ 3,233,710	$ 74,810	$ 3,237,860
Other Expenses	$ 1,652,130	$ 1,622,500	$ (29,630)	$ 1,587,320
Operating Total	$ 4,811,030	$ 4,856,210	$ 45,180	$ 4,825,180
Employee Benefits	$ 1,173,360	$ 1,268,000	$ 94,640	$ 1,285,860
General Fund Overhead	$ 137,080	$ 148,700	$ 11,620	$ 175,950
Total	$ 6,121,470	$ 6,272,910	$ 151,440	$ 6,286,990
Capital Projects	$ 171,740	$	$ (171,740)	$
Consolidated Plan Projects	$ 40,000	$	$ (40,000)	$
Total Full-Time Equivalent Positions	$ 96.0	96.0	0.0	96.0

2009 Significant Program Changes

Title: Increase Stormwater Management Fund Resources

Budget Amount: $275,210 **Fund:** Stormwater Management **FTE:** 6.0

Description:

This increase represents funding for six Department of Parks positions to be supported by the Stormwater Management Fund. This increase in funding will provide resources for salary, merit, and other wage items. This also represents an increase of $22,960 in non-personnel supplies related to stormwater mitigation work.

Comment/Justification:

This increase is approved in order to provide resources for continued stormwater mitigation work throughout the park system.

Title: Stormwater Management Fund Increase for Salaries

Budget Amount: $264,810 **Fund:** Stormwater Management **FTE:** 6.0

Description:

This increase represents funding for six Department of Parks positions to be supported by the Stormwater Management Fund. This increase in funding will provide resources for salary, merit, and other wage items. This also represents an increase of $22,960 in non-personnel supplies related to stormwater mitigation work.

Comment/Justification:

This increase is approved in order to provide resources for continued stormwater mitigation work throughout the park system.

Title: Stormwater Management Fund Increase for Wage Items

Budget Amount: $10,400 **Fund:** Stormwater Management **FTE:** 0.0

Description:

This increase represents additional funding for six budgeted positions in the Stormwater Management Fund. This increase in funding will provide resources for salary, merit, and other wage item increases anticipated in 2009.

Comment/Justification:

This increase is approved to provide adequate resources in 2009 to fully cover the costs of all wage items for positions supported by the Stormwater Management Fund.

Title: Operations & Facility Management Program Budget Realignment

Budget Amount: $7,470 **Fund:** All Funds **FTE:** 0.0

Description:

The variances in personnel and non-personnel services for this program budget are partially related to the department better aligning actual personnel and non-personnel expenses with the appropriate programs in 2009. As the department continues to gain comfort with program budgeting, variances of this nature should be more limited.

Comment/Justification:

This realignment is approved to better align expenses with the appropriate program.

Title: Increase in the Street Tree Assessment

Budget Amount: $7,080 **Fund:** General Fund **FTE:** 0.0

Description:

This represents an increase in the amount of $7,080 related to the anticipated increase in the Street Tree Assessment in 2009.

Comment/Justification:

This increase is approved in order to provide resources for the anticipated increase in the Street Tree Assessment for City-owned property.

Title: Addition of a Service Area Coordinator Position

Budget Amount: $2,400 **Fund:** Income Tax-Infrastructure **FTE:** 0.0

Description:

This represents a net increase of $2,400 for a Service Area Coordinator position that was added to the Department of Parks' Table of Organization in 2008.

Comment/Justification:

This increase is approved. In order to add the new Service Area Coordinator position, the Parks Department eliminated a Park/Rec Maintenance Crew Leader position in 2008.

Title: Elimination of Non-Represented Employee Merit Increase

Budget Amount: ($4,250) **Fund:** All Funds **FTE:** 0.0

Description:

This represents a reduction in personnel funding since non-represented employee merit increases were eliminated in the 2009 budget.

Comment/Justification:

This reduction in personnel funding is approved due to limited resources.

Title: Decrease in Non-Personnel

Budget Amount: ($15,530) **Fund:** General Fund **FTE:** 0.0

Description:

This represents an across-the-board reduction in the non-personnel budget.

Comment/Justification:

This decrease is approved due to the limited nature of General Fund resources.

Title: Decrease in Fuel Budget

Budget Amount: ($32,870) **Fund:** General Fund **FTE:** 0.0

Description:

This represents a reduction in the anticipated fuel budget for 2009.

Comment/Justification:

This decrease is approved due to the anticipated decrease in fuel costs in 2009.

Title: Increase Position Vacancy Allowance

Budget Amount: ($42,980) **Fund:** General Fund **FTE:** 0.0

Description:

This represents a decrease in funding available to fill vacant positions.

Comment/Justification:

This decrease is approved due to the limited nature of General Fund resources. Rather than eliminating positions, increasing position vacancy allowance will give the department more flexibility with staffing in the long run.

Title: Reduce General Fund Resources from Operations & Facility Mgmt. Program

Budget Amount: ($264,520) **Fund:** General Fund **FTE:** -6.0

Description:

This represents a reduction in funding for 6.0 full-time Department of Parks positions that are currently performing stormwater mitigation work throughout the park system. This also represents a reduction of $22,960 in non-personnel supplies related to stormwater mitigation work.

Comment/Justification:

This reduction is approved to assign stormwater mitigation work throughout the park system to the Stormwater Management Fund.

2010 Significant Program Changes

Title: Operations & Facility Management Program Non-Personnel Reduction

Budget Amount: ($22,100) **Fund:** Street Construction **FTE:** 0.0

Description:

This represents the reduction of $22,100 in funding for greenspace maintenance of Ezzard Charles Drive and Liberty Street.

Comment/Justification:

This decrease in funding is approved to balance expenditures to established resources in 2010. This reduction represents the elimination of greenspace maintenance of Ezzard Charles Drive and Liberty Street. Currently, these greenspaces are maintained every seven to ten days for mowing, litter pick-up, and floral maintenance. The reduction in funding will eliminate mowing, litter pick-up, and floral maintenance at the Ezzard Charles Drive and Liberty Street locations.

Title: 2010 General Fund Budget Reduction

Budget Amount: ($118,390) **Fund:** General Fund **FTE:** 0.0

Description:

The 2010 General Fund Budget reflects a required across-the-board reduction of 4.8% in order to balance the General Fund. Specific reductions for this program will be addressed in the 2010 Budget Update process.

Comment/Justification:

This decrease is approved due to the limited nature of General Fund resources.

Performance Measures

Performance Objective:

Meet the weekly maintenance schedules for litter collection, mowing, facility cleaning, playground inspections, trail maintenance, and floral bed maintenance.

Unit of Measure:	2008 Target	2008 Actual	2009 Target
Percentage of park maintenance according to weekly maintenance schedules.	100%	100%	100%

Target Results:
The 2008 target was achieved.

Program 8: Planning & Design

Description: This program provides for ongoing capital improvements to all park infrastructure assets. It also is responsible for implementing the Park Board's overall Master Plan.

Goal: To provide for capital replacement, new park construction, and implementation of the Park Board's Master Plan through the management of capital construction and renovation contracts/projects at multiple Park Board sites.

Funding Summary:

Operating Budget	2008 Budget	2009 Budget	Change 2008 Budget to 2009	2010 Budget
Personnel Services	$ 98,470	$ 69,380	$ (29,090)	$ 67,740
Other Expenses	$ 3,840	$ 4,250	$ 410	$ 4,160
Operating Total	$ 102,310	$ 73,630	$ (28,680)	$ 71,900
Employee Benefits	$ 25,350	$ 24,880	$ (470)	$ 24,800
General Fund Overhead	$ 2,940	$	$ (2,940)	$
Total	$ 130,600	$ 98,510	$ (32,090)	$ 96,700
Capital Projects	$ 7,360,880	$ 6,159,500	$ (1,201,380)	$ 7,153,000
Consolidated Plan Projects	$ 85,000	$ 100,000	$ 15,000	$ 100,000
Total Full-Time Equivalent Positions	$ 5.5	7.5	2.0	7.5

2009 Significant Program Changes

Title: Addition of a Graphic Designer Position

Budget Amount: $0 **Fund:** General Fund **FTE:** 1.0

Description:

This represents the addition of a Graphic Designer position. The Graphic Designer position is required to design a wide variety of products, such as print and internet media, in order to communicate the Department of Parks' messages with high visual impact. The Department of Park's Master Plan that was approved by City Council and the Board of Park Commissioners identified the Graphic Designer position as an immediate need for the Park Board to promote the City and Park Board brand. The salary amount of $60,000 for the Graphic Designer position is expected to be fully reimbursed by the Capital Budget.

Comment/Justification:

The addition of a Graphic Designer position is approved in order to promote the use of park facilities, programs, and services.

Title: Addition of a Supervisor of Maintenance Position

Budget Amount: $0 **Fund:** General Fund **FTE:** 1.0

Description:

This represents the addition of a Supervisor of Maintenance position. This position is needed to manage all development phases of approximately $5 million in capital improvement projects. Estimated consultant services in this capacity would exceed $120,000 in expenses annually. The maximum salary amount of $63,750 for the Supervisor of Maintenance position represents half of the potential consultant services expenses, and is expected to be fully reimbursed by the Capital Budget.

Comment/Justification:

The addition of a Supervisor of Maintenance position is approved to provide additional project management support with the construction of Cincinnati Riverfront Park beginning in 2008.

Title: Increase Position Vacancy Allowance

Budget Amount: ($4,400) **Fund:** General Fund **FTE:** 0.0

Description:

This represents a decrease in funding available to fill vacant positions.

Comment/Justification:

This decrease is approved due to the limited nature of General Fund resources. Rather than eliminating positions, increasing position vacancy allowance will give the department more flexibility with staffing in the long run.

Title: Planning & Design Program Budget Realignment

Budget Amount: ($24,120) **Fund:** All Funds **FTE:** 0.0

Description:

The variances in personnel and non-personnel services for this program budget are partially related to the department better aligning actual personnel and non-personnel expenses with the appropriate programs in 2009. As the department continues to gain comfort with program budgeting, variances of this nature should be more limited.

Comment/Justification:

This realignment is approved to better align expenses with the appropriate program.

2010 Significant Program Changes

Title: 2010 General Fund Budget Reduction

Budget Amount: ($3,630) **Fund:** General Fund **FTE:** 0.0

Description:

The 2010 General Fund Budget reflects a required across-the-board reduction of 4.8% in order to balance the General Fund. Specific reductions for this program will be addressed in the 2010 Budget Update process.

Comment/Justification:

This decrease is approved due to the limited nature of General Fund resources.

Explanation of Capital Projects

The Capital Budget for the Planning & Design Program totals $6,159,500 in 2009 and $7,153,000 in 2010. Capital projects include Cincinnati Riverfront Park, Park Infrastructure Rehabilitation, and Master Plan Implementation. Funding for the Cincinnati Riverfront Park project totals $7.0 million over the biennium. This project supports the development of a regional park on the riverfront, connecting the stadiums, the Underground Railroad Freedom Center, and the Banks development.

Explanation of Consolidated Plan Projects

The Consolidated Plan Budget for the Planning & Design Program totals $100,000 in both 2009 and 2010 for the Millcreek Greenway Restoration project. This project creates innovative and sustainable greenway trails, parks, and other amenities within the Mill Creek corridors, and helps to revitalize neighborhoods located in or near the river's floodplain.

Performance Measures

Performance Objective:

Complete on a yearly basis at least 70 construction, renovation, or replacement projects.

Unit of Measure:	2008 Target	2008 Actual	2009 Target
Percentage of the 70 construction, renovation, or replacement projects goal completed.	100%	100%	100%

Target Results:

The 2008 target was achieved.

Program 9: Urban Forestry

Description: This program manages the City's Street Tree program. There are over 80,000 street trees between the curb and the sidewalk throughout the city. This program manages the annual assessment collected and spent to maintain these trees on a six-year cycle.

Goal: To build a healthy urban tree canopy in all Cincinnati neighborhoods.

Funding Summary:

Operating Budget	2008 Budget	2009 Budget	Change 2008 Budget to 2009	2010 Budget
Personnel Services	$ 348,100	$ 395,840	$ 47,740	$ 404,930
Other Expenses	$ 1,291,350	$ 1,328,100	$ 36,750	$ 1,366,610
Equipment	$ 30,000	$ 35,000	$ 5,000	$ 36,020
Operating Total	$ 1,669,450	$ 1,758,940	$ 89,490	$ 1,807,560
Employee Benefits	$ 89,220	$ 136,480	$ 47,260	$ 140,440
General Fund Overhead	$ 23,180	$ 29,940	$ 6,760	$ 34,040
Total	$ 1,781,850	$ 1,925,360	$ 143,510	$ 1,982,040
Program Revenue	$ 1,700,000	$ 1,800,000	$ 100,000	$ 1,800,000
Total Full-Time Equivalent Positions	$ 6.5	6.5	0.0	6.5

2009 Significant Program Changes

Title: Increase in the Street Tree Assessment

Budget Amount: $100,000 **Fund:** Forestry Assessments **FTE:** 0.0

Description:

The Street Tree Assessment provides resources to control the blight and disease of shade trees within public rights-of-way and for planting, maintaining, trimming, and removing shade trees in and along the streets of the City's Urban Forestry Maintenance District. The City Council has approved a one-cent increase from $0.17 in 2008 to $0.18 in 2009 for the Street Tree Assessment in order to provide increased maintenance for the urban canopy.

Comment/Justification:

This increase is approved in order to provide the necessary resources for the City's Urban Forestry Maintenance District to increase the size of the urban canopy and address maintenance issues resulting from the ice storm in February 2007 and the drought later that year. Resources will also be used to replace Ash trees.

Title: Addition of an Environmental Coordinator Position

Budget Amount: $6,990 **Fund:** Forestry Assessments **FTE:** 0.0

Description:

This represents a net increase of $6,990 for an Environmental Coordinator position that was added to the Department of Parks' Table of Organization in 2008.

Comment/Justification:

This increase is approved. In order to add the new Environmental Coordinator position, the Parks Department eliminated a Supervisor of Urban Forestry position in 2008.

Title: Elimination of Non-Represented Employee Merit Increase

Budget Amount: ($1,740) **Fund:** Forestry Assessments **FTE:** 0.0

Description:

This represents a reduction in personnel funding since non-represented employee merit increases were eliminated in the 2009 budget.

Comment/Justification:

This reduction in personnel funding is approved due to limited resources.

Performance Measures

Performance Objective:

Sustain and enhance the urban forest in an environmentally appropriate manner by maintaining 1/6 of City trees annually on a six-year cycle.

Unit of Measure:	2008 Target	2008 Actual	2009 Target
Percentage of City trees inspected and maintained each year.	16.5%	16.5%	16.5%

Target Results:

The 2008 target was achieved.

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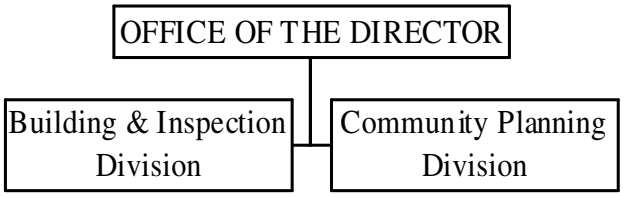
Planning and Buildings

Mission: The mission of the Department of Planning and Buildings is to plan the ideal urban environment, identify ways to achieve it, and provide the zoning and permitting resources to help plans become reality.



DEPARTMENT BUDGET SUMMARY

	2007 Budget	2008 Budget	2009 Budget	Change 2008 Budget to 2009	2010 Budget
Operating Budget					
Personnel Services	$ 5,120	$ 4,449,750	$ 4,297,190	$ (152,560)	$ 4,218,200
Other Expenses	$ 0	$ 557,760	$ 756,720	$ 198,960	$ 646,110
Operating Total	$ 5,120	$ 5,007,510	$ 5,053,910	$ 46,400	$ 4,864,310
Employee Benefits	$ 1,940	$ 1,669,670	$ 1,672,620	$ 2,950	$ 1,672,970
General Fund Overhead	$ 0	$ 0	$ 3,180	$ 3,180	$ 3,270
Total	$ 7,060	$ 6,677,180	$ 6,729,710	$ 52,530	$ 6,540,550
Capital Projects	$ 0	$ 0	$ 775,000	$ 775,000	$ 650,000
Total Full-Time Equivalent Positions	$ 1.0	77.0	77.0	0.0	77.0

DEPARTMENT PROGRAMS:

1. Administration
2. Land Use
3. Historic Conservation
4. GIS Data Management
5. Customer Services
6. Plan Examination
7. Zoning Plan Review
8. Building Construction Inspections
9. Elevator Inspection

PROGRAM SUMMARIES

Program 1: Administration

Description: This program includes all leadership and administrative staff for the Department of Planning and Buildings.

Goal: Ensure that all administrative needs of the Department of Planning and Buildings are met in a smooth and efficient manner.

Funding Summary:

Operating Budget	2008 Budget	2009 Budget	Change 2008 Budget to 2009	2010 Budget
Personnel Services	$ 563,930	$ 480,190	$ (83,740)	$ 470,400
Other Expenses	$ 323,030	$ 445,070	$ 122,040	$ 340,820
Operating Total	$ 886,960	$ 925,260	$ 38,300	$ 811,220
Employee Benefits	$ 211,830	$ 187,000	$ (24,830)	$ 187,020
Total	$ 1,098,790	$ 1,112,260	$ 13,470	$ 998,240
Capital Projects	$	$ 625,000	$ 625,000	$ 250,000
Total Full-Time Equivalent Positions	$ 9.0	7.0	(2.0)	7.0

2009 Significant Program Changes

Title: 2010 Census Count Funding Increase

Budget Amount: $98,730 **Fund:** General Fund **FTE:** 0.0

Description:

This represents a one-time increase needed for the Mayor's Census 2010 mandate for the Complete Count Committee. The Department of Planning and Buildings needs two full time Planning Enumerators to market and coordinate with special populations including handicap, homeless and ethnic populations. Staff will coordinate with the US Census Bureau to identify and resolve census challenges. This increase includes postage, supplies, and printing expenses for this initiative as well.

Comment/Justification:

This increase is approved since an accurate Census 2010 count is a high priority to the Mayor, City Council, and City Administration.

Title: Addition of an Administrative Specialist Position

Budget Amount: $47,000 **Fund:** General Fund **FTE:** 1.0

Description:

This represents the addition of an Administrative Specialist to the Administration program. This increase will in part be offset by the elimination of a Clerk Typist 3 position in the Elevator Inspections program.

Comment/Justification:

This increase is approved due to the need to provide adequate administrative support to the Department of Planning and Buildings.

Title: Miscellaneous Non-Personnel Increases

Budget Amount: $21,420 **Fund:** All Funds **FTE:** 0.0

Description:

This represents an increase in funding for miscellaneous non-personnel line items including temporary personnel services, postage, and non-local travel, which is partially offset by an across-the-board reduction in the non-personnel budget.

Comment/Justification:

This increase is approved due to the need to properly budget for the Department of Planning and Buildings' needs.

Title: Salary Increase for Deputy Director

Budget Amount: $13,550 **Fund:** General Fund **FTE:** 0.0

Description:

This represents a salary increase for the Deputy Director to reflect the duties of the position.

Comment/Justification:

This increase is approved. This salary increase is in the process of being approved by Human Resources in 2008.

Title: Increase Position Vacancy Allowance

Budget Amount: ($34,040) **Fund:** General Fund **FTE:** 0.0

Description:

This represents a decrease in funding available to fill vacant positions.

Comment/Justification:

This decrease is approved due to the limited nature of General Fund resources. Rather than eliminating positions, increasing position vacancy allowance will give the department more flexibility with staffing in the long run.

Title: Transfer of a Clerk 2 Position from Administration

Budget Amount: ($34,280) **Fund:** General Fund **FTE:** -1.0

Description:

This General Fund position was moved from the Administration program to Zoning Plan Review program to provide clerical support for this program.

Comment/Justification:

This transfer is approved due to the need for clerical support in the Zoning Plan Review program.

Title: Transfer of a Secretary Position from the Administration Program

Budget Amount: ($37,510) **Fund:** General Fund **FTE:** -1.0

Description:

This represents the transfer of one Secretary position from the Administration program to the Plans Examination program to provide clerical support.

Comment/Justification:

This transfer is approved due to the need for additional clerical support in the Plans Examination Program.

Title: Elimination of a Computer Operator 2 Position

Budget Amount: ($43,760) **Fund:** General Fund **FTE:** -1.0

Description:

This represents the elimination of one Computer Operator 2 position. This decrease is necessary to offset the addition of one Senior Computer Programmer position in the Customer Service program.

Comment/Justification:

This decrease is approved due to the need to add one Senior Computer Programmer position.

2010 Significant Program Changes

Title: 2010 General Fund Budget Reduction

Budget Amount: ($39,280) **Fund:** General Fund **FTE:** 0.0

Description:

The 2010 General Fund Budget reflects a required across-the-board reduction of 4.8% in order to balance the General Fund. Specific reductions for this program will be addressed in the 2010 Budget Update process.

Comment/Justification:

This decrease is approved due to the limited nature of General Fund resources.

Title: 2010 Census Count Funding

Budget Amount: ($100,000) **Fund:** General Fund **FTE:** 0.0

Description:

This represents a decrease in one-time funding provided in 2009 for work related to preparing the City for the 2010 Census.

Comment/Justification:

This decrease is approved due to the one-time nature of funding provided in 2009.

Explanation of Capital Projects

The Capital Budget for Planning and Buildings Administration totals $625,000 in 2009 and $250,000 in 2010. Projects include Comprehensive Plan for Cincinnati, Lunken Levee Study, Lunken Levee/Flood Level Challenge, and Planning Studies Project. Funding for the Comprehensive Plan totals $500,000 over the biennium. This project provides funding to develop the official long range policies to guide development and redevelopment in the city for the next 20 years.

Performance Measures

Performance Objective:

Promote energy efficiency throughout Planning and Buildings' facilities.

Unit of Measure:	2008 Target	2008 Actual	2009 Target
Percentage reduction in the amount of energy used by the Permit Center within ten years.	4%	4%	1%
Percentage reduction in the amount of energy used by the Permit Center within one year.	4%	4%	N/A

Target Results:

The 2008 target was achieved.

Program 2: Land Use

Description: This program maintains efficient review for subdivisions, zone changes, text changes, planned developments, conditional uses, variance special exceptions, hillsides, design review districts, and the sale or lease of city owned property.

Goal: Ensure that all processes and procedures stated in the Zoning Code for zoning hearings are followed.

Funding Summary:

Operating Budget	2008 Budget	2009 Budget	Change 2008 Budget to 2009	2010 Budget
Personnel Services	$ 502,810	$ 524,990	$ 22,180	$ 527,090
Operating Total	$ 502,810	$ 524,990	$ 22,180	$ 527,090
Employee Benefits	$ 184,260	$ 206,530	$ 22,270	$ 209,590
Total	$ 687,070	$ 731,520	$ 44,450	$ 736,680
Capital Projects	$	$ 150,000	$ 150,000	$ 400,000
Total Full-Time Equivalent Positions	$ 7.0	8.0	1.0	8.0

2009 Significant Program Changes

Title: Transfer of a Sr. Community Development Analyst Position to Land Use

Budget Amount: $44,740 **Fund:** General Fund **FTE:** 1.0

Description:

This represents the transfer of one Senior Community Development Analyst from the GIS Data Management Program to the Land Use program. The GIS Data Management program will be eliminated. GIS Data Management duties will be provided for within the Land Use program.

Comment/Justification:

This transfer is approved to align the department's operations with the program structure within the budget.

Title: Increase Position Vacancy Allowance

Budget Amount: ($19,270) **Fund:** General Fund **FTE:** 0.0

Description:

This represents a decrease in funding available to fill vacant positions.

Comment/Justification:

This decrease is approved due to the limited nature of General Fund resources. Rather than eliminating positions, increasing position vacancy allowance will give the department more flexibility with staffing in the long run.

2010 Significant Program Changes

Title: 2010 General Fund Budget Reduction

Budget Amount: ($13,570) **Fund:** General Fund **FTE:** 0.0

Description:

The 2010 General Fund Budget reflects a required across-the-board reduction of 4.8% in order to balance the General Fund. Specific reductions for this program will be addressed in the 2010 Budget Update process.

Comment/Justification:

This decrease is approved due to the limited nature of General Fund resources.

Explanation of Capital Projects

The Capital Budget for Planning and Buildings Land Use totals $150,000 in 2009 and $400,000 in 2010. Capital projects include Neighborhood Transportation Strategies, Innovative Transportation Strategies and the I-75/Brent Spence Bridge Studies. Funding for the Neighborhood Transportation Strategies project totals $250,000 over the biennium. This project provides funding to coordinate transportation planning with land use planning, regional transportation issues and assist with the formulation of a transportation capital improvement program.

Performance Measures

Performance Objective:

Provide timely disposition of land use casework.

Unit of Measure:	2008 Target	2008 Actual	2009 Target
Percentage of zone change requests submitted to City Planning Commission in 90 days and percentage of casework completed in 60 days or less.	95%	95%	95%

Target Results:

The 2008 target was achieved.

Performance Objective:

To provide timely and effective customer service and to provide an added value through premium customer service whenever possible.

Unit of Measure:	2008 Target	2008 Actual	2009 Target
Percentage of hearings where a decision is issued within five days of the close of the hearing, when ten days is the standard requirement.	90%	90%	90%

Target Results:

The 2008 target was achieved.

Program 3: Historic Conservation

Description: This program maintains local historic districts, and provides environmental reviews of activities, particularly Section 106 federally funded program reviews for historic properties, manages federal tax credits for historic preservation, and conducts heritage & historic research.

Goal: Maintain effectiveness of Historic Preservation functions and the work of the Historic Preservation Board.

Funding Summary:

Operating Budget	2008 Budget	2009 Budget	Change 2008 Budget to 2009	2010 Budget
Personnel Services	$ 218,960	$ 190,600	$ (28,360)	$ 194,280
Operating Total	$ 218,960	$ 190,600	$ (28,360)	$ 194,280
Employee Benefits	$ 78,990	$ 76,100	$ (2,890)	$ 77,900
Total	$ 297,950	$ 266,700	$ (31,250)	$ 272,180
Total Full-Time Equivalent Positions	$ 3.0	3.0	0.0	3.0

2009 Significant Program Changes

Title: Increase Position Vacancy Allowance

Budget Amount: ($3,300) **Fund:** General Fund **FTE:** 0.0

Description:

This represents a decrease in funding available to fill vacant positions.

Comment/Justification:

This decrease is approved due to the limited nature of General Fund resources. Rather than eliminating positions, increasing position vacancy allowance will give the department more flexibility with staffing in the long run.

Title: Program Budget Realignment

Budget Amount: ($18,830) **Fund:** All Funds **FTE:** 0.0

Description:

This represents a decrease in personnel expense in the Historic Conservation program due to the retirement of the Urban Conservator in mid-2008. The department expects to hire a new Urban Conservator at a lower salary level.

Comment/Justification:

This savings in the Historic Conservation program was transferred to the Administration program to provide for increased non-personnel needs.

2010 Significant Program Changes

Title: 2010 General Fund Budget Reduction

Budget Amount: ($1,990) **Fund:** General Fund **FTE:** 0.0

Description:

The 2010 General Fund Budget reflects a required across-the-board reduction of 4.8% in order to balance the General Fund. Specific reductions for this program will be addressed in the 2010 Budget Update process.

Comment/Justification:

This decrease is approved due to the limited nature of General Fund resources.

Performance Measures

Performance Objective:

Conduct all historic preservation reviews in a timely manner.

Unit of Measure:	2008 Target	2008 Actual	2009 Target
Percentage of reviews for Certificates of Appropriateness processed in fifteen days or less.	100%	100%	100%

Target Results:

The 2008 target was achieved.

Program 4: GIS Data Management

Description: This program manages all census data and Geographic Information System (GIS) zoning data review.

Goal: To have accurate census counts and up-to-date zoning maps in GIS.

Funding Summary:

Operating Budget	2008 Budget	2009 Budget	Change 2008 Budget to 2009	2010 Budget
Personnel Services	$ 107,060	$	$ (107,060)	$
Operating Total	$ 107,060	$	$ (107,060)	$
Employee Benefits	$ 40,050	$	$ (40,050)	$
Total	$ 147,110	$	$ (147,110)	$
Total Full-Time Equivalent Positions	$ 2.0	0.0	(2.0)	0.0

2009 Significant Program Changes

Title: Transfer of a Sr. Community Development Analyst Position to Land Use

Budget Amount: ($44,740) **Fund:** General Fund **FTE:** -1.0

Description:

This represents the transfer of one Senior Community Development Analyst from the GIS Data Management Program to the Land Use program. The GIS Data Management program will be eliminated. GIS Data Management duties will be provided for within the Land Use program.

Comment/Justification:

This transfer is approved to align the department's operations with the program structure within the budget.

Title: Elimination of a Sr. Information Technology Coordinator Position

Budget Amount: ($61,400) **Fund:** General Fund **FTE:** -1.0

Description:

This represents the elimination of one Senior Information Technology Coordinator. This position was intended to provided additional GIS support to the Department of Planning and Buildings. The elimination of this division will slow the response time for mapping requests from City departments and the public. The department was able to meet the requests this year by using interns.

Comment/Justification:

This decrease is approved due to the limited nature of General Fund resources.

Performance Measures

Performance Objective:

To provide excellent customer service to City Council and City Departments when maps are requested.

Unit of Measure:	2008 Target	2008 Actual	2009 Target
Standard maps within five days of requests and custom maps within two weeks of requests.	100%	100%	100%

Target Results:

The 2008 target was achieved.

Program 5: Customer Services

Description: This program manages permit issuance and customer service for the Permit Center.

Goal: To provide the highest level of customer service by providing a fully-trained team dedicated to serving the public.

Funding Summary:

Operating Budget	2008 Budget	2009 Budget	Change 2008 Budget to 2009	2010 Budget
Personnel Services	$ 405,380	$ 453,610	$ 48,230	$ 443,520
Other Expenses	$ 56,710	$ 93,810	$ 37,100	$ 91,900
Operating Total	$ 462,090	$ 547,420	$ 85,330	$ 535,420
Employee Benefits	$ 151,930	$ 175,430	$ 23,500	$ 175,150
Total	$ 614,020	$ 722,850	$ 108,830	$ 710,570
Total Full-Time Equivalent Positions	$ 9.0	10.0	1.0	10.0

2009 Significant Program Changes

Title: Addition of a Senior Computer Programmer Position

Budget Amount: $51,980 **Fund:** General Fund **FTE:** 1.0

Description:

This represents the addition of one Senior Computer Programmer position to the Customer Service Program. This increase will be offset by the elimination of one Computer Operator 2 position in the Administration Program.

Comment/Justification:

This increase in funding is approved due to the need to add one Senior Computer Programmer position.

Title: Additional Non-Personnel for Mapping Service

Budget Amount: $34,000 **Fund:** General Fund **FTE:** 0.0

Description:

This represents an increase in the non-personnel temporary services line item.

Comment/Justification:

This increase is approved due to the need to fund this service which generated $134,530 in revenue in 2007. This service has been provided in 2008 through savings in other line items. The same level of savings will not be available in 2009.

Title: Additional Personnel costs related to Contractor Registration Program

Budget Amount: $19,090 **Fund:** General Fund **FTE:** 0.0

Description:

This represents an increase in personnel related to the start of the Contractor Registration program. Funding is provided for salary increases for affected staff in the Customer Service program.

Comment/Justification:

This increase is due to the need for the Customer Service staff to provide additional services to implement the Contractor Registration program.

Title: Increase in Non-Personnel for Contractor's Registration Program

Budget Amount: $8,510 **Fund:** General Fund **FTE:** 0.0

Description:

This represents an increase in non-personnel costs for the Contractor's Registration Program. This includes increases in the postage, printing, and office supplies line items.

Comment/Justification:

This increase is approved due to the need to fund non-personnel costs associated with the Contractor's Registration program.

Title: Miscellaneous Non-Personnel Reductions

Budget Amount: ($9,720) **Fund:** General Fund **FTE:** 0.0

Description:

This represents a decrease in funding for miscellaneous non-personnel line items including temporary personnel services and office supplies, and across-the-board reductions in the non-personnel budget.

Comment/Justification:

This decrease is approved due to the limited nature of General Fund resouces.

Title: Increase Position Vacancy Allowance

Budget Amount: ($33,000) **Fund:** General Fund **FTE:** 0.0

Description:

This represents a decrease in funding available to fill vacant positions.

Comment/Justification:

This decrease is approved due to the limited nature of General Fund resources. Rather than eliminating positions, increasing position vacancy allowance will give the department more flexibility with staffing in the long run.

2010 Significant Program Changes

Title: 2010 General Fund Budget Reduction

Budget Amount: ($26,990) **Fund:** General Fund **FTE:** 0.0

Description:

The 2010 General Fund Budget reflects a required across-the-board reduction of 4.8% in order to balance the General Fund. Specific reductions for this program will be addressed in the 2010 Budget Update process.

Comment/Justification:

This decrease is approved due to the limited nature of General Fund resources.

Performance Measures

Performance Objective:

Meet targeted processing time of three days after final review approval of plans.

Unit of Measure:	2008 Target	2008 Actual	2009 Target
Percentage of plans completed within three days for final approval.	70%	81%	70%

Target Results:

The 2008 target was exceeded by 11 percentage points.

Performance Objective:

Scan and route applications, plans, and specifications within two days of plan submittal.

Unit of Measure:	2008 Target	2008 Actual	2009 Target
Percentage of plans scanned and routed within two days of plan submittal.	98%	63%	98%

Target Results:

The 2008 target was not achieved. However, the target appears not met based on the measuring instrument, which is being reviewed for accuracy.

Program 6: Plan Examination

Description: This program reviews applications, plans, and specifications for residential and commercial buildings to ensure code compliance.

Goal: Enforce state-mandated building codes and standards in order to provide a safer community, encourage economic development, and provide excellent customer-oriented services.

Funding Summary:

Operating Budget	2008 Budget	2009 Budget	Change 2008 Budget to 2009	2010 Budget
Personnel Services	$ 585,040	$ 598,280	$ 13,240	$ 586,550
Other Expenses	$ 13,610	$ 16,820	$ 3,210	$ 16,470
Operating Total	$ 598,650	$ 615,100	$ 16,450	$ 603,020
Employee Benefits	$ 219,570	$ 232,330	$ 12,760	$ 232,580
Total	$ 818,220	$ 847,430	$ 29,210	$ 835,600
Total Full-Time Equivalent Positions	$ 8.0	9.0	1.0	9.0

2009 Significant Program Changes

Title: Transfer of a Secretary Position to Plans Examination Program

Budget Amount: $37,510 **Fund:** General Fund **FTE:** 1.0

Description:

This represents the transfer of one Secretary position from the Administration program to the Plans Examination program to provide clerical support.

Comment/Justification:

This transfer is approved due to the need for additional clerical support in the Plans Examination Program.

Title: Miscellaneous Non-Personnel Reductions

Budget Amount: ($1,850) **Fund:** General Fund **FTE:** 0.0

Description:

This represents an across the board reduction and a decrease in funding for miscellaneous non-personnel line items including non-local travel, office supplies, and subscriptions and memberships.

Comment/Justification:

This decrease is approved due to the limited nature of General Fund resources.

Title: Increase Position Vacancy Allowance

Budget Amount: ($33,290) **Fund:** General Fund **FTE:** 0.0

Description:

This represents a decrease in funding available to fill vacant positions.

Comment/Justification:

This decrease is approved due to the limited nature of General Fund resources. Rather than eliminating positions, increasing position vacancy allowance will give the department more flexibility with staffing in the long run.

2010 Significant Program Changes

Title: 2010 General Fund Budget Reduction

Budget Amount: ($30,400) **Fund:** General Fund **FTE:** 0.0

Description:

The 2010 General Fund Budget reflects a required across-the-board reduction of 4.8% in order to balance the General Fund. Specific reductions for this program will be addressed in the 2010 Budget Update process.

Comment/Justification:

This decrease is approved due to the limited nature of General Fund resources.

Performance Measures

Performance Objective:

To maintain a maximum of fifteen working days for completion of all other projects not exceeding $1,000,000 in valuation.

Unit of Measure:	2008 Target	2008 Actual	2009 Target
Percentage of plan reviews completed in fifteen working days or less.	100%	100%	100%

Target Results:

The 2008 target was achieved.

Performance Objective:

To maintain a maximum of ten working days for completion of residential plans with twenty-one or fewer dwellings.

Unit of Measure:	2008 Target	2008 Actual	2009 Target
Percentage of plan reviews completed in ten working days or less.	98%	98%	98%

Target Results:

The 2008 target was achieved.

Program 7: Zoning Plan Review

Description: This program reviews residential and commercial plans for zoning code compliance.

Goal: Enforce the Cincinnati Zoning Code to protect the fabric of Cincinnati neighborhoods and to foster economic development and neighborhood revitalization.

Funding Summary:

Operating Budget	2008 Budget	2009 Budget	Change 2008 Budget to 2009	2010 Budget
Personnel Services	$ 185,960	$ 181,840	$ (4,120)	$ 177,980
Other Expenses	$ 10,070	$ 11,110	$ 1,040	$ 10,880
Operating Total	$ 196,030	$ 192,950	$ (3,080)	$ 188,860
Employee Benefits	$ 69,830	$ 70,640	$ 810	$ 70,600
Total	$ 265,860	$ 263,590	$ (2,270)	$ 259,460
Total Full-Time Equivalent Positions	$ 3.0	4.0	1.0	4.0

2009 Significant Program Changes

Title: Transfer of a Clerk 2 Position to Zoning Plan Review Program

Budget Amount: $34,280 **Fund:** General Fund **FTE:** 1.0

Description:

This General Fund position was moved from the Administration program to Zoning Plan Review program to provide clerical support for this program.

Comment/Justification:

This transfer is approved due to the need for clerical support in the Zoning Plan Review program.

Title: Miscellaneous Non-Personnel Reductions

Budget Amount: ($1,210) **Fund:** General Fund **FTE:** 0.0

Description:

This represents an across-the-board reduction and a decrease in funding for miscellaneous non-personnel line items including sundry contractual services, office supplies, and subscriptions and memberships.

Comment/Justification:

This decrease is approved due to the limited nature of General Fund resources.

Title: Increase Position Vacancy Allowance

Budget Amount: ($12,610) **Fund:** General Fund **FTE:** 0.0

Description:

This represents a decrease in funding available to fill vacant positions.

Comment/Justification:

This decrease is approved due to the limited nature of General Fund resources. Rather than eliminating positions, increasing position vacancy allowance will give the department more flexibility with staffing in the long run.

Title: Program Budget Realignment

Budget Amount: ($27,280) **Fund:** General Fund **FTE:** 0.0

Description:

This represents a decrease in personnel expense in the Zoning Plan Review program due to the retirement of two Zoning Plans Examiners. The department expects to hire both new Zoning Plans Examiners at lower salary levels.

Comment/Justification:

This savings in the Zoning Plan Review program was transferred to the Building Inspections program to provide for increased non-personnel needs.

2010 Significant Program Changes

Title: 2010 General Fund Budget Reduction

Budget Amount: ($9,520) **Fund:** General Fund **FTE:** 0.0

Description:

The 2010 General Fund Budget reflects a required across-the-board reduction of 4.8% in order to balance the General Fund. Specific reductions for this program will be addressed in the 2010 Budget Update process.

Comment/Justification:

This decrease is approved due to the limited nature of General Fund resources.

Performance Measures

Performance Objective:

Complete requests for zoning verification/rebuild letters within three business days.

Unit of Measure:	2008 Target	2008 Actual	2009 Target
Percentage of zoning requests completed in three business days or less.	100%	100%	100%

Target Results:

The 2008 target was achieved.

Performance Objective:

Complete residential plan review in seven days or less.

Unit of Measure:	2008 Target	2008 Actual	2009 Target
Percentage of plan reviews completed in seven days or less.	100%	100%	100%

Target Results:

The 2008 target was achieved.

Program 8: Building Construction Inspections

Description: This program performs all new construction inspections, including HVAC, mechanical, and plumbing.

Goal: To successfully manage the risks associated with the built environment by utilizing the best inspection practices, education, and investigative policing as controlling tools.

Funding Summary:

Operating Budget	2008 Budget	2009 Budget	Change 2008 Budget to 2009	2010 Budget
Personnel Services	$ 1,476,280	$ 1,513,930	$ 37,650	$ 1,474,320
Other Expenses	$ 114,090	$ 152,260	$ 38,170	$ 149,150
Operating Total	$ 1,590,370	$ 1,666,190	$ 75,820	$ 1,623,470
Employee Benefits	$ 560,550	$ 587,810	$ 27,260	$ 584,310
General Fund Overhead	$	$ 3,180	$ 3,180	$ 3,270
Total	$ 2,150,920	$ 2,257,180	$ 106,260	$ 2,211,050
Total Full-Time Equivalent Positions	$ 28.0	29.0	1.0	29.0

2009 Significant Program Changes

Title: Additional Personnel costs related to Contractor Registration Program

Budget Amount: $84,790 **Fund:** General Fund **FTE:** 2.0

Description:

This represents an increase in personnel related to the start of the Contractor Registration program. Funding is provided for salary increases for affected staff and the addition of two Clerk Typist 3 positions to the Building Construction Inspections program.

Comment/Justification:

This increase is approved due to the need for the Building Construction Inspections staff to provide additional services to implement the Contractor Registration program.

Title: Local Travel Non-Personnel Increases

Budget Amount: $29,180 **Fund:** General Fund **FTE:** 0.0

Description:

This represents an increase in funding for local travel non-personnel line item.

Comment/Justification:

This increase is approved due to the need to properly budget for the Department of Planning and Buildings' needs.

Title: Increase in Non-Personnel for Contractor's Registration Program

Budget Amount: $5,680 **Fund:** General Fund **FTE:** 0.0

Description:

This represents an increase in non-personnel costs for the Contractor's Registration Program. This includes increases in the postage, printing, and office supplies line items.

Comment/Justification:

This increase is approved due to the need to fund non-personnel costs associated with the Contractor's Registration program.

Title: Decrease in Non-Personnel

Budget Amount: ($6,310) **Fund:** General Fund **FTE:** 0.0

Description:

This represents an across-the-board reduction in the non-personnel budget and a decrease in the temporary services budget.

Comment/Justification:

This decrease is approved due to the limited nature of General Fund resources.

Title: Transfer of a Clerk Typist 3 to the Elevator Inspections Program

Budget Amount: ($37,390) **Fund:** General Fund **FTE:** -1.0

Description:

This represents the transfer of a Clerk Typist 3 position from the Building Construction Inspections program to the Elevator Inspections program. This will provide for additional clerical support needed in the Elevator Inspections program.

Comment/Justification:

This transfer is approved due to the need for additional clerical support in the Elevator Inspection program.

Title: Increase Position Vacancy Allowance

Budget Amount: ($53,480) **Fund:** General Fund **FTE:** 0.0

Description:

This represents a decrease in funding available to fill vacant positions.

Comment/Justification:

This decrease is approved due to the limited nature of General Fund resources. Rather than eliminating positions, increasing position vacancy allowance will give the department more flexibility with staffing in the long run.

2010 Significant Program Changes

Title: 2010 General Fund Budget Reduction

Budget Amount: ($79,900) **Fund:** General Fund **FTE:** 0.0

Description:

The 2010 General Fund Budget reflects a required across-the-board reduction of 4.8% in order to balance the General Fund. Specific reductions for this program will be addressed in the 2010 Budget Update process.

Comment/Justification:

This decrease is approved due to the limited nature of General Fund resources.

Performance Measures

Performance Objective:

To perform five new construction inspections, per inspector, per day.

Unit of Measure:	2008 Target	2008 Actual	2009 Target
Percentage of inspectors performing five new construction inspections per day.	100%	100%	100%

Target Results:

The 2008 target was achieved.

Performance Objective:

To respond to all building, plumbing, and mechanical complaints within two business days.

Unit of Measure:	2008 Target	2008 Actual	2009 Target
Percentage of complaints responded to within two business days.	100%	100%	100%

Target Results:

The 2008 target was achieved.

Performance Objective:

To respond to all mechanical inspection requests within 48 hours.

Unit of Measure:	2008 Target	2008 Actual	2009 Target
Percentage of mechanical inspections performed within 48 hours of request.	99%	99%	99%

Target Results:

The 2008 target was achieved.

Program 9: Elevator Inspection

Description: This program provides for the inspection of all elevators, escalators, and other assorted equipment within the City of Cincinnati.

Goal: Protect the public safety as it relates to lifts, elevators, and escalators.

Funding Summary:

Operating Budget	2008 Budget	2009 Budget	Change 2008 Budget to 2009	2010 Budget
Personnel Services	$ 404,330	$ 353,750	$ (50,580)	$ 344,060
Other Expenses	$ 40,250	$ 37,650	$ (2,600)	$ 36,890
Operating Total	$ 444,580	$ 391,400	$ (53,180)	$ 380,950
Employee Benefits	$ 152,660	$ 136,780	$ (15,880)	$ 135,820
Total	$ 597,240	$ 528,180	$ (69,060)	$ 516,770
Total Full-Time Equivalent Positions	$ 8.0	7.0	(1.0)	7.0

2009 Significant Program Changes

Title: Transfer of a Clerk Typist 3 to the Elevator Inspections Program

Budget Amount: $37,390 **Fund:** General Fund **FTE:** 1.0

Description:

This represents the transfer of a Clerk Typist 3 position from the Building Construction Inspections program to the Elevator Inspections program. This will provide for additional clerical support needed in the Elevator Inspections program.

Comment/Justification:

This transfer is approved due to the need for additional clerical support in the Elevator Inspection program.

Title: Miscellaneous Non-Personnel Reductions

Budget Amount: ($4,120) **Fund:** General Fund **FTE:** 0.0

Description:

This represents an across-the-board reduction and a decrease in funding for miscellaneous non-personnel line items including postage, non-local travel, training, printing, office supplies, and subscriptions and memberships.

Comment/Justification:

This decrease is approved due to the limited nature of General Fund resources.

Title: Increase Position Vacancy Allowance

Budget Amount: ($26,180) **Fund:** General Fund **FTE:** 0.0

Description:

This represents a decrease in funding available to fill vacant positions.

Comment/Justification:

This decrease is approved due to the limited nature of General Fund resources. Rather than eliminating positions, increasing position vacancy allowance will give the department more flexibility with staffing in the long run.

Title: Elimination of a Clerk Typist 3 Position

Budget Amount: ($32,320) **Fund:** General Fund **FTE:** -1.0

Description:

This represents the elimination of one Clerk Typist 3 position in the Elevator Inspection program. This decrease is necessary to offset the addition of one Administrative Specialist position in the Administration program.

Comment/Justification:

This decrease is approved due to the need to transfer funding to support the Administrative Specialist position in the Administration program.

Title: Eliminate one Inspector 1 position

Budget Amount: ($48,610) **Fund:** General Fund **FTE:** -1.0

Description:

This represents the elimination of one Inspector 1 position in the Elevator's program. The department eliminated this position in lieu of eliminating the Administrative Specialist in the Administration Program.

Comment/Justification:

This reduction is necessary due to the limited nature of General Fund resources.

2010 Significant Program Changes

Title: 2010 General Fund Budget Reduction

Budget Amount: ($19,210) **Fund:** General Fund **FTE:** 0.0

Description:

The 2010 General Fund Budget reflects a required across-the-board reduction of 4.8% in order to balance the General Fund. Specific reductions for this program will be addressed in the 2010 Budget Update process.

Comment/Justification:

This decrease is approved due to the limited nature of General Fund resources.

Performance Measures

Performance Objective:

Perform plan exam functions and inspections for new installations, modernizations, and repairs of elevators, escalators, and other assorted equipment.

Unit of Measure:	2008 Target	2008 Actual	2009 Target
Percentage of inspections completed within one day of a request for permits issued for all new elevators, escalators and other assorted equipment.	100%	100%	100%

Target Results:

The 2008 target was achieved.

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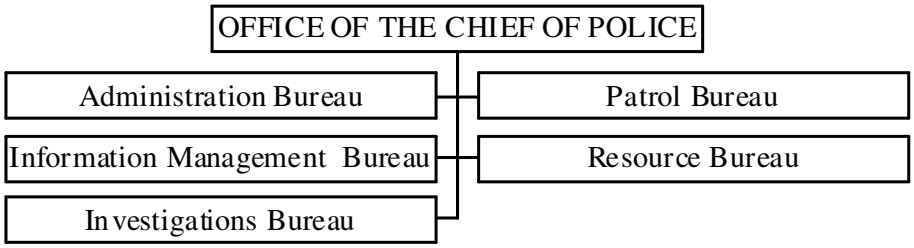
Police

Mission: The Cincinnati Police Department will develop personnel and manage resources to promote effective partnerships with the community to improve the quality of life through the delivery of fair and impartial police services while maintaining an atmosphere of respect for human dignity.



DEPARTMENT BUDGET SUMMARY

	2007 Budget	2008 Budget	2009 Budget	Change 2008 Budget to 2009	2010 Budget
Operating Budget					
Personnel Services	$ 90,329,160	$ 90,852,390	$ 89,289,040	$ (1,563,350)	$ 93,613,760
Other Expenses	$ 14,070,070	$ 14,445,670	$ 14,328,680	$ (116,990)	$ 14,068,750
Operating Total	$ 104,399,230	$ 105,298,060	$ 103,617,720	$ (1,680,340)	$ 107,682,510
Employee Benefits	$ 33,395,650	$ 33,791,170	$ 34,330,320	$ 539,150	$ 36,783,680
Debt Service	$ 269,980	$ 269,980	$ 269,980	$ -	$ 269,980
Total	$ 138,064,860	$ 139,359,210	$ 138,218,020	$ (1,141,190)	$ 144,736,170
Capital Projects	$ 50,000	$ 205,000	$ 2,901,500	$ 2,696,500	$
Consolidated Plan Projects	$ 100,000	$ 100,000	$	$ (100,000)	$
Program Revenue	$ 2,069,300	$ 1,565,000	$	$ (1,565,000)	$
Total Full-Time Equivalent Positions	$ 1422.5	1430.5	1429.5	(1.0)	1429.5

DEPARTMENT PROGRAMS:

1. Public Safety
2. Community Partnerships
3. Personnel Development
4. Resource Management
5. Technological Advancement

PROGRAM SUMMARIES

Program 1: Public Safety

Description: Public Safety is the primary focus of the Police Department and includes reducing crime, disaster planning, and homeland security.

Goal: Make Cincinnati safer by utilizing resources and strategies to reduce traffic violations and congestion, reduce violent crime and vice, apprehend fugitives, and to prevent, protect, and recover from terrorist attacks, natural disasters, and hazardous events.

Funding Summary:

Operating Budget	2008 Budget	2009 Budget	Change 2008 Budget to 2009	2010 Budget
Personnel Services	$ 84,020,060	$ 80,138,780	$ (3,881,280)	$ 83,746,660
Other Expenses	$ 13,689,720	$ 12,321,590	$ (1,368,130)	$ 12,091,880
Operating Total	$ 97,709,780	$ 92,460,370	$ (5,249,410)	$ 95,838,540
Employee Benefits	$ 31,214,800	$ 30,758,680	$ (456,120)	$ 32,852,930
Debt Service	$ 269,980	$ 269,980	$ -	$ 269,980
Total	$129,194,560	$ 123,489,030	$ (5,705,530)	$ 128,961,450
Capital Projects	$ 55,000	$ 2,901,500	$ 2,846,500	$
Consolidated Plan Projects	$ 100,000	$	$ (100,000)	$
Total Full-Time Equivalent Positions	$ 1321.6	1290.7	(30.9)	1290.7

2009 Significant Program Changes

Title: Payments To Hamilton County For City Code Violation For Inmates

Budget Amount: $150,000 **Fund:** General Fund **FTE:** 0.0

Description:

The City of Cincinnati is in agreement to pay Hamilton County for the incarceration of city arrestees sent to the county jail.

Comment/Justification:

This funding is approved due to the projected costs under the agreement with Hamilton County.

Title: Heritage Event Overtime

Budget Amount: $75,710 **Fund:** General Fund **FTE:** 0.0

Description:

This funding would provide overtime funding for the City Council designated heritage events. These events include the St. Patrick's Day Parade, Opening Day Parade, Juneteenth, and the Black Family Reunion.

Comment/Justification:

This funding is approved to implement the City Council's special events policy.

Title: Increase Position Vacancy Allowance

Budget Amount: ($199,380) **Fund:** General Fund **FTE:** 0.0

Description:

This represents a decrease in funding available to fill vacant positions.

Comment/Justification:

This decrease is approved due to the limited nature of General Fund resources. Rather than eliminating positions, increasing position vacancy allowance will give the department more flexibility with staffing in the long run.

Title: Decrease in Fuel Budget

Budget Amount: ($399,800) **Fund:** General Fund **FTE:** 0.0

Description:

This represents a reduction in the anticipated fuel budget for 2009.

Comment/Justification:

This decrease is approved due to the anticipated decrease in fuel costs in 2009.

Title: Decrease in Non-Personnel

Budget Amount: ($645,720) **Fund:** General Fund **FTE:** 0.0

Description:

This represents both an across-the-board and a targeted reduction in the non-personnel budget.

Comment/Justification:

This decrease is approved due to the limited nature of General Fund resources.

Title: Program Budget Realignment

Budget Amount: ($1,679,730) **Fund:** General Fund **FTE:** -30.9

Description:

The variances in personnel and non-personnel services for this program budget are partially related to the department better aligning actual personnel and non-personnel expenses with the appropriate programs in 2009. As the department continues to gain comfort with program budgeting, variances of this nature should be more limited. The decrease in FTE in this program is partially offset by the addition of three new positions: two Emergency Services Dispatch Supervisors and one Administrative Specialist.

Comment/Justification:

This realignment is approved to better align expenses with the appropriate program.

Title: Decrease Police Visibility Overtime

Budget Amount: ($1,726,650) **Fund:** General Fund **FTE:** 0.0

Description:

This reduction would eliminate $1,726,650 in Police Visibility Overtime (PVO) from the Police Department's Budget..

Comment/Justification:

This decrease in funding is approved; however, this money in the General Fund Carryover can be spent by the Police Department with no further approvals provided that it is used specifically for the Police Visibility Overtime.

Title: 911 Cell Phone Fee Reimbursement

Budget Amount: ($3,150,000) **Fund:** 911 Cell Phone Fees **FTE:** 0.0

Description:

This decrease represents a reimbursement of City expenses for Public Safety Answering Points as allowed in Section 4931.65(A)(1) of the Ohio Revised Code.

Comment/Justification:

This reimbursement is approved to cover Public Safety Answering Point expenses for 2009.

2010 Significant Program Changes

Title: Elimination of 911 Cell Phone Fee Reimbursement

Budget Amount: $3,250,560 **Fund:** General Fund **FTE:** 0.0

Description:

This increase represents an adjustment to provide for the elimination of the 911 Cell Phone Fee reimbursement, which was only funded one-time in 2009.

Comment/Justification:

This adjustment is approved due to the elimination of the 911 Cell Phone Fee as of December 31, 2008.

Title: 2009 Recruit Class Continued

Budget Amount: $2,141,540 **Fund:** General Fund **FTE:** 0.0

Description:

This represents the balance of the cost for the 2009 recruit class of 60 which would continue into 2010.

Comment/Justification:

This increase in funding is approved.

Title: Supervisor Double Fills

Budget Amount: $510,000 **Fund:** General Fund **FTE:** 0.0

Description:

This funding would allow for the promotion of approximately 50 individuals in or into supervisory positions to double fill those positions in anticipation of retirements in 2011. This is part of the department's sucession planning to prepare for the large number of retirements expected when the Deferred Retirement Option Program reaches eight years in early 2011.

Comment/Justification:

This funding is approved to address the retirements due to the Deferred Retirement Option Program.

Title: 2010 Recruit Class

Budget Amount: $338,140 **Fund:** General Fund **FTE:** 0.0

Description:

This increase represents funding for one recruit class of 60 to start in May 2010.

Comment/Justification:

This increase in funding is approved.

Title: 2010 General Fund Budget Reduction

Budget Amount: ($4,791,080) **Fund:** General Fund **FTE:** 0.0

Description:

The 2010 General Fund Budget reflects a required across-the-board reduction of 4.8% in order to balance the General Fund. Specific reductions for this program will be addressed in the 2010 Budget Update process.

Comment/Justification:

This decrease is approved due to the limited nature of General Fund resources.

Explanation of Capital Projects

The Capital Budget for the Public Safety Program totals $2,901,500 in 2009. Capital Projects include the Computer Aided Dispatch Replacement, Total Containment Steel Funnel Trap, Target Range Baffle System, and Steel Pole Barn Overhead Protection. The Computer Aided Dispatch Replacement project totals $2.4 million and will replace communication equipment that receives, dispatches, and tracks emergency calls received for both Police and Fire response. This funding replaces prior year resources for this project that were transferred for other purposes.

Performance Measures

Performance Objective:

IMPROVE PATROL FUNCTION - Utilize personnel, resources, and information analysis to improve the Patrol Function in order to optimize deployment, response time, and traffic safety.

Unit of Measure:	2008 Target	2008 Actual	2009 Target
Percentage reduction in Auto Accidents.	2%	0%	2%

Target Results:

The 2008 target was not achieved. While the number of auto accidents remained statistically unchanged, there was a nine percent decrease in injuries resulting from auto accidents. The department achieved a 13.2 percent decrease in response time and a 79 percent success rate in resolving Community Problem Oriented Policing (CPOP) problems exhibiting the department's continued commitment to CPOP.

Performance Objective:

REDUCE CRIME - Implement strategies including the formation/continuation of partnerships and emphasis on enforcement, prior offenders, and offenses using firearms that will facilitate in the reduction of overall crime and specifically violent crime.

Unit of Measure:	2008 Target	2008 Actual	2009 Target
Percentage reduction in violent crime from prior year.	5%	-11.8%	5%

Target Results:

The 2008 target was not achieved. Violent Crime includes Homicide, Rape, Robbery, and Aggravated Assault. Violent Crime increased 11.8 percent including a 9.2 percent increase in homicides and a 15.2 percent increase in robbery. While the Cincinnat Initiative to Reduce Violence (CIRV) has had success with group related homicides, the Department is working on ways to reduce baby deaths and deaths attributable to domestic violence. The Department is focusing on enhanced robbery prevention and investigation efforts in an attempt to reduce robberies.

Performance Objective:

REDUCE ILLEGAL DRUG TRAFFICKING - Utilize new organization structure, partnerships, and techniques to reduce illegal drug trafficking.

Unit of Measure:	2008 Target	2008 Actual	2009 Target
Percentage reduction from prior year in calls for service related to drug offenses.	2%	12.2%	2%

Target Results:

The 2008 target was exceeded by 10.2 percentage points. The Department implemented problem solving initiatives, targeted midlevel offenders, and utilized vehicle impoundments and civil fines in addition to criminal charges to address drug trafficking. These measures along with aggressive anti-drug education programs resulted in a reduction in excess of the target.

Performance Objective:

REDUCE NUMBER OF WANTED FUGITIVES IN COMMUNITY - Establish/continue partnerships to solicit and share information in order to reduce the number of wanted fugitives in the community.

Unit of Measure:	2008 Target	2008 Actual	2009 Target
Percentage reduction in outstanding felony warrants.	2%	3.8%	2%

Target Results:

The 2008 target was exceeded by 1.8 percentage points.

Performance Objective:

REDUCE VICE RELATED OFFENSES - Utilize civil penalties, reverse prostitution stings and liquor license enforcement to reduce vice related offenses and increase neighborhood peace and safety.

Unit of Measure:	2008 Target	2008 Actual	2009 Target
Percentage reduction in complaints for prostitution from prior year.	3.5%	39.9%	3.5%

Target Results:

The 2008 target was exceeded by 36.4 percentage points. The Department partnered with Union Bethel in the Off the Streets Program, a problem-solving initiative to reduce supply and demand while utilizing saturation patrols and prostitution stings with vehicle impoundments and civil fines in addition to criminal sanctions to combat prostitution resulting in a reduction significantly above target.

Program 2: Community Partnerships

Description: Community Partnerships is directed at strengthening the community's role in safety and the on-going improvement of Police/Community relationships.

Goal: This program is directed at strengthening the community's role in safety and on-going improvement of Police/Community relationships.

Funding Summary:

Operating Budget	2008 Budget	2009 Budget	Change 2008 Budget to 2009	2010 Budget
Personnel Services	$ 757,910	$ 2,587,660	$ 1,829,750	$ 2,513,070
Other Expenses	$ 840	$ 22,460	$ 21,620	$ 22,000
Operating Total	$ 758,750	$ 2,610,120	$ 1,851,370	$ 2,535,070
Employee Benefits	$ 285,600	$ 1,010,390	$ 724,790	$ 1,001,870
Total	$ 1,044,350	$ 3,620,510	$ 2,576,160	$ 3,536,940
Total Full-Time Equivalent Positions	$ 14.0	40.6	26.6	40.6

2009 Significant Program Changes

Title: Program Budget Realignment

Budget Amount: $1,841,210 **Fund:** General Fund **FTE:** 26.6

Description:

The variances in personnel and non-personnel services for this program budget are partially related to the department better aligning actual personnel and non-personnel expenses with the appropriate programs in 2009. As the department continues to gain comfort with program budgeting, variances of this nature should be more limited.

Comment/Justification:

This realignment is approved to better align expenses with the appropriate program.

Title: Increase Position Vacancy Allowance

Budget Amount: ($4,470) **Fund:** General Fund **FTE:** 0.0

Description:

This represents a decrease in funding available to fill vacant positions.

Comment/Justification:

This decrease is approved due to the limited nature of General Fund resources. Rather than eliminating positions, increasing position vacancy allowance will give the department more flexibility with staffing in the long run.

2010 Significant Program Changes

Title: 2010 General Fund Budget Reduction

Budget Amount: ($127,820) **Fund:** General Fund **FTE:** 0.0

Description:

The 2010 General Fund Budget reflects a required across-the-board reduction of 4.8% in order to balance the General Fund. Specific reductions for this program will be addressed in the 2010 Budget Update process.

Comment/Justification:

This decrease is approved due to the limited nature of General Fund resources.

Performance Measures

Performance Objective:

AUGMENT POLICE-COMMUNITY INVOLVEMENT IN PROBLEM SOLVING PROJECTS - Increase citizen participation in public safety by expanding community involvement in Courtwatch, and CPOP programs and increase Police-Citizen communication.

Unit of Measure:	2008 Target	2008 Actual	2009 Target
Percentage of community problems resolved.	50%	58%	50%

Target Results:

The 2008 target was exceeded by eight percentage points.

Performance Objective:

ENHANCE PUBLIC EDUCATION ON POLICE OPERATIONS - Improve Community/Police relationships by expanding educational efforts for public understanding of Police Operations.

Unit of Measure:	2008 Target	2008 Actual	2009 Target
Percentage increase in Citizen positive feedback forms.	10%	-13%	10%

Target Results:

The 2008 target was not achieved. However, 2008 was the best in the Department's recent history in developing positive community relations. In addition to serving our citizens, we hosted national and international conferences and guests and received rave reviews for our efforts. In the future, we will have to be more proactive in distributing contact cards to citizens we have had a positive contact with.

Program 3: Personnel Development

Description: The Personnel Development program recognizes that the men and women of the Cincinnati Police Department are its most valuable resource and strives to develop and manage that resource to promote service excellence.

Goal: The goal of the Personnel Development program is to insure the department's standards for professionalism and efficiency are maintained or expanded.

Funding Summary:

Operating Budget	2008 Budget	2009 Budget	Change 2008 Budget to 2009	2010 Budget
Personnel Services	$ 3,514,820	$ 3,836,210	$ 321,390	$ 4,700,260
Other Expenses	$ 253,690	$ 1,233,740	$ 980,050	$ 1,218,410
Operating Total	$ 3,768,510	$ 5,069,950	$ 1,301,440	$ 5,918,670
Employee Benefits	$ 1,326,720	$ 1,498,110	$ 171,390	$ 1,873,810
Total	$ 5,095,230	$ 6,568,060	$ 1,472,830	$ 7,792,480
Total Full-Time Equivalent Positions	$ 50.6	54.2	3.6	54.2

2009 Significant Program Changes

Title: 2009 Recruit Class

Budget Amount: $659,350 **Fund:** General Fund **FTE:** 0.0

Description:

This increase represents funding for one recruit class for 2009 of 60 members which would begin in September.

Comment/Justification:

This increase in funding is approved.

Title: Program Budget Realignment

Budget Amount: $400,670 **Fund:** General Fund **FTE:** 3.6

Description:

The variances in personnel and non-personnel services for this program budget are due to the department better aligning actual personnel and non-personnel expenses with the appropriate program in 2009. As the department continues to gain comfort with program budgeting, variances of this nature should not occur.

Comment/Justification:

This realignment is approved to better align expenses with the appropriate program.

Title: Increase Position Vacancy Allowance

Budget Amount: ($18,000) **Fund:** General Fund **FTE:** 0.0

Description:

This represents a decrease in funding available to fill vacant positions.

Comment/Justification:

This decrease is approved due to the limited nature of General Fund resources. Rather than eliminating positions, increasing position vacancy allowance will give the department more flexibility with staffing in the long run.

Title: Decrease in Non-Personnel

Budget Amount: ($73,380) **Fund:** General Fund **FTE:** 0.0

Description:

This represents both an across-the-board and a targeted reduction in the non-personnel budget.

Comment/Justification:

This decrease is approved due to the limited nature of General Fund resources.

2010 Significant Program Changes

Title: 2010 Recruit Class

Budget Amount: $1,118,510 **Fund:** General Fund **FTE:** 0.0

Description:

This increase represents funding for one recruit class of 60 to start in May 2010.

Comment/Justification:

This increase in funding is approved.

Title: 2009 Recruit Class Continued

Budget Amount: $587,410 **Fund:** General Fund **FTE:** 0.0

Description:

This represents the balance of the cost for the 2009 recruit class of 60 which would continue into 2010.

Comment/Justification:

This increase in funding is approved.

Title: 2010 General Fund Budget Reduction

Budget Amount: ($293,240) **Fund:** General Fund **FTE:** 0.0

Description:

The 2010 General Fund Budget reflects a required across-the-board reduction of 4.8% in order to balance the General Fund. Specific reductions for this program will be addressed in the 2010 Budget Update process.

Comment/Justification:

This decrease is approved due to the limited nature of General Fund resources.

Performance Measures

Performance Objective:

CREATE A MORE EFFICIENT WORK FORCE -Utilize training, cross-training, evaluation, and communication to facilitate organizational changes directed at continued improvement in department efficiency.

Unit of Measure:	2008 Target	2008 Actual	2009 Target
Percentage of recruits successfully completing probation.	95%	99%	95%

Target Results:

The 2008 target was exceeded by four percentage points.

Performance Objective:

INCREASE PROFESSIONAL STANDARD - Facilitate and encourage department members to increase professionalism through completion of certification and higher education programs.

Unit of Measure:	2008 Target	2008 Actual	2009 Target
Percentage of CALEA professional standards obtained.	100%	100%	100%

Target Results:

The 2008 target was achieved.

Program 4: Resource Management

Description: Resource Management includes the cost of routine financial and asset management but strives to go beyond routine functions to seek new or increased funding or savings in the search for service excellence.

Goal: The goal of Resource Management is to secure, allocate, and account for the financial and material resources necessary for department operations. This includes strategies to reduce costs and increase funding from outside sources.

Funding Summary:

Operating Budget	2008 Budget	2009 Budget	Change 2008 Budget to 2009	2010 Budget
Personnel Services	$ 1,743,460	$ 1,688,310	$ (55,150)	$ 1,641,770
Other Expenses	$ 33,790	$ 193,640	$ 159,850	$ 190,570
Operating Total	$ 1,777,250	$ 1,881,950	$ 104,700	$ 1,832,340
Employee Benefits	$ 656,470	$ 658,620	$ 2,150	$ 652,500
Total	$ 2,433,720	$ 2,540,570	$ 106,850	$ 2,484,840
Program Revenue	$ 1,565,000	$	$ (1,565,000)	$
Total Full-Time Equivalent Positions	$ 31.8	28.4	(3.4)	28.4

2009 Significant Program Changes

Title: Program Budget Realignment

Budget Amount: $295,380 **Fund:** General Fund **FTE:** 0.6

Description:

The variances in personnel and non-personnel services for this program budget are partially related to the department better aligning actual personnel and non-personnel expenses with the appropriate programs in 2009. As the department continues to gain comfort with program budgeting, variances of this nature should be more limited.

Comment/Justification:

This realignment is approved to better align expenses with the appropriate program.

Title: Decrease in Non-Personnel

Budget Amount: ($2,240) **Fund:** General Fund **FTE:** 0.0

Description:

This represents an across-the-board reduction in the non-personnel budget.

Comment/Justification:

This decrease is approved due to the limited nature of General Fund resources.

Title: Increase Position Vacancy Allowance

Budget Amount: ($27,090) **Fund:** General Fund **FTE:** 0.0

Description:

This represents a decrease in funding available to fill vacant positions.

Comment/Justification:

This decrease is approved due to the limited nature of General Fund resources. Rather than eliminating positions, increasing position vacancy allowance will give the department more flexibility with staffing in the long run.

Title: Transfer of False Alarm Unit to the Law Department

Budget Amount: ($191,690) **Fund:** General Fund **FTE:** -4.0

Description:

This reduction would transfer three positions (Clerk Typist 3, Accountant and Accounting Technician 3) from the Police Department to the Law Department. A fourth position (Accounting Technician 3) is to be eliminated as part of projected operational efficiencies from transfering the City's False Alarm Unit operations to the Law Department.

Comment/Justification:

This transfer and elimination is approved due to the limited nature of General Fund resources.

2010 Significant Program Changes

Title: 2010 General Fund Budget Reduction

Budget Amount: ($91,450) **Fund:** General Fund **FTE:** 0.0

Description:

The 2010 General Fund Budget reflects a required across-the-board reduction of 4.8% in order to balance the General Fund. Specific reductions for this program will be addressed in the 2010 Budget Update process.

Comment/Justification:

This decrease is approved due to the limited nature of General Fund resources.

Performance Measures

Performance Objective:

INCREASE ASSETS AND REDUCE COSTS - Increase revenues generated by department activities, decrease department costs and find alternative funding sources.

Unit of Measure:	2008 Target	2008 Actual	2009 Target
Percentage increase in total of revenue and outside funding secured.	10%	20%	10%

Target Results:

The 2008 target was exceeded by ten percentage points. The increase in revenue for 2008 was primarily due to a significant increase in the asset forfeiture funds received and a slight increase in the revenue from impound fees.

Program 5: Technological Advancement

Description: Technological Advancement acknowledges the importance of technology to the Police Department and identifies the magnitude of the investment the department is making in technology.

Goal: The Police Department strives to utilize technology to improve public safety and enhance public service while balancing cost to insure efficiency.

Funding Summary:

Operating Budget	2008 Budget	2009 Budget	Change 2008 Budget to 2009	2010 Budget
Personnel Services	$ 816,140	$ 1,038,080	$ 221,940	$ 1,012,000
Other Expenses	$ 467,630	$ 557,250	$ 89,620	$ 545,890
Operating Total	$ 1,283,770	$ 1,595,330	$ 311,560	$ 1,557,890
Employee Benefits	$ 307,580	$ 404,520	$ 96,940	$ 402,570
Total	$ 1,591,350	$ 1,999,850	$ 408,500	$ 1,960,460
Capital Projects	$ 150,000	$	$ (150,000)	$
Total Full-Time Equivalent Positions	$ 12.5	15.6	3.1	15.6

2009 Significant Program Changes

Title: Program Budget Realignment

Budget Amount: $312,350 **Fund:** General Fund **FTE:** 3.1

Description:

The variances in personnel and non-personnel services for this program budget are partially related to the department better aligning actual personnel and non-personnel expenses with the appropriate programs in 2009. As the department continues to gain comfort with program budgeting, variances of this nature should be more limited.

Comment/Justification:

This realignment is approved to better align expenses with the appropriate program.

Title: Decrease in Non-Personnel

Budget Amount: ($7,220) **Fund:** General Fund **FTE:** 0.0

Description:

This represents an across-the-board reduction in the non-personnel budget.

Comment/Justification:

This decrease is approved due to the limited nature of General Fund resources.

Title: Transfer of False Alarm Unit to the Law Department

Budget Amount: ($9,870) **Fund:** General Fund **FTE:** 0.0

Description:

This reduction will transfer non-personnel funding from the Police Department to the Law Department, which will now be responsible for the City's False Alarm Unit.

Comment/Justification:

This transfer is approved in order to transfer the False Alarm function to the Law Department.

Title: Increase Position Vacancy Allowance

Budget Amount: ($18,100) **Fund:** General Fund **FTE:** 0.0

Description:

This represents a decrease in funding available to fill vacant positions.

Comment/Justification:

This decrease is approved due to the limited nature of General Fund resources. Rather than eliminating positions, increasing position vacancy allowance will give the department more flexibility with staffing in the long run.

2010 Significant Program Changes

Title: 2010 General Fund Budget Reduction

Budget Amount: ($78,540) **Fund:** General Fund **FTE:** 0.0

Description:

The 2010 General Fund Budget reflects a required across-the-board reduction of 4.8% in order to balance the General Fund. Specific reductions for this program will be addressed in the 2010 Budget Update process.

Comment/Justification:

This decrease is approved due to the limited nature of General Fund resources.

Performance Measures

Performance Objective:

DEVELOP TECHNOLOGY FOR MORE EFFICIENT DAILY OPERATIONS - Implement solutions for technology issues in daily operations.

Unit of Measure:	2008 Target	2008 Actual	2009 Target
Percentage of paper process eliminated or replaced with electronic data collection.	10%	9%	10%

Target Results:

The 2008 target was not achieved due to the department gradually implementing this performance measure in 2008.

Performance Objective:

UTILIZE TECHNOLOGICAL ADVANCES FOR PUBLIC SAFETY - Implement innovative programs utilizing technology to improve public safety such as surveillance cameras, information websites, and cellular identification.

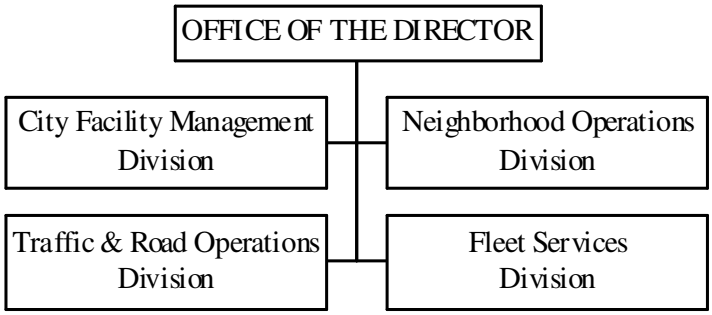
Unit of Measure:	2008 Target	2008 Actual	2009 Target
Percentage completion of the Real Time Crime Center Project.	10%	20%	10%

Target Results:

The 2008 target was exceeded by ten percentage points. The Police Department is continuing progress in the development of a Real Time Crime Center.

Public Services

Mission: The mission of the Public Services Department is to be a public service organization that promotes partnership of City employees with local neighborhood residents and businesses, delivers the most economical service, solves problems, provides our citizens with the highest quality of service and leadership, and provides a clean, safe, reliable, and productive environment for City workers.



DEPARTMENT BUDGET SUMMARY

Operating Budget	2007 Budget	2008 Budget	2009 Budget	Change 2008 Budget to 2009	2010 Budget
Personnel Services	$ 18,695,050	$ 18,032,320	$ 17,532,320	$ (500,000)	$ 17,298,110
Other Expenses	$ 17,916,730	$ 18,527,570	$ 18,621,580	$ 94,010	$ 17,139,300
Equipment	$ 35,550	$ 36,520	$ 37,470	$ 950	$ 38,260
Operating Total	$ 36,647,330	$ 36,596,410	$ 36,191,370	$ (405,040)	$ 34,475,670
Employee Benefits	$ 7,783,840	$ 8,337,480	$ 8,507,600	$ 170,120	$ 8,643,560
General Fund Overhead	$ 301,140	$ 337,550	$ 318,620	$ (18,930)	$ 322,110
Debt Service	$ 0	$ 210,980	$ 105,480	$ (105,500)	$ 105,480
Total	$ 44,732,310	$ 45,482,420	$ 45,123,070	$ (359,350)	$ 43,546,820
Internal Service Funds	$ 670	$ 14,188,890	$ 14,831,670	$ 642,780	$ 15,233,520
Capital Projects	$ 4,958,700	$ 11,405,300	$ 12,031,800	$ 626,500	$ 10,958,500
Consolidated Plan Projects	$ 176,000	$ 160,000	$ 585,000	$ 425,000	$ 585,000
Program Revenue	$ 18,318,960	$ 15,966,450	$ 19,141,940	$ 3,175,490	$ 19,141,940
Total Full-Time Equivalent Positions	$ 508.5	571.8	545.8	(26.0)	540.8

DEPARTMENT PROGRAMS:

1. Director's Office
2. Traffic Control, Pavement & Structure Mainten
3. Waste Collections
4. Neighborhood Investment Services
5. Property Management
6. Fleet Services
7. Winter Maintenance
8. Energy Management
9. Environmental Management

PROGRAM SUMMARIES

Program 1: Director's Office

Description: This project provides administrative support to the Public Services Department including human resources, accounting, safety, and communications.

Goal: To promote service excellence through effective administration, structured processes, and improved management systems.

Funding Summary:

Operating Budget	2008 Budget	2009 Budget	Change 2008 Budget to 2009	2010 Budget
Personnel Services	$ 719,060	$ 562,760	$ (156,300)	$ 558,850
Other Expenses	$ 191,870	$ 225,030	$ 33,160	$ 223,490
Equipment	$ 5,700	$ 5,790	$ 90	$ 5,670
Operating Total	$ 916,630	$ 793,580	$ (123,050)	$ 788,010
Employee Benefits	$ 289,050	$ 230,670	$ (58,380)	$ 233,060
General Fund Overhead	$ 18,620	$ 18,990	$ 370	$ 14,130
Total	$ 1,224,300	$ 1,043,240	$ (181,060)	$ 1,035,200
Total Full-Time Equivalent Positions	$ 11.0	10.0	(1.0)	10.0

2009 Significant Program Changes

Title: Decrease in Non-Personnel

Budget Amount: ($2,100) **Fund:** General Fund **FTE:** 0.0

Description:

This represents an across-the-board reduction in the non-personnel budget.

Comment/Justification:

This decrease is approved due to the limited nature of General Fund resources.

Title: Increase Position Vacancy Allowance

Budget Amount: ($14,410) **Fund:** General Fund **FTE:** 0.0

Description:

This represents a decrease in funding available to fill vacant positions.

Comment/Justification:

This decrease is approved due to the limited nature of General Fund resources. Rather than eliminating positions, increasing the position vacancy allowance will give the department more flexibility with staffing in the long run.

Title: Administrative Costs

Budget Amount: ($20,770) **Fund:** General Fund **FTE:** 0.0

Description:

This represents a reduction in administrative costs associated with servicing programs recommended for reduction.

Comment/Justification:

This reduction is approved due to the limited nature of General Fund resources. This reduction would eliminate non-local travel and training, reduce discretionary telephone lines, and restrict all but absolutely necessary expenditures.

Title: Director's Office Reimbursement

Budget Amount: ($22,860) **Fund:** General Fund **FTE:** 0.0

Description:

The Director's Office will increase reimbursements for employee services expenses to the Income Tax-Infrastructure Fund 302.

Comment/Justification:

This reimbursement of expenses is approved due to the limited nature of General Fund resources.

Title: Elimination of a Computer Analyst Position

Budget Amount: ($72,740) **Fund:** General Fund **FTE:** -1.0

Description:

This represents a decrease due to a Senior Computer Analyst position being eliminated.

Comment/Justification:

This position elimination is approved due to the limited nature of General Fund resources.

2010 Significant Program Changes

Title: 2010 General Fund Budget Reduction

Budget Amount: ($28,010) **Fund:** General Fund **FTE:** 0.0

Description:

The 2010 General Fund Budget reflects a required across-the-board reduction of 4.8% in order to balance the General Fund. Specific reductions for this program will be addressed in the 2010 Budget Update process.

Comment/Justification:

This decrease is approved due to the limited nature of General Fund resources.

Performance Measures

Performance Objective:

Achieve a citizens' satisfaction rating of good or better for 75% of the services provided by the department in the next Citizen Attitude Survey through increased service efficiency.

Unit of Measure:	2008 Target	2008 Actual	2009 Target
Customer satisfaction rating of "good" or " very good" by 75% or more of citizens surveyed.	75%	N/A	N/A

Target Results:

In recent years, the Citizens Attitude Survey has been completed on a biennial basis. The survey was last completed in 2006, but was not conducted in 2008 due to budgetary constraints and future funding for the survey is uncertain at this time.

Program 2: Traffic Control, Pavement & Structure Maintenance

Description: This program provides repair and maintenance for all roadway signal, and lighting, potholes, pavement, curbs and other asphalt and concrete structures.

Goal: To promote neighborhood investment, public safety and economic development through effective traffic control, pavement, and structure maintenance programs.

Funding Summary:

Operating Budget	2008 Budget	2009 Budget	Change 2008 Budget to 2009	2010 Budget
Personnel Services	$ 5,126,420	$ 5,167,820	$ 41,400	$ 5,090,110
Other Expenses	$ 3,120,450	$ 3,557,070	$ 436,620	$ 3,341,420
Equipment	$ 30,820	$ 31,680	$ 860	$ 32,590
Operating Total	$ 8,277,690	$ 8,756,570	$ 478,880	$ 8,464,120
Employee Benefits	$ 2,173,990	$ 2,349,760	$ 175,770	$ 2,370,800
General Fund Overhead	$ 225,560	$ 205,740	$ (19,820)	$ 204,540
Total	$ 10,677,240	$ 11,312,070	$ 634,830	$ 11,039,460
Capital Projects	$ 373,000	$ 270,200	$ (102,800)	$ 358,700
Total Full-Time Equivalent Positions	$ 175.5	176.0	0.5	171.0

2009 Significant Program Changes

Title: Vehicle Repair and Fuel Costs

Budget Amount: $348,640 **Fund:** Income Tax-Infrastructure **FTE:** 0.0

Description:

This represents increased costs in the amount of $348,640 due to the continuing rise of petroleum and vehicle repair costs.

Comment/Justification:

This increase is approved to meet the increased vehicle repair and petroleum costs.

Title: Heritage Events

Budget Amount: $18,490 **Fund:** General Fund **FTE:** 0.0

Description:

This increase will provide funding to provide traffic control for the Opening Day Parade and St. Patrick's Day parade.

Comment/Justification:

This funding is approved to implement the City Council's special events policy.

Title: Decrease in Fuel Budget

Budget Amount: ($82,730) **Fund:** Street Construction **FTE:** 0.0

Description:

This represents a reduction in the anticipated fuel budget for 2009.

Comment/Justification:

This decrease is approved due to the anticipated decrease in fuel costs in 2009.

Title: Personnel Realignment

Budget Amount: **Fund:** Motor Vehicle License Tax **FTE:** 0.5

Description:

A portion of the Superintendent position is being realigned from the Winter Maintenance Program to the Traffic Control, Signs, Lines and Crosswalks Program. The variance in personnel services for this program budget is primarily due to the department better aligning actual personnel expense with the appropriate program in 2009. As the department continues to gain comfort with program budgeting, variances of this nature should be limited.

Comment/Justification:

The realignment is approved to better align expenses with the appropriate program.

2010 Significant Program Changes

Title: General Pavement Repairs Program

Budget Amount: ($506,930) **Fund:** Street Construction **FTE:** -5.0

Description:

This decrease will impact the General Pavement Repairs program which includes any pavement repair needed except for pothole repair, pavement defects, base failure, and pavement drainage. Reductions in this program will increase deterioration of the pavement resulting in hastened need for entire street rehabilitation.

Comment/Justification:

This decrease is approved due to the limited nature of Street Construction Fund 301 resources.

Explanation of Capital Projects

The Capital Budget for Traffic Control, Pavement & Structure Maintenance program totals $270,200 in 2009 and $358,700 in 2010 and includes one project: Sign Replacement. This project provides funding for the replacement of or new installation of signs throughout the City.

Performance Measures

Performance Objective:

Promptly correct reported traffic signal outages within 48 hours.

Unit of Measure:	2008 Target	2008 Actual	2009 Target
Percentage of traffic signal outages made safe within 48 hours.	90%	90%	95%

Target Results:
The 2008 target was achieved.

Performance Objective:
Repair critical potholes in the pavement within 48 hours.

Unit of Measure:	2008 Target	2008 Actual	2009 Target
Percentage of critical potholes repaired within 48 hours.	80%	50%	80%

Target Results:
The 2008 target was not achieved due to resources being redirected to conduct cleanup for the September Windstorm.

Program 3: Waste Collections

Description: This program provides curbside collection of solid waste, yard waste, tire collection, and white goods.

Goal: To promote neighborhood investment, public safety and service excellence by managing the City's many waste collection efforts in an environmentally and cost effective manner.

Funding Summary:

Operating Budget	2008 Budget	2009 Budget	Change 2008 Budget to 2009	2010 Budget
Personnel Services	$ 5,816,310	$ 5,780,380	$ (35,930)	$ 5,610,720
Other Expenses	$ 5,811,440	$ 5,808,270	$ (3,170)	$ 5,689,840
Operating Total	$ 11,627,750	$ 11,588,650	$ (39,100)	$ 11,300,560
Employee Benefits	$ 1,968,440	$ 2,060,390	$ 91,950	$ 2,045,510
Total	$ 13,596,190	$ 13,649,040	$ 52,850	$ 13,346,070
Capital Projects	$	$ 150,000	$ 150,000	$
Total Full-Time Equivalent Positions	$ 155.0	153.0	(2.0)	153.0

2009 Significant Program Changes

Title: Solid Waste Personnel Transfer

Budget Amount: $185,770 **Fund:** General Fund **FTE:** 3.0

Description:

The personnel that were in the Environmental Management program will be moved to Curb Side Collections. The variances in personnel for this program budget are primarily due to the department better aligning actual personnel expenses within the appropriate programs in 2009. As the department continues to gain comfort with program budgeting variances of this nature should be more limited.

Comment/Justification:

The realignment is approved to better align personnel expenses with the appropriate program in 2009.

Title: Vehicle Repair Cost

Budget Amount: $74,930 **Fund:** General Fund **FTE:** 0.0

Description:

This represents increased vehicle repair costs.

Comment/Justification:

This addition is approved to meet the projected 2009 vehicle repair costs.

Title: Fuel Cost

Budget Amount: $43,130 **Fund:** General Fund **FTE:** 0.0

Description:

This represents increased fuel costs.

Comment/Justification:

This addition is approved to meet the projected 2009 fuel costs.

Title: Decrease in Non-Personnel

Budget Amount: ($77,880) **Fund:** General Fund **FTE:** 0.0

Description:

This represents an across-the-board reduction in the non-personnel budget.

Comment/Justification:

This decrease is approved due to the limited nature of General Fund resources.

Title: Increase Position Vacancy Allowance

Budget Amount: ($192,010) **Fund:** General Fund **FTE:** 0.0

Description:

This represents a decrease in funding available to fill vacant positions.

Comment/Justification:

This decrease is approved due to the limited nature of General Fund resources. Rather than eliminating positions, increasing the position vacancy allowance will give the department more flexibility with staffing in the long run.

Title: White Goods

Budget Amount: ($281,240) **Fund:** General Fund **FTE:** -5.0

Description:

This decrease will impact the White Goods program. The Neighborhood Operations Division collects refrigerators, washers, dryers, and freezers based upon service requests made by citizens through the City's call center. This reduction will require citizens to find an alternative way to remove white goods.

Comment/Justification:

This reduction is approved due to the limited nature of General Fund resources. A program restructure is required utilizing remaining resources.

2010 Significant Program Changes

Title: 2010 General Fund Budget Reduction

Budget Amount: ($569,770) **Fund:** General Fund **FTE:** 0.0

Description:

The 2010 General Fund Budget reflects a required across-the-board reduction of 4.8% in order to balance the General Fund. Specific reductions for this program will be addressed in the 2010 Budget Update process.

Comment/Justification:

This decrease is approved due to the limited nature of General Fund resources.

Explanation of Capital Projects

The Capital Budget for the Waste Collections Program totals $150,000 in 2009 and includes one project: Collection Automation Study. This program provides funding for an automated garbage collection pilot program that will be conducted in 2009.

Performance Measures

Performance Objective:

Maintain the annual refuse collection and disposal operations cost per account below the national average most recently reported by the ICMA.

Unit of Measure:	2008 Target	2008 Actual	2009 Target
Percentage of cost reduction for waste collection efforts below the ICMA national average per account.	$139.63	$109.82	$146.61

Target Results:

The 2008 target was achieved. The national average for the cost of collection and disposal per account was $153.93 according to the ICMA FY 2006 Data Report, which is the most recent compilation available.

Program 4: Neighborhood Investment Services

Description: This program provides clean, safe and aesthetically pleasing neighborhoods, streets and green space.

Goal: To promote neighborhood investment, economic development, and public safety by providing an aesthetically pleasing appearance throughout the community by maintaining clean right-of-ways, green spaces, streets, gateways, and thoroughfares.

Funding Summary:

Operating Budget	2008 Budget	2009 Budget	Change 2008 Budget to 2009	2010 Budget
Personnel Services	$ 4,311,320	$ 3,978,840	$ (332,480)	$ 3,991,680
Other Expenses	$ 2,951,440	$ 2,621,670	$ (329,770)	$ 2,654,230
Operating Total	$ 7,262,760	$ 6,600,510	$ (662,250)	$ 6,645,910
Employee Benefits	$ 1,909,190	$ 1,710,720	$ (198,470)	$ 1,788,320
General Fund Overhead	$ 2,920	$ 2,870	$ (50)	$ 2,960
Total	$ 9,174,870	$ 8,314,100	$ (860,770)	$ 8,437,190
Capital Projects	$ 150,000	$ 62,500	$ (87,500)	$ 150,000
Consolidated Plan Projects	$ 160,000	$	$ (160,000)	$
Total Full-Time Equivalent Positions	$ 121.8	101.8	(20.0)	101.8

2009 Significant Program Changes

Title: Personnel Adjustment

Budget Amount: ($470) **Fund:** General Fund **FTE:** 1.0

Description:

Two part time vacant customer service positions will be eliminated to offset the addition of two new positions: Cleaner and Administrative Technican.

Comment/Justification:

This adjustment is approved to better align personnel expenses within the program.

Title: Transfer of an Information Technology Coordinator Position

Budget Amount: ($770) **Fund:** General Fund **FTE:** -1.0

Description:

In an agreement made on May 5, 2008 between Public Services and the Office Environmental Quality (OEQ) one FTE Information Technology Coordinator with a targeted amount of $44,000 would be transferred to OEQ to oversee the recycling program.

Comment/Justification:

This transfer is approved due to the reallocation of resources to the Office of Enviromental Quality.

Title: Decrease in Non-Personnel

Budget Amount: ($11,170) **Fund:** General Fund **FTE:** 0.0

Description:

This represents an across-the-board reduction in the non-personnel budget.

Comment/Justification:

This decrease is approved due to the limited nature of General Fund resources.

Title: Decrease in Fuel Budget

Budget Amount: ($43,520) **Fund:** Street Construction **FTE:** 0.0

Description:

This represents a reduction in the anticipated fuel budget for 2009.

Comment/Justification:

This decrease is approved due to the anticipated decrease in fuel costs in 2009.

Title: Increase Position Vacancy Allowance

Budget Amount: ($52,180) **Fund:** General Fund **FTE:** 0.0

Description:

This represents a decrease in funding available to fill vacant positions.

Comment/Justification:

This decrease is approved due to the limited nature of General Fund resources. Rather than eliminating positions, increasing the position vacancy allowance will give the department more flexibility with staffing in the long run.

Title: Central Business District Cleaning Reduction

Budget Amount: ($135,000) **Fund:** General Fund **FTE:** -12.0

Description:

This decrease in funding will impact this program, which consists of crews to hand clean in the Central Busines District (CDB) area for 16 hours per day, 7 days per week in order to keep the CBD sanitary, clean in appearance and to provide an "ambassador" presence. An additional two employees are utilized on 3rd shift to empty all corner cans in the CBD area. This program assigns an employee to operate the City's litter hawk sidewalk sweeper to clear built up debris from edges of buildings, cigarette butts, sidewalk dust and gravel. This program supports events such as Reds and Bengals. During the winter months these same crews are assigned as Truck Drivers to Winter Operations Districts for snow removal operations. On a regular basis, employees in this program are utilized as a "sub roll" for Trash Collections.

Comment/Justification:

This reduction is approved due to the limited nature of General Fund resources. The Central Business District Cleaning reduction could result in more litter and debris in the downtown area.

Title: Private Lot Abatement Reduction

Budget Amount: ($290,810) **Fund:** General Fund **FTE:** 0.0

Description:

This reduction will eliminate any City response to private properties that failed to comply with city ordinances for weed and litter removal. After the owners are given a chance to address the issues, those properties that do not come into compliance are referred to Neighborhood Operations Division to oversee the abatement process. This program assigns a private contractor to abate properties that are in violation of City ordinances for weeds and litter.

Comment/Justification:

This reduction is approved due to the limited nature of General Fund resources.

Title: Neighorhood Right-Of-Way Cleaning Reduction

Budget Amount: ($330,970) **Fund:** General Fund **FTE:** -8.0

Description:

This decrease will impact the portion of this program that provides support to the Central Business District (CBD) Cleaning Program, which consists of hand cleaning crews in the CBD area for 16 hours per day, 7 days per week in order to keep the CBD sanitary, clean in appearance and to provide an "ambassador" or staff presence.

Comment/Justification:

This reduction is approved due to the limited nature of General Fund resources. The Neighborhood Right-of-Way Cleaning reduction could result in more litter in the downtown area.

2010 Significant Program Changes

Title: 2010 General Fund Budget Reduction

Budget Amount: ($114,570) **Fund:** General Fund **FTE:** 0.0

Description:

The 2010 General Fund Budget reflects a required across-the-board reduction of 4.8% in order to balance the General Fund. Specific reductions for this program will be addressed in the 2010 Budget Update process.

Comment/Justification:

This decrease is approved due to the limited nature of General Fund resources.

Explanation of Capital Projects

The Capital Budget for the Neighborhood Investment Services Program totals $62,500 in 2009 and $150,000 in 2010 and includes one project: Trash Receptacles. This project provides funding for the purchase of 1,100 new trash receptacles near main thoroughfares, in neighborhood business districts, and in the neighborhoods.

Performance Measures

Performance Objective:

Maintain clean aesthetically pleasing right-of-ways and green space by maintaining a quality rating of 2.0 for high visibility routes including certain gateways and thoroughfares.

Unit of Measure:	2008 Target	2008 Actual	2009 Target
A litter index rating of 2.0 or lower.	1.5	1.43	2.0

Target Results:

The 2008 target was exceeded. The Trained Observer Litter Index Ratings are: 1-no litter, 2-slightly littered, 3-littered, and 4-extremely littered.

Performance Objective:

Maintain clean right-of-ways, green spaces, streets, gateways, and thoroughfares throughout the community.

Unit of Measure:	2008 Target	2008 Actual	2009 Target
Percentage improvement in the litter index rating.	10%	N/A	10%

Target Results:

The citywide litter index was not completed in 2008 due to budgetary constraints.

Performance Objective:

Provide efficient customer service to the citizens utilizing the Customer Service Communication Center.

Unit of Measure:	2008 Target	2008 Actual	2009 Target
Percentage of phone calls answered by the Customer Service Communication Center employees within 35 seconds or less.	92%	33%	91%

Target Results:

The 2008 target was not achieved due to the vacancies caused by budgetary constraints which caused significant increases in response times.

Program 5: Property Management

Description: This project provides management, architectural services and maintenance of all city-owned buildings.

Goal: To manage City assets as long term investments in order to achieve service excellence.

Funding Summary:

Operating Budget	2008 Budget	2009 Budget	Change 2008 Budget to 2009	2010 Budget
Personnel Services	$ 1,396,890	$ 1,416,580	$ 19,690	$ 1,438,930
Other Expenses	$ 3,201,690	$ 3,347,180	$ 145,490	$ 3,336,130
Operating Total	$ 4,598,580	$ 4,763,760	$ 165,180	$ 4,775,060
Employee Benefits	$ 630,110	$ 653,820	$ 23,710	$ 669,300
General Fund Overhead	$ 90,450	$ 91,020	$ 570	$ 100,480
Total	$ 5,319,140	$ 5,508,600	$ 189,460	$ 5,544,840
Capital Projects	$ 4,950,000	$ 5,509,700	$ 559,700	$ 4,847,700
Consolidated Plan Projects	$	$ 585,000	$ 585,000	$ 585,000
Total Full-Time Equivalent Positions	$ 34.0	34.0	0.0	34.0

2009 Significant Program Changes

Title: Findlay Market Operating Support Transfer

Budget Amount: $113,530 **Fund:** General Fund **FTE:** 0.0

Description:

The funding for the Corporation for Findlay Market has been placed in the Department of Community Development (DCD) budget for several years. Funds are used for operating costs associated with running the Findlay Market, which is a city-owned facility. This represents a transfer of the responsibility, along with the associated funding, to the City Facility Management budget.

Comment/Justification:

This transfer is approved to realign this program to the City Facility Management budget.

Title: Transfer of Assistant Facilities Maintenance Manager

Budget Amount: $70,070 **Fund:** Income Tax-Infrastructure **FTE:** 1.0

Description:

The Assistant Facilities Maintenance Manager position is being transferred from the General Fund to the Income Tax-Infrastructure Fund 302.

Comment/Justification:

This shift in expenses is approved due to the limited nature of General Fund resources.

Title: Interdepartmental Billing from Director's Office

Budget Amount: $22,860 **Fund:** Income Tax-Infrastructure **FTE:** 0.0

Description:

The Director's Office will increase reimbursements for employee services expenses to the Income Tax-Infrastructure Fund 302.

Comment/Justification:

This reimbursement is approved due to the limited nature of General Fund resources.

Title: Increase Position Vacancy Allowance

Budget Amount: ($11,660) **Fund:** General Fund **FTE:** 0.0

Description:

This represents a decrease in funding available to fill vacant positions.

Comment/Justification:

This decrease is approved due to the limited nature of General Fund resources. Rather than eliminating positions, increasing position vacancy allowance will give the department more flexibility with staffing in the long run.

Title: Maintenances Services Reduction

Budget Amount: ($19,960) **Fund:** General Fund **FTE:** 0.0

Description:

This reduction will cause preventive maintenance frequencies to be reduced. This will increase capital expenses for building systems as overhead garage doors, mechanical systems, and electrical systems due to reduced equipment life cycles.

Comment/Justification:

This reduction is approved due to the limited nature of General Fund resources. The Maintenance Services Reduction will decrease preventive maintenance for city buildings which would increase breakdowns, shortening equipment life and would eventually reduce life cycles of equipment.

Title: Fountain Square Services Reduction

Budget Amount: ($20,800) **Fund:** General Fund **FTE:** 0.0

Description:

This reduction will result in less landscaping on Fountain Square Plaza. This in turn will cause the Park Board to lower their expected reimbursement from 3CDC.

Comment/Justification:

This reduction is approved due to the limited nature of General Fund resources.

Title: Decrease in Non-Personnel

Budget Amount: ($27,910) **Fund:** General Fund **FTE:** 0.0

Description:

This represents an across-the-board reduction in the non-personnel budget.

Comment/Justification:

This decrease is approved due to the limited nature of General Fund resources.

Title: Transfer of Assistant Facilities Maintenance Manager

Budget Amount: ($70,070) **Fund:** General Fund **FTE:** -1.0

Description:

The Assistant Facilities Maintenance Manager position is being transferred from the General Fund to the Income Tax-Infrastructure Fund 302.

Comment/Justification:

This shift in expenses is approved due to the limited nature of General Fund resources.

2010 Significant Program Changes

Title: 2010 General Fund Budget Reduction

Budget Amount: ($120,270) **Fund:** General Fund **FTE:** 0.0

Description:

The 2010 General Fund Budget reflects a required across-the-board reduction of 4.8% in order to balance the General Fund. Specific reductions for this program will be addressed in the 2010 Budget Update process.

Comment/Justification:

This decrease is approved due to the limited nature of General Fund resources.

Explanation of Capital Projects

The Capital Budget for the Property Management Program totals $5,509,700 in 2009 and $4,847,700 in 2010. Capital Projects include City Facility Modernization, City Facility Renovations, Community Facility Improvements, Findlay Market Improvements, and Replacement Facilities. Funding for the City Facility Renovations project totals $5.1 million over the biennium. This project will provide funding to continue upgrades to City Facilities.

Explanation of Consolidated Plan Projects

The Consolidated Plan Budget for the Property Management program totals $585,000 in both 2009 and 2010 and includes one project: Corporation for Findlay Market (CFFM). This project provides funding to recruit new small businesses to the Market, develop existing businesses, and support daily operations of the facilities.

Performance Measures

Performance Objective:

To oversee the management of City Facility assets used by private organizations, arts groups, markets and non-general funded agencies.

Unit of Measure:	2008 Target	2008 Actual	2009 Target
Percentage of customers satisfied with CFM's management of their facilities.	90%	90%	90%

Target Results:

The 2008 target was achieved with the oversight of five contracts: Cincinnati Art Museum, Music Hall, Duke Energy Center, Findlay Market, and Fountain Square.

Program 6: Fleet Services

Description: This core focus program is dedicated to public safety and service excellence by providing to all City agencies the necessary equipment to perform their core service functions.

Goal: To provide outstanding automotive and other motorized equipment service to all City agencies that supports public health and safety for the citizens of Cincinnati.

Funding Summary:

Operating Budget	2008 Budget	2009 Budget	Change 2008 Budget to 2009	2010 Budget
Employee Benefits	$ 1,117,640	$ 1,257,730	$ 140,090	$ 1,294,180
Debt Service	$ 210,980	$ 105,480	$ (105,500)	$ 105,480
Total	$ 1,328,620	$ 1,363,210	$ 34,590	$ 1,399,660
Internal Service Funds	$ 14,188,890	$ 14,831,670	$ 642,780	$ 15,233,520
Capital Projects	$ 5,889,300	$ 5,989,400	$ 100,100	$ 5,602,100
Program Revenue	$ 15,966,450	$ 19,141,940	$ 3,175,490	$ 19,141,940
Total Full-Time Equivalent Positions	$ 71.0	71.0	0.0	71.0

2009 Significant Program Changes

Title: Fleet Services Debt Service Reduction

Budget Amount: ($105,480) **Fund:** Fleet Services **FTE:** 0.0

Description:

This represents a decrease to Fleet's debt service fuel charge, which has been reduced by $.07 per gallon. The remaining $.07 debt service fee per gallon will be used to finance the replacement of the FuelMaster System with FuelFocus.

Comment/Justification:

This reduction in debt service is approved to reflect the actual debt service payment for the replacement of the FuelMaster system. This system will automate and improve the reporting and billing for fuel purchases.

Explanation of Capital Projects

The Capital Budget for the Fleet Services Program totals $5,989,400 in 2009 and $5,602,100 in 2010. Capital Projects include ALS Transport Unit/Ambulances and Fleet Replacements. Funding for the Fleet Replacements totals $11.1 million over the biennium. This project will provide funding for the purchase of automotive and motorized equipment for City agencies supported by the General Fund.

Performance Measures

Performance Objective:

Maintain operation of essential Police, Fire and Public Service equipment at full capacity.

Unit of Measure:	2008 Target	2008 Actual	2009 Target
Percentage of solid waste equipment available for operation at full capacity.	100%	100%	100%
Percentage of ambulances available for operation at full capacity.	100%	100%	100%
Percentage of fire fighting equipment available for operation at full capacity.	100%	100%	100%
Percentage of police beat cars available for operation at full capacity.	100%	100%	100%

Target Results:

The 2008 targets were achieved.

Performance Objective:

Reduce the amount of energy used by the Fleet Services Division by 4% each year by implementing the department's Energy Management Plan.

Unit of Measure:	2008 Target	2008 Actual	2009 Target
Percentage reduction in the amount of energy used by the Fleet Services Division within one year.	4%	3.84%	4%

Target Results:

The 2008 target was not achieved. The Division did, however, decrease its electric and gas usage by 4.1% and 23.2%, respectively in 2008.

Program 7: Winter Maintenance

Description: Clear streets following winter snowstorms by application of road salt and calcium chloride and, if necessary, by plowing the roads. This program pays for incremental cost increases resulting from snowstorms: overtime, materials, and contractual service.

Goal: To promote public safety for travelers of city streets during winter storms.

Funding Summary:

Operating Budget	2008 Budget	2009 Budget	Change 2008 Budget to 2009	2010 Budget
Personnel Services	$ 431,420	$ 625,940	$ 194,520	$ 607,820
Other Expenses	$ 504,260	$ 2,484,810	$ 1,980,550	$ 1,328,420
Operating Total	$ 935,680	$ 3,110,750	$ 2,175,070	$ 1,936,240
Employee Benefits	$ 162,890	$ 244,510	$ 81,620	$ 242,390
Total	$ 1,098,570	$ 3,355,260	$ 2,256,690	$ 2,178,630
Capital Projects	$ 43,000	$ 50,000	$ 7,000	$
Total Full-Time Equivalent Positions	$ 0.5	0.0	(0.5)	0.0

2009 Significant Program Changes

Title: Winter Maintenance Expenses in General Fund

Budget Amount: $1,469,860 **Fund:** General Fund **FTE:** 0.0

Description:

This represents an increase in funding due to the rise in cost of granular salt. The Traffic and Road Operations Division General Fund budget for Winter Operations has been increased by $1,469,860.

Comment/Justification:

The new salt contract reflects a cost of $124.57 per ton, up from $47.00 or 165.0% increase. At this price, to purchase 40,000 tons would cost $4,982,800. After considering funds available in 2008 for this purpose, an addition of $2,178,230 would need to be budgeted in 2009 to purchase the contractually obligated amount of salt. An increase of $708,370 in Street Construction Fund 301 and an increase of $1,469,860 in General Fund 050 is approved to meet the cost increases over and above what is already budgeted for Winter Operations.

Title: Winter Maintenance Expenses in Street Construction Fund

Budget Amount: $708,370 **Fund:** Street Construction **FTE:** 0.0

Description:

Due to the 165% rise in the cost of the granular road salt, Traffic and Road Operations Division needs to increase the budget for salt and the effectiveness of their anti-icing (salt brine) and the de-icing (pre-wet granular salt) methods for the winter operations program. Geomelt will be mixed with salt brine to increase the longevity of the pre-treatment protection for the streets. This blend will also be used to pre-wet the salt as it is distributed from the truck to the roadway to increase the salt that remains on the traveled road as well as keeping the salt effective at lower temperatures. Increasing use of geomelt, which is an agricultural based material, in the winter maintenance program will reduce city equipment deterioration, reduce corrosion on citizen vehicles and steel structures (ie bridges, street sign posts) as well as reduce the environmental impact of the winter maintenance treatment of roadways.

Comment/Justification:

This increase is approved at $708,370. It will allow for $25,000 for Beet Juice purchasing and $683,370 for salt purchasing.

Title: Decrease in Non-Personnel

Budget Amount: ($18,540) **Fund:** General Fund **FTE:** 0.0

Description:

This represents an across-the-board reduction in the non-personnel budget.

Comment/Justification:

This decrease is approved due to the limited nature of General Fund resources.

Title: Decrease in Fuel Budget

Budget Amount: ($46,530) **Fund:** Street Construction **FTE:** 0.0

Description:

This represents a reduction in the anticipated fuel budget for 2009.

Comment/Justification:

This decrease is approved due to the anticipated decrease in fuel costs in 2009.

Title: Personnel Realignment

Budget Amount: **Fund:** Motor Vehicle License Tax **FTE:** -0.5

Description:

A portion of the Superintendent position is being realigned from the Winter Maintenance Program to the Traffic Control, Signs, Lines and Crosswalks Program. The variance in personnel services for this program budget is primarily due to the department better aligning actual personnel expense with the appropriate program in 2009. As the department continues to gain comfort with program budgeting, variances of this nature should be limited.

Comment/Justification:

The realignment is approved to better align expenses with the appropriate program.

2010 Significant Program Changes

Title: 2010 General Fund Budget Reduction

Budget Amount: ($80,900) **Fund:** General Fund **FTE:** 0.0

Description:

The 2010 General Fund Budget reflects a required across-the-board reduction of 4.8% in order to balance the General Fund. Specific reductions for this program will be addressed in the 2010 Budget Update process.

Comment/Justification:

This decrease is approved due to the limited nature of General Fund resources.

Explanation of Capital Projects

The Capital Budget for Winter Maintenance Program totals $50,000 in 2009 and includes one project: Winter Brine Production. This project provides funding to expand the City's anti and de-icing program.

Performance Measures

Performance Objective:

To make all streets passable from snow and ice within 24 hours after an ordinary snowstorm.

Unit of Measure:	2008 Target	2008 Actual	2009 Target
Percentage increase of residents who rate snow and ice removal as "good" or " very good".	15%	N/A	N/A
Percentage of all streets passable within 24 hours.	95%	100%	95%

Target Results:

The 2008 target for passable streets was exceeded by five percentage points. The 2008 target for snow and ice removal was not achieved. In recent years, the Citizens Attitude Survey has been completed on a biennial basis. The survey was last completed in 2006, but was not conducted in 2008 due to budgetary constraints and future funding for the survey is uncertain at this time.

Program 8: Energy Management

Description: Complete energy audits for City Hall and Centennial Two and report all methods available to reduce energy expenditures.

Goal: To achieve service excellence by protecting the environment and conserving natural resources and following the precepts of the Kyoto Protocol.

Funding Summary:

Operating Budget	2008 Budget	2009 Budget	Change 2008 Budget to 2009	2010 Budget
Other Expenses	$ 543,620	$ 577,550	$ 33,930	$ 565,770
Operating Total	$ 543,620	$ 577,550	$ 33,930	$ 565,770
Total	$ 543,620	$ 577,550	$ 33,930	$ 565,770

2009 Significant Program Changes

Title: Decrease in Non-Personnel

Budget Amount: ($7,360) **Fund:** General Fund **FTE:** 0.0

Description:

This represents an across-the-board reduction in the non-personnel budget.

Comment/Justification:

This decrease is approved due to the limited nature of General Fund resources.

2010 Significant Program Changes

Title: 2010 General Fund Budget Reduction

Budget Amount: ($28,530) **Fund:** General Fund **FTE:** 0.0

Description:

The 2010 General Fund Budget reflects a required across-the-board reduction of 4.8% in order to balance the General Fund. Specific reductions for this program will be addressed in the 2010 Budget Update process.

Comment/Justification:

This decrease is approved due to the limited nature of General Fund resources.

Performance Measures

Performance Objective:

Begin a full-force effort to follow the precepts of LEED and creatively start a Green Building program. (Based on one energy audit and LEED precepts followed on three buildings).

Unit of Measure:	2008 Target	2008 Actual	2009 Target

Percentage of Green building programs implemented.	20%	20%	20%

Target Results:

The 2008 target was achieved. The City opened one LEED certified building, completed one renovation to LEED standards, and designed and bid three new facilities to LEED gold standards.

Program 9: Environmental Management

Description: This program is being eliminated in 2009 and the recycling function transferred to the Office of Enviromental Quality.

Goal: To support neighborhood investment and service excellence by growing the recycling program whereby over 10% of recyclable materials are kept out of the main landfills. Continue educating citizens about the benefits of recycling and encourage its use.

Funding Summary:

Operating Budget	2008 Budget	2009 Budget	Change 2008 Budget to 2009	2010 Budget
Personnel Services	$ 230,900	$	$ (230,900)	$
Other Expenses	$ 2,202,800	$	$ (2,202,800)	$
Operating Total	$ 2,433,700	$	$ (2,433,700)	$
Employee Benefits	$ 86,170	$	$ (86,170)	$
Total	$ 2,519,870	$	$ (2,519,870)	$
Total Full-Time Equivalent Positions	$ 3.0	0.0	(3.0)	0.0

2009 Significant Program Changes

Title: Solid Waste Personnel Transfer

Budget Amount: ($185,770) **Fund:** General Fund **FTE:** -3.0

Description:

The personnel that were in the Environmental Management program will be moved to Curb Side Collections. The variances in personnel for this program budget are primarily due to the department better aligning actual personnel expenses within the appropriate programs in 2009. As the department continues to gain comfort with program budgeting variances of this nature should be more limited.

Comment/Justification:

The realignment is approved to better align personnel expenses with the appropriate program in 2009.

Title: Recycling Program transfer to Office of Enviromental Quality

Budget Amount: ($2,246,800) **Fund:** General Fund **FTE:** 0.0

Description:

This program is being transferred from the Department of Public Services to the Office of Enviromental Quality.

Comment/Justification:

This transfer is approved to allow the realignment of the program to the Office of Enviromental Quality.

Performance Measures

Performance Objective:

Assist the department with lowering fuel usage costs by establishing procedures for staff to reduce fuel consumption through various conservation methods.

Unit of Measure:	2008 Target	2008 Actual	2009 Target
Percentage reduction in departmental fuel usage each year by operating vehicles in a fuel efficient manner.	5%	9%	N/A

Target Results:

The 2008 target was exceeded by four percentage points. The Department implemented a new no idling policy that resulted in greater decreases in fuel usage in 2008.

Performance Objective:

Continue educating our citizens about the benefits of recycling and encourage greater participation through the use of more targeted advertising.

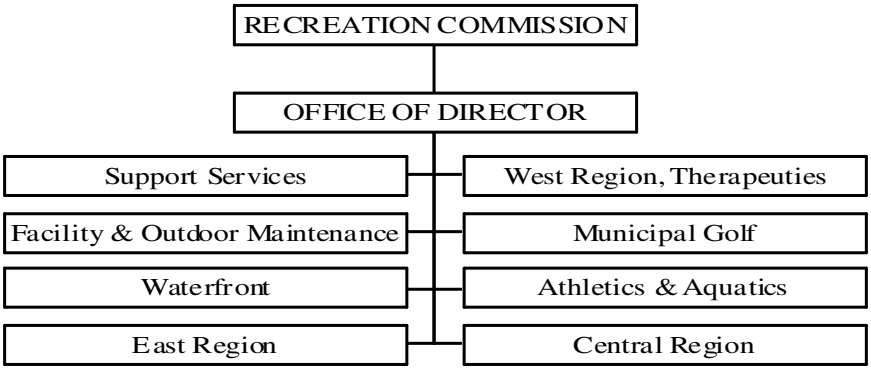
Unit of Measure:	2008 Target	2008 Actual	2009 Target
Percentage of recyclable materials diverted from the main landfill through citizens' increased participation in the recycling program.	12%	11.4%	N/A

Target Results:

The 2008 target was not achieved due to this program being transferred to the Office of Environmental Quality in late 2008. This annual performance is in the process of being confirmed by the Hamilton County Solid Waste Department.

Recreation

Mission: The Cincinnati Recreation Commission is dedicated to providing recreational and cultural activities for all people in our neighborhoods and the whole community. We believe that by enhancing people's personal health and wellness, we strengthen and enrich the lives of our citizens and build a spirit of community in our City.



DEPARTMENT BUDGET SUMMARY

Operating Budget	2007 Budget	2008 Budget	2009 Budget	Change 2008 Budget to 2009	2010 Budget
Personnel Services	$ 14,232,500	$ 13,973,730	$ 14,072,140	$ 98,410	$ 13,727,200
Other Expenses	$ 11,619,390	$ 11,605,580	$ 11,547,110	$ (58,470)	$ 11,668,960
Equipment	$ 61,820	$ 42,410	$ 33,750	$ (8,660)	$ 33,610
Operating Total	$ 25,913,710	$ 25,621,720	$ 25,653,000	$ 31,280	$ 25,429,770
Employee Benefits	$ 3,529,140	$ 3,355,140	$ 3,413,440	$ 58,300	$ 3,410,170
General Fund Overhead	$ 205,020	$ 228,950	$ 231,710	$ 2,760	$ 244,730
Debt Service	$ 325,480	$ 285,000	$ 400,010	$ 115,010	$ 400,010
Total	$ 29,973,350	$ 29,490,810	$ 29,698,160	$ 207,350	$ 29,484,680
Capital Projects	$ 3,936,200	$ 4,169,200	$ 4,793,500	$ 624,300	$ 6,285,700
Program Revenue	$ 3,915,830	$ 3,634,590	$	$ (3,634,590)	$
Total Full-Time Equivalent Positions	$ 441.3	434.3	432.3	(2.0)	432.3

DEPARTMENT PROGRAMS:

1. Aquatics
2. Athletics
3. Community Center Operations
4. Golf
5. Indoor/Facility Maintenance
6. Outdoor Maintenance
7. Seniors
8. Therapeutic Recreation
9. Technical Services/Capital Projects
10 Waterfront & Special Events
11 Youth & Family Services

PROGRAM SUMMARIES

Program 1: Aquatics

Description: The Aquatics Division not only provides open swimming at our neighborhood pools, but also a variety of diverse programs including swim team, water aerobics, swim lessons, and youth lifeguard training.

Goal: The Aquatics Division provides safe and clean aquatic facilities for the enjoyment of the citizens of Cincinnati.

Funding Summary:

Operating Budget	2008 Budget	2009 Budget	Change 2008 Budget to 2009	2010 Budget
Personnel Services	$ 1,421,030	$ 1,385,150	$ (35,880)	$ 1,331,620
Other Expenses	$ 217,090	$ 234,130	$ 17,040	$ 231,680
Operating Total	$ 1,638,120	$ 1,619,280	$ (18,840)	$ 1,563,300
Employee Benefits	$ 64,060	$ 94,050	$ 29,990	$ 93,900
General Fund Overhead	$ 10,750	$ 8,170	$ (2,580)	$ 12,040
Total	$ 1,712,930	$ 1,721,500	$ 8,570	$ 1,669,240
Capital Projects	$ 1,279,500	$ 2,234,000	$ 954,500	$ 3,600,000
Program Revenue	$ 151,000	$	$ (151,000)	$
Total Full-Time Equivalent Positions	$ 42.9	43.6	0.7	43.6

2009 Significant Program Changes

Title: Program Budget Realignment

Budget Amount: $7,950 **Fund:** Recreation Special Activities **FTE:** 3.0

Description:

The variances in personnel and non-personnel services for this program budget are partially related to the department better aligning actual personnel and non-personnel expenses with the appropriate programs in 2009. As the department continues to gain comfort with program budgeting, variances of this nature should be more limited.

Comment/Justification:

This realignment is approved to better align expenses with the appropriate program.

Title: Decrease in Non-Personnel

Budget Amount: ($2,400) **Fund:** General Fund **FTE:** 0.0

Description:

This represents an across-the-board reduction in the non-personnel budget.

Comment/Justification:

This decrease is approved due to the limited nature of General Fund resources.

Title: Increase Position Vacancy Allowance

Budget Amount: ($8,730) **Fund:** General Fund **FTE:** 0.0

Description:

This represents a decrease in funding available to fill vacant positions.

Comment/Justification:

This decrease is approved due to the limited nature of General Fund resources. Rather than eliminating positions, increasing position vacancy allowance will give the department more flexibility with staffing in the long run.

Title: Program Budget Realignment

Budget Amount: ($63,650) **Fund:** General Fund **FTE:** -2.3

Description:

The variances in personnel and non-personnel services for this program budget are partially related to the department better aligning actual personnel and non-personnel expenses with the appropriate programs in 2009. As the department continues to gain comfort with program budgeting, variances of this nature should be more limited.

Comment/Justification:

This realignment is approved to better align expenses with the appropriate program.

2010 Significant Program Changes

Title: 2010 General Fund Budget Reduction

Budget Amount: ($69,320) **Fund:** General Fund **FTE:** 0.0

Description:

The 2010 General Fund Budget reflects a required across-the-board reduction of 4.8% in order to balance the General Fund. Specific reductions for this program will be addressed in the 2010 Budget Update process.

Comment/Justification:

This decrease is approved due to the limited nature of General Fund resources.

Explanation of Capital Projects

The Capital Budget for the Aquatics Program totals $2,234,000 in 2009 and $3,600,000 in 2010 and includes one project: Aquatics Facilities Renovation. This project provides funding for the renovation and/or replacement of existing pools, while incorporating pool consolidation based on the Cincinnati Recreation Commission's aquatic plan.

Performance Measures

Performance Objective:

To offer clean, safe, and well-maintained aquatic facilities for the citizens of Cincinnati.

Unit of Measure:	2008 Target	2008 Actual	2009 Target
Percentage of customers rating facilities good to excellent.	90%	96%	90%

Target Results:

The 2008 target was exceeded by six percentage points.

Program 2: Athletics

Description: The Athletics Division provides Cincinnati residents with fun, safe, and quality athletic programs.

Goal: The Athletics Division is dedicated to providing customer friendly environments and affordable and diverse activities.

Funding Summary:

Operating Budget	2008 Budget	2009 Budget	Change 2008 Budget to 2009	2010 Budget
Personnel Services	$ 352,990	$ 281,390	$ (71,600)	$ 276,850
Other Expenses	$ 407,240	$ 474,990	$ 67,750	$ 480,560
Operating Total	$ 760,230	$ 756,380	$ (3,850)	$ 757,410
Employee Benefits	$ 72,570	$ 65,420	$ (7,150)	$ 65,260
General Fund Overhead	$ 15,870	$ 12,380	$ (3,490)	$ 8,600
Total	$ 848,670	$ 834,180	$ (14,490)	$ 831,270
Capital Projects	$ 683,000	$ 1,084,500	$ 401,500	$ 950,700
Program Revenue	$ 414,400	$	$ (414,400)	$
Total Full-Time Equivalent Positions	$ 7.7	6.7	(1.0)	6.7

2009 Significant Program Changes

Title: Program Budget Realignment

Budget Amount: $9,890 **Fund:** Recreation Special Activities **FTE:** 0.0

Description:

The variances in personnel and non-personnel services for this program budget are partially related to the department better aligning actual personnel and non-personnel expenses with the appropriate programs in 2009. As the department continues to gain comfort with program budgeting, variances of this nature should be more limited.

Comment/Justification:

This realignment is approved to better align expenses with the appropriate program.

Title: Decrease in Non-Personnel

Budget Amount: ($2,130) **Fund:** General Fund **FTE:** 0.0

Description:

This represents an across-the-board reduction in the non-personnel budget.

Comment/Justification:

This decrease is approved due to the limited nature of General Fund resources.

Title: Increase Position Vacancy Allowance

Budget Amount: ($6,100) **Fund:** General Fund **FTE:** 0.0

Description:

This represents a decrease in funding available to fill vacant positions.

Comment/Justification:

This decrease is approved due to the limited nature of General Fund resources. Rather than eliminating positions, increasing position vacancy allowance will give the department more flexibility with staffing in the long run.

Title: Program Budget Realignment

Budget Amount: ($26,260) **Fund:** General Fund **FTE:** -1.0

Description:

The variances in personnel and non-personnel services for this program budget are partially related to the department better aligning actual personnel and non-personnel expenses with the appropriate programs in 2009. As the department continues to gain comfort with program budgeting, variances of this nature should be more limited.

Comment/Justification:

This realignment is approved to better align expenses with the appropriate program.

2010 Significant Program Changes

Title: 2010 General Fund Budget Reduction

Budget Amount: ($17,110) **Fund:** General Fund **FTE:** 0.0

Description:

The 2010 General Fund Budget reflects a required across-the-board reduction of 4.8% in order to balance the General Fund. Specific reductions for this program will be addressed in the 2010 Budget Update process.

Comment/Justification:

This decrease is approved due to the limited nature of General Fund resources.

Explanation of Capital Projects

The Capital Budget for the Athletics Program totals $1,084,500 in 2009 and $950,700 in 2010. Capital projects include the Athletics Facilities Renovation and Outdoor Facilities Renovation. These projects provide funding for the department to renovate play surfaces such as ball fields, tennis courts, bike trails, and playgrounds.

Performance Measures

Performance Objective:

To expand the youth athletic program by offering additional youth athletic opportunities.

Unit of Measure:	2008 Target	2008 Actual	2009 Target

Percentage increase in the number of youth athletic programs over previous year statistics.	10%	343%	10%

Target Results:

The 2008 target was exceeded by 333 percentage points. Actual programs: 2006 - 58; 2007 - 63; 2008 - 279.

Performance Objective:

To offer affordable and quality adult athletic programs for the citizens of Cincinnati as measured by a 2.5% increase in adult registrations.

Unit of Measure:	2008 Target	2008 Actual	2009 Target
Percentage increase in adult program registrations.	2.5%	-34.1%	2.5%

Target Results:

The 2008 target was not achieved. Staffing transition associated with a post-Early Retirement Incentive Program reorganization affected the data collection and input of program statistics. Actual registrations: 2006 - 131,611; 2007 - 152,513; 2008 - 100,439.

Program 3: Community Center Operations

Description: The Community Center Operations Division is committed to the effective and efficient management of the City's recreation resources in order to provide residents with a variety of social, athletic, cultural, educational, and recreational activities.

Goal: Increasing the quality of life by providing both quality and affordable recreation programs for citizens citywide.

Funding Summary:

Operating Budget	2008 Budget	2009 Budget	Change 2008 Budget to 2009	2010 Budget
Personnel Services	$ 7,341,560	$ 7,384,540	$ 42,980	$ 7,208,520
Other Expenses	$ 2,651,400	$ 2,578,210	$ (73,190)	$ 2,549,640
Equipment	$ 20,000	$ 11,000	$ (9,000)	$ 11,320
Operating Total	$ 10,012,960	$ 9,973,750	$ (39,210)	$ 9,769,480
Employee Benefits	$ 1,830,510	$ 1,714,840	$ (115,670)	$ 1,706,580
General Fund Overhead	$ 125,600	$ 138,290	$ 12,690	$ 140,340
Total	$ 11,969,070	$ 11,826,880	$ (142,190)	$ 11,616,400
Capital Projects	$ 1,780,200	$	$ (1,780,200)	$
Program Revenue	$ 2,301,990	$	$ (2,301,990)	$
Total Full-Time Equivalent Positions	$ 246.5	243.3	(3.1)	243.3

2009 Significant Program Changes

Title: Program Budget Realignment

Budget Amount: $18,070 **Fund:** General Fund **FTE:** 3.4

Description:

The variances in personnel and non-personnel services for this program budget are primarily due to the department better aligning actual personnel and non-personnel expenses with the appropriate programs in 2009. As the department continues to gain comfort with program budgeting, variances of this nature should be more limited.

Comment/Justification:

This realignment is approved to better align expenses with the appropriate program.

Title: Decrease in Fuel Budget

Budget Amount: ($12,170) **Fund:** General Fund **FTE:** 0.0

Description:

This represents a reduction in the anticipated fuel budget for 2009.

Comment/Justification:

This decrease is approved due to the anticipated decrease in fuel costs in 2009.

Title: Decrease in Non-Personnel

Budget Amount: ($26,600) **Fund:** General Fund **FTE:** 0.0

Description:

This represents an across-the-board reduction in the non-personnel budget.

Comment/Justification:

This decrease is approved due to the limited nature of General Fund resources.

Title: Increase Position Vacancy Allowance

Budget Amount: ($160,050) **Fund:** General Fund **FTE:** 0.0

Description:

This represents a decrease in funding available to fill vacant positions.

Comment/Justification:

This decrease is approved due to the limited nature of General Fund resources. Rather than eliminating positions, increasing position vacancy allowance will give the department more flexibility with staffing in the long run.

Title: Program Budget Realignment

Budget Amount: ($173,740) **Fund:** Recreation Special Activities **FTE:** -6.5

Description:

The variances in personnel and non-personnel services for this program budget are partially related to the department better aligning actual personnel and non-personnel expenses with the appropriate programs in 2009. As the department continues to gain comfort with program budgeting, variances of this nature should be more limited.

Comment/Justification:

This realignment is approved to better align expenses with the appropriate program.

2010 Significant Program Changes

Title: 2010 General Fund Budget Reduction

Budget Amount: ($384,500) **Fund:** General Fund **FTE:** 0.0

Description:

The 2010 General Fund Budget reflects a required across-the-board reduction of 4.8% in order to balance the General Fund. Specific reductions for this program will be addressed in the 2010 Budget Update process.

Comment/Justification:

This decrease is approved due to the limited nature of General Fund resources.

Performance Measures

Performance Objective:

Implement the FISH customer service program to improve staff professionalism and friendliness.

Unit of Measure:	2008 Target	2008 Actual	2009 Target
Percentage of customers rating staff friendliness and courteousness good to excellent.	95%	98%	95%

Target Results:

The 2008 target was exceeded by three percentage points.

Performance Objective:

To offer quality programs at an affordable price.

Unit of Measure:	2008 Target	2008 Actual	2009 Target
Percentage of participants who rate good or excellent program value for the money.	90%	97%	90%

Target Results:

The 2008 target was exceeded by seven percentage points.

Performance Objective:

To provide both quality and affordable before and after-school care programs for youth and teens citywide.

Unit of Measure:	2008 Target	2008 Actual	2009 Target
Percentage of customers rating after-school programs good to excellent.	90%	98%	90%

Target Results:

The 2008 target was exceeded by eight percentage points.

Program 4: Golf

Description: The Cincinnati Recreation Commission's Golf Division provides full service, high quality, and value-driven golf experiences to the citizens of Cincinnati.

Goal: To offer fun and affordable golf course programs for the citizens of Cincinnati.

Funding Summary:

Operating Budget	2008 Budget	2009 Budget	Change 2008 Budget to 2009	2010 Budget
Personnel Services	$ 213,630	$ 213,900	$ 270	$ 220,290
Other Expenses	$ 5,832,990	$ 5,725,290	$ (107,700)	$ 5,891,320
Operating Total	$ 6,046,620	$ 5,939,190	$ (107,430)	$ 6,111,610
Employee Benefits	$ 51,610	$ 39,490	$ (12,120)	$ 40,640
General Fund Overhead	$ 16,240	$ 18,370	$ 2,130	$ 18,400
Debt Service	$ 285,000	$ 400,010	$ 115,010	$ 400,010
Total	$ 6,399,470	$ 6,397,060	$ (2,410)	$ 6,570,660
Program Revenue	$ 40,000	$	$ (40,000)	$
Total Full-Time Equivalent Positions	$ 2.0	2.0	0.0	2.0

2009 Significant Program Changes

Title: Decrease in Fuel Budget

Budget Amount: ($41,930) **Fund:** Municipal Golf **FTE:** 0.0

Description:

This represents a reduction in the anticipated fuel budget for 2009.

Comment/Justification:

This decrease is approved due to the anticipated decrease in fuel costs in 2009.

Title: Golf Budget Adjustment

Budget Amount: ($262,160) **Fund:** Municipal Golf **FTE:** 0.0

Description:

The variances in personnel and non-personnel services for this program budget are related to the department better aligning the budget to actual personnel and non-personnel expenses.

Comment/Justification:

This adjustment is approved to better align the budget to actual expenses.

Performance Measures

Performance Objective:

To offer clean, well-maintained, quality golf courses for the citizens of Cincinnati.

Unit of Measure:	2008 Target	2008 Actual	2009 Target
Percentage of customers rating golf facilities good to excellent.	90%	96%	90%

Target Results:

The 2008 target was exceeded by six percentage points.

Program 5: Indoor/Facility Maintenance

Description: The purpose of the Facility Maintenance Division is to maintain the infrastructure of the Cincinnati Recreation Commission recreation centers and facilities in safe, comfortable, and aesthetically attractive conditions.

Goal: The Indoor/Facility Maintenance Division is dedicated to keep all of the Department's facilities operating in a safe and efficient manner.

Funding Summary:

Operating Budget	2008 Budget	2009 Budget	Change 2008 Budget to 2009	2010 Budget
Personnel Services	$ 931,590	$ 944,420	$ 12,830	$ 936,910
Other Expenses	$ 787,360	$ 773,230	$ (14,130)	$ 757,460
Equipment	$ 22,410	$ 22,750	$ 340	$ 22,290
Operating Total	$ 1,741,360	$ 1,740,400	$ (960)	$ 1,716,660
Employee Benefits	$ 385,720	$ 397,410	$ 11,690	$ 400,540
General Fund Overhead	$ 33,300	$ 29,820	$ (3,480)	$ 30,450
Total	$ 2,160,380	$ 2,167,630	$ 7,250	$ 2,147,650
Program Revenue	$ 2,000	$	$ (2,000)	$
Total Full-Time Equivalent Positions	$ 18.9	21.4	2.5	21.4

2009 Significant Program Changes

Title: Program Budget Realignment

Budget Amount: $8,540 **Fund:** General Fund **FTE:** 2.5

Description:

The variances in personnel and non-personnel services for this program budget are partially related to the department better aligning actual personnel and non-personnel expenses with the appropriate programs in 2009. As the department continues to gain comfort with program budgeting, variances of this nature should be more limited.

Comment/Justification:

This realignment is approved to better align expenses with the appropriate program.

Title: Decrease in Fuel Budget

Budget Amount: ($5,510) **Fund:** General Fund **FTE:** 0.0

Description:

This represents a reduction in the anticipated fuel budget for 2009.

Comment/Justification:

This decrease is approved due to the anticipated decrease in fuel costs in 2009.

Title: Decrease in Non-Personnel

Budget Amount: ($9,250) **Fund:** General Fund **FTE:** 0.0

Description:

This represents an across-the-board reduction in the non-personnel budget.

Comment/Justification:

This decrease is approved due to the limited nature of General Fund resources.

Title: Increase Position Vacancy Allowance

Budget Amount: ($21,210) **Fund:** General Fund **FTE:** 0.0

Description:

This represents a decrease in funding available to fill vacant positions.

Comment/Justification:

This decrease is approved due to the limited nature of General Fund resources. Rather than eliminating positions, increasing position vacancy allowance will give the department more flexibility with staffing in the long run.

2010 Significant Program Changes

Title: 2010 General Fund Budget Reduction

Budget Amount: ($68,340) **Fund:** General Fund **FTE:** 0.0

Description:

The 2010 General Fund Budget reflects a required across-the-board reduction of 4.8% in order to balance the General Fund. Specific reductions for this program will be addressed in the 2010 Budget Update process.

Comment/Justification:

This decrease is approved due to the limited nature of General Fund resources.

Performance Measures

Performance Objective:

To complete work orders related to indoor maintenance in a timely manner.

Unit of Measure:	2008 Target	2008 Actual	2009 Target

Percentage of customers rating facilities good to excellent.	90%	96%	90%

Target Results:

The 2008 target was exceeded by six percentage points.

Performance Objective:

To offer clean, safe and well-maintained facilities for public use.

Unit of Measure:	2008 Target	2008 Actual	2009 Target
Percentage of completed work orders.	97%	88%	97%

Target Results:

The 2008 target was not achieved due to reduced staffing levels in the indoor maintance division. A Facility Maintenance Specialist position was vacant all of 2008, and a Carpenter position was vacant for half of 2008.

Program 6: Outdoor Maintenance

Description: Outdoor Maintenance provides clean and safe playgrounds, athletic fields, and recreation sites to improve the quality of life for all citizens of Cincinnati through quality recreation opportunities.

Goal: The Outdoor Maintenance Division is dedicated to keep all of the Department's grounds and properties cleaned, mowed and safe.

Funding Summary:

Operating Budget	2008 Budget	2009 Budget	Change 2008 Budget to 2009	2010 Budget
Personnel Services	$ 2,334,190	$ 2,110,930	$ (223,260)	$ 2,042,060
Other Expenses	$ 890,280	$ 771,480	$ (118,800)	$ 755,760
Operating Total	$ 3,224,470	$ 2,882,410	$ (342,060)	$ 2,797,820
Employee Benefits	$ 606,140	$ 668,360	$ 62,220	$ 669,530
General Fund Overhead	$	$ 170	$ 170	$ 5,140
Total	$ 3,830,610	$ 3,550,940	$ (279,670)	$ 3,472,490
Capital Projects	$ 426,500	$	$ (426,500)	$
Total Full-Time Equivalent Positions	$ 66.2	58.2	(8.0)	58.2

2009 Significant Program Changes

Title: Program Budget Realignment

Budget Amount: $57,970 **Fund:** Recreation Special Activities **FTE:** 0.0

Description:

The variances in personnel and non-personnel services for this program budget are partially related to the department better aligning actual personnel and non-personnel expenses with the appropriate programs in 2009. As the department continues to gain comfort with program budgeting, variances of this nature should be more limited.

Comment/Justification:

This realignment is approved to better align expenses with the appropriate program.

Title: Decrease in Non-Personnel

Budget Amount: ($9,110) **Fund:** General Fund **FTE:** 0.0

Description:

This represents an across-the-board reduction in the non-personnel budget.

Comment/Justification:

This decrease is approved due to the limited nature of General Fund resources.

Title: Increase Position Vacancy Allowance

Budget Amount: ($47,960) **Fund:** General Fund **FTE:** 0.0

Description:

This represents a decrease in funding available to fill vacant positions.

Comment/Justification:

This decrease is approved due to the limited nature of General Fund resources. Rather than eliminating positions, increasing position vacancy allowance will give the department more flexibility with staffing in the long run.

Title: Decrease in Fuel Budget

Budget Amount: ($50,910) **Fund:** General Fund **FTE:** 0.0

Description:

This represents a reduction in the anticipated fuel budget for 2009.

Comment/Justification:

This decrease is approved due to the anticipated decrease in fuel costs in 2009.

Title: Program Budget Realignment

Budget Amount: ($397,580) **Fund:** General Fund **FTE:** -8.0

Description:

The variances in personnel and non-personnel services for this program budget are partially related to the department better aligning actual personnel and non-personnel expenses with the appropriate programs in 2009. As the department continues to gain comfort with program budgeting, variances of this nature should be more limited.

Comment/Justification:

This realignment is approved to better align expenses with the appropriate program.

2010 Significant Program Changes

Title: 2010 General Fund Budget Reduction

Budget Amount: ($137,980) **Fund:** General Fund **FTE:** 0.0

Description:

The 2010 General Fund Budget reflects a required across-the-board reduction of 4.8% in order to balance the General Fund. Specific reductions for this program will be addressed in the 2010 Budget Update process.

Comment/Justification:

This decrease is approved due to the limited nature of General Fund resources.

Performance Measures

Performance Objective:

To complete work orders related to outdoor maintenance in a timely manner.

Unit of Measure:	2008 Target	2008 Actual	2009 Target
Percentage of customers rating outdoor facilities good to excellent.	90%	95%	90%

Target Results:

The 2008 target was exceeded by five percentage points.

Program 7: Seniors

Description: The Senior Division seeks to provide high quality recreation and leisure experiences to senior citizens of Cincinnati. These activities include a variety of social, athletic, cultural, educational, and recreational activities.

Goal: The Senior Division partners with the Department's community centers to offer excellent senior programs directly in the neighborhoods where participants live.

Funding Summary:

Operating Budget	2008 Budget	2009 Budget	Change 2008 Budget to 2009	2010 Budget
Personnel Services	$ 205,130	$ 242,240	$ 37,110	$ 235,910
Other Expenses	$ 15,210	$ 42,750	$ 27,540	$ 43,310
Operating Total	$ 220,340	$ 284,990	$ 64,650	$ 279,220
Employee Benefits	$ 76,370	$ 61,170	$ (15,200)	$ 60,890
General Fund Overhead	$	$	$ -	$ 3,010
Total	$ 296,710	$ 346,160	$ 49,450	$ 343,120
Total Full-Time Equivalent Positions	$ 11.8	10.5	(1.3)	10.5

2009 Significant Program Changes

Title: Program Budget Realignment

Budget Amount: $64,000 **Fund:** Recreation Special Activities **FTE:** 1.5

Description:

The variances in personnel and non-personnel services for this program budget are partially related to the department better aligning actual personnel and non-personnel expenses with the appropriate programs in 2009. As the department continues to gain comfort with program budgeting, variances of this nature should be more limited.

Comment/Justification:

This realignment is approved to better align expenses with the appropriate program.

Title: Program Budget Realignment

Budget Amount: $3,240 **Fund:** General Fund **FTE:** -2.8

Description:

The variances in personnel and non-personnel services for this program budget are partially related to the department better aligning actual personnel and non-personnel expenses with the appropriate programs in 2009. As the department continues to gain comfort with program budgeting, variances of this nature should be more limited.

Comment/Justification:

This realignment is approved to better align expenses with the appropriate program.

Title: Increase Position Vacancy Allowance

Budget Amount: ($5,690) **Fund:** General Fund **FTE:** 0.0

Description:

This represents a decrease in funding available to fill vacant positions.

Comment/Justification:

This decrease is approved due to the limited nature of General Fund resources. Rather than eliminating positions, increasing position vacancy allowance will give the department more flexibility with staffing in the long run.

2010 Significant Program Changes

Title: 2010 General Fund Budget Reduction

Budget Amount: ($10,810) **Fund:** General Fund **FTE:** 0.0

Description:

The 2010 General Fund Budget reflects a required across-the-board reduction of 4.8% in order to balance the General Fund. Specific reductions for this program will be addressed in the 2010 Budget Update process.

Comment/Justification:

This decrease is approved due to the limited nature of General Fund resources.

Performance Measures

Performance Objective:

To expand senior program opportunities in recreation centers.

Unit of Measure:	2008 Target	2008 Actual	2009 Target
Percentage increase in the number of Senior programs offered over previous year statistics.	5%	-1.1%	5%
Percentage of customers rating all Senior programs good to excellent.	90%	98%	90%

Target Results:

The 2008 target for customer satisfaction was exceeded by eight percentage points. The target for the second measure was not achieved due to a reduction in senior staff due to the Early Retirement Incentive Program. Actual programs: 2006 - 22,200; 2007 - 23,927; 2008 - 23,661.

Program 8: Therapeutic Recreation

Description: The Division is dedicated to providing high quality support services, training, and advocacy. Therapeutic recreation programs include both specialized and inclusive programming for adults and youth.

Goal: These programs provide the individual with the opportunity for self-expression and encourage social interaction.

Funding Summary:

Operating Budget	2008 Budget	2009 Budget	Change 2008 Budget to 2009	2010 Budget
Personnel Services	$ 521,800	$ 499,610	$ (22,190)	$ 484,190
Other Expenses	$ 74,740	$ 75,920	$ 1,180	$ 76,830
Operating Total	$ 596,540	$ 575,530	$ (21,010)	$ 561,020
Employee Benefits	$ 138,620	$ 138,440	$ (180)	$ 137,970
Total	$ 735,160	$ 713,970	$ (21,190)	$ 698,990
Capital Projects	$	$ 100,000	$ 100,000	$ 100,000
Program Revenue	$ 50,000	$	$ (50,000)	$
Total Full-Time Equivalent Positions	$ 14.1	13.0	(1.1)	13.0

2009 Significant Program Changes

Title: Increase Position Vacancy Allowance

Budget Amount: ($12,870) **Fund:** General Fund **FTE:** 0.0

Description:

This represents a decrease in funding available to fill vacant positions.

Comment/Justification:

This decrease is approved due to the limited nature of General Fund resources. Rather than eliminating positions, increasing position vacancy allowance will give the department more flexibility with staffing in the long run.

Title: Program Budget Realignment

Budget Amount: ($23,050) **Fund:** General Fund **FTE:** -1.1

Description:

The variances in personnel and non-personnel services for this program budget are partially related to the department better aligning actual personnel and non-personnel expenses with the appropriate programs in 2009. As the department continues to gain comfort with program budgeting, variances of this nature should be more limited.

Comment/Justification:

This realignment is approved to better align expenses with the appropriate program.

2010 Significant Program Changes

Title: 2010 General Fund Budget Reduction

Budget Amount: ($25,710) **Fund:** General Fund **FTE:** 0.0

Description:

The 2010 General Fund Budget reflects a required across-the-board reduction of 4.8% in order to balance the General Fund. Specific reductions for this program will be addressed in the 2010 Budget Update process.

Comment/Justification:

This decrease is approved due to the limited nature of General Fund resources.

Explanation of Capital Projects

The Capital Budget for the Therapeutic Recreation Program totals $100,000 in both 2009 and 2010 and includes one project: Compliance with the Americans with Disabilities Act (ADA). The project provides funding to remain in compliance with the provisions of ADA in order to improve the usability of Recreation facilities for persons with disabilities.

Performance Measures

Performance Objective:

To provide high quality recreational programs designed to meet the needs and interests of individuals with disabilities.

Unit of Measure:	2008 Target	2008 Actual	2009 Target
Program evaluation and percent of participant satisfaction.	90%	93%	90%

Target Results:

The 2008 target was exceeded by three percentage points.

Program 9: Technical Services/Capital Projects

Description: The purpose of the Technical Services Division is to guide and administer the Capital Improvement Program for the Cincinnati Recreation Commission, and to provide safe and attractive recreation facilities.

Goal: Administer the Capital Improvement Program by prioritizing capital needs of the City's assets and improving the sites as allowed within the approved capital budget target.

Funding Summary:

Operating Budget	2008 Budget	2009 Budget	Change 2008 Budget to 2009	2010 Budget
Personnel Services	$ 6,900	$ 9,320	$ 2,420	$ 9,380
Other Expenses	$ 21,600	$ 18,980	$ (2,620)	$ 18,590
Operating Total	$ 28,500	$ 28,300	$ (200)	$ 27,970
Employee Benefits	$ 1,850	$ 3,050	$ 1,200	$ 3,180
Total	$ 30,350	$ 31,350	$ 1,000	$ 31,150
Capital Projects	$	$ 1,375,000	$ 1,375,000	$ 1,635,000
Total Full-Time Equivalent Positions	$ 9.1	9.0	(0.1)	9.0

2009 Significant Program Changes

Title: Increase Position Vacancy Allowance

Budget Amount: ($1,480) **Fund:** General Fund **FTE:** 0.0

Description:

This represents a decrease in funding available to fill vacant positions.

Comment/Justification:

This decrease is approved due to the limited nature of General Fund resources. Rather than eliminating positions, increasing position vacancy allowance will give the department more flexibility with staffing in the long run.

Title: Program Budget Realignment

Budget Amount: ($2,600) **Fund:** General Fund **FTE:** -0.1

Description:

The variances in personnel and non-personnel services for this program budget are partially related to the department better aligning actual personnel and non-personnel expenses with the appropriate programs in 2009. As the department continues to gain comfort with program budgeting, variances of this nature should be more limited.

Comment/Justification:

This realignment is approved to better align expenses with the appropriate program.

2010 Significant Program Changes

Title: 2010 General Fund Budget Reduction

Budget Amount: ($1,420) **Fund:** General Fund **FTE:** 0.0

Description:

The 2010 General Fund Budget reflects a required across-the-board reduction of 4.8% in order to balance the General Fund. Specific reductions for this program will be addressed in the 2010 Budget Update process.

Comment/Justification:

This decrease is approved due to the limited nature of General Fund resources.

Explanation of Capital Projects

The Capital Budget for the Technical Services/Capital Projects Program totals $1,375,000 in 2009 and $1,635,000 in 2010 and includes one project: Recreation Facilities Renovation Project. This project provides funding for roof replacements, installation of new HVAC systems, replacement of doors and windows, mechanical system improvements, and upgrade fire protection and security systems.

Performance Measures

Performance Objective:

To complete capital projects within budget and capital program time frame.

Unit of Measure:	2008 Target	2008 Actual	2009 Target
Percentage of capital projects completed on time and within budget.	100%	100%	100%

Target Results:

The 2008 target was achieved. Costs are increasing but the department has adjusted the scope of projects to stay within budget.

Program 10: Waterfront & Special Events

Description: The Division of Waterfront and Special Events provides recreational and cultural activities for the Greater Cincinnati community.

Goal: By providing a venue for citizens to enhance their personal health and cultural awareness, we bring residents together to enrich and improve their quality of life.

Funding Summary:

Operating Budget	2008 Budget	2009 Budget	Change 2008 Budget to 2009	2010 Budget
Personnel Services	$ 574,250	$ 806,790	$ 232,540	$ 792,920
Other Expenses	$ 697,920	$ 817,570	$ 119,650	$ 829,310
Operating Total	$ 1,272,170	$ 1,624,360	$ 352,190	$ 1,622,230
Employee Benefits	$ 104,740	$ 179,500	$ 74,760	$ 180,220
General Fund Overhead	$ 27,190	$ 24,510	$ (2,680)	$ 24,940
Total	$ 1,404,100	$ 1,828,370	$ 424,270	$ 1,827,390
Program Revenue	$ 675,200	$	$ (675,200)	$
Total Full-Time Equivalent Positions	$ 13.5	19.0	5.5	19.0

2009 Significant Program Changes

Title: Program Budget Realignment

Budget Amount: $350,310 **Fund:** General Fund **FTE:** 5.5

Description:

The variances in personnel and non-personnel services for this program budget are partially related to the department better aligning actual personnel and non-personnel expenses with the appropriate programs in 2009. As the department continues to gain comfort with program budgeting, variances of this nature should be more limited.

Comment/Justification:

This realignment is approved to better align expenses with the appropriate program.

Title: Decrease in Non-Personnel

Budget Amount: ($3,090) **Fund:** General Fund **FTE:** 0.0

Description:

This represents an across-the-board reduction in the non-personnel budget.

Comment/Justification:

This decrease is approved due to the limited nature of General Fund resources.

Title: Increase Position Vacancy Allowance

Budget Amount: ($13,510) **Fund:** General Fund **FTE:** 0.0

Description:

This represents a decrease in funding available to fill vacant positions.

Comment/Justification:

This decrease is approved due to the limited nature of General Fund resources. Rather than eliminating positions, increasing position vacancy allowance will give the department more flexibility with staffing in the long run.

2010 Significant Program Changes

Title: 2010 General Fund Budget Reduction

Budget Amount: ($37,230) **Fund:** General Fund **FTE:** 0.0

Description:

The 2010 General Fund Budget reflects a required across-the-board reduction of 4.8% in order to balance the General Fund. Specific reductions for this program will be addressed in the 2010 Budget Update process.

Comment/Justification:

This decrease is approved due to the limited nature of General Fund resources.

Performance Measures

Performance Objective:

To offer clean, safe, and well-maintained venue for special events and general enjoyment.

Unit of Measure:	2008 Target	2008 Actual	2009 Target
Percentage increase in Park attendance over previous year statistics.	4%	-22%	4%
Percentage of customers rating facilities good to excellent.	90%	98%	90%

Target Results:

The 2008 target for customer satisfaction was exceeded by eight percentage points. The target for the second measure was not achieved. Cincinnati Recreation Commission's (CRC) Kids' Fest attendance was down 15,000. Due to the economy, one less P&G concert was held and non-CRC events were scaled back by the event producers. Actual attendance: 2006 - 2,707,100; 2007 - 712,000; 2008 - 555,205.

Program 11: Youth & Family Services

Description: The Youth and Family Services Division works with the Cincinnati Recreation Commission's staff and neighborhood youth to identify trends in recreation, to seek out alternative sources of revenue, and to identify and develop youth serving community partnerships.

Goal: Through the Youth & Family Services Division attention is given to the creation and maintenance of leadership and development opportunities for youth.

Funding Summary:

Operating Budget	2008 Budget	2009 Budget	Change 2008 Budget to 2009	2010 Budget
Personnel Services	$ 70,660	$ 193,850	$ 123,190	$ 188,550
Other Expenses	$ 9,750	$ 34,560	$ 24,810	$ 34,500
Operating Total	$ 80,410	$ 228,410	$ 148,000	$ 223,050
Employee Benefits	$ 22,950	$ 51,710	$ 28,760	$ 51,460
General Fund Overhead	$	$	$ -	$ 1,810
Total	$ 103,360	$ 280,120	$ 176,760	$ 276,320
Total Full-Time Equivalent Positions	$ 1.6	5.5	3.9	5.5

2009 Significant Program Changes

Title: Program Budget Realignment

Budget Amount: $118,850 **Fund:** General Fund **FTE:** 2.9

Description:

The variances in personnel and non-personnel services for this program budget are partially related to the department better aligning actual personnel and non-personnel expenses with the appropriate programs in 2009. As the department continues to gain comfort with program budgeting, variances of this nature should be more limited.

Comment/Justification:

This realignment is approved to better align expenses with the appropriate program.

Title: Program Budget Realignment

Budget Amount: $34,000 **Fund:** Recreation Special Activities **FTE:** 1.0

Description:

The variances in personnel and non-personnel services for this program budget are partially related to the department better aligning actual personnel and non-personnel expenses with the appropriate programs in 2009. As the department continues to gain comfort with program budgeting, variances of this nature should be more limited.

Comment/Justification:

This realignment is approved to better align expenses with the appropriate program.

Title: Increase Position Vacancy Allowance

Budget Amount: ($4,820) **Fund:** General Fund **FTE:** 0.0

Description:

This represents a decrease in funding available to fill vacant positions.

Comment/Justification:

This decrease is approved due to the limited nature of General Fund resources. Rather than eliminating positions, increasing position vacancy allowance will give the department more flexibility with staffing in the long run.

2010 Significant Program Changes

Title: 2010 General Fund Budget Reduction

Budget Amount: ($9,520) **Fund:** General Fund **FTE:** 0.0

Description:

The 2010 General Fund Budget reflects a required across-the-board reduction of 4.8% in order to balance the General Fund. Specific reductions for this program will be addressed in the 2010 Budget Update process.

Comment/Justification:

This decrease is approved due to the limited nature of General Fund resources.

Performance Measures

Performance Objective:

To expand participation of teen programming within community center activities and citywide teen social events.

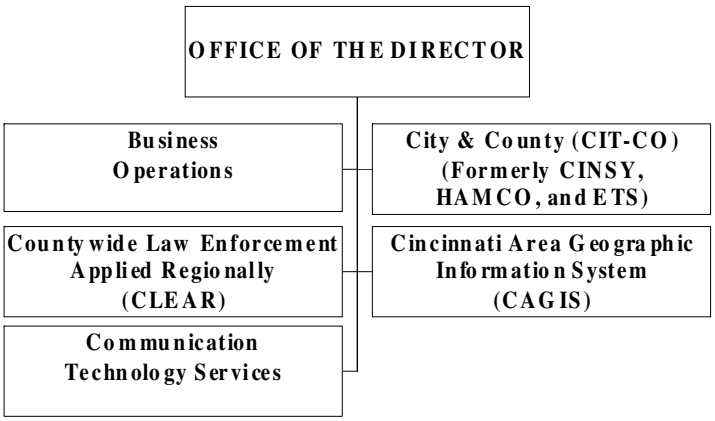
Unit of Measure:	2008 Target	2008 Actual	2009 Target
Percentage of teen participation over previous year statistics.	3%	-8%	3%

Target Results:

The 2008 target was not achieved due to a reduction in staff with the Youth and Family Services division as part of the Early Retirement Incentive Program. Actual participants: 2006 - 15,376; 2007 - 21,973; 2008 - 20,142.

Regional Computer Center

Mission: The mission of the Regional Computer Center (RCC) is to support the City of Cincinnati and Hamilton County through excellence in design, development, and application of technology solutions that increase the efficiency and effectiveness of the various local governments, public safety, and law enforcement agencies in the region by improving service delivery and enterprise coordination.



DEPARTMENT BUDGET SUMMARY

Operating Budget	2007 Budget	2008 Budget	2009 Budget	Change 2008 Budget to 2009	2010 Budget
Personnel Services	$ 538,770	$ 1,497,320	$ 2,217,680	$ 720,360	$ 2,275,970
Other Expenses	$ 6,810,260	$ 7,162,300	$ 8,421,300	$ 1,259,000	$ 8,407,220
Equipment	$ 0	$ 0	$ 203,000	$ 203,000	$ 208,890
Operating Total	$ 7,349,030	$ 8,659,620	$ 10,841,980	$ 2,182,360	$ 10,892,080
Employee Benefits	$ 371,250	$ 1,578,740	$ 2,807,380	$ 1,228,640	$ 2,887,530
General Fund Overhead	$ 41,490	$ 46,330	$ 396,700	$ 350,370	$ 561,410
Total	$ 7,761,770	$ 10,284,690	$ 14,046,060	$ 3,761,370	$ 14,341,020
Internal Service Funds	$ 0	$ 10,535,390	$ 13,592,160	$ 3,056,770	$ 13,985,230
Capital Projects	$ 975,900	$ 968,200	$ 1,191,400	$ 223,200	$ 2,206,600
Program Revenue	$ 18,608,310	$ 11,066,440	$ 7,856,870	$ (3,209,570)	$ 7,856,870
Total Full-Time Equivalent Positions	$ 149.0	112.0	114.0	2.0	114.0

DEPARTMENT PROGRAMS:

1. RCC Administration
2. CTS Operations
3. CIT-CO Operations
4. CLEAR Operations
5. CAGIS Consortium Operations

PROGRAM SUMMARIES

Program 1: RCC Administration

Description: Provides overall policy direction, procurement, accounts payable, accounts receivable, human resources, and budget support for the Regional Computer Center.

Goal: To assist the department with increasing productivity and lowering operational costs in the services provided to RCC's clients.

Funding Summary:

Operating Budget	2008 Budget	2009 Budget	Change 2008 Budget to 2009	2010 Budget
Other Expenses	$	$ 164,960	$ 164,960	$ 161,590
Operating Total	$	$ 164,960	$ 164,960	$ 161,590
Employee Benefits	$ 178,460	$ 243,410	$ 64,950	$ 250,340
General Fund Overhead	$	$ 47,790	$ 47,790	$ 60,620
Total	$ 178,460	$ 456,160	$ 277,700	$ 472,550
Internal Service Funds	$ 712,350	$ 923,960	$ 211,610	$ 950,240
Total Full-Time Equivalent Positions	$ 10.0	12.0	2.0	12.0

2009 Significant Program Changes

Title: Staffing Transitions

Budget Amount: $203,950 **Fund:** Regional Computer Center **FTE:** 2.0

Description:

This increase in FTE is a result of moving two positions from other areas of the RCC to support Information Security. The RCC centralized Information Security by adding these positions to RCC Administration.

Comment/Justification:

This increase is approved.

Title: Savings From Reorganizations & Fund Reimbursement

Budget Amount: $167,090 **Fund:** General Fund **FTE:** 0.0

Description:

This increase is due to savings from department reorganizations and position eliminations in the RCC and is part of a program realignment by the department. This provides the resources for the Information Security function.

Comment/Justification:
This increase is approved.

Title: Decrease in Non-Personnel

Budget Amount: ($2,100) **Fund:** General Fund **FTE:** 0.0

Description:

This represents an across-the-board reduction in the non-personnel budget.

Comment/Justification:
This decrease is approved due to the limited nature of General Fund resources.

2010 Significant Program Changes

Title: 2010 General Fund Budget Reduction

Budget Amount: ($8,150) **Fund:** General Fund **FTE:** 0.0

Description:

The 2010 General Fund Budget reflects a required across-the-board reduction of 4.8% in order to balance the General Fund. Specific reductions for this program will be addressed in the 2010 Budget Update process.

Comment/Justification:
This decrease is approved due to the limited nature of General Fund resources.

Performance Measures

Performance Objective:

Implement a new cost billing system that can accommodate changing City and County needs and priorities.

Unit of Measure:	2008 Target	2008 Actual	2009 Target
Percentage of clients satisfied with the new cost billing system.	90%	90%	91%

Target Results:

The 2008 target was achieved.

Program 2: CTS Operations

Description: Provide support for City's Communication Technology Services (CTS) programs, maintaining radio communications, data communications infrastructure and the City's telephone network.

Goal: Ensure reliable delivery for email messages to and from internal and external users. Provide one point of contact for customers to report problems or ask questions.

Funding Summary:

Operating Budget	2008 Budget	2009 Budget	Change 2008 Budget to 2009	2010 Budget
Personnel Services	$ 709,390	$ 764,190	$ 54,800	$ 779,100
Other Expenses	$ 3,236,690	$ 3,129,820	$ (106,870)	$ 3,091,380
Operating Total	$ 3,946,080	$ 3,894,010	$ (52,070)	$ 3,870,480
Employee Benefits	$ 333,780	$ 473,640	$ 139,860	$ 486,100
General Fund Overhead	$ 46,330	$ 63,010	$ 16,680	$ 99,200
Total	$ 4,326,190	$ 4,430,660	$ 104,470	$ 4,455,780
Internal Service Funds	$ 110,470	$ 1,670,110	$ 1,559,640	$ 1,718,910
Capital Projects	$ 445,200	$ 658,200	$ 213,000	$ 1,747,500
Program Revenue	$	$ 1,872,540	$ 1,872,540	$ 1,872,540
Total Full-Time Equivalent Positions	$ 22.0	24.0	2.0	24.0

2009 Significant Program Changes

Title: Adjustment in CTS Operations Staffing

Budget Amount: $1,558,760 **Fund:** Regional Computer Center **FTE:** 0.0

Description:

This increase is a result of program budget realignment for the department. As a part of the restructuring for the RCC, positions and programs continue to be reorganized. In addition, program income has been included in the recommendation which was previously treated as a credit against expenses.

Comment/Justification:

This adjustment is approved in order to fully account for budgeted expenses and revenues.

Title: Increase Position Vacancy Allowance

Budget Amount: ($2,510) **Fund:** General Fund **FTE:** 0.0

Description:

This represents a decrease in funding available to fill vacant positions.

Comment/Justification:

This decrease is approved due to the limited nature of General Fund resources. Rather than eliminating positions, increasing position vacancy allowance will give the department more flexibility with staffing in the long run.

Title: Decrease in Fuel Budget

Budget Amount: ($8,620) **Fund:** Cable Communications **FTE:** 0.0

Description:

This represents a reduction in the anticipated fuel budget for 2009.

Comment/Justification:

This decrease is approved due to the anticipated decrease in fuel costs in 2009.

Title: Decrease in Non-Personnel

Budget Amount: ($33,350) **Fund:** General Fund **FTE:** 0.0

Description:

This represents an across-the-board reduction in the non-personnel budget.

Comment/Justification:

This decrease is approved due to the limited nature of General Fund resources.

Title: Staffing Shift in CTS Operations

Budget Amount: ($40,360) **Fund:** Cable Communications **FTE:** 2.0

Description:

This increase in staffing is a result of an Information Technology Coordinator and Computer Systems Analyst being moved to assist with Blackberry issuance, instruction, and help desk. The reduction in funding is due to a program budget realignment.

Comment/Justification:

These adjustments are approved.

2010 Significant Program Changes

Title: 2010 General Fund Budget Reduction

Budget Amount: ($132,630) **Fund:** General Fund **FTE:** 0.0

Description:

The 2010 General Fund Budget reflects a required across-the-board reduction of 4.8% in order to balance the General Fund. Specific reductions for this program will be addressed in the 2010 Budget Update process.

Comment/Justification:

This decrease is approved due to the limited nature of General Fund resources.

Explanation of Capital Projects

The Capital Budget for CTS Operations totals $658,200 in 2009 and $1,747,500 in 2010. Capital projects include 800 MHz Radios, Active Directory/Server Consolidation, Communications Master Data Infrastructure Security, Netcache Appliance Replacement, Radio Communications Equipment, and Telephone System Upgrade and Replacement. Funding for the 800 MHz Radio project totals $1,300,000 over the biennium. This project will support replacing all existing UHF/VHR radios within the City with 800 MHz radios.

Performance Measures

Performance Objective:

Conduct a detailed review of telecommunication expenses Citywide in order to eliminate unneeded services.

Unit of Measure:	2008 Target	2008 Actual	2009 Target
Amount of realized savings per month due to elimination of services that are no longer needed.	$1,000	$1,492.77	$1,000

Target Results:

The 2008 target was exceeded by $492.77.

Program 3: CIT-CO Operations

Description: CIT-CO includes CINSY, ETS and HAMCO information systems support services.

Goal: The overall goal of this program is to keep expenditures as low as possible while providing necessary, no-direct billable services required for CIT-CO to operate.

Funding Summary:

Operating Budget	2008 Budget	2009 Budget	Change 2008 Budget to 2009	2010 Budget
Personnel Services	$ 510	$ 93,620	$ 93,110	$ 96,420
Other Expenses	$ 2,678,590	$ 2,682,310	$ 3,720	$ 2,639,150
Operating Total	$ 2,679,100	$ 2,775,930	$ 96,830	$ 2,735,570
Employee Benefits	$ 747,860	$ 1,209,870	$ 462,010	$ 1,245,150
General Fund Overhead	$	$ 200,510	$ 200,510	$ 298,480
Total	$ 3,426,960	$ 4,186,310	$ 759,350	$ 4,279,200
Internal Service Funds	$ 4,525,470	$ 5,579,870	$ 1,054,400	$ 5,741,120
Capital Projects	$ 483,000	$ 371,400	$ (111,600)	$ 360,500
Program Revenue	$ 2,752,960	$ 5,984,330	$ 3,231,370	$ 5,984,330
Total Full-Time Equivalent Positions	$ 50.0	42.0	(8.0)	42.0

2009 Significant Program Changes

Title: Program Adjustments in the RCC

Budget Amount: $934,230 **Fund:** Regional Computer Center **FTE:** -9.0

Description:

This reduction in staff is a result of the elimination of Enterprise Technology Services and the Help Desk. The increase in funding is due to program budget realignment including a shift of the Customer Service Response (CSR) function into this program. The Operating Budget procedures have been modified by the RCC. Program Income has been included in the recommendation which was previously treated as a credit against expenses. In addition, department passthroughs have been eliminated.

Comment/Justification:

These adjustments are approved to realign programs offered by the RCC and to fully account for budgeted expenses and revenues.

Title: Electronic Government (eGov) Web Enhancements Dedicated Staffing

Budget Amount: $49,430 **Fund:** Cable Communications **FTE:** 0.0

Description:

This proposal would provide partial funding to hire a dedicated Computer Systems Analyst to support continued operation of eGov Web Enhancements systems being requested as part of the RCC's amended Capital Budget Request. This staff member would perform duties such as interacting with the public to assist with the functionality of the system and working together with City staff in maintaining and expanding utilization.

This proposal would provide the operating budget portion of the funding needed to support this new RCC Fund 702 position. Remaining funding needs would be billed to the corresponding capital project or other sources.

Comment/Justification:

This proposal to fund a Computer Systems Analyst position to support Electronic Government eGov Web enhancements is approved.

Title: Addition of an Information Technology Coordinator

Budget Amount: $49,380 **Fund:** Cable Communications **FTE:** 1.0

Description:

This proposal would provide funding for the creation of a new Information Technology Coordinator position to support the City Manager's Office and the City's Communications function.

Comment/Justification:

This proposal is approved to fund an Information Technology Coordinator to support the City Manager's Office.

Title: Decrease in Non-Personnel

Budget Amount: ($31,220) **Fund:** General Fund **FTE:** 0.0

Description:

This represents an across-the-board reduction in the non-personnel budget.

Comment/Justification:

This decrease is approved due to the limited nature of General Fund resources.

2010 Significant Program Changes

Title: 2010 General Fund Budget Reduction

Budget Amount: ($120,940) **Fund:** General Fund **FTE:** 0.0

Description:

The 2010 General Fund Budget reflects a required across-the-board reduction of 4.8% in order to balance the General Fund. Specific reductions for this program will be addressed in the 2010 Budget Update process.

Comment/Justification:

This decrease is approved due to the limited nature of General Fund resources.

Explanation of Capital Projects

The Capital Budget for CIT-CO Operations totals $371,400 in 2009 and $360,500 in 2010. Capital projects include Cincinnati Financial System Upgrades, Electronic Government (eGov) Web Enhancements and Streaming Video Service. Funding for the Electronic Government (eGov) Web Enhancement project totals $472,000 over the biennium. The project will provide funding for new development and execution of a strategy to deliver first class service with the implementation of electronic payments and transactions, interactive forms, and enhancement of the City's web sites.

Performance Measures

Performance Objective:

Reorganize staffing and duties within the CINSY, ETS, and HAMCO sections into a higher efficiency model, which will result in increased service levels and lower costs.

Unit of Measure:	2008 Target	2008 Actual	2009 Target
Amount of savings due to increase in CINSY, ETS, and HAMCO model efficiencies.	$50,000	$132,260	$50,000

Target Results:

The 2008 target was exceeded by $82,260.

Program 4: CLEAR Operations

Description: To provide a computerized police information system for all Hamilton County law enforcement agencies. This program is funded entirely by a levy assessed to all Hamilton County property owners.

Goal: Provide a system that assists all Hamilton County law enforcement personnel in the safe and successful performance of their duties.

Funding Summary:

Operating Budget	2008 Budget	2009 Budget	Change 2008 Budget to 2009	2010 Budget
Employee Benefits	$ 318,640	$ 414,900	$ 96,260	$ 426,870
General Fund Overhead	$	$ 85,390	$ 85,390	$ 102,990
Total	$ 318,640	$ 500,290	$ 181,650	$ 529,860
Internal Service Funds	$ 5,187,100	$ 5,416,820	$ 229,720	$ 5,573,520
Program Revenue	$ 5,860,960	$	$ (5,860,960)	$
Total Full-Time Equivalent Positions	$ 14.0	18.0	4.0	18.0

2009 Significant Program Changes

Title: Staffing Changes for CLEAR

Budget Amount: $75,340 **Fund:** Regional Computer Center **FTE:** 4.0

Description:

This shift in support staff will be funded by the Hamilton County CLEAR levy. Additional staff is needed due to new projects being undertaken by CLEAR and the need to provide their own computer support after the RCC move out of the Hamilton County facility.

Comment/Justification:

This proposal to shift additional staff to CLEAR is approved. The support staff will be funded by the Hamilton County CLEAR levy.

Performance Measures

Performance Objective:

Maintain and ensure compliance with state and national security rules, policies, and procedures relevant to law enforcement systems, data, and networks by conducting 40 audits per year.

Unit of Measure:	2008 Target	2008 Actual	2009 Target
Percentage of audits with positive compliance findings.	95%	100%	95%

Target Results:

The 2008 target was exceeded by five percentage points.

Program 5: CAGIS Consortium Operations

Description: The Cincinnati Area Geographic Information System program represents a computerized, information sharing system that enables the fundamental transformation of government and utility service management and delivery through the use of geographic information.

Goal: Keep the existing system upgraded to meet the needs of the organization, while providing minimal disruption to existing business operations.

Funding Summary:

Operating Budget	2008 Budget	2009 Budget	Change 2008 Budget to 2009	2010 Budget
Personnel Services	$ 787,420	$ 1,359,870	$ 572,450	$ 1,400,450
Other Expenses	$ 1,247,020	$ 2,444,210	$ 1,197,190	$ 2,515,100
Equipment	$	$ 203,000	$ 203,000	$ 208,890
Operating Total	$ 2,034,440	$ 4,007,080	$ 1,972,640	$ 4,124,440
Employee Benefits	$	$ 465,070	$ 465,070	$ 478,560
Total	$ 2,034,440	$ 4,472,150	$ 2,437,710	$ 4,603,000
Capital Projects	$ 40,000	$ 161,800	$ 121,800	$ 98,600
Program Revenue	$ 2,452,520	$	$ (2,452,520)	$
Total Full-Time Equivalent Positions	$ 16.0	18.0	2.0	18.0

2009 Significant Program Changes

Title: Programming Changes & Accela Migration Support for CAGIS

Budget Amount: $1,844,750 **Fund:** Cinti Area Geographic Info Sys **FTE:** 2.0

Description:

This increase in funding is primarily due to budgeting CAGIS programs that were not previously included in the budget. The increase also includes funding needed for the migration of the current system to a new software platform. This increase includes personnel and nonpersonnel costs. Most of the costs for the migration to Accela will be funded by the CAGIS Consortium and Partners. The increase in funding was approved by the CAGIS board to fund the software migration. As part of the increased need for technical support, two Computer Systems Analysts are being added to CAGIS.

Comment/Justification:

These adjustments are approved.

Title: CAGIS Budget Increase

Budget Amount: $74,840 **Fund:** Income Tax-Infrastructure **FTE:** 0.0

Description:

This increase would provide $74,840 to fully fund the Operating Budget proposal submitted by the CAGIS Control Board.

Comment/Justification:

This increase is approved to fully fund the City's share of the Operating Budget proposal submitted by the CAGIS Control Board.

Explanation of Capital Projects

The Capital Budget for CAGIS Consortium Operations includes $161,800 in 2009 and $98,600 in 2010 and includes one project: CAGIS Infrastructure. This project provides funding to support CAGIS operations. CAGIS is operated under a consortium of City and County agencies.

Performance Measures

Performance Objective:

Continue to upgrade the CAGIS system to meet the needs of the organization, while providing minimal disruption to existing business operations.

Unit of Measure:	2008 Target	2008 Actual	2009 Target
Implement at least ten workflow improvements each year.	10	13	10

Target Results:

The 2008 target was exceeded by three workflow improvements.

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Sewers

Mission: The mission of the Department of Sewers is to protect and enhance water quality and the environment by providing safe and efficient wastewater collection and treatment to our customers. We will provide our customers and the community with quality, cost effective collection and treatment of wastewater, and "on-time" engineering, regulatory, and administrative services. We will do this by:

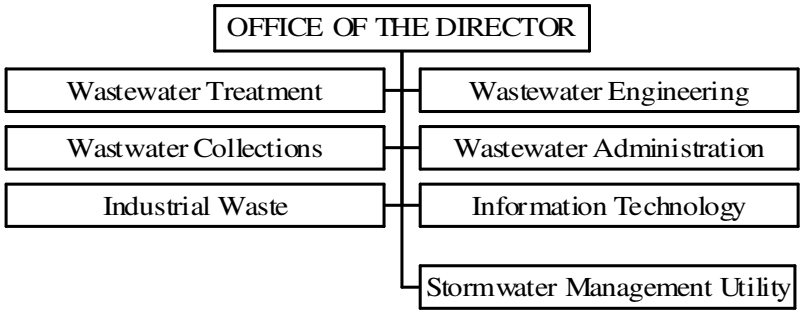
-Ensuring the public health by continuing to comply with and increasing our participation in the development of regulations;

-Maintaining, expanding, and enhancing our processes and facilities;

-Continuing to build the confidence of our customers, local government officials, and regulators;

-Using innovative technology; and

-Building a cooperative environment that values the employee and supports MSD's vision.



DEPARTMENT BUDGET SUMMARY

Operating Budget	2007 Budget	2008 Budget	2009 Budget	Change 2008 Budget to 2009	2010 Budget
Personnel Services	$ 33,249,870	$ 32,466,890	$ 34,796,400	$ 2,329,510	$ 35,635,810
Other Expenses	$ 63,881,060	$ 64,190,640	$ 67,647,270	$ 3,456,630	$ 68,847,580
Equipment	$ 4,005,780	$ 4,019,180	$ 4,955,380	$ 936,200	$ 5,099,080
Operating Total	$ 101,136,710	$ 100,676,710	$ 107,399,050	$ 6,722,340	$ 109,582,470
Employee Benefits	$ 12,106,930	$ 11,579,350	$ 12,618,000	$ 1,038,650	$ 12,984,130
General Fund Overhead	$ 2,235,430	$ 2,242,320	$ 2,193,610	$ (48,710)	$ 2,350,710
Debt Service	$ 63,098,680	$ 70,176,110	$ 74,175,840	$ 3,999,730	$ 82,193,750
Total	$ 178,577,750	$ 184,674,490	$ 196,386,500	$ 11,712,010	$ 207,111,060
Capital Projects	$ 178,302,300	$ 143,165,600	$ 238,104,500	$ 94,938,900	$ 138,692,100
Program Revenue	$ 8,357,030	$ 203,240,000	$ 219,740,000	$ 16,500,000	$ 239,000,000
Total Full-Time Equivalent Positions	$ 700.0	730.0	750.0	20.0	750.0

DEPARTMENT PROGRAMS:

1. Office of the Director/Administration
2. Wastewater Engineering
3. Information Technology
4. Wastewater Treatment
5. Wastewater Collection
6. Industrial Waste
7. Water-In-Basement
8. Stormwater - Admin. & Financial Management
9. Stormwater - Planning/Design
10 Stormwater - Operations & Maintenance
11 Stormwater - NPDES Compliance
12 Stormwater - Flood Control

PROGRAM SUMMARIES

Program 1: Office of the Director/Administration

Description: Manage the department's centralized support services along with the overall leadership of the organization.

Goal: Provide excellent internal and external customer service, and human resources development.

Funding Summary:

Operating Budget	2008 Budget	2009 Budget	Change 2008 Budget to 2009	2010 Budget
Personnel Services	$ 3,245,390	$ 3,645,160	$ 399,770	$ 3,749,730
Other Expenses	$ 8,267,160	$ 8,924,870	$ 657,710	$ 9,183,690
Equipment	$ 3,904,680	$ 4,875,380	$ 970,700	$ 5,016,770
Operating Total	$ 15,417,230	$ 17,445,410	$ 2,028,180	$ 17,950,190
Employee Benefits	$ 1,160,420	$ 1,327,270	$ 166,850	$ 1,371,980
General Fund Overhead	$ 188,380	$ 217,440	$ 29,060	$ 244,230
Total	$ 16,766,030	$ 18,990,120	$ 2,224,090	$ 19,566,400
Program Revenue	$194,240,000	$ 210,740,000	$ 16,500,000	$ 230,000,000
Total Full-Time Equivalent Positions	$ 58.0	57.0	(1.0)	57.0

2009 Significant Program Changes

Title: Non-Personnel Expenses for Vehicles Replacement

Budget Amount: $965,000 **Fund:** Metropolitan Sewer District **FTE:** 0.0

Description:

This increase would support the replacement of old vehicles and other motorized equipment that are beyond the recommended useful life of the equipment. The oldest vehicle to be replaced was made in 1989.

Comment/Justification:

This funding is approved for replacing and purchasing vehicles and other motorized equipment.

Title: Increase in Non-Personnel Expenses

Budget Amount: $439,200 **Fund:** Metropolitan Sewer District **FTE:** 0.0

Description:

This funding is for increased costs related to: 1) the implementation of the MSD Strategic Plan; 2) non-local travel to conferences and meetings; 3) legal services due to contracts with outside consultants on legal issues (e.g. OEPA, USEPA cases, etc); and 4) increased office supplies, memberships and subscriptions.

Comment/Justification:

This funding is approved to align the budget with actual anticipated non-personnel expenses for 2009.

Title: Increase in the Personnel Budget

Budget Amount: $347,090 **Fund:** Metropolitan Sewer District **FTE:** -1.0

Description:

This increase in the personnel budget would support increased staff salaries, fewer position vacancies, and lower personnel salary reimbursements from the Capital Budget. The personnel budget increase is partially offset by eliminating the salary for one position. This FTE reduction results from the addition and deletion of multiple positions in this program due to reorganization.

Comment/Justification:

This funding is approved to align the budget with actual anticipated personnel expenses for 2009.

Title: Reduction in the Non-Personnel Budget

Budget Amount: ($54,600) **Fund:** Metropolitan Sewer District **FTE:** 0.0

Description:

This represents funding reductions to tuition reimbursement, local, and non-local travel in the Director's Office.

Comment/Justification:

This reduction in the non-personnel budget is approved.

Performance Measures

Performance Objective:

Provide timely service to external customers.

Unit of Measure:	2008 Target	2008 Actual	2009 Target
Average time in minutes from when a MSD crew arrives at customer property to the time the MSD crew finishes the water-in-basement investigation.	100.00	115.00	100.00
Percentage of water-in-basement responses within four hours of request.	95%	97%	95%

Target Results:

The 2008 target for water-in-the basement response time to request was exceeded by two percentage points. The average time in minutes is over target by five minutes. Historic rain fall on two days in March skewed reported outcomes for the balance of the year.

Program 2: Wastewater Engineering

Description: Provide quality and on-time engineering services to internal and external customers.

Goal: Ensure timely compliance with the Consent Decree, which requires meeting the project milestones set by the Department of Justice.

Funding Summary:

Operating Budget	2008 Budget	2009 Budget	Change 2008 Budget to 2009	2010 Budget
Personnel Services	$ 4,722,300	$ 4,349,400	$ (372,900)	$ 4,463,620
Other Expenses	$ 978,180	$ 842,720	$ (135,460)	$ 867,160
Operating Total	$ 5,700,480	$ 5,192,120	$ (508,360)	$ 5,330,780
Employee Benefits	$ 1,691,300	$ 1,586,310	$ (104,990)	$ 1,635,900
General Fund Overhead	$ 430,010	$ 316,390	$ (113,620)	$ 291,400
Debt Service	$ 70,176,110	$ 74,130,000	$ 3,953,890	$ 82,000,000
Total	$ 77,997,900	$ 81,224,820	$ 3,226,920	$ 89,258,080
Capital Projects	$141,648,200	$ 236,229,500	$ 94,581,300	$ 137,442,100
Total Full-Time Equivalent Positions	$ 133.0	143.0	10.0	143.0

2009 Significant Program Changes

Title: Decrease in Fuel Budget

Budget Amount: ($8,240) **Fund:** Metropolitan Sewer District **FTE:** 0.0

Description:

This represents a reduction in the anticipated fuel budget for 2009.

Comment/Justification:

This decrease is approved due to the anticipated decrease in fuel costs in 2009.

Title: Reduction in the Non-Personnel Budget

Budget Amount: ($30,670) **Fund:** Metropolitan Sewer District **FTE:** 0.0

Description:

This represents funding reductions to tuition reimbursement, local, and non-local travel in the Wastewater Engineering Division.

Comment/Justification:

This reduction in the non-personnel budget is approved.

Title: Reduction in the Non-Personnel Budget

Budget Amount: ($100,000) **Fund:** Metropolitan Sewer District **FTE:** 0.0

Description:

This reduction in non-personnel expenses is for allowing the sale of bid documents to be done electronically and improving the efficiency for contract bidding. The budget for this expense was reduced from $100,000 in 2008 to $50,000 in 2009 and moved out of the Wastewater Engineering Program's Contracting Section to the Office of Director Program in 2009.

Comment/Justification:

These decreases in funding and realignment are approved to align the budget with actual anticipated expenses as well as to align expenses with the appropriate program.

Title: Reduction in the Personnel Budget

Budget Amount: ($375,000) **Fund:** Metropolitan Sewer District **FTE:** 10.0

Description:

This represents a reduction in the personnel budget primarily due to increased personnel reimbursements from Capital Budget projects, reduced lump sum and longevity payments associated with retirement, and an increased position vacancy allowance. The personnel budget reduction is partially offset by adding 10 full-time positions in 2009 to meet the demands of the Consent Decree. The Consent Decree requires the Metropolitan Sewer District to minimize the discharge of sewage and untreated wastewater into the environment, and to eliminate water-in-basement occurrences caused by public sewers.

Comment/Justification:

These personnel budget adjustments are approved.

2010 Significant Program Changes

Title: Increase in the 2010 Debt Service

Budget Amount: $7,870,000 **Fund:** Metropolitan Sewer District **FTE:** 0.0

Description:

This represents a one-time increase of $7,870,000 for debt service in 2010 as estimated by the Metropolitan Sewer District. The debt service payment amount is estimated to be $74,130,000 in 2009 and $82,000,000 in 2010.

Comment/Justification:

This funding increase for debt service is recommended to reflect the estimated debt service payment in 2010.

Explanation of Capital Projects

The Capital Budget for the Wastewater Engineering Program totals $236,229,500 in 2009 and $137,442,100 in 2010. Projects include Emergency Sewers Repair 2009, Water in Basement Prevention Program, the MSD Green Program, and ninety-three other capital projects. The largest project in this program, MSD Green Program, totals $46.9 million over the biennium. This project provides funding for green demonstration projects including the Green Pilot Project, the Green Technology Demo Program and Green Opportunities/ Incentives Program.

Performance Measures

Performance Objective:

Comply with approved and established capital project and program scopes, schedules, and budgets.

Unit of Measure:	2008 Target	2008 Actual	2009 Target
Percentage of capital improvement construction projects completed on schedule.	90%	87.7%	90%

Target Results:

The 2008 actual is slightly under target due to unexpected approval delays.

Program 3: Information Technology

Description: Provide Information Systems planning, implementation, and support services.

Goal: Provide a reliable and secure network environment to improve MSD's business efficiency.

Funding Summary:

Operating Budget	2008 Budget	2009 Budget	Change 2008 Budget to 2009	2010 Budget
Personnel Services	$ 1,717,900	$ 1,797,000	$ 79,100	$ 1,850,260
Other Expenses	$ 2,800,410	$ 2,792,110	$ (8,300)	$ 2,873,080
Operating Total	$ 4,518,310	$ 4,589,110	$ 70,800	$ 4,723,340
Employee Benefits	$ 612,640	$ 653,180	$ 40,540	$ 675,900
General Fund Overhead	$ 87,440	$ 115,100	$ 27,660	$ 120,400
Total	$ 5,218,390	$ 5,357,390	$ 139,000	$ 5,519,640
Total Full-Time Equivalent Positions	$ 30.0	32.0	2.0	32.0

2009 Significant Program Changes

Title: Increase in the Personnel Budget

Budget Amount: $25,400 **Fund:** Metropolitan Sewer District **FTE:** 2.0

Description:

This increase in the personnel budget would support the addition of two full-time positions in 2009 to meet the demands of the Consent Decree. The increased salary for the two additional positions is partially offset by reduced salaries for other positions due to staff turnover and vacancies being filled by staff earning lower salaries.

Comment/Justification:

This funding is approved to support the addition of two positions to meet the demands of the Consent Decree.

Title: Reduction in the Non-Personnel Budget

Budget Amount: ($3,750) **Fund:** Metropolitan Sewer District **FTE:** 0.0

Description:

This represents funding reductions to tuition reimbursement in the Information Technology Division.

Comment/Justification:

This reduction in the non-personnel budget is approved.

Performance Measures

Performance Objective:

Provide a highly reliable information technology system infrastructure for managing MSD business.

Unit of Measure:	2008 Target	2008 Actual	2009 Target
Percentage availability of critical business systems maintained by the IT division.	99.90%	99.99%	99.90%

Target Results:

The 2008 target was exceeded.

Program 4: Wastewater Treatment

Description: Reclaim wastewater and return it to the environment.

Goal: Operate and maintain seven water reclamation facilities (WRFs) and associated pump stations.

Funding Summary:

Operating Budget	2008 Budget	2009 Budget	Change 2008 Budget to 2009	2010 Budget
Personnel Services	$ 12,767,120	$ 14,085,740	$ 1,318,620	$ 14,396,910
Other Expenses	$ 30,370,830	$ 32,145,270	$ 1,774,440	$ 33,077,470
Operating Total	$ 43,137,950	$ 46,231,010	$ 3,093,060	$ 47,474,380
Employee Benefits	$ 4,575,480	$ 5,161,700	$ 586,220	$ 5,301,130
General Fund Overhead	$ 899,950	$ 855,390	$ (44,560)	$ 943,740
Total	$ 48,613,380	$ 52,248,100	$ 3,634,720	$ 53,719,250
Total Full-Time Equivalent Positions	$ 286.0	281.0	(5.0)	281.0

2009 Significant Program Changes

Title: Increased Natural Gas and Chemical Costs

Budget Amount: $1,009,000 **Fund:** Metropolitan Sewer District **FTE:** 0.0

Description:

This funding is for increased charges by Duke Energy for natural gas, additional gas usage for heating the pump and service buildings, and for increased costs for treatment chemicals.

Comment/Justification:

This funding is approved for increased natural gas and chemical costs.

Title: Increase in the Personnel Budget

Budget Amount: $930,000 **Fund:** Metropolitan Sewer District **FTE:** -5.0

Description:

This increase in the personnel budget would support a reduced position vacancy allowance, which is partially offset by salary decrease due to the reduction of five full-time positions in 2009. The five FTE reductions result from the addition and deletion of multiple positions in this program due to reorganization.

Comment/Justification:

These personnel budget adjustments are approved.

Title: Increase in Non-Personnel Expenses

Budget Amount: $318,000 **Fund:** Metropolitan Sewer District **FTE:** 0.0

Description:

This increase would provide resources for the implementation of MSD Strategic Plan initiatives and training of maintenance personnel as part of the succession planning strategy.

Comment/Justification:

This funding is approved for implementing MSD Strategic Plan initiatives and succession planning strategy.

Title: Reduction in the Non-Personnel Budget

Budget Amount: ($6,300) **Fund:** Metropolitan Sewer District **FTE:** 0.0

Description:

This represents funding reductions to non-local travel in the Maintenance Section of the Wastewater Treatment Division.

Comment/Justification:

This reduction in the non-personnel budget is approved.

Title: Decrease in Fuel Budget

Budget Amount: ($7,900) **Fund:** Metropolitan Sewer District **FTE:** 0.0

Description:

This represents a reduction in the anticipated fuel budget for 2009.

Comment/Justification:

This decrease is approved due to the anticipated decrease in fuel costs in 2009.

Title: Reduction in the Non-Personnel Budget

Budget Amount: ($97,690) **Fund:** Metropolitan Sewer District **FTE:** 0.0

Description:

This represents a reduction in utility funding for natural gas.

Comment/Justification:

This reduction in the non-personnel budget is approved.

Title: Reduction in the Non-Personnel Budget

Budget Amount: ($273,040) **Fund:** Metropolitan Sewer District **FTE:** 0.0

Description:

This represents funding reductions to non-local travel and natural gas budgets in the Millcreek Section of the Wastewater Treatment Division.

Comment/Justification:

This reduction in the non-personnel budget is approved.

Performance Measures

Performance Objective:

Meet or exceed the regulatory compliance established through National Pollutant Discharge Elimination System (NPDES) permit.

Unit of Measure:	2008 Target	2008 Actual	2009 Target
Percentage of NPDES reporting data met or performed better than the limits set by Environmental Protection Agency (EPA).	100%	95.58%	99.8%

Target Results:

The 2008 target was not achieved. The percentage decrease is due to the 2008 windstorm power outage.

Program 5: Wastewater Collection

Description: Collect wastewater and convey it to the regional wastewater reclamation facilities.

Goal: Operate and maintain 3,100 miles of pipe proactively.

Funding Summary:

Operating Budget	2008 Budget	2009 Budget	Change 2008 Budget to 2009	2010 Budget
Personnel Services	$ 6,807,000	$ 7,315,890	$ 508,890	$ 7,479,590
Other Expenses	$ 12,423,830	$ 12,459,170	$ 35,340	$ 12,820,490
Operating Total	$ 19,230,830	$ 19,775,060	$ 544,230	$ 20,300,080
Employee Benefits	$ 2,445,580	$ 2,686,120	$ 240,540	$ 2,759,360
General Fund Overhead	$ 426,500	$ 456,070	$ 29,570	$ 490,160
Total	$ 22,102,910	$ 22,917,250	$ 814,340	$ 23,549,600
Total Full-Time Equivalent Positions	$ 157.0	166.0	9.0	166.0

2009 Significant Program Changes

Title: Increase in the Personnel Budget

Budget Amount: $154,000 **Fund:** Metropolitan Sewer District **FTE:** 9.0

Description:

This increase in the personnel budget would provide resources for the addition of nine full-time positions in 2009 as a result of reorganization. The increase in personnel costs from these additional positions is partially offset by personnel reimbursements from Capital Budget projects.

Comment/Justification:

This funding is approved to support the addition of nine positions due to position reorganization.

Performance Measures

Performance Objective:

Minimize sewer overflows and deterioration with a systematic preventive maintenance program.

Unit of Measure:	2008 Target	2008 Actual	2009 Target
Percentage of collection system assets (including a total of 90,000 sewer segments and 90,000 manholes by 12/2009) to which criticality rankings are assigned.	40%	46%	40%

Target Results:

The 2008 target was exceeded by six percentage points.

Program 6: Industrial Waste

Description: Monitor and regulate industrial and commercial customers, and provide analytical laboratory services.

Goal: Protect MSD assets through industry surveillance, and provide lab analysis support.

Funding Summary:

Operating Budget	2008 Budget	2009 Budget	Change 2008 Budget to 2009	2010 Budget
Personnel Services	$ 2,242,180	$ 2,583,940	$ 341,760	$ 2,649,860
Other Expenses	$ 1,369,860	$ 1,442,810	$ 72,950	$ 1,484,650
Operating Total	$ 3,612,040	$ 4,026,750	$ 414,710	$ 4,134,510
Employee Benefits	$ 799,780	$ 941,880	$ 142,100	$ 970,530
General Fund Overhead	$ 144,120	$ 150,230	$ 6,110	$ 173,120
Total	$ 4,555,940	$ 5,118,860	$ 562,920	$ 5,278,160
Total Full-Time Equivalent Positions	$ 47.0	53.0	6.0	53.0

2009 Significant Program Changes

Title: Increase in the Personnel Budget

Budget Amount: $330,000 **Fund:** Metropolitan Sewer District **FTE:** 6.0

Description:

This increase would provide resources for the addition of six full-time positions as well as filling more vacant positions in 2009 to meet the demands of the Consent Decree.

Comment/Justification:

These personnel budget adjustments are approved.

Performance Measures

Performance Objective:

Provide lab analysis support to internal customers.

Unit of Measure:	2008 Target	2008 Actual	2009 Target
Average total cost per analysis performed by Division of Industrial Waste (Total laboratory costs include salaries, wages, benefits, chemicals, equipment, and supplies.)	$22.00	$21.08	$22.00

Target Results:

The 2008 Target was exceeded by $0.92.

Program 7: Water-In-Basement

Description: Provide customer relief for capacity related sewer water-in-basement (WIB).

Goal: Comply with Consent Decree requirements for response and assistance to Water-In-Basement (WIB) customers.

Funding Summary:

Operating Budget	2008 Budget	2009 Budget	Change 2008 Budget to 2009	2010 Budget
Other Expenses	$ 3,277,000	$ 3,819,500	$ 542,500	$ 3,930,270
Operating Total	$ 3,277,000	$ 3,819,500	$ 542,500	$ 3,930,270
Total	$ 3,277,000	$ 3,819,500	$ 542,500	$ 3,930,270

2009 Significant Program Changes

Title: Increase in Non-Personnel Expenses

Budget Amount: $450,000 **Fund:** Metropolitan Sewer District **FTE:** 0.0

Description:

This funding is for increased costs related to contracted cleaning services.

Comment/Justification:

This funding is approved to align the budget with actual anticipated non-personnel expenses in 2009.

Performance Measures

Performance Objective:

Respond with WIB service in compliance with the Consent Decree to minimize sewerage outflow into basements.

Unit of Measure:	2008 Target	2008 Actual	2009 Target
Average cost for each water-in-basement cleanup that is the responsibility of MSD.	$3,000	$2,840	$3,000

Target Results:

The 2008 target was exceeded by $160.00.

Program 8: Stormwater - Admin. & Financial Management

Description: Oversee the operational and financial functions of the Stormwater Management Utility (SMU).

Goal: Economically maintain, expand, and enhance our processes and facilities to provide quality services.

Funding Summary:

Operating Budget	2008 Budget	2009 Budget	Change 2008 Budget to 2009	2010 Budget
Personnel Services	$ 219,390	$ 213,860	$ (5,530)	$ 220,220
Other Expenses	$ 781,040	$ 984,410	$ 203,370	$ 755,710
Operating Total	$ 1,000,430	$ 1,198,270	$ 197,840	$ 975,930
Employee Benefits	$ 66,230	$ 54,140	$ (12,090)	$ 55,960
General Fund Overhead	$ 17,810	$ 18,870	$ 1,060	$ 18,390
Total	$ 1,084,470	$ 1,271,280	$ 186,810	$ 1,050,280
Program Revenue	$ 9,000,000	$ 9,000,000	$ -	$ 9,000,000
Total Full-Time Equivalent Positions	$ 3.0	3.0	0.0	3.0

2009 Significant Program Changes

Title: Stormwater Drainage Charge Study

Budget Amount: $200,000 **Fund:** Stormwater Management **FTE:** 0.0

Description:

This funding would support the Stormwater Drainage Charge Study, which will review various industry practices that are used to encourage property owners to minimize their impervious footprint and/or generate credits that lead to reduced stormwater runoff. By reducing this runoff volume and encouraging the use of various stormwater Best Management Practices (BMPs), the quality of the receiving streams will likely improve over time through the reduction of nonpoint source pollution such as silt, oils, grease, pesticides, fertilizers, yard waste, etc. The final product will include business case analyses of preferred strategies and looking at the long term impact of each on revenue for the Stormwater Management Utility.

Comment/Justification:

This one-time funding of $200,000 is approved for the stormwater drainage charge study.

Title: Removal of a 2008 One-time Expenditure

Budget Amount: ($15,000) **Fund:** Stormwater Management **FTE:** 0.0

Description:

This decrease in funding represents the removal of a one-time expenditure in 2008 from the 2009 budget. This one-time expenditure was for updating the existing SMU rules and regulations.

Comment/Justification:

This decrease in funding is approved in order to remove the 2008 one-time expenditure from the 2009 budget.

2010 Significant Program Changes

Title: Removal of 2009 One-time Expenditures

Budget Amount: ($250,000) **Fund:** Stormwater Management **FTE:** 0.0

Description:

This decrease in funding represents the removal of two one-time expenditures in 2009 from the 2010 budget. A one-time expenditure of $200,000 was for developing a stormwater drainage charge study. Another one-time expenditure of $50,000 was for electronically archiving important stormwater documents.

Comment/Justification:

This decrease in funding is approved in order to remove the two 2009 one-time expenditures from the 2010 budget.

Performance Measures

Performance Objective:

Ensure the accuracy of all Stormwater Management Utility billing accounts.

Unit of Measure:	2008 Target	2008 Actual	2009 Target
Percentage of customer billing inquiries investigated and resolved with feedback provided to the customer within six working days.	100%	100%	100%

Target Results:

The 2008 target was achieved.

Program 9: Stormwater - Planning/Design

Description: Capital Improvement Project planning and design in the Stormwater Management Utility (SMU).

Goal: Ensure a safe public right-of-way and reduce receiving stream flooding and erosion, and improve water quality of receiving streams.

Funding Summary:

Operating Budget	2008 Budget	2009 Budget	Change 2008 Budget to 2009	2010 Budget
Personnel Services	$ 98,430	$ 104,080	$ 5,650	$ 107,180
Other Expenses	$ 214,860	$ 236,570	$ 21,710	$ 243,430
Operating Total	$ 313,290	$ 340,650	$ 27,360	$ 350,610
Employee Benefits	$ 30,070	$ 26,800	$ (3,270)	$ 27,700
General Fund Overhead	$ 8,260	$ 8,470	$ 210	$ 8,950
Total	$ 351,620	$ 375,920	$ 24,300	$ 387,260
Capital Projects	$ 656,400	$ 200,000	$ (456,400)	$ 200,000
Total Full-Time Equivalent Positions	$ 1.3	1.0	(0.3)	1.0

2009 Significant Program Changes

Title: Non-Personnel Budget Increases

Budget Amount: $17,380 **Fund:** Stormwater Management **FTE:** 0.0

Description:

This represents an increase in funding of $17,380 for Cincinnati Area Geographic Information Systems (CAGIS) operating expenses and petroleum expenses in 2009 that are beyond inflation.

Comment/Justification:

This increase in funding is approved to meet actual needs related to CAGIS and petroleum products in 2009.

Title: Reduction of 0.3 FTE

Budget Amount: $0 **Fund:** Stormwater Management **FTE:** -0.3

Description:

This decrease results from the following changes: 1) transferring in a Supervising Engineer position (0.2 FTE) from the Flood Control program to include the whole FTE in this program; and 2) transferring out a Senior Engineer position (0.5 FTE) to include the whole FTE in the NPDES Compliance program. There is no funding impact associated with the position reassignment.

Comment/Justification:

These position reassignments are approved in order to include the Supervising Engineer position in the Planning/Design program and the Senior Engineer position in the NPDES Compliance program.

Explanation of Capital Projects

The Capital Budget for the Stormwater – Planning/Design Program totals $200,000 in both 2009 and 2010. Projects include 2632 Mendova Ln Storm Sewer Replacement and Hartwell Community Drainage Improvements. Funding for Hartwell Community Drainage Improvements totals $200,000 over the biennium. This project provides funding to improve drainage along unimproved streets within the Hartwell community.

Performance Measures

Performance Objective:

Incorporate "green" infrastructure into drainage projects where feasible.

Unit of Measure:	2008 Target	2008 Actual	2009 Target
Percentage of projects where environmentally friendly (green) strategies were evaluated for solving drainage issues.	10%	88.8%	10%

Target Results:

The 2008 target was exceeded by 78.8 percentage points.

Program 10: Stormwater - Operations & Maintenance

Description: Conduct routine maintenance, remedial maintenance, and customer service in the Stormwater Management Utility (SMU).

Goal: Clean and maintain public stormwater related infrastructure.

Funding Summary:

Operating Budget	2008 Budget	2009 Budget	Change 2008 Budget to 2009	2010 Budget
Personnel Services	$ 449,560	$ 422,340	$ (27,220)	$ 432,070
Other Expenses	$ 2,683,030	$ 2,719,140	$ 36,110	$ 2,798,000
Equipment	$ 100,000	$ 55,000	$ (45,000)	$ 56,590
Operating Total	$ 3,232,590	$ 3,196,480	$ (36,110)	$ 3,286,660
Employee Benefits	$ 137,490	$ 108,660	$ (28,830)	$ 111,560
General Fund Overhead	$ 23,290	$ 38,660	$ 15,370	$ 36,320
Total	$ 3,393,370	$ 3,343,800	$ (49,570)	$ 3,434,540
Capital Projects	$	$ 300,000	$ 300,000	$
Total Full-Time Equivalent Positions	$ 11.0	9.0	(2.0)	9.0

2009 Significant Program Changes

Title: Decrease in Fuel Budget

Budget Amount: ($10,910) **Fund:** Stormwater Management **FTE:** 0.0

Description:

This represents a reduction in the anticipated fuel budget for 2009.

Comment/Justification:

This decrease is approved due to the anticipated decrease in fuel costs in 2009.

Title: Removal of a 2008 One-time Expenditure

Budget Amount: ($30,000) **Fund:** Stormwater Management **FTE:** 0.0

Description:

This decrease in funding represents the removal of a one-time expenditure in 2008 from the 2009 budget. This one-time expenditure was for studying SMU service levels and developing various risk models.

Comment/Justification:

This decrease in funding is approved in order to remove the 2008 one-time expenditure from the 2009 budget.

Title: Reduced Expenses for Vehicle Purchases

Budget Amount: ($45,000) **Fund:** Stormwater Management **FTE:** 0.0

Description:

This reduction is due to reduced expenses for vehicle purchases.

Comment/Justification:

The decrease in funding is approved to align the budget with actual anticipated expenses in 2009.

Title: Reduction of Two FTE

Budget Amount: ($46,000) **Fund:** Stormwater Management **FTE:** -2.0

Description:

The reduction of two FTE is a result of deleting three FTE and adding one FTE due to reorganization.

Comment/Justification:

This decrease in funding is approved. The reorganization saved approximately $46,000 in personnel costs in this program.

Explanation of Capital Projects

The Capital Budget for the Stormwater – Operations and Management Program totals $300,000 in 2009. Projects include 3674 Hillside Stormwater Intake Improvement and Eatondale Stormwater Intake Improvement. Funding for 3674 Hillside Stormwater Intake Improvement project is $200,000 in 2009. This project provides funding to improve maintenance access to this structure and stabilize a stream bank near the intake.

Performance Measures

Performance Objective:

Minimize the occurrence of street flooding due to blocked inlets through inlet inspection.

Unit of Measure:	2008 Target	2008 Actual	2009 Target
Percentage of total inlets inspected and cleaned annually.	50%	50%	50%

Target Results:

The 2008 target was achieved.

Program 11: Stormwater - NPDES Compliance

Description: Regulation, permitting, and enforcement services in the Stormwater Management Utility (SMU).

Goal: The Stormwater Management Utility will meet and exceed all Federal standards under their National Pollutant Discharge Elimination System (NPDES) Permit and all requirements under the Clean Water Act (goal is 100% of requirement met).

Funding Summary:

Operating Budget	2008 Budget	2009 Budget	Change 2008 Budget to 2009	2010 Budget
Personnel Services	$ 122,140	$ 189,850	$ 67,710	$ 194,580
Other Expenses	$ 564,520	$ 912,480	$ 347,960	$ 465,600
Equipment	$	$ 25,000	$ 25,000	$ 25,720
Operating Total	$ 686,660	$ 1,127,330	$ 440,670	$ 685,900
Employee Benefits	$ 37,330	$ 49,000	$ 11,670	$ 50,400
General Fund Overhead	$ 10,310	$ 10,500	$ 190	$ 16,330
Total	$ 734,300	$ 1,186,830	$ 452,530	$ 752,630
Capital Projects	$	$ 125,000	$ 125,000	$
Total Full-Time Equivalent Positions	$ 2.5	4.0	1.5	4.0

2009 Significant Program Changes

Title: Stormwater Infrastructure Mapping

Budget Amount: $310,000 **Fund:** Stormwater Management **FTE:** 0.0

Description:

This funding is for increased mapping of public and private drainage infrastructure, which will likely be required when the new National Pollutant Discharge Elimination System (NPDES) Permit is issued to the Hamilton County Stormwater District in 2009 by the Ohio Environmental Protection Agency.

Comment/Justification:

This one-time funding of $310,000 is approved for increased mapping of public and private drainage infrastructure.

Title: Contractual Services

Budget Amount: $90,000 **Fund:** Stormwater Management **FTE:** 0.0

Description:

This increase would provide funding for contractual services with an outside vendor for storm sewer investigations or conditional assessment of sewers that are under consideration of repair.

Comment/Justification:

The increase in funding is approved to support storm sewer investigations.

Title: NPDES Phase II Compilation, Tracking, and Reporting Tool

Budget Amount: $50,000 **Fund:** Stormwater Management **FTE:** 0.0

Description:

This represents supplemental funding for development of a system to capture, document, and report on National Pollutant Discharge Elimination System (NPDES) compliance requirements. Funding in the amount of $100,000 was previously approved in the 2008 budget for the reporting database without the County's involvement; however, changes in the Federal and State reporting requirements highlighted the need for the two jurisdictions to work together in this effort. The City and the County will work together on the database that can be used to organize and report NPDES compliance activities.

Comment/Justification:

This funding is approved to ensure compliance during a State or Federal audit of the NPDES Program for the City. This funding will be used to develop a system to track compliance efforts and facilitate periodic reporting.

Title: Addition of 1.5 FTE

Budget Amount: $44,000 **Fund:** Stormwater Management **FTE:** 1.5

Description:

This increase results from the following changes: 1) adding a Wastewater Collection Inspector position due to reorganization; and 2) transferring a Senior Engineer position (one-half) from the Planning/Design program to include the whole FTE in this program. The associated salary increase for adding one FTE is approximately $44,000. There is no funding impact associated with the position reassignment.

Comment/Justification:

These personnel adjustments are approved.

Title: Vehicle Purchase

Budget Amount: $25,000 **Fund:** Stormwater Management **FTE:** 0.0

Description:

This increase would support the purchase of new automotive equipment.

Comment/Justification:

This increase to replace an old vehicle that has exceeded its useful life is approved.

Title: Removal of 2008 One-time Expenditures

Budget Amount: ($105,000) **Fund:** Stormwater Management **FTE:** 0.0

Description:

This decrease in funding represents the removal of two 2008 one-time expenditures from the 2009 budget. Funding was approved in 2008 in the amount of $100,000 for engineering support to certify and obtain various data and analyses that are required by the Federal Emergency Management Agency (FEMA). Funding was also approved in 2008 in the amount of $5,000 for developing an informational website to educate and involve the public in water quality initiatives.

Comment/Justification:

This decrease in funding is approved in order to remove the 2008 one-time expenditures from the 2009 budget.

2010 Significant Program Changes

Title: Removal of 2009 One-time Expenditures

Budget Amount: ($460,000) **Fund:** Stormwater Management **FTE:** 0.0

Description:

This decrease in funding represents the removal of two one-time expenditures in 2009 from the 2010 budget. A one-time expenditure of $310,000 was for increased mapping of public and private drainage infrastructure. Another one-time expenditure of $150,000 was for developing a system for capturing, documenting, and reporting National Pollutant Discharge Elimination System compliance requirements.

Comment/Justification:

This decrease in funding is approved in order to remove the two 2009 one-time expenditures from the 2010 budget.

Explanation of Capital Projects

The Capital Budget for the Stormwater – NPDES Compliance Program totals $125,000 in 2009 and includes one project: Green Demonstration Project. This project provides funding for the utilization of alternative approaches to reducing the volume of stormwater runoff from entering the combined sewer, resulting in the deterioration of water quality in our streams and rivers.

Performance Measures

Performance Objective:

Comply with NPDES permit requirements of the Illicit Discharge Detection and Elimination Program.

Unit of Measure:	2008 Target	2008 Actual	2009 Target
Percentage of stormwater outfalls inspected during dry weather annually.	33%	33%	33%

Target Results:

The 2008 target was achieved. Stormwater Management Utility has been inspecting 1/3 of the total outfalls for the last couple of years (300 outfalls each year out of a total of 900 in the inventory).

Program 12: Stormwater - Flood Control

Description: Facility planning, major improvements, rehabilitation, repair, and facility operations and maintenance for the Stormwater Management Utility (SMU).

Goal: Maintain critical flood control facilities and ensure that flood control levees, walls, gates, valves, and pumps are ready for an emergency.

Funding Summary:

Operating Budget	2008 Budget	2009 Budget	Change 2008 Budget to 2009	2010 Budget
Personnel Services	$ 75,480	$ 89,140	$ 13,660	$ 91,790
Other Expenses	$ 459,920	$ 368,220	$ (91,700)	$ 348,030
Equipment	$ 14,500	$	$ (14,500)	$
Operating Total	$ 549,900	$ 457,360	$ (92,540)	$ 439,820
Employee Benefits	$ 23,030	$ 22,940	$ (90)	$ 23,710
General Fund Overhead	$ 6,250	$ 6,490	$ 240	$ 7,670
Debt Service	$	$ 45,840	$ 45,840	$ 193,750
Total	$ 579,180	$ 532,630	$ (46,550)	$ 664,950
Capital Projects	$ 861,000	$ 1,250,000	$ 389,000	$ 1,050,000
Total Full-Time Equivalent Positions	$ 1.2	1.0	(0.2)	1.0

2009 Significant Program Changes

Title: Debt Service Payment for Stormwater Barrier Dam Project

Budget Amount: $45,840 **Fund:** Stormwater Management **FTE:** 0.0

Description:

This represents a debt service payment in 2009 for the Barrier Dam Facility Repairs project.

Comment/Justification:

This funding increase is approved to pay the debt service in 2009.

Title: Erection of Flood Gates Protecting the Mill Creek Valley

Budget Amount: $5,000 **Fund:** Stormwater Management **FTE:** 0.0

Description:

This represents a supplemental funding in 2009 for erecting several flood gates. It has been over 10 years since a majority of the 14 flood gates have been erected either during a practice or actual flood condition. Changes in railroad alignments, street grades, and deterioration of framing for the flood gates could result in many of the gates not fitting, which would require significant modification during operation. This funding is to use City personnel from the Metropolitan Sewer District and possibly other departments to erect several of the gates. Significant coordination will be required with emergency personnel (Police and Fire), the Southwest Ohio Regional Transit Authority, Traffic Engineering, and the railroad operators during these practice erections.

Comment/Justification:

This increase is approved to provide funding to erect several flood gates. This funding will augment $25,000 already included in the budget for this purpose.

Title: Reduction of 0.2 FTE

Budget Amount: $0 **Fund:** Stormwater Management **FTE:** -0.2

Description:

The 0.2 FTE decrease is the result of transferring the Supervising Engineer position from the Flood Control program to the Planning/Design program.

Comment/Justification:

This position transfer is approved in order to fully budget the Supervising Engineer position in the Planning/Design program.

Title: Removal of a 2008 One-time Expenditure

Budget Amount: ($100,000) **Fund:** Stormwater Management **FTE:** 0.0

Description:

This decrease in funding represents the removal of a 2008 one-time expenditure from the 2009 budget. This one-time expenditure was approved in 2008 for developing a hydraulic model used to analyze the impact of a development on various flood water stages.

Comment/Justification:

This decrease in funding is approved in order to remove the 2008 one-time expenditure from the 2009 budget.

2010 Significant Program Changes

Title: Debt Service Payment for Stormwater Barrier Dam Project

Budget Amount: $147,910 **Fund:** Stormwater Management **FTE:** 0.0

Description:

This represents a debt service payment in addition to the amount paid in 2009 for the Barrier Dam Facility Repairs project.

Comment/Justification:

This funding increase is approved to pay the debt service in 2010.

Title: Removal of a 2009 One-time Expenditure

Budget Amount: ($30,000) **Fund:** Stormwater Management **FTE:** 0.0

Description:

This decrease in funding represents the removal of a one-time expenditure in 2009 from the 2010 budget. This one-time expenditure in the amount of $30,000 was for erecting several flood gates.

Comment/Justification:

This decrease in funding is approved in order to remove the 2009 one-time expenditure from the 2010 budget.

Explanation of Capital Projects

The Capital Budget for the Stormwater – Flood Control Program totals $1,250,000 in 2009 and $1,050,000 in 2010. Projects include Barrier Dam Facility Repairs and Guerley Rd, Outlet to Sunset Drain. Imp. Funding for Barrier Dam Facility Repairs totals $1,550,000 over the biennium. This project provides funding for the repair of the Barrier Dam Facility and associated equipment.

Performance Measures

Performance Objective:

Move to proactive maintenance in lieu of reactive maintenance on flood control equipment.

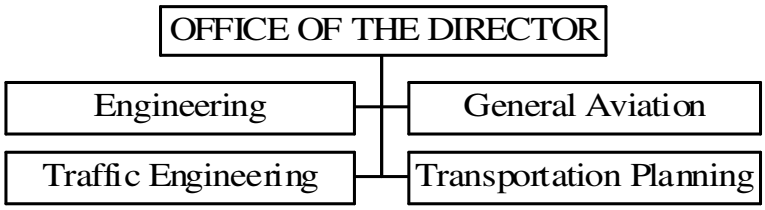
Unit of Measure:	2008 Target	2008 Actual	2009 Target
Percentage of total proactive maintenance hours compared to total proactive and reactive maintenance hours spent on Barrier Dam work orders.	30%	30%	30%

Target Results:

The 2008 target was achieved.

Transportation and Engineering

Mission: The mission of the Department of Transportation and Engineering is to plan, build, and manage a safe, efficient and progressive transportation system that suports the environment, neighborhood vitality and economic development. This is accomplished through innovation, effective partnerships and exceptional customer service.



DEPARTMENT BUDGET SUMMARY

Operating Budget	2007 Budget	2008 Budget	2009 Budget	Change 2008 Budget to 2009	2010 Budget
Personnel Services	$ 5,147,910	$ 5,025,500	$ 5,044,290	$ 18,790	$ 5,130,050
Other Expenses	$ 4,897,310	$ 5,051,860	$ 5,246,770	$ 194,910	$ 5,275,740
Equipment	$ 96,900	$ 99,510	$ 102,290	$ 2,780	$ 105,260
Operating Total	$ 10,142,120	$ 10,176,870	$ 10,393,350	$ 216,480	$ 10,511,050
Employee Benefits	$ 2,136,920	$ 2,075,150	$ 2,118,760	$ 43,610	$ 2,172,550
General Fund Overhead	$ 304,370	$ 2,760	$ 330,630	$ 327,870	$ 336,350
Debt Service	$ 60,800	$ 60,800	$ 58,140	$ (2,660)	$ 56,840
Total	$ 12,644,210	$ 12,315,580	$ 12,900,880	$ 585,300	$ 13,076,790
Capital Projects	$ 42,483,900	$ 29,501,200	$ 27,801,000	$ (1,700,200)	$ 26,773,700
Program Revenue	$ 3,841,571	$ 3,780,400	$ 4,000,400	$ 220,000	$ 4,000,400
Total Full-Time Equivalent Positions	$ 193.0	185.0	186.0	1.0	186.0

DEPARTMENT PROGRAMS:

1. Director's Office
2. Transportation Planning and Urban Design
3. Engineering
4. Traffic Engineering
5. General Aviation

PROGRAM SUMMARIES

Program 1: Director's Office

Description: This program ensures that the Department of Transportation and Engineering is run effectively, efficiently, and responsibly, focusing on economic development, public safety, service excellence, and neighborhood investment. Work includes providing leadership; establishing and managing relationships with citizens, City Council, community and political leaders, other City departments, and relevant local and regional organizations; establishing and managing the budget for the department; and responding to customer and City Council requests.

Goal: Lead, manage, and oversee the work of the Department of Transportation and Engineering to accomplish the departmental Business Plan consistent with the vision of the City Manager and policy direction received from the City Council.

Funding Summary:

Operating Budget	2008 Budget	2009 Budget	Change 2008 Budget to 2009	2010 Budget
Personnel Services	$ 629,530	$ 700,950	$ 71,420	$ 703,350
Other Expenses	$ 132,350	$ 135,790	$ 3,440	$ 134,990
Operating Total	$ 761,880	$ 836,740	$ 74,860	$ 838,340
Employee Benefits	$ 264,470	$ 300,170	$ 35,700	$ 305,390
General Fund Overhead	$	$ 27,920	$ 27,920	$ 30,630
Total	$ 1,026,350	$ 1,164,830	$ 138,480	$ 1,174,360
Capital Projects	$ 150,000	$ 230,000	$ 80,000	$ 150,000
Program Revenue	$ 17,500	$ 17,500	$ -	$ 17,500
Total Full-Time Equivalent Positions	$ 16.0	16.0	0.0	16.0

2009 Significant Program Changes

Title: Increase in the Personnel Budget

Budget Amount: $86,000 **Fund:** All Funds **FTE:** 0.0

Description:

This represents a reduction in personnel salary reimbursements from the Capital Budget.

Comment/Justification:

This increase in funding is approved in order to align budgeted reimbursements with actual anticipated reimbursements for 2009.

Title: Decrease in Non-Personnel

Budget Amount: ($1,200) **Fund:** General Fund **FTE:** 0.0

Description:

This represents an across-the-board reduction in the non-personnel budget.

Comment/Justification:

This decrease is approved due to the limited nature of General Fund resources.

Title: Elimination of Non-Represented Employee Merit Increase

Budget Amount: ($4,000) **Fund:** General Fund **FTE:** 0.0

Description:

This represents a reduction in personnel funding since non-represented employee merit increases were eliminated in the 2009 budget.

Comment/Justification:

This reduction in personnel funding is approved due to limited resources.

Title: Increase Position Vacancy Allowance

Budget Amount: ($12,480) **Fund:** General Fund **FTE:** 0.0

Description:

This represents a decrease in funding available to fill vacant positions.

Comment/Justification:

This decrease is approved due to the limited nature of General Fund resources. Rather than eliminating positions, increasing position vacancy allowance will give the department more flexibility with staffing in the long run.

2010 Significant Program Changes

Title: 2010 General Fund Budget Reduction

Budget Amount: ($21,750) **Fund:** General Fund **FTE:** 0.0

Description:

The 2010 General Fund Budget reflects a required across-the-board reduction of 4.8% in order to balance the General Fund. Specific reductions for this program will be addressed in the 2010 Budget Update process.

Comment/Justification:

This decrease is approved due to the limited nature of General Fund resources.

Explanation of Capital Projects

The Capital Budget for the Director's Office Program totals $230,000 in 2009 and $150,000 in 2010. Capital projects include Central Riverfront Street Grid '00 and Information Systems Acquisition. Funding for the Information Systems Acquisition project totals $300,000 over the biennium. This project provides funding to improve data collection and departmental communications.

Performance Measures

Performance Objective:

Implement the Departmental Business Plan.

Unit of Measure:	2008 Target	2008 Actual	2009 Target
Percentage of Business Plan Implemented.	80%	76%	80%

Target Results:

The 2008 target was not achieved due to the significant impact of the Early Retirement Incentive Program on departmental operations.

Program 2: Transportation Planning and Urban Design

Description: This program is responsible for leading programs that improve citizens' mobility and quality of life, and that encourage neighborhood investment by improving and enhancing the infrastructure, which includes the City's vehicular, rail, bicycle, and pedestrian transportation systems. This program includes all operating and capital costs required to plan, coordinate, prioritize, design, review and prepare documents for short-term and long-term plans, and for infrastructure and building improvements; and to administer and manage these activities according to the Department Business Plan and the vision of the Director.

Goal: Improve safety, mobility, and appearance of Cincinnati's transportation system consistent with available resources.

Funding Summary:

Operating Budget	2008 Budget	2009 Budget	Change 2008 Budget to 2009	2010 Budget
Personnel Services	$ 387,330	$ 454,520	$ 67,190	$ 458,540
Other Expenses	$ 200,440	$ 205,470	$ 5,030	$ 209,590
Operating Total	$ 587,770	$ 659,990	$ 72,220	$ 668,130
Employee Benefits	$ 140,080	$ 179,670	$ 39,590	$ 183,330
General Fund Overhead	$	$ 13,980	$ 13,980	$ 23,240
Total	$ 727,850	$ 853,640	$ 125,790	$ 874,700
Capital Projects	$ 3,230,000	$ 3,640,100	$ 410,100	$ 3,507,300
Program Revenue	$ 197,040	$ 197,040	$ -	$ 197,040
Total Full-Time Equivalent Positions	$ 20.0	20.0	0.0	20.0

2009 Significant Program Changes

Title: Increase in the Personnel Budget

Budget Amount: $79,000 **Fund:** All Funds **FTE:** 0.0

Description:

This increase represents a reduction in personnel salary reimbursements from the Capital Budget to align budgeted reimbursements with actual anticipated reimbursements for 2009. The increase is partially offset by lower staff salaries in 2009 due to staff turnover and vacancies being filled by staff and/or co-op students earning lower salaries.

Comment/Justification:

This increase in funding is approved in order to align budgeted reimbursements with actual anticipated reimbursements for 2009.

Title: Increase Position Vacancy Allowance

Budget Amount: ($8,060) **Fund:** General Fund **FTE:** 0.0

Description:

This represents a decrease in funding available to fill vacant positions.

Comment/Justification:

This decrease is approved due to the limited nature of General Fund resources. Rather than eliminating positions, increasing position vacancy allowance will give the department more flexibility with staffing in the long run.

Title: Elimination of Non-Represented Employee Merit Increase

Budget Amount: ($8,490) **Fund:** All Funds **FTE:** 0.0

Description:

This represents a reduction in personnel funding since non-represented employee merit increases were eliminated in the 2009 budget.

Comment/Justification:

This reduction in personnel funding is approved due to limited resources.

2010 Significant Program Changes

Title: 2010 General Fund Budget Reduction

Budget Amount: ($10,960) **Fund:** General Fund **FTE:** 0.0

Description:

The 2010 General Fund Budget reflects a required across-the-board reduction of 4.8% in order to balance the General Fund. Specific reductions for this program will be addressed in the 2010 Budget Update process.

Comment/Justification:

This decrease is approved due to the limited nature of General Fund resources.

Explanation of Capital Projects

The Capital Budget for the Transportation Planning and Urban Design Program totals $3,640,100 in 2009 and $3,507,300 in 2010. Projects include Convention Center Expansion, Central Riverfront Street Grid ’09, Street Calming Program, and 16 other projects. The largest project in this program, Convention Center Expansion, is funded for $2.0 million over the biennium. This is a part of the City’s commitment for the $145.0 million convention center renovation and expansion, which was completed in 2007 and was supported with funding from City, County, and private sources.

Performance Measures

Performance Objective:

Complete downtown and neighborhood gateway projects that meet the needs of the stakeholders (workgroup participants).

Unit of Measure:	2008 Target	2008 Actual	2009 Target

Percentage of stakeholder group satisfaction with downtown, business district streetscape, and neighborhood gateway projects.	80%	85%	80%

Target Results:

The 2008 target was exceeded by five percentage points.

Program 3: Engineering

Description: This program preserves, improves, and enhances the City's $2.53 billion multimodal transportation system, including public roadways, bridges, retaining walls, and hillside stairways so they are safe, accessible, and in the best condition possible. The program includes high-quality professional design, project management, construction contract review, and administration for the Department's internal and external customers. This program also preserves the City's public sidewalk system and oversees private use of and construction in the right-of-way to promote safety and convenience to the public.

Goal: Preserve the condition of Cincinnati's transportation system assets, including pavements, curbs, bridges, retaining walls, sidewalks, and stairways.

Funding Summary:

Operating Budget	2008 Budget	2009 Budget	Change 2008 Budget to 2009	2010 Budget
Personnel Services	$ 2,194,870	$ 1,913,140	$ (281,730)	$ 1,943,580
Other Expenses	$ 845,200	$ 860,000	$ 14,800	$ 877,210
Operating Total	$ 3,040,070	$ 2,773,140	$ (266,930)	$ 2,820,790
Employee Benefits	$ 974,400	$ 852,310	$ (122,090)	$ 873,740
General Fund Overhead	$	$ 150,210	$ 150,210	$ 128,980
Total	$ 4,014,470	$ 3,775,660	$ (238,810)	$ 3,823,510
Capital Projects	$ 23,491,200	$ 21,476,800	$ (2,014,400)	$ 20,650,700
Program Revenue	$ 1,538,620	$ 1,538,620	$ -	$ 1,538,620
Total Full-Time Equivalent Positions	$ 109.0	111.0	2.0	111.0

2009 Significant Program Changes

Title: Decrease in Non-Personnel

Budget Amount: ($1,910) **Fund:** General Fund **FTE:** 0.0

Description:

This represents an across-the-board reduction in the non-personnel budget.

Comment/Justification:

This decrease is approved due to the limited nature of General Fund resources.

Title: Elimination of Non-Represented Employee Merit Increase

Budget Amount: ($10,910) **Fund:** All Funds **FTE:** 0.0

Description:

This represents a reduction in personnel funding since non-represented employee merit increases were eliminated in the 2009 budget.

Comment/Justification:

This reduction in personnel funding is approved due to limited resources.

Title: Increase Position Vacancy Allowance

Budget Amount: ($24,120) **Fund:** General Fund **FTE:** 0.0

Description:

This represents a decrease in funding available to fill vacant positions.

Comment/Justification:

This decrease is approved due to the limited nature of General Fund resources. Rather than eliminating positions, increasing position vacancy allowance will give the department more flexibility with staffing in the long run.

Title: Decrease in the Personnel Budget

Budget Amount: ($275,000) **Fund:** All Funds **FTE:** 2.0

Description:

This decrease in funding represents: 1) increased personnel salary reimbursements from the Capital Budget to align budgeted reimbursements with actual anticipated reimbursements for 2009; and 2) decreased staff salaries in 2009 due to staff turnover and vacancies being filled by staff earning lower salaries. The increase of two full-time positions is a result of eliminating two full-time positions and adding four full-time positions due to position reorganizations in 2008.

Comment/Justification:

This decrease in funding is approved in order to align budgeted reimbursements with actual anticipated reimbursements for 2009.

2010 Significant Program Changes

Title: 2010 General Fund Budget Reduction

Budget Amount: ($28,120) **Fund:** General Fund **FTE:** 0.0

Description:

The 2010 General Fund Budget reflects a required across-the-board reduction of 4.8% in order to balance the General Fund. Specific reductions for this program will be addressed in the 2010 Budget Update process.

Comment/Justification:

This decrease is approved due to the limited nature of General Fund resources.

Explanation of Capital Projects

The Capital Budget for the Engineering Program totals $21,476,800 in 2009 and $20,650,700 in 2010.

Projects include Street Rehabilitation, Street Improvements, Waldvogel Viaduct Replacement, and 20 other projects. The largest project in this program, Street Rehabilitation, is funded for $23.0 million over the biennium. This project supports the repair and resurfacing of streets throughout the City.

Performance Measures

Performance Objective:

Maintain the condition of all transportation assets (pavement, bridges, and retaining walls) at a standard consistent with public safety, preservation, and available resources.

Unit of Measure:	2008 Target	2008 Actual	2009 Target
Percentage of transportation assets in good or better condition based on industry standard criteria.	65%	66%	65%

Target Results:

The 2008 target was exceeded by one percentage point.

Performance Objective:

Maintain the condition of bridges for which Transportation and Engineering is responsible at a standard consistent with public safety and available funding.

Unit of Measure:	2008 Target	2008 Actual	2009 Target
Percentage of bridges that are open with no load restrictions. (Indicates that bridge is at least in "fair" condition meaning that all primary structural elements are sound.)	95%	98%	95%

Target Results:

The 2008 target was exceeded by three percentage points.

Performance Objective:

Maximize the amount of roadway rehabilitated with appropriated resources to meet or exceed the City Council approved goal of rehabiltating 100 lane miles.

Unit of Measure:	2008 Target	2008 Actual	2009 Target
Percentage of the 100 lane-mile goal completed.	100%	110%	85%

Target Results:

The 2008 target was exceeded by ten percentage points.

Performance Objective:

Review permit applications (e.g., street openings, sidewalk barricades, etc.) and issue permits within specified timeframe.

Unit of Measure:	2008 Target	2008 Actual	2009 Target
Percentage of permits issued within three weeks after application date.	90%	89%	90%

Target Results:

The 2008 target was not achieved since permits for large projects can take several months to a year to process and issue.

Program 4: Traffic Engineering

Description: This program is responsible for the design, review, and supervision of traffic control services, street lighting services, and traffic signal systems. This program includes event and construction maintenance of traffic and detours; public requests for additional street lighting; and the operation and expansion of the Computerized Traffic Signal System.

Goal: To manage the City's traffic signal, traffic control, and street lighting systems to encourage safe and efficient travel, enhance the quality of life for residents, and encourage and sustain economic development.

Funding Summary:

Operating Budget	2008 Budget	2009 Budget	Change 2008 Budget to 2009	2010 Budget
Personnel Services	$ 1,114,600	$ 1,264,180	$ 149,580	$ 1,296,100
Other Expenses	$ 3,211,570	$ 3,362,230	$ 150,660	$ 3,350,850
Operating Total	$ 4,326,170	$ 4,626,410	$ 300,240	$ 4,646,950
Employee Benefits	$ 473,200	$ 554,990	$ 81,790	$ 571,750
General Fund Overhead	$	$ 78,390	$ 78,390	$ 92,310
Total	$ 4,799,370	$ 5,259,790	$ 460,420	$ 5,311,010
Capital Projects	$ 2,125,000	$ 1,934,000	$ (191,000)	$ 1,930,000
Program Revenue	$ 47,240	$ 47,240	$ -	$ 47,240
Total Full-Time Equivalent Positions	$ 27.0	26.0	(1.0)	26.0

2009 Significant Program Changes

Title: Increase in the Personnel Budget

Budget Amount: $145,000 **Fund:** All Funds **FTE:** -1.0

Description:

This increase represents a reduction in personnel salary reimbursements from the Capital Budget to align budgeted reimbursements with actual anticipated reimbursements for 2009. The increase is partially offset by lower staff salaries in 2009 as a result of early retirement and positions being filled with lower salaries. This decrease of one full-time position is a result of eliminating two full-time positions and adding one full-time position due to position reorganizations in 2008.

Comment/Justification:

This increase in funding is approved in order to align budgeted reimbursements with actual anticipated reimbursements for 2009.

Title: Increase Parking Meter Fund Resources in the Traffic Engineering Prog.

Budget Amount: $116,680 **Fund:** Parking Meter **FTE:** 0.0

Description:

This represents the transfer of $116,680 in expenses for electric street lighting from the General Fund to the Parking Meter Fund.

Comment/Justification:

This shift of expenses is approved due to the limited nature of General Fund resources.

Title: Increase Funding for City Council Designated Heritage Events

Budget Amount: $740 **Fund:** Income Tax-Infrastructure **FTE:** 0.0

Description:

This represents an increase in funding for City Council designated heritage events. The Traffic Engineering Division provides traffic control for two events - the St. Patrick's Day Parade and the Opening Day Parade.

Comment/Justification:

This funding is approved in order to implement the City Council's special events policy.

Title: Increase Position Vacancy Allowance

Budget Amount: ($1,820) **Fund:** General Fund **FTE:** 0.0

Description:

This represents a decrease in funding available to fill vacant positions.

Comment/Justification:

This decrease is approved due to the limited nature of General Fund resources. Rather than eliminating positions, increasing position vacancy allowance will give the department more flexibility with staffing in the long run.

Title: Elimination of Non-Represented Employee Merit Increase

Budget Amount: ($2,830) **Fund:** All Funds **FTE:** 0.0

Description:

This represents a reduction in personnel funding since non-represented employee merit increases were eliminated in the 2009 budget.

Comment/Justification:

This reduction in personnel funding is approved due to limited resources.

Title: Decrease in Non-Personnel

Budget Amount: ($29,580) **Fund:** General Fund **FTE:** 0.0

Description:

This represents an across-the-board reduction in the non-personnel budget.

Comment/Justification:

This decrease is approved due to the limited nature of General Fund resources.

Title: Decrease General Fund Resources for the Traffic Engineering Program

Budget Amount: ($115,190) **Fund:** General Fund **FTE:** 0.0

Description:

This represents the transfer of $115,190 in expenses for electric street lighting from the General Fund to the Parking Meter Fund.

Comment/Justification:

This shift in expenses is approved due to the limited nature of General Fund resources.

2010 Significant Program Changes

Title: 2010 General Fund Budget Reduction

Budget Amount: ($111,350) **Fund:** General Fund **FTE:** 0.0

Description:

The 2010 General Fund Budget reflects a required across-the-board reduction of 4.8% in order to balance the General Fund. Specific reductions for this program will be addressed in the 2010 Budget Update process.

Comment/Justification:

This decrease is approved due to the limited nature of General Fund resources.

Explanation of Capital Projects

The Capital Budget for the Traffic Engineering Program totals $1,934,000 in 2009 and $1,930,000 in 2010. Projects include Traffic Signal Installation & Renovation, LED Traffic and Pedestrian Signals, Street Light Replacement Project, and three other projects. The largest project in this program, Traffic Signal Installation & Renovation, is funded for $1.7 million over the biennium. This project provides funding to install traffic signals, audible pedestrian signals, crosswalk signs, and other traffic control devices.

Performance Measures

Performance Objective:

Make prompt and accurate billing record changes to ensure that the City is not over-charged for energy when units are upgraded or removed.

Unit of Measure:	2008 Target	2008 Actual	2009 Target
Percentage of tickets, representing changes to street lighting, processed within 60 days of change.	90%	95%	90%

Target Results:

The 2008 target was exceeded by five percentage points.

Program 5: General Aviation

Description: This program includes the operational, maintenance, and administrative oversight of the Cincinnati Municipal Lunken Airport and the Blue Ash Airport, and manages their strategic placement and use in the national aviation system plan.

Goal: Maintain aviation facilities that are an integral part of a national transportation system providing for the safe and efficient movement of people and property and to enhance the economic opportunities and well being of the City of Cincinnati.

Funding Summary:

Operating Budget	2008 Budget	2009 Budget	Change 2008 Budget to 2009	2010 Budget
Personnel Services	$ 699,170	$ 711,500	$ 12,330	$ 728,480
Other Expenses	$ 662,300	$ 683,280	$ 20,980	$ 703,100
Equipment	$ 99,510	$ 102,290	$ 2,780	$ 105,260
Operating Total	$ 1,460,980	$ 1,497,070	$ 36,090	$ 1,536,840
Employee Benefits	$ 223,000	$ 231,620	$ 8,620	$ 238,340
General Fund Overhead	$	$ 60,130	$ 60,130	$ 61,190
Debt Service	$ 60,800	$ 58,140	$ (2,660)	$ 56,840
Total	$ 1,744,780	$ 1,846,960	$ 102,180	$ 1,893,210
Capital Projects	$ 505,000	$ 520,100	$ 15,100	$ 535,700
Program Revenue	$ 1,980,000	$ 2,200,000	$ 220,000	$ 2,200,000
Total Full-Time Equivalent Positions	$ 13.0	13.0	0.0	13.0

Explanation of Capital Projects

The Capital Budget for the General Aviation Program totals $520,100 in 2009 and $535,700 in 2010. Projects include FAA/ODOT Local Match, Facility Improvements, Airport Infrastructure Improvements, and Noise Monitoring and Abatement. Funding for the FAA/ODOT Local Match project totals $390,000 over the biennium. This project provides matching funds for capital projects which involve Federal Aviation Administration (FAA) and Ohio Department of Transportation (ODOT) grant funding.

Performance Measures

Performance Objective:

Operate Lunken Airport as a self sufficient operation.

Unit of Measure:	2008 Target	2008 Actual	2009 Target
Percentage of annual revenues compared to annual expenditures.	100%	116.2%	100%

Target Results:

The 2008 target was exceeded by 16.2 percentage points.

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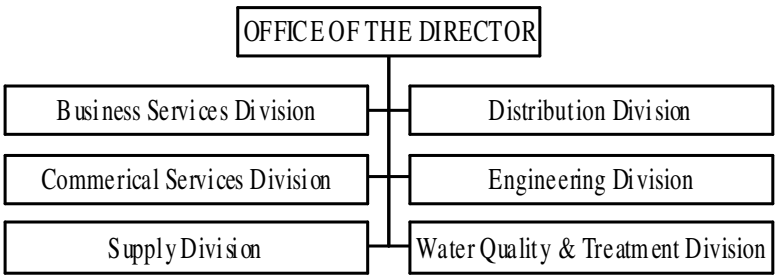
Water Works

Mission: The mission of the Greater Cincinnati Water Works is to provide its customers with a plentiful supply of the highest quality water and outstanding services in a financially responsible manner.



DEPARTMENT BUDGET SUMMARY

Operating Budget	2007 Budget	2008 Budget	2009 Budget	Change 2008 Budget to 2009	2010 Budget
Personnel Services	$ 29,321,010	$ 28,196,430	$ 29,556,090	$ 1,359,660	$ 30,270,020
Other Expenses	$ 28,513,020	$ 31,121,550	$ 35,227,240	$ 4,105,690	$ 36,491,630
Equipment	$ 1,090,000	$ 901,060	$ 969,400	$ 68,340	$ 997,510
Operating Total	$ 58,924,030	$ 60,219,040	$ 65,752,730	$ 5,533,690	$ 67,759,160
Employee Benefits	$ 11,437,920	$ 10,213,460	$ 10,763,460	$ 550,000	$ 11,075,590
General Fund Overhead	$ 2,257,710	$ 2,521,590	$ 2,424,890	$ (96,700)	$ 2,541,830
Debt Service	$ 35,584,000	$ 34,111,400	$ 34,821,900	$ 710,500	$ 37,577,900
Total	$ 108,203,660	$ 107,065,490	$ 113,762,980	$ 6,697,490	$ 118,954,480
Capital Projects	$ 51,775,000	$ 61,853,000	$ 53,324,000	$ (8,529,000)	$ 62,720,000
Total Full-Time Equivalent Positions	$ 637.2	629.8	625.8	(4.0)	625.8

DEPARTMENT PROGRAMS:

1. Departmental Support Services
2. Commercial Services
3. Water Supply, Treatment and Distribution

PROGRAM SUMMARIES

Program 1: Departmental Support Services

Description: To manage the Department's central support services. These include financial management, information technology resources, procuring and maintaining the fleet, managing inventory, securing new customers, employee safety, personnel, and overall leadership.

Goal: Optimize the use of fiscal resources; develop a workforce and work environment; provide customer focused services to the region; and provide overall leadership and direction to the organization.

Funding Summary:

Operating Budget	2008 Budget	2009 Budget	Change 2008 Budget to 2009	2010 Budget
Personnel Services	$ 4,277,990	$ 4,279,920	$ 1,930	$ 4,396,160
Other Expenses	$ 3,116,890	$ 3,468,210	$ 351,320	$ 3,673,760
Equipment	$ 901,060	$ 969,400	$ 68,340	$ 997,510
Operating Total	$ 8,295,940	$ 8,717,530	$ 421,590	$ 9,067,430
Employee Benefits	$ 1,541,170	$ 1,549,080	$ 7,910	$ 1,598,820
General Fund Overhead	$ 373,550	$ 367,910	$ (5,640)	$ 368,070
Debt Service	$ 34,111,400	$ 34,821,900	$ 710,500	$ 37,577,900
Total	$ 44,322,060	$ 45,456,420	$ 1,134,360	$ 48,612,220
Capital Projects	$ 2,203,000	$ 638,000	$ (1,565,000)	$ 2,371,000
Total Full-Time Equivalent Positions	$ 77.7	75.7	(2.0)	75.7

2009 Significant Program Changes

Title: Increase in Non-Personnel Costs

Budget Amount: $166,220 **Fund:** Water Works **FTE:** 0.0

Description:

The Departmental Support Services budget for non-personnel costs increase across a number of lines items. The item with the largest increase is Expert Services. The increase in Expert Services is primarily related to: consulting contracts for training, various information technology consulting contracts, delivery services and the Director's contract. Also, the cost of temporary services increases. Finally, miscellaneous fixed charges decrease and are partially offset by decreases in miscellaneous materials and supplies.

Comment/Justification:
This increase is approved.

Title: Water Security Initiative

Budget Amount: $104,980 **Fund:** Water Works **FTE:** 0.0

Description:

In conjunction with the USEPA and the Department of Homeland Security, GCWW participated in a pilot program to enhance water security. This program developed an early warning system to detect potential contaminants in the water system. The system relies on data from numerous water quality monitors in the distribution system, information from Cincinnati EMS runs, poison center calls, pharmacy OTC sales, hospital visits, health department information and water customer complaints to detect potential contaminants in the water system. The initial equipment and equipment maintenance was paid for by the federal agencies. These assets and associated costs will be turned over to GCWW at the end of June, 2009. Therefore, this increase is for half the annual costs.

Comment/Justification:
This increase is approved.

Title: Decrease in Fuel Budget

Budget Amount: ($5,550) **Fund:** Water Works **FTE:** 0.0

Description:

This represents a reduction in the anticipated fuel budget for 2009.

Comment/Justification:
This decrease is approved due to the anticipated decrease in fuel costs in 2009.

Title: Decrease in Personnel Costs

Budget Amount: ($57,210) **Fund:** Water Works **FTE:** -2.0

Description:

The personnel budget in the Department Support Services Group decreases by $57,210. This reduction is primarily the result of the elimination of two FTE which reduces salaries and other associated non-wage personnel costs. However, these changes are offset by an increase in the estimate for position vacancies, an increase in overtime costs, and an increase in merits, as well as a decrease in reimbursements.

Comment/Justification:
These adjustments are approved.

2010 Significant Program Changes

Title: Interest/Principle for 2009 Bond Sale

Budget Amount: $2,756,000 **Fund:** Water Works **FTE:** 0.0

Description:

GCWW anticipates selling additional revenue bonds in 2009; therefore, additional debt service will be required in 2010.

Comment/Justification:
This increase is approved.

Title: 2010 Water Security Initiative

Budget Amount: $104,980 **Fund:** Water Works **FTE:** 0.0

Description:

This represents the increase needed to fund the full year costs for the Water Security Initiative in 2010.

Comment/Justification:
This increase is approved.

Explanation of Capital Projects

The Capital Budget for the Departmental Support Services Program totals $638,000 in 2009 and $2,371,000 in 2010. Projects include Automatic Meter Reading Handheld Units; Enterprise Asset Management System; Computers, Servers, and Software; and three other projects. The largest project in this program, Enterprise Asset Management System, is funded for $2 million in 2010. This project provides funding for a new version or another software package for Water Work's Enterprise Asset Management System (EMPAC).

Performance Measures

Performance Objective:

Maintain (or upgrade) bond ratings.

Unit of Measure:	2008 Target	2008 Actual	2009 Target

Current bond ratings from Standard & Poor's (AA+) and Moody's (Aa1). Each bond rating represents "high quality."	AA+ &Aa1	AA+ & Aa1	AA+ &Aa1

Target Results:
The 2008 target was achieved.

Performance Objective:
Promote a safe work environment for GCWW employees by achieving 100% participation in the annual Safety Action Plan.

Unit of Measure:	2008 Target	2008 Actual	2009 Target
Percentage completion of safety goals.	100%	100%	100%

Target Results:
The 2008 target was achieved.

Program 2: Commercial Services

Description: This core focus area/program is dedicated to reading all meters, billing, collecting, and recording all payments. This includes operating a customer call center to address questions and concerns by telephone or in person at a specific location or premise.

Goal: Provide outstanding customer service and build positive relationships between the public and GCWW.

Funding Summary:

Operating Budget	2008 Budget	2009 Budget	Change 2008 Budget to 2009	2010 Budget
Personnel Services	$ 5,640,520	$ 5,750,030	$ 109,510	$ 5,883,130
Other Expenses	$ 3,263,330	$ 3,522,080	$ 258,750	$ 3,624,220
Operating Total	$ 8,903,850	$ 9,272,110	$ 368,260	$ 9,507,350
Employee Benefits	$ 2,049,490	$ 2,105,430	$ 55,940	$ 2,164,190
General Fund Overhead	$ 530,560	$ 485,080	$ (45,480)	$ 494,500
Total	$ 11,483,900	$ 11,862,620	$ 378,720	$ 12,166,040
Capital Projects	$ 1,875,000	$ 2,050,000	$ 175,000	$
Total Full-Time Equivalent Positions	$ 122.1	122.1	0.0	122.1

2009 Significant Program Changes

Title: Increase in Non-Personnel Costs

Budget Amount: $180,410 **Fund:** Water Works **FTE:** 0.0

Description:

Non-personnel costs in the Commercial Services Program increase primarily as the result of increases in postage, water bill collection costs, increases in the costs of meter parts, software licenses, expert services contracts and finally tuition reimbursements. These increases are partially offset by decreases in other miscellaneous non-personnel line items.

Comment/Justification:

These increases are approved.

Title: Decrease in Fuel Budget

Budget Amount: ($24,570) **Fund:** Water Works **FTE:** 0.0

Description:

This represents a reduction in the anticipated fuel budget for 2009.

Comment/Justification:

This decrease is approved due to the anticipated decrease in fuel costs in 2009.

Title: Decrease in Personnel Costs

Budget Amount: ($25,230) **Fund:** Water Works **FTE:** 0.0

Description:

The personnel budget is reduced by $25,230 primarily as the result of an increase in position vacancies and reductions in lump sums, Sick-With-Pay Buy Back and deferred compensation.

Comment/Justification:

These reductions are approved.

Explanation of Capital Projects

The Capital Budget for the Commercial Services Program totals $2,050,000 in 2009. Projects include Call Center Equipment and ECAM Hardware. Funding for the Call Center Equipment project is $2,000,000 in 2009. This project would provide funding for the upgrade of the Water works Call Center for natural voice technology which would be fully interactive through the Internet.

Performance Measures

Performance Objective:

Maximize the number of customers satisfied with the way GCWW handles questions or problems.

Unit of Measure:	2008 Target	2008 Actual	2009 Target
Percentage of customers who have had dealings with GCWW are very satisfied or somewhat satisfied with the way their question or problem was handled.	90%	89%	90%

Target Results:

The 2008 actual is slightly under target.

Performance Objective:

To answer 80% of the calls received at the customer assistance center within 35 seconds.

Unit of Measure:	2008 Target	2008 Actual	2009 Target
Number of calls answered within 35 seconds divided by the total number of calls.	80%	57%	80%

Target Results:

The 2008 target was not achieved. Progress was made during the final quarter of 2008 (61%) and the improvement continues in 2009 (66% in Jan).

Program 3: Water Supply, Treatment and Distribution

Description: This core focus area/program is dedicated to provide high quality finished water to meet the maximum demands and fire flow; and to maintain, repair and rehabilitate all facilities, equipment, and infrastructure without interruption to all GCWW customers.

Goal: Optimize our water treatment and distribution system to provide high quality water to all our customers. To protect public health, support and promote economic development, and provide sufficient fire flow.

Funding Summary:

Operating Budget	2008 Budget	2009 Budget	Change 2008 Budget to 2009	2010 Budget
Personnel Services	$ 18,277,920	$ 19,526,140	$ 1,248,220	$ 19,990,730
Other Expenses	$ 24,741,330	$ 28,236,950	$ 3,495,620	$ 29,193,650
Operating Total	$ 43,019,250	$ 47,763,090	$ 4,743,840	$ 49,184,380
Employee Benefits	$ 6,622,800	$ 7,108,950	$ 486,150	$ 7,312,580
General Fund Overhead	$ 1,617,480	$ 1,571,900	$ (45,580)	$ 1,679,260
Total	$ 51,259,530	$ 56,443,940	$ 5,184,410	$ 58,176,220
Capital Projects	$ 57,775,000	$ 50,636,000	$ (7,139,000)	$ 60,349,000
Total Full-Time Equivalent Positions	$ 430.0	428.0	(2.0)	428.0

2009 Significant Program Changes

Title: Increase in Non-Personnel Costs

Budget Amount: $2,595,390 **Fund:** Water Works **FTE:** 0.0

Description:

Non-personnel costs change primarily as a result of dramatic increases in the cost of chemicals and significant increases in the cost of utilities and petroleum. The cost of expert services also increase including: a) technical water quality/treatment activities; b) emergency services contractors; 3) contractors for site repairs and street restoration; and 4) construction contractor costs. These increases are partially offset by decreases in other miscellaneous non-personnel line items.

Comment/Justification:

These increases are approved.

Title: Increase In Personnel Costs

Budget Amount: $847,310 **Fund:** Water Works **FTE:** -2.0

Description:

The personnel budget increases primarily as a result of a reduction in Position Vacancy Adjustment and increases in budgeted lump sums and SWP Buy Back. These increases are partially offset by the reduction of 2.0 FTE.

Comment/Justification:
These increases are approved.

Title: Water Security Initiative

Budget Amount: $137,830 **Fund:** Water Works **FTE:** 0.0

Description:

In conjunction with the USEPA and the Department of Homeland Security, GCWW participated in a pilot program to enhance water security. This program developed an early warning system to detect potential contaminants in the water system. The system relies on data from numerous water quality monitors in the distribution system, information from Cincinnati EMS runs, poison center calls, pharmacy OTC sales, hospital visits, health department information and water customer complaints to detect potential contaminants in the water system. The initial equipment and equipment maintenance was paid for by the federal agencies. These assets and associated costs will be turned over to GCWW at the end of June, 2009. Therefore, this increase is for half the annual costs.

Comment/Justification:
This increase is approved.

Title: Elimination of AWWARF Reimbursement

Budget Amount: $100,000 **Fund:** Water Works **FTE:** 0.0

Description:

This increase represents an adjustment to provide for the elimination of a $100,000 American Water Works Association Research Foundation (AWWARF) reimbursement which was received one-time in 2008.

Comment/Justification:
This increase is approved.

Title: CAGIS (Cincinnati Area Geographic Information System)

Budget Amount: $96,230 **Fund:** Water Works **FTE:** 0.0

Description:

The CAGIS consortium has proposed additional upgrades and expansion of the system. The cost for Water Works in 2009 is $96,230. The upgrades/expansion includes expanding a database and application servers with associated Oracle server-based licenses. Water Works supports these additional costs since the improvements will increase the stability of data and augment the reliability of the GIS system and enhance integration with other information systems.

Comment/Justification:
This increase is approved.

Title: Decrease in Fuel Budget

Budget Amount: ($52,960) **Fund:** Water Works **FTE:** 0.0

Description:

This represents a reduction in the anticipated fuel budget for 2009.

Comment/Justification:
This decrease is approved due to the anticipated decrease in fuel costs in 2009.

2010 Significant Program Changes

Title: 2010 Water Security Initiative

Budget Amount: $137,830 **Fund:** Water Works **FTE:** 0.0

Description:

This represents the increase needed to fund the full year costs for the Water Security Initiative in 2010.

Comment/Justification:
This increase is approved.

Explanation of Capital Projects

The Capital Budget for the Water Supply, Treatment and Distribution Program totals $50,636,000 in 2009 and $60,349,000 in 2010. Projects include Replacement Water Mains, Projected Street Improvements, Ultraviolet Disinfection - Miller Plant and sixty-four other capital projects. The largest project in this program, Replacement Water Mains, is funded for $35.0 million over the biennium. This project provides funding for the replacement of water mains system-wide.

Performance Measures

Performance Objective:

Achieve the highest level of regulatory compliance in water quality assurance.

Unit of Measure:	2008 Target	2008 Actual	2009 Target
Percentage of water quality samples taken from the treatment plants that meet regulatory compliance.	100%	100%	100%

Target Results:
The 2008 target was achieved.

Performance Objective:
To minimize the amount of time a customer is without water services during maintenance and repair activities.

Unit of Measure:	2008 Target	2008 Actual	2009 Target
Average number of hours a customer is without water service during maintenance and repair activities.	<6.0 hrs.	3.6 hrs.	<6.0 hrs.

Target Results:
The 2008 target was exceeded by 2.4 hours.

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Consolidated Plan

INTRODUCTION

The Consolidated Plan Budget provides funding for various housing, community development, human service, and assistance programs to help achieve the goals of the City's Consolidated Plan. The 2009 Consolidated Plan Budget is the required annual Action Plan component of the City's 2005-2009 Consolidated Plan. It includes the four entitlement grants received by the City: Community Development Block Grant (CDBG), Home Investment Partnerships Grant (HOME), Emergency Shelter Grant (ESG), and Housing Opportunities for Persons With AIDS (HOPWA).

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2009/2010 CONSOLIDATED PLAN BUDGET

In each year of its five-year Consolidated Plan, the City submits an annual Consolidated Plan Budget (Action Plan) that provides funding for programs to help achieve Consolidated Plan goals. The Consolidated Plan is a five-year plan for the period from 2005 to 2009 and is required for the receipt of grant funding from the U.S. Department of Housing and Urban Development (HUD). The 2009/2010 Consolidated Plan Budget is the Action Plan component of the five-year plan. It includes the four entitlement grants received by the City: Community Development Block Grant (CDBG), Home Investment Partnerships Grant (HOME), Emergency Shelter Grant (ESG), and Housing Opportunities for Persons with AIDS (HOPWA).

The 2009/2010 Biennial Budget provides funding levels for programs within the 2009/2010 Consolidated Plan Budget. Actual Consolidated Plan grant awards for 2009 will not be known until the FY 2009 Federal Budget is approved by the Congress, signed by the President, and awards are made by HUD. The Mayor and City Council may consider additional changes at that time. Due to the uncertainty of national elections and the Federal Budget, estimated Consolidated Plan resources for the 2009/2010 Biennial Budget assumed continuation grant levels for CDBG, HOME, and HOPWA, and a 3% decline in ESG resources. Changes from the 2008 Approved Budget Update include adjustments made to reconcile awards to the approved budget. With the exception of the HOPWA grant, every other grant was decreased in 2008. The decrease in the CDBG grant was offset by increasing estimated program income. In order to reconcile the HOME and ESG budgets with the grant levels, funding allocations were revised downward. The HOME Reconciliation Ordinance #114-2008 and ESG Reconciliation Ordinance #115-2008 were approved April 9, 2008. The amounts shown in Table I under the "2008 Approved - Reconciliation" column reflect the revised total appropriation by Fund. These changes are detailed on Table II (Estimated Resources) on page 561.

2009/2010 Consolidated Plan Budget Overview

The 2009/2010 Consolidated Plan Budget is consistent with the goals and objectives in the 2005-2009 Consolidated Plan and continues to focus on high impact projects that help transform neighborhoods. Program allocations in this budget reflect the needs of those neighborhoods where grant resources can most effectively leverage private investment, as identified in the 2005-2009 Consolidated Plan. Additionally, based on directives from the Mayor and the City Council, funding is provided for the Cincycare Phase One Pilot Program, and increased for the Hazard Abatement Program in this budget. City Council budget policy priorities approved on June 25, 2008 are specifically addressed starting on page 568.

Table I-Approved Consolidated Plan Budget Summary

($ in Millions)	2008 Approved Budget Update	2008 Approved Reconciliation	2009 Approved	2010 Approved
CDBG	$15.2	$15.2	$15.2	$15.2
HOME	$4.2	$4.1	$4.1	$4.1
ESG	$0.6	$0.6	$0.6	$0.6
HOPWA	$0.5	$0.5	$0.6	$0.5
Consolidated Plan Budget Total	$20.6	$20.4	$20.4	$20.4

The 2009/2010 Biennial Budget totals $20,383,390 in 2009 and $20,363,390 in 2010. The 2009 Budget is a net decrease of $12,810 from the 2008 Approved - Reconciliation Consolidated Plan Budget total of $20,396,200. This net decrease includes a reduction of $1,500 in estimated CDBG resources, no change in estimated HOME resources, a reduction of $19,310 in estimated ESG resources, and an increase of $8,000 in estimated HOPWA resources. Resource changes by grant from the 2008 Approved Consolidated Plan Budget are specified in Table II (Estimated Resources) on page 561.

The resources in the 2009/2010 Biennial Budget are based on estimated grant funding and locally generated resources such as program income, operating savings, and the reallocation (sunset) of prior year unused funding as follows:

- Due to the uncertainty of national elections, the estimated CDBG, HOME, and HOPWA grant award amounts for both 2009 and 2010 reflect no change from the 2008 actual award amounts;

- The estimated grant award amount for ESG is based on a 3% decline from the 2008 actual award amount;

- Estimated program income is based on an annualized projection of year-to-date receipts, adjusted for programmatic and organizational changes; and

- Estimated operating savings are based on the actual amounts from prior years.

Federal entitlement grant amounts are determined by a formula using several variables including census data, growth lag, and age of housing stock. As a result, these amounts will be affected by the final congressional appropriations for HUD's various programs for Federal FY 2009. If actual grant allocations are different than estimated resources, funding amounts for various programs in this budget will need to be reconciled. Program income (primarily consisting of loan repayments, sales of loan portfolios, sales of property, and reimbursements) is estimated based on prior year amounts as well as an annualized projection of year-to-date receipts. A report reconciling the 2009/2010 Approved Budget will be submitted to the Mayor and the City Council in early 2009 after final entitlement grant amounts are known and the actual amount of local resources, such as program

income and operating savings, are determined. For Federal FY 2008, the actual funding amounts were officially awarded in March of 2008. However, due to the election of a new President official award amounts for 2009 are not expected until June 2009. Tables III and IV on pages 562 and 563 shows expenditures by category for 2009 and 2010. Specific program funding is shown in the Action Plan document beginning on page 575.

Table II-Resources

Grant	2008 Budget Update	2008 Estimated Actual	2009 Estimate	2010 Estimate
CDBG				
Entitlement Grant	$13,012,400	$12,855,720	$12,855,720	$12,855,720
Program Income	$2,000,000	$2,271,500	$2,330,000	$2,330,000
Operating Savings	$200,000	$85,000	$25,000	$25,000
Total	$15,212,400	$15,212,220	$15,210,720	$15,210,720
HOME				
Entitlement Grant	$3,942,300	$3,806,660	$3,806,660	$3,806,660
ADDI	$76,700	$31,010	$31,010	$31,010
Program Income	$225,000	$225,000	$225,000	$225,000
Total	$4,244,000	$4,062,670	$4,062,670	$4,062,670
ESG				
Entitlement Grant	$592,604	$577,990	$560,000	$560,000
Unallocated Prior-year resources	$1,321	$1,320	$0	$0
Total	$593,925	$579,310	$560,000	$560,000
HOPWA				
Entitlement Grant	$530,000	$530,000	$530,000	$530,000
Unallocated Prior-year resources	$12,000	$12,000	$20,000	$0
Total	$542,000	$542,000	$550,000	$530,000
TOTAL	**$20,592,325**	**$20,396,200**	**$20,383,390**	**$20,363,390**

In both 2009 and 2010 CDBG Budget resources total $15,210,720, a net decrease of $1,500 from the 2008 Approved Budget (See Table II). This decrease from the 2008 Estimated Actual CDBG Budget assumes no change in the entitlement grant from the 2008 level, and includes an increase of $58,500 in program income which partially offsets a $60,000 decrease in estimated operating savings.

HOME Budget resources total $4,062,670 in both 2009 and 2010. This represents no change from the 2008 Estimated Actual HOME Budget (See Table II).

The 2009 and 2010 ESG Budget resources total $560,000 each year, a decrease of $19,310 from the 2008 Estimated Actual ESG budget of $579,310 (See Table II).

The HOPWA Budget resources total $550,000 in 2009, an increase of $8,000 from the 2008 Estimated Actual HOPWA Budget total of $542,000. This increase includes $20,000 in prior-year resources. In 2010 HOPWA Budget resources total $530,000 (See Table II).

Table III - Major Expenditure Category 2009

Major Expenditure Category	2009				
	CDBG	HOME	ESG	HOPWA	TOTAL
Housing Objectives					
Homeownership Housing Development Total	$3,250,000	$1,365,000	$0	$0	$4,615,000
Rental Housing Development Total	$150,000	$1,620,970	$0	$0	$1,770,970
Homeownership Supportive Services Total	$0	$276,700	$0	$0	$276,700
Renters Supportive Services Total	$402,000	$0	$0	$0	$402,000
Fair Housing Total	$214,500	$0	$0	$0	$214,500
TOTAL HOUSING DEVELOPMENT	$4,016,500	$3,262,670	$0	$0	$7,279,170
Economic Development					
Commercial and Industrial Development Total	$1,025,000	$0	$0	$0	$1,025,000
Industrial Site Redevelopment/SPUR Total	$500,000	$0	$0	$0	$500,000
Business Development Opportunities Total	$1,423,000	$200,000	$0	$0	$1,623,000
Job Training and Placement Total	$1,550,000	$200,000	$0	$0	$1,750,000
TOTAL ECONOMIC DEVELOPMENT	$4,498,000	$400,000	$0	$0	$4,898,000
Quality of Life					
Slum & Blight Elimination Total	$2,412,760	$0	$0	$0	$2,412,760
Health Services	$600,000	$0	$0	$0	$600,000
Services & Facility Improvements Total	$100,000	$0	$0	$0	$100,000
Citizen Safety Total	$0	$0	$0	$0	$0
TOTAL QUALITY OF LIFE	$3,112,760	$0	$0	$0	$3,112,760
Homeless Housing					
Homeless Shelters & Transitional Housing Support					
Homeless Shelters & Transitional Housing Total*	$0	$0	$532,000	$0	$532,000
TOTAL HOMELESS HOUSING	$0	$0	$532,000	$0	$532,000
Special Populations Housing					
Operating Support for HIV/AIDS Housing Total	$0	$0	$0	$107,479	$107,479
Supportive Services for Persons with HIVAIDS Total	$0	$0	$0	$264,221	$264,221
Housing Assistance for Persons with HIV/AIDS Total	$0	$0	$0	$161,800	$161,800
TOTAL SPECIAL POPULATIONS HOUSING	$0	$0	$0	$533,500	$533,500
Planning, Administration & Debt Service					
Operating Budgets	$3,052,970	$400,000	$28,000	$16,500	$3,497,470
Section 108 Debt Service	$530,490	$0	$0	$0	$530,490
TOTAL PLANNING, ADMIN. & DEBT SERVICE	$3,583,460	$400,000	$28,000	$16,500	$4,027,960
TOTAL	$15,210,720	$4,062,670	$560,000	$550,000	$20,383,390

**The Continuum of Care project is included in the Planning and Administration Appropriation in 2009 for the first time.*

Table IV- Major Expenditure Category 2010

Major Expenditure Category	2010				
	CDBG	HOME	ESG*	HOPWA*	TOTAL
Housing Objectives					
Homeownership Housing Development Total	$3,350,000	$1,365,000	$0	$0	$4,715,000
Rental Housing Development Total	$150,000	$1,620,970	$0	$0	$1,770,970
Homeownership Supportive Services Total	$0	$276,700	$0	$0	$276,700
Renters Supportive Services Total	$402,000	$0	$0	$0	$402,000
Fair Housing Total	$214,500	$0	$0	$0	$214,500
TOTAL HOUSING DEVELOPMENT	$4,116,500	$3,262,670	$0	$0	$7,379,170
Economic Development					
Commercial and Industrial Development Total	$1,025,000	$0	$0	$0	$1,025,000
Industrial Site Redevelopment/SPUR Total	$500,000	$0	$0	$0	$500,000
Business Development Opportunities Total	$1,423,000	$200,000	$0	$0	$1,623,000
Job Training and Placement Total	$1,550,000	$200,000	$0	$0	$1,750,000
TOTAL ECONOMIC DEVELOPMENT	$4,498,000	$400,000	$0	$0	$4,898,000
Quality of Life					
Slum & Blight Elimination Total	$2,393,230	$0	$0	$0	$2,393,230
Health Services	$600,000	$0	$0	$0	$600,000
Services & Facility Improvements Total	$0	$0	$0	$0	$0
Citizen Safety Total	$0	$0	$0	$0	$0
TOTAL QUALITY OF LIFE	$2,993,230	$0	$0	$0	$2,993,230
Homeless Housing*					
Homeless Shelters & Transitional Housing Support					
Homeless Shelters & Transitional Housing Total**	$0	$0	$0	$0	$0
TOTAL HOMELESS HOUSING	$0	$0	$0	$0	$0
Special Populations Housing*					
Operating Support for HIV/AIDS Housing Total	$0	$0	$0	$0	$0
Supportive Services for Persons with HIVAIDS Total	$0	$0	$0	$0	$0
Housing Assistance for Persons with HIV/AIDS Total	$0	$0	$0	$0	$0
TOTAL SPECIAL POPULATIONS HOUSING	$0	$0	$0	$0	$0
Planning, Administration & Debt Service					
Operating Budgets	$3,089,090	$400,000	$0	$0	$3,489,090
Section 108 Debt Service	$513,900	$0	$0	$0	$513,900
TOTAL PLANNING, ADMIN. & DEBT SERVICE	$3,602,990	$400,000	$0	$0	$4,002,990
TOTAL	$15,210,720	$4,062,670	$560,000	$530,000	$20,363,390

**ESG and HOPWA funding allocations are done annually. Specific 2010 Homeless Housing and Special Populations Housing funding is not included.*

Consolidated Plan Program Limits and Regulations

The CDBG Program has statutory funding limitations that must be considered for funding recommendations. HUD requires that at least 70% of CDBG activities spent every year must meet the national objective of benefiting low- and moderate-income persons. Activities not directly benefiting low- and moderate-income persons must meet the national objective of eliminating slum and blighting conditions, and up to 30% of the CDBG grant amount can be budgeted for this purpose over the three year reporting period. Public service activities may comprise no more than 15% of the sum of the entitlement grant amount and prior year program income. The only exception to this rule is that new (not currently provided) public services provided by a Community Based Development Organization (CBDO) may be funded in approved Neighborhood Revitalization Strategy Areas (NRSA). Those expenditures do not count against the regulatory cap on public services. Planning and general administration activities are limited to 20% of the sum of the entitlement grant amount and current year program income. The other three Consolidated Plan grants have separate limits on administrative expenses as follows: HOME – 10% of grant amount and program income; ESG – 5% of grant amount; and HOPWA – 3% of grant amount. All activities are budgeted in compliance with these program caps.

Table V reflects the program limits and regulations as well as the City's adherence to these requirements for the 2009/2010 Biennial Budget. The City will closely monitor the Public Services and Planning and Administration Caps throughout 2009, and if changes are necessary, they will be included in the reconciliation report. Table VI provides a listing of the public service activities in the 2009/2010 Biennial Budget.

Table V - Consolidated Plan Program Caps

Program Cap	Limit	2008 Approved Budget Update	2009 Approved	2010 Approved
CDBG Low/Mod Income Benefit	70% Min	93.0%	85.6%	85.8%
CDBG Public Services	15% Max	14.0%	15.1%	15.0%
CDBG Planning & Admin	20% Max	19.9%	20.1%	20.3%
HOME Planning & Admin	10% Max	4.7%	9.8%	9.8%
ESG Planning & Admin	5% Max	5.0%	5.0%	**
HOPWA Planning & Admin	3% Max	2.9%	3.0%	**

**The Continuum of Care and the HOPWA Advisory Committee did not make budget recommendations for 2010 during the Biennial Budget process. Both Committees make budget recommendations on a year-to-year basis.

Table VI - Public Service Activities

CDBG funded Public Service Activities			
	Approved 2008	**Approved 2009**	**Approved 2010**
PROJECT NAME			
Blueprint for Success*	$500,000	$500,000	$500,000
Cincycare Phase One Pilot	$0	$600,000	$600,000
Credit Union/Economic Education	$83,000	$0	$0
Drug Elimination Program	$100,000	$0	$0
EITC Outreach	$8,000	$8,000	$8,000
Emergency Mortgage Assistance	$136,500	$143,000	$143,000
Fair Housing Services	$195,000	$214,500	$214,500
Findlay Market Ambassadors	$160,000	$0	$0
Neighborhood Gardens	$40,000	$0	$0
Prison Reform Advocacy	$35,000	$0	$0
Section 8 Tenant Counseling & Plcmt	$50,000	$55,000	$55,000
SOAR	$75,000	$0	$0
Tenant Assistance	$26,000	$26,000	$26,000
Tenant Representation	$170,000	$187,000	$187,000
Youth Employment Programs	$1,000,000	$1,050,000	$1,050,000
SUB TOTAL	**$2,578,500**	**$2,783,500**	**$2,783,500**
*less exempt activities**	-$500,000	-$500,000	-$500,000
TOTAL	**$2,078,500**	**$2,283,500**	**$2,283,500**
Public Services Cap Amount (15.0%)	***$2,342,384***	***$2,269,100***	***$2,277,858***
Total as a % of budget	*13.3%*	*15.1%*	*15.0%*
*Operated by CBDO in NRSA (not included in cap calculations)			

Consolidated Plan Highlights

1. $15.2 million in Community Development Block Grant (CDBG) Funding (see pages 570-572 for funding detail). The 2009 CDBG Budget totals $15,210,720 based on $12,855,720 in entitlement grant (2009 estimated grant), $2,330,000 in program income, and $25,000 in operating savings. The actual 2008 grant amount was $12,855,720, a reduction of $559,140 from the 2007 CDBG Grant. Due to the uncertainty of national elections and the Federal budget, estimated Consolidated Plan resources for the 2009/2010 Biennial Budget assume no change in the grant level for CDBG.

In 2009, the budget includes $4.0 million for housing programs, $4.5 million for economic development programs, $3.1 million for quality of life, and $3.6 million for Planning and Administration. Many programs received continuation level funding. Some programs have increased allocations to account for project delivery costs incurred by the Department of Community Development. Examples of two such programs are Fair Housing Services and Tenant Representation. These programs are funded at a level of $214,500 and $187,000 respectively. It is important to note that funding these programs ensures the City meets its fair housing requirements

set by HUD. Other programs with increased allocations to account for project delivery costs are as follows: Housing Maintenance Services, Emergency Mortgage Assistance, Section 8 Tenant Counseling and Placement, and Youth Employment Programs.

The Housing Development Property Holding Costs program received an additional $50,000 in resources in the 2009/2010 CDBG Budget that was offset in part by a decrease in funding for the Homeowner Rehab Loan Program due to efficiencies achieved in this program by contracting with a new loan servicing provider. The Strategic Housing Initiative Program was reduced in 2009 to fund specific public facility renovations.

In 2009, funding for the Neighborhood Business District Improvement Program returned to its historical funding level of $1,000,000. This made it possible for the City to fund the Strategic Program for Urban Redevelopment (SPUR) at a level of $500,000 in both 2009 and 2010. In 2008 the City did not allocate resources for the SPUR program due to slum and blight cap limitations.

In 2009, the Neighborhood Capacity Building and Technical Assistance CDBG allocation was reduced by $200,000. This CDBG funding decrease is offset by $200,000 of HOME funding.

A total of $600,000 in CDBG funding is allocated to support the Cincycare Phase One Pilot Program. The Cincycare Phase One Pilot Program is a public service activity. In order to comply with CDBG public services cap requirements, funding for the following programs was not funded in the CDBG budget: Financial and Credit Union Services, Drug Elimination, Findlay Market Ambassadors, Homeowner Preservation Initiative, Neighborhood Gardens, Prison Reform Advocacy, and SOAR.

As noted above, the Findlay Market Ambassadors Program was not funded in 2009 or 2010 due to public service cap limitations. In addition to job training, this program provides valuable maintenance and safety services to Findlay Market. To make up for this loss and to provide for additional needs related to increased utility costs, the Corporation for Findlay Market Project was increased by $185,000 to $585,000.

The budget increases funding for the Lead Hazard Testing Program from $550,000 in 2008 to $618,680 in both 2009 and 2010. This was done to meet the City's match requirement for the Health Department's Lead Hazard Control grant. Code Enforcement Relocation also received an increase in funding totaling $10,000 due to an increase in demand for these services. The Hazard Abatement Program funding totals $1,169,080, which is a $344,080 increase over 2008. The Human Services Facility Renovations Program was funded at a reduced amount of $100,000 in 2009 due to a backlog of projects in this program and the desire to align funding with the current priorities of the Human Services Policy.

The City's Planning and Administration costs total $3.6 million in 2009, which includes $2.0 million in operating support for departments, $1.1 million for non-departmental accounts, and $0.5 million in Section 108 Debt Service. In 2009 the Planning and Administration budget includes two changes from 2008. The City added $20,000 in funding for Internal Audit who will assume the City's responsibility for monitoring A-133 Audits of grantees. Funding totaling $85,000 for the Continuum of Care was included as part of the Department of Community Development's operating budget. The Continuum of Care is no longer listed as a separate planning and administration project.

There is one change from the 2009 CDBG Budget to the 2010 CDBG Budget. In order to account for increases in non-departmental accounts, funding for the Hazard Abatement Program is reduced by $19,530.

2. $4.1 million in HOME Investment Trust Fund resources (see page 573 for funding detail). The 2009 HOME Budget totals $4,062,670 based on $3,806,660 in entitlement grant (2009 estimated grant), $225,000 in program income, and $31,010 in American Dream Downpayment Initiative (ADDI) funding. The actual 2008 grant amount was $3,806,660.

Funding for most HOME programs remained at the 2008 levels in the 2009 HOME Budget. The 2009 HOME Budget does include some changes from the 2008 Approved HOME Budget. There is a decrease of $581,330 for the Rental Rehabilitation Program (RRP) due to limited HOME resources. The budget includes a transfer of $200,000 in funding for Community Housing Development Organizations (CHDOs) through the Neighborhood Capacity Building and Technical Assistance program from the CDBG grant to the HOME grant. Finally, an increase of $200,000 was included for the HOME program for planning and administration. The Homeowner Rehab Loan Program, Tap/Permit Fee Assistance Program, American Dream Downpayment Assistance Program, and Blueprint for Success program are all funded at 2008 levels.

It is also important to note that the City funded a Tenant Based Rental Assistance Program in mid-2008 with prior-year HOME funding. No funding is allocated for this program in 2009 and 2010. A description of the program is included in the Action Plan document.

There are no changes from the 2009 HOME Budget to the 2010 HOME Budget.

3. $560,000 in Emergency Shelter Grant (ESG) Funding (see page 574 for funding details). 2009 funding for both ESG projects is based on the recommendations provided by the Continuum of Care process. The 2009 ESG Budget totals $560,000, which is a $19,310 decrease from the 2008 Approved-Reconciliation Budget. Specific project funding amounts for 2010 are not included because the Continuum of Care process only makes project funding recommendations annually for the next program year. Funding for ESG Administration in 2009 is $28,000, which is within the ESG regulatory limit of 5%.

4. $550,000 in Housing Opportunities for Persons with AIDS (HOPWA) Funding (see page 574 for funding details). The City serves as the grantee for the eligible metropolitan statistical area (EMSA) that includes 12 counties in the tri-state region. Grant funds must be expended to benefit AIDS patients throughout the region. The HOPWA Advisory Committee makes project funding recommendations. The 2009 HOPWA budget totals $550,000, which is a $8,000 increase over the 2008 Approved Budget Update. Specific project funding amounts are not included for 2010 because the HOPWA Advisory Committee only makes funding recommendations annually for the next program year. Funding for HOPWA Administration in 2009 is $16,500, which is within the HOPWA regulatory limit of 3%.

City Council Budget Policy Priorities

1. Dedicate $980,000 to the Cincycare Phase One Pilot Program as described in Attachment B.

Disposition: In Ordinance #352-2008, passed on October 15, 2008, City Council decreased the recommended CDBG funding to support the Cincycare Phase One Pilot Program to $600,000. This is the level of funding included in the 2009/2010 Consolidated Plan Budget.

2. Increase the amount of HOME funds used for lead abatement.

Disposition: Lead Abatement is a component of the Homeowner Rehab Loan Program and the Rental Rehabilitation Program. Funding for the Homeowner Rehab Loan Program was maintained at 2008 levels in the budget and funding for the Rental Rehabilitation Program was decreased by $581,330 in the 2009 budget. However, there will continue to be considerable resources available through the City to be used for lead abatement. Currently there is a total of $2.5 million in prior-year grant resources available in the Homeowner Rehab Loan Program and the Rental Rehabilitation Program project accounts. After the City makes its final payment for the Huntington Meadows Settlement in January, 2009 an additional $3.95 million will become available, and a significant portion of these resources will be dedicated toward programs that abate lead. Additionally, the City has applied for and will receive $3.0 million from HUD's Lead Hazard Control program. This funding will support the City's housing programs that abate lead. Finally, the City has received $8.3 million in resources through HUD's Neighborhood Stabilization Program (NSP). Some of these resources will likely be allocated to activities that will involve the abatement of lead hazards.

3. Continue funding to the Blueprint for Success program at current levels.

Disposition: The 2009 budget includes $500,000 in CDBG resources and $200,000 in HOME resources for the Blueprint for Success program. This funds the program at current levels.

4. Continue funding youth jobs at the $1m level of 2008.

Disposition: The 2009 budget includes $1,050,000 in CDBG resources for the Youth Employment Program. This amount maintains 2008 funding levels for the program and includes project delivery expenses incurred by the Department of Community Development. The proposed uses of the Youth Employment Program funds are as follows:

- $585,000 for Summer Youth Employment (to be bid).
- $120,000 for Artworks,
- $106,000 for Park's Summer Youth Employment Program,
- $189,000 for Recreation's Summer Youth Employment Program.

5. Stabilize neighborhood homeownership by supporting efforts to minimize the rising costs of foreclosure, including an increase in the City's emergency rescue funds to $200,000.

Disposition: The 2009 budget includes $143,000 for the Emergency Mortgage Assistance Program. This amount maintains 2008 funding levels for the program and includes project delivery expenses incurred by the Department of Community Development. The Emergency Mortgage Assistance Program is a public service activity in the CDBG program. Due to the need to fund the Cincycare Phase One Pilot

Program and other required HUD housing activities additional resources could not be allocated for this program.

Developing the Consolidated Plan Budget

The City offers many opportunities for citizen input and participation in budget development. Historically the City has had a Community Development Advisory Board (CDAB) which evaluated program requests and made recommendations in coordinating City programs with service providers. Additionally the Human Services Advisory Committee (HSAC) reviewed requests for human services and human service facility renovations. On January 10, 2008, Vice-Mayor Crowley and Councilmember Bortz announced the formation of the City of Cincinnati Human Services Commission. The committee has recommended combining the HSAC and the CDAB to review all applications for Human Services funding, both from the general fund and CDBG funds. The new committee is currently being selected by the Mayor and was not available to make recommendations for the 2009/2010 Consolidated Plan Budget.

Funding requests for neighborhood business district improvements were reviewed and recommended by the Cincinnati Neighborhood Business Districts United (CNBDU). Funding requests for homeless services were reviewed and recommended through the Continuum of Care process participants. Funding requests for Housing Opportunities for Persons with AIDS (HOPWA) programs were reviewed by the HOPWA Advisory Committee.

Public notice of the Public Hearing for all HUD funded programs ran in several publications including a paid advertisement in the October 1, 2008, Cincinnati Enquirer. Notice was mailed or e-mailed to the 52 Community Councils and run in the City Bulletin on October 7, 2008, as well. The Requested Budget was available on the City's web site since September 23, 2008. The City held a public hearing on October 9, 2008, to receive public comments on the 2009/2010 Consolidated Plan Requested Budget. Printed copies of the Requested Budget were made available at this meeting and at the Office of Budget and Evaluation. Comments were made at that meeting and additional ones had been received since then. All comments were considered and a response provided.

Community Development Block Grant (CDBG) by Goal and Objective

	2008 Budget Update	2009 Approved Budget	2010 Approved Budget	Pg* No.
Housing Objectives				575
Homeownership Housing Development				575
Strategic Housing Initiatives Program	$715,000	$670,000	$770,000	576
Homeowner Rehab Loan Program	$500,000	$462,000	$462,000	576
Housing Maintenance Services	$1,800,000	$1,870,000	$1,870,000	577
Emergency Mortgage Assistance	$136,500	$143,000	$143,000	578
Homeowner Preservation Initiative	$100,000	$0	$0	578
Property Holding Costs	$50,000	$100,000	$100,000	579
Section 108/Float Loan Delivery	$5,000	$5,000	$5,000	579
Homeownership Total	**$3,306,500**	**$3,250,000**	**$3,350,000**	
Rental Housing Development				579
Rental Rehabilitation Program	$150,000	$150,000	$150,000	580
Rental Housing Total	**$150,000**	**$150,000**	**$150,000**	
Renters Supportive Services				581
Tenant Assistance	$26,000	$26,000	$26,000	581
Code Enforcement Relocation	$124,000	$134,000	$134,000	582
Tenant Representation	$170,000	$187,000	$187,000	582
Section 8 Tenant Counseling and Placement	$50,000	$55,000	$55,000	583
Renters Supportive Services Total	**$370,000**	**$402,000**	**$402,000**	
Promote Fair Housing				584
Fair Housing Services	$195,000	$214,500	$214,500	584
Fair Housing Total	**$195,000**	**$214,500**	**$214,500**	
TOTAL HOUSING DEVELOPMENT	**$4,021,500**	**$4,016,500**	**$4,116,500**	
Other Community Needs				584
Economic Development				584
Promote Commercial and Industrial Development/Redevelopment				585
NBD Improvement Program	$1,500,000	$1,000,000	$1,000,000	585
NBD Property Holding Costs	$25,000	$25,000	$25,000	585
Commercial and Industrial Development Total	**$1,525,000**	**$1,025,000**	**$1,025,000**	
Industrial Site Redevelopment/SPUR				586
Strategic Program for Urban Redevelopment/GO Cincinnati	$0	$500,000	$500,000	586
Industrial Site Redevelopment/SPUR Total	**$0**	**$500,000**	**$500,000**	
Promote Business Development Opportunities				587

	2008 Budget Update	2009 Approved Budget	2010 Approved Budget	Pg* No.
Small Business Services & Technical Assistance	$300,000	$300,000	$300,000	587
Small Business Loan Fund (CSBLF)	$200,000	$200,000	$200,000	588
Corporation for Findlay Market (CFFM)	$400,000	$585,000	$585,000	588
Financial & Credit Union Services	$83,000	$0	$0	588
Earned Income Tax Credit Outreach and Financial Literacy	$8,000	$8,000	$8,000	589
Neighborhood Capacity Building & Technical Assistance	$525,000	$330,000	$330,000	589
Business Development Opportunities Total	**$1,516,000**	**$1,423,000**	**$1,423,000**	
Job Training, Placement Services, and Employment Opportunities				590
Blueprint for Success	$500,000	$500,000	$500,000	591
Findlay Market Ambassadors Program	$160,000	$0	$0	591
Youth Employment Programs	$1,000,000	$1,050,000	$1,050,000	592
Prison Reform Advocacy Program	$35,000	$0	$0	593
SOAR/Urban League	$75,000	$0	$0	593
Job Training and Placement Total	**$1,770,000**	**$1,550,000**	**$1,550,000**	
TOTAL ECONOMIC DEVELOPMENT	**$4,811,000**	**$4,498,000**	**$4,498,000**	
Quality of Life				593
Slum & Blight Elimination				593
Concentrated Code Enforcement	$525,000	$525,000	$525,000	594
Hazard Abatement Program	$825,000	$1,169,080	$1,149,550	595
Neighborhood Gardens	$40,000	$0	$0	595
Millcreek Greenway Restoration	$85,000	$100,000	$100,000	596
Lead Hazard Testing Program	$550,000	$618,680	$618,680	596
Slum & Blight Elimination Total	**$2,025,000**	**$2,412,760**	**$2,393,230**	
Health Services				597
Cincycare Phase One Pilot	$0	$600,000	$600,000	597
Health Services Total	**$0**	**$600,000**	**$600,000**	
Service Facility Improvements				597
Human Service Facility Renovations	$669,940	$100,000	$0	598
Service Facility Improvements Total	**$669,940**	**$100,000**	**$0**	
Citizen Safety				598
Drug Elimination Program	$100,000	$0	$0	598
Citizen Safety Total	**$100,000**	**$0**	**$0**	
TOTAL QUALITY OF LIFE	**$2,794,940**	**$3,112,760**	**$2,993,230**	
Homeless Housing				
Continuum of Care Administration**	$85,000	$0	$0	
TOTAL HOMELESS HOUSING	**$85,000**	**$0**	**$0**	
PROJECTS TOTAL	**$11,712,440**	**$11,627,260**	**$11,607,730**	

	2008 Budget Update	2009 Approved Budget	2010 Approved Budget	Pg* No.
Planning, Administration & Debt Service				
Law	$235,900	$231,890	$231,890	
Budget & Evaluation	$227,600	$223,340	$223,340	
Accounts & Audits	$85,000	$86,560	$86,560	
Treasury	$78,690	$78,420	$78,420	
Internal Audit	$0	$19,420	$19,420	
Purchasing/Office of the City Manager	$53,000	$52,770	$52,770	
Economic Development	$0	$0	$0	
Community Development	$790,770	$816,670	$816,670	
City Planning	$438,860	$432,310	$432,310	
Personnel and Non-Personnel Operating	$1,909,820	$1,941,380	$1,941,380	
City Pensions	$286,550	$349,810	$365,400	
Hospital Care	$165,980	$177,330	$182,469	
AFSCME Dental & Vision Care	$1,530	$770	$792	
Mgmt. Dental & Vision Care	$24,350	$26,120	$26,877	
Medicare Tax	$15,970	$16,880	$17,369	
Public Employees Assistance	$1,470	$1,750	$1,800	
Workers' Comp Insurance	$12,000	$6,440	$18,010	
State Unemployment Compensation	$560	$560	$580	
Life Insurance	$3,390	$3,530	$3,632	
Audit & Examiner's Fees	$5,600	$5,600	$5,600	
Indirect Costs	$450,000	$463,500	$476,940	
Lump Sum Payment				
Special Investigations/Studies	$58,320	$59,300	$48,240	
Non-departmental Accounts	$1,025,720	$1,111,590	$1,147,710	
Section 108 Debt Service	$564,240	$530,490	$513,900	
TOTAL PLANNING AND ADMINISTRATION	**$3,499,780**	**$3,583,460**	**$3,602,990**	
TOTAL CDBG BUDGET	**$15,212,220**	**$15,210,720**	**$15,210,720**	

Home Investment Partnership by Goals and Objective

	2008 Budget	2009 Approved	2010 Approved	Pg* No.
Housing Objectives				575
Homeownership Housing Development				575
Homeowner Rehab Loan Program	$1,200,000	$1,200,000	$1,200,000	576
Tap/Permit Fee Assistance Program (TAP)	$165,000	$165,000	$165,000	577
Homeownership Total	**$1,365,000**	**$1,365,000**	**$1,365,000**	
Rental Housing Development				579
Rental Rehab Program	$2,202,300	$1,620,970	$1,620,970	579
Rental Housing Total	**$2,202,300**	**$1,620,970**	**$1,620,970**	
Homeownership Supportive Services				580
American Dream Downpayment Initiative (ADDI)	$276,700	$276,700	$276,700	580
Homeownership Supportive Services Total	**$276,700**	**$276,700**	**$276,700**	
Renters Supportive Services				581
Tenant Based Rental Assistance (TBRA)**	$0	$0	$0	583
Renters Supportive Services Total	**$0**	**$0**	**$0**	
TOTAL HOUSING DEVELOPMENT	**$3,844,000**	**$3,262,670**	**$3,262,670**	
Other Community Needs				584
Economic Development				584
Promote Business Development Opportunities				587
Neighborhood Capacity Building & Technical Assistance	$0	$200,000	$200,000	589
Promote Business Development Opportunities Total	**$0**	**$200,000**	**$200,000**	
Job Training, Placement Services, and Employment Opportunities				590
Blueprint for Success	$200,000	$200,000	$200,000	591
Job Training and Placement Total	**$200,000**	**$200,000**	**$200,000**	
TOTAL ECONOMIC DEVELOPMENT	**$200,000**	**$400,000**	**$400,000**	
Planning, Administration & Debt Service	$200,000	$400,000	$400,000	
TOTAL HOME	**$4,244,000**	**$4,062,670**	**$4,062,670**	

Emergency Shelter Grant (ESG) by Goal and Objective

	2008 Budget Update	2009 Approved	2010 Approved	Pg* No.
Homeless Housing				600
Homeless Shelters & Transitional Housing Support				600
Bethany House	$67,330	$64,000	$0	601
Caracole House	$19,655	$16,500	$0	601
Cincinnati Center for Respite Care	$21,500	$21,000	$0	601
Interfaith Hospitality Network	$31,000	$27,500	$0	602
Lighthouse Youth Crisis Center	$48,920	$51,500	$0	602
Lighthouse Youth Transitional Housing	$16,170	$0	$0	603
Mercy Franciscan/St. John's Temporary Housing	$31,280	$32,500	$0	603
Mercy Franciscan/St. John's Expanded Temp Housing	$50,000	$50,500	$0	603
Salvation Army Emergency Shelter	$13,000	$15,000	$0	604
Shelterhouse/Drop Inn Center	$236,440	$227,000	$0	604
YWCA Battered Women's Shelter	$29,000	$26,500	$0	605
Homeless Shelters & Transitional Housing Support Total	**$564,295**	$532,000	**$0**	
TOTAL HOMELESS HOUSING	**$564,295**	**$532,000**	**$0**	
Planning, Administration & Debt Service	$29,630	$28,000	$0	
TOTAL ESG	**$593,925**	**$560,000**	**$560,000**	

Housing Opportunities for Persons with AIDS (HOPWA) by Goal and Objective

	2008 Budget Update	2009 Approved	2010 Approved	
Special Populations Housing				605
Operating Support for HIV/AIDS Housing Facilities				605
Caracole House	$71,690	$107,479	$0	605
Operating Support for HIV/AIDS Housing Facilities Total	**$71,690**	**$107,479**	**$0**	
Supportive Services for Persons with HIVAIDS				606
STOP AIDS Case Management	$154,696	$141,173	$0	606
Caracole House Shelter Plus Services	$130,310	$94,521	$0	606
Cincinnati Center for Respite Care	$20,000	$28,527	$0	607
Supportive Services for Persons with HIVAIDS Total	**$305,006**	**$264,221**	**$0**	
Housing Assistance for Persons with HIV/AIDS				607
STOP AIDS Short-Term Housing Assistance	$70,000	$74,900	$0	608
Northern Ky. Independent Health District	$79,404	$86,900	$0	608
Housing Assistance for Persons with HIV/AIDS Total	**$149,404**	**$161,800**	**$0**	
TOTAL SPECIAL POPULATIONS HOUSING	**$526,100**	**$533,500**	$0	
Planning, Administration & Debt Service	$15,900	$16,500	$0	
TOTAL HOPWA	**$542,000**	**$550,000**	**$530,000**	

City of Cincinnati
2009/2010 Biennial Budget
Action Plan
Goals and Objectives

Vision Statement: Significant improvements to the quality of life in Cincinnati will be made by strategically addressing the specific needs of each neighborhood. By creating a diverse and affordable housing stock, reducing crime and blight, and providing economic development opportunities in neighborhoods, Cincinnati will be a more vibrant, livable city.

Overall Development Goal: Develop and support comprehensive efforts to revitalize neighborhoods while expanding economic opportunities and reducing blight. Development and support should strategically target 1) parts of the community that demonstrate the best chance for significant change, and 2) neighborhoods that have experienced an increase in the number of persons in poverty and vacant housing units and a decrease in the number of families and owner-occupied housing units.

Housing

Housing Goal 1: Develop and maintain new and rehabilitated homeownership and rental units for a variety of income levels.

Activities in support of this goal may include but are not limited to: homeownership, rental and mixed housing development and redevelopment; home repair grants; mixed-income, moderate and low and very low-income housing development; infrastructure improvements; housing maintenance services; tax/permit fee assistance; technical assistance and support for Community Development Corporations (CDCs) developing housing; mixed-use commercial / office / residential development; and project market studies.

Housing Objective 1: Promote sustained and increased homeownership through new construction and renovation of housing units. New and renovated units should be focused in neighborhoods with homeownership rates at or below the City's average homeownership rate where the existing inventory of housing stock and/or available land supports development and/or redevelopment for homeownership units.

Activity	Five-Year Goal
Number of Homeownership Units	8,190

Program	Indicator	'05-'07 Actual	2009 Goal
Strategic Housing Initiatives Program (Homeowner)	Housing Units	25	30
Homeowner Rehab Loans & Lead Abatement	Housing Units	53	14
Housing Maintenance Services	Housing Units	3,836	1,232
Emergency Mortgage Assistance	Housing Units	112	50
Homeowner Preservation Initiative	Households	N.A.	0
Tap/Permit Fee Assistance Program	Housing Units	36	15
Totals	H.Units/H.H.	4,062/N.A.	1,341/0

Program Description		*Approved 2008*	*Approved 2009*	*Approved 2010*
Strategic Housing Initiatives Program (SHIP) Homeownership	CDBG	$715,000	$670,000	$770,000

HUD Performance Measures Goals

	Objective		***Outcome***
☐	*Create suitable living environments*	X	*Availability / Accessibility*
X	*Provide decent affordable housing*	☐	*Affordability*
☐	*Create economic opportunities*	☐	*Sustainability*

Funding for this project would provide for targeted investments in housing projects consisting of at least four housing units throughout the City's neighborhoods with a primary emphasis on homeownership opportunities.

Program Description		*Approved 2008*	*Approved 2009*	*Approved 2010*
Homeowner Rehab Loan Program	CDBG	$500,000	$462,000	$462,000
	HOME	$1,200,000	$1,200,000	$1,200,000

HUD Performance Measures Goals

	Objective		***Outcome***
☐	*Create suitable living environments*	☐	*Availability / Accessibility*
X	*Provide decent affordable housing*	X	*Affordability*
☐	*Create economic opportunities*	☐	*Sustainability*

The Homeowner Rehab Loan program (HRLP) provides low-interest and deferred loans and lead grants to low and moderate-income homeowners to correct building code violations; improve accessibility; enhance emergency conservation; and stabilize safe, sanitary housing citywide. The program is currently undergoing a transition and the City does not currently know the provider it plans to contract with to implement this program.

Program Description		*Approved 2008*	*Approved 2009*	*Approved 2010*
Housing Maintenance Services	CDBG	$1,800,000	$1,870,000	$1,870,000

HUD Performance Measures Goals

	Objective		***Outcome***
[X]	*Create suitable living environments*	[X]	*Availability / Accessibility*
[ ]	*Provide decent affordable housing*	[ ]	*Affordability*
[ ]	*Create economic opportunities*	[ ]	*Sustainability*

The Housing Maintenance Services program provides grants for emergency and critical repairs to very low-income homeowners (below 50% of area median family income), most of whom are elderly. Emergency Services are limited to two emergencies per household per year, with a third emergency on a case-by-case basis. There are three (3) classifications of repairs provided.

Emergency Repairs. Eligible clients may receive one uncertified Emergency Repair a year. The average cost of an Emergency Repair is anticipated to be $650, with the allowable maximum estimated cost without City approval of $2,500. Services will be limited to two emergencies per household per year. The need for third emergencies in exceptional cases must be documented in writing and reported to the City prior to completion of assistance.

Immediate Repairs. This program addresses repairs of an emergency nature that exceed the $2,500 limit. Generally, Immediate Repairs are expensive emergency repairs with the same need for immediate attention. The average cost of an Immediate Repair is anticipated to be $3,300, with the allowable estimated cost without City approval of $5,000. Services will be limited to one Immediate Repair per year, unless approval is provided by the Department of Community Development (DCD) contract manager.

Critical Repairs. The program will respond to the critical home repair needs of eligible homeowners. It is not the purpose of the program to respond to all home repair needs of the homeowner, but only repairs critical to the safety of the client and the integrity of the home. The allowable maximum expense in this program without City approval is $10,000.

Program Description		*Approved 2008*	*Approved 2009*	*Approved 2010*
Tap/Permit Fee Assistance Program	HOME	$165,000	$165,000	$165,000

HUD Performance Measures Goals

	Objective		***Outcome***
[ ]	*Create suitable living environments*	[ ]	*Availability / Accessibility*
[X]	*Provide decent affordable housing*	[X]	*Affordability*
[ ]	*Create economic opportunities*	[ ]	*Sustainability*

The Tap/Permit Fee Assistance program is designed to reimburse Habitat for Humanity for utility tap fees, building permit fees, water and sewer permit fees, and remote meter fees

related to the construction of eligible new single-family dwellings and some rehabilitation of existing properties. These units are intended for sale to and occupancy by low- to moderate-income households. Additionally, Habitat for Humanity may be reimbursed for construction modifications that enable the units to blend with the existing neighborhood styles and context.

Program Description		*Approved 2008*	*Approved 2009*	*Approved 2010*
Emergency Mortgage Assistance	CDBG	$136,500	$143,000	$143,000

HUD Performance Measures Goals

	Objective		***Outcome***
X	*Create suitable living environments*		*Availability / Accessibility*
	Provide decent affordable housing	X	*Affordability*
	Create economic opportunities		*Sustainability*

The Emergency Mortgage Assistance program provides up to three months of mortgage payments for low-income City of Cincinnati homeowners facing foreclosure due to job loss, illness, death of the primary wage earner, or other circumstances beyond their control. Homeowners may receive this assistance to bring their loan current if they have reestablished an income stream to continue future mortgage payments. All clients in mortgage trouble receive in-depth foreclosure prevention counseling, a case management approach used to identify the service needs of clients and link them with other social service agencies.

Those receiving Emergency Mortgage Assistance grants/loans remain safely housed in their own homes, their children remain in school, and there is a reduction of the community need for family emergency shelter beds. To be eligible, households must be below 80% Area Median Income (AMI). Each qualifying household is eligible for up to $2,500.00.

Program Description		*Approved 2008*	*Approved 2009*	*Approved 2010*
Homeowner Preservation Initiative	CDBG	$100,000	$0	$0

HUD Performance Measures Goals

	Objective		***Outcome***
X	*Create suitable living environments*		*Availability / Accessibility*
	Provide decent affordable housing	X	*Affordability*
	Create economic opportunities		*Sustainability*

This project provides one-on-one counseling for up to 198 Cincinnati residents who are in danger of losing their homes to foreclosure. The goal is to save at least 69 homes from foreclosure. The counseling is provided by Working In Neighborhoods and several other HUD certified housing counseling agencies.

Program Description		*Approved 2008*	*Approved 2009*	*Approved 2010*
Property Holding Costs	CDBG	$50,000	$100,000	$100,000

HUD Performance Measures Goals

	Objective		***Outcome***
☐	*Create suitable living environments*	X	*Availability / Accessibility*
X	*Provide decent affordable housing*	☐	*Affordability*
☐	*Create economic opportunities*	☐	*Sustainability*

This project account would provide property maintenance for City-owned property held for redevelopment by the Department of Community Development. Funding would be used for building security, maintenance, grass and weed control, utility bills, and other costs associated with temporarily holding property for development.

Program Description		*Approved 2008*	*Approved 2009*	*Approved 2010*
Section 108/Float Loan Delivery	CDBG	$5,000	$5,000	$5,000

HUD Performance Measures Goals

	Objective		***Outcome***
X	*Create suitable living environments*	X	*Availability / Accessibility*
☐	*Provide decent affordable housing*	☐	*Affordability*
☐	*Create economic opportunities*	☐	*Sustainability*

This project would continue funding for staff costs, permits, inspections, and other delivery funding associated with implementing Section 108 loan and float loan projects.

Housing Objective 2: Develop rental units for persons of low and very low-incomes in a manner that is consistent with City policy. Redevelopment should be focused in neighborhoods with significant residential populations, those that previously had significant residential populations but have experienced an increase in vacant units, or those within neighborhood business districts to create stronger mixed-use districts. Rental units are encouraged to be developed in conjunction with new homeownership units to create sustainable mixed-income communities.

Activity	Five-Year Goal
Number of Rental Units	984

Program	Indicator	'05 -'07 Actual	2009 Goal
Rental Rehabilitation Program	Housing Units	119	150

Program Description		*Approved 2008*	*Approved 2009*	*Approved 2010*
Rental Rehabilitation Program	CDBG	$150,000	$150,000	$150,000
	HOME	$2,202,300	$1,620,970	$1,620,970

HUD Performance Measures Goals

	Objective		***Outcome***
☐	*Create suitable living environments*	☒	*Availability / Accessibility*
☒	*Provide decent affordable housing*	☐	*Affordability*
☐	*Create economic opportunities*	☐	*Sustainability*

The purpose of the Rental Rehabilitation Program is to increase the number of renovated rental housing units available to low-income families. Owners of housing units may receive up to 50% of the cost of rehabilitating the housing units in the form of a deferred, forgivable loan as long as the housing unit remains available to low-income families for at least five years.

Housing Goal 2: Provide supportive services to help moderate, low and very low-income persons find and maintain high-quality rental and homeownership units.

Activities in support of this goal may include but are not limited to: fair housing services, legal assistance, housing counseling, code related relocation assistance, assistance in making the transition to homeownership, down payment assistance, and home maintenance training programs.

Housing Objective 3: Assist low- and moderate-income renters make the transition to homeownership and successfully retain ownership of their homes. Services should be focused in neighborhoods that have seen more dramatic decreases in owner-occupied units or have housing stock most appropriate for first-time homeowners.

Activity	Five-Year Goal
Number of Households Receiving Assistance	100

Program	Indicator	'05 – '07 Actual	2009 Goal
American Dream Downpayment Initiative (ADDI)	Households	99	40

Program Description		*Approved 2008*	*Approved 2009*	*Approved 2010*
American Dream Downpayment Initiative (ADDI)	HOME	$276,700	$276,700	$276,700

HUD Performance Measures Goals

Objective		***Outcome***	
☐	*Create suitable living environments*	☐	*Availability / Accessibility*
☒	*Provide decent affordable housing*	☒	*Affordability*
☐	*Create economic opportunities*	☐	*Sustainability*

The American Dream Downpayment Initiative was signed into law on December 16, 2003. ADDI funds are to be used for downpayment assistance towards the purchase of single family housing by low-income families who are first-time homebuyers. Eligible project costs include acquisition costs and related reasonable and necessary soft costs.

Housing Objective 4: Provide assistance to low and very low-income persons in finding and retaining high-quality affordable rental units.

Activity	Five-Year Goal
Number of Persons Receiving Assistance	24,550

Program	Indicator	'05 - '07 Actual	2009 Goal
Tenant Assistance	People	11,740	4,000
Code Enforcement Relocation	Households	686	300
Tenant Representation	People	2,922	1,000
Section 8 Tenant Counseling and Placement	People	250	40
Tenant Based Rental Assistance	Households	N.A.	85
Totals	Ppl./H.H.	14,912/686	5,040/385

Program Description		*Approved 2008*	*Approved 2009*	*Approved 2010*
Tenant Assistance	CDBG	$26,000	$26,000	$26,000

HUD Performance Measures Goals

	Objective		Outcome
[X]	*Create suitable living environments*	[X]	*Availability / Accessibility*
[ ]	*Provide decent affordable housing*	[ ]	*Affordability*
[ ]	*Create economic opportunities*	[ ]	*Sustainability*

Each year, approximately 3,000 to 4,000 persons contact the Relocation Services Office requesting assistance in finding housing or seeking information about the various types of housing available. These persons are counseled on how and where to find housing. They are also provided with a list of housing managers and specific referrals may be given.

Program Description		*Approved 2008*	*Approved 2009*	*Approved 2010*
Code Enforcement Relocation	CDBG	$124,000	$134,000	$134,000

HUD Performance Measures Goals

	Objective		Outcome
[X]	*Create suitable living environments*	[X]	*Availability / Accessibility*
[ ]	*Provide decent affordable housing*	[ ]	*Affordability*
[ ]	*Create economic opportunities*	[ ]	*Sustainability*

The Code Enforcement Relocation project allows the Relocation Services Office to pay the first month's rent or security deposit for persons moving to decent, safe and sanitary housing who have been displaced by code enforcement and/or the hazards of lead paint. Relocation staff take applications from low-income persons for subsidized housing and provide vacancy lists and management company lists to clients. The City assists approximately 150-250 displaced families/persons per year. Qualified participants receive up to $650 for rental assistance and moving costs. In addition, low/moderate income clients receive guidance and housing referrals for securing affordable housing and subsidized housing.

Program Description		*Approved 2008*	*Approved 2009*	*Approved 2010*
Tenant Representation	CDBG	$187,000	$187,000	$187,000

HUD Performance Measures Goals

	Objective		Outcome
[X]	*Create suitable living environments*	[ ]	*Availability / Accessibility*
[ ]	*Provide decent affordable housing*	[ ]	*Affordability*
[ ]	*Create economic opportunities*	[X]	*Sustainability*

The Tenant Representation project administered by the Legal Aid Society provides legal representation for low and moderate-income tenants in the City of Cincinnati. The Tenant Representation project prevents homelessness by stopping unlawful evictions, corrects illegal lockouts and utility shutoffs, and requires landlords to complete repairs to make rental units decent, safe, and sanitary. The project also prevents retaliation against tenants who ask the City Building and Health Departments to inspect for code violations.

Program Description		*Approved 2008*	*Approved 2009*	*Approved 2010*
Section 8 Tenant Counseling and Placement	CDBG	$50,000	$55,000	$55,000

HUD Performance Measures Goals

	Objective		***Outcome***
☐	*Create suitable living environments*	☒	*Availability / Accessibility*
☒	*Provide decent affordable housing*	☐	*Affordability*
☐	*Create economic opportunities*	☐	*Sustainability*

This program provides placement and transportation services to Section 8 voucher holders to assist them in securing affordable housing in low poverty neighborhoods outside of the City of Cincinnati. The program is currently managed for the City by Housing Opportunities Made Equal (H.O.M.E.), an Ohio nonprofit 501C (3) Corporation. In addition to the services mentioned above, H.O.M.E. also provides an outreach component to potential landlords.

Program Description		*Approved 2008*	*Approved 2009*	*Approved 2010*
Tenant Based Rental Assistance*	HOME	$0	$0	$0

**This project was funded at $1,500,000 in mid-2008 with various HOME project account resources from prior years. The 2008 funding is anticipated to support the project into 2010.*

HUD Performance Measures Goals

	Objective		***Outcome***
☐	*Create suitable living environments*	☒	*Availability / Accessibility*
☒	*Provide decent affordable housing*	☐	*Affordability*
☐	*Create economic opportunities*	☐	*Sustainability*

The Hamilton County Department of Community Development will operate and provide Tenant Based Rental Assistance (TBRA) to eligible households within the City of Cincinnati. The TBRA will cover a portion of the household rent payment for a minimum of 85 client households each year.

Housing Objective 5: Promote fair housing.

Activity	Five-Year Goal
Number of People Receiving Assistance	7,000

Program	Indicator	'05 – '07 Actual	2009 Goal
Fair Housing Services	People	4,090	1,200

Program Description		*Approved 2008*	*Approved 2009*	*Approved 2010*
Fair Housing Services	CDBG	$195,000	$214,500	$214,500

HUD Performance Measures Goals

	Objective		***Outcome***
☐	*Create suitable living environments*	X	*Availability / Accessibility*
X	*Provide decent affordable housing*	☐	*Affordability*
☐	*Create economic opportunities*	☐	*Sustainability*

The City contracts with Housing Opportunities Made Equal (H.O.M.E.) to promote equal housing opportunities for all home seekers regardless of race, sex, color, nationality, religion, handicap, or familial status and to reduce unlawful discrimination in housing and increase integration throughout Cincinnati's neighborhoods. The program does complaint intake, investigation, counseling, and files legal complaints against persons, firms, or organizations suspected of discrimination in housing. The program serves those classes of people protected by the Federal Fair Housing Act. In addition, the program provides education for consumers, housing industry professionals, police officers, and school staff, as well as research and monitoring of government sponsored or assisted housing programs. This program also provides a mediation program in conjunction with the Greater Cincinnati Northern Kentucky Apartment Owners Association.

Other Community Needs

Economic Development Goal 1: Promote commercial and industrial development and redevelopment.

Activities in support of this goal may include but are not limited to: revitalization of neighborhood business districts (NBDs), office and retail development, land assembly, physical and technological infrastructure, site improvements, streetscape improvements, façade improvement programs, enterprise zone agreements, brownfields redevelopment, mixed-use development, and project market studies.

Economic Development Objective 1: Support the development of new and expanded retail and office uses through funding assistance and public improvements. Support should be targeted to redevelopment of existing commercial areas, focusing on designated NBDs and prioritizing those within designated Neighborhood Revitalization Strategy Areas (NRSAs). Where necessary, NBDs should be stabilized by reduction in NBD size through housing development in peripheral areas and/or on upper floors of commercial buildings.

Activity	Five-Year Goal
Number of businesses receiving assistance	500

Program	Indicator	'05 – '07 Actual	2009 Goal
NBD Improvements	Businesses	65	10

Program Description		*Approved 2008*	*Approved 2009*	*Approved 2010*
NBD Improvements	CDBG	$1,500,000	$1,000,000	$1,000,000

HUD Performance Measures Goals

	Objective		***Outcome***
☐	*Create suitable living environments*	☐	*Availability / Accessibility*
☐	*Provide decent affordable housing*	☐	*Affordability*
X	*Create economic opportunities*	X	*Sustainability*

This project will enhance the business environment in the City's Neighborhood Business Districts by constructing streetscape public improvements, infrastructure improvements, property acquisition, or other development activities.

Program Description		*Approved 2008*	*Approved 2009*	*Approved 2010*
NBD Property Holding Costs	CDBG	$25,000	$25,000	$25,000

HUD Performance Measures Goals

	Objective		***Outcome***
☐	*Create suitable living environments*	☐	*Availability / Accessibility*
☐	*Provide decent affordable housing*	☐	*Affordability*
X	*Create economic opportunities*	X	*Sustainability*

This project will address property maintenance issues for City-owned property held for redevelopment in Neighborhood Business Districts. The funds are used to respond to safety, clean up, maintenance, weed removal, and other issues as identified. Accomplishments for this activity are reported under other project accounts once the hold properties are developed.

Economic Development Objective 2: Encourage the development of new and expanded low-intensity industrial uses and the remediation and redevelopment of vacant and underutilized industrial property into light-industrial or commercial uses. Support in the form of funding assistance and public improvements should be targeted to the designated Strategic Program for Urban Redevelopment (SPUR) districts, prioritizing the traditional industrial corridors in the Mill Creek valley.

Activity	Five-Year Goal
Number of businesses receiving assistance	16

Program	Indicator	'05 – '07 Actual	2009 Goal
Strategic Program for Urban Redevelopment	Businesses	13	3

Program Description		*Approved 2008*	*Approved 2009*	*Approved 2010*
Strategic Program for Urban Redevelopment	CDBG	$0	$500,000	$500,000

HUD Performance Measures Goals

	Objective		***Outcome***
☐	*Create suitable living environments*	☐	*Availability / Accessibility*
☐	*Provide decent affordable housing*	☐	*Affordability*
X	*Create economic opportunities*	X	*Sustainability*

This project facilitates the redevelopment of abandoned, vacant, or underutilized industrial and commercial sites where expansion or redevelopment may be complicated by real or perceived environmental contamination. The purpose of this project is to redevelop under-used property. The funds will be used to acquire property, remediate contamination, construct public improvements, and perform predevelopment activities to facilitate redevelopment of brownfield sites.

Economic Development Goal 2: Improve the economic conditions of people and organizations in order to promote business development and employment opportunities.

Activities in support of this goal may include but are not limited to: economic education, banking services, credit counseling, technical assistance to small business and micro-enterprises, small business loans, job training and placement for adults and youth, job transportation services, supportive employment services, technical assistance, and support for Community Development Corporations assisting Neighborhood Business Districts.

Economic Development Objective 3: Support economic education and financial services for residents and businesses and capacity building for Community Development Corporations (CDCs) to increase the number of financially secure residents; successful, sustainable businesses; and stable commercial districts in Cincinnati. Services should focus on development of CDCs, small businesses and micro-enterprises in neighborhoods with increasing levels of poverty despite increasing educational and/or income levels.

Activity	Five-Year Goal
Number of persons receiving assistance	7,685
Number of businesses receiving assistance	2,630

Program	Indicator	'05 – '07 Actual	2009 Goal
Small Business Services & Technical Assistance	Businesses	364	12
Cincinnati Small Business Loan Fund	Businesses	4	2
Corporation for Findlay Market	Organizations	3	1
Financial and Credit Union Services	People	5,413	0
EITC Outreach and Financial Literacy	People	5,869	2,656
Neighborhood Development Capacity Building	Organizations	17	5
Neighborhood Development Technical Assistance	Organizations	10	4
Totals	Bus./Org./Ppl.	368/30/11,282	14/10/2,656

Program Description		*Approved 2008*	*Approved 2009*	*Approved 2010*
Small Business Services & Technical Assistance	CDBG	$300,000	$300,000	$300,000

HUD Performance Measures Goals

	Objective		***Outcome***
[X]	*Create suitable living environments*	[ ]	*Availability / Accessibility*
[ ]	*Provide decent affordable housing*	[ ]	*Affordability*
[ ]	*Create economic opportunities*	[X]	*Sustainability*

Programs and products that are related to this project support a system of accessible technical assistance that meets the start-up and growth needs of micro-enterprises and small businesses, including entities certified as a Small Business Enterprise with the City of Cincinnati. Programs and services provided include capacity development, business education and coaching, entrepreneurial training, incubation and technical assistance in the form of loan packaging, accounting services, legal services, appraisals, environmental assessments, and inventory control audits.

Program Description		*Approved 2008*	*Approved 2009*	*Approved 2010*
Small Business Loan Fund	CDBG	$200,000	$200,000	$200,000

HUD Performance Measures Goals

	Objective		***Outcome***
X	*Create suitable living environments*		*Availability / Accessibility*
	Provide decent affordable housing		*Affordability*
	Create economic opportunities	X	*Sustainability*

The Cincinnati Small Business Loan Fund (CSBLF) is used to fill financing gaps for small to mid-sized businesses located in the City of Cincinnati that create or retain jobs for City residents, or provide benefit to residents of low and moderate-income neighborhoods. In 2004 the CSBLF was converted to a revolving loan program, comprised of the Grow Cincinnati Fund and the Micro-City Loan Fund. Loan underwriting and servicing functions are administered by qualified third parties using Small Business Administration (SBA) criteria. The SBA underwriting standards allow a large portion of each loan to be sold on the secondary market that in turn provides income that can be re-loaned to Cincinnati businesses.

Program Description		*Approved 2008*	*Approved 2009*	*Approved 2010*
Corporation for Findlay Market	CDBG	$400,000	$585,000	$585,000

HUD Performance Measures Goals

	Objective		***Outcome***
	Create suitable living environments		*Availability / Accessibility*
	Provide decent affordable housing		*Affordability*
X	*Create economic opportunities*	X	*Sustainability*

The Corporation for Findlay Market (CFFM) has entered into a management agreement with the City of Cincinnati to assume responsibility for management and leasing of Findlay Market facilities. Project subsidy will be used to recruit new small businesses to the Market, develop existing businesses, and support daily operations of the facilities. The goal is to eventually make the Corporation self-sufficient.

Program Description		*Approved 2008*	*Approved 2009*	*Approved 2010*
Financial & Credit Union Services	CDBG	$83,000	$0	$0

HUD Performance Measures Goals

	Objective		***Outcome***
	Create suitable living environments	X	*Availability / Accessibility*
	Provide decent affordable housing		*Affordability*
X	*Create economic opportunities*		*Sustainability*

Funds for the Financial and Credit Union Services program provide SmartMoney Community Services with operating support for economic education and financial counseling

services. SmartMoney assists low-income residents, primarily in the West End and Over-the-Rhine neighborhoods, by providing a full range of banking services, including savings and checking accounts, individual development accounts (IDA), low-interest loans, direct deposit services, credit cards, and bus passes. For member convenience, an ATM machine is located in the Over-The-Rhine community. The economic education portion of this program includes SmartDollars & Sense, a comprehensive workshop covering all topics in basic money management. Each workshop provides participants with tools and techniques to help control spending, increase savings, and further align income with expenses. In addition, the workshop provides critical information on understanding credit. SmartChange Financial Counseling is a one-on-one counseling program for individual who are having problems balancing their income with their expenses. The five-session course offers insightful tips and information on how to cut back on unnecessary spending, increase savings, identify financial goals, and get out of debt. In addition, SmartChange participants have an opportunity to review their credit reports, and if needed, arrange repayment plans with creditors.

Program Description		*Approved 2008*	*Approved 2009*	*Approved 2010*
Earned Income Tax Credit Outreach and Financial Literacy	CDBG	$8,000	$8,000	$8,000

HUD Performance Measures Goals

	Objective		***Outcome***
☐	*Create suitable living environments*	☒	*Availability / Accessibility*
☐	*Provide decent affordable housing*	☐	*Affordability*
☒	*Create economic opportunities*	☐	*Sustainability*

The purpose of this program is to improve the quality of life for low-income taxpayers who live in Cincinnati by expanding their awareness of the Federal Earned Income Tax Credit, by providing increased access to free tax preparation and filing services, and by facilitating programs to enhance their financial literacy.

Program Description		*Approved 2008*	*Approved 2009*	*Approved 2010*
Neighborhood Capacity Building and Technical Assistance	CDBG	$525,000	$330,000	$330,000
	HOME		$200,000	$200,000

HUD Performance Measures Goals

	Objective		***Outcome***
☒	*Create suitable living environments*	☐	*Availability / Accessibility*
☐	*Provide decent affordable housing*	☐	*Affordability*
☐	*Create economic opportunities*	☒	*Sustainability*

This project is designed to build and strengthen the capacity of Community Development Corporations (CDCs) through three principal activities:

1. Supporting neighborhood-based CDCs by providing operating funds,
2. Providing technical assistance and training to CDCs, and
3. Providing administrative oversight of the programs.

CDCs assist the City in meeting its housing production and economic development goals by developing housing and economic development projects that have a highly visible presence in the neighborhoods. In 2003, the Department of Community Development and Planning joined the Alliance for Building Communities, a regional collaborative whose mission is to strengthen the capacity of CDCs engaged in comprehensive neighborhood revitalization by providing funds for CDC operating expenses which may include salaries, office supplies, rent and utilities, contract services, as well as predevelopment (i.e., planning and engineering) activities. The City's membership in the Alliance leverages additional resources from member partners, providing a consolidated approach, and focuses on comprehensive community development.

In addition, this project will provide technical assistance to CDCs and other nonprofit organizations that pursue housing projects and other neighborhood development activities. Technical assistance is provided in the following areas:

- Asset Management – including, but not limited to, property management, compliance and reporting requirements, financial evaluation of projects, capital planning, financial management of the project, and marketing and/or contract administration;
- Fund-raising – generating funding partnerships and general fund-raising;
- Board Development – assisting Boards to better understand their roles and enable them to provide the organization with greater guidance and oversight;
- Other areas may be added on an as-needed basis.

Economic Development Objective 4: Provide support for job-training and placement services and other employment opportunities for adults and adolescents. Services should target neighborhoods with rising levels of poverty and/or unemployment despite increasing educational and/or income levels.

Activity	Five-Year Goal
Number of persons receiving assistance	2,000

Program	Indicator	'05 – '07 Actual	2009 Goal
Blueprint for Success	People	233	15
Blueprint for Success (Housing Rehab)	Housing Units	2	4
Findlay Market Ambassadors Program	People	23	0
Youth Employment Programs*	People	435	419
Prison Reform Advocacy Project	People	1,046	0
S.O.A.R.*	People	314	0

Totals	Ppl./H.Units	2,051/2	434/4

** Indicates new program in 2007.*

Program Description		*Approved 2008*	*Approved 2009*	*Approved 2010*
Blueprint for Success	CDBG	$500,000	$500,000	$500,000
	HOME	$200,000	$200,000	$200,000

HUD Performance Measures Goals

	Objective		***Outcome***
[X]	*Create suitable living environments*	[ ]	*Availability / Accessibility*
[ ]	*Provide decent affordable housing*	[ ]	*Affordability*
[ ]	*Create economic opportunities*	[X]	*Sustainability*

Blueprint for Success is based on the Youth Build model, to assist ex-offenders and at-risk young adults ages 16-30 in obtaining their high school diploma (or GED) as well as marketable construction skills. Participants will be recruited from the Empowerment Zone and other approved Neighborhood Revitalization Strategy Areas (NRSAs), and will be trained in all aspects of residential construction through the rehabilitation of existing housing units. Rehabilitated houses will be located in the Empowerment Zone or other NRSA's and will be affordable for sale to low- and moderate-income households (household incomes at or below 80% of area median income). The program will graduate at least 15 participants from high school (or GED) and 15 participants from the construction apprenticeship each year. The Community Action Agency in partnership with other community stakeholder organizations will operate the program. Because this is a new public service to be provided in approved NSRA's by a Community Based Development Organization, the CDBG funded portion of this activity will be exempt from the CDBG regulatory cap on public services. HOME funding will be used for the development of units of affordable housing as part of the training program.

Program Description		*Approved 2008*	*Approved 2009*	*Approved 2010*
Findlay Market Ambassadors	CDBG	$160,000	$0	$0

HUD Performance Measures Goals

	Objective		***Outcome***
[X]	*Create suitable living environments*	[ ]	*Availability / Accessibility*
[ ]	*Provide decent affordable housing*	[ ]	*Affordability*
[ ]	*Create economic opportunities*	[X]	*Sustainability*

The Findlay Market Ambassadors program provides job training for low- and moderate-income persons and provides enhanced cleanup and enhanced security in the area surrounding Findlay Market. Enhanced cleaning/safety/hospitality/training/operations will be provided at Findlay Market and in the Over-the-Rhine/Findlay Market area. Environmental maintenance services will include litter pickup, sweeping, graffiti removal, and pressure washing of sidewalks. Supplemental safety services will improve the perception of safety in the area, communication with law enforcement, visibility, and

surveillance. Hospitality services to be provided include welcoming the public to the Market, providing directions, information and assistance.

Program Description		*Approved 2008*	*Approved 2009*	*Approved 2010*
Youth Employment Programs	CDBG	$1,000,000	$1,050,000	$1,050,000

HUD Performance Measures Goals

	Objective		***Outcome***
X	*Create suitable living environments*	X	*Availability / Accessibility*
	Provide decent affordable housing		*Affordability*
	Create economic opportunities		*Sustainability*

A total of $415,000 of these funds are used to provide youth employment for the following three programs:

Art Opportunities, Inc, administers the ArtWorks program, which connects youth of all ages with opportunities in the arts. This program hires and trains youth to paint murals in low- to moderate- income neighborhoods throughout Cincinnati.

The Mayor's Green Leaf Program through the Parks Department is a program where youth ages 14-17 worked for eight (8) weeks at work sites within the Parks department. Youth are assigned to work with the Park Board staff who served as mentors. Youth are challenged to develop their communication skills and critical thinking skills, and to conduct themselves in a professional manner.

Cincinnati Recreation Commission (CRC) facilitates three employment programs: Recreation Employment Corps (REC), Junior Counselors (Jr.C) and Green Team Programs. The REC employed youth between the ages of 15-17. The Junior Counselor program was for first time employment for 14-year old youth. Both of these programs are for nine (9) weeks. These teens are assigned to work with a CRC staff person and a group of summer day campers at neighborhood community centers. The Green Team employs youth between the ages of 16 and 24 years in outdoor maintenance support position. This is a ten (10) week program. Green Team participants assist in park/playground clean up, trash removal and general grounds maintenance. The youth were coached on customer service skills and basic job requirements.

A request for proposals process determines the provider of the additional youth employment opportunities with the remaining funds. In 2008, the Greater Cincinnati Hamilton County Community Action Agency (CAA) provided eight (8) weeks of entry-level work experience to youth between the ages of 14-18.

Program Description		*Approved 2008*	*Approved 2009*	*Approved 2010*
Prison Reform Advocacy Program	CDBG	$35,000	$0	$0

HUD Performance Measures Goals

	Objective		***Outcome***
[X]	*Create suitable living environments*	[ ]	*Availability / Accessibility*
[ ]	*Provide decent affordable housing*	[ ]	*Affordability*
[ ]	*Create economic opportunities*	[X]	*Sustainability*

Project funding would be used to provide operating support for the Second Chance Community Legal Clinic conducted weekly at the Freestore Foodbank in the Over-The-Rhine neighborhood. This clinic assists adult ex-offenders to return to the workplace.

Program Description		*Approved 2008*	*Approved 2009*	*Approved 2010*
S.O.A.R	CDBG	$75,000	$0	$0

HUD Performance Measures Goals

	Objective		***Outcome***
[X]	*Create suitable living environments*	[ ]	*Availability / Accessibility*
[ ]	*Provide decent affordable housing*	[ ]	*Affordability*
[ ]	*Create economic opportunities*	[X]	*Sustainability*

The Solid Opportunities for Advancement and Retention (SOAR) program makes participants more employable by changing attitudes and raising self-esteem. Services include group and individual counseling, information sharing, computer training, and job development. Staff works not only with program participants but also with employers to achieve the goal of successful employment and job retention.

Quality of Life Goal: Promote sustainable neighborhoods through elimination of blighting influences and improved health and safety.

Activities in support of this goal may include but are not limited to: code enforcement, mitigation of vacant and abandoned properties and buildings, environmental remediation, crime reduction, lead reduction activities, development of parks and greenspace, health services, receivership activities, public service facilities improvements, preservation and renovation of historic properties, and youth services and activities.

Quality of Life Objective 1: Support the mitigation and/or removal of blighting influences such as non-code compliant buildings and properties; vacant and abandoned buildings and properties; abandoned automobiles; and environmental contamination, including underground storage tanks and lead hazards. Support positive methods of combating blight

through development of parks and greenspace, and preservation and renovation of historic properties. Efforts should focus on primarily residential neighborhoods and designated Neighborhood Business Districts, prioritizing those areas designated as Neighborhood Revitalization Strategy Areas.

Activity	Five-Year Goal
Number of persons receiving assistance	5,250
Number of facilities receiving improvements	1
Number of housing units remediated	6,275

Program	Indicator	'05 –'07 Actual	2009 Goal
Concentrated Code Enforcement	Housing Units	11,518	2,000
Hazard Abatement Program	Housing Units	1,789	300
Neighborhood Gardens	People	160,371	0
Millcreek Greenway Restoration Project	Public Facilities	3	1
Lead Hazard Testing Program	Housing Units	501	422
Totals	H.Units/Ppl./P.F.	13,808/160,371/3	2,722/0/1

Program Description		*Approved 2008*	*Approved 2009*	*Approved 2010*
Concentrated Code Enforcement	CDBG	$525,000	$525,000	$525,000

HUD Performance Measures Goals

Objective		***Outcome***	
[X]	*Create suitable living environments*	[ ]	*Availability / Accessibility*
[ ]	*Provide decent affordable housing*	[ ]	*Affordability*
[ ]	*Create economic opportunities*	[X]	*Sustainability*

Through the Concentrated Code Enforcement program house-to-house inspections are conducted in targeted areas to provide comprehensive inspection of areas in transition. This activity encourages development and improves housing. Typically, housing inspection and zoning code enforcement is "complaint driven"; however, Concentrated Code Enforcement is proactive and can be effective in turning around areas in decline or can boost neighborhoods on the way up. Inspection resources are concentrated in a specified neighborhood to make a visible difference. Traditional complaint driven inspections result in spotty enforcement and lesser impact on the neighborhood environment. Corrections achieved through Concentrated Code Enforcement involve repairing porches, windows, and siding; painting; and removal of dilapidated garages, fences and sheds, junk cars and weeds. Owners receiving orders are informed of funding availability through the Department of Community Development to

correct violations. Areas are targeted for Concentrated Code Enforcement in cooperation with neighborhood community councils and the Neighborhood Enhancement Program.

Program Description		*Approved 2008*	*Approved 2009*	*Approved 2010*
Hazard Abatement Program	CDBG	$825,000	$1,169,080	$1,149,550

HUD Performance Measures Goals

	Objective		***Outcome***
X	*Create suitable living environments*		*Availability / Accessibility*
	Provide decent affordable housing		*Affordability*
	Create economic opportunities	X	*Sustainability*

The mission of the Hazard Abatement Program is the preservation of the public health, safety, and welfare through demolition and barricading of abandoned buildings. The Barricade Program was initiated in 1993 for the purpose of securing vacant abandoned buildings against entry by trespassers. Vacant, open, and dilapidated buildings are attractive nuisances to children, vandals, drug dealers and arsonists. Under the Demolition Program, condemned buildings citywide are demolished after normal code enforcement activities have been exhausted. Monthly Public Nuisance Hearings are conducted to determine if abandoned buildings are such a nuisance that demolition by the City is warranted. Criteria such as historic value, community support, the degree of fire and safety hazard, the level of criminal activity, and factors that depreciate property values are considered. Removal of blighted buildings leads to stabilization and increased community safety, stable property values, and livability of neighborhoods.

Program Description		*Approved 2008*	*Approved 2009*	*Approved 2010*
Neighborhood Gardens	CDBG	$40,000	$0	$0

HUD Performance Measures Goals

	Objective		***Outcome***
X	*Create suitable living environments*		*Availability / Accessibility*
	Provide decent affordable housing	X	*Affordability*
	Create economic opportunities		*Sustainability*

The Neighborhood Gardens Program is used to transform vacant and blighted lots throughout the City into attractive, productive uses as Community Gardens. The program assists residents in low- and moderate-income neighborhoods in developing these vacant lots into gardens, which can accommodate 10-30 families each. Participants are able to supplement tight food budgets with fresh grown produce, clean up and maintain their neighborhoods, as well as have access to educational and recreational opportunities. These benefits are especially evident in inner-city neighborhoods where green space is severely limited.

Program Description		*Approved 2008*	*Approved 2009*	*Approved 2010*
Millcreek Greenway Restoration	CDBG	$85,000	$100,000	$100,000

HUD Performance Measures Goals

	Objective		***Outcome***
[X]	*Create suitable living environments*	[ ]	*Availability / Accessibility*
[ ]	*Provide decent affordable housing*	[ ]	*Affordability*
[ ]	*Create economic opportunities*	[X]	*Sustainability*

This project creates a greenway system within the riverine-riparian corridor of the Mill Creek. The Mill Creek is one of the most endangered urban rivers in North America. The small river flows through the heart of Cincinnati along economically depressed inner-city neighborhoods. This project provides planning and coordination services for greenway projects, volunteer recruitment for cleanup, and environment enhancing projects. The project's goals are to create innovative and sustainable greenway trails, parks, and other amenities within the riparian corridor of the Mill Creek and help revitalize neighborhoods located near the river's floodplain. This project has the support of the communities, businesses, and civic groups located along the Mill Creek. The project has already engaged a vast number of volunteer delivered services and improvements to the Mill Creek over the past few years. Other CDBG-eligible activities of the program include providing students from Cincinnati Public Schools with hands on environmental education and opportunities to give back to their communities through fieldwork at City greenway sites.

Program Description		*Approved 2008*	*Approved 2009*	*Approved 2010*
Lead Hazard Testing Program	CDBG	$550,000	$618,680	$618,680

HUD Performance Measures Goals

	Objective		***Outcome***
[X]	*Create suitable living environments*	[X]	*Availability / Accessibility*
[ ]	*Provide decent affordable housing*	[ ]	*Affordability*
[ ]	*Create economic opportunities*	[ ]	*Sustainability*

This project provides funding for lead inspections of residences occupied by children who have been identified as having an elevated blood lead level (EBL). The Cincinnati Health Department has operated an environmental program to investigate the housing of lead poisoned children since the middle 1970's. According to the 2000 Census, 40% of the City of Cincinnati's housing stock was built before 1940, and 83% was built before 1970. Many of those units are occupied by low-income families and are in poor physical condition. The levels of lead paint are very high in the City's housing stock and the City has a concomitantly high level of lead poisoning incidents each year. This past year the program received more than 166 children referred for investigations into the cause of their lead poisoning. The State of Ohio has lowered the blood lead criteria level, which requires intervention to 15 ug/dl of blood. In addition, the program is being modified to respond to complaints from households

where a child may be exposed to lead but has not yet been diagnosed as having an elevated blood lead level.

Quality of Life Objective 2: Support youth services and activities and health services. Services should focus on primarily residential neighborhoods and designated NBDs, prioritizing those areas designated as NRSAs.

Activity	Five-Year Goal
Number of persons receiving assistance	2,300

Program	Indicator	'05 – '07 Actual	2009 Goal
Cincycare Phase One Pilot	People	N/A	2,000

Program Description		*Approved 2008*	*Approved 2009*	*Approved 2010*
Cincycare Phase One Pilot	CDBG	$0	$600,000	$600,000

HUD Performance Measures Goals

Objective		Outcome	
[X]	*Create suitable living environments*	[X]	*Availability / Accessibility*
[ ]	*Provide decent affordable housing*	[ ]	*Affordability*
[ ]	*Create economic opportunities*	[ ]	*Sustainability*

The Cincycare Pilot Program is a healthcare program that will provide primary care, comprehensive health evaluations, a prescription drug benefit and care coordination for up to 2,000 eligible participants. Eligible participants will include working Cincinnatians who do not qualify for employer-sponsored insurance coverage. By providing preventative primary care to individuals currently uninsured Cincycare will reduce the number of uninsured that go to the emergency room for care. The program will improve the health of uninsured workers by identifying risk factors and health problems through clinical health evaluations and offering medication and primary care to address those concerns. The City has a number of partners who are contributing matching dollars to this program. Those partners include the following: UMR/United Healthcare, Interactive Health Solutions/LabCorp, Health Foundation of Greater Cincinnati, and KGB Advertising.

Quality of Life Objective 3: Support and encourage public facilities improvements. Improvements should focus on primarily residential neighborhoods and designated Neighborhood Business Districts, prioritizing those areas designated as Neighborhood Revitalization Strategy Areas.

Activity	Five-Year Goal
Number of facilities receiving improvements	40

Program	Indicator	'05 – '07 Actual	2009 Goal
Human Services Facility Renovations	Public Facilities	18	1

Program Description		*Approved 2008*	*Approved 2009*	*Approved 2010*
Human Services Facility Renovations	CDBG	$669,940	$100,000	$0

HUD Performance Measures Goals

Objective		***Outcome***	
[X]	*Create suitable living environments*	[X]	*Availability / Accessibility*
[ ]	*Provide decent affordable housing*	[ ]	*Affordability*
[ ]	*Create economic opportunities*	[ ]	*Sustainability*

This project account would provide funding for service facility renovations, including those Approved by the Human Services Advisory Committee as part of the budget development process. Combining the funding into a single project account provides flexibility in cases where funding previously allocated for one facility is not needed and can then be allocated to another facility which encounters cost overruns.

Quality of Life Objective 4: Provide assistance to people and community groups aggressively working to improve the safety and perception of safety in their neighborhoods through Block Watch, Citizens on Patrol, Community Problem Oriented Policing (CPOP), and other crime reduction activities. Services should focus on primarily residential neighborhoods and designated Neighborhood Business Districts, prioritizing those areas designated as Neighborhood Revitalization Strategy Areas.

Activity	Five-Year Goal
Number of people receiving assistance	38,300

Program	Indicator	'05 – '07 Actual	2009 Goal
Drug Elimination Program	People	145,851	0

Program Description		*Approved 2008*	*Approved 2009*	*Approved 2010*
Drug Elimination Program	CDBG	$100,000	$0	$0

HUD Performance Measures Goals

	Objective		***Outcome***
X	*Create suitable living environments*		*Availability / Accessibility*
	Provide decent affordable housing		*Affordability*
	Create economic opportunities	X	*Sustainability*

This project provides funding for increased law enforcement activity in Over-the-Rhine to replace the U.S. Department of Housing and Urban Development Drug Elimination Grant program. The Over-the-Rhine Chamber of Commerce hires police officers, per the outside employment provisions of the Cincinnati Police Department. These officers will engage in drug enforcement activities, including investigation, surveillance, and arrest of drug traffickers. It is anticipated that these enforcement activities will also lead to the arrests of criminals for offenses other than and/or related to drug trafficking and abuse. The Over-the-Rhine Chamber of Commerce will be responsible for collecting data and tracking activity in order to assess the impact of this effort on community safety and the elimination of drug offenses.

Homeless Housing

Emergency Shelter Grant (ESG) funds support the Consolidated Plan homeless objectives. Grant funding supports emergency shelter operations subject to a limitation of 10% for staff costs. Funds may also be used to renovate buildings for use as homeless shelters.

Homeless Housing Objective 1: Support operations and essential services of current shelters and transitional housing providers at locations convenient and accessible to the homeless population.

Activity	Five-Year Goal
Number of Organizations Receiving Assistance	75

Program	Indicator	'05 – '07 Actual	2009 Goal
Bethany House Services, Inc.	Organization	3	1
Caracole House, Inc.	Organization	3	1
Health Resource Center/Center for Respite Care, Inc.	Organization	3	1
House of Hope, Inc.	Organization	1	0
Interfaith Hospitality Network of Greater Cincinnati	Organization	3	1
Lighthouse Youth Crises Center	Organization	3	1
Lighthouse Youth Services Transitional Housing	Organization	3	0
Mercy Franciscan at St. John's Temp Hsg	Organization	3	1
Mercy Franciscan at St. John's Expanded Temp Hsg	Organization	3	1
Mercy Franciscan at St John's Rapid Exit Program	Organization	1	0
The Salvation Army of Cincinnati Emergency Shelter	Organization	3	1
Shelterhouse Volunteer Group/Drop Inn Center	Organization	3	1
Tom Geiger Guest House, Inc. Trans Hsg	Organization	1	0
Tom Geiger Guest House, Inc. NEW Trans Hsg	Organization	1	0
YWCA of Greater Cinti Battered Women's Shelter	Organization	3	1
Katrina Service Center	People	1,151	N.A.
Totals	Org./Ppl.	37/1,151	10/N.A.

Program Description		*Approved 2008*	*Approved 2009*	*Approved 2010*
Bethany House	ESG	$67,330	$64,000	

HUD Performance Measures Goals

	Objective		***Outcome***
[X]	*Create suitable living environments*	[X]	*Availability / Accessibility*
[ ]	*Provide decent affordable housing*	[ ]	*Affordability*
[ ]	*Create economic opportunities*	[ ]	*Sustainability*

Bethany House Services, Inc. (30 beds/ES-families) provides emergency shelter, meals, and transportation assistance to approximately 400 homeless, single parent females with children. The agency provides supportive services, including case management, which helps families access public benefits; mental/physical health services; employment referrals; daily life skills training; and other family stabilization services. All services offered are to help the homeless family move to permanent housing and self-sufficiency.

Program Description		*Approved 2008*	*Approved 2009*	*Approved 2010*
Caracole House	ESG	$19,655	$16,500	

HUD Performance Measures Goals

	Objective		***Outcome***
[ ]	*Create suitable living environments*	[X]	*Availability / Accessibility*
[X]	*Provide decent affordable housing*	[ ]	*Affordability*
[ ]	*Create economic opportunities*	[ ]	*Sustainability*

Caracole House (11 beds/TH indiv.) provides transitional housing for approximately 25 HIV/AIDS diagnosed persons unable to live independently due to financial, medical, or physical reasons. No other site-based AIDS housing is available in Cincinnati.

Program Description		*Approved 2008*	*Approved 2009*	*Approved 2010*
Cincinnati Center for Respite Care	ESG	$21,500	$21,000	

HUD Performance Measures Goals

	Objective		***Outcome***
[ ]	*Create suitable living environments*	[X]	*Availability / Accessibility*
[X]	*Provide decent affordable housing*	[ ]	*Affordability*
[ ]	*Create economic opportunities*	[ ]	*Sustainability*

The Cincinnati Center for Respite Care (15 beds/ES indiv.) for individuals program provides emergency shelter for homeless persons who require medical care not available within a regular shelter bed. in the form of 24-hour residential, recuperative adult care services to approximately 120 sick homeless men and women clients. The staff - both full and part time - include physicians, nurses, a social worker, LPN's and CAN's, and graduate students in

Counseling and Social Work. These clients are referred from shelters through the HRC clinic or the Medical Van, from hospital emergency rooms, and from inpatient units of various hospitals in Greater Cincinnati.

Program Description		*Approved 2008*	*Approved 2009*	*Approved 2010*
Interfaith Hospitality Network	ESG	$31,000	$27,500	

HUD Performance Measures Goals

	Objective		***Outcome***
X	*Create suitable living environments*	X	*Availability / Accessibility*
	Provide decent affordable housing		*Affordability*
	Create economic opportunities		*Sustainability*

Interfaith Hospitality Network (32 beds/ES) provides emergency shelter, food, and supportive services for approximately 300 homeless families with children. The services include meals, sleeping areas, guest phone, lounge, laundry, family counseling, housing assistance, job assistance, client advocacy, parenting skills training, budget management, nutrition training, thrift store, transportation to appointments and/or schools, and after-school tutoring for children.

Program Description		*Approved 2008*	*Approved 2009*	*Approved 2010*
Lighthouse Youth Crisis Center	ESG	$48,920	$51,500	

HUD Performance Measures Goals

	Objective		***Outcome***
X	*Create suitable living environments*	X	*Availability / Accessibility*
	Provide decent affordable housing		*Affordability*
	Create economic opportunities		*Sustainability*

Lighthouse Youth Crisis Center (20 beds/ES youth) is a twenty-four hour accessible emergency residential facility that provides respite and stabilization, crisis intervention, and family and individual counseling for approximately 900 runaways and other youth per year. The goal of the program is to enable homeless youth to learn sufficient skills and live on their own by reinforcing practical self-sufficiency skills and by providing counseling. Other supportive services include vocational assistance, job preparation, and job referrals. Reunification with the family is also attempted.

Program Description		*Approved 2008*	*Approved 2009*	*Approved 2010*
Lighthouse Youth Transitional Housing	ESG	$16,170	$0	

HUD Performance Measures Goals

	Objective		***Outcome***
[X]	*Create suitable living environments*	[X]	*Availability / Accessibility*
[ ]	*Provide decent affordable housing*	[ ]	*Affordability*
[ ]	*Create economic opportunities*	[ ]	*Sustainability*

The Lighthouse Transitional Living Program (32 beds/TH) provides transitional housing and supportive services to homeless youth between the ages of 18 and 22 per year. The goal of the program is to enable homeless youth to learn sufficient skills and live on their own by reinforcing practical self-sufficiency skills and by providing counseling. Other supportive services include vocational assistance, job preparation, and job referrals. Reunification with the family is also attempted. This program did not apply for ESG funding in 2009.

Program Description		*Approved 2008*	*Approved 2009*	*Approved 2010*
Mercy Franciscan at St. John's Temporary Housing Program	ESG	$31,280	$32,500	

HUD Performance Measures Goals

	Objective		***Outcome***
[X]	*Create suitable living environments*	[X]	*Availability / Accessibility*
[ ]	*Provide decent affordable housing*	[ ]	*Affordability*
[ ]	*Create economic opportunities*	[ ]	*Sustainability*

The Temporary Housing Program (32 beds/ES families) operated by Mercy Franciscan assists approximately 302 persons in crisis with shelter, food, clothing, and personal care items. The Temporary Housing Program provides families with money for documents needed for housing and tokens or gas money for transportation. The program provides supportive services as well as preventive services to families in crisis and moves families from homelessness to transitional or permanent housing.

Program Description		*Approved 2008*	*Approved 2009*	*Approved 2010*
Mercy Franciscan at St. John's Expanded Temporary Housing (Anna Louise Inn)	ESG	$50,000	$50,500	

HUD Performance Measures Goals

	Objective		***Outcome***
[X]	*Create suitable living environments*	[X]	*Availability / Accessibility*
[ ]	*Provide decent affordable housing*	[ ]	*Affordability*
[ ]	*Create economic opportunities*	[ ]	*Sustainability*

The Temporary Housing Program (45 beds/ES families) operated by Mercy Franciscan replaces the emergency shelter beds for single parent and two parent families at the closed Chabad House shelter. Mercy rents a wing of Anna Louise Inn to provide emergency shelter, meals and supportive services for approximately 350 persons per year.

Program Description		*Approved 2008*	*Approved 2009*	*Approved 2010*
The Salvation Army Emergency Shelter Program	ESG	$13,000	$15,000	

HUD Performance Measures Goals

	Objective		***Outcome***
[X]	*Create suitable living environments*	[X]	*Availability / Accessibility*
[ ]	*Provide decent affordable housing*	[ ]	*Affordability*
[ ]	*Create economic opportunities*	[ ]	*Sustainability*

The Salvation Army Emergency Home (24 beds/ES families) provides temporary housing for approximately 120 homeless families per year. The main goal of the program is to keep families intact and children in school, while improving the participant's financial stability. Case workers develop case plans with their clients in order to assist them in obtaining childcare, employment, access to welfare benefits, housing, etc.

Program Description		*Approved 2008*	*Approved 2009*	*Approved 2010*
Shelterhouse Volunteer Group Drop Inn Center	ESG	$236,440	$227,000	

HUD Performance Measures Goals

	Objective		***Outcome***
[X]	*Create suitable living environments*	[X]	*Availability / Accessibility*
[ ]	*Provide decent affordable housing*	[ ]	*Affordability*
[ ]	*Create economic opportunities*	[ ]	*Sustainability*

The Drop Inn Center (242 beds/ES families) provides emergency shelter and services, including meals, showers, and clothing. Approximately 3,300 homeless single individuals are served annually. In addition, the Drop Inn Center provides a continuum of services from survival needs to early intervention to long-term treatment and transitional housing for the homeless. Services include food, clothing, shelter, referrals, advocacy, detoxification, treatment, education, group meetings, and transitional housing. Other services offered are the job readiness training program and the savings program, which are intended to lead to permanent housing and self-sufficiency. The Drop Inn Center also organizes an annual "stand-down," an event that provides comprehensive services to homeless veterans and homeless individuals in need of medical, dental, and vision services.

Program Description		*Approved 2008*	*Approved 2009*	*Approved 2010*
The YWCA Battered Women's Shelter	ESG	$29,000	$26,500	

HUD Performance Measures Goals

	Objective		***Outcome***
[X]	*Create suitable living environments*	[X]	*Availability / Accessibility*
[ ]	*Provide decent affordable housing*	[ ]	*Affordability*
[ ]	*Create economic opportunities*	[ ]	*Sustainability*

The YWCA Battered Women's Shelter (65 beds/ES d.v. families) provides emergency and supportive services and shelter to approximately 453 families (810 persons) who are homeless or in need of protective shelter or crisis assistance because of domestic violence. The goal of the Battered Women's Shelter is to provide safe, protective shelter and the necessary supportive services for homeless battered women and their children to move them towards self-sufficient and independent living free from violence. Funds for this project will support operating costs for shelter services and supportive services provided to victims of domestic violence.

Special Populations Housing

Special Populations Housing Objective 1: Provide operational support for 20 beds of congregate, transitional housing for persons with HIV/AIDS.

Activity	Five-Year Goal
Number of Persons Receiving Assistance	210

Program	**Indicator**	**'05 – '07 Actual**	**2009 Goal**
Caracole House	People	137	25

Program Description		*Approved 2008*	*Approved 2009*	*Approved 2010*
Caracole Residential Facilities Operation	HOPWA	$71,690	$107,479	

HUD Performance Measures Goals

	Objective		***Outcome***
[ ]	*Create suitable living environments*	[X]	*Availability / Accessibility*
[X]	*Provide decent affordable housing*	[ ]	*Affordability*
[ ]	*Create economic opportunities*	[ ]	*Sustainability*

Caracole will continue its transitional housing services at Caracole House, a congregate residence for those who have been disabled or displaced by HIV/AIDS. Operation costs

include rent, utilities, food and household supplies, maintenance costs, and direct support staff salaries and benefits.

Special Populations Housing Objective 2: Provide direct services for persons with HIV/AIDS, including housing assistance, supportive services, and linkages to medical support.

Activity	Five-Year Goal
Number of Persons Receiving Assistance	2,125

Program	Indicator	'05 – '07 Actual	2009 Goal
STOP AIDS	People	705	120
Caracole Shelter Plus Care	People	579	196
Center for Respite Care	People	N.A.	20
Totals	People	1,284	336

Program Description		*Approved 2006*	*Approved 2009*	*Approved 2010*
STOP AIDS Case Management	HOPWA	$154,696	$141,173	

HUD Performance Measures Goals

	Objective		***Outcome***
[X]	*Create suitable living environments*	[X]	*Availability / Accessibility*
[ ]	*Provide decent affordable housing*	[ ]	*Affordability*
[ ]	*Create economic opportunities*	[ ]	*Sustainability*

Case management and services will be provided, with special attention given to clients who are dually diagnosed with an additional disability, such as substance abuse or mental illness. This process is facilitated through STOP AIDS' Case Management Coordinator, who maintains collaborations within the Greater Cincinnati HIV/AIDS Case Management Network, a consortium of HIV/AIDS service providers located throughout the Eligible Metropolitan Statistical Area which includes various substance abuse and mental health agencies.

Program Description		*Approved 2008*	*Approved 2009*	*Approved 2010*
Caracole Shelter Plus Care Services	HOPWA	$130,310	$94,521	

HUD Performance Measures Goals

	Objective		***Outcome***
[ ]	*Create suitable living environments*	[X]	*Availability / Accessibility*
[X]	*Provide decent affordable housing*	[ ]	*Affordability*
[ ]	*Create economic opportunities*	[ ]	*Sustainability*

Since 1993, Caracole has been the City's provider of Shelter Plus Care tenant-based rental assistance for homeless persons with HIV/AIDS through HUD's Continuum of Care funding process. The Shelter Plus Care program will continue to provide subsidies for homeless individuals and families with HIV/AIDS and HOPWA funds will, in part, match the value of those subsidies with outreach services, case management, and supportive services for clients.

Program Description		*Approved 2008*	*Approved 2009*	*Approved 2010*
Cincinnati Center for Respite Care	HOPWA	$20,000	$28,527	

HUD Performance Measures Goals

	Objective		***Outcome***
[X]	*Create suitable living environments*	[X]	*Availability / Accessibility*
[ ]	*Provide decent affordable housing*	[ ]	*Affordability*
[ ]	*Create economic opportunities*	[ ]	*Sustainability*

The Cincinnati Center for Respite Care provides shelter combined with medical care not available within a regular shelter to homeless persons who require stabilization before moving to transitional or permanent housing. The staff includes physicians, nurses, a social worker, LPN's and CAN's, and graduate students in Counseling and Social Work. Clients are referred from shelters through the HRC clinic or Medical Van, from hospital emergency rooms, and from inpatient units of various hospitals in the Greater Cincinnati area. About 14% of Center for Respite Care's population is HIV positive. HOPWA dollars will be used to fund a portion of the nursing care for each HIV positive client admitted to the shelter.

Special Populations Housing Objective 3: Provide short-term rent, mortgage or utility assistance to persons with HIV/AIDS.

Activity	Five-Year Goal
Number of Persons Receiving Assistance	1,550

Program	**Indicator**	**'05 – '07 Actual**	**2009 Goal**
STOP AIDS	People	575	125
Northern Kentucky Independent District Health Dept	People	374	120
Totals		949	245

Program Description		*Approved 2008*	*Approved 2009*	*Approved 2010*
STOP AIDS Short-Term Housing Assistance	HOPWA	$70,000	$74,900	

HUD Performance Measures Goals

	Objective		***Outcome***
X	*Create suitable living environments*	X	*Availability / Accessibility*
	Provide decent affordable housing		*Affordability*
	Create economic opportunities		*Sustainability*

This project is a continuation of STOP AIDS' existing housing assistance program to provide short-term rent/mortgage/utility assistance and outreach to persons with HIV/AIDS throughout the Greater Cincinnati EMSA.

Program Description		*Approved 2006*	*Approved 2009*	*Approved 2010*
Northern Kentucky District Health Department	HOPWA	$79,404	86,900	

HUD Performance Measures Goals

	Objective		***Outcome***
X	*Create suitable living environments*	X	*Availability / Accessibility*
	Provide decent affordable housing		*Affordability*
	Create economic opportunities		*Sustainability*

These short-term rent/mortgage/utility funds will be available to individuals and families with HIV/AIDS throughout Northern Kentucky in an effort to assist them in remaining in independent living situations and maintaining their existing housing. In addition, this funding provides for assistance in locating and securing housing when persons with HIV/AIDS are homeless. Due to the absence of an application from any Indiana-based HOPWA provider, the Committee Approved that Northern Kentucky District Health Department receive funds designated specifically for providing housing assistance to eligible clients living within the Indiana counties of Cincinnati's EMSA.

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Cincinnati Profile

INTRODUCTION

This Part of the 2009/2010 Biennial Budget presents information, primarily of an economic and demographic nature, concerning the City of Cincinnati.

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Cincinnati Profile

CINCINNATI GOVERNMENT: A BRIEF OVERVIEW

- Founded in 1788
- Chartered as a village in 1802
- Incorporated as a city within Hamilton County in 1819
- Adopted current Strong Mayor form of government in 2001, where the Mayor is chosen through a direct election
- The Mayor has a four-year term and is limited to two consecutive four-year terms.
- There are nine Councilmembers, elected at large to two-year terms. They are limited to holding the office of Councilmembers to four two-year terms.
- The City Manager is appointed by the Mayor with prior approval by the City Council.

SEAL OF THE CITY OF CINCINNATI

Legend
Winged Rod - Commerce
Serpents - Wisdom
Sword - Authority and Power
Scales - Justice
Juncta Juvant - Juncta - means to join
Juvant - means to help or assist
General translation: "Unity Assists"

WHAT'S IN A NAME?

On a cold December day in 1788, the first settlers and their livestock, after floating down the Ohio River on flatboats and rafts, landed and made their camp at the foot of what is now Sycamore Street in downtown Cincinnati. The settlers called their town Losantiville, but in 1790 Arthur St. Clair, governor of the Northwest Territory, renamed it Cincinnati in honor of the Society of the Cincinnati. The name Cincinnati came from an ancient Roman political figure named Lucius Quinctius Cincinnatus. Serving as consul in 460 BC and Roman dictator in 458 BC and 439 BC, Cincinnatus lived in humble circumstances while working on his own small farm. The Romans regarded him as one of the heroes of early Rome, a model of Roman virtue and simplicity, and an example of good leadership.

CINCINNATUS

Cincinnati Profile

LOCATION

Cincinnati is located on the Ohio River in southwestern Ohio near the junction of Ohio, Indiana and Kentucky. Cincinnati is centrally located relative to the thirty-three major U. S. distribution centers. Within 600 miles of Cincinnati reside 54% percent of the nation's population and 53% of the nation's manufacturing establishments.

LAND AREA

Cincinnati	77 square miles
Hamilton County	413 square miles
Metropolitan Area (PMSA)	3,343 square miles

Source: Official Statement, City of Cincinnati, Ohio (G.O. Series 2009)

TRANSPORTATION MODES

Airports: Three airports serve Cincinnati. The principal airport is the Cincinnati/Northern Kentucky International Airport. The City is also served by Lunken Municipal Airport and Blue Ash Municipal Airport.

Railroads: The Greater Cincinnati area is served by four major railroad systems - Amtrak, CSX, Norfolk Southern, and Conrail.

Port of Cincinnati: The Port of Cincinnati on the Ohio River is home to two major barge companies and has links to 140 other barge lines.

Public Transit: The Southwestern Ohio Regional Transit Authority operates the Queen City Metro, which carried 22 million passengers. The Greyhound Bus line offers daily arrivals and departures for interstate travel. The Transit Authority of Northern Kentucky carries approximately 3.7 million passengers annually.

Interstates: Three interstate and two connector expressways link Cincinnati with the nation: I-75 North/South, I-71 Northeast/Southwest, I-74 Northwest, I-275 (the Circle Freeway), and I-471.

Source: Official Statement, City of Cincinnati, Ohio (G.O. Series 2009)

CINCINNATI CLIMATE

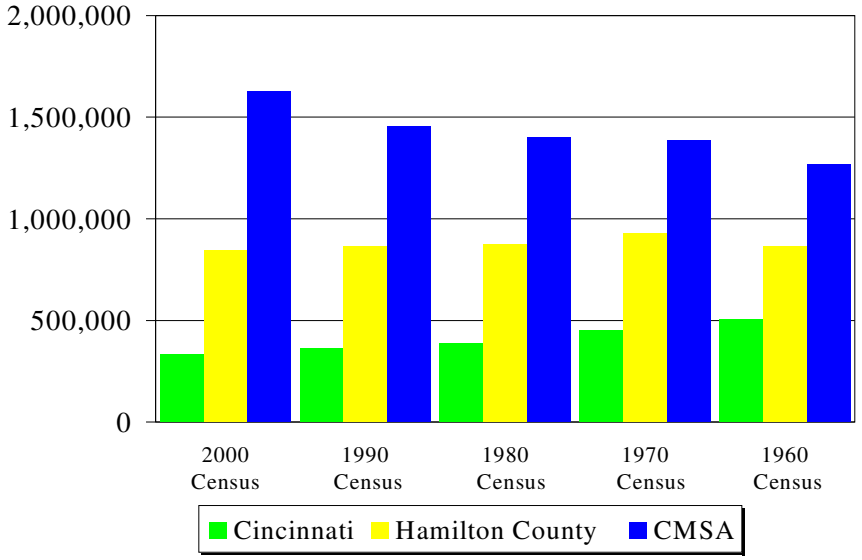
Average Low Temperature	44.3º
Average High Temperature	64.0º
Average Annual Temperature	54.2º
Average Annual Precipitation	42.6”

Source: U. S. Census Bureau, Statistical Abstract of the United States: 2009

Cincinnati Profile

POPULATION

The Cincinnati Consolidated Metropolitan Statistical Area (CMSA) is comprised of 13 counties within 3 states, Ohio, Kentucky, and Indiana.



2008 Population Estimates

City	332,458
Hamilton County	842,369
CMSA	2,133,678

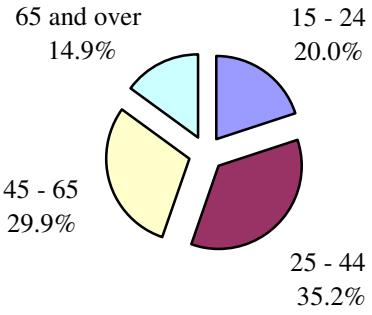
Source: U. S. Census Bureau, Population Estimates

Cincinnati is the 3rd largest city in the State of Ohio

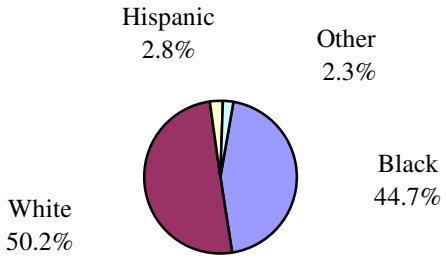
Source: U. S. Census Bureau, Population Division

CITY OF CINCINNATI DEMOGRAPHIC STATISTICS-2007

Age Distribution



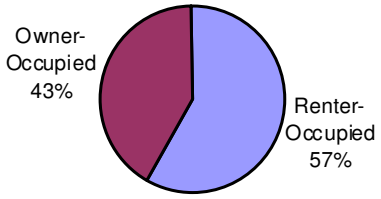
Race



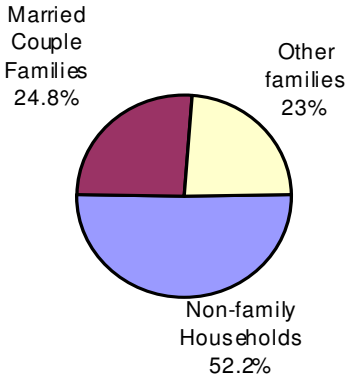
Source: U. S. Census Bureau, American Community Survey, 2007

CINCINNATI HOUSING-2007

Housing

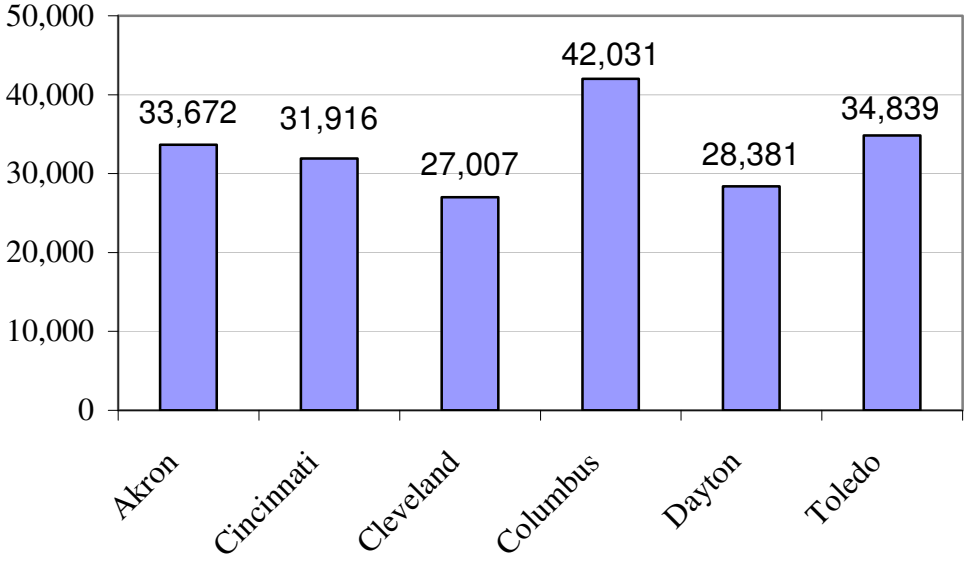


Type of Households



Source: U.S. Census Bureau, American Community Survey, 2007

2007 Median Household Income - Ohio's Six Largest Cities



Source: U.S. Census Bureau, American Community Survey, 2007

MODES OF TRANSPORTATION TO/FROM WORK-2007

Average Travel Time: 21.4 Minutes

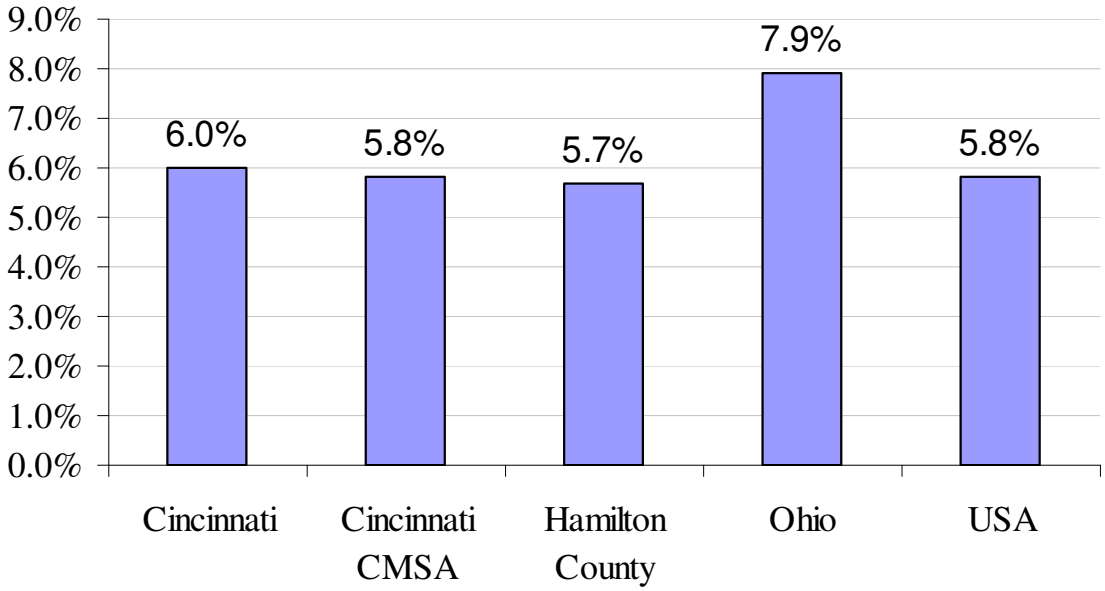
Single Passenger	Carpool	Public Transportation	Other
70.2%	8.8%	10.8%	6.7%

Worked at Home **3.5%**

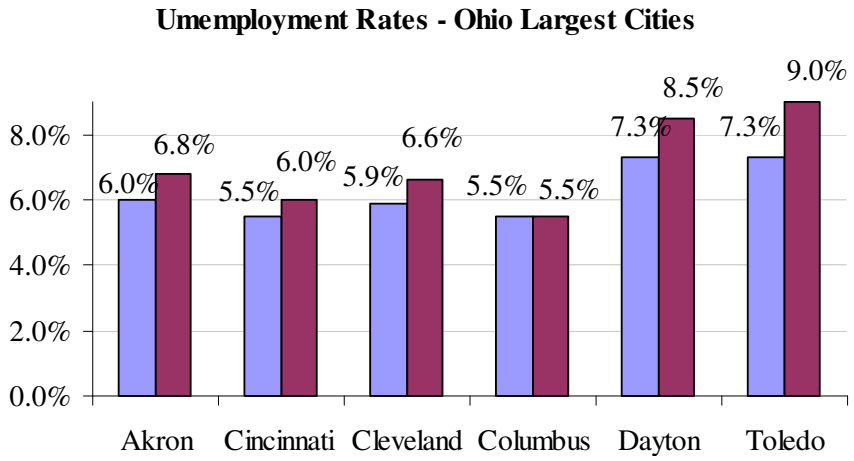
Source: U. S. Census Bureau, American Community Survey, 2007

ECONOMY

Unemployment - 2008 (Not Seasonally Adjusted)



Source: U. S. Department of Labor, Bureau of Labor Statistics



Source: U. S. Department of Labor, Bureau of Labor Statistics

COST OF LIVING

ACCRA Cost of Living

2008 Annual Average

U.S.	100.0
Cincinnati CMSA	92.6

Source: ACCRA Cost of Living, 2008 Annual Average

Consumer Price Index - Urban

Annual 2008

U.S. City Average All Items 1982-84=100

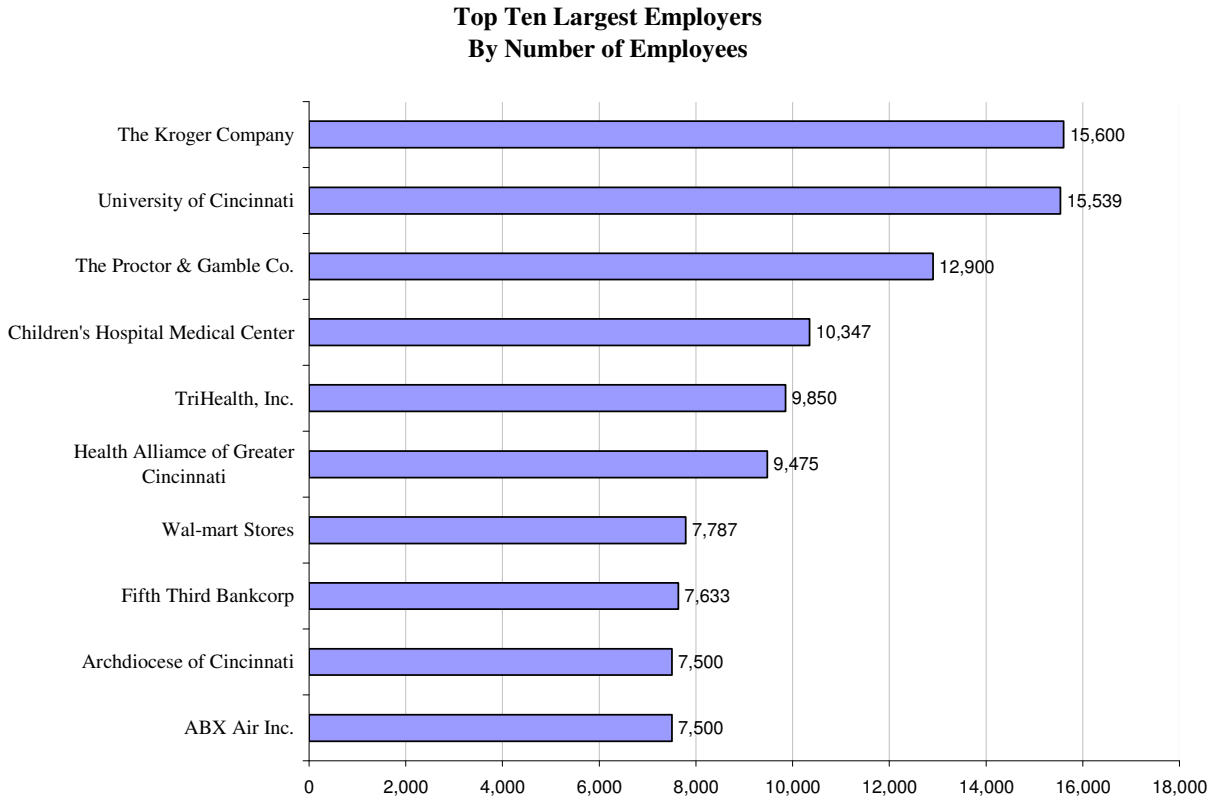
U.S.	215.3
Cincinnati CMSA	201.5

Inflation Rate

(From January 2008 to December 2008)

U.S.	3.8%
Cincinnati CMSA	3.9%

Source: U.S. Department of Labor, Bureau of Labor Statistics



Source: Business Courier, The 2008 Winter Book of Lists

2008 Cincinnati Employment by Sector
(in Thousands)

Natural Resources, Mining	50.6
Construction	12.1
Manufacturing	121.5
Retail and Wholesale Trade	170.7
Transportation, Warehousing	38.9
Information	15.6
Financial Activities	65.6
Professional and Business Svcs	154.8
Arts, Leisure, Hospitality	106.9
Education and Health Svcs	141.3
Government	132.9
Other Services	34.2
Total	1045.1

Source: Ohio Department of Job and Family Services, Bureau of Labor Market

TAXATION

Earnings Tax Rate for 2009 2.1%

The City of Cincinnati levies an earnings tax applied to gross salaries, wages, and other personal service compensation earned by residents of the City and to earnings of non-residents earned in the City.

Property Tax Rate for 2009 9.89 mills

The City of Cincinnati property tax rate of 9.93 mills is composed of 5.36 mills for debt repayment and 4.53 mills for the operating budget.

2008 ASSESSED VALUATION (2009 Collection Year)

Total Valuation:	$6,088,739,010
Public Real Property:	$5,647,647,630
Public Utility:	$258,279,260
Tangible Personal Property:	$182,812,120
Percentage Change in Valuation from 2007:	-0.5%

Source: Hamilton County Auditor

CULTURE AND RECREATION

Few cities in the country can offer the stimulating cultural life of Cincinnati.

Music and Theater

- Cincinnati Symphony Orchestra
- Cincinnati Pops Orchestra
- Cincinnati Ballet
- Cincinnati Opera
- Cincinnati Playhouse
- The May Festival
- Aronoff Center for the Arts
- Riverbend Music Center
- Broadway Series
- Showboat Majestic
- Music Hall
- Cincinnati Shakespeare Festival

Museums

- Cincinnati Art Museum
- Cincinnati Museum of Natural History & Science
- Cincinnati History Museum
- Children's Museum
- Contemporary Arts Center
- Taft Museum of Art
- Hauck House Museum
- Cincinnati Fire Museum
- National Underground Railroad Freedom Center

Source: Official Statement, City of Cincinnati, Ohio (G.O. Series 2009)

Recreation Areas

- Kings Island
- Cincinnati Zoo
- Coney Island
- The Beach Water Park
- Surf Cincinnati
- Krohn Conservatory
- Perfect North Slopes
- OMNIMAX Theater
- Newport Aquarium
- Argosy Casino
- Grand Victoria Casino
- Belterra Casino

Local Events

- A Taste of Cincinnati
- Oktoberfest – Zinzinnati
- Midwest Regional Black Family Reunion
- Tall Stacks
- Party in the Park
- Chilifest
- Riverfest
- Riverfront Classic
- Flying Pig Marathon

Cincinnati Profile

SPORTS

Professional Teams

- Cincinnati Reds (Major League Baseball)
- Cincinnati Bengals (National Football League)
- Cincinnati Kings (United Soccer Leagues Premier Development League)
- Cincinnati Cyclones (East-Coast Hockey League)

Sports Facilities

- US Bank Arena
- Nippert Stadium
- Cincinnati Gardens
- Paul Brown Stadium
- Cintas Center
- Great American Ballpark
- Newport Stadium
- Fifth Third Arena

Other Sports Events

- Horse Racing at Turfway Park, River Downs, and Lebanon Raceway
- IndyCar and NASCAR racing at the Kentucky Speedway
- Western & Southern Masters, Women's Open Tennis Championships
- Flying Pig Marathon
- Professional Volleyball at the AVP Crocs Tour Cincinnati Open

Source: Official Statement, City of Cincinnati, Ohio (G.O. Series 2009)

COMMUNITY

Neighborhoods

Cincinnati contains 52 distinct and unique neighborhoods within its municipality:

Avondale	Bond Hill	California	Camp Washington
Carthage	Clifton	College Hill	Columbia-Tusculum
Corryville	CBD/Riverfront	CUF*	East End
East Price Hill	East Walnut Hills	East Westwood	English Woods
Evanston	Fay Apartments	Hartwell	The Heights
Hyde Park	Kennedy Height	Linwood	Lower Price Hill
Madisonville	Millvale	Mt. Adams	Mt. Airy
Mt. Auburn	Mt. Lookout	Mt. Washington	North Avondale
North Fairmount	Northside	Oakley	Over-The-Rhine
Paddock Hills	Pendleton	Pleasant Ridge	Queensgate
Riverside	Roselawn	Sayler Park	Sedamsville
South Cumminsville	South Fairmount	Spring Grove Village#	Walnut Hills
West End	West Price Hill	Westwood	Winton Hills

*Clifton Heights, University Heights and Fairview
Formerly Known As: Winton Place
Source: City of Cincinnati Department of Community Development

Library

Cincinnati participates in a county-wide library system. The Public Library of Cincinnati and Hamilton County with 41 branches consistently ranks among the top ten cities in the nation in per capita circulation. In 2008, the Main Library was named the busiest library in the country with over 4 million annual circulation. Additional 29 libraries can be found in the surrounding counties within the Greater Cincinnati region. For more information on the Public Library of Cincinnati and Hamilton County, please visit the Internet website at: http://www.cincinnatilibrary.org/

Source: Public Library of Cincinnati and Hamilton County

Colleges and Universities

The five largest Greater Cincinnati Colleges and Universities:

- University of Cincinnati
- Miami University
- Northern Kentucky University
- Cincinnati State Technical & Community College
- Xavier University

Source: Business Courier Book of Business Lists, Winter 2008

Shopping

Major department stores in the downtown Cincinnati area include Macy's, Brooks Brothers, Tiffany & Co., and Saks Fifth Avenue. There are also major department stores in the region including Dillard's, J.C. Penny, Kohl's, Nordstrom (coming soon), and Sears. Larger malls in the area include Bigg's Place, Cherry Grove, Cincinnati Mills, Crestview Towne Center, Eastgate, Florence, Kenwood Towne Centre, Newport on the Levee, Northgate, Rookwood Pavilion, Sycamore Plaza, Tower Place, Tri-County, and Western Hills Plaza.

Mass Media

The Cincinnati area has one daily newspaper of general circulation as well as over 25 community and special interest newspapers. Seven television stations and 25 radio stations also complement the area's communication capabilities.

Source: Official Statement, City of Cincinnati, Ohio (G.O. Series 2009)

HEALTH CARE

Hospitals

Greater Cincinnati has more than 40 hospitals. Cincinnati's hospitals are well known regionally and nationally for their treatment and research. University Hospital's two Air Care helicopters provide emergency service as far as 150 miles away. Cincinnati's Children's Hospital Medical Center is among the largest and busiest children's hospitals in the United States. Cincinnati's Shriner's Burns Institute is one of only four in the country that provides treatment for severely burned children, free of charge.

Medical Research

Cincinnati has a strong reputation for medical research and innovation. Albert Sabin developed the first oral polio vaccine at the University of Cincinnati and Children's Hospital. Dr. Henry Heimlich was chief of surgery at Jewish Hospital when he developed his famous maneuver and started an institute in Cincinnati to help fund other research. Dr. O'Dell Owens was among the first physicians to use frozen embryos in overcoming infertility. The first medical laser laboratory was established by Leon Goldman at Children's Hospital, and the first argon laser surgery in the United States was done here.

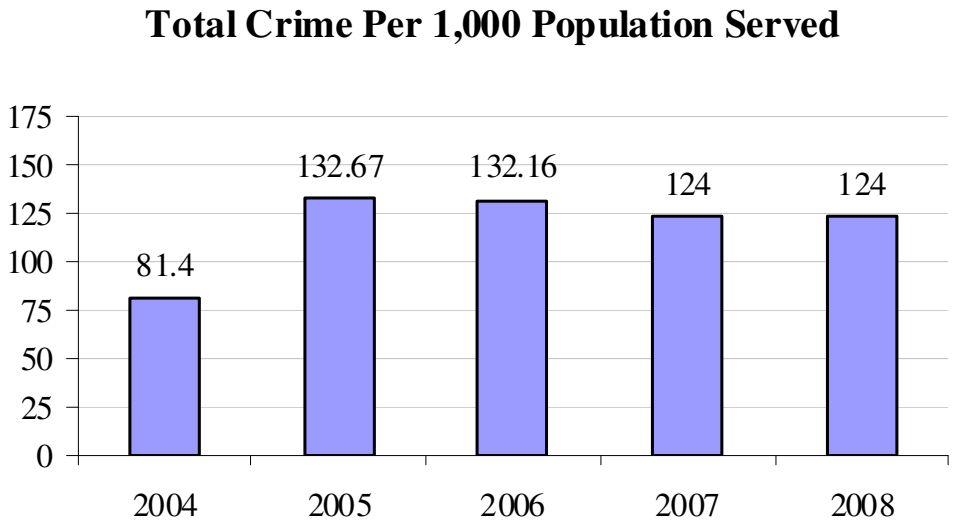
The University of Cincinnati is leading a multi-million dollar academic and private industry partnership to expand biotechnology research in Cincinnati. They have opened the new Vontz Center for molecular biology research and have taken over a former pharmaceutical laboratory complex to do this research. They have also opened a molecular biology incubator facility to provide space and support for new private ventures. Children's Hospital Medical Center is involved in similar ventures for research, including new research facilities.

Source: Official Statement, City of Cincinnati, Ohio (G.O. Series 2005)

CITY SERVICES

Police

- Police Facilities 5
- 2008 Sworn Authorized Strength 1,135
- 2008 Average Response Time for Emergency Calls 3.0 min



Parks and Recreation

- Parks 75
- Park Acres 5,000+
- Hiking and Bridle Trail Miles 65
- Neighborhood Nature Centers 5
- Scenic Overlooks 18
- Landscaped Gardens 500
- Recreation Centers 25
- Aquatic Facilities 39
- Golf Courses 7
- Tennis Courts 122
- Play Areas 160
- Outdoor Basketball Courts 58
- Athletic Fields 149

Street System

- Street Lane Miles 2,840
- Sidewalk Miles 1,700
- Street Lights 31,500
- Bridges 62

Greater Cincinnati Water Works

- Miles of Water Main 3,100+
- Water Customers 1,000,000+
- Water Customer Accounts 240,000+
- Water supplied a year (in billions of gallons) 49

Metropolitan Sewer District

- Miles of Sewer Mains 3,100
- Approximate Population Base Served 850,000
- Number of Sewer Customer Accounts 226,000
- Gallons of Sewage Treated Daily 184,000,000
- Miles of Storm Sewers 315

Fire and Emergency Medical Services

- Fire Stations 26
- 2008 Sworn Authorized Strength 841
- 2008 Percentage of fire and rescue incidents responded to in 5 minutes or less from dispatch to arrival: 83%
- 2008 Percentage of Advanced Life Support (ALS) runs responded to within 8 minutes or less: 86%

Buildings and Inspections

Building Permits Issued	2004	2005	2006	2007	2008
New Residential	187	237	231	150	72
New Non-Residential	55	51	53	55	66
Total New Construction	242	288	284	205	138

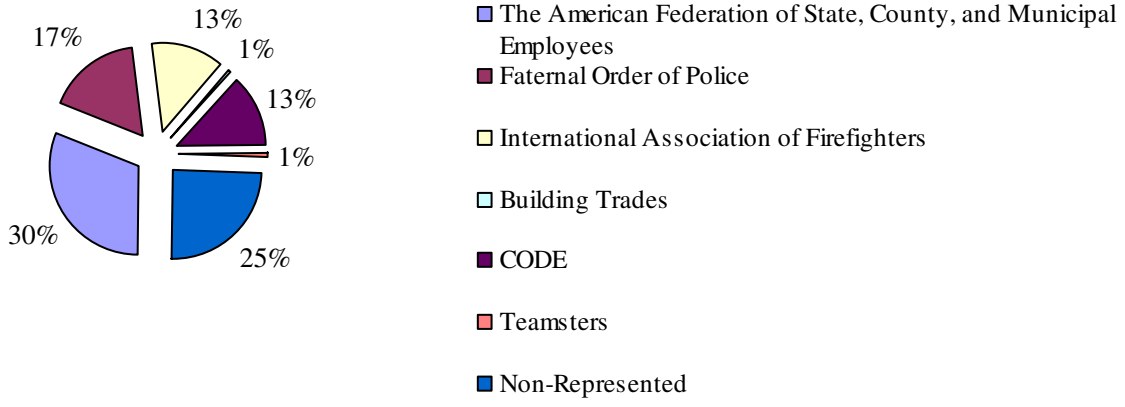
2008 Total Building Permits Issued: 8,312
2008 Estimated Valuation: $554,306,150

EMPLOYEE RELATIONS

The City's labor management agreements continue the administration's policy to consider equitable wage adjustments commensurate with productivity, inflation and available resources. Accordingly, the City has enjoyed good relations with the six unions representing its employees: The American Federation of State, County, and Municipal Employees (AFSCME); the Building Trades, the Fraternal Order of Police; the International Association of Firefighters (IAFF), Cincinnati Organized and Dedicated Employees (CODE), and the Teamsters.

The approximate percentage of each of the six above-mentioned unions in relation to the City's employees are:

Employee Representation



Source: Official Statement, City of Cincinnati, Ohio (G.O. Series 2009A)

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Appendices

INTRODUCTION

This Part of the 2009/2010 Biennial Budget presents supplemental information in several appendices.

Included are the following:

A list of the Mayor/City Council Adjustments to the City Manager's Recommended 2009/2010 Operating Budget/General Fund;

A copy of the Mayor's Recommendations to the 2009/2010 Biennial City Budget and of the City Council Approved Budget Motion #200801504;

A Human Services Policy Statement;

A list of the Community Priority Requests;

A list of the 2009 Approved Position Reductions;

A glossary that may help the budget reader to better understand the document.

TABLE OF CONTENTS

Part VIII Appendices

A. Mayor/City Council Adjustments to the Recommended 2009/2010 Budget
B. Budget Motions
C. Human Services Policy Statement
D. Community Priority Requests
E. Approved Position Reductions
F. Glossary of Terms

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Appendix A

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Mayor/City Council Adjustments to the City Manager's Recommended 2009/2010 General Fund Operating Budget

City Manager's Recommended 2009 Operating Budget	**$**	**375,403,010**
Additional Revenues/Resources		
General Fund transfer from Capital Budget	$	3,023,000
Partial collection of $20.0 million in unpaid earnings taxes	$	2,000,000
Total Additional Revenues/Resources	**$**	**5,023,000**
Year 2009 Expenditure Reductions		
Reduction of funding to fill vacant positions	$	2,347,550
Reduction of fuel expenses to budget at $2.55 per gallon	$	1,317,660
Elimination of cost of living adjustment for non-represented employees	$	699,360
Elimination of merit pay for non-represented employees	$	274,390
Across-the-board non-personnel budget reductions	$	800,430
Reduction of Mayor's Office and Council Budget to maintain 2008 funding level plus 5% cut	$	158,210
Elimination of a Senior Computer Programmer Analyst position from Public Services	$	98,140
Elimination of funding for state lobbyist contract	$	72,000
Transfer of Cincinnati USA Partnership Contract expenses to Fund 424	$	150,000
Elimination of transfer of Environmental/Solid Waste Programs Coordinator salary to Employee Safety Fund 212	$	54,480
Reduction of non-personnel funding in the Office of Environmental Quality	$	115,670
Elimination of Clerk Typist 3 position from Administrative Hearings Section of the Law Dept.	$	35,280
Elimination of Assistant Human Resources Director position	$	100,000
Reduction in funding for Employee Recognition Ceremony	$	15,000
Elimination of funding for Employee Professional Development Series	$	25,000
Elimination of the Contractor Education and Field Audit Team in the Income Tax Division of the Finance Department	$	61,060
Elimination of transfer of non-personnel from Community Development to Economic Development	$	116,760
Addition of Accountant position in the Community Development Department	$	18,800
Elimination of Administrative Technician position in the Community Development Department	$	23,440
Elimination in funding for the Community Police Partnering Center	$	200,000
Elimination of funding for the Arts Consortium	$	30,000
Elimination of transfer of Community Development Analyst position from the Business Development Program to Housing Program	$	44,890
Elimination of funding for Invest in Neighborhoods	$	112,000

Reduction of non-personnel in the Planning and Buildings Department	$	20,850
Elimination of an Inspector 1 position in the Planning and Buildings Department	$	48,610
Elimination of Assistant Supervisor of Building Permits position in Planning & Buildings Department	$	48,710
Elimination of a Clerk Typist 2 position in the Citizen Complaint Authority	$	20,030
Elimination of Graphic Designer funding in the Parks Department	$	10,220
Reduction to Police Department's non-personnel budget	$	551,230
Elimination of additional funding for the contract with the Hamilton County Coroner	$	130,000
Elimination of PVO from Police Department personnel budget	$	726,650
Transfer of False Alarm Unit from the Police Department to the Law Department	$	201,690
Reduction to the Fire Department's non-personnel budget	$	253,180
Transfer of the EMS Billing Section from the Fire Department to the Law Department	$	575,500
Transfer of expenses for electric street lighting to Fund 303	$	116,680
Elimination of funding for Keep Cincinnati Beautiful and the Hamilton County Sheriff's Office Collaboration Agreement	$	200,000
Reduction to Neighborhood Right-of-Way Cleaning Program in the Public Services Department	$	132,680
Reduction to White Goods Program in the Public Services Department	$	30,590
Reimbursement from Fund 302 for the Public Services Department	$	95,150
Elimination of funding for the Solid Waste Study	$	300,000
Elimination of funding for the Solid Waste Service Enhancement Initiative	$	392,750
Elimination of the Bed Bug Inspection Program	$	291,760
Reduction in contribution to the Cincinnati Retirement System due to personnel funding reductions	$	242,080
Reduction in contribution to police pensions due to staffing changes	$	55,770
Reduction in contribution to Workers' Compensation	$	1,643,110
Total Expenditure Reductions	**$**	**12,957,360**
Total Additional Revenue/Resources & Expenditure Reductions	**$**	**17,980,360**
Year 2009 Additions		
Elimination of hiring of a permanent Climate Protection Plan Coordinator	$	13,150
Addition of the False Alarm Unit to the Law Department from the Police Department	$	156,370
Addition of the EMS Billing Unit to the Law Department from the Fire Department	$	536,170
Addition of a Co-Op Coordinator position to manage Mayor's Co-Op Program	$	61,000
Elimination of transfer of Community Development Analyst position from the Economic Development Department to Community Development	$	42,890
Additional funding for the Human Services Policy	$	200,000
Restoration of funding for the Neighborhood Business District Support Fund	$	160,000
Addition of a Community Development Analyst position for the Neighborhood Stabilization Program	$	53,090

Elimination of transfer of non-personnel from the Community Development Department to the Economic Development Department	$	137,560
Adjustment in salary for Citizen Complaint Authority Director position	$	3,670
Restoration of funding for Carthage Recreation Center	$	88,720
Restoration of funding for Camp Washington Recreation Center	$	88,850
Restoration of funding to keep all pools open	$	160,000
Additional funding to move up Police Recruit Class	$	238,680
Addition of a September Police Recruit Class	$	665,280
Continuation funding for the Fire Department's In-House Paramedic Training Program	$	536,480
Addition of two new Advanced Life Support (ALS) ambulances	$	1,829,330
Elimination of reimbursement from gas street light assessments	$	100,000
Partial restoration of funding for Central Business District cleaning	$	259,560
Partial restoration of funding for Federally Qualified Health Centers (FQHCs) inside the City	$	350,000
Additional contribution to firefighter pensions due to staffing changes	$	507,950
Additional funding for Police Visibility Overtime in the Reserve for Contingencies	$	1,800,000
Total Additions	**$**	**7,988,750**
Year 2009 Net Additions/(Reductions)	**$**	**(4,968,610)**
General Fund 050 Operating Budget	**$**	**370,434,400**

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Appendix B

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City of Cincinnati

Mark Mallory
Mayor

Office of the Mayor

Room 150, City Hall
801 Plum Street
Cincinnati, Ohio 45202
Phone (513) 352-3250
Fax (513) 352-5201

To: Members of Council

From: Mayor Mark Mallory

Date: November 26, 2008

Copy To: City Manager Milton Dohoney, Jr.

Subject: Mayor's Recommendations to the 2009/2010 Biennial City Budget

As per the City of Cincinnati Charter, these comments and recommendations along with the attached budget documents are the formal transmittal of the proposed 2009/2010 City of Cincinnati Budget.

The City Manager has presented me with a budget that invests in core city services, while addressing a projected $14 million deficit. The proposed budget continues to focus on the priorities that City Council and I have set for strengthening and growing our city.

The budget also advances several of the initiatives that I have launched over the last few years. These initiatives are all designed to grow our future.

- Cincinnati Initiative to Reduce Violence will have additional Streetworkers to continue to improve my number one priority, public safety.
- Census Complete Count initiative to ensure an accurate population count, leading to increased federal funding.
- Citywide Comprehensive Plan conducted by the Department of City Planning to develop our long-term vision for our future growth.
- City Youth Employment Programs are fully funded to invest in the future of our youth.
- Green Cincinnati Action Plan initiatives are being implemented to improve the health and sustainability of our city.
- Economic Development Division is expanding and becoming a full department, continuing to elevate the importance of attracting businesses to Cincinnati.

I want to thank the City Manager and his staff for their diligence and hard work developing a budget proposal that maximizes investment in key priorities, while dealing with an extremely difficult economic situation.

I am making the following changes to the 2009/2010 City Budget as I transmit it to Cincinnati City Council for consideration.

MAYOR'S RECOMMENDED BUDGET PRIORITIES

Solid Waste Fee
I propose eliminating the monthly Solid Waste Fee of $17.30 per household and $19.90 per business. By not instituting the fee, the budget will lose $8,981,280 in new revenue in 2009. However, it will also save $695,620 in implementation costs.

Gas Light Fee
I am proposing eliminating the $4 per foot fee for property owners where gas streetlights are located. The fee would have generated $100,000 in each year of the budget.

Contingency Fund
The proposed City Budget includes a contingency fund of $31,192,000. In order to balance the budget and eliminate the solid waste fee, I am utilizing $4,167,000 of that contingency fund, leaving $27,025,000. That amount will ensure that we maintain a strong bond rating and the flexibility to address emergency situations. Additionally, any unexpected additional revenue in 2009 should be directed to the contingency fund.

Workers' Compensation Fund
I am proposing we delay the administration's suggested payment to the City's Workers' Compensation Fund, saving $2,599,300 in 2009. It is important to note that the City Manager has proposed revamping the Citywide Employee Safety Program in the budget. The program will lead to fewer employee injuries and lower workers' compensation costs in the future.

Revised Fuel Cost Estimate
An additional $725,000 in savings can be generated by revising our estimated fuel cost for 2009 from $3.50 to $3.00. The current estimates were made before the recent downturn in fuel costs. In addition, in 2009, the City will be purchasing a number of hybrid vehicles as part of the fleet replacement budget. And, the City recently implemented an anti-idling policy, which will further reduce fuel usage.

Police Visibility Overtime
I propose fully funding Police Visibility Overtime using the expected FEMA reimbursement from the costs associated with the October windstorm. That will restore Police Visibility Overtime to $1,864,710, reversing the proposed cut of $1,000,000 and saving $864,710 from the General Fund. The City has applied for FEMA assistance, and the Federal Government has already approved Hamilton County's eligibility for disaster relief for that storm. It is important to note that the City has already paid for the cost of the windstorm using our emergency funds. The reimbursement funds are expected to arrive in the first quarter of 2009. The Overtime funding is typically used for extra patrols during the summer months and therefore the FEMA reimbursement will be available to fully fund the program.

Recreation – Pools and Community Centers
I am maintaining the funding to keep open all pools ($160,000) and recreation centers ($179,370). Our pools and recreation centers are key to the vitality of our communities. They offer our families, youth, and seniors countless opportunities for recreation and enjoyment.

Neighborhoods
Our Neighborhood Community Councils serve as links from our communities to City Government. I propose restoring funding for the Neighborhood Support Fund to the 2007/2008 level of $7,000 per community.

Co-op Coordinator
I am also creating a Co-op Coordinator program in the Department of Human Resources to develop and manage a new City co-op program to take advantage of the successful co-op programs at our local colleges and universities by creating opportunities for students to co-op in the City Administration. This is a cost effective way to add to the City's workforce and train our future employees. The new program will require an additional $61,000.

Way-finding Signs
In order to help promote our assets in Cincinnati, I am proposing that we contract to install a series of way-finding signs in the city. The signs will feature maps and promotional messages that highlight Cincinnati landmarks. The way-finding sign program will generate $285,000 next year.

Additional Savings
In order to balance the City Budget, I am making a few additional cuts. I propose cutting the $30,000 subsidy for the Cincinnati Arts Consortium. I am also proposing that the Cincinnati Police Department absorb $130,000 in costs associated with the services of the Hamilton County Coroner.

CONCLUSION

In presenting the 2009/2010 City of Cincinnati Budget, I have focused on building on the City Manager's recommendations to invest in improving core services and in strategies that will grow our city. At the same time, I have implemented a strategy to use our contingency reserves and other strategic investments to eliminate the need for additional fees for our citizens during these difficult economic times.

There is no doubt that we are facing a difficult budget situation. The City of Cincinnati, like many families in the city, is forced to do more with less. I am confident that with prudent and efficient management and strategic investments in our future, we can deal with the economic realities and maintain the high level of service that citizens have come to expect from the City of Cincinnati.

I look forward to working with City Council over the next month to develop a strong City Budget that will continue the positive momentum that we have produced over the last three years. Working together, we have handled many challenges and set a course for a better future for our fellow citizens.

Attachment on file in the Clerk of Council's Office

City of Cincinnati

Council

MELISSA AJTRY, CLERK OF COUNCIL
KATHY CALLOWAY, DEPUTY CLERK
FRANK A. JOHNSON, DEPUTY CLERK

BRENDA WILLIAMS, CHIEF DEPUTY CLERK
ABIGAIL IMM, DEPUTY CLERK
ROBERT NEELY, DEPUTY CLERK

200801504

December 15, 2008

*Amended on floor of council 12/17/2008.

Motion

WE MOVE that the Mayor's 2009-2010 budget be approved with the following amendments:

General Fund

Savings

WE MOVE that the City save $13,557,626.00 million to the General Fund by making the following cuts:

- Transfer $3,123,000 from the Capital budget (see Capital section below).
- Eliminate $2.3 million dollars in funding for vacant positions.
- Collect at least $2,000,000 of the $20 Million in unpaid earnings taxes.
- Hedge fuel for fuel expenses in 2009 for at most $2.55 per gallon, saving $652,500.
- Reduce the non-personnel budget of the Police Department by $559,860.
- Reduce the non-personnel budget of the Fire Department by $253,190.
- Eliminate the Cost of Living Allowance (COLA), saving $669,200.
- Return the projected $2.4 Million FEMA reimbursement to the emergency reserve fund.
- Eliminate Merit Pay, saving $484,150.
- Eliminate the Revamping of the Citywide Employee Safety Program, saving $131,809.
- Eliminate the following proposed new positions, or other positions, saving $467,900:

  Assistant Human Resources Director position - $100,000
  Graphic Designer - $10,200
  Administrative Specialist and Asst Supervisor in Planning and Buildings - $116,210
  Sr. Computer Programmer in the Regional Computer Center - $98,140
  Clerk Typist 2 position in the Citizen Complaint Authority - $23,100
  Administrative Clerk 3 position in the Law Department - $41,030
  Finance, Income Tax - $56,210

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Community Development, Administrative Technician-$23,010

- Eliminate the Bed Bug Inspection Program, saving $291,760.
- Eliminate funding for the Community Police Partnering Center, saving $200,000
- Maintain OEQ personnel funding at the 2008 level, saving $166,460.
- Eliminate funding for Keep Cincinnati Beautiful/Hamilton County Inmate Cleaning, which was proposed to be used in place of the Central Business District Cleaning program, saving $200,000.
- Keep the personnel budget for the Mayor's office and City Council offices at the 2008 level plus an additional 5% cut, saving $192,310.
- Remove General Fund Resources and transfer to Fund 303, saving $116,677.
- Transfer False Alarm/EMS billing to the Law Department, which eliminates 2 vacant positions, saving $90,250.
- Eliminate funding for the State Lobbyist, saving $72,000.
- Eliminate the Citizens Survey from the Cable Communications Fund 424, saving $52,000, and reduce the proposed transfer of $85,030 from the General Fund to the Cable Fund to $33,080 to reflect these savings.
- Eliminate the Professional Development Series, saving $25,000.
- Reduce funding for the Employee Recognitions Ceremony to a total of $10,000, saving $15,000.
- Reduce the Public Services budget by $394,560.
- In addition to the above, reduce the non-personnel budgets in all departments by $800,000 (which must include cutting non-contract car allowances and tuition reimbursement).

Total Savings: $13,577,626.00

Restorations and Additions

WE MOVE that $1 Million be for a Police Recruit Class for 2009 that will give preference to hiring laid off sheriff deputies.

WE MOVE that the $1.8 Million for Police Visibility Overtime Walking Patrols/Take Back Our Streets Program be funded, however, keep this money in the General Fund Carryover so that if any of it remains unspent, it will be used in the carryover budget. The Police Department is hereby authorized to tap this $1.8 Million without further approvals provided that it is used for the Walking Patrol Take Back our Streets Program.

WE MOVE that the Central Business District cleaning program be restored in the amount of $394,560.

WE MOVE that the Way-Finding sign program be eliminated, reducing budgeted revenue by $285,000.

WE MOVE that $2.850,000 million be allocated to fund Phase I Ambulance Task Force recommendations.

WE MOVE that funding be restored in the amount of $350,000 for the Federally Qualified Health Centers. The administration should encourage the FQHC to consolidate administrative overhead among the four clinics and reduce administrative expenses

WE MOVE that funding for Human Services be increased by $200,000.

WE MOVE that the Neighborhood Business District Support Fund and Neighborhood Community Councils be fully funded : $160,000 for NBDSF (as well as the $40,000 balance) and $364,000 for neighborhood community councils. Add a position in Community Development ($50,000) to replace the Invest in Neighborhoods contract, which between saving on that contract and adding this NBD funding amounts to a net increase in the amount of $109,800.

WE MOVE that the Administration make a $1,088,000 payment to the Worker's Compensation Fund.

WE MOVE that $1,864,710 received from FEMA as reimbursement for windstorm damage be utilized to replenish the Emergency Reserve Account

Budget Neutral

WE MOVE that $20,000 of the leftover Arts Consortium Budget or the Arts Grant Funding to fund the C Smith Photography exhibit. The Administration will design a proposal for spending this funding and present it to Council for approval.

WE MOVE that the Private Lot Abatement program be restored in and the Administration report back to Council about paying for this program from liens.

WE MOVE that the White Goods program be restored and the Administration report back to Council with a proposal for a user fee.

WE MOVE that the City Implement a hiring freeze subject to a needs and impact assessment from the City Administration approved by City Council.

Total Expenditures:

2009: *$9,942,070.00.*

Net General Fund Savings/Carryover Reserve: $5,435,556 (of which $1.8 Million is available for walking patrols/take back our streets program).

WE MOVE that the net 2009 savings of $3,635,556 (after the walking patrol money is spent) not be spent unless City Council declares it to be an emergency and otherwise be used to deal with adding to the carryover budget of 2010.

WE MOVE that additional revenue earned from implementing the recommendations from the Mayor's Task Force on City Finances, which should approximate $750,000 annually, be added to the carryover budget of 2010.

WE MOVE that all savings identified and not otherwise expended above be dedicated to the carryover balance of 2010

Capital

Savings

WE MOVE that the City save $4,445,000 by making the following cuts:

- Reduce funding from the Transit Center Waterproofing Fund by $1,000,000.
- Reduce funding for the six-year Aquatics Plan by extending the time to twelve years, saving $1,500,000.
- Reduce Strategic Housing Investment Program funding by $250,000.
- Reduce CDB Pedestrian 7 Parking Lot Signage Fund by $100,000.
- Eliminate Capital Arts '04 account, saving $123,000.
- Reduce funding for Skywalks, saving $100,000.
- Reduce funding from the Cable Fund, saving $100,000.
- Reduce City Facilities fund by $222,000.
- Reduce funding for Citirama by $800,000.
- Eliminate Innovative Transportation Studies 2009, saving $250,000.

Total Savings: $4,445,000.

Restorations and Additions

WE MOVE that the Administration fund the following capital projects in the amount of $1,272,000:

Renovation of Clifton Cultural Arts Center	$250,000
~~Small business loan for Goodies Barbeque Restaurant. The Administration will work with a private bank to confirm that if our loan is made, the project will go forward with the other senior debt. This project must come back to Council for approval.~~	~~$240,000~~
Mt. Washington Traffic Calming	$100,000

Renovation of the Bloc Ministries, Inc. Center at 933 McPherson in East Price Hill	$52,000
Ambulances	$622,000

Capital Savings ***$3,173,000***

Transfer to General Fund ***$3,123,000***

Transfers

- Transfer $275,000 in 2009 and $365,000 in 2010 from the Retail Commercial Opportunities fund to the Downtown Housing fund.
- Transfer $500,000 in 2009 from the Retail Commercial Opportunities fund to an account for 3CDC projects
- Transfer $75,000 in 2009 and $112,500 in 2010 from the Neighborhood Transportation Strategies Fund to City Planning
- Transfer $250,000 from the I-75/Brent Spence Bridge Studies Fund 03094 to City Planning.
- Transfer $25,000 from the I-75 Brent Spence Bridge Studies '06 Fund 03202 to City Planning.
- Transfer $50,000 from the I-75 Brent Spence Bridge Studies 2007 Fund 03287 to City Planning.
- Transfer $50,000 from the I-75 Brent Spence Bridge Studies 2009 and 2010 to City Planning.
- Transfer $100,000 from the Innovative Transportation Studies 2010 Fund to City Planning.
- Transfer $150,000 from the Citywide Bicycle Plan to the Bicycle Transportation Program in order to implement more bike projects in 2009

Personnel associated with these accounts will still be charged to these accounts and no personnel are physically shifted from DOTE to City Planning but will work on these projects under the direction of City Planning.

Budget Neutral

- The Recreation Facilities budget should absorb the reconstruction of the Ziegler Pool as a deep water facility in 2009.

- Coordinate DOTE and Planning Departments on the $350,000 Bike Plan.

CDBG

WE MOVE that $500,000 be allocated to Price Hill Will from Strategic Housing Initiative Program funds for a major renovation that will be a senior housing development.

WE MOVE that $100,000 be allocated from Strategic Housing Initiative Program to fund repairs to the city-owned Logan Hall Building, which houses the Central Clinic of Public Mental Health Services, subject to rules and regulations governing CDBG allocations.

Water Works

WE MOVE that the Administration revise the projected costs to WaterWorks as described in the attached memo by David Rager.

WE MOVE that the proposed rate increase of 6% in 2009 and 6.5% in 2010 be reduced by the sum of the following:

0% COLA	$87,003
0% merit pay	$48,330
Reduce non-personnel	$286,740
TOTAL	$422,073

MSD

WE MOVE that the proposed rate increase of 12% ($16,500,000) be reduced by the sum of the following:

0% COLA	$886,328
0% merit pay	$160,680
0% for travel	$371,030
Reduce non-personnel	$95,020
TOTAL	$1,513,058

Economic Development

WE MOVE that the City Manager's proposed consolidation of the Economic Development Division of the City Manager's Office and the Business Development Division of the Department of Community Development into a new Department of Economic Development is rejected.

WE MOVE that the Department of Community Development have jurisdiction over all housing projects with a value of less than $50 million dollars, including residential and mixed-use property that is predominantly residential, and all arts grant allocations.

WE MOVE that the Business Development Division have jurisdiction over programs that ~~are mixed-use, predominantly residential~~, facilitate the retention of jobs and the creation of new employment opportunities, particularly for economically disadvantaged individuals including the Neighborhood Business District Improvement Program, Industrial Redevelopment SPUR Program, and Tax Credits, Exemptions and Abatements that provide incentives to businesses for creating jobs.

WE MOVE that the Economic Development Division of the City Manager's Office have jurisdiction over non-residential projects in the Central Business District and projects outside of Downtown totaling over $50 million dollars.

WE MOVE that the proposed staffing for the Economic Development Division and the Business Development Division of the Department of Community Development be assigned according to the jurisdictions outlined above.

WE MOVE that funding sources for the Economic Development Division and the Business Development Division of the Department of Community Development be divided according to the jurisdictions outlined above, i.e., Market Rate Housing Fund should be under the Department of Community Development since they direct housing efforts for the city.

Labor Contracts

WE MOVE that the Administration request that each labor union agree to re-open their respective contracts for re-negotiation of 2010 wages.

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Appendix C

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2009 Human Services Policy Funding

Human Services Policy Funding for the General Fund and Community Development Block Grant (CDBG) has not been approved for 2009. On January 10, 2008, Vice-Mayor Crowley and Councilmember Bortz announced the formation of the City of Cincinnati Human Services Commission. The Commission is a highly visible group of relevant stakeholders who were asked to lead and oversee the process of evaluating the City's current policies and procedures surrounding funding for and selection of human service delivery agencies. The Commission's goal was to provide a method for comprehensive social services planning and collaboration which will meet the growing needs of Cincinnati residents. The committee met monthly and in June 2008 recommended combining the Human Services Advisory Committee (HSAC) and the CDAB to form a committee that will review all recommended applications for Human Services funding, both from the general fund and CDBG funds. There would be two sets of criteria for the two funding streams, but the same committee would review and recommend who should be funded. The new committee was selected by the Mayor. In addition to City staff representing targeted departments, members recruited for the new, combined body include individuals from the following community sectors: Human Service and General Funders, Business and Community Executives, Service Providers, Community Development/Real Estate, Low Income Advocates, Housing Authorities, Small Business Advocates, Trades/Labor, Community Volunteers, Community Council/Neighborhoods Leadership, and Data Analysts.

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Appendix D

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Community Priority Requests

	Community/Request	Recommendation	Budget	2009	2010	Total	Department	Comment
Avondale								
1	Repair sidewalks along Forest and Erkenbrecher Ave. (safe walk trail)	Recommended	Operating	$10,000	$0	$10,000	Department of Transportation and Engineering	Request will be handled by the 2009 Operating Budget costing $10,000.
Bond Hill								
1	Code Enforcement. Top 16 blighted houses be addressed	Not Recommended	Capitl/Operating	$0	$0	$0	Community Development Department	Funding is not recommended due to limited resources.
2	Alley improvement project to prevent crimes (2 alleys) lighting, cleanup	Recommended	Operating	$5,000	$0	$5,000	Department of Transportation and Engineering	Request is covered in the existing street lighting Operating Budget with an investigation cost of $5,000.
3	Three Gateway signs: I-75 at Paddock & Seymour; Norwood Lateral at Reading Rd.; and Norwood Lateral at Paddock	Recommended	Capital	$20,000	$	$20,000	Department of Transportation and Engineering	Funding is recommended in the '09 Neighborhood Gateways project.
1	Installation of two solar power compacting garbage cans for the Ludlow Avenue business district.	Not Recommended	Capital	$0	$0	$0	Public Services Department/Department of Transportation and Engineering	Funding is not recommended due to limited resources.
2	Preparation & installation of gateway and signage: corner of Clifton and 301 Ludlow; Ludlow and Central Pkwy; N. & S, approach to Clifton	Recommended	Capital	$30,000	$0	$30,000	Department of Transportation and Engineering	Funding is recommended in the 2009/2010 Neighborhood Gateways project.
Corryville								
1	Repave Gerard St., between Oak and University	Recommended	Capital	Below	$0	Below	Department of Transportation and Engineering	Funding is recommended as combined project in the '09 Street Rehab. Program.
2	Repave Bellevue Ave. between Taft and Martin Luther King Dr.	Recommended	Capital	Below	$0	Below	Department of Transportation and Engineering	Funding is recommended as combined project in the '09 Street Rehab. Program.
3	Repave both Eden Ave. and Charlton @ intersection.	Recommended	Capital	$220,000	$0	$220,000	Department of Transportation and Engineering	Funding is recommended as combined project in the '09 Street Rehab. Program.
CUF Neighborhood								
1	WPA-era fallen wall repair. Missing pieces.	Completed 2008	Operating	$0	$0	$0	Parks Department/Department of Transportation and Engineering	Work completed in 2008.
Downtown								
1	Monitoring dumping in downtown alleys	Recommended *(no additional funding needed)*	Operating	$0	$0	$0	Police Department	Problem will be addressed through regular patrol activity.
East End								
1	Satchall park, lighting, trash cans (new), picnic tables. Fix chain link fence	Not Recommended	N/A	$0	$0	$0	Not Assigned	This is not city property.
2	Comprehensive study for cost/feasibility of Hazen Street Overlook project.	Not Recommended	Capital	$0	$0	$0	Department of Transportation and Engineering	Funding is not recommended due to limited resources.
3	Repave Bobb Alley Delta Ave. west to Schmidt Field.	Partially Recommended	Capital	$0	$50,000	$50,000	Department of Transportation and Engineering	DOTE will coordinate the pavement with Metropolitan Sewer Department using 2010 capital funding.
East Price Hill								
1	Study for upgrade/expansion of District 3 Police Station	Not Recommended	Capital	$0	$0	$0	Police Department	Funding for the feasibility study or capital project would be included in Facilities Management Capital Budget within Public Services budget. The Police Department has requested new facilities for districts 1,3 and 5.
2	Replacement of hillside retention wall (Elberon west of Mt. Hope)	Recommended with 2007 funding	Capital	$0	$0	$0	Department of Transportation and Engineering	$250,000 was included in the Wall Stab. & Landslide Correction '07 project.
3	Sidewalk repair (variety of locations)	Recommended	Capital	$0	$90,000	$90,000	Department of Transportation and Engineering	This request will be handled by the 2010 Operating Budget by issuing orders to abutting property owners.
4	Traffic engineering improvement at Grand and Lehman	Recommended with 2008 funding	Capital	$0	$0	$0	Department of Transportation and Engineering	$75,000 was included in the Traffic Signal Installation & Renovation '08 project.

Community Priority Requests

	Community/Request	Recommendation	Budget	2009	2010	Total	Department	Comment
5	Walking path lighting at Wilson Commons Park	Recommended	Capital	$0	$30,000	$30,000	Parks Department	Funding is recommended in the 2010 Park Infrastructure Rehabilitation capital improvement project.
6	Glenway Park Expansion (to west) coincide with building razing	Not Recommended	Capital	$0	$0	$0	Parks Department	Funding is not recommended due to limited resources.
7	Complete new neighborhood gateway (Mt. Hope & Elberon)	Recommended	Capital	$10,000	$0	$10,000	Department of Transportation and Engineering	Funding is recommended in the '09 Neighborhood Gateways project.
8	Study of Recreation Center (def. needs additional activity space)	Not Recommended	Capital	$0	$0	$0	Recreation Department	Funding is not recommended due to limited resources.
East Walnut Hills								
1	Continuation of funding to complete work at Owl's Nest Park	Recommended	Capital	Below	$0	Below	Parks Department	Funding is recommended in the 2009 Park Infrastructure Rehabilitation capital improvement project.
2	Paint lights on Victory Pkwy. from Lincoln Ave. to Eden Park	Not Recommended	Operating	$0	$0	$0	Department of Transportation and Engineering	Funding is not recommended in due to limited resources.
Evanston								
1	Phase 3, renovating Owl's Nest Park	Recommended	Capital	$400,000	$0	$400,000	Parks Department	Funding is recommended in the 2009 Park Infrastructure Rehabilitation capital improvement project.
2	Landscape, replace steps, install fence(6ft) for Recreation playground	Recommended	Capital	$3,200,000	$0	$3,200,000	Recreation Department	Evanston recreation area is included in the Aquatic Facilities Renovation capital project and Recreation Facilities Renovation capital project.
3	Renovate Evanston Park playfields	Recommended	Capital	$25,000	$75,000	$100,000	Recreation Department	Recreation Department is working on a plan for the Evanston Park area now and is working with Home Depot on donations for improvements to the area, which will also be funded from the Outdoor Facilities Renovation funds totaling $100,000 across 2009 and 2010.
Hartwell								
1	Street rehab and stormwater drainage at various locations	Recommended	Capital	$100,000	$475,000	$575,000	Department of Transportation and Engineering/Department of Sewers (Stormwater Management Utility)	Funding is recommended in the Hartwell Community Drainage Improvement project ($100,000 in both 2009 and 2010). Stormwater Management Utility is working with the Department of Transportation and Engineering on applying for state grant funding for the bulk of the project costs. Targeted streets are: Parkway Circle, Wildwood Ave., Monon Ave. Funding is also recommended in the 2010 Street Rehab. Program by the Department of Transportation and Engineering.
2	Retaining wall for Galbraith Rd. between Woodbine & Burns	Recommended	Capital	$125,000	$0	$125,000	Department of Transportation and Engineering	Funding is recommended in the '09 Wall Stabilization & Landslide Correction project.
3	Additional street lighting for Cruzon Ave. (one block west of Anthony Wayne) only one side	Partially Recommended	Operating	$5,000	$0	$5,000	Department of Transportation and Engineering	Request is covered in the existing street lighting Operating Budget with an investigation cost of $5,000.
4	Hartwell Neighborhood Planning Study	Recommended *(no additional funding needed)*	Capital	$0	$0	$0	Department of Planning and Buildings	Staff is currently working on this plan and expects to have it completed in 2009.
Hyde Park								
1	Landscaping on public right of way at Wasson and RR	Not Recommended	Captial	$0	$0	$0	Department of Transportation and Engineering	Maintenance issues have to be resolved before the request could qualify for the Neighborhood Gateways capital funding.
2	Benches, picnic tables and flowers/bushes at Madison Park	Not Recommended	Capital	$0	$0	$0	Parks Department	Funding is not recommended due to limited resources.
3	Water/debris problem Erie Ave. at cut through the hill from Delta	Recommended with 2008 funding	Operating	$0	$0	$0	Department of Sewers (Stormwater Management Utility)	Stormwater Management Utility Operating Budget. Will attempt in 2009.
Kennedy Heights								
1	Loan for the purchase of property at Kennedy and Montgomery	Not Recommended	Capital	$0	$0	$0	Community Development Department	Funding is not recommended in due to limited resources. This request may be appropriate for the competitive grant process for the CDBG Neighborhood Business District Improvement Program.

Community Priority Requests

	Community/Request	Recommendation	Budget	2009	2010	Total	Department	Comment
2	Rehab Northdale Place: repave street, sidewalk, lighting.	Recommended	Capital	$50,000	$1,500	$51,500	Department of Transportation and Engineering	Funding for street repaving will be considered in the 2010 Street Rehab. Program. The lighting request is covered in the existing street lighting Operating Budget with an investigation cost of $5,000. The sidewalk request will be handled by the 2010 Operating Budget by issuing orders to abutting property owners.
Linwood								
1	Wilmer Ave. streetscape & walking trail improvement	Not Recommended	Capital	$0	$0	$0	Recreation Department	Funding is not recommended due to limited resources.
2	Update baseball & soccer field, along with playground	Not Recommended	Capital	$0	$0	$0	Recreation Department	This land will remain a green space.
Madisonville								
1	Boundary analysis to prevent expropriation	Not Recommended	Capital	$0	$0	$0	Department of Planning and Buildings	Funding is not recommended in due to limited resources.
2	Integrated streetscape plan for business district	Not Recommended	Capital	$0	$0	$0	Department of Transportation and Engineering/Community Development Department	The request is not part of any existing plan for the community. Madisonville currently has $350,000 from the City in façade dollars that could be used to begin this effort.
3	Gateways as a theme (have 2, want 3 more)	Recommended	Capital	$12,000	$12,000	$24,000	Department of Transportation and Engineering	Funding is recommended in the 2009/2010 Neighborhood Gateways project.
Mt. Auburn								
1	Dual-use off-street covered parking at Jackson Park	Not Recommended	Capital	$0	$0	$0	Parks Department/Community Development Department	Funding is not recommended due to limited resources.
2	Walking/bike trails & tennis courts in Jackson Park	Not Recommended	Capital	$0	$0	$0	Parks Department/Recreation Department	Funding is not recommended due to limited resources.
3	Step repair and maintenance (3 sets of public stairways)	Recommended with 2008 funding	Capital	$0	$0	$0	Department of Transportation and Engineering	$7,000 was included in '08 Hillside Stairway Rehab Program.
Mt. Washington								
1	Install traffic calming medians at 3 sections of Beechmont Ave.	Not Recommended	Capital	$0	$0	$0	Department of Transportation and Engineering	This request does not qualify for Street Calming funding which is used for residential streets. Beechmont is a principal arterial and state route.
2	Phase 3 of Stanbery Park Master Plan	Not Recommended	Capital	$0	$0	$0	Parks Department	Phases 1 and 2 have been funded. Funding for Phase 3 is recommended to be deferred in the Capital Budget at this time.
3a	Upgrades to Mt. Washington Pool	Not Recommended	Capital	$0	$0	$0	Recreation Department	The Mt. Washington pool project is part of the pool plan and this work will be funded in 2012 based on the new funding.
3b	Purchase vacant Marathon, convert to park, business district gateway	Not Recommended	Capital	$0	$0	$0	Community Development Department	This project was submitted to the Neighborhood Business District Public Improvement Program. This project was not recommended for funding by the advisory council for this process.
North Avondale								
1	Change to NA Community Center for transition of bldg. new school	Recommended with 2008 funding	Capital	$0	$0	$0	Recreation Department	This project is in cooperation with the Board of Education and funds are being used from 2008 Recreation Facility funds.
2	**a)** Flooding curbs and repave on Leyman Drive	Not Recommended	Capital	$0	$0	$0	Department of Transportation and Engineering	The street was paved in 1992 and is in good condition.
2	**c)** Speed humps on Wess Park to prevent danger	Recommended with 2008 funding	Capital	$0	$0	$0	Department of Transportation and Engineering	$15,000 was included in '08 Street Calming Program. The citizens have been informed of the process to apply for speed humps.
3	Revisit and update the North Avondale Master Plan (1974)	Not Recommended	Capital	$0	$0	$0	Department of Planning and Buildings	Funding is not recommended due to limited resources.
Northside								
1	Increase signage for bicycles due to increase in biking	Recommended with 2007 funding	Capital	$0	$0	$0	Department of Transportation and Engineering	$15,000 was included in '07 Bicycle Transportation Program.
2	Dog park takes place of one of many vacant parking lots	Not Recommended	Capital	$0	$0	$0	Parks Department/Community Development Department	The land referenced in this request could not be located. Funding is not recommended due to limited resources.

Community Priority Requests

	Community/Request	Recommendation	Budget	2009	2010	Total	Department	Comment
3	Enhancement and expansion of gateway signage	Recommended	Capital	$12,000	$12,000	$24,000	Department of Transportation and Engineering	Funding is recommended in the 2009/2010 Neighborhood Gateways project.
Over-the-Rhine								
1	OTR Community Center and Findlay Park Project	Not Recommended	Capital	$0	$0	$0	Recreation Department/Parks Department	Funding is not recommended due to limited resources.
2	In-fill affordable home-ownership around Hub Vine/Clifton, Vine/Findlay	Not Recommended	Capital	$0	$0	$0	Community Development Department	This request is not recommended as part of the CPR process. The neighborhood would need to find a viable developer for the project. The developer could submit the project in the department's Housing Notice of Funds Availability (NOFA) process.
3	Save large empty buildings through various programs	Not Recommended	Capital	$0	$0	$0	Recreation Department/Community Development Department	The Department of Community Development is working closely with 3CDC to strategically save buildings. The department identifies funding for projects as they arise.
Pendleton								
1	Establish green space just north of current SCPA as a public park	Not Recommended	Captial	$0	$0	$0	Parks Department	Funding is not recommended due to limited resources.
2	Renovation and improvements to Recreation Department pocket park at 518-520 East 12th St.	Not Recommended	Capital	$0	$0	$0	Recreation Department	A new retaining wall has already been installed. Funding for other improvements is not recommended due to limited resources.
3	Intersection improvements at Pendleton and East 12th and 13th Streets	Partially Recommended	Operating	$2,000	$0	$2,000	Department of Transportation and Engineering/Economic Development Department	Partial funding of $2,000 to investigate the request is included in the existing Operating Budget of the Department of Transportation and Engineering. Streetscape improvements are implemented by the Community Development Department. The neighborhood should seek Neighborhood Business District Improvement Program funding and TIF funding for this project.
Pleasant Ridge								
1	Permeable concrete walking path at baseball diamonds	Not Recommended	Capital	$0	$0	$0	Recreation Department	Funding is not recommended due to limited resources.
2	Traffic study of business district for future development	Recommended	Capital	$7,500	$7,500	$15,000	Department of Transportation and Engineering	Funding is recommended in the 2009/2010 Neighborhood Transportation Strategies project.
Riverside								
1	Install concrete gutters along Hillside Ave.	Not Recommended	Captial/Operating	$0	$0	$0	Department of Sewers (Stormwater Management Utility)	Stormwater Management Utility will utilize both 2009 Capital and Operating funds to accomplish some of the work in 2009.
2	Improved storm water management on 3700 block of River Rd.	Recommended with 2008 funding	Operating	$0	$0	$0	Department of Sewers (Stormwater Management Utility)	This request will be handled by the existing 2008 Stormwater Management Utility Operating Budget.
3	Fix concrete base of road at Hillside and Henrietta Ave.	Recommended	Operating	$250,000	$0	$250,000	Department of Transportation and Engineering	Funding is recommended in the '09 Wall Stab.& Landslide Correction project.
Roselawn								
1	Resurface Summit Road.	Recommended	Capital	$285,000	$0	$285,000	Department of Transportation and Engineering	Partial funding is recommended in the '09 Street Rehab. Program.
2	Sidewalk on southwest corner of Reading and Summit is sunk in.	Partially Recommended	Operating	$500	$0	$500	Department of Transportation and Engineering	Request is covered in the existing Operating Budget costing $500. Orders will be issued to abutting property owners.
South Fairmount								
1	Remove areas of blighted vacant buildings (see CPR for addresses)	Not Recommended	Capital/CDBG	$0	$0	$0	Community Development Department	Funding is not recommended due to limited resources.
2	Construct weather walkways at St. Clair Heights Park Football Field	Recommended	Capital	$25,000	$0	$25,000	Recreation Department	This project will be funded out of the 2009 Outdoor Facility funds.
3	Remove areas of blighted vacant buildings (see CPR for addresses)	Not Recommended	Capital/CDBG	$0	$0	$0	Community Development Department	Funding is not recommended due to limited resources.
Walnut Hills								
1	Painting street sign, parking meter and light poles	Not Recommended	Operating	$0	$0	$0	Department of Transportation and Engineering	Funding is not recommended due to limited resources.

Community Priority Requests

	Community/Request	Recommendation	Budget	2009	2010	Total	Department	Comment
2	Phase 2 for Peebles Corner streetscape	Not Recommended	Capital	$0	$0	$0	Department of Transportation and Engineering/Community Development Department	This project is consistent with neighborhood plan. The neighborhood should seek Neighborhood Business District Improvement Program funding and TIF funding for this project.
West End								
1	More trash barrels, get the word out about them	Not Recommended	Capital	$0	$0	$0	Public Services Department	Community has been asked to provide a listing of installation locations and the Department will evaluate the request against existing criteria. Additional funding in the Trash Receptacles project is not required to implement this request.
2	More often/strategic street sweeping (highway garbage)	Recommended *(no additional funding needed)*	Operating	$0	$0	$0	Public Services Department	Community has been asked to provide a listing of locations for street sweeping and the Department will evaluate the request against existing criteria. Additional funding for street sweeping is not required to implement this request.
3	Monitoring to see who is dumping in our alleys.	Not Recommended	Operating	$0	$0	$0	Public Services Department	Funding is not recommended due to limited resources.
West Price Hill								
1	Accessibility to Dunham bike trail via path through adjacent property	Not Recommended	Capital	$0	$0	$0	Recreation Department	Funding is not recommended in due to limited resources.
2	Surveillance cameras on Glenway Ave.	Not Recommended	Operating	$0	$0	$0	Police Department	Funding is not recommended due to limited resources. The Cincinnati Police Department does not object to this project if other resources are identified.
Westwood								
1	Continue blight removal program, demolish housing	Not Recommended	Capital/CDBG	$0	$0	$0	Community Development Department	Funding is not recommended due to limited resources.
2	Bike trail connecting parks	Not Recommended	Capital	$0	$0	$0	Parks Department	Funding is not recommended due to limited resources.

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Appendix E

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City of Cincinnati Position Reductions

2009 Approved Budget Position Reductions

Fund	Agency Name	Agency	Sal. Div.	Job Class Name	Total Reduction	Reduction Filled	Reduction Vacant
Citizen Complaint Authority							
050	Citizen Complaint Authority	180	01	Clerk Typist 1	-1.0	-1.0	
					-1.0	-1.0	
ES: Parking Facilities							
102	Parking Facilities	248	01	Parking Attendant	-1.0		-1.0
102	Parking Facilities	248	0C	Assistant Supervisor Of Parking Services	-1.0		-1.0
					-2.0		-2.0
Fire							
050	Fire	224	00	Administrative Specialist	-1.0	-1.0	
					-1.0	-1.0	
Health							
050	Community Health Services	263	01	Clerk 2	-1.0		-1.0
050	Primary Health Care - Programs	264	01	Public Health Nurse 3	-4.0		-4.0
					-5.0		-5.0
Law							
050	Law	111	01	Clerk Typist 3	-1.0		-1.0
050	Law	111	07	Real Estate Specialist	-1.0		-1.0
					-2.0		-2.0
Parks							
050	Admin. & Program Services	203	03	Bricklayer	-1.0		-1.0
					-1.0		-1.0
Planning and Buildings							
050	City Planning	171	0C	Sr. Information Technology Coordinator	-1.0		-1.0
050	Licenses & Permits	172	01	Inspector 1	-1.0		-1.0
					-2.0		-2.0
Public Services							
050	Neighborhood Operations	253	01	Sanitation Helper	-3.0	-3.0	
050	Neighborhood Operations	253	01	Sanitation Specialist	-2.0	-1.0	-1.0
050	Neighborhood Operations	253	04	Municipal Worker	-12.0	-12.0	
050	Neighborhood Operations	253	01	Cleaner	-8.0	-4.0	-4.0
050	Public Services Director	251	01	Senior Computer Programmer Analyst	-1.0		-1.0
					-26.0	-20.0	-6.0
Water Works							
101	Distribution	304	01	Truck Driver	-3.0		-3.0
101	Distribution	304	01	Water Works Maintenance Worker	-1.0		-1.0
					-4.0		-4.0
	Grand Total				-44.0	-22.0	-22.0

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Appendix F

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GLOSSARY OF TERMS

ACCRUAL BASIS: Refers to the timing of the recognition (recording) of revenues and expenditures or expenses. Revenues are recognized in the period in which they are earned, and expenses are recognized in the period in which they are incurred in earning the revenue.

AGENCY: An organizational entity of the City of Cincinnati. Usually it relates to a Department of the City (such as the Department of Police, or Public Services, etc.). It may also relate to a subordinate division of a Department, such as an operating Division.

APPROPRIATION: Legislation by the City Council approving the budgets for individual funds. Appropriation ordinances authorize spending in the personnel services, non-personnel services, employee benefits, equipment accounts, debt service, and capital categories. Departments cannot spend more money than is approved in these categories. Appropriations can only be adjusted by passage of a subsequent ordinance by the City Council upon recommendation by the City Manager.

ASSET: Includes items that normally last more than one year and cost more than a predetermined dollar amount. The predetermined amount established for this City is $10,000. Items not meeting both criteria should be classified as operating expenditures.

BALANCED BUDGET: A budget that provides for a positive net carryover balance in the fund at the end of the fiscal year. See also Structurally Balanced Budget.

BASE BUDGET: See Continuation Services Budget.

BDS: See Budget Development System.

BIENNIAL BUDGET: A budget for a two-year period. The City of Cincinnati's biennial schedule was initiated in 1993. The biennial budget cycle is 2007/2008, 2009/2010, and so on.

BOND: A long-term promissory debt obligation issued in order to generate financing for the construction, rehabilitation, or upgrade of City assets. The sale of bonds is the primary method of financing a capital program.

BOND (CREDIT) RATING: The grading of a debt security with respect to the issuer's ability to meet interest and principal requirements in a timely manner. The three major rating services Fitch, Moody's, and Standard & Poor's use AAA as their highest rating and grade down through Bs and Cs. (D is used only by Fitch.) Debts rated AAA, AA, A, and BBB are considered investment-grade. Higher rated bonds provide lower returns, the price an investor pays for greater safety.

BUDGET DEVELOPMENT SYSTEM (BDS): An automated system used to prepare the biennial Operating Budget and related reports. This system is similar to the Capital Budget System (CBS) used to prepare the City's Capital Budget. It is supported by the Cincinnati Financial System (CFS).

CAPITAL BUDGET COMMITTEE: A committee chaired by Assistant City Managers, the Finance Director, Assistant Finance Director, and comprised of various department heads. This

committee meets with representatives from all City agencies, reviews analyses of Capital requests, and recommends a balanced Capital Budget to the City Manager.

CAPITAL INVESTMENT PROGRAM (CIP): The six-year plan for capital investment in Cincinnati's future through improving City streets, bridges, recreation facilities, parks, health facilities and buildings, and other capital assets, all of which enhance the delivery of services. It coordinates the financing and timing of improvements to maximize their value to the public.

CAPITAL PROJECT FUND: Account for receipt and disbursement of resources used to acquire major capital assets through purchase or construction. Generally requires long-term financing such as a new city hall or the construction of a bridge. A Capital Project Fund would not be used to purchase automobiles, furniture, and minor equipment.

CAPITAL OUTLAY: Expenditure category for the cost of equipment, vehicles and other fixed assets (major object code 7600 in the Cincinnati Financial System).

CARRYOVER BALANCE: The net balance in a fund at the end of the fiscal year due to prior year net balance, savings (when total expenditures and encumbrances are less than the appropriations), canceled encumbrances (when a contract is completed for less cost than the encumbered amount or not needed at all), or revenues in excess of estimates for that year.

CDBG: See Community Development Block Grant.

CHRIS: See Cincinnati Human Resources Information System

CINCINNATI FINANCIAL SYSTEM (CFS): An automated system to process financial transactions and prepare related reports. This system supports the Budget Development System (BDS).

CINCINNATI HUMAN RESOURCES INFORMATION SYSTEM (CHRIS): Cincinnati Human Resources Information System- A citywide Web-based application used to manage and control personnel information and to process the City's payroll.

CIP: See Capital Investment Program.

COMMUNITY DEVELOPMENT BLOCK GRANT (CDBG): The Federal grant which supports housing, economic development, health and human services, and planning and administration.

CONSOLIDATED PLAN: The U.S. Department of Housing and Urban Development requires the submission of a consolidated plan for the following Federal entitlement grant programs: Community Development Block Grant, HOME Investment Partnerships Program, Emergency Shelter Grants, and HOPWA. The plan also provides the framework for competitive grant applications for other housing and community development programs.

CONTINUATION SERVICES BUDGET: A budget in which the City provides nearly the same level of services which were provided in the previous year. Referred to as a base budget.

CONTRACT AGENCIES: The City contracts with some agencies to provide services, such as the Cincinnati Human Relations Commission (CHRC) and the Southwest Ohio Regional Transit Authority (SORTA). These entities are not City departments, nor do City employees operate them, but the services are paid for in part by City funds and grants received from the City.

DEBT: A debt is created when a creditor agrees to lend a sum of assets to a debtor. Repayment includes interest.

DEBT SERVICE: Scheduled payment of the interest and principal to bond holders which is necessary to retire bond indebtedness.

DEPARTMENT: A basic organizational unit of government which may be sub-divided into divisions, programs, and activities.

EARLY RETIRMENT INCENTIVE PLAN (ERIP): The City Manager's Early Retirement Incentive Program (ERIP) was offered in 2007 to employees with 28 years or more of service prior to January 1, 2008 and who are members of the Cincinnati Retirement System. The plan provided two years of service credit to employees who met the eligibility requirements. This program was developed due to budgetary constraints and the Administration's desire to provide more efficient and economical City operations and avoid the necessity of layoffs.

EBC: See Executive Budget Committee.

EFFECTIVENESS MEASURE: Effectiveness or outcome measures are designed to report the results and accomplishments (including quality) of services provided. Examples could include the percentage of lane miles in good condition, or the number of residents rating City parks and recreation facilities as good or excellent.

EFFICIENCY MEASURE: Indicators measures productivity. They are defined as indicators that measure the cost (whether in dollars or employee-hours) per unit of output or outcome. Indicates how well the organization is using its resources when compared to benchmarks. Examples could include the cost per million gallons of drinking water delivered to consumers, or the unit cost of each fire inspection.

ELECTRONIC GOVERNMENT: (E-Government) refers to a government that uses information and communication technology to provide and improve government services, transactions and interactions with citizens, businesses, and other arms of government.

EMERGENCY RESERVE ACCOUNT: Monies which are set aside within the General Fund to provide a reserve in case of a disaster or fiscal emergency.

EMERGENCY SHELTER GRANT (ESG): Federal funds to provide capital and operating support for emergency shelters and transitional housing for the homeless individuals and families.

EMPLOYEE BENEFITS: City-contributed costs for pension and other benefits for City employees. Other benefits include health care, unemployment compensation, vision and dental care, deferred compensation, and the Public Employees Assistance Program (PEAP).

ENCUMBRANCE: An amount of money committed for the payment of goods or services ordered but not yet received.

ENTERPRISE FUNDS: A type of restricted fund which is used to account for the expenditures and revenues of enterprise operations such as the City's Water Works Department and Parking Facilities Division. Enterprise funds are self-supporting from the sale of goods and services.

EQUIPMENT ACCOUNTS: Expenditure categories for "Motorized and Construction Equipment" (MCEA) and "Office and Technical Equipment" accounts (OTEA). MCEA is used for purchases of autos, trucks, backhoes, etc. OTEA is for desks, office partitions, calculators, etc.

ERIP: See Early Retirement Incentive Plan.

ESG: See Emergency Shelter Grant.

ESTIMATED ACTUAL: Represents final adjustments made to the current year resources and expenditures based on actual prior year carryover balances, actual prior year cancellations, revised revenue estimates, and actual adjustments to current year appropriations. These current year adjustments are usually made in the final quarter of the year with the most current information available to be used to help project resources and expenditures for future years.

ESTIMATED PERSONNEL COSTS: This term is used in the Capital Budget to represent the estimated amount of personnel expenses in a capital project that will be used to reimburse the Operating Budget. Examples of personnel expenses that are reimbursable include, but are not limited to capital project management, management of outside contractors, and liaison work with grant organizations.

EXCEPTION REQUEST: Programs and/or items which are not included in the base requested or recommended budget. These include new program proposals or extraordinary increases which could not be included in the budget target.

EXECUTIVE BUDGET COMMITTEE (EBC): The members of this committee are the City Manager, Assistant City Managers, the Director of Finance, Assistant Director of Finance, and the Manager of Budget and Evaluation. The EBC is the City Manager's administration team to develop budget and policy recommendations to the City Council.

EXPENDITURE: The cost for the personnel, materials, and equipment required for a department to function.

FINANCIAL STATEMENTS: Formal records of an entity's financial activities. Includes a balance sheet (Assets minus liabilities = fund balance), and a statement of revenues and expenditures, and a statement of cash flows.

FISCAL YEAR (FY): Cincinnati's fiscal year runs from January 1 through December 31.

FTE: See Full-Time Equivalent.

FULL-TIME EQUIVALENT (FTE): FTE is a measure of a position by its budgeted hours. For example, 1 FTE equals 2088 hours and .75 FTE equals 1566 hours.

FUND: A fiscal and accounting entity with a self-balancing set of accounts to record revenue and expenditures.

FUND ACCOUNTING: Accounting method of providing information on City receipts and disbursements in separate categories or "funds". Governments use fund accounting to segregate sources of revenue and the purposes for which they are to be used. For instance, Water Works Fund 101 only receives funds generated from water charges and only expends funds related to water system activities.

FUND BALANCE: A Budgetary Fund Balance is the difference between estimated revenues and Appropriations. It represents the anticipated change in fund balance as a result of the budget. A nonbudgetary fund balance is a residual account whose balance is the difference between the assets and liabilities of the organization. At the end of the fiscal year, revenues and expenditures are closed out to this account. The balance in the account is carried forward into the next budget year.

GAAP: See Generally Accepted Accounting Principles.

GASB: See Governmental Accounting Standards Board.

GENERALLY ACCEPTED ACCOUNTING PRINCIPLES (GAAP): Generally Accepted Accounting Principles - Include the measurement and disclosure principles that apply to financial statement reporting. They govern the recognition of transactions (that is, they specify when a transaction will be recorded and the amounts to be recorded) and dictate the numbers and other information that must be presented in financial statements.

GENERAL FUND: This fund accounts for the current assets, current liabilities, revenues, and expenditures that arise from general government operations. The main revenue sources of this fund are income and property taxes.

GENERAL OBLIGATION BOND - Debt that is secured by the "full faith and credit" of the governmental unit. The payment of principal and interest on the debt is called servicing the debt.

GFOA: See Government Finance Officers Association.

GOVERNMENTAL ACCOUNTING STANDARDS BOARD (GASB): The mission of the Governmental Accounting Standards Board is to establish and improve standards of state and local governmental accounting and financial reporting that will result in useful information for users of financial reports and guide and educate the public, including issuers, auditors, and users of those financial reports.

GOVERNMENT FINANCE OFFICERS ASSOCIATION (GFOA): The purpose of the Government Finance Officers Association is to enhance and promote the professional management of governments for the public benefit by identifying and developing financial policies and practices and promoting them through education, training and leadership.

GRANT: Represents contributions or gifts of cash or other assets that must be used or expended for specified purposes, activities, or facilities.

HOME: HOME Investment Partnerships Program. A Federal grant program to provide housing for low-income persons.

HOPWA: See Housing Opportunities for Persons With Aids.

HOUSING OPPORTUNITIES FOR PERSONS WITH AIDS (HOPWA): A Federal grant program to provide housing for persons with AIDS.

INDEPENDENT AUDIT: An examination of financial statements conducted by an outside CPA (one not employed by the firm being examined) according to generally accepted auditing standards (GAAS) for the purpose of expressing an opinion as to whether the statements are a fair presentation in accordance with generally accepted accounting principles (GAAP).

INFRASTRUCTURE: Long-lived assets such as highways, bridges, buildings, and public utilities. A primary funding source for infrastructure maintenance is provided by a tax of one tenth of one percent on earned income, which was approved by voters in 1988. It is legally mandated that collection of this additional tax is subject to the City spending 90% of a base amount within three years. The base amount is calculated by an established formula. This budget and expenditures requirement to continue the 0.1% income tax is referred to as the "infrastructure mandate."

INTERDEPARTMENTAL CHARGES: Accounts for the reimbursement of the cost of services provided to departments by other departments. For example, the Reproduction Services program might process an interdepartmental bill (I.D. bill) to charge the Recreation Department for printing a brochure.

INTERFUND TRANSFER: The reallocation of an existing appropriation within the fund based on renewing operational plans or need.

INTERNAL SERVICE FUNDS: A type of restricted fund used to finance and account for goods and services provided in-house by a City Department, such as the Fleet Services Fund.

MERIT INCREASE: An increase to an individual's base pay rate based on performance.

MILL/MILLAGE: A tax that an owner pays based on the value of real estate or personal property being taxed. The tax rate on property is expressed in mills per dollar of the property's assessed value.

MISSION: The Mission Statement of an organization is a short but complete description of the overall purpose and intentions of that organization. It states what is to be achieved, but not how this should be done.

MODIFIED ACCRUAL BASIS: Revenues are recognized either when they are received in cash (licenses, fines, and so on) or when collection of the amount can be reasonably estimated to be received in the near future (such as property taxes). Expenditures are recognized in the period in which goods or services are received or a liability is incurred.

NON-DEPARTMENTAL: Accounts for expenditures that do not relate to any one specific department or activity. Instead, they benefit the organization as a whole.

NON-PERSONNEL SERVICES: Operating expenditure category for non-salary related items, such as office supplies, office space rental, contracts, computer costs, gasoline, etc. (major object code series 7200-7300-7400 in the Cincinnati Financial System).

OPERATING BUDGET: The budget which encompasses day-to-day municipal activities. The Operating Budget includes employee salaries, supplies, and other non-personnel items related to current activities. The Operating Budget also includes debt service and overhead costs for these operations.

OPERATING BUDGET IMPACT: The anticipated personnel or non-personnel costs and/or savings in the Operating Budget that can be attributed to a capital investment.

OTHER RESTRICTED FUNDS: Category typically represents grants or single purpose funds which are restricted to meeting the operational requirements of grants and contributions.

PERFORMANCE MEASURE: A quantifiable measure to assess how well the organization carries out specific functions or processes.

PERFORMANCE-BASED PROGRAM BUDGETING: Is a system of planning, budgeting, and evaluation that emphasizes the relationship between money budgeted and results expected.

PERSONNEL SERVICES: Expenditure category for the cost of employee salaries and compensated absences such as vacations and sick leave (major object code 7100 in the Cincinnati Financial System).

POSITION VACANCY ALLOWANCE (PVA): An estimate of salaries that are not expected to be spent in a budgeted program due to employee retirements, terminations, and transfers to other City programs during the year. PVA is budgeted as a reduction from gross salaries.

PRINCIPAL RESTRICTED FUNDS: Category includes major governmental and proprietary funds established to account for the revenue generated by the funds and expenses incurred from the operations of the funds.

PRIOR YEAR ENCUMBRANCES: Obligations from previous fiscal years in the form of purchase orders, contracts, or salary commitments which are chargeable to an appropriation and for which a part of that annual appropriation has been reserved. They cease to be encumbrances when the obligations are paid or otherwise terminated.

PROGRAM: A group of similar activities, or a type of service, which is organized as a sub-unit of a department for planning and performance measurement purposes.

RESERVE FOR CONTINGENCIES: An appropriation which is set aside for unanticipated or potential expense items that cannot be deferred until the next budget cycle. This is an account routinely appropriated in the General Fund to enable the City Council to adjust the budget during the year without affecting other budgeted services.

RESOURCES: Total dollars available for budget purposes including revenues, fund transfers, and beginning fund balances.

RESTRICTED FUNDS: Funds restricted to a specific purpose, such as Parking, Lunken Airport, and Municipal Golf Funds.

REVENUE BOND - A revenue bond is a special type of municipal bond distinguished by its guarantee of repayment solely from revenues generated by a specified revenue-generating entity associated with the purpose of the bonds. Unlike general obligation bonds, only the revenues specified in the legal contract between the bond holder and bond issuer are required to be used for repayment of the principal and interest of the bonds.

REVENUES: The annual income or receipts of the City from taxes, charges, and investments.

SPECIAL ORGANIZATIONAL REPORTING AUTHORITIES: Agencies of the City which include its various Boards and Commissions, as well as contract agencies and county-wide departments.

SPECIAL REVENUE FUND: Used to account for the proceeds of revenue sources (other than expendable trusts, or those used for major capital projects) that must be spent for a particular purpose. These funds should be used only when required by law, charter, or other commitment. The main purpose of separating these types of activities from those of the General Fund is to maintain control over the collection and use of specific sources of revenue.

STAFFING LEVELS: Estimated number of FTE needed to perform the work at a stated level of service.

STEP INCREASE: Periodic within grade increases of an employee's basic pay by advancing from one step of the grade to the next higher step of that grade, after meeting requirements for length of service and satisfactory performance.

STRUCTURALLY BALANCED BUDGET: A budget that provides for annual total expenditures and encumbrances which are equal to or less than the annual revenue estimate for the fund. See also Balanced Budget.

TAXING AUTHORITY: A statutory authority given to a governmental body to levy and collect taxes for public purposes.

TRANSIT OCCUPANCY TAX: The City's 4% tax levied on all rents received by a hotel for lodging furnished to transient guests. Tax receipts are dedicated to financing the operating and maintenance costs of the City's Duke Energy Convention Center, and to help finance the expansion of the Duke Energy Convention Center.

TRUST FUND: A fund to account for assets in which the City acts in a trustee capacity or as an agent for other governmental units. The Metropolitan Sewer District (owned by the County but operated by the City) and Pension Trust are examples of trust funds.

UNAPPROPRIATED SURPLUS: The amount of money in a fund not appropriated by the City Council. The balance remains in the fund until the City Council approves spending by passing an appropriation ordinance.

USER CHARGES/FEES: The payment of a fee for direct receipt of a public service by the party benefiting from the service.

WORKING CAPITAL RESERVE: Monies which are set aside to provide a reserve in case of a disaster or fiscal emergency. The policy of the City Council is to maintain a balance in the Working Capital Reserve Fund between 5 and 8 percent of General Fund revenues in each year.

UNFUNDED ACTUARIAL ACCRUED LIABILITY: Results from a variety of factors, such as previous underfunding and benefit increases attributable to earlier years of service that have not yet been fully funded.

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City of Cincinnati
All Funds Biennial Budget

Approved 2009/2010 Biennial Budget
2009-2014 Capital Investment Program

Mayor
Mark Mallory

Members of City Council
Jeff Berding
Chris Bortz
Y. Laketa Cole
John Cranley
David Crowley (Vice Mayor)
Leslie Ghiz
Chris Monzel
Roxanne Qualls
Cecil Thomas

City Administration
Milton Dohoney, Jr., City Manager
Scott Stiles, Assistant City Manager
David Holmes, Assistant City Manager
Lea D. Eriksen, Budget Director
Joe Gray, Finance Director
Kathleen A. Creager, Assistant Finance Director

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GOVERNMENT FINANCE OFFICERS ASSOCIATION

Distinguished Budget Presentation Award

PRESENTED TO

City of Cincinnati
Ohio

For the Biennium Beginning

January 1, 2007

President

Executive Director

The Government Finance Officers Association of the United States and Canada (GFOA) presented an Award for the Distinguished Budget Presentation to the City of Cincinnati for its annual budget beginning January 1, 2007.

In order to receive this award, a governmental unit must publish a budget document that meets program criteria as a policy document, as an operations guide, as a financial plan and as a communications medium.

The award is valid for a period of one year only. We believe our current biennial budget continues to conform to program requirements, and we are submitting it to GFOA to determine its eligibility for another award.

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Holly H. Zistler, Senior Management Analyst
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Mary Moore, Administrative Specialist

Budget Acknowledgements to Finance Department staff and Agency Budget Coordinators.

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Pamela Sacherman, Supervising Accountant

Agency Budget Coordinators:

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Office of the City Manager	Chris Eilerman
	Frank Clark
Budget & Evaluation	Mary Moore
Citizens Complaint Authority	Michelle Bonner
Community Development	Peggy Roger
Duke Energy Convention Center	Alice Hoctor
Economic Development	Diane Powers
Office of Environmental Quality	Terri Howard
Office of the Finance Director	Julia Bradley
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Income Tax	Teresa Gilligan
Purchasing	Bobbi Hageman
Internal Audit	Mark Ashworth
Fire	Ronnise Handy/Waleia Jackson
Fleet Management	Joel Koopman
Health	Robert Schlanz/Jim Wimberg
Human Resources	Lisa Berning
Law	Kim Proffitt
Parking Facilities	Doug Smith
Parks	Marijane Klug
Planning & Buildings	Loretta Howard
Police	Ella Topham
Public Services	Holly Brady
	Robert Hall
	Kathy Lucas
	Brien Phillips
	Linda Riede
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Regional Computer Center	Gerry Torres
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The City of Cincinnati's Approved 2009/2010 Biennial Budget volumes are also available via the City of Cincinnati's web site – www.cincinnati-oh.gov. Copies have also been provided to the Cincinnati/Hamilton County Public Library's Main Branch.

APPROVED 2009/2010 BIENNIAL BUDGET
2009-2014 CAPITAL INVESTMENT PROGRAM
VOLUME 2

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City of Cincinnati

INTRODUCTION

This document includes the Approved 2009/2010 Capital Budget for the City of Cincinnati. The Capital Budget, which provides funding for improvements with a useful life of at least five years, includes General Capital projects, Restricted Funds Capital projects, and projects supported with Federal and State Capital Grant Matching Funds. This budget represents the first two years of a six-year Capital Investment Program.

Following this introductory section is the Executive Overview, which is followed by four summary reports: Projects by Program, Projects by Expenditure Category, and Projects by Neighborhood. The summary reports are followed by the Operating Budget Impact report, which provides a description of the Capital Budget's impact on the Operating Budget. An individual section for each departmental 2009-2014 Capital Improvement Program follows the Operating Budget Impact report.

Approved Capital Budget – Overview

(In $ Millions)

Approved All Funds Capital Budget Summary

	2008	2009	% Change 2008 to 2009	2010	% Change 2009 to 2010
General Capital	$ 65.2	$ 63.4	-2.8%	$ 63.5	0.1%
Restricted Funds Capital	208.1	294.2	41.4%	203.8	-30.7%
Federal/State Capital Matching Funds	5.2	44.4	752.4%	1.6	-96.3%
Total All Funds:	$ 278.6	$ 402.0	44.3%	$ 268.9	-33.1%

The All Funds Capital Budget totals $670.9 million: $402.0 for 2009 and $268.9 million for 2010. When compared to the 2008 All Funds Capital Budget, the 2009 budget increases by 44.3%. In 2010, the budget decreases by 33.1% when compared to 2009. The capital budgets will vary somewhat from year-to-year to reflect timing of projects and changes in resources.

For 2009, the $123.5 million net increase over the 2008 All Funds Capital Budget occurs primarily because of the following changes:

- An $86.1 million net increase in Restricted Funds Capital due to a $94.6 million increase in Metropolitan Sewer District projects and an $8.5 million decrease in Greater Cincinnati Water Works projects;

- A General Capital net decrease of $1.8 million due to a decrease of $3.1 million in the Property Tax Supported Bonds resource, an increase of $1.0 million in the City Income Tax resource, and a net increase of $0.3 million in other General Capital resources.

- A net increase in Federal and State Capital Grant Matching Funds of $39.2 million, which is primarily due to an increase of $36.0 million in Federal grant funds for the Waldvogel Viaduct Replacement project.

The budget decrease of $133.1 million in 2010 when compared to 2009 is due primarily to the following changes:

- An $90.4 million net decrease in Restricted Funds Capital due to a reduction of $98.8 million in Metropolitan Sewer District projects, an increase of $9.4 million in Greater Cincinnati Water Works projects, and a net decrease of $1.0 million in other restricted funds;

- A net increase of $0.1 million in General Capital resources; and

- A net decrease of $42.8 million in Federal and State Capital Grant Matching Funds. No grant funding is expected in 2010 for the Waldvogel Viaduct Replacement project.

GENERAL CAPITAL INVESTMENT HIGHLIGHTS

Resources

(In $ Millions)

GENERAL CAPITAL RESOURCES	2009	2010
Property Tax Supported Bonds	$ 21.9	$ 22.0
Southern Railway Note Proceeds	17.3	17.6
City Income Tax	13.3	13.1
Income Tax Supported Debt	10.0	10.0
Reprogramming	0.6	0.5
Blue Ash Airport Sale Proceeds	0.3	0.3
Total Resources:	**$ 63.4**	**$ 63.5**

The 2009/2010 General Capital Budget is balanced to estimated resources. For 2009, the estimated General Capital Budget resources total $63.4 million, while the estimated resources for 2010 total $63.5 million. General Capital resources include Property Tax Supported Bonds ($21.9 million in 2009 and $22.0 million in 2010), Southern Railway Note Proceeds (2009 - $17.3 million; 2010 - $17.6 million), the City Income Tax that is not used to support Income Tax Supported Debt (2009 - $13.3 million; 2010 - $13.1

million), Income Tax Supported Debt ($10.0 million in 2009 and 2010), Reprogramming Resources (2009 - $0.6 million; 2010 - $0.5 million), and Blue Ash Airport Sale Proceeds ($0.3 million in 2009 and 2010).

Expenditures

The following is a list of expenditure highlights in the General Capital Budget.

1. **$35.6 Million for Street Rehabilitation and Street Improvement Projects** – The General Capital Budget for rehabilitation and improvement of existing streets and roads totals $17.6 million in 2009 and $18.0 million in 2010. This includes $11.9 million and $11.0 million for the Street Rehabilitation Program in 2009 and 2010, respectively. Over the six-year plan, $109.7 million is included for street rehabilitation and street improvements, which includes $82.3 million for the Street Rehabilitation Program.

   Major street reconstruction projects, in addition to Street Rehabilitation, total $5.7 million in 2009 and $7.0 million in 2010. The Waldvogel Viaduct Replacement project is funded in the amount of $4.0 million over the biennium. This viaduct connects the Sixth Street Expressway to River Road and Warsaw and Elberon Avenues in Lower Price Hill. Other major projects include $3.0 million for the Street Improvements project; $1.2 million for the Spot Infrastructure Replacement project; $873,000 for the Curb Ramps-Street Rehabilitation project; $750,000 for the Colerain Avenue Virginia to Leeper Improvements project; and $640,000 for the Second and Third Street Improvement project.

   In addition to the Street Rehabilitation and Street Improvement projects, $5.4 million is included for annual infrastructure projects that are not related to streets and buildings. This includes the following projects: $2.4 million for the Bridge Rehabilitation Program; $1.5 million for the Wall Stabilization and Landslide Correction Program; $1.1 million for the Sidewalk Repair Program; and $450,000 for the Hillside Stairway Rehabilitation Program.

   The All Funds Biennial Capital Budget also includes $44.4 million in 2009 and $1.6 million in 2010 from State and Federal transportation matching funds. The City expects to receive $36.0 million in Federal grant funding for the Waldvogel Viaduct Replacement project in 2009. Other matching fund projects include improvements to Harrison Avenue and Spring Grove Avenue.

2. **$28.1 Million to Renovate/Replace City Facilities** – A total of $13.5 million in 2009 and $14.6 million in 2010 is included for renovation or replacement of existing City-owned facilities. The biennial budget includes $11.1 million for renovation of Recreation facilities, $6.3 million to renovate Park facilities, and $339,500 for Health facilities. Upgrades to other City-owned facilities are included at a funding level of $6.7 million over the biennium.

Renovation of Recreation facilities includes an additional $3.5 million over the biennium and an additional $13.5 million over the six-year plan, to support pool improvements and the Aquatics Facilities Renovation project. The City's pools are old and starting to fail and the Cincinnati Recreation Commission developed an Aquatic Facilities Plan that addresses the capital needs of the facilities. The Plan includes converting certain pools to spraygrounds, which is expected to generate Operating Budget savings because they require minimal staff support. Neighborhood pools would be renovated and expanded, and the Operating Budget savings would be used to support the larger pools.

The approved funding for facility renovation includes $1.4 million over the biennium for improvements to facilities that are owned by the City but operated and maintained by private non-for-profit organizations. This funding includes $1.2 million for the Community Facility Improvements project, which supports improvements to the Art Museum, the Museum Center, and Music Hall. It also includes $200,000 for the Findlay Market Improvements project.

The General Capital Budget includes $1.7 million in 2009 and $1.9 million in 2010 for the Replacement Facilities project. This funding is expected to support the construction of a new fire station in Pleasant Ridge. Over the six-year plan, $13.8 million is included for the replacement of existing facilities.

It should be noted that the total estimated capital improvements "need" for City-owned facilities for 2009-2014 totals $175.0 million, while the planned allocation amount for improvements to City facilities is $87.1 million, generating a shortfall of more than $87.9 million. In just the biennium, the total "need" is $61.3 million, the approved budget includes $26.7 million, and the estimated shortfall for capital improvements to City facilities is $34.6 million. Facilities that are owned by the City but operated and maintained by private not-for-profit organizations are not included in the "need" calculation or the planned allocation.

3. **$16.9 Million for Equipment** – The General Capital Budget includes $7.0 million and $9.9 million for equipment in 2009 and 2010, respectively. This includes $11.1 million to replace automotive equipment in agencies supported by the General Fund and $2.4 million for the Self-Contained Breathing Apparatuses project. This project will provide funding to replace all breathing equipment for firefighters responding to fires and hazardous material incidents. In 2010, $1.3 million is included for the 800 MHz Radios project. Various other projects totaling $2.1 million are included for equipment over the biennium. A total of $44.2 million is included over the six-year plan for equipment.

4. **$7.7 Million for Economic Development** – Economic development initiatives in the General Capital Budget total $4.1 million in 2009 and $3.5 million in 2010. The Neighborhood Business District Public Improvements project is included for $2.0 million over the biennium. This project will support the design and construction of

streetscape and infrastructure improvements in the City's neighborhood business districts. Also, $694,800 will support the Community Development Focus District project, which will provide funding in neighborhoods that are identified as Strategic Investment Areas in the City's Consolidated Plan. In addition, $500,000 is included for the 3CDC Development Projects account, which will support the Cincinnati Center City Development Corporation in pursuing development projects in the Downtown/Over-the-Rhine area. The Comprehensive Plan for Cincinnati is also included for $500,000, which will support the development of long-term policies and guidelines for development and redevelopment in the City. Various other projects totaling $4.0 million are included for economic development in 2009 and 2010. Over the six-year plan, $23.7 million is included for economic development initiatives.

5. **$7.4 Million for Market Rate Housing Development Projects** – The budget for developing market rate housing throughout the City totals $3.5 million in 2009 and $3.9 million in 2010. Over the six-year plan, the budget totals $22.0 million for this initiative. These funds will be used for construction, site improvements, and infrastructure development at residential construction locations. In 2009, it is anticipated that a portion of the Special Housing Permanent Improvement Fund (SHPIF) resources will be used to make the final Huntington Meadows settlement payment of $1.2 million. SHPIF resources are expected to decrease in 2010 and beyond due to the expiration of Westin/Star tax increment financing payments. The following table illustrates the total funding for market rate housing.

(In $ Millions)

MARKET RATE HOUSING	2009	2010	Six-Year Plan
Neighborhood Market Rate Housing	$ 0.7	$ 0.8	$ 5.3
Strategic Housing Initiatives Program	0.5	0.8	5.5
Downtown Housing Development	0.9	1.0	4.6
Citirama	-	0.7	2.3
Special Housing Permanent Improv. Fund	1.4	0.6	4.3
TOTAL:	$ 3.5	$ 3.9	$ 22.0

6. **$7.0 Million for the Cincinnati Riverfront Park** – The 2009/2010 General Capital Budget includes $7.0 million for the Cincinnati Riverfront Park and another $4.0 million is included in 2011. Ground was broken on this project in September 2008 and the total cost is estimated to be $120.0 million. The City's total contribution to this project will be $21.0 million and, to date, $10.0 million has been allocated. This allocation, along with $11.0 million over the next three years is expected to satisfy the City's portion of the construction costs for the new park.

7. **$6.4 Million for Information Technology Initiatives and Upgrades** – To continue to support new information technology and upgrades to existing systems, the General Capital Budget includes $5.3 million in 2009 and $1.1 million in 2010 for information technology initiatives. This amount includes $2.4 million for the

Computer Aided Dispatch Replacement project, which will replace communication equipment that receives, dispatches, and tracks emergency calls received for both Police and Fire response. This budget also includes $1.1 million for the Cincinnati Human Resource Information System (CHRIS) Upgrade project, which will provide improvements such as tax updates that are needed for payroll processing, both bi-weekly and annually. Also, $518,900 is included for the Communications Master Plan project, which will support the development of a multi-year strategy for upgrading the City's communications resources including voice, data, and video. The Electronic Government project is funded in the amount of $472,000 to enhance services provided via the Internet for City employees and citizens. Various other projects totaling $1.9 million are included for information technology improvements over the biennium. Over the six-year plan, $11.1 million is included for information technology projects.

RESTRICTED/SPECIAL REVENUE/MATCHING FUND HIGHLIGHTS

1. **Metropolitan Sewer District (MSD) Global Consent Decree: $373.7 Million** – The Capital Budget for MSD is $236.2 million in 2009 and $137.4 million in 2010. The Wet Weather Improvement Program (WWIP) alone accounts for more than 60% of this budget over the biennium: in 2009 the WWIP totals $165.8 million and $63.5 million in 2010. This program will implement sewer improvements as required by the Global Consent Decree, Clean Water Act regulations, and state and federal mandates.

2. **Greater Cincinnati Water Works Capital Improvements: $116.0 Million –** Capital Improvements for Water Works totals $53.3 million in 2009 and $62.7 million in 2010. Over the biennium, a total of $35.0 million is included for the replacement of water mains and $12.7 million is included to replace water mains in conjunction with street improvement projects made by other jurisdictions. The biennial budget also includes $5.1 million for information technology projects.

3. **Stormwater Management Improvements: $3.1 Million** – The Stormwater Management Utility Capital Budget includes $1.9 million in 2009 and $1.2 million in 2010. An amount of $1.5 million will be needed for facility repairs at the Barrier Dam over the biennium; however, $1.2 million will be debt financed for a term of ten years.

4. **Lunken Airport Improvements: $1.1 Million** – Funding for improvements at Lunken Airport totals $520,100 in 2009 and $535,700 in 2010. In both years of the biennium, funding is for infrastructure improvements, facility improvements, noise monitoring and abatement, and Federal Aviation Administration (FAA)/Ohio Department of Transportation (ODOT) local match funding.

5. **Improvements for Parking Facilities: $830,000 –** The 2009 Capital Budget for improvements to City parking facilities totals $380,000. This includes $330,000 for structural maintenance and repairs and $50,000 for the Gateway Garage Capital Improvements project to comply with the City's agreement with the Kroger Company (Ord. #300-2003), requiring an annual allocation of $50,000 for improvements to the garage. In 2010, the Capital Budget totals $450,000 with $200,000 for structural maintenance and repairs, $200,000 for the revenue control enhancements, and $50,000 for the Gateway Garage Capital Improvements project.

6. **Convention Center Improvements: $766,800** – Funding for improvements to the newly renovated and expanded Duke Energy Center totals $230,000 in 2009 and $536,800 in 2010. In 2009, the Furniture, Fixtures, and Equipment project and the Capital Maintenance project are included for $167,000 and $63,000, respectively. In 2010, the Furniture, Fixtures, and Equipment project is included for $60,000 and the Building Equipment project is included for $476,800. This project will provide funding to replace or repair major equipment at the convention center such as air handlers and escalators.

7. **Special Revenue Capital: $2.0 Million** - The Capital Budget for the Special Housing Permanent Improvement Fund (SHPIF) is $1.4 million in 2009 and $0.6 million in 2010. This fund is supported with tax increment payments which are used to assist with the development of market rate housing. In 2009, it is anticipated that $1.2 million in SHPIF resources will be used to make the final Huntington Meadows settlement payment. In 2010, SHPIF resources will be significantly reduced because the Westin/Star tax increment financing payments will expire at the end of 2009.

8. **Federal and State Capital Grant Matching Funds: $46.0 Million** - The City receives Federal and State matching funds to improve the City's roads and bridges. Additionally, funds are received annually from the Federal Aviation Administration (FAA) for improvements to Lunken Airport and Blue Ash Airport. Projected Federal and State Capital Matching Funds total $44.4 and $1.6 million in 2009 and 2010, respectively. In 2009 the City will receive $36.0 million in federal grant funding for the Waldvogel Viaduct Replacement project. Grant funding will also be received in 2009 for improvements to Harrison Avenue and Spring Grove Avenue.

CITY COUNCIL BUDGET POLICY PRIORITIES

The City Council Budget Policy Priorities adopted on June 25, 2008 included several items related to the 2009/2010 Capital Budget. Each Capital Budget policy item is listed below, along with the item's disposition in the Approved 2009/2010 Capital Budget.

1. *Contract with 3CDC to manage the development of the 5th & Race site to maximize all possible development opportunities for this site in our Central Business District and to leverage current and future investments in neighborhood properties.*

Disposition: On August 6, 2008, the City Council approved a motion (Doc. #200800971) directing the Administration to execute an agreement with the Cincinnati Center City Development Corporation (3CDC) to serve as the City's development manager for the 5th and Race site. The motion also directed the Administration to take no further action until the contract with 3CDC is completed and to turn over all work to date and all draft Request for Qualifications to 3CDC. On October 22, 2008, the City Council approved a Development Manager Agreement, which had been approved by 3CDC. In addition, on November 5, 2008 City Council approved a City Funding Agreement for 3CDC in the amount of $300,000 for pre-development work on the site.

2. *Working with the County Administration, bring forward a ten-year plan to build the four decks over Fort Washington Way so that the new green space will be brought on-line simultaneous to The Banks development.*

   Disposition: The City's Banks Team, which is comprised of representatives from the City Manager's Office, the Economic Development Division, and the Department of Transportation and Engineering, will work with the Hamilton County Administration to develop an implementation plan to build the four decks over Fort Washington Way. The plan will identify resources and potential funding partners to build the decks. The Banks Team will attempt to develop the plan, in coordination with the Hamilton County Administration, using existing resources.

3. *Support the work of the Department of Transportation and Engineering to bring the Riverfront Bike Trail online as quickly as possible, starting first with the Kellogg Bridge expansion to connect the Loveland Bike Trail to downtown, and complete the City-wide bike plan that takes into account a variety of options for bicycle travel including bike lanes, widened curb lanes, and bike paths as appropriate, while identifying elements and locations for biking support facilities.*

   Disposition: The Approved 2009/2010 Capital Budget for the Department of Transportation and Engineering includes funding for the Ohio River Trail project ($200,000 in 2009 and $100,000 in 2010). This project will support the bike trail section from Wilmer to Carrel. The department anticipates working with the Hamilton County Parks District, Anderson Township, Hamilton County Engineers Office, OKI, and ODOT, to help complete the connection from the Lunken loop to the Little Miami Scenic Trail. A section of the trail from Lunken to Magrish Park over the Kellogg Avenue Bridge will also be completed.

   The Capital Budget for the Department of Transportation and Engineering includes two additional projects to support improvements for bike travel. The Bicycle Transportation Program project is funded in the amount of $380,000 over the biennium, which will enhance and improve bicycle and pedestrian transportation throughout the City. The Citywide Bicycle Plan Update project, which will develop a

regional bicycle system that is integrated with other transportation systems, is funded in the amount of $200,000 over the biennium.

4. *Support development of the Glencoe Hotel and Condominium Project with funding from the following sources: 1) $300,000 from the Mt. Auburn Place Condos Project in 2008, with the Mt. Auburn Place Condos Project being repaid in 2009 using Blue Ash Airport Fund as the source; and 2) $5.1 million of the Blue Ash Airport Fund in 2009.*

   Disposition: On October 1, 2008, the City Council approved Ordinance No. 329-2008, which transferred $300,000 from the "Neighborhood Market Rate Housing '07" capital project account to a new capital project account titled "Glencoe Hotel and Condominiums." These resources will be used to provide funding for public improvements related to the Glencoe Hotel and Condominiums project in Mt. Auburn.

   Additional support for the Glencoe Hotel and Condominium project utilizing Blue Ash Airport sale proceeds is not included in the 2009/2010 Approved Capital Budget. These resources will be used to support the following initiatives: 1) approximately $200,000 will be needed in 2008 to develop a lead remediation plan at the airport and for expenses associated with the sale of the property; 2) in 2009 approximately $1.3 million will be needed to implement the lead remediation plan; 3) in 2009 approximately $660,000 may be needed for airport reconfiguration costs; 4) $250,000 will be utilized in both 2009 and 2010 (total: $500,000) to support the Comprehensive Plan for Cincinnati capital project; and 5) $11 million will be used to construct the City's new Streetcar System. Resources for the Streetcar System will be debt financed for approximately 10 years; therefore, proceeds from the sale will primarily be used to pay the debt service for 10 years.

5. *Develop a Comprehensive Plan, funded with proceeds from the Blue Ash Airport sale, that provides long-term guidance for physical development of the city and its neighborhoods, including: 1) incorporation of implementation mechanisms such as Form-Based Codes, Regulating Plans, and Transportation Corridor Plans; and 2) integration of approved neighborhood plans, GO Cincinnati, and Great Streets/Complete Streets policies as described in Attachment A.*

   Disposition: The Approved 2009/2010 Capital Budget for the Department of Planning and Buildings includes $250,000 in both 2009 and 2010 for the Comprehensive Plan for Cincinnati project. Funding for this project will come from the proceeds from the sale of the Blue Ash Airport. The project will develop official long range policies to guide development and redevelopment in the City for the next 20 years. The plan will also address capital improvement needs over the same time period. The Department of Planning and Buildings' Approved Capital Budget also includes $250,000 for 2009 for a Planning Studies project, which will facilitate the Form-Based Codes and other plans which guide Capital investment.

In addition, funding in the Department of Planning and Buildings includes $200,000 in 2010 for the Innovative Transportation Strategies project. This project will support the development, implementation, and evaluation of innovative transportation and infrastructure improvements, including "green streets," "great streets/complete streets," and contextually sensitive design solutions.

6. *Maintain the current level of funding for the Street Calming program.*

   Disposition: The Approved 2009/2010 Capital Budget continues to provide funding for the Street Calming Program ($100,000 in 2009 and $400,000 in 2010). This funding will allow the Department of Transportation and Engineering to modify existing streets to reduce vehicular speed.

7. *We further move that the budget provide adequate resources to the Office of Environmental Quality and to other City Department budgets as needed for implementation of Cincinnati's … Scenic View Study Recommendations.*

   Disposition: On June 18, 2008, the City Administration submitted a report to the City Council (Doc. #200800756) which provided a review of the Scenic View Study and offered recommendations related to the study's protection options. The Department of Community Development received $100,000 in Operating Budget resources in 2008 to be used to implement portions of the Scenic View Study recommendations. These resources are expected to be used for the following Scenic View Study initiatives: Scenic Public View Tour; Columbia Parkway-River Road/East Price Hill GIS Modeling/Mapping for a potential zoning overlay; Consultant Services/City Staff Services for development of public view protection overlay districts; and Consultant Services/City Staff Services for development of public view overlook improvements and enhancements.

SMALE INFRASTRUCTURE APPROPRIATION REQUIREMENTS MET

In 1988, the voters of the City of Cincinnati approved a 0.1% increase to the municipal income tax on earned income to provide funding for costs related to the construction, operation, and maintenance of the City's infrastructure. Mr. John Smale, Chief Executive Officer of the Procter and Gamble Company in 1986, served as chairman of an independent commission that recommended infrastructure improvements and the tax increase.

As part of the ballot initiative that created the tax-supported revenue stream to support the City's infrastructure, the City is to maintain a base appropriation amount for infrastructure. The base amount is adjusted annually to reflect inflationary increases. The estimated base amount is $64.7 million in 2009.

The 2009/2010 General Capital Budget includes $37.3 million in 2009, $39.0 million in 2010, and $241.1 million over the six-year plan for the renovation and/or replacement of existing City infrastructure assets. The Biennial Capital Budget amounts, combined with Operating Budget infrastructure maintenance commitments of approximately $32.1 million in

both 2009 and 2010, provide the City with sufficient coverage to meet the legal spending requirements needed to maintain the 0.1% portion of the income tax dedicated to infrastructure.

The following is a list of General Capital Budget expenditure highlights for Smale Infrastructure projects:

(In $ Millions)

SMALE INFRASTRUCTURE PROJECTS	Biennial	Six-Year
Neighborhood Street Rehabilitation	$23.0	$82.3
City Facility Renovations/Replacements	$28.1	$91.1
Street and Road Improvements	$12.6	$27.5
Annual Infrastructure Programs	$5.4	$18.7
Miscellaneous Smale Programs	$7.2	$21.5
TOTAL:	$76.3	$241.1

CONCLUSION

The City of Cincinnati's 2009/2010 Capital Budget represents many months of careful review and analysis of the City's ever growing infrastructure demands and the limited resources available to address those needs. In the General Capital Budget, which primarily supports infrastructure improvements for City departments supported with General Fund resources, we have been efficacious in allocating resources to maintain the City's assets, invest in neighborhoods and economic development initiatives while also providing adequate coverage to meet the legal spending requirements to maintain the 0.1% portion of the income tax dedicated to infrastructure. The unfortunate reality, however, is that limited resources are not sufficient to meet the needs of our aging infrastructure. Spending for facility improvements, for example, is far below the amount needed to adequately maintain City-owned buildings. Deferral of badly needed investments for capital improvements results in the deterioration of our physical assets, which frequently increases the maintenance costs of those assets in the Operating Budget.

Exhibit 1

2009/2010
All Funds Capital Budget Summary

Capital Budget	Approved 2008	Approved 2009	Approved 2010
General Capital	**$65,245,000**	**$63,408,400**	**$63,486,000**
Enterprise Capital			
Cable Communications	0	100,000	150,000
Convention Center	569,800	230,000	536,800
General Aviation	505,000	520,100	535,700
Income Tax Transit	100,000	100,000	100,000
Metropolitan Sewer District	141,648,200	236,229,500	137,442,100
Parking System Facilities	700,000	380,000	450,000
Stormwater Management Utility	1,517,400	1,875,000	1,250,000
Telecommunications Services	30,000	80,000	30,000
Water Works	61,853,000	53,324,000	62,720,000
Total Enterprise Funds	**$206,923,400**	**$292,838,600**	**$203,214,600**
Special Revenue Funds Capital			
Special Housing Permanent Improvement Fund	**$1,225,000**	**$1,389,900**	**$577,000**
Matching Capital Funds			
State-Federal-County Roads & Bridges	$4,560,000	$44,255,000	$1,494,560
Federal Aviation Administration	650,000	150,000	150,000
Total Matching Funds	**$5,210,000**	**$44,405,000**	**$1,644,560**
Total All Funds Capital Budget	**$278,603,400**	**$402,041,900**	**$268,922,160**

EXECUTIVE OVERVIEW

I. INTRODUCTION

A capital improvement or capital project is defined as the purchase or improvement of a City asset, including construction or rehabilitation which provides an asset for the City's use or, in the case of an existing asset, increases the value of the public asset or extends its useful life. Capital improvements are made to improve the value of City assets, and are relatively large expenditure items compared with operating budget items. The City Council may also designate a capital improvement through its authority to establish public policy and identify a public purpose when making capital improvement expenditures. A capital improvement is expected to have a useful life of at least five years, compared to operating budget items which are consumed in the daily delivery of City services.

The nature of a capital improvement lends itself to long-term planning and a combination of financing mechanisms. In Cincinnati, General Capital improvements are primarily funded by property tax-supported bond proceeds, earmarked income tax receipts, and Southern Railway note proceeds. The necessary lead time involved in engineering a project, acquiring and clearing sites, or in securing State or Federal funds may require the funding of project phases over several years. Enterprise and Special Revenue capital projects are generally funded by user fees to operate and maintain facilities, such as the Water Works system.

A six-year Capital Investment Program (CIP) is a plan for capital investment in Cincinnati's future through improving City streets, bridges, recreation facilities, parks, health facilities, and buildings, all of which enhance the delivery of services and the quality of life in Cincinnati. The 2009-2014 CIP coordinates the financing and timing of improvements to maximize the value to the public.

This Capital Budget process began with City departments making requests for capital projects. These requests include ongoing projects, improvements to existing assets, previously funded phased projects, and new projects. All department capital project requests were reviewed by the Capital Committee, which is a peer group of department directors chaired by an Assistant City Manager and the Finance Director. The City Manager reviewed the recommendations of the Capital Committee and, in turn, developed the Capital Budget recommendations, which were then submitted to the Mayor on November 18, 2008. After reviewing and commenting on the City Manager's recommended Capital Budget, the Mayor presented his Capital budget to the City Council. Public comment regarding the Mayor's recommended Capital Budget was solicited during public hearings held on December 3, 8, and 16, 2008. The City Council approved the 2009/2010 Biennial Capital Budget on January 7, 2009.

In addition to other review considerations, the Capital Committee used the criteria listed below in developing the Capital Budget. The criteria in descending priority sequence are as follows:

1. Hazard Elimination:	to eliminate or reduce definite and immediate health and safety hazards;
2. Legal Mandates:	to comply with a court order or other specific legal directive (consent decree, etc.);
3. Regulatory Compliance:	self-initiated improvement in compliance with a Federal, State, or local rule or regulation affecting capital assets;
4. Project Completion:	to finish phased projects with related and already committed or expended funding;
5. Prevent Failure:	to systematically, and according to schedule, improve assets which if not periodically improved would fail;
6. Extend Useful Life:	to improve an asset by making a capital investment to increase the asset's service life;
7. Cost-Benefit Justified:	to make a capital investment which is supported by benefits equal to or greater than the cost of investment (e.g., benefits may be in jobs, revenue, cost savings, matching funds, etc.);
8. Service Betterment:	to accommodate growth in service demand, or to otherwise increase the quality of service provided by the capital asset.

EXHIBIT 2

2009-2014 GENERAL CAPITAL INVESTMENT PROGRAM

General Capital	2008	2009	2010	2011	2012	2013	2014	2009-2014 Total
PROGRAM RESOURCES								
City Income Tax	$12,295,000	$13,303,000	$13,090,000	$12,760,000	$12,430,000	$12,680,000	$13,100,000	$77,363,000
Property Tax Supported Bonds	$25,000,000	$21,925,000	$22,000,000	$22,000,000	$22,000,000	$22,000,000	$22,000,000	$131,925,000
Southern Railway Note Procee	$17,250,000	$17,300,000	$17,646,000	$17,998,900	$18,359,000	$18,726,000	$19,100,600	$109,130,500
Income Tax Supported Debt	$10,000,000	$10,000,000	$10,000,000	$7,000,000	$7,000,000	$7,000,000	$7,000,000	$48,000,000
Reprogramming	$700,000	$630,400	$500,000	$500,000	$500,000	$500,000	$500,000	$3,130,400
Blue Ash Airport Sale Proceeds	$0	$250,000	$250,000	$0	$0	$0	$0	$500,000
TOTAL RESOURCES:	**$65,245,000**	**$63,408,400**	**$63,486,000**	**$60,258,900**	**$60,289,000**	**$60,906,000**	**$61,700,600**	**$370,048,900**
PROGRAM EXPENSE								
Debt Service Payments	$1,000,000	$1,000,000	$1,000,000	$1,000,000	$1,000,000	$1,000,000	$1,000,000	$6,000,000
Economic Development	$6,349,800	$4,130,700	$3,533,200	$3,883,500	$3,846,200	$4,143,900	$4,187,800	$23,725,300
Environment	$165,000	$336,000	$190,000	$177,900	$183,400	$174,700	$169,400	$1,231,400
Equipment	$8,047,700	$12,289,500	$10,978,200	$7,789,800	$8,327,600	$7,888,200	$7,988,300	$55,261,600
Housing & Neigh. Dev.	$3,479,000	$2,713,400	$3,562,000	$2,989,700	$3,560,500	$3,433,900	$3,501,300	$19,760,800
Infrastructure (Smale)	$39,145,500	$37,260,700	$39,020,300	$38,253,900	$41,537,400	$42,165,300	$42,745,100	$240,982,700
New Infrastructure	$7,058,000	$5,678,100	$5,202,300	$6,164,100	$1,833,900	$2,100,000	$2,108,700	$23,087,100
TOTAL EXPENSES:	**$65,245,000**	**$63,408,400**	**$63,486,000**	**$60,258,900**	**$60,289,000**	**$60,906,000**	**$61,700,600**	**$370,048,900**
AVAILABLE BALANCE:	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**

II. ANALYSIS OF AVAILABLE RESOURCES

GENERAL CAPITAL RESOURCES

The total 2009-2014 General Capital Investment Program forecast is $370.0 million in available resources over six years (see Exhibit 2, page 15). For the six-year period, program resources equal the approved program expenses for all projects in the amount of $370.0 million. Estimated resources are $63.4 million for 2009 and $63.5 million for 2010, which match the approved project amounts for 2009 and 2010. What follows in this section is a description of each resource category for the General Capital Budget.

City Income Tax

The City Income Tax is a locally levied tax applied to gross salaries, wages, and other personal compensation, and net profits earned by all City residents and to earnings of nonresidents working in the City limits. The City's income tax of 2.1% is subdivided into four components: general operations (1.55%), transit (0.3%), infrastructure (0.1%), and capital (0.15%). The 0.1% portion of the 2.1% City Income Tax, along with the local motor vehicle license tax and gasoline tax, is dedicated to infrastructure spending, but is not included as a capital resource. These resources go into special revenue funds, which are used in the operating budget for the maintenance and repair of infrastructure, but this can also be used for infrastructure capital in accordance with each resource's definition of eligibility per statute or ordinance. These resources are presented for the City Council's review in the biennial Operating Budget.

As shown in Exhibit 2, City Income Tax resources for 2009 are $13.3 million and for 2010 are $13.1 million. The 2009-2014 total City Income Tax resource is $77.4 million. (Exhibit 3, page 19 provides a percentage breakdown of total program resources for 2008-2010.)

Property Tax Supported Bonds

The assessed valuation of property within the City subject to ad valorem taxes includes real property, public utilities property, and tangible personal property. In accordance with State law, some general obligation debt may be issued without a vote of the public. The debt cannot be issued unless there are sufficient tax proceeds for the payment of the debt service on the bonds. The estimate for Property Tax Supported Bonds (unvoted bonds) in Exhibit 2 reflects continuance of the City Council policy to maintain a constant property tax millage of 5.36 mills for debt service requirements. This City Council policy establishes the parameters for how much capital financing resources will be available from the issuance of debt. The City is well within the unvoted statutory debt limitation of 5 ½% of assessed value in the City.

As shown in Exhibit 2, Property Tax Supported Bonds are $21.9 million for 2009 and $22.0 million for 2010. The 2009-2014 total Property Tax Supported Bonds resource is $131.9 million, with $22.0 million each year from 2010 through 2014.

The Property Tax Supported Bonds portion of the General Capital resources continues Cincinnati's long-standing policy of no increase in taxes for debt service and replacement of debt service on maturing debt with new debt service requirements. This general policy has enabled the City to institute debt management policies which enable credit-worthiness. Approximately 80% of the City's current outstanding general obligation property tax and self-supported debt of $391.4 million will be retired by December 31, 2019. Credit quality and affordability issues, used by bond rating agencies to determine the City's bond rating, continue to be positive indicators for the City. The per capita debt of $2,397 and debt outstanding of 4.75% of the market value of taxable property are two examples**.**

Although the City currently utilizes general obligation bonded debt for self-supporting bond issues (such as urban renewal/economic development, parking system, and recreational facilities), self-supporting revenue sources have been, and are expected to be, sufficient to pay principal and interest requirements on all self-supporting debt. Beginning in 2000, the City Council approved a policy to use revenue bonds to support future Water Works capital projects.

The City also issues bonds with debt service to be paid by a portion of the 0.15% income tax earmarked for capital purposes. This strategy has been utilized by the City Council to leverage funds for special projects such as emerging development opportunities. The City uses this strategy sparingly, in order to have funds available for pay-as-you go (cash) projects.

Southern Railway Note Proceeds

Cincinnati owns the Cincinnati Southern Railway and leases its use. In 1987, the City renegotiated the terms of the lease for a more favorable annual income. The City Council endorsed a policy by resolution to dedicate funds generated by the Southern Railway to infrastructure projects. The notes issued and interest income provides a resource for infrastructure projects.

As shown in Exhibit 2, the Southern Railway Note Proceeds resource for 2009 is $17.3 million and for 2010 is $17.6 million. The 2009-2014 Southern Railway Note Proceeds resource totals $109.1 million.

Income Tax Supported Debt

The Approved 2009/2010 Biennial Capital Budget and the 2009-2014 Capital Investment Program includes the use of City Income Tax Supported Debt as a resource for project

expenditures. The ability to use City Income Tax proceeds to support debt will be determined annually by forecasted income tax revenues.

As shown in Exhibit 2, the Income Tax Supported Debt resource is $10.0 million in both 2009 and 2010. The 2009-2014 total Income Tax Supported Debt resource is $48.0 million.

Reprogramming Resources

Reprogramming resources are unused resources recaptured from projects that have been completed. The remaining balances are available and recommended for use in new projects. In 2009, this category also includes resources from the General Fund and Anthem Proceeds. General Fund resources have been transferred to support General Capital initiatives. Anthem Proceeds have been transferred from existing General Capital project accounts to new capital projects. These proceeds come from the sale of stock received by the City when Anthem, Inc. converted from a mutual insurance company to a stock insurance company.

As shown in Exhibit 2, the 2009 Reprogramming resource amount totals $630,400. This amount also includes General Fund and Anthem Proceed resources: $125,000 and $123,000, respectively. The 2010 Reprogramming resource amount is $500,000 and does not include General Fund transfers or Anthem Proceeds. For 2009-2014, Reprogramming resources total $3.1 million.

Blue Ash Airport Sale Proceeds

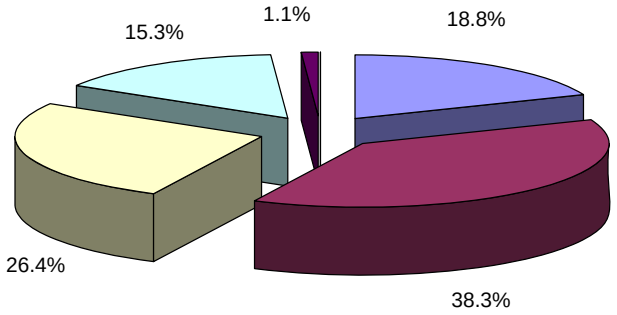
In August 2007, the City of Cincinnati closed on the sale of approximately 130 acres of the Blue Ash Airport property to the City of Blue Ash. The sale price was $37.5 million and the City is to receive payments from Blue Ash over the next 30 years.

As shown in Exhibit 2, the Blue Ash Airport Sale Proceeds resource amount is $250,000 in both 2009 and 2010. For 2009-2014, Blue Ash Airport Sale Proceeds resources total $500,000.

EXHIBIT 3

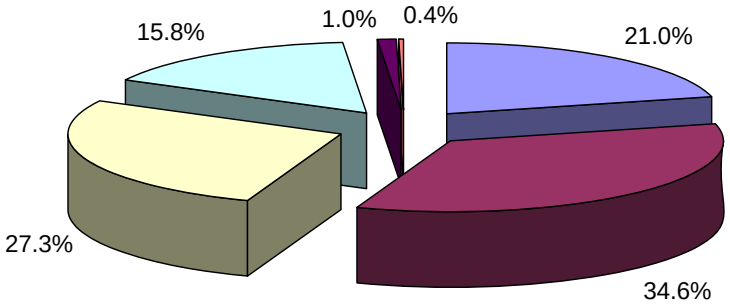
CITY OF CINCINNATI
2008-2010 GENERAL CAPITAL INVESTMENT PROGRAM
TOTAL PROGRAM RESOURCES

2008



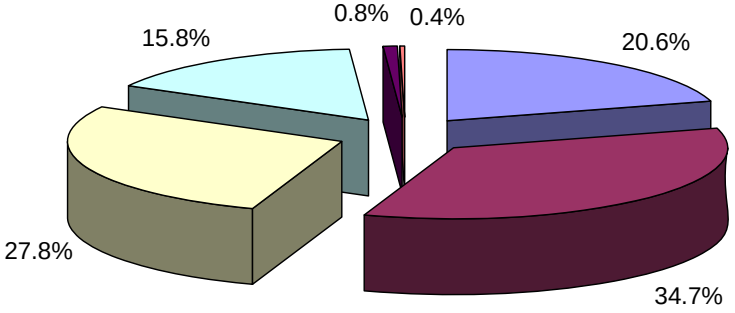
$65,245,000

2009



$63,408,400

2010



$63,486,000

City Income Tax	Property Tax Supported Bonds	Southern Railway Note Proceeds
Income Tax Supported Debt	Reprogramming	Blue Ash Airport Sale Proceeds

III. ANALYSIS OF EXPENDITURES

GENERAL CAPITAL FUND EXPENDITURES

Planned General Capital projects for the 2009-2014 Capital Investment Program total $370.0 million, which matches the total estimated resources for 2009-2014 of $370.0 million. For the 2009/2010 General Capital Budget, approved projects total $126.9 million ($63.4 million in 2009 and $63.5 million in 2010), which is balanced to resources. (Exhibit 5, page 37 provides a percentage breakdown of approved expenditures by expenditure category.)

The 2009-2014 Capital Investment Program is outlined in this document as follows: Projects by Program, Projects by Expenditure Category, Projects by Neighborhood, and Operating Budget Impact. In addition, each project is described in separate sections by department.

The Projects by Expenditure Category includes: Debt Service Payments, Economic Development, Environment, Equipment, Housing and Neighborhood Development, Infrastructure (Smale Commission), and New Infrastructure. The Debt Service Payments category was added in 2002. This category includes a project related to the City's commitment for the expansion of the Duke Energy Convention Center. The New Infrastructure category was added for the 1997/1998 Biennial Budget to distinguish new capital improvements from Infrastructure (Smale Commission) projects, which provide for the renovation or replacement of existing City assets.

Debt Service Payments

The Approved 2009/2010 Biennial General Capital Budget includes $2.0 million ($1.0 million in both 2009 and 2010) for one project in the Debt Service Payments category. The 2009-2014 six-year plan includes $6.0 million. The Debt Service Payments category represents 1.6% of the total General Capital Budget for the 2009/2010 biennium and 1.6% of the six-year General Capital Investment Program.

Included within the Debt Service Payments category is $2.0 million in the biennium ($1.0 million in both 2009 and 2010) and $6.0 million for the six-year plan for the Convention Center Expansion project. This is a part of the City's commitment to the $145.0 million convention center renovation and expansion, which was completed in 2007 and was supported with funding from City, County, and private sources. The $1.0 million commitment is for thirty years.

Economic Development

The Approved 2009/2010 Biennial General Capital Budget includes $7.7 million ($4.1 million in 2009 and $3.5 million in 2010) for projects in the Economic Development category. The 2009-2014 six-year plan includes $23.7 million. The Economic Development category represents 6.0% of the total General Capital Budget for the 2009/2010 biennium and 6.4% of the six-year General Capital Investment Program.

Included within the Economic Development category is $2.0 million in the biennium ($1.0 million in both 2009 and 2010) and $6.0 million for the six-year plan for the Department of Community Development's Neighborhood Business District (NBD) Public Improvements project. A total of $2.0 million in the biennium ($1.0 million in both 2009 and 2010) is also included in the Consolidated Plan Budget, which brings the total NBD Improvements budget to $4.0 million ($2.0 million in both 2009 and 2010) and $8.0 million over the six-year plan. This project provides funding for the design and construction of streetscape public improvements and infrastructure improvements in the City's Neighborhood Business Districts.

The Community Development Focus District project is included in the biennium ($300,000 in 2009 and $394,800 in 2010) and $2.4 million over the six-year plan. This project supports development and predevelopment activities, as well as gap financing and public improvements in Strategic Investment Area neighborhoods. A total of $550,000 ($200,000 in 2009 and $350,000 in 2010) and $2.4 million over the six-year plan is included for the Commercial & Industrial Public Improvements project. This project supports planning activities and public improvements to facilitate retention, expansion, and attraction of businesses within commercial and industrial areas. The Job Ready Site Program project is included in the biennium ($500,000 in 2009) and supports the redevelopment of abandoned or underutilized sites in the city where roadblocks to development exist.

In order to facilitate the redevelopment of vacant and underutilized industrial and commercial sites, a total of $450,000 is included in the biennium ($250,000 in 2009 and $200,000 in 2010) and $1.6 million over the six-year plan for the Strategic Program-Urban Revitalization (SPUR) project. The Tax Incentive/Enterprise Zone/Property Maintenance project is included ($100,000 in both 2009 and 2010). This project supports the administration of the City's Enterprise Zone Program and public improvements required for business expansion, renovation, and relocation. In 2009, the following existing projects are also included within the Economic Development category: Dewey and Glenway Paving ($148,000), NBD Support Program '08 ($113,000), and Millcreek Psych Center Purchase ($74,000).

The Economic Development category also includes projects within the Office of the City Manager. A total of $1.4 million is included in the biennium ($345,700 in 2009 and $1.1 million in 2010) and $7.8 million over the six-year plan for the Retail/Commercial Opportunities project. This project supports attracting and retaining downtown retail and commercial businesses. The 3CDC Development project ($500,000 in 2009) is included

and provides the Cincinnati Center City Development Corporation (3CDC) with resources to pursue development projects in the Downtown/Over-the-Rhine area.

Also included in the Economic Development category is $500,000 in the biennium ($250,000 in both 2009 and 2010) for the Department of Planning & Buildings' Comprehensive Plan for Cincinnati project. This project provides funding to produce a policy that will guide long-term development over the next 20 years. The Planning Studies project ($250,000 in 2009) is included and provides funding for plans that relate to upcoming capital investment and to respond to requests from City Council. A total of $250,000 is included in the biennium ($100,000 in 2009 and $150,000 in 2010) for the Neighborhood Transportation Strategies project, which supports neighborhood transportation strategies in conjunction with land use development opportunities.

Environment

The Approved 2009/2010 Biennial General Capital Budget includes $526,000 ($336,000 in 2009 and $190,000 in 2010) for projects in the Environment category. The 2009-2014 six-year plan includes $1.2 million. The Environment category represents 0.4% of the total General Capital Budget for the 2009/2010 biennium and 0.3% of the six-year General Capital Investment Program.

Included within the Environment category is $215,000 in the biennium ($110,000 in 2009 and $105,000 in 2010) for Office of the City Manager's Center Hill Gas and Leachate project. This project provides funding to continue the operation of the methane gas and leachate collection systems at the Center Hill landfill site in order to comply with State and Federal solid waste regulations. The Regulatory Compliance and Energy Conservation project is included ($50,000 in both 2009 and 2010) and provides for the City to respond to regulatory compliance issues that require immediate attention. A total of $35,000 is included in the biennium ($20,000 in 2009 and $15,000 in 2010) for the Underground Storage Tanks project. This project funds the removal of underground storage tanks from City-owned sites. The Emergency Environmental Cleanup project is included ($10,000 in 2009 and $20,000 in 2010) and allows the City to immediately respond to severe emergency clean-up situations where the public health is at risk.

Also included within the Environment category is $146,000 in the biennium (2009) for the Police Department's Total Containment Steel Funnel Trap project. This project supports the installation of a steel funnel trap at the Police Department's target range that will prevent airborne lead from billowing out of the trap and into the air or onto the ground.

Equipment

The Approved 2009/2010 Biennial General Capital Budget includes $23.3 million ($12.3 million in 2009 and $11.0 million in 2010) for projects in the Equipment category. The

2009-2014 six-year plan includes $55.3 million. The Equipment category represents 18.3% of the total General Capital Budget for the 2009/2010 biennium and 14.9% of the six-year General Capital Investment Program.

Included within the Equipment category is $11.1 million in the biennium ($5.5 million in 2009 and $5.6 million in 2010) and $34.8 million over the six-year plan for the Department of Public Services' Fleet Replacements project. This project provides funds for replacing and upgrading the City's motorized fleet. The ALS Transport Unit/Ambulances project ($495,000 in 2009) provides funding to purchase two ambulances for use as advanced life support (ALS) transport units. A total of $212,500 ($62,500 in 2009 and $150,000 in 2010) is included in the biennium for the Trash Receptacles project. This project provides funding for new trash receptacles in neighborhood business districts and the central business district. The Collection Automation project ($150,000 in 2009) is included and provides funding for the purchase of 96-gallon trash carts to be used for an automated collection pilot program. The Winter Brine Production project ($50,000 in 2009) provides funding for the purchase of winter brine production equipment, which will help to minimize granular salt expenditures.

In order to support the implementation of an air-breathing equipment replacement system, an amount of $2.4 million (2010) is included for the Fire Department's Self-Contained Breathing Apparatuses project. A total of $480,000 ($240,000 in both 2009 and 2010) is included for the Fire Equipment Enhancements project. This project provides funding for the purchase of safety and training equipment to support recommendations from the Line of Duty Death and Tri-Data Reports. The F.E.E. – Thermal Image Devices project is included in the biennium ($60,000 in both 2009 and 2010) and supports the purchase of thermal imaging devises that can locate trapped victims, as well as determine if a fire has extended into areas out of view.

The Exhaust System project is included in the biennium ($50,000 in 2009 and $52,500 in 2010) and supports the purchase and installation of diesel exhaust filtering devices, which would prevent diesel particulates from being emitted while in an enclosed area. A total of $69,300 is included in 2010 for the Defibrillator Replacement project, which supports the replacement of 12-lead monitor defibrillators. The Furnish/Appliances for New Firehouse project ($42,600 in 2009) is included and provides funding for the purchase of appliances and office furniture for the firehouse to be built in College Hill. A total of $30,000 is included in 2009 for the Gas Meters project, which provides funding for the purchase of monitoring equipment to measure the amount of hazardous gases in an area.

The Hand Held Computer Based System project is included ($721,500) over the final three years (2012-2014) of the six-year plan to enhance data collection related to emergency medical services (EMS) transports and incidents related to weapons of mass destruction and hazardous materials. A total of $145,000 is included over the final three years (2012-2014) of the six-year plan for the Apparatus Door Closers project, which supports the purchase of apparatus garage door closers for all garage doors throughout the Fire Department. An amount of $124,300 is included in the final year (2014) of the six-year plan for the Appliances for Existing Firehouses project. This project supports

the replacement of aging appliances in the City's firehouses. A total of $98,800 is included over the final two years (2013-2014) of the six-year plan for the Air Compressor Replacement project, which supports the replacement of existing air compressor systems that are used to refill the self-contained breathing apparatuses.

In order to replace all UHF/VHF radio equipment in non-safety departments with 800 MHz radios, a total of $1.3 million is included in 2010 and $2.5 million over the six-year plan for the Regional Computer Center's 800 MHz Radios project.

The Equipment category also includes projects within the Department of Police. A total of $272,500 is included in the biennium (2009) for the Target Range Baffle System project. This project provides funding to enhance the safety at the Police Department's target range by installing a baffle system that will prevent bullets from escaping. The Steel Pole Barn Overhead Protection project ($75,000 in 2009) is included and provides funding for a roof system to cover the target range baffle system.

Information Technology Equipment

The acquisition of up-to-date technology provides the tools necessary for City employees to function more efficiently and provide better service to citizens. The Approved 2009/2010 Biennial General Capital Budget includes $6.4 million ($5.3 million in 2009 and $1.1 million in 2010) and $8.7 million over the 2009-2014 six-year plan for information system projects. Included within the Equipment category is $2.4 million (2009) for the Police Department's existing Computer Aided Dispatch Replacement project, which will replace communication equipment that receives, dispatches, and tracks emergency calls received for both Police and Fire response.

The Human Resources Department's CHRIS Upgrade project is included in the biennium ($1.1 million in 2009) for a Cincinnati Human Resources Information System (CHRIS) upgrade to Version 9.1. The Testing Databank project ($15,000 in 2009) supports a database of test questions that the Department can draw upon when writing exams.

The Regional Computer Center's Communications Master Plan project is included for $518,900 in the biennium ($284,900 in 2009 and $234,000 in 2010) and $1.7 million over the six-year plan. This project supports the multi-year strategy of upgrading the City's communications network. A total of $472,000 in the biennium ($183,500 in 2009 and $288,500 in 2010) and $1.3 million over the six-year plan is included for the Electronic Government (eGov) Web Enhancement project, which supports the continued development of web-based technologies and enhanced service delivery capabilities. The CAGIS Infrastructure project is included for $260,400 in the biennium ($161,800 in 2009 and $98,600 in 2010) and supports upgrades to Geographic Information System (GIS) databases. A total of $243,300 is included in the biennium ($193,300 in 2009 and $50,000 in 2010) for the Active Directory and Server Consolidation project, which supports required upgrades to the City's existing Metropolitan Area Network (MAN) due to new network requirements. The Cincinnati Financial System Upgrades project is included ($102,000 in 2009 and $40,000 in 2010) and supports server replacement, a disaster recovery process, and system backup.

Also in the Regional Computer Center, the Data Infrastructure Security project ($133,500 in 2010) is included and provides funding for the continued development of the City's information and data infrastructure security policies and standards. A total of $117,900 ($85,900 in 2009 and $32,000 in 2010) is included for the Streaming Video Service project, which provides funding to implement streaming media over the web. The Netcache Appliance Replacement project ($100,000 in 2009) is included in the biennium and supports the replacement of obsolete and unsupported Netcache appliances.

The Department of Health's IT Equipment project ($340,200 in 2009) is included in the biennial budget and provides funding for the purchase of new software for billing, scheduling, practice management, electronic charting, digital imaging, and electronic storage of Vital Records and Health Promotions filings.

In order to improve data collection and departmental communications, a total of $300,000 is included in the biennium ($150,000 in each of 2009 and 2010) and $900,000 over the 2009-2014 six-year plan for the Department of Transportation and Engineering's Information Systems Acquisition project.

The Department of Finance's Income Tax Collection Software project ($97,900 in 2009) is included in the biennium and provides funding to upgrade the income tax collection software, allowing taxpayers to prepare and submit their City tax returns online. The AMS-CFS Procurement Software Upgrade ($77,700 in 2010) supports upgrading the existing purchasing module of the Cincinnati Financial System (CFS). The Licensing Software and Accounts Receivable Collection Systems project is included for $144,700 over the final three years (2012-2014) of the six-year plan and provides funding to implement licensing software and accounts receivable collection systems.

Housing and Neighborhood Development

The Approved 2009/2010 Biennial General Capital Budget includes $6.3 million ($2.7 million in 2009 and $3.6 million in 2010) for projects in the Housing and Neighborhood Development category. The 2009-2014 six-year plan includes $19.8 million. The Housing and Neighborhood Development category represents 4.9% of the total General Capital Budget for the 2009/2010 biennium and 5.3% of the six-year General Capital Investment Program. In the Consolidated Plan and HOME Investment Trust Fund (HOME) budgets, the total biennial housing component amount is $14.7 million ($7.3 million in 2009 and $7.4 million in 2010). The total 2009/2010 budget amount for housing is $21.0 million (Capital and CDBG/HOME Budgets). With the Special Housing Permanent Improvement Fund (SHPIF) biennial amount of $2.0 million ($1.4 million in 2009 and $600,000 in 2010), the total biennial housing budget is $23.0 million.

Included within the Housing and Neighborhood Development category is $1.9 million in the biennium ($925,000 in 2009 and $993,000 in 2010) and $4.6 million over the six-year plan for the Downtown Housing Development project. This project supports housing development in the downtown area. In order to provide funding for strategic investments

in housing projects throughout the City's neighborhoods, a total of $1.3 million is included in the biennium ($538,100 in 2009 and $800,000 in 2010) and $5.5 million over the six-year plan for the Strategic Housing Initiatives Program. An amount of $1.4 million ($670,000 in 2009 and $770,000 in 2010) is also included for this project in the Consolidated Plan Budget. The total All Funds amount for the Strategic Housing Initiatives Program project over the biennium is $2.7 million.

The Neighborhood Market Rate Housing project is included for a total of $1.2 million in the biennium ($400,000 in 2009 and $820,000 in 2010) and $5.1 million over the six-year plan. Project funding will assist developers with site acquisition and infrastructure development for the rehabilitation of existing market rate units or the construction of new market rate units. An amount of $263,000 is also included for two existing Neighborhood Market Rate Housing projects: Neighborhood Market Rate Housing '01 ($125,000) and Neighborhood Market Rate Housing '02 ($138,000). This funding replaces resources that were transferred for other purposes. The total amount for Neighborhood Market Rate Housing over the biennium is $1.5 million.

The Citirama project ($700,000 in 2010) and $2.3 million over the six-year plan is included and provides funds for site and public improvements for new market rate housing development at future Citirama sites. An amount of $534,300 in the biennium ($285,300 in 2009 and $249,000 in 2010) and $1.7 million over the six-year plan is included for the Department of Community Development's Hazard Abatement/Demolition Program. This program removes unsafe, public nuisance buildings and provides for other emergency abatement activities. An amount of $2.3 million in the biennium ($1.2 million in 2009 and $1.1 million in 2010) is also included for this project in the Consolidated Plan Budget. The total All Funds amount for the Hazard Abatement/Demolition Program over the biennium is $2.8 million.

Also included within the Housing and Neighborhood Development category is $250,000 in 2009 for the Clifton Cultural Arts Center project. This project provides funding for the first phase of the Clifton School renovation. The Bloc Ministries Renovation project ($52,000 in 2009) is included and provides funding for building repairs for the BLOC Center at McPherson Ave.

Infrastructure (Smale Commission)

The Approved 2009/2010 Biennial General Capital Budget includes $76.3 million ($37.3 million in 2009 and $39.0 million in 2010) for projects in the Infrastructure (Smale Commission) category. The 2009-2014 six-year plan includes $241.0 million. The Infrastructure (Smale Commission) category represents 60.1% of the total General Capital Budget for the 2009/2010 biennium and 65.1% of the six-year General Capital Investment Program.

The appropriated amounts required in the General Capital and Operating Budgets to retain the 0.1% income tax dedicated to infrastructure maintenance and improvements is

estimated to be $64.7 million in 2009. For 2009, the approved Capital Budget portion of the requirement is $37.3 million, while the estimated 2009 Operating Budget amount is $32.1 million. The total 2009 General Capital Budget and Operating Budget amount is $69.4 million and meets approximately 107% of the requirement in 2009. With a 2010 approved Smale Infrastructure Capital Budget of $39.0 million and assuming the same Smale Operating Budget and Smale Infrastructure base requirement in 2010 as in 2009, approximately 110% of the requirement would be met in 2010. This level of coverage is recommended as a safeguard against potential delays in capital project implementation caused by weather, the property acquisition process, or other unforeseen causes.

Included within the Infrastructure (Smale Commission) category is $23.0 million in the biennium ($12.0 million in 2009 and $11.0 million in 2010) and $82.3 million over the six-year plan for the Street Rehabilitation Program. The Street Rehabilitation Program will provide at least 163 lane miles of street rehabilitation over the biennium and 548 lane miles over the six-year plan.

Street and road improvement projects and programs, including the Street Rehabilitation Program, total $35.6 million for the biennium ($17.6 million in 2009 and $18.0 million in 2010) and $109.7 million over the six-year plan. The following table outlines the major street and road improvement projects and programs for the biennium:

	2009	2010
Street Rehabilitation	$ 11,948,800	$ 11,035,700
Street Improvements	$ 2,150,000	$ 800,000
Waldvogel Viaduct Replacement	$ 1,000,000	$ 3,000,000
Spot Infrastructure Replacement	$ 600,000	$ 550,000
Curb Ramps - Street Rehab	$ 448,000	$ 425,000

In addition to the major street and road projects listed above, the biennial budget includes $750,000 for the Colerain Avenue Virginia to Leeper Improvements project ($250,000 in 2009 and $500,000 in 2010), $640,000 for the Second and Third Street Improvement project ($200,000 in 2009 and $440,000 in 2010), and $435,000 for the Columbia Parkway Enhancements project ($250,000 in 2009 and $185,000 in 2010). A detailed description of all street and road projects is included in the Transportation and Engineering departmental section of this document.

For the biennium, the major annual infrastructure programs such as Bridge Rehabilitation, Wall Stabilization and Landslide Correction, Sidewalk Repair, and Hillside Stairway Rehabilitation total $5.4 million ($2.7 million in both 2009 and 2010) and $18.7 million over the six-year plan.

Projects in the Infrastructure (Smale Commission) category include various facility renovations and facility replacement programs for general government buildings, the Department of Health, the Department of Parks, and the Department of Recreation. For the biennium, facility renovation programs and projects total $26.7 million ($12.8 million in 2009 and $13.9 million in 2010) and $90.7 million over the six-year plan.

The biennial budget also includes funding for improvements to facilities that are City-owned, but maintained by non-profit organizations. This funding includes $199,800 in the biennium and $409,200 over the six-year plan for the Findlay Market Improvements project. This project provides resources to improve building systems and to support improvements to maintain the structural integrity of the North Addition buildings. An amount of $1.2 million is included ($600,000 in both 2009 and 2010) and $3.6 million over the six-year plan for the Community Facility Improvements project, which supports improvements to the Art Museum, Music Hall, and the Museum Center.

In order to provide funding for the construction of replacement facilities to house Fire and Police services, a total of $3.6 million ($1.7 million in 2009 and $1.9 million in 2010) and $13.8 million over the six-year plan is included for the Replacement Facilities project.

On June 16, 2003 the "Capital Improvement Plan for City Facilities" report (Doc. #200306339) was submitted to the City Council's Finance Committee. This report provided an analysis of Citywide General Capital Budget facility renovation needs for the Recreation, Parks, Public Services, and Health Departments. In 2003, the total estimated capital improvements need for City-owned facilities over the six-year period was $160.6 million and the planned expenditures totaled $78.2 million, leaving a shortfall of $82.4 million. An update of that report shows a total capital improvements need of $175.0 million for 2009-2014 and a planned allocation amount of $87.1 million, generating a shortfall of $87.9 million. In just the biennium, the total need is $61.3 million, the General Capital Budget totals $26.7 million, and the estimated shortfall for capital improvements for City facilities is $34.6 million. (Exhibit 4, page 29 provides a breakdown of the total City facility capital improvement needs for 2009-2014.)

The Infrastructure (Smale Commission) category also includes $900,000 ($450,000 in both 2009 and 2010) and $2.7 million over the six-year plan for the LED Traffic and Pedestrian Signals project, which supports the replacement of incandescent-type traffic and pedestrian signals with energy efficient Liquid Emitting Diodes (LED) signals. To provide matching funds and staff time for transportation studies and design related to the possible replacement of the Brent Spence Bridge, a total of $100,000 ($50,000 in both 2009 and 2010) is included in the biennium for the I-75/Brent Spence Bridge Studies project. The Innovative Transportation Strategies project ($200,000 in 2010) is included in the biennial budget and provides funding to implement and evaluate solutions related to "green streets," "great streets/complete streets," and contextually sensitive design solutions. The Lunken Levee/Flood Level Challenge project ($75,000 in 2009) provides funding to hire a consultant to challenge the base flood elevation established by Federal Emergency Management Agency (FEMA) for the land near the East End Levee. The Lunken Levee Study ($50,000 in 2009) is included in the biennial budget and provides funding to determine alternatives for meeting the new Federal Emergency Management Agency's (FEMA) guidelines in order to obtain recertification.

EXHIBIT 4

CAPITAL IMPROVEMENT PLAN FOR CITY FACILITIES REPORT – UPDATE
2009-2014 CAPITAL INVESTMENT PROGRAM (CIP)

	2009	2010	2011	2012	2013	2014	Total
Recreation	4,793,500	6,285,700	6,294,700	6,591,300	6,680,900	6,739,400	37,385,500
Need	9,274,000	9,996,500	9,780,000	8,789,000	17,135,600	11,776,680	66,751,780
Gap	4,480,500	3,710,800	3,485,300	2,197,700	10,454,700	5,037,280	29,366,280
Parks	3,159,500	3,153,000	3,160,600	3,407,600	3,482,200	3,530,900	19,893,800
Need	8,670,446	7,573,120	5,243,312	5,290,980	5,132,428	5,073,919	36,984,205
Gap	5,510,946	4,420,120	2,082,712	1,883,380	1,650,228	1,543,019	17,090,405
Public Services	4,809,700	4,147,900	4,455,600	4,693,300	4,884,400	4,993,600	27,984,500
Need	12,192,180	12,552,940	13,483,870	9,264,110	7,976,220	11,342,282	66,811,602
Gap	7,382,480	8,405,040	9,028,270	4,570,810	3,091,820	6,348,682	38,827,102
Health	0	339,500	340,300	366,700	374,900	380,200	1,801,600
Need	457,000	567,000	500,000	457,000	460,000	2,000,000	4,441,000
Gap	457,000	227,500	159,700	90,300	85,100	1,619,800	2,639,400
Total:	12,762,700	13,926,100	14,251,200	15,058,900	15,422,400	15,644,100	87,065,400
Total Need:	30,593,626	30,689,560	29,007,182	23,801,090	30,704,248	30,192,881	174,988,587
Total Gap:	17,830,926	16,763,460	14,755,982	8,742,190	15,281,848	14,548,781	87,923,187

New Infrastructure

The Approved 2009/2010 Biennial General Capital Budget includes $10.9 million ($5.7 million in 2009 and $5.2 million in 2010) for projects in the New Infrastructure Category. The 2009-2014 six-year plan total is $23.1 million. This category represents 8.6% of the total General Capital Budget for the 2009/2010 biennium and 6.2% of the six-year Capital Investment Program. This expenditure category was added during the development of the 1997/1998 Biennial General Capital Budget to distinguish between new capital improvements and the Infrastructure (Smale Commission) expenditure category, which includes only the renovation and replacement of existing City assets.

Included within the New Infrastructure category is $7.0 million in the biennium ($3.0 million in 2009 and $4.0 million in 2010) and $11.0 million over the six-year plan for the Department of Parks' Cincinnati Riverfront Park project. This project supports the construction of Phase I of this new park. The Cincinnati Riverfront Park will provide a unifying dimension to the riverfront that will bring together the stadiums, the National Underground Railroad Freedom Center, and the Banks development.

The Department of Transportation & Engineering's Central Riverfront Street Grid project is included in the biennium ($560,000 in 2009 and $250,000 in 2010). This project will support the design, engineering, and construction of remaining street grid segments in the Central Riverfront and improve accessibility for development projects. The Harrison Avenue Improvements project is included for $540,000 ($340,000 in 2009 and $200,000 in 2010) and $1.0 million over the six-year plan for various improvements to Harrison Avenue including widening and adding left turn lanes. The Montana Avenue Improvements – Boudinot to Farrell project ($500,000 in 2009) is included in the biennial budget to provide funding for widening Montana Avenue. A total of $353,100 is included ($203,100 in 2009 and $150,000 in 2010) and $1.6 million over the six-year plan for the Over-the-Rhine Streetscape Improvements project. This project provides funding for improving curbs, alleys and sidewalks, remediation of existing sidewalk encroachments, and upgrading lighting and street furniture along Vine, Jackson, and Twelfth Streets, and at other strategic locations in Over-the-Rhine.

The CBD Gateways/Greenways project is included in the biennium ($150,000 in both 2009 and 2010) to continue the development of new gateways in the central business district. A total of $300,000 is included ($200,000 in 2009 and $100,000 in 2010) and $2.3 million over the six-year plan for the Ohio River Trail – Downtown to Salem project. This project is a part of a major nine-mile bike trail development from Salem Avenue on the City's east side to the central business district. The Uptown Wayfinding System project ($200,000 in 2009) provides funding for the planning, design, fabrication, and installation of a system of way-finding graphics for Uptown. The Citywide Development Transportation Enhancements project is included for $200,000 ($100,000 in both 2009 and 2010) to support the study, design, and construction of major transportation improvement initiatives. An amount of $177,300 is included ($150,000 in 2009 and $27,300 in 2010) for the CBD Pedestrian and Parking Lot Signage project, which supports the installation of way-finding graphics for the central business district.

The Neighborhood Gateways project ($75,000 in both 2009 and 2010) is included in the biennium and supports the construction of gateways and landscaped traffic islands in various city neighborhoods. The Hamilton Avenue Improvements Phase 2 project ($100,000 in 2009) supports the widening of Hamilton Avenue in Northside. A total of $100,000 is included ($50,000 in both 2009 and 2010) for the Riverfront Master Plan Coordination project, which supports the coordination and implementation efforts related to the development of the Central Riverfront Master Plan. The Downtown Public Paver Replacement project is included in the biennium for $100,000 ($50,000 in each of 2009 and 2010) and provides funding to improve the quality of pedestrian access in the downtown area. The Raised Pavement Markers project ($50,000 in 2009) is included and provides funding for the purchase of reflective raised markers that are installed as part of street rehabilitation projects to improve visibility and safety. In addition to the 2009 and 2010 new infrastructure projects highlighted in this section, a total of $2.3 million is included over the final four years (2011-2014) of the six-year plan for the Gilbert Avenue Greenway, Clifton Avenue Islands, and MLK/I-71 Interchange projects.

ENTERPRISE FUND EXPENDITURES

The resources for enterprise fund capital projects come primarily from fees and charges. After operating and maintenance costs, current debt service, and reserve requirements are covered, the remaining available funds are used for capital purposes. Fund forecast information, including projected fund balance information, may be found in the 2009/2010 Operating Budget document. As shown in Exhibit 1, page 12, the Enterprise Funds Capital Budget totals $292.8 million in 2009 and $203.2 million in 2010. For the six-year Capital Investment Program, the total is $1.4 billion.

Cable Communications

The Approved 2009/2010 Biennial Capital Budget includes $250,000 ($100,000 in 2009 and $150,000 in 2010) for Cable Communications Fund capital projects. The 2009-2014 six-year plan includes $250,000.

Included within the Cable Communications Fund is $200,000 in the biennium ($50,000 in 2009 and $150,000 in 2010) for the Council Chambers Video Production System project. This project provides funding for the replacement of equipment used to record and broadcast meetings and activities in City Council Chambers. A total of $50,000 in 2009 is included for the Citicable Studio Renovations project, which provides funding for necessary studio upgrades, such as carpet, lighting, painting, and ceiling renovations.

Convention Center

The Approved 2009/2010 Biennial Capital Budget includes $766,800 ($230,000 in 2009 and $536,800 in 2010) for Convention Center Fund capital projects. The 2009-2014 six-

year plan includes $1.7 million. The City-owned Duke Energy Convention Center provides space and support services for conventions, conferences, public expositions, and other events.

Included within the Convention Center Fund is $476,800 in the biennium (2010) and $936,800 over the six-year plan for the Building Equipment project. This project provides funding for escalator repair and other building enhancements, such as the replacement of carpet and air handler equipment. The Furniture, Fixtures, and Equipment project ($167,000 in 2009 and $60,000 in 2010) is included and provides funding for three new servers, operating software upgrades, and supplemental security equipment. The Convention Center Fund Capital Budget also includes $63,000 in 2009 for the Capital Maintenance project. This project provides funding for occupancy sensors, modifications to the chilled water system, and painting in public spaces.

General Aviation

The Approved 2009/2010 Biennial Capital Budget includes $1.1 million ($520,100 in 2009 and $535,700 in 2010) for General Aviation Fund capital projects. The 2009-2014 six-year plan includes $3.4 million. The Division of General Aviation operates the Lunken Airport, which is a general aviation airport that serves both general aircraft and corporate flights. General Aviation also operates the Blue Ash Airport, which serves small aircraft.

Included within the General Aviation Fund is $390,000 in the biennium ($190,000 in 2009 and $200,000 in 2010) and $1.2 million over the six-year plan for the City's local match of anticipated Federal Aviation Administration (FAA) funding. The Facility Improvements project is included for $335,000 in the biennium ($165,000 in 2009 and $170,000 in 2010) and $1.2 million over the six-year plan. Funding will be used for roofing, plumbing, electrical, window, and HVAC improvements at the City-owned facilities at the Lunken Airport. A total of $280,000 ($140,000 in both 2009 and 2010) is included for the Airport Infrastructure Improvements project. This project provides funding for airport road and pavement improvements, parking lot improvements and expansion, flood control, and drainage improvements. The General Aviation Fund Capital Budget also includes $50,800 in the biennium ($25,100 in 2009 and $25,700 in 2010) for the Noise Monitoring and Abatement project. This project provides funding for the development of a noise monitoring and abatement program for Lunken Airport.

Income Tax Transit

The Approved 2009/2010 Biennial Capital Budget includes $200,000 ($100,000 in each of 2009 and 2010) for one Income Tax Transit Fund capital project. The 2009-2014 six-year plan includes $600,000.

Included within the Income Tax Transit Fund is $200,000 ($100,000 in each of 2009 and 2010) for the Transit/Rail Corridor Preservation Acquisition project. This project provides funding for the acquisition of property, planning, environmental, and consultant services related to the preservation and reuse of existing railroad corridors. The Transit/Rail Corridor Preservation Acquisition project also provides funding for streetcar and other mass transit study related expenses.

Metropolitan Sewer District

The Approved 2009/2010 Biennial Capital Budget includes $373.7 million ($236.2 million in 2009 and $137.4 million in 2010) for Metropolitan Sewer District Fund capital projects. The 2009-2014 six-year plan includes $1.1 billion. The Sewers Department operates the Metropolitan Sewer District (MSD), which is a multi-jurisdictional wastewater and collection treatment system that is managed by the City of Cincinnati for Hamilton County pursuant to an agreement made in 1968. It should be noted that the Capital Budget submitted by MSD did not include projects for 2014; however, the projects in 2013 have been inflated to show a full six-year plan.

Included within the Metropolitan Sewer District Fund is $46.8 million in the biennium ($22.1 million in 2009 and $24.7 in 2010) and $144.5 million over the five-year plan for the MSD Green Program project. This project provides funding for green pilot projects, opportunities, and incentives. A total of $42.9 million (2009) is included for the Mill Creek Wet Weather Improvement Program Secondary Treatment Enhancement project. This project provides funding to upgrade and rehabilitate secondary treatment units that are at the end of their useful lives. A total of $24.8 million ($12.0 million in 2009 and $12.8 million in 2010) and $64.7 million over the five-year plan is included for the Wet Weather Improvement Program Management and Support Services project. This project provides funding for the retention of professional services consultants to act as the Consent Decree Program Manager for MSD.

The Trenchless Technology Sewer Rehabilitation project is included for a total of $14.4 million in the biennium ($6.9 million in 2009 and $7.4 million in 2010) and $39.4 million over the five-year plan. This project provides sewer rehabilitation work using an internal lining technique that optimizes wastewater collection and improves hydraulic performance of the sewer system. The Water in Basement Prevention Program project is included ($5.6 million in 2009 and $5.9 million in 2010) and $31.5 million over the five-year plan. This is a county-wide project designed to alleviate water-in-basement problems for chronically affected structures.

Also included within the Metropolitan Sewer District Fund is $600,000 in the biennium (2009) for the Eastern/Delta Sewer Separation Phase IA project. In the five-year plan, funding of $20.0 million is included for Phase II, $7.6 million for Phase III, and $8.9 million for Phase IV of the Eastern/Delta Sewer Separation project. Phase I of the Eastern/Delta project involves the construction of a “real time control” chamber with motorized gates that will collect flows from the Newtown, Little Miami and Delta

interceptors. The motorized gates will allow MSD to more effectively manage flows in the Little Miami drainage system to minimize combined sewer overflows and maximize storage and treatment at the Little Miami Wet Weather Improvement Program.

Parking System Facilities

The Approved 2009/2010 Biennial Capital Budget includes $830,000 ($380,000 in 2009 and $450,000 in 2010) for Parking System Facilities Fund capital projects. The 2009-2014 six-year plan includes $2.8 million. The Division of Parking Facilities operates and maintains City-owned parking garages and lots. Parking Facilities manages 5,700 on-street and 5,200 off-street parking spaces.

Included within the Parking System Facilities Fund is $530,000 in the biennium ($330,000 in 2009 and $200,000 in 2010) and $2.3 million over the six-year plan for the Structural Maintenance and Repair project. This project provides funding for structural maintenance and repairs at the City's parking facilities. A total of $200,000 is included in 2010 for the Parking Revenue Control Enhancements project. This project provides funding to upgrade the current revenue control equipment at the City's parking facilities. The Gateway Garage Capital Improvements project totals $100,000 for the biennium ($50,000 in each of 2009 and 2010). This project provides funding to comply with the City's agreement with the Kroger Company to allocate $50,000 annually for capital improvements at the Gateway Garage.

Stormwater Management Utility

The Approved 2009/2010 Biennial Capital Budget includes $3.1 million ($1.9 million in 2009 and $1.2 million in 2010) for Stormwater Management Utility Fund capital projects. The 2009-2014 six-year plan includes $5.9 million. The Stormwater Management Utility is managed by the City's Department of Sewers. The Stormwater Management Utility is responsible for the administration, repair, and maintenance of the stormwater collection system in the City of Cincinnati. Service charges are based on area size and property use and on an Equivalent Runoff Unit rate which is set by the City Council.

Included within the Stormwater Management Utility Fund is $1.5 million in the biennium ($1.2 million in 2009 and $300,000 in 2010) and $2.1 million over the six-year plan for the Barrier Dam Facility Repairs project. This project provides funding for repairs and renovations to the Barrier Dam Facility in order to extend the useful life of the facility. It should be noted that an amount of $1.5 million will be needed for facility repairs at the Barrier Dam over the biennium; however, $1.2 million will be debt financed in 2009 for a term of ten years.

Telecommunications Services

The Approved 2009/2010 Biennial Capital Budget includes $110,000 ($80,000 in 2009 and $30,000 in 2010) for Telecommunications Services Fund capital projects. The 2009-2014 six-year plan includes $230,000.

Included within the Telecommunications Services Fund is $60,000 in the biennium ($30,000 in each of 2009 and 2010) for the Radio Communications Equipment project. This project provides funding the replacement of service equipment needed to maintain radio communications equipment. A total of $50,000 in 2009 is included for the Telephone System Upgrade and Replacement project, which provides funding for necessary upgrades and replacements to establish a reliable telephone system and enable access to new applications for several City buildings.

Water Works

The Approved 2009/2010 Biennial Capital Budget includes $116.0 million ($53.3 million in 2009 and $62.7 million in 2010) for Water Works Fund capital projects. The 2009-2014 six-year plan includes $339.2 million. The Greater Cincinnati Water Works (GCWW) provides service to the City of Cincinnati as well as customers of other communities in Hamilton, Warren, and Butler Counties. GCWW systems supply 50 billion gallons of water a year through over 3,000 miles of water mains to 241,000 residential and commercial accounts representing more than one million consumers within the service area.

Included within the Water Works Fund is $35.0 million in the biennium ($17.3 million in 2009 and $17.7 million in 2010) and $109.9 million over the six-year plan for the Replacement Water Mains project. This project provides funding for the replacement of deteriorating water mains. The Projected Street Improvements project is included for $12.7 million ($6.3 million in 2009 and $6.4 million in 2010) and $41.1 million over the six-year plan. This project provides funding for the replacement of water mains when another jurisdiction is improving a street that would affect a water main. A total of $12.4 million in the biennium ($3.7 million in 2009 and $8.7 million in 2010) and $25.4 million over the six-year plan is included for the Ultraviolet Disinfection – Miller Plant project. This project would add an additional treatment barrier to the Miller Plant to protect public health and improve water quality. The New Water Mains project is included for $3.2 million ($1.5 million in 2009 and $1.7 million in 2010) and $10.5 million over the six-year plan and involves the installation of new water mains in the distribution system.

The major water main replacement projects over the biennium include $3.5 million ($2.0 million in 2009 and $1.5 million in 2010) for the Cooper Road – Kenwood to Montgomery project and $3.1 million ($2.0 million in 2009 and $1.1 million in 2010) for the Montgomery and Kennedy Avenues project. A total of $2.3 million is included ($2 million in 2009 and $250,000 in 2010) and $2.3 million over the six-year plan for the Observatory – Edwards to Paxton project to begin construction of a 48-inch water main.

SPECIAL REVENUE FUNDS

The Approved 2009/2010 Biennial Capital Budget includes $2.0 million ($1.4 million in 2009 and $600,000 in 2010) for Special Housing Permanent Improvement Fund (SHPIF) capital projects. The 2009-2014 six-year plan includes $4.3 million. This fund, which is supported from net rental income and tax increment payments, provides revenue for the New Housing Program administered by the Department of Community Development. This program supports the development of new market-rate housing. Resources of $1.2 million in 2009 will be used to make the final Huntington Meadows settlement payment.

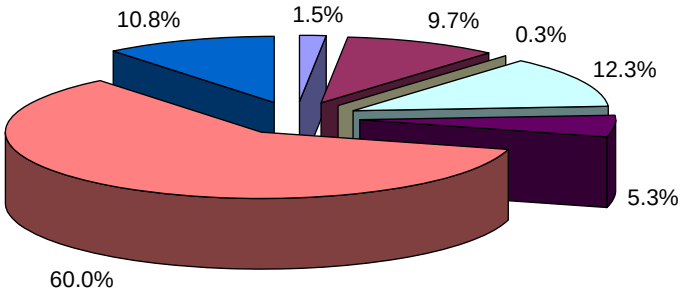
FEDERAL and STATE CAPITAL GRANTS

The Approved 2009/2010 Biennial Capital Budget includes $46.0 million ($44.4 million in 2009 and $1.6 million in 2010) for Federal and State Capital Grant funded capital projects. The 2009-2014 six-year plan includes $46.0 million. The City receives Federal and State grants and matching funds and also manages State and County funds to improve the City's roads and bridges. The General Aviation Division of the Department of Transportation and Engineering typically receives funding from the Federal Aviation Administration (FAA). The amount of funds granted by the FAA varies from year to year. Once grants are received, the resulting projects are budgeted and matching City funds will be recommended to the City Council for approval. (Exhibit 1, page 12 provides the Federal and State Capital Grants total.)

EXHIBIT 5

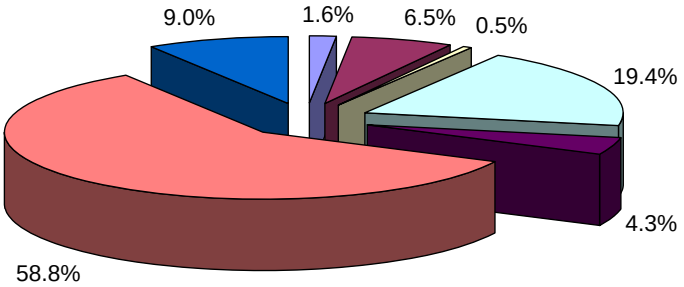
CITY OF CINCINNATI
2008-2010 GENERAL CAPITAL INVESTMENT PROGRAM
APPROVED EXPENDITURES

2008



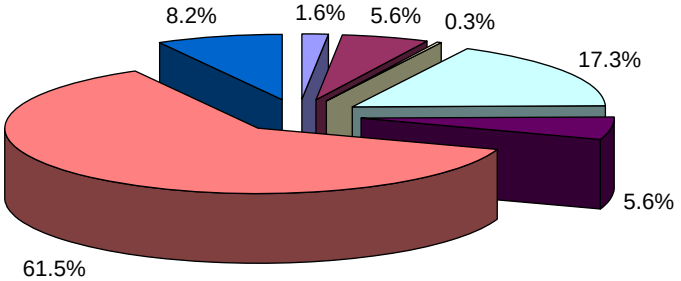
$65,245,000

2009



$63,408,400

2010



$63,486,000

Debt Service Payments	Economic Development	Environment
Equipment	Housing & Neighborhood Development	Infrastructure (Smale)
New Infrastructure		

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READER'S GUIDE (Section 1)

ALL FUNDS

2009-2010 CAPITAL IMPROVEMENT PROGRAM
PROJECTS by PROGRAM

Projects are for the 2009/2010 Biennial Capital Budget and are identified by Department and each Program within a Department. Projects include General Capital projects, as well as Restricted Fund Capital projects. However, Special Revenue Capital and Federal/State Capital Matching funds are not included in this list. The capital project total for each Program is included with this report.

2009/2010 All Funds Capital Budget

Capital Budget Program Allocation

Department	Project Title	2009	2010	2009-2010 Total
City Manager				
Program:	Economic Development Division			
	3CDC Development Projects	$500,000	$0	$500,000
	Retail/Commercial Opportunities	$345,700	$1,088,400	$1,434,100
	Program Total	$845,700	$1,088,400	$1,934,100
Program:	Office of Communications			
	Citicable Studio Renovations	$50,000	$0	$50,000
	Council Chambers Video Production System	$50,000	$150,000	$200,000
	Program Total	$100,000	$150,000	$250,000
Program:	Office of Environmental Quality			
	Center Hill Gas & Leachate	$110,000	$105,000	$215,000
	Emergency Environmental Cleanup	$10,000	$20,000	$30,000
	Regulatory Compl. & Energy Conservation	$50,000	$50,000	$100,000
	Underground Storage Tanks	$20,000	$15,000	$35,000
	Program Total	$190,000	$190,000	$380,000
Community Development				
Program:	Housing Development			
	Citirama	$0	$700,000	$700,000
	Downtown Housing Development	$925,000	$993,000	$1,918,000
	Neighborhood Market Rate Housing '01	$125,000	$0	$125,000
	Neighborhood Market Rate Housing '02	$138,000	$0	$138,000
	Neighborhood Market Rate Housing '09	$400,000	$820,000	$1,220,000
	Strategic Housing Initiatives Program	$538,100	$800,000	$1,338,100
	Program Total	$2,126,100	$3,313,000	$5,439,100
Program:	Business Development			
	Commercial & Industrial Public Imprvts	$200,000	$350,000	$550,000
	Community Development Focus District	$300,000	$394,800	$694,800
	Dewey and Glenway Paving	$148,000	$0	$148,000
	Job Ready Site Program	$500,000	$0	$500,000
	Millcreek Psych Ctr Site Purch	$74,000	$0	$74,000
	NBD Public Improvements	$1,000,000	$1,000,000	$2,000,000
	NBD Support Program '08	$113,000	$0	$113,000
	SPUR	$250,000	$200,000	$450,000

Department	Project Title	2009	2010	2009-2010 Total
Community Development-(Continued)				
Program:	Business Development			
	Tax Incentive/Enterprize Zone/Prop Maint	$100,000	$100,000	$200,000
	Program Total	$2,685,000	$2,044,800	$4,729,800
Program:	Operations - Human Services			
	Bloc Ministries Renovation	$52,000	$0	$52,000
	Clifton Cultural Arts Center	$250,000	$0	$250,000
	Program Total	$302,000		$302,000
Program:	Property Maintenance Code Enforcement			
	Hazard Abatement/Demolition Program	$285,300	$249,000	$534,300
	Program Total	$285,300	$249,000	$534,300
ES: Convention Center				
Program:	Duke Energy Convention Center			
	Building Equipment	$0	$476,800	$476,800
	Capital Maintenance	$63,000	$0	$63,000
	Furniture, Fixtures, and Equipment	$167,000	$60,000	$227,000
	Program Total	$230,000	$536,800	$766,800
ES: Parking Facilities				
Program:	Off-Street Parking			
	Gateway Garage Capital Improvements	$50,000	$50,000	$100,000
	Parking Revenue Control Enhancements	$0	$200,000	$200,000
	Structural Maintenance & Repair	$330,000	$200,000	$530,000
	Program Total	$380,000	$450,000	$830,000
Finance				
Program:	Income Tax			
	Income Tax Collection Software	$97,900	$0	$97,900
	Program Total	$97,900	$0	$97,900
Program:	Procurement			
	AMS-CFS Procurement Software Upgrade	$0	$77,700	$77,700
	Program Total		$77,700	$77,700
Fire				
Program:	Response			
	Defibrillator - Replacement	$0	$69,300	$69,300

Department	Project Title		2009	2010	2009-2010 Total
Fire-(Continued)					
Program:	Response				
	Exhaust System		$50,000	$52,500	$102,500
	F.E.E. - Thermal Image Devices		$60,000	$60,000	$120,000
	Fire Equipment Enhancements		$240,000	$240,000	$480,000
	Furnish/Appliances for New Firehouse		$42,600	$0	$42,600
	Gas Meters		$30,000	$0	$30,000
	Self-Contained Breathing Apparatuses		$0	$2,400,000	$2,400,000
		Program Total	$422,600	$2,821,800	$3,244,400
Health					
Program:	Health Administration				
	Facilities Renovation & Repairs		$0	$279,500	$279,500
	Health Facilities ADA		$0	$60,000	$60,000
	IT Equipment		$54,432	$0	$54,432
		Program Total	$54,432	$339,500	$393,932
Program:	Health Centers				
	IT Equipment		$244,944	$0	$244,944
		Program Total	$244,944		$244,944
Program:	Dental Hygiene				
	IT Equipment		$40,824	$0	$40,824
		Program Total	$40,824		$40,824
Human Resources					
Program:	Human Resources Information System				
	CHRIS Upgrade		$1,145,000	$0	$1,145,000
		Program Total	$1,145,000		$1,145,000
Program:	Civil Service/Testing				
	Testing Databank		$15,000	$0	$15,000
		Program Total	$15,000		$15,000
Parks					
Program:	Planning & Design				
	Cincinnati Riverfront Park		$3,000,000	$4,000,000	$7,000,000
	Master Plan Implementation		$400,000	$0	$400,000
	Park Infrastructure Rehabilitation		$2,759,500	$3,153,000	$5,912,500

Department	Project Title		2009	2010	2009-2010 Total
Parks-(Continued)					
Program:	Planning & Design				
		Program Total	$6,159,500	$7,153,000	$13,312,500
Planning & Buildings					
Program:	Administration				
	Comprehensive Plan for Cincinnati		$250,000	$250,000	$500,000
	Lunken Levee Study		$50,000	$0	$50,000
	Lunken Levee/Flood Level Challenge		$75,000	$0	$75,000
	Planning Studies Project		$250,000	$0	$250,000
		Program Total	$625,000	$250,000	$875,000
Program:	Land Use				
	I-75/Brent Spence Bridge Studies		$50,000	$50,000	$100,000
	Innovative Transportation Strategies		$0	$200,000	$200,000
	Neighborhood Transportation Strategies		$100,000	$150,000	$250,000
		Program Total	$150,000	$400,000	$550,000
Police					
Program:	Public Safety				
	Computer Aided Dispatch Replacement		$2,408,000	$0	$2,408,000
	Steel Pole Barn Overhead Protection		$75,000	$0	$75,000
	Target Range Baffle System		$272,500	$0	$272,500
	Total Containment Steel Funnel Trap		$146,000	$0	$146,000
		Program Total	$2,901,500	$0	$2,901,500
Public Services					
Program:	Traffic Control, Pavement & Structure Maintenance				
	Sign Replacement		$270,200	$358,700	$628,900
		Program Total	$270,200	$358,700	$628,900
Program:	Waste Collections				
	Collection Automation Program		$150,000	$0	$150,000
		Program Total	$150,000	$0	$150,000
Program:	Neighborhood Investment Services				
	Trash Receptacles		$62,500	$150,000	$212,500
		Program Total	$62,500	$150,000	$212,500
Program:	Property Management				

Department	Project Title		2009	2010	2009-2010 Total
Public Services-(Continued)					
Program:	Property Management				
	City Facility Modernization		$231,700	$0	$231,700
	City Facility Renovations		$2,900,000	$2,200,000	$5,100,000
	Community Facility Improvements		$600,000	$600,000	$1,200,000
	Findlay Market Improvements		$100,000	$99,800	$199,800
	Replacement Facilities		$1,678,000	$1,947,900	$3,625,900
		Program Total	$5,509,700	$4,847,700	$10,357,400
Program:	Fleet Services				
	ALS Transport Unit/Ambulances		$495,000	$0	$495,000
	Fleet Replacements		$5,494,400	$5,602,100	$11,096,500
		Program Total	$5,989,400	$5,602,100	$11,591,500
Program:	Winter Maintenance				
	Winter Brine Production		$50,000	$0	$50,000
		Program Total	$50,000		$50,000
Recreation					
Program:	Aquatics				
	Aquatics Facilities Renovation		$2,234,000	$3,600,000	$5,834,000
		Program Total	$2,234,000	$3,600,000	$5,834,000
Program:	Athletics				
	Athletics Facilities Renovation		$454,500	$517,300	$971,800
	Outdoor Facilities Renovation		$630,000	$433,400	$1,063,400
		Program Total	$1,084,500	$950,700	$2,035,200
Program:	Therapeutic Recreation				
	Compliance with ADA		$100,000	$100,000	$200,000
		Program Total	$100,000	$100,000	$200,000
Program:	Technical Services/Capital Projects				
	Recreation Facilities Renovation		$1,375,000	$1,635,000	$3,010,000
		Program Total	$1,375,000	$1,635,000	$3,010,000
Regional Computer Center					
Program:	CTS Operations				
	800 MHz Radios		$0	$1,300,000	$1,300,000
	Active Directory / Server Consolidation		$193,300	$50,000	$243,300

Department	Project Title	2009	2010	2009-2010 Total
Regional Computer Center-(Continued)				
Program:	CTS Operations			
	Communications Master Plan	$284,900	$234,000	$518,900
	Data Infrastructure Security	$0	$133,500	$133,500
	Netcache Appliance Replacement	$100,000	$0	$100,000
	Radio Communciations Equipment	$30,000	$30,000	$60,000
	Telephone System Upgrade and Replacement	$50,000	$0	$50,000
	Program Total	$658,200	$1,747,500	$2,405,700
Program:	CIT-CO Operations			
	Cincinnati Financial System Upgrades	$102,000	$40,000	$142,000
	Electronic Gov't (eGov) Web Enhancement	$183,500	$288,500	$472,000
	Streaming Video Service	$85,900	$32,000	$117,900
	Program Total	$371,400	$360,500	$731,900
Program:	CAGIS Consortium Operations			
	CAGIS Infrastructure	$161,800	$98,600	$260,400
	Program Total	$161,800	$98,600	$260,400
Sewers				
Program:	Wastewater Engineering			
	1852 Columbia Parkway Sewer Separation	$4,362,300	$0	$4,362,300
	3934 Winding Way Lateral Realignment	$0	$126,800	$126,800
	Ardmore Ave. Sewer Replacement	$0	$825,500	$825,500
	BarringtnHls/BarringtnHls BlkF GVolz/Krk	$0	$2,855,000	$2,855,000
	Carroll Avenue Sewer Replacement	$98,600	$425,000	$523,600
	Charlemar Dr Sewer Replacement	$399,300	$0	$399,300
	CIP Customer Service 2009	$50,000	$0	$50,000
	CIP Customer Service 2010	$0	$50,000	$50,000
	CIP Project Planning 2009	$1,500,000	$0	$1,500,000
	CIP Project Planning 2010	$0	$1,500,000	$1,500,000
	Cleneay-Herald Sewer Replacement	$110,300	$700,100	$810,400
	Country Club Estates PS Elimination	$389,900	$0	$389,900
	CSO 402 Topinabee Dr Regulator Imp	$4,700	$130,100	$134,800
	CSO 403 Elco St Diversion Dam Regulator	$4,700	$130,100	$134,800
	CSO 404 Ivanhoe St Regulator Imp	$11,300	$137,500	$148,800
	CSO 405 Revere St Regulator Imp	$11,300	$137,500	$148,800
	CSO 406 Kennebec St Regulator Imp	$12,500	$144,000	$156,500
	Data Transmission Infrastructure Upgrade	$150,000	$0	$150,000

Department	Project Title	2009	2010	2009-2010 Total
Sewers-(Continued)				
Program:	Wastewater Engineering			
	Decision Support System Development	$1,575,000	$0	$1,575,000
	Dellway Ave Sewer Replacement	$0	$3,389,600	$3,389,600
	Diamond, Regency, Windermere 3rd PS Elim	$1,620,800	$0	$1,620,800
	Eastern Delta Sewer Separation Ph 1A	$600,000	$0	$600,000
	Eastern Delta Sewer Separation Phase 2	$19,950,300	$0	$19,950,300
	Eastern/Delta Sewer Separation Ph 3	$125,000	$0	$125,000
	Eastern/Delta Sewer Separation Ph 4	$295,000	$0	$295,000
	Edwards Road Sewer Replacement	$203,000	$460,200	$663,200
	Emergency Sewer Repair 2009	$5,500,000	$0	$5,500,000
	Emergency Sewer Repair 2010	$0	$5,000,000	$5,000,000
	Fairfax Avenue Sewer Replacement	$0	$272,000	$272,000
	Fairmount Avenue Sewer Replacement	$105,600	$484,500	$590,100
	Flow Monitoring and Modeling	$2,450,000	$0	$2,450,000
	GIS System Enhancement and Support	$434,400	$0	$434,400
	Grovedale Place Sewer Replacement	$20,100	$62,900	$83,000
	Harvey Ave-Hickman Ave Sewer Replacement	$0	$2,146,600	$2,146,600
	High Meadows PS Upgrade	$0	$532,000	$532,000
	Hildreth Avenue Sewer Replacement	$72,400	$398,100	$470,500
	Hoffner Street Sewer Replacement	$62,300	$163,800	$226,100
	Home Sewer Treatment System Extensions	$1,631,900	$1,729,800	$3,361,700
	I-75 Sewer Relocation	$373,700	$0	$373,700
	Indef. Delivery/Indef. Quantity 2009	$120,000	$0	$120,000
	Indef. Delivery/Indef. Quantity 2010	$0	$120,000	$120,000
	Indian Creek WWTP Upgrade	$0	$3,623,600	$3,623,600
	Linwood Avenue Sewer Replacement	$0	$661,100	$661,100
	LMWWTP Prim. and SecondTank Rechaining	$16,484,000	$0	$16,484,000
	LMWWTP Prim/Sec Trough and Gates	$7,911,100	$0	$7,911,100
	LMWWTP-Four Mile PS Improv	$0	$1,574,100	$1,574,100
	LMWWTP-Sludge Handling Process	$2,577,100	$0	$2,577,100
	Lynnehaven Drive Sewer Replacement	$37,100	$0	$37,100
	Maintenance Management System Support	$160,000	$0	$160,000
	MCWWTP Additional Primary Sludge Pumping	$0	$55,500	$55,500
	MCWWTP Anaerobic Digester Convert	$0	$13,813,800	$13,813,800
	MCWWTP Auxiliary Outfall Improvements	$0	$505,700	$505,700
	MCWWTP Prelim/Primary Treatment Imp	$37,249,400	$0	$37,249,400
	MCWWTP Secondary Bypass Weir	$0	$5,900	$5,900

Department	Project Title	2009	2010	2009-2010 Total
Sewers-(Continued)				
Program:	Wastewater Engineering			
	MCWWTP Secondary Treatment Enhance	$42,933,900	$0	$42,933,900
	MCWWTP-MSD Garage Demolition/Rehab	$1,035,900	$0	$1,035,900
	MillCrkTP Chemically-Enhanced Primary	$0	$1,069,400	$1,069,400
	Misc. Highwy and Comm. Dev.Swr Work 2009	$150,000	$0	$150,000
	Montgomery and Lester Sewer Replacement	$1,705,700	$0	$1,705,700
	Moorfield Drive Sewer Stabilization	$203,600	$0	$203,600
	MSD Green Program	$22,146,500	$24,711,800	$46,858,300
	MSD-Duke Sewer Televising Partnership	$10,000,000	$10,000,000	$20,000,000
	MuCrWWTP Electrical Upgrades	$516,500	$3,716,300	$4,232,800
	MuCrWWTP O and M Manual Update	$409,600	$0	$409,600
	MuCrWWTP Sludge Processing Odor Control	$1,656,100	$0	$1,656,100
	MuCrWWTP-Primary Skimming/Sludge	$4,662,800	$0	$4,662,800
	MuTP Incinerator Bldg HazMat Remediation	$89,800	$0	$89,800
	Non WWIP Assessment Sewers 2009	$1,959,000	$0	$1,959,000
	Oaklawn Dr Sewer Replacement	$246,600	$0	$246,600
	Obsolete Lift Station and Pump Station	$1,024,200	$1,024,200	$2,048,400
	Park Avenue Sewer Replacement	$29,700	$172,000	$201,700
	Pawnee Drive Sewer Replacement	$36,000	$146,700	$182,700
	Pleasant Run Central Forcemain Sewer	$0	$3,869,500	$3,869,500
	Polk Run TP Reliability and Service Upg	$614,400	$8,257,900	$8,872,300
	Program Risk Mitigation and Comm.	$250,000	$500,000	$750,000
	Shasta Place Sewer Replacement	$87,000	$223,400	$310,400
	Shotcrete 2010	$0	$500,000	$500,000
	SSO 568 and 569 Improvements	$2,217,300	$0	$2,217,300
	SSO 579 Improvements	$0	$3,034,600	$3,034,600
	SSO 603 and 704 Improvements	$1,429,900	$0	$1,429,900
	SSO 612 Improvement	$414,300	$0	$414,300
	Stanhope Avenue Sewer Replacement	$58,000	$102,600	$160,600
	Strategic Succession Planning	$500,000	$0	$500,000
	Systemwide RDI/I	$3,496,800	$3,707,000	$7,203,800
	Trenchless Technology - Manholes	$1,165,800	$1,235,600	$2,401,400
	Trenchless Technology - Sewers	$6,993,500	$7,413,700	$14,407,200
	Urgent Capacity Response	$2,331,100	$2,471,100	$4,802,200
	Value Engineering 2009	$500,000	$0	$500,000
	Wastewater Engineering Building Lease	$1,200,000	$1,200,000	$2,400,000
	Water in Basement Prevention Program	$5,594,700	$5,930,800	$11,525,500

Department	Project Title	2009	2010	2009-2010 Total
Sewers-(Continued)				
Program:	Wastewater Engineering			
	Wilder Avenue Sewer Replacement	$94,000	$0	$94,000
	Winton Woods Aerial Sewer Replacement	$0	$1,750,000	$1,750,000
	WWIP Development Studies and Reports	$1,165,700	$1,235,500	$2,401,200
	WWIP Management and Support Services	$12,000,000	$12,800,000	$24,800,000
	WWT Roofing and Paving Repair/Replace	$209,200	$209,200	$418,400
	York and Central Avenue Sewer Replacemt	$438,800	$0	$438,800
	Program Total	$236,229,500	$137,442,100	$373,671,600
Program:	Stormwater - Planning/Design			
	2632 Mendova Ln Storm Sewer Replacement	$100,000	$100,000	$200,000
	Hartwell Community Drainage Improvements	$100,000	$100,000	$200,000
	Program Total	$200,000	$200,000	$400,000
Program:	Stormwater - Operations & Maintenance			
	3674 Hillside Ave Stormwater Intake Impr	$200,000	$0	$200,000
	Eatondale Stormwater Intake Improvement	$100,000	$0	$100,000
	Program Total	$300,000		$300,000
Program:	Stormwater - NPDES Compliance			
	Green Demonstration Project	$125,000	$0	$125,000
	Program Total	$125,000		$125,000
Program:	Stormwater - Flood Control			
	Barrier Dam Facility Repairs	$1,250,000	$300,000	$1,550,000
	Guerley Rd, Outlet to Sunset Drain. Impr	$0	$750,000	$750,000
	Program Total	$1,250,000	$1,050,000	$2,300,000
Transportation & Eng.				
Program:	Director's Office			
	Central Riverfront Street Grid '00	$80,000	$0	$80,000
	Information Systems Acquisition	$150,000	$150,000	$300,000
	Program Total	$230,000	$150,000	$380,000
Program:	Transportation Planning and Urban Design			
	CBD Gateways/Greenways	$150,000	$150,000	$300,000
	CBD Pedestrian & Parking Lot Signage	$150,000	$27,300	$177,300
	Central Riverfront Street Grid '09	$560,000	$250,000	$810,000
	Citywide Bicycle Plan Update	$150,000	$50,000	$200,000

Department	Project Title	2009	2010	2009-2010 Total
Transportation	**Eng.-(Continued)**			
Program:	Transportation Planning and Urban Design			
	Citywide Develp.Trans Enhancements	$100,000	$100,000	$200,000
	Columbia Parkway Enhancements	$250,000	$185,000	$435,000
	Convention Center Expansion	$1,000,000	$1,000,000	$2,000,000
	Downtown Infrastructure Coordination	$75,000	$270,000	$345,000
	Mt. Washington Traffic Calming	$100,000	$0	$100,000
	Neighborhood Gateways	$75,000	$75,000	$150,000
	OKI Corridor Studies	$100,000	$400,000	$500,000
	Over-the-Rhine Streetscape Improvements	$203,100	$150,000	$353,100
	Riverfront Master Plan Coordination	$50,000	$50,000	$100,000
	Safety Improvements	$100,000	$100,000	$200,000
	Skywalk Improvements	$150,000	$200,000	$350,000
	Street Calming Program	$100,000	$400,000	$500,000
	Transit/Rail Corridor Preservation Acq.	$100,000	$100,000	$200,000
	Uptown Street Car Alt. Analysis & Study	$27,000	$0	$27,000
	Uptown Wayfinding System	$200,000	$0	$200,000
	Program Total	$3,640,100	$3,507,300	$7,147,400
Program:	Engineering			
	Bicycle Transportation Program	$270,000	$110,000	$380,000
	Bridge Rehabilitation Program	$1,220,000	$1,200,000	$2,420,000
	Colerain Ave West Fork/Virginia Impr.	$50,000	$50,000	$100,000
	Colerain Avenue Virginia to Leeper Impr.	$250,000	$500,000	$750,000
	Colerain Corr. Imp. I-74 to Spring Grove	$150,000	$150,000	$300,000
	Community Street Imp '03	$35,000	$0	$35,000
	Curb Ramps - Street Rehab	$448,000	$425,000	$873,000
	Downtown Public Paver Replacement	$50,000	$50,000	$100,000
	Hamilton Avenue Improvements Phase 2	$100,000	$0	$100,000
	Harrison Avenue Improvements	$340,000	$200,000	$540,000
	Hillside Stairway Rehabilitation Program	$225,000	$225,000	$450,000
	Montana Ave. Impr. - Boudinot to Farrell	$500,000	$0	$500,000
	Ohio River Trail - Downtown to Salem	$200,000	$100,000	$300,000
	Pavement Management	$150,000	$150,000	$300,000
	SCIP Loan Repayment	$215,000	$215,000	$430,000
	Second and Third Street Improvements	$200,000	$440,000	$640,000
	Sidewalk Repair Program	$550,000	$525,000	$1,075,000
	Spot Infrastructure Replacement	$600,000	$550,000	$1,150,000
	Street Improvements	$2,150,000	$800,000	$2,950,000

Department	Project Title	2009	2010	2009-2010 Total
Transportation	**Eng.-(Continued)**			
Program:	Engineering			
	Street Rehabilitation	$11,948,800	$11,035,700	$22,984,500
	Uptown Access Improvements West MLK Dr.	$100,000	$200,000	$300,000
	Waldvogel Viaduct Replacement	$1,000,000	$3,000,000	$4,000,000
	Wall Stab. & Landslide Correction	$725,000	$725,000	$1,450,000
	Program Total	$21,476,800	$20,650,700	$42,127,500
Program:	Traffic Engineering			
	Computerized Traffic Signal System	$300,000	$200,000	$500,000
	LED Traffic and Pedestrian Signals	$450,000	$450,000	$900,000
	Raised Pavement Markers	$0	$50,000	$50,000
	Street Light Replacement Project	$280,000	$300,000	$580,000
	Traffic Signal Controllers & Detectors	$74,000	$100,000	$174,000
	Traffic Signal Installation & Renovation	$830,000	$830,000	$1,660,000
	Program Total	$1,934,000	$1,930,000	$3,864,000
Program:	General Aviation			
	Airport Infrastructure Improvements	$140,000	$140,000	$280,000
	FAA/ODOT Local Match	$190,000	$200,000	$390,000
	Facility Improvements	$165,000	$170,000	$335,000
	Noise Monitoring and Abatement	$25,100	$25,700	$50,800
	Program Total	$520,100	$535,700	$1,055,800
Water Works				
Program:	Departmental Support Services			
	Automatic Meter Reading Handheld Units	$75,000	$0	$75,000
	Computers, Servers, and Software	$233,000	$267,000	$500,000
	Enterprise Asset Management System	$0	$2,000,000	$2,000,000
	Network Upgrade - Chester Park Complex	$250,000	$0	$250,000
	Security Card Reader Upgrade	$0	$104,000	$104,000
	Server Consolidation	$80,000	$0	$80,000
	Program Total	$638,000	$2,371,000	$3,009,000
Program:	Commercial Services			
	Call Center Equipment	$2,000,000	$0	$2,000,000
	ECAM Hardware	$50,000	$0	$50,000
	Program Total	$2,050,000		$2,050,000
Program:	Water Supply, Treatment and Distribution			

Department	Project Title	2009	2010	2009-2010 Total
Water Works-(Continued)				
Program:	Water Supply, Treatment and Distribution			
	Analytical Data System Equipment	$39,000	$0	$39,000
	Backup Power Generator - Constance	$22,000	$350,000	$372,000
	Backup Power Generator - Eden Park	$1,000,000	$2,000,000	$3,000,000
	Battery, Charger, and DC Panel	$75,000	$75,000	$150,000
	Bolton Wellfield Expansion II	$143,000	$284,000	$427,000
	Carbon Transfer Pump - Miller Plant	$48,000	$0	$48,000
	Casting/Street Rehab Projects	$322,000	$339,000	$661,000
	Castle and Reading	$600,000	$0	$600,000
	Chem East Water Wheel	$295,000	$0	$295,000
	Chem. East Electric Heat	$75,000	$0	$75,000
	Cherry Grove Elevated Tank Coating	$0	$170,000	$170,000
	Cherry Grove Ground Reservoir Coating	$550,000	$0	$550,000
	Chlorination Fac. Scrubber-Miller Plant	$405,000	$0	$405,000
	CMBP Pilot Plant Filters	$349,000	$326,000	$675,000
	CMBP Sanitary Sewer	$468,000	$0	$468,000
	CMBP Wash Water Discharge Line	$50,000	$0	$50,000
	Contamination Warning System	$46,000	$161,000	$207,000
	Continuous WQ Monitors - Dist. System	$45,000	$50,000	$95,000
	Cooper Road - Kenwood to Montgomery	$2,000,000	$1,500,000	$3,500,000
	CPC Boiler Replacement	$400,000	$0	$400,000
	CPC Chiller Improvements	$0	$280,000	$280,000
	Crane Equipment Improvements	$300,000	$150,000	$450,000
	Dana Avenue - Victory Parkway to I-71	$1,500,000	$1,000,000	$2,500,000
	Delhi Water Tank Painting	$0	$250,000	$250,000
	Duke, Socialville Foster	$1,000,000	$1,000,000	$2,000,000
	Eden Park Feeder 2 - Parsons Martin	$250,000	$500,000	$750,000
	Eden Park Mirror Pool Painting	$90,000	$0	$90,000
	Electrical Transformers	$85,000	$85,000	$170,000
	Elevator Controls and Safety Upgrades	$100,000	$150,000	$250,000
	Endocrine Disrupter Analysis Equipment	$0	$275,000	$275,000
	Filter Water Pump - Miller Plant	$805,000	$550,000	$1,355,000
	Fire Control Systems	$50,000	$0	$50,000
	Furnace Air Compressor - Miller Plant	$6,000	$44,000	$50,000
	GCMS With Autosampler	$0	$130,000	$130,000
	GCMS with EI and Auto Sample	$120,000	$0	$120,000
	Greenhills Tank	$500,000	$884,000	$1,384,000

Department	Project Title	2009	2010	2009-2010 Total
Water Works-(Continued)				
Program:	Water Supply, Treatment and Distribution			
	Intake Pier Access Bridge Painting	$0	$200,000	$200,000
	Kemper Road Tank	$800,000	$2,500,000	$3,300,000
	Kennedy Res. Drainage	$86,000	$0	$86,000
	Lamella Basin # 1	$200,000	$0	$200,000
	Main Station and Tennyson Pumps	$778,000	$722,000	$1,500,000
	Misc. Concrete Pavement Replacement	$300,000	$275,000	$575,000
	Misc. Masonry	$175,000	$175,000	$350,000
	Montgomery & Kennedy Avenues	$2,000,000	$1,100,000	$3,100,000
	Montgomery/Cooper-Pfeiffer	$0	$2,200,000	$2,200,000
	Motor Control Center Equipment	$100,000	$100,000	$200,000
	New Water Mains	$1,500,000	$1,700,000	$3,200,000
	Observatory - Edwards to Paxton	$2,000,000	$250,000	$2,250,000
	Paxton/Isabella-Obser.&Madison	$0	$1,640,000	$1,640,000
	Pete Rose Way/Eggleston-Broadway	$0	$200,000	$200,000
	Potassium Permanganate Feed System	$0	$400,000	$400,000
	Projected Private Developments	$350,000	$400,000	$750,000
	Projected Street Improvements	$6,300,000	$6,400,000	$12,700,000
	Radio System for GCWW	$400,000	$0	$400,000
	Raw Water Reservoir Brick Rehabilitation	$300,000	$500,000	$800,000
	Regeneration Furnace Equipment	$60,000	$60,000	$120,000
	Rehabilitate Water Mains	$1,000,000	$1,100,000	$2,100,000
	Replace Roofs	$130,000	$865,000	$995,000
	Replacement Water Mains	$17,300,000	$17,710,000	$35,010,000
	SCADA Remote Site Communications	$200,000	$578,000	$778,000
	Secondary Basin Drive - Bolton Plant	$564,000	$716,000	$1,280,000
	Snider and Socialville Foster	$100,000	$650,000	$750,000
	Station Valve Equipment	$90,000	$90,000	$180,000
	Ultraviolet Disinfection - Miller Plant	$3,665,000	$8,723,000	$12,388,000
	Valve Replacement Program	$500,000	$500,000	$1,000,000
	Wash Water Recovery Pump	$0	$2,000	$2,000
	Well Pumps - Bolton Plant	$0	$40,000	$40,000
	Program Total	$50,636,000	$60,349,000	$110,985,000
	Grand Total	$356,247,000	$266,700,600	$622,947,600

READER'S GUIDE (Section 2)

GENERAL CAPITAL

2009-2014 CAPITAL IMPROVEMENT PROGRAM
PROJECTS by EXPENDITURE CATEGORY

This report sorts all projects for the 2009-2014 General Capital Budget by seven major expenditure categories as follows:

Debt Service Payments
Economic Development
Environment
Equipment
Housing & Neighborhood Development
Infrastructure (Smale Commission)
New Infrastructure

These expenditure categories are assigned based on the scope or type of activity the project entails. For example, a project that involves the purchase of computer hardware would be classified as equipment, while the renovation of a City health clinic would be classified under the Infrastructure (Smale Commission) category. This report is sorted by expenditure category and department. A yearly total for each category is provided, as well as a yearly grand total for the General Capital Budget.

2009-2014 Capital Improvement Program
Projects by Expenditure Category

General Capital

Department	Priority	Project Title	2009	2010	2011	2012	2013	2014	2009-2014 Total
Debt Service Payments									
Transportation & Eng.									
	55	Convention Center Expansion	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	$6,000,000
		Debt Service Payments Total:	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	$6,000,000
Economic Development									
City Manager									
	1	Retail/Commercial Opportunities	345,700	1,088,400	1,482,500	1,590,200	1,643,900	1,687,800	$7,838,500
	5	3CDC Development Projects	500,000						$500,000
Community Development									
	5	Job Ready Site Program	500,000						$500,000
	6	SPUR	250,000	200,000	401,000	256,000	250,000	250,000	$1,607,000
	7	Commercial & Industrial Public Imprvts	200,000	350,000	400,000	400,000	500,000	500,000	$2,350,000
	8	Tax Incentive/Enterprize Zone/Prop Maint	100,000	100,000	100,000	100,000	100,000	100,000	$600,000
	9	Community Development Focus District	300,000	394,800	350,000	350,000	500,000	500,000	$2,394,800
	10	NBD Public Improvements	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	$6,000,000
	11	Dewey and Glenway Paving	148,000						$148,000
	12	NBD Support Program '08	113,000						$113,000
	13	Millcreek Psych Ctr Site Purch	74,000						$74,000
Planning & Buildings									
	1	Comprehensive Plan for Cincinnati	250,000	250,000					$500,000
	10	Planning Studies Project	250,000						$250,000
	12	Neighborhood Transportation Strategies	100,000	150,000	150,000	150,000	150,000	150,000	$850,000
		Economic Development Total:	4,130,700	3,533,200	3,883,500	3,846,200	4,143,900	4,187,800	$23,725,300
Environment									
City Manager									
	1	Regulatory Compl. & Energy Conservation	50,000	50,000	50,000	50,000	50,000	50,000	$300,000
	2	Emergency Environmental Cleanup	10,000	20,000	12,900	18,400	14,000	10,000	$85,300
	3	Center Hill Gas & Leachate	110,000	105,000	105,000	105,000	100,000	100,000	$625,000
	4	Underground Storage Tanks	20,000	15,000	10,000	10,000	10,700	9,400	$75,100

2009-2014 Capital Improvement Program
Projects by Expenditure Category

General Capital

Department	Priority	Project Title	2009	2010	2011	2012	2013	2014	2009-2014 Total
Environment									
Police									
	1	Total Containment Steel Funnel Trap	146,000						$146,000
		Environment Total:	336,000	190,000	177,900	183,400	174,700	169,400	$1,231,400
Equipment									
Finance									
	1	Income Tax Collection Software	97,900						$97,900
	2	AMS-CFS Procurement Software Upgrade		77,700	78,000				$155,700
	3	Licensing Software & A/R Collection Sys.				50,000	50,000	44,700	$144,700
Fire									
	1	Fire Equipment Enhancements	240,000	240,000					$480,000
	2	Exhaust System	50,000	52,500	52,000	51,500	51,500	51,500	$309,000
	7	F.E.E. - Thermal Image Devices	60,000	60,000	301,500	80,500			$502,000
	12	Gas Meters	30,000						$30,000
	13	Furnish/Appliances for New Firehouse	42,600						$42,600
	6	Defibrillator - Replacement		69,300	69,300	69,300			$207,900
	11	Self-Contained Breathing Apparatuses		2,400,000					$2,400,000
	5	Apparatus Door Closers				35,000	55,000	55,000	$145,000
	8	Hand Held Computer Based System				219,500	304,300	197,700	$721,500
	10	Air Compressor Replacement					55,000	43,800	$98,800
	14	Appliances For Existing Firehouses						124,300	$124,300
Health									
	1	IT Equipment	340,200						$340,200
Human Resources									
	1	CHRIS Upgrade	1,145,000						$1,145,000
	4	Testing Databank	15,000						$15,000
Police									
	2	Target Range Baffle System	272,500						$272,500
	3	Steel Pole Barn Overhead Protection	75,000						$75,000
	4	Computer Aided Dispatch Replacement	2,408,000						$2,408,000

2009-2014 Capital Improvement Program
Projects by Expenditure Category

General Capital

Department	Priority	Project Title	2009	2010	2011	2012	2013	2014	2009-2014 Total
Equipment									
Public Services									
	1	Fleet Replacements	5,494,400	5,602,100	5,540,200	5,925,800	6,055,500	6,140,200	$34,758,200
	4	ALS Transport Unit/Ambulances	495,000						$495,000
	4	Winter Brine Production	50,000						$50,000
	13	Collection Automation Program	150,000						$150,000
	20	Trash Receptacles	62,500	150,000	150,000	150,000	150,000	150,000	$812,500
Regional Computer Center									
	1	Communications Master Plan	284,900	234,000	204,000	323,000	485,900	217,200	$1,749,000
	2	Active Directory / Server Consolidation	193,300	50,000	138,000	50,000		200,000	$631,300
	3	Netcache Appliance Replacement	100,000						$100,000
	6	Cincinnati Financial System Upgrades	102,000	40,000	40,000	60,000	60,000	127,000	$429,000
	7	CAGIS Infrastructure	161,800	98,600	98,600	98,600	40,000	40,000	$537,600
	12	Electronic Gov't (eGov) Web Enhancement	183,500	288,500	202,700	172,000	232,000	258,800	$1,337,500
	13	Streaming Video Service	85,900	32,000	32,000	32,000	32,000	32,000	$245,900
	5	Data Infrastructure Security		133,500	133,500	260,400	167,000	156,100	$850,500
	9	800 MHz Radios		1,300,000	600,000	600,000			$2,500,000
Transportation & Eng.									
	1	Information Systems Acquisition	150,000	150,000	150,000	150,000	150,000	150,000	$900,000
		Equipment Total:	12,289,500	10,978,200	7,789,800	8,327,600	7,888,200	7,988,300	$55,261,600
Housing & Neighborhood Development									
Community Development									
	1	Hazard Abatement/Demolition Program	285,300	249,000	293,400	380,000	250,000	250,000	$1,707,700
	2	Downtown Housing Development	925,000	993,000	615,900	680,200	688,400	684,500	$4,587,000
	3	Neighborhood Market Rate Housing '09	400,000	820,000	850,000	1,000,000	1,000,000	1,000,000	$5,070,000
	4	Strategic Housing Initiatives Program	538,100	800,000	1,230,400	700,300	1,495,500	766,800	$5,531,100
	6	Neighborhood Market Rate Housing '01	125,000						$125,000
	7	Neighborhood Market Rate Housing '02	138,000						$138,000
	97	Bloc Ministries Renovation	52,000						$52,000
	99	Clifton Cultural Arts Center	250,000						$250,000

2009-2014 Capital Improvement Program
Projects by Expenditure Category

General Capital

Department	Priority	Project Title	2009	2010	2011	2012	2013	2014	2009-2014 Total
Housing & Neighborhood Development									
	2	Citirama		700,000		800,000		800,000	$2,300,000
		Housing & Neighborhood Development Total:	2,713,400	3,562,000	2,989,700	3,560,500	3,433,900	3,501,300	$19,760,800
Infrastructure (Smale Comm'n.)									
Health									
	3	Facilities Renovation & Repairs		279,500	280,300	306,700	314,900	320,200	$1,501,600
	4	Health Facilities ADA		60,000	60,000	60,000	60,000	60,000	$300,000
Parks									
	1	Park Infrastructure Rehabilitation	2,759,500	3,153,000	3,160,600	3,407,600	3,482,200	3,530,900	$19,493,800
	3	Master Plan Implementation	400,000						$400,000
Planning & Buildings									
	3	Lunken Levee Study	50,000						$50,000
	9	Lunken Levee/Flood Level Challenge	75,000						$75,000
	21	I-75/Brent Spence Bridge Studies	50,000	50,000	200,000	200,000	200,000	200,000	$900,000
	28	Innovative Transportation Strategies		200,000	200,000	200,000	150,000	200,000	$950,000
Police									
	6	Resurfacing D-2's Parking Lots			50,000				$50,000
Public Services									
	2	City Facility Renovations	2,900,000	2,200,000	2,200,000	2,200,000	2,200,000	2,200,000	$13,900,000
	3	Replacement Facilities	1,678,000	1,947,900	2,255,600	2,493,300	2,684,400	2,793,600	$13,852,800
	6	Sign Replacement	270,200	358,700	117,200	303,700	338,700	311,000	$1,699,500
	14	City Facility Modernization	231,700						$231,700
	17	Community Facility Improvements	600,000	600,000	600,000	600,000	600,000	600,000	$3,600,000
	21	Findlay Market Improvements	100,000	99,800	100,600	108,800			$409,200
Recreation									
	1	Recreation Facilities Renovation	1,375,000	1,635,000	1,650,000	1,700,000	1,750,000	1,800,000	$9,910,000
	2	Aquatics Facilities Renovation	2,234,000	3,600,000	3,550,000	3,993,700	3,500,000	2,900,000	$19,777,700
	3	Athletics Facilities Renovation	454,500	517,300	652,000	700,000	750,000	750,000	$3,823,800
	4	Compliance with ADA	100,000	100,000	100,000	100,000	100,000	100,000	$600,000
	5	Outdoor Facilities Renovation	630,000	433,400	342,700	97,600	580,900	1,189,400	$3,274,000

2009-2014 Capital Improvement Program
Projects by Expenditure Category

General Capital

Department	Priority	Project Title	2009	2010	2011	2012	2013	2014	2009-2014 Total
Infrastructure (Smale Comm'n.)									
Transportation & Eng.									
	2	SCIP Loan Repayment	215,000	215,000	215,000	215,000	215,000	215,000	$1,290,000
	3	Waldvogel Viaduct Replacement	1,000,000	3,000,000					$4,000,000
	4	Street Rehabilitation	11,948,800	11,035,700	12,803,900	14,900,000	15,600,000	16,000,000	$82,288,400
	5	Street Improvements	2,150,000	800,000	1,000,000	1,000,000	1,100,000	1,100,000	$7,150,000
	6	Traffic Signal Installation & Renovation	830,000	830,000	1,034,000	1,080,000	1,080,000	1,080,000	$5,934,000
	7	OKI Corridor Studies	100,000	400,000	400,000	100,000	100,000	100,000	$1,200,000
	8	Bridge Rehabilitation Program	1,220,000	1,200,000	1,300,000	1,430,000	1,500,000	1,500,000	$8,150,000
	9	Computerized Traffic Signal System	300,000	200,000	200,000	200,000	200,000	200,000	$1,300,000
	11	Wall Stab. & Landslide Correction	725,000	725,000	800,000	1,000,000	1,000,000	1,000,000	$5,250,000
	13	LED Traffic and Pedestrian Signals	450,000	450,000	450,000	450,000	450,000	450,000	$2,700,000
	15	Sidewalk Repair Program	550,000	525,000	625,000	675,000	750,000	750,000	$3,875,000
	16	Curb Ramps - Street Rehab	448,000	425,000	492,000	571,000	597,000	612,000	$3,145,000
	17	Safety Improvements	100,000	100,000	100,000	100,000	100,000	100,000	$600,000
	19	Traffic Signal Controllers & Detectors	74,000	100,000	100,000	100,000	100,000	100,000	$574,000
	22	Bicycle Transportation Program	270,000	110,000	130,000	150,000	150,000	150,000	$960,000
	23	Hillside Stairway Rehabilitation Program	225,000	225,000	250,000	250,000	250,000	250,000	$1,450,000
	25	Skywalk Improvements	150,000	200,000	150,000	150,000	100,000	100,000	$850,000
	26	Spot Infrastructure Replacement	600,000	550,000	725,000	740,000	761,900	763,000	$4,139,900
	27	Street Light Replacement Project	280,000	300,000	100,000	100,000	100,000	100,000	$980,000
	29	Street Calming Program	100,000	400,000	250,000	250,000	250,000	250,000	$1,500,000
	31	Second and Third Street Improvements	200,000	440,000	460,000				$1,100,000
	33	Citywide Bicycle Plan Update	150,000	50,000					$200,000
	34	Pavement Management	150,000	150,000	150,000	150,000	150,000	150,000	$900,000
	37	Colerain Ave West Fork/Virginia Impr.	50,000	50,000					$100,000
	41	Colerain Avenue Virginia to Leeper Impr.	250,000	500,000	100,000	100,000			$950,000
	44	Columbia Parkway Enhancements	250,000	185,000	200,000	400,000	400,000	200,000	$1,635,000
	45	Downtown Infrastructure Coordination	75,000	270,000	100,000	250,000	150,300	340,000	$1,185,300
	46	Uptown Access Improvements West MLK Dr.	100,000	200,000	500,000	500,000	100,000	100,000	$1,500,000
	48	Colerain Corr. Imp. I-74 to Spring Grove	150,000	150,000	100,000	100,000	100,000		$600,000

2009-2014 Capital Improvement Program
Projects by Expenditure Category

General Capital

Department	Priority	Project Title	2009	2010	2011	2012	2013	2014	2009-2014 Total
Infrastructure (Smale Comm'n.)									
	56	Mt. Washington Traffic Calming	100,000						$100,000
	57	Central Riverfront Street Grid '00	80,000						$80,000
	58	Community Street Imp '03	35,000						$35,000
	59	Uptown Street Car Alt. Analysis & Study	27,000						$27,000
	51	Duke Street Light Replacement Project				105,000	150,000	180,000	$435,000
		Infrastructure (Smale Comm'n.) Total:	37,260,700	39,020,300	38,253,900	41,537,400	42,165,300	42,745,100	$240,982,700
New Infrastructure									
Parks									
	2	Cincinnati Riverfront Park	3,000,000	4,000,000	4,000,000				$11,000,000
Transportation & Eng.									
	14	CBD Gateways/Greenways	150,000	150,000	150,000	150,000	150,000	150,000	$900,000
	18	Neighborhood Gateways	75,000	75,000	75,000	100,000	100,000	75,000	$500,000
	20	Downtown Public Paver Replacement	50,000	50,000	50,000	50,000	50,000	50,000	$300,000
	24	CBD Pedestrian & Parking Lot Signage	150,000	27,300	25,000	50,000	25,000	50,000	$327,300
	32	Uptown Wayfinding System	200,000						$200,000
	35	Ohio River Trail - Downtown to Salem	200,000	100,000	500,000	500,000	500,000	500,000	$2,300,000
	36	Central Riverfront Street Grid '09	560,000	250,000	100,000				$910,000
	38	Hamilton Avenue Improvements Phase 2	100,000						$100,000
	39	Citywide Develp.Trans Enhancements	100,000	100,000	100,000	100,000	100,000	100,000	$600,000
	40	Riverfront Master Plan Coordination	50,000	50,000	50,000	50,000	25,000	25,000	$250,000
	43	Over-the-Rhine Streetscape Improvements	203,100	150,000	364,100	200,000	400,000	250,000	$1,567,200
	47	Harrison Avenue Improvements	340,000	200,000	500,000				$1,040,000
	50	Montana Ave. Impr. - Boudinot to Farrell	500,000						$500,000
	49	Raised Pavement Markers		50,000	50,000	50,000	50,000	50,000	$250,000
	52	Gilbert Avenue Greenway			100,000	333,900	100,000	308,700	$842,600
	54	Clifton Avenue Islands			100,000	250,000	100,000	50,000	$500,000
	53	ML King/I-71 Interchange					500,000	500,000	$1,000,000
		New Infrastructure Total:	5,678,100	5,202,300	6,164,100	1,833,900	2,100,000	2,108,700	$23,087,100
		Total: General Capital	63,408,400	63,486,000	60,258,900	60,289,000	60,906,000	61,700,600	$370,048,900

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READER'S GUIDE (Section 3)

ALL FUNDS

2009-2010 CAPITAL IMPROVEMENT PROGRAM PROJECTS by NEIGHBORHOOD

This report provides the budget amounts for all the projects approved for each of the City's 52 recognized neighborhoods, as well as project allocations that are Citywide or Systemwide for all funds. Citywide projects are those projects which benefit all 52 neighborhoods, while the Systemwide projects are those that benefit all 52 neighborhoods, as well as areas in Hamilton County. Additional categories describe if a project is inside or outside of the City or Hamilton County. These designations are assigned to each project by the departments. Projects are for the 2009/2010 Biennial Capital Budget and are identified by Department and the project departmental priority. Projects include General Capital projects, as well as Restricted Fund Capital projects. However, Special Revenue Capital and Federal/State Capital Matching funds are not included in this list.

2009-2014 Capital Improvement Program
Projects by Neighborhood

Neighborhood Agency	Priority	Project Title	2009	2010	2009-2010 Total
Avondale					
Planning & Buildings	21	I-75/Brent Spence Bridge Studies	5,000	5,000	$10,000
Recreation	5	Outdoor Facilities Renovation		65,010	$65,010
Transportation & Eng.	46	Uptown Access Improvements West MLK Dr.	20,000	40,000	$60,000
		General Capital Total:	25,000	110,010	$135,010
Sewers	14	Dellway Ave Sewer Replacement		3,389,600	$3,389,600
Sewers	67	3934 Winding Way Lateral Realignment		126,800	$126,800
Sewers	68	Harvey Ave-Hickman Ave Sewer Replacement		2,146,600	$2,146,600
		MSD Capital Improvements Total:	0	5,663,000	$5,663,000
		Avondale Total:	25,000	5,773,010	$5,798,010
Bond Hill					
Community Development	5	Job Ready Site Program	100,000		$100,000
Community Development	13	Millcreek Psych Ctr Site Purch	74,000		$74,000
Planning & Buildings	21	I-75/Brent Spence Bridge Studies	5,000	5,000	$10,000
Transportation & Eng.	18	Neighborhood Gateways	15,000	15,000	$30,000
		General Capital Total:	194,000	20,000	$214,000
		Bond Hill Total:	194,000	20,000	$214,000
Camp Washington					
Community Development	6	SPUR	12,500	10,000	$22,500
Planning & Buildings	21	I-75/Brent Spence Bridge Studies	5,000	5,000	$10,000
		General Capital Total:	17,500	15,000	$32,500
		Camp Washington Total:	17,500	15,000	$32,500
Carthage					
Planning & Buildings	21	I-75/Brent Spence Bridge Studies	5,000	5,000	$10,000
		General Capital Total:	5,000	5,000	$10,000
		Carthage Total:	5,000	5,000	$10,000
Clifton					
Community Development	99	Clifton Cultural Arts Center	250,000		$250,000
Planning & Buildings	21	I-75/Brent Spence Bridge Studies	5,000	5,000	$10,000
Transportation & Eng.	18	Neighborhood Gateways	15,000	15,000	$30,000
		General Capital Total:	270,000	20,000	$290,000

2009-2014 Capital Improvement Program
Projects by Neighborhood

Neighborhood Agency	Priority	Project Title	2009	2010	2009-2010 Total
Clifton					
		Clifton Total:	270,000	20,000	$290,000
College Hill					
Community Development	1	Hazard Abatement/Demolition Program	99,855		$99,855
Fire	13	Furnish/Appliances for New Firehouse	42,600		$42,600
Recreation	2	Aquatics Facilities Renovation		298,800	$298,800
Recreation	3	Athletics Facilities Renovation		51,730	$51,730
		General Capital Total:	142,455	350,530	$492,985
Sewers	91	Pawnee Drive Sewer Replacement	36,000	146,700	$182,700
		MSD Capital Improvements Total:	36,000	146,700	$182,700
		College Hill Total:	178,455	497,230	$675,685
Columbia Tusculum					
Transportation & Eng.	44	Columbia Parkway Enhancements	250,000	185,000	$435,000
		General Capital Total:	250,000	185,000	$435,000
Sewers	130	Eastern Delta Sewer Separation Ph 1A	600,000		$600,000
		MSD Capital Improvements Total:	600,000	0	$600,000
		Columbia Tusculum Total:	850,000	185,000	$1,035,000
Corryville					
Health	3	Facilities Renovation & Repairs		92,235	$92,235
Transportation & Eng.	46	Uptown Access Improvements West MLK Dr.	20,000	40,000	$60,000
		General Capital Total:	20,000	132,235	$152,235
		Corryville Total:	20,000	132,235	$152,235
CUF					
Recreation	2	Aquatics Facilities Renovation		201,600	$201,600
		General Capital Total:	0	201,600	$201,600
		CUF Total:	0	201,600	$201,600
Downtown					
ES: Convention Center	1	Furniture, Fixtures, and Equipment	167,000	60,000	$227,000
ES: Convention Center	2	Capital Maintenance	63,000		$63,000
ES: Convention Center	3	Building Equipment		476,800	$476,800
		Convention Center Total:	230,000	536,800	$766,800

2009-2014 Capital Improvement Program
Projects by Neighborhood

Neighborhood Agency	Priority	Project Title	2009	2010	2009-2010 Total
Downtown					
City Manager	1	Retail/Commercial Opportunities	345,700	1,088,400	$1,434,100
City Manager	5	3CDC Development Projects	500,000		$500,000
Community Development	2	Downtown Housing Development	925,000	993,000	$1,918,000
Parks	2	Cincinnati Riverfront Park	3,000,000	4,000,000	$7,000,000
Transportation & Eng.	14	CBD Gateways/Greenways	150,000	150,000	$300,000
Transportation & Eng.	20	Downtown Public Paver Replacement	50,000	50,000	$100,000
Transportation & Eng.	24	CBD Pedestrian & Parking Lot Signage	150,000	27,300	$177,300
Transportation & Eng.	25	Skywalk Improvements	150,000	200,000	$350,000
Transportation & Eng.	31	Second and Third Street Improvements	200,000	440,000	$640,000
Transportation & Eng.	36	Central Riverfront Street Grid '09	560,000	250,000	$810,000
Transportation & Eng.	40	Riverfront Master Plan Coordination	50,000	50,000	$100,000
Transportation & Eng.	45	Downtown Infrastructure Coordination	75,000	270,000	$345,000
Transportation & Eng.	55	Convention Center Expansion	1,000,000	1,000,000	$2,000,000
Transportation & Eng.	57	Central Riverfront Street Grid '00	80,000		$80,000
Transportation & Eng.	59	Uptown Street Car Alt. Analysis & Study	27,000		$27,000
		General Capital Total:	7,262,700	8,518,700	$15,781,400
ES: Parking Facilities	2	Structural Maintenance & Repair	330,000	200,000	$530,000
ES: Parking Facilities	3	Parking Revenue Control Enhancements		200,000	$200,000
ES: Parking Facilities	5	Gateway Garage Capital Improvements	50,000	50,000	$100,000
		Parking Facilities Total:	380,000	450,000	$830,000
Sewers	2	Green Demonstration Project	125,000		$125,000
		Stormwater Management Total:	125,000	0	$125,000
		Downtown Total:	7,997,700	9,505,500	$17,503,200
East End					
Transportation & Eng.	61	Airport Infrastructure Improvements	140,000	140,000	$280,000
Transportation & Eng.	62	FAA/ODOT Local Match	190,000	200,000	$390,000
Transportation & Eng.	63	Facility Improvements	165,000	170,000	$335,000
Transportation & Eng.	64	Noise Monitoring and Abatement	25,100	25,700	$50,800
		General Aviation Total:	520,100	535,700	$1,055,800
Planning & Buildings	3	Lunken Levee Study	50,000		$50,000
Planning & Buildings	9	Lunken Levee/Flood Level Challenge	75,000		$75,000
Recreation	2	Aquatics Facilities Renovation	303,824		$303,824

2009-2014 Capital Improvement Program
Projects by Neighborhood

Neighborhood Agency	Priority	Project Title	2009	2010	2009-2010 Total
East End					
Transportation & Eng.	35	Ohio River Trail - Downtown to Salem	200,000	100,000	$300,000
		General Capital Total:	628,824	100,000	$728,824
Sewers	23	Eastern/Delta Sewer Separation Ph 4	295,000		$295,000
Sewers	24	Eastern/Delta Sewer Separation Ph 3	125,000		$125,000
Sewers	54	LMWWTP-Four Mile PS Improv		1,574,100	$1,574,100
Sewers	56	LMWWTP Prim/Sec Trough and Gates	7,911,100		$7,911,100
Sewers	57	LMWWTP-Sludge Handling Process	2,577,100		$2,577,100
Sewers	113	LMWWTP Prim. and SecondTank Rechaining	16,484,000		$16,484,000
Sewers	129	Eastern Delta Sewer Separation Phase 2	19,950,300		$19,950,300
Sewers	136	1852 Columbia Parkway Sewer Separation	4,362,300		$4,362,300
		MSD Capital Improvements Total:	51,704,800	1,574,100	$53,278,900
		East End Total:	52,853,724	2,209,800	$55,063,524
East Price Hill					
Community Development	97	Bloc Ministries Renovation	52,000		$52,000
Transportation & Eng.	18	Neighborhood Gateways	15,000	15,000	$30,000
		General Capital Total:	67,000	15,000	$82,000
		East Price Hill Total:	67,000	15,000	$82,000
East Walnut Hills					
Parks	3	Master Plan Implementation	200,000		$200,000
Recreation	5	Outdoor Facilities Renovation		32,505	$32,505
		General Capital Total:	200,000	32,505	$232,505
		East Walnut Hills Total:	200,000	32,505	$232,505
Evanston					
Parks	3	Master Plan Implementation	200,000		$200,000
Recreation	1	Recreation Facilities Renovation	1,375,000		$1,375,000
Recreation	2	Aquatics Facilities Renovation	1,197,424		$1,197,424
Recreation	4	Compliance with ADA	100,000		$100,000
Recreation	5	Outdoor Facilities Renovation		32,505	$32,505
Transportation & Eng.	46	Uptown Access Improvements West MLK Dr.	20,000	40,000	$60,000
		General Capital Total:	2,892,424	72,505	$2,964,929
Sewers	62	Fairfax Avenue Sewer Replacement		272,000	$272,000

2009-2014 Capital Improvement Program
Projects by Neighborhood

Neighborhood Agency	Priority	Project Title	2009	2010	2009-2010 Total
Evanston					
		MSD Capital Improvements Total:	0	272,000	$272,000
		Evanston Total:	2,892,424	344,505	$3,236,929
Hartwell					
Planning & Buildings	21	I-75/Brent Spence Bridge Studies	5,000	5,000	$10,000
Recreation	2	Aquatics Facilities Renovation		550,800	$550,800
		General Capital Total:	5,000	555,800	$560,800
Sewers	4	Hartwell Community Drainage Improvements	100,000	100,000	$200,000
		Stormwater Management Total:	100,000	100,000	$200,000
		Hartwell Total:	105,000	655,800	$760,800
Hyde Park					
Transportation & Eng.	7	OKI Corridor Studies	50,000	200,000	$250,000
		General Capital Total:	50,000	200,000	$250,000
Sewers	77	Edwards Road Sewer Replacement	203,000	460,200	$663,200
Sewers	78	Grovedale Place Sewer Replacement	20,100	62,900	$83,000
		MSD Capital Improvements Total:	223,100	523,100	$746,200
		Hyde Park Total:	273,100	723,100	$996,200
Linwood					
Recreation	3	Athletics Facilities Renovation		129,325	$129,325
		General Capital Total:	0	129,325	$129,325
		Linwood Total:	0	129,325	$129,325
Lower Price Hill					
Community Development	6	SPUR	25,000	20,000	$45,000
Recreation	3	Athletics Facilities Renovation	45,450		$45,450
Recreation	5	Outdoor Facilities Renovation		65,010	$65,010
Transportation & Eng.	3	Waldvogel Viaduct Replacement	1,000,000	3,000,000	$4,000,000
		General Capital Total:	1,070,450	3,085,010	$4,155,460
Sewers	3	MillCrkTP Chemically-Enhanced Primary		1,069,400	$1,069,400
Sewers	9	MCWWTP Secondary Treatment Enhance	42,933,900		$42,933,900
Sewers	58	MCWWTP Anaerobic Digester Convert		13,813,800	$13,813,800
Sewers	65	MCWWTP-MSD Garage Demolition/Rehab	1,035,900		$1,035,900

2009-2014 Capital Improvement Program
Projects by Neighborhood

Neighborhood Agency	Priority	Project Title	2009	2010	2009-2010 Total
Lower Price Hill					
Sewers	74	MCWWTP Additional Primary Sludge Pumping		55,500	$55,500
Sewers	79	MCWWTP Secondary Bypass Weir		5,900	$5,900
Sewers	80	MCWWTP Auxiliary Outfall Improvements		505,700	$505,700
Sewers	81	MCWWTP Prelim/Primary Treatment Imp	37,249,400		$37,249,400
Sewers	105	Wilder Avenue Sewer Replacement	94,000		$94,000
Sewers	131	Decision Support System Development	1,575,000		$1,575,000
Sewers	140	Wastewater Engineering Building Lease	1,200,000	1,200,000	$2,400,000
		MSD Capital Improvements Total:	84,088,200	16,650,300	$100,738,500
		Lower Price Hill Total:	85,158,650	19,735,310	$104,893,960
Madisonville					
Community Development	1	Hazard Abatement/Demolition Program	99,855		$99,855
Transportation & Eng.	7	OKI Corridor Studies	50,000	200,000	$250,000
Transportation & Eng.	18	Neighborhood Gateways	15,000	15,000	$30,000
		General Capital Total:	164,855	215,000	$379,855
Sewers	1	Oaklawn Dr Sewer Replacement	246,600		$246,600
Sewers	33	Charlemar Dr Sewer Replacement	399,300		$399,300
		MSD Capital Improvements Total:	645,900	0	$645,900
		Madisonville Total:	810,755	215,000	$1,025,755
Millvale					
Health	3	Facilities Renovation & Repairs		95,030	$95,030
Recreation	2	Aquatics Facilities Renovation	732,752		$732,752
		General Capital Total:	732,752	95,030	$827,782
		Millvale Total:	732,752	95,030	$827,782
Mt. Adams					
Public Services	17	Community Facility Improvements	198,000	198,000	$396,000
Recreation	2	Aquatics Facilities Renovation		248,400	$248,400
		General Capital Total:	198,000	446,400	$644,400
		Mt. Adams Total:	198,000	446,400	$644,400
Mt. Airy					
Recreation	5	Outdoor Facilities Renovation	69,930		$69,930

2009-2014 Capital Improvement Program
Projects by Neighborhood

Neighborhood Agency	Priority	Project Title	2009	2010	2009-2010 Total
Mt. Airy					
Transportation & Eng.	38	Hamilton Avenue Improvements Phase 2	100,000		$100,000
		General Capital Total:	169,930	0	$169,930
		Mt. Airy Total:	169,930	0	$169,930
Mt. Auburn					
Transportation & Eng.	46	Uptown Access Improvements West MLK Dr.	20,000	40,000	$60,000
		General Capital Total:	20,000	40,000	$60,000
		Mt. Auburn Total:	20,000	40,000	$60,000
Mt. Lookout					
Sewers	61	Linwood Avenue Sewer Replacement		661,100	$661,100
		MSD Capital Improvements Total:	0	661,100	$661,100
		Mt. Lookout Total:	0	661,100	$661,100
Mt. Washington					
Transportation & Eng.	56	Mt. Washington Traffic Calming	100,000		$100,000
		General Capital Total:	100,000	0	$100,000
Sewers	3	2632 Mendova Ln Storm Sewer Replacement	100,000	100,000	$200,000
		Stormwater Management Total:	100,000	100,000	$200,000
		Mt. Washington Total:	200,000	100,000	$300,000
North Avondale					
Sewers	63	Ardmore Ave. Sewer Replacement		825,500	$825,500
		MSD Capital Improvements Total:	0	825,500	$825,500
		North Avondale Total:	0	825,500	$825,500
North Fairmount					
Community Development	6	SPUR	12,500	10,000	$22,500
Recreation	2	Aquatics Facilities Renovation		352,800	$352,800
		General Capital Total:	12,500	362,800	$375,300
		North Fairmount Total:	12,500	362,800	$375,300
Northside					
Health	3	Facilities Renovation & Repairs		92,235	$92,235
Planning & Buildings	21	I-75/Brent Spence Bridge Studies	5,000	5,000	$10,000

2009-2014 Capital Improvement Program
Projects by Neighborhood

Neighborhood Agency	Priority	Project Title	2009	2010	2009-2010 Total
Northside					
Recreation	1	Recreation Facilities Renovation		1,635,000	$1,635,000
Recreation	2	Aquatics Facilities Renovation		997,200	$997,200
Recreation	4	Compliance with ADA		100,000	$100,000
Transportation & Eng.	18	Neighborhood Gateways	15,000	15,000	$30,000
Transportation & Eng.	37	Colerain Ave West Fork/Virginia Impr.	50,000	50,000	$100,000
Transportation & Eng.	41	Colerain Avenue Virginia to Leeper Impr.	250,000	500,000	$750,000
Transportation & Eng.	48	Colerain Corr. Imp. I-74 to Spring Grove	150,000	150,000	$300,000
Transportation & Eng.	58	Community Street Imp '03	35,000		$35,000
		General Capital Total:	505,000	3,544,435	$4,049,435
		Northside Total:	505,000	3,544,435	$4,049,435
Over-the-Rhine					
Public Services	17	Community Facility Improvements	204,000	204,000	$408,000
Public Services	21	Findlay Market Improvements	100,000	99,800	$199,800
Recreation	2	Aquatics Facilities Renovation		950,400	$950,400
Transportation & Eng.	43	Over-the-Rhine Streetscape Improvements	203,100	150,000	$353,100
		General Capital Total:	507,100	1,404,200	$1,911,300
		Over-the-Rhine Total:	507,100	1,404,200	$1,911,300
Pleasant Ridge					
Recreation	5	Outdoor Facilities Renovation	69,930		$69,930
		General Capital Total:	69,930	0	$69,930
Sewers	83	Montgomery and Lester Sewer Replacement	1,705,700		$1,705,700
		MSD Capital Improvements Total:	1,705,700	0	$1,705,700
		Pleasant Ridge Total:	1,775,630	0	$1,775,630
Queensgate					
Community Development	6	SPUR	25,000	20,000	$45,000
Planning & Buildings	21	I-75/Brent Spence Bridge Studies	5,000	5,000	$10,000
		General Capital Total:	30,000	25,000	$55,000
		Queensgate Total:	30,000	25,000	$55,000
Riverside					
Sewers	5	3674 Hillside Ave Stormwater Intake Impr	200,000		$200,000

2009-2014 Capital Improvement Program
Projects by Neighborhood

Neighborhood Agency	Priority	Project Title	2009	2010	2009-2010 Total
Riverside					
		Stormwater Management Total:	200,000	0	$200,000
		Riverside Total:	200,000	0	$200,000
Roselawn					
Community Development	5	Job Ready Site Program	50,000		$50,000
Recreation	3	Athletics Facilities Renovation	68,175		$68,175
		General Capital Total:	118,175	0	$118,175
		Roselawn Total:	118,175	0	$118,175
Sayler Park					
Sewers	18	CSO 406 Kennebec St Regulator Imp	12,500	144,000	$156,500
Sewers	19	CSO 405 Revere St Regulator Imp	11,300	137,500	$148,800
Sewers	20	CSO 403 Elco St Diversion Dam Regulator	4,700	130,100	$134,800
Sewers	21	CSO 402 Topinabee Dr Regulator Imp	4,700	130,100	$134,800
Sewers	22	CSO 404 Ivanhoe St Regulator Imp	11,300	137,500	$148,800
Sewers	55	MuCrWWTP-Primary Skimming/Sludge	4,662,800		$4,662,800
Sewers	73	MuCrWWTP Electrical Upgrades	516,500	3,716,300	$4,232,800
Sewers	86	MuCrWWTP O and M Manual Update	409,600		$409,600
Sewers	87	MuCrWWTP Sludge Processing Odor Control	1,656,100		$1,656,100
Sewers	88	MuTP Incinerator Bldg HazMat Remediation	89,800		$89,800
		MSD Capital Improvements Total:	7,379,300	4,395,500	$11,774,800
		Sayler Park Total:	7,379,300	4,395,500	$11,774,800
Sedamsville					
Sewers	6	Eatondale Stormwater Intake Improvement	100,000		$100,000
		Stormwater Management Total:	100,000	0	$100,000
		Sedamsville Total:	100,000	0	$100,000
South Cumminsville					
Planning & Buildings	21	I-75/Brent Spence Bridge Studies	5,000	5,000	$10,000
		General Capital Total:	5,000	5,000	$10,000
Sewers	123	Hoffner Street Sewer Replacement	62,300	163,800	$226,100
		MSD Capital Improvements Total:	62,300	163,800	$226,100
		South Cumminsville Total:	67,300	168,800	$236,100

2009-2014 Capital Improvement Program
Projects by Neighborhood

Neighborhood Agency	Priority	Project Title	2009	2010	2009-2010 Total
South Fairmount					
Community Development	6	SPUR	12,500	10,000	$22,500
		General Capital Total:	12,500	10,000	$22,500
Sewers	127	Fairmount Avenue Sewer Replacement	105,600	484,500	$590,100
		MSD Capital Improvements Total:	105,600	484,500	$590,100
		South Fairmount Total:	118,100	494,500	$612,600
The Heights					
Transportation & Eng.	32	Uptown Wayfinding System	200,000		$200,000
		General Capital Total:	200,000	0	$200,000
		The Heights Total:	200,000	0	$200,000
Walnut Hills					
Recreation	5	Outdoor Facilities Renovation	69,930		$69,930
Transportation & Eng.	46	Uptown Access Improvements West MLK Dr.	20,000	40,000	$60,000
		General Capital Total:	89,930	40,000	$129,930
Sewers	90	Park Avenue Sewer Replacement	29,700	172,000	$201,700
		MSD Capital Improvements Total:	29,700	172,000	$201,700
		Walnut Hills Total:	119,630	212,000	$331,630
West End					
Community Development	6	SPUR	12,500	10,000	$22,500
Planning & Buildings	21	I-75/Brent Spence Bridge Studies	5,000	5,000	$10,000
Public Services	17	Community Facility Improvements	198,000	198,000	$396,000
		General Capital Total:	215,500	213,000	$428,500
Sewers	64	York and Central Avenue Sewer Replacemt	438,800		$438,800
		MSD Capital Improvements Total:	438,800	0	$438,800
		West End Total:	654,300	213,000	$867,300
West Price Hill					
Community Development	11	Dewey and Glenway Paving	148,000		$148,000
Recreation	5	Outdoor Facilities Renovation		65,010	$65,010
		General Capital Total:	148,000	65,010	$213,010
Sewers	10	Guerley Rd, Outlet to Sunset Drain. Impr		750,000	$750,000
		Stormwater Management Total:	0	750,000	$750,000

2009-2014 Capital Improvement Program
Projects by Neighborhood

Neighborhood Agency	Priority	Project Title	2009	2010	2009-2010 Total
West Price Hill					
		West Price Hill Total:	148,000	815,010	$963,010
Westwood					
Recreation	3	Athletics Facilities Renovation		206,920	$206,920
Transportation & Eng.	47	Harrison Avenue Improvements	340,000	200,000	$540,000
Transportation & Eng.	50	Montana Ave. Impr. - Boudinot to Farrell	500,000		$500,000
		General Capital Total:	840,000	406,920	$1,246,920
Sewers	94	Shasta Place Sewer Replacement	87,000	223,400	$310,400
Sewers	99	Stanhope Avenue Sewer Replacement	58,000	102,600	$160,600
Sewers	124	Hildreth Avenue Sewer Replacement	72,400	398,100	$470,500
		MSD Capital Improvements Total:	217,400	724,100	$941,500
		Westwood Total:	1,057,400	1,131,020	$2,188,420
Winton Hills					
City Manager	3	Center Hill Gas & Leachate	110,000	105,000	$215,000
		General Capital Total:	110,000	105,000	$215,000
		Winton Hills Total:	110,000	105,000	$215,000
Citywide					
City Manager	7	Citicable Studio Renovations	50,000		$50,000
City Manager	8	Council Chambers Video Production System	50,000	150,000	$200,000
		Cable Communications Total:	100,000	150,000	$250,000
City Manager	1	Regulatory Compl. & Energy Conservation	50,000	50,000	$100,000
City Manager	2	Emergency Environmental Cleanup	10,000	20,000	$30,000
City Manager	4	Underground Storage Tanks	20,000	15,000	$35,000
Community Development	1	Hazard Abatement/Demolition Program	85,590	249,000	$334,590
Community Development	2	Citirama		700,000	$700,000
Community Development	3	Neighborhood Market Rate Housing '09	400,000	820,000	$1,220,000
Community Development	4	Strategic Housing Initiatives Program	538,100	800,000	$1,338,100
Community Development	5	Job Ready Site Program	350,000		$350,000
Community Development	6	Neighborhood Market Rate Housing '01	125,000		$125,000
Community Development	6	SPUR	150,000	120,000	$270,000
Community Development	7	Commercial & Industrial Public Imprvts	200,000	350,000	$550,000
Community Development	7	Neighborhood Market Rate Housing '02	138,000		$138,000

2009-2014 Capital Improvement Program
Projects by Neighborhood

Neighborhood Agency	Priority	Project Title	2009	2010	2009-2010 Total
Citywide					
Community Development	8	Tax Incentive/Enterprize Zone/Prop Maint	100,000	100,000	$200,000
Community Development	9	Community Development Focus District	300,000	394,800	$694,800
Community Development	10	NBD Public Improvements	1,000,000	1,000,000	$2,000,000
Community Development	12	NBD Support Program '08	113,000		$113,000
Finance	1	Income Tax Collection Software	97,900		$97,900
Finance	2	AMS-CFS Procurement Software Upgrade		77,700	$77,700
Fire	1	Fire Equipment Enhancements	240,000	240,000	$480,000
Fire	2	Exhaust System	50,000	52,500	$102,500
Fire	6	Defibrillator - Replacement		69,300	$69,300
Fire	7	F.E.E. - Thermal Image Devices	60,000	60,000	$120,000
Fire	11	Self-Contained Breathing Apparatuses		2,400,000	$2,400,000
Fire	12	Gas Meters	30,000		$30,000
Health	1	IT Equipment	340,200		$340,200
Health	4	Health Facilities ADA		60,000	$60,000
Human Resources	1	CHRIS Upgrade	1,145,000		$1,145,000
Human Resources	4	Testing Databank	15,000		$15,000
Parks	1	Park Infrastructure Rehabilitation	2,759,500	3,153,000	$5,912,500
Planning & Buildings	1	Comprehensive Plan for Cincinnati	250,000	250,000	$500,000
Planning & Buildings	10	Planning Studies Project	250,000		$250,000
Planning & Buildings	12	Neighborhood Transportation Strategies	100,000	150,000	$250,000
Planning & Buildings	28	Innovative Transportation Strategies		200,000	$200,000
Police	1	Total Containment Steel Funnel Trap	146,000		$146,000
Police	2	Target Range Baffle System	272,500		$272,500
Police	3	Steel Pole Barn Overhead Protection	75,000		$75,000
Police	4	Computer Aided Dispatch Replacement	2,408,000		$2,408,000
Public Services	1	Fleet Replacements	5,494,400	5,602,100	$11,096,500
Public Services	2	City Facility Renovations	2,900,000	2,200,000	$5,100,000
Public Services	3	Replacement Facilities	1,678,000	1,947,900	$3,625,900
Public Services	4	ALS Transport Unit/Ambulances	495,000		$495,000
Public Services	4	Winter Brine Production	50,000		$50,000
Public Services	6	Sign Replacement	270,200	358,700	$628,900
Public Services	13	Collection Automation Program	150,000		$150,000
Public Services	14	City Facility Modernization	231,700		$231,700

2009-2014 Capital Improvement Program
Projects by Neighborhood

Neighborhood Agency	Priority	Project Title	2009	2010	2009-2010 Total
Citywide					
Public Services	20	Trash Receptacles	62,500	150,000	$212,500
Recreation	3	Athletics Facilities Renovation	340,875	129,325	$470,200
Recreation	5	Outdoor Facilities Renovation	420,210	173,360	$593,570
Regional Computer Center	1	Communications Master Plan	284,900	234,000	$518,900
Regional Computer Center	2	Active Directory / Server Consolidation	193,300	50,000	$243,300
Regional Computer Center	3	Netcache Appliance Replacement	100,000		$100,000
Regional Computer Center	5	Data Infrastructure Security		133,500	$133,500
Regional Computer Center	6	Cincinnati Financial System Upgrades	102,000	40,000	$142,000
Regional Computer Center	7	CAGIS Infrastructure	161,800	98,600	$260,400
Regional Computer Center	9	800 MHz Radios		1,300,000	$1,300,000
Regional Computer Center	12	Electronic Gov't (eGov) Web Enhancement	183,500	288,500	$472,000
Regional Computer Center	13	Streaming Video Service	85,900	32,000	$117,900
Transportation & Eng.	1	Information Systems Acquisition	150,000	150,000	$300,000
Transportation & Eng.	2	SCIP Loan Repayment	215,000	215,000	$430,000
Transportation & Eng.	4	Street Rehabilitation	11,948,800	11,035,700	$22,984,500
Transportation & Eng.	5	Street Improvements	2,150,000	800,000	$2,950,000
Transportation & Eng.	6	Traffic Signal Installation & Renovation	830,000	830,000	$1,660,000
Transportation & Eng.	8	Bridge Rehabilitation Program	1,220,000	1,200,000	$2,420,000
Transportation & Eng.	9	Computerized Traffic Signal System	300,000	200,000	$500,000
Transportation & Eng.	11	Wall Stab. & Landslide Correction	725,000	725,000	$1,450,000
Transportation & Eng.	13	LED Traffic and Pedestrian Signals	450,000	450,000	$900,000
Transportation & Eng.	15	Sidewalk Repair Program	550,000	525,000	$1,075,000
Transportation & Eng.	16	Curb Ramps - Street Rehab	448,000	425,000	$873,000
Transportation & Eng.	17	Safety Improvements	100,000	100,000	$200,000
Transportation & Eng.	19	Traffic Signal Controllers & Detectors	74,000	100,000	$174,000
Transportation & Eng.	22	Bicycle Transportation Program	270,000	110,000	$380,000
Transportation & Eng.	23	Hillside Stairway Rehabilitation Program	225,000	225,000	$450,000
Transportation & Eng.	26	Spot Infrastructure Replacement	600,000	550,000	$1,150,000
Transportation & Eng.	27	Street Light Replacement Project	280,000	300,000	$580,000
Transportation & Eng.	29	Street Calming Program	100,000	400,000	$500,000
Transportation & Eng.	33	Citywide Bicycle Plan Update	150,000	50,000	$200,000
Transportation & Eng.	34	Pavement Management	150,000	150,000	$300,000
Transportation & Eng.	39	Citywide Develp.Trans Enhancements	100,000	100,000	$200,000

2009-2014 Capital Improvement Program
Projects by Neighborhood

Neighborhood Agency	Priority	Project Title	2009	2010	2009-2010 Total
Citywide					
Transportation & Eng.	49	Raised Pavement Markers		50,000	$50,000
		General Capital Total:	46,058,875	42,759,985	$88,818,860
Transportation & Eng.	71	Transit/Rail Corridor Preservation Acq.	100,000	100,000	$200,000
		Income Tax Transit Total:	100,000	100,000	$200,000
Sewers	132	Data Transmission Infrastructure Upgrade	150,000		$150,000
		MSD Capital Improvements Total:	150,000	0	$150,000
Sewers	1	Barrier Dam Facility Repairs	1,250,000	300,000	$1,550,000
		Stormwater Management Total:	1,250,000	300,000	$1,550,000
Regional Computer Center	4	Telephone System Upgrade and Replacement	50,000		$50,000
Regional Computer Center	10	Radio Communciations Equipment	30,000	30,000	$60,000
		Telecommunications Services Total:	80,000	30,000	$110,000
		Citywide Total:	47,738,875	43,339,985	$91,078,860
Inside Ham Cty/Inside & Outside City					
Sewers	72	Cleneay-Herald Sewer Replacement	110,300	700,100	$810,400
Sewers	82	Misc. Highwy and Comm. Dev.Swr Work 2009	150,000		$150,000
Sewers	125	GIS System Enhancement and Support	434,400		$434,400
		MSD Capital Improvements Total:	694,700	700,100	$1,394,800
Water Works	2	Replacement Water Mains	17,300,000	17,710,000	$35,010,000
Water Works	3	Projected Street Improvements	6,300,000	6,400,000	$12,700,000
Water Works	4	Rehabilitate Water Mains	1,000,000	1,100,000	$2,100,000
Water Works	6	Backup Power Generator - Eden Park	1,000,000	2,000,000	$3,000,000
Water Works	9	Observatory - Edwards to Paxton	2,000,000	250,000	$2,250,000
Water Works	10	New Water Mains	1,500,000	1,700,000	$3,200,000
Water Works	11	Regeneration Furnace Equipment	60,000	60,000	$120,000
Water Works	13	Misc. Concrete Pavement Replacement	300,000	275,000	$575,000
Water Works	14	Misc. Masonry	175,000	175,000	$350,000
Water Works	16	Main Station and Tennyson Pumps	778,000	722,000	$1,500,000
Water Works	18	Montgomery & Kennedy Avenues	2,000,000	1,100,000	$3,100,000
Water Works	19	Dana Avenue - Victory Parkway to I-71	1,500,000	1,000,000	$2,500,000
Water Works	20	Eden Park Feeder 2 - Parsons Martin	250,000	500,000	$750,000
Water Works	21	Replace Roofs	130,000	865,000	$995,000

2009-2014 Capital Improvement Program
Projects by Neighborhood

Neighborhood Agency	Priority	Project Title	2009	2010	2009-2010 Total
Inside Ham Cty/Inside & Outside City					
Water Works	22	Projected Private Developments	350,000	400,000	$750,000
Water Works	24	Station Valve Equipment	90,000	90,000	$180,000
Water Works	30	Motor Control Center Equipment	100,000	100,000	$200,000
Water Works	31	Raw Water Reservoir Brick Rehabilitation	300,000	500,000	$800,000
Water Works	32	Electrical Transformers	85,000	85,000	$170,000
Water Works	33	Elevator Controls and Safety Upgrades	100,000	150,000	$250,000
Water Works	36	Chlorination Fac. Scrubber-Miller Plant	405,000		$405,000
Water Works	40	Crane Equipment Improvements	300,000	150,000	$450,000
Water Works	43	Network Upgrade - Chester Park Complex	250,000		$250,000
Water Works	45	Chem East Water Wheel	295,000		$295,000
Water Works	46	Lamella Basin # 1	200,000		$200,000
Water Works	51	Battery, Charger, and DC Panel	75,000	75,000	$150,000
Water Works	53	CPC Boiler Replacement	400,000		$400,000
Water Works	54	Chem. East Electric Heat	75,000		$75,000
Water Works	55	Furnace Air Compressor - Miller Plant	6,000	44,000	$50,000
Water Works	57	Carbon Transfer Pump - Miller Plant	48,000		$48,000
Water Works	58	Fire Control Systems	50,000		$50,000
Water Works	62	Paxton/Isabella-Obser.&Madison		1,640,000	$1,640,000
Water Works	64	Pete Rose Way/Eggleston-Broadway		200,000	$200,000
Water Works	67	Delhi Water Tank Painting		250,000	$250,000
Water Works	68	Intake Pier Access Bridge Painting		200,000	$200,000
Water Works	98	Eden Park Mirror Pool Painting	90,000		$90,000
Water Works	115	Wash Water Recovery Pump		2,000	$2,000
Water Works	116	CPC Chiller Improvements		280,000	$280,000
Water Works	136	Casting/Street Rehab Projects	322,000	339,000	$661,000
		Water Works Total:	37,834,000	38,362,000	$76,196,000
		Inside Ham Cty/Inside & Outside City Total:	38,528,700	39,062,100	$77,590,800
Inside Ham Cty/Outside City					
Sewers	39	BarringtnHls/BarringtnHls BlkF GVolz/Krk		2,855,000	$2,855,000
Sewers	41	Pleasant Run Central Forcemain Sewer		3,869,500	$3,869,500
Sewers	42	High Meadows PS Upgrade		532,000	$532,000
Sewers	47	SSO 568 and 569 Improvements	2,217,300		$2,217,300

2009-2014 Capital Improvement Program
Projects by Neighborhood

Neighborhood Agency	Priority	Project Title	2009	2010	2009-2010 Total
Inside Ham Cty/Outside City					
Sewers	49	SSO 603 and 704 Improvements	1,429,900		$1,429,900
Sewers	50	Winton Woods Aerial Sewer Replacement		1,750,000	$1,750,000
Sewers	51	SSO 612 Improvement	414,300		$414,300
Sewers	52	SSO 579 Improvements		3,034,600	$3,034,600
Sewers	66	I-75 Sewer Relocation	373,700		$373,700
Sewers	69	Moorfield Drive Sewer Stabilization	203,600		$203,600
Sewers	71	Indian Creek WWTP Upgrade		3,623,600	$3,623,600
Sewers	92	Polk Run TP Reliability and Service Upg	614,400	8,257,900	$8,872,300
Sewers	108	Lynnehaven Drive Sewer Replacement	37,100		$37,100
Sewers	135	Carroll Avenue Sewer Replacement	98,600	425,000	$523,600
Sewers	139	Country Club Estates PS Elimination	389,900		$389,900
Sewers	141	Diamond, Regency, Windermere 3rd PS Elim	1,620,800		$1,620,800
		MSD Capital Improvements Total:	7,399,600	24,347,600	$31,747,200
Water Works	15	Kemper Road Tank	800,000	2,500,000	$3,300,000
Water Works	17	Cooper Road - Kenwood to Montgomery	2,000,000	1,500,000	$3,500,000
Water Works	23	Greenhills Tank	500,000	884,000	$1,384,000
Water Works	37	Cherry Grove Ground Reservoir Coating	550,000		$550,000
Water Works	42	Duke, Socialville Foster	1,000,000	1,000,000	$2,000,000
Water Works	47	Kennedy Res. Drainage	86,000		$86,000
Water Works	63	Montgomery/Cooper-Pfeiffer		2,200,000	$2,200,000
Water Works	70	Cherry Grove Elevated Tank Coating		170,000	$170,000
		Water Works Total:	4,936,000	8,254,000	$13,190,000
		Inside Ham Cty/Outside City Total:	12,335,600	32,601,600	$44,937,200
Outside Ham Cty/Outside City					
Water Works	12	Backup Power Generator - Constance	22,000	350,000	$372,000
Water Works	38	Castle and Reading	600,000		$600,000
Water Works	56	Snider and Socialville Foster	100,000	650,000	$750,000
		Water Works Total:	722,000	1,000,000	$1,722,000
		Outside Ham Cty/Outside City Total:	722,000	1,000,000	$1,722,000
Systemwide					
Sewers	4	Home Sewer Treatment System Extensions	1,631,900	1,729,800	$3,361,700
Sewers	26	WWIP Management and Support Services	12,000,000	12,800,000	$24,800,000

2009-2014 Capital Improvement Program
Projects by Neighborhood

Neighborhood Agency	Priority	Project Title	2009	2010	2009-2010 Total
Systemwide					
Sewers	27	Water in Basement Prevention Program	5,594,700	5,930,800	$11,525,500
Sewers	29	CIP Customer Service 2009	50,000		$50,000
Sewers	30	CIP Customer Service 2010		50,000	$50,000
Sewers	34	CIP Project Planning 2009	1,500,000		$1,500,000
Sewers	36	CIP Project Planning 2010		1,500,000	$1,500,000
Sewers	40	Emergency Sewer Repair 2009	5,500,000		$5,500,000
Sewers	43	Shotcrete 2010		500,000	$500,000
Sewers	48	Indef. Delivery/Indef. Quantity 2009	120,000		$120,000
Sewers	53	Emergency Sewer Repair 2010		5,000,000	$5,000,000
Sewers	60	Obsolete Lift Station and Pump Station	1,024,200	1,024,200	$2,048,400
Sewers	70	WWT Roofing and Paving Repair/Replace	209,200	209,200	$418,400
Sewers	84	MSD Green Program	22,146,500	24,711,800	$46,858,300
Sewers	85	MSD-Duke Sewer Televising Partnership	10,000,000	10,000,000	$20,000,000
Sewers	89	Non WWIP Assessment Sewers 2009	1,959,000		$1,959,000
Sewers	100	Systemwide RDI/I	3,496,800	3,707,000	$7,203,800
Sewers	101	Trenchless Technology - Sewers	6,993,500	7,413,700	$14,407,200
Sewers	102	Trenchless Technology - Manholes	1,165,800	1,235,600	$2,401,400
Sewers	103	Urgent Capacity Response	2,331,100	2,471,100	$4,802,200
Sewers	104	Value Engineering 2009	500,000		$500,000
Sewers	106	WWIP Development Studies and Reports	1,165,700	1,235,500	$2,401,200
Sewers	107	Maintenance Management System Support	160,000		$160,000
Sewers	120	Indef. Delivery/Indef. Quantity 2010		120,000	$120,000
Sewers	126	Flow Monitoring and Modeling	2,450,000		$2,450,000
Sewers	137	Strategic Succession Planning	500,000		$500,000
Sewers	138	Program Risk Mitigation and Comm.	250,000	500,000	$750,000
		MSD Capital Improvements Total:	80,748,400	80,138,700	$160,887,100
Water Works	1	Ultraviolet Disinfection - Miller Plant	3,665,000	8,723,000	$12,388,000
Water Works	5	Valve Replacement Program	500,000	500,000	$1,000,000
Water Works	7	Call Center Equipment	2,000,000		$2,000,000
Water Works	8	Computers, Servers, and Software	233,000	267,000	$500,000
Water Works	25	Filter Water Pump - Miller Plant	805,000	550,000	$1,355,000
Water Works	26	Secondary Basin Drive - Bolton Plant	564,000	716,000	$1,280,000
Water Works	27	Server Consolidation	80,000		$80,000

2009-2014 Capital Improvement Program
Projects by Neighborhood

Neighborhood Agency	Priority	Project Title	2009	2010	2009-2010 Total
Systemwide					
Water Works	28	Bolton Wellfield Expansion II	143,000	284,000	$427,000
Water Works	29	ECAM Hardware	50,000		$50,000
Water Works	34	Contamination Warning System	46,000	161,000	$207,000
Water Works	35	Continuous WQ Monitors - Dist. System	45,000	50,000	$95,000
Water Works	39	SCADA Remote Site Communications	200,000	578,000	$778,000
Water Works	41	CMBP Sanitary Sewer	468,000		$468,000
Water Works	44	Enterprise Asset Management System		2,000,000	$2,000,000
Water Works	48	CMBP Pilot Plant Filters	349,000	326,000	$675,000
Water Works	49	Radio System for GCWW	400,000		$400,000
Water Works	50	GCMS with EI and Auto Sample	120,000		$120,000
Water Works	59	Analytical Data System Equipment	39,000		$39,000
Water Works	60	CMBP Wash Water Discharge Line	50,000		$50,000
Water Works	61	Automatic Meter Reading Handheld Units	75,000		$75,000
Water Works	66	Potassium Permanganate Feed System		400,000	$400,000
Water Works	69	Endocrine Disrupter Analysis Equipment		275,000	$275,000
Water Works	71	Well Pumps - Bolton Plant		40,000	$40,000
Water Works	75	GCMS With Autosampler		130,000	$130,000
Water Works	76	Security Card Reader Upgrade		104,000	$104,000
		Water Works Total:	9,832,000	15,104,000	$24,936,000
		Systemwide Total:	90,580,400	95,242,700	$185,823,100
		Total All Neighborhoods	356,247,000	266,700,600	$622,947,600

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READER'S GUIDE

ALL FUNDS

2009-2014 CAPITAL INVESTMENT PROGRAM
IMPACT ON THE OPERATING BUDGET

This report describes the relationship between the Capital Investment Program (CIP) and the Operating Budget. The debt service impact is provided for the General Capital Budget and the Restricted Funds Capital Budget. The net impact of estimated new operating and maintenance costs (or savings) related to a capital project is provided by Department for General Capital as well as Restricted Fund Capital projects. Special Revenue Capital and Federal/State Capital Matching funds are not included in this report.

IMPACT OF 2009-2014 CAPITAL INVESTMENT PROGRAM ON THE OPERATING BUDGET

The Capital Investment Program (CIP) has a direct and significant impact on the Operating Budget. A major factor in this relationship is the debt service costs in the Operating Budget for bonds issued for capital projects that require long-term financing. The 2009 Approved Operating Budget includes a total of $185.7 million in debt service expenses: $76.2 million related to the General Capital Budget and $109.5 million related to the Restricted Funds Capital Budget. Debt service costs totaling $184.3 million are included in the 2010 Approved Operating Budget: $64.0 million for the General Capital Budget and $120.3 million for the Restricted Funds Capital Budget (see following table).

2009/2010 Approved Capital Budget
Debt Service in the Operating Budget

Fund	2009 Debt Service	2010 Debt Service
Bond Retirement *	$76,227,130	$64,029,180
Restricted Funds Capital	$109,502,870	$120,275,480
Total	$185,730,000	$184,304,660

* The Bond Retirement Fund is utilized to pay the debt service on general obligation bonds and notes issued to raise funding for General Capital improvement projects.

When a capital project is developed, the new operating or maintenance costs associated with that new project are determined and this impact on the Operating Budget is considered before project commitments are made. Conversely, any savings to the Operating Budget are also considered when developing a new capital project. The construction of a new police station may generate increased maintenance costs, for example, because the new facility may be larger than the old facility, requiring more telecommunication and computer services. However, these increased costs may be offset by reduced utility costs, resulting from energy efficient doors, windows, and construction materials. The following report summarizes the estimated net operating and maintenance costs or savings associated with the 2009-2014 Approved CIP.

Operating Budget Impact
2009-2014 Capital Improvement Program
Net Operating and Maintenance Costs or Savings (Estimated)

Note: Positive figures indicate Operating Budget additional costs; negative figures indicate savings.

Department of Community Development

Capital Project: Hazard Abatement/Demolition Program 2009-2014 CIP Project Funding: $1,707,700	Estimated Impact on Operating Budget Per Year					
	2009	2010	2011	2012	2013	2014
	(14,000)	(7,000)	(10,000)	(19,000)	(12,500)	(12,500)

Description of Operating Impact
Funding for building demolition will save City resources by eliminating unnecessary costs associated with barricading those same buildings.

Description of Non-Financial Impact
This project will improve public health and safety by demolishing hazardous structures.

Department of Health

Capital Project: IT Equipment 2009-2014 CIP Project Funding: $340,200	Estimated Impact on Operating Budget Per Year					
	2009	2010	2011	2012	2013	2014
	(85,000)	(438,000)	(481,000)	(510,000)	(510,000)	(510,000)

Description of Operating Impact
This project will improve information technology equipment in the Department of Health, which will increase revenue collection and reduce operating costs. The estimated savings and increased revenue will be partially offset by increased non-personnel expenses related to software licensing and maintenance costs.

Description of Non-Financial Impact
This project will improve health center patient satisfaction and quality of life outcomes.

Department of Parks

Capital Project: Cincinnati Riverfront Park 2009-2014 CIP Project Funding: $11,000,000	Estimated Impact on Operating Budget Per Year					
	2009	2010	2011	2012	2013	2014
			400,000	550,000	650,000	700,000

Description of Operating Impact
The new park will be built over the next 8-10 years and will cost $1.4 million a year to maintain when buildout is completed.

Description of Non-Financial Impact
This project will stimulate the local and regional economy and provide for improved economic development which will bring in additional tax revenues.

Department of Police

Capital Project: Total Containment Steel Funnel Trap 2009-2014 CIP Project Funding: $146,000	Estimated Impact on Operating Budget Per Year					
	2009	2010	2011	2012	2013	2014
		(5,000)	(5,000)	(5,000)	(5,000)	(5,000)

Description of Operating Impact
The elimination of maintenance on the current dirt backstop will lead to an estimated savings of $5,000 per year.

Description of Non-Financial Impact
This project will improve the environmental condition of the target range by capturing the lead from bullets with the steel funnel trap.

Operating Budget Impact
2009-2014 Capital Improvement Program
Net Operating and Maintenance Costs or Savings (Estimated)

Note: Positive figures indicate Operating Budget additional costs; negative figures indicate savings.

Department of Regional Computer Center

Capital Project:	Estimated Impact on Operating Budget Per Year					
	2009	2010	2011	2012	2013	2014
Electronic Gov't (eGov) Web Enhancement 2009-2014 CIP Project Funding: $1,337,500	50,000	50,000	50,000	50,000	50,000	50,000

Description of Operating Impact
The operating budget would need to increase by $50,000 per year to support the entire eGov web team staff, equipment, licenses, maintenance, and services as the development is completed.

Description of Non-Financial Impact
This project will improve customer satisfaction and interaction.

Capital Project:	Estimated Impact on Operating Budget Per Year					
	2009	2010	2011	2012	2013	2014
Active Directory / Server Consolidation 2009-2014 CIP Project Funding: $631,300		4,500	17,500	17,500	17,500	17,500

Description of Operating Impact
This project consolidates data, software, and hardware previously held within individual City department servers into a single platform with centralized support. Licensing and maintenance will cost $4,500 the second year and then increase to $17,500 annually thereafter.

Description of Non-Financial Impact
The consolidation of department software and hardware will allow City departments to access their server data in the event of a catastrophic failure.

Department of Sewers

Capital Project:	Estimated Impact on Operating Budget Per Year					
	2009	2010	2011	2012	2013	2014
Eastern Delta Sewer Separation Phase 2 2009-2014 CIP Project Funding: $19,950,300	(38,500)	(38,500)	(38,500)	(38,500)	(38,500)	(38,500)

Description of Operating Impact
This project will decrease maintenance costs at the Combined Sewer Overflows (CSOs) and at the Delta Avenue Pump Station by an average of $38,500 per year.

Description of Non-Financial Impact
This project will reduce combined sewer overflow.

Capital Project:	Estimated Impact on Operating Budget Per Year					
	2009	2010	2011	2012	2013	2014
Country Club Estates PS Elimination 2009-2014 CIP Project Funding: $1,828,200	(22,000)	(22,000)	(22,000)	(22,000)	(22,000)	(22,000)

Description of Operating Impact
Completion of the project will allow the Metropolitan Sewer District to avoid $22,000 in annual costs of operating a new pump station.

Description of Non-Financial Impact
This project will eliminate a pump station, which is functionally obsolete and has overflowed occasionally to a nearby creek.

Operating Budget Impact
2009-2014 Capital Improvement Program
Net Operating and Maintenance Costs or Savings (Estimated)

Note: Positive figures indicate Operating Budget additional costs; negative figures indicate savings.

Department of Sewers-(Continued)

Capital Project:	Estimated Impact on Operating Budget Per Year					
	2009	2010	2011	2012	2013	2014
Wilder Avenue Sewer Replacement 2009-2014 CIP Project Funding: $332,000					(50,000)	

Description of Operating Impact
By rehabilitating an existing sewer, this project will reduce maintenance costs. The risk of non-performance includes the ultimate collapse of the public sewer, resulting in discharges to the environment, water-in-basement events, or damage to sewer structures assumed to cost $50,000.

Description of Non-Financial Impact
This project will extend the service life of an existing sewer.

Department of Transportation & Eng.

Capital Project:	Estimated Impact on Operating Budget Per Year					
	2009	2010	2011	2012	2013	2014
LED Traffic and Pedestrian Signals 2009-2014 CIP Project Funding: $2,700,000	(30,000)	(30,000)	(30,000)	(30,000)	(30,000)	(30,000)

Description of Operating Impact
The estimated annual saving is approximately $30,000 in the non-personnel budget from reduced wash/relamp contracts ($5,000) and savings of traffic signal energy ($25,000).

Description of Non-Financial Impact
This project will reduce traffic signal outages by replacing incandescent-type traffic and pedestrian signals with energy efficient and longer life Light-Emitting Diode (LED) types.

Department of Water Works

Capital Project:	Estimated Impact on Operating Budget Per Year					
	2009	2010	2011	2012	2013	2014
Server Consolidation 2009-2014 CIP Project Funding: $80,000		(33,000)	(33,000)	(33,000)	(33,000)	(33,000)

Description of Operating Impact
A 50% reduction in the amount of servers can produce a savings of $32,996 per year in energy consumption.

Description of Non-Financial Impact
This project will improve data storage and retrieval capabilities.

Capital Project:	Estimated Impact on Operating Budget Per Year					
	2009	2010	2011	2012	2013	2014
Ultraviolet Disinfection - Miller Plant 2009-2014 CIP Project Funding: $25,361,000				168,800	173,800	179,000

Description of Operating Impact
The estimated non-personnel expenses are related to increased electric charges, replacement lamps and components for operation of the UV plant beginning in 2012.

Description of Non-Financial Impact
This project will provide an additional water treatment technology to protect public health.

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Capital Improvement Plan - City Manager

Priority	Project Title	2009	2010	2011	2012	2013	2014	2009-2014 Total
General Capital Fund								
1	Regulatory Compl. & Energy Conservation	50,000	50,000	50,000	50,000	50,000	50,000	$300,000
1	Retail/Commercial Opportunities	345,700	1,088,400	1,482,500	1,590,200	1,643,900	1,687,800	$7,838,500
2	Emergency Environmental Cleanup	10,000	20,000	12,900	18,400	14,000	10,000	$85,300
3	Center Hill Gas & Leachate	110,000	105,000	105,000	105,000	100,000	100,000	$625,000
4	Underground Storage Tanks	20,000	15,000	10,000	10,000	10,700	9,400	$75,100
5	3CDC Development Projects	500,000						$500,000
	General Capital Total:	1,035,700	1,278,400	1,660,400	1,773,600	1,818,600	1,857,200	$9,423,900
Cable Communications Fund								
7	Citicable Studio Renovations	50,000						$50,000
8	Council Chambers Video Production System	50,000	150,000					$200,000
	Cable Communications Total:	100,000	150,000	0	0	0	0	$250,000
	Department of City Manager Total:	1,135,700	1,428,400	1,660,400	1,773,600	1,818,600	1,857,200	$9,673,900

General Capital Fund

Regulatory Compl. & Energy Conservation

Dept. Priority: 1

Description: This project would provide funding to address regulatory compliance issues and energy efficiency projects. Project funding would also provide for feasibility and design activities necessary to support budget requests for larger capital projects addressing regulatory compliance or energy conservation. These resources would be available to assist any General Fund operation in any City department. Examples of projects include, but are not limited to, the purchase of a storage unit for hazardous waste prior to off-site shipment and the installation of occupancy sensors in City facilities to reduce lighting expenses.

Purpose: The purpose of this project is to assist City departments in achieving and maintaining compliance with environmental regulations, and conserving energy resources.

Phases	Prior Year	2009	2010	2011	2012	2013	2014	2009-2014 Total
Other		50,000	50,000	50,000	50,000	50,000	50,000	$300,000
Total	45,000	50,000	50,000	50,000	50,000	50,000	50,000	$300,000
Estimated Personnel Cost								$0

Retail/Commercial Opportunities

Dept. Priority: 1

Description: This project would provide funding to enable the City to pursue retail and commercial tenants by offering incentives to leverage private investment. Project funding would also be used for administrative costs, predevelopment work, and to pay property taxes on City-owned sites held for redevelopment.

Purpose: The purpose of this project is to create new employment opportunities while retaining existing jobs. The project would also foster positive business relationships, encourage business growth and investment, and facilitate property development for commercial purposes.

Phases	Prior Year	2009	2010	2011	2012	2013	2014	2009-2014 Total
Other		345,700	1,088,400	1,482,500	1,590,200	1,643,900	1,687,800	$7,838,500
Total		345,700	1,088,400	1,482,500	1,590,200	1,643,900	1,687,800	$7,838,500
Estimated Personnel Cost		169,140	217,680					$386,820

Emergency Environmental Cleanup

Dept. Priority: 2

Description: This project would provide funding to continue the City's ability to immediately respond to severe emergency clean-up situations where the public is at extreme risk, and no identifiable, viable responsible party exists to pay for such clean-up situations. In instances where insurance will reimburse the City for a clean-up effort, the City requires upfront funding until reimbursement is remitted.

Purpose: The purpose of this project is to protect the public from unexpected health risks and allow the City to prevent contamination of City property.

Phases	Prior Year	2009	2010	2011	2012	2013	2014	2009-2014 Total
Other		10,000	20,000	12,900	18,400	14,000	10,000	$85,300
Total	10,000	10,000	20,000	12,900	18,400	14,000	10,000	$85,300
Estimated Personnel Cost								$0

Center Hill Gas & Leachate

Dept. Priority: 3

Description: This project would provide funding for the continued operation and maintenance of the methane gas and leachate collection systems at the former Center Hill Landfill, and support compliance with State and Federal solid waste regulations.

Purpose: The purpose of this project is to maintain compliance with State and Federal solid waste regulations. The City must control, collect, and dispose of all leachate and methane gas until the Ohio Environmental Protection Association decides that no further action is necessary.

Phases	Prior Year	2009	2010	2011	2012	2013	2014	2009-2014 Total
Other		110,000	105,000	105,000	105,000	100,000	100,000	$625,000
Total	100,000	110,000	105,000	105,000	105,000	100,000	100,000	$625,000
Estimated Personnel Cost								$0

Underground Storage Tanks

Dept. Priority: 4

Description: This project would provide funding for the removal of abandoned underground storage tanks from City-owned sites and also support the ongoing remediation at the Mill Creek Road site (Department of Public Services, Neighborhood Operations Division). In addition, this project would provide funding for investigations necessary to determine the extent of petroleum hydrocarbon contamination existing on any tank site and the eventual remediation of those sites if contamination levels are found to exceed allowable levels based on State regulation.

Purpose: The purpose of this project is to provide funding for cleanup of residual contamination from underground storage tanks on City sites. The State Bureau of Underground Storage Tank Regulations (BUSTR) requires the removal of all abandoned underground storage tanks and mandates the determination of the extent of contamination and the clean up of any residual contamination above State action levels.

Phases	Prior Year	2009	2010	2011	2012	2013	2014	2009-2014 Total
Other		20,000	15,000	10,000	10,000	10,700	9,400	$75,100
Total	10,000	20,000	15,000	10,000	10,000	10,700	9,400	$75,100
Estimated Personnel Cost								$0

3CDC Development Projects

Dept. Priority: 5

Description: This project will provide resources for Cincinnati Center City Development Corporation (3CDC) development projects in the Downtown/Over-the-Rhine area.

Purpose: The purpose of this funding is to provide Cincinnati Center City Development Corporation (3CDC) with resources to pursue development projects in the Downtown/Over-the-Rhine area.

Phases	Prior Year	2009	2010	2011	2012	2013	2014	2009-2014 Total
Other		500,000						$500,000
Total		500,000						$500,000
Estimated Personnel Cost								$0

Cable Communications Fund

Citicable Studio Renovations

Dept. Priority: 7

Description: This project would provide funding to renovate the Citicable studio area including, but not limited to, carpet, lighting, painting, and ceiling renovations. The Citicable studio has not been renovated in 17 years.

Purpose: The purpose of this project is to maintain high production quality for Citicable's regular programming, special coverage, and promotional materials for City initiatives.

Phases	Prior Year	2009	2010	2011	2012	2013	2014	2009-2014 Total
Equipment		50,000						$50,000
Total		50,000						$50,000
Estimated Personnel Cost								$0

Council Chambers Video Production System

Dept. Priority: 8

Description: This project would provide funding to replace equipment used to record and broadcast meetings and activities in City Council Chambers including, but not limited to, switchers, audio, monitors, graphics, cameras, robotics, controller, and wiring.

Purpose: The purpose of this project is to maintain live coverage of City Council and its Committees.

Phases	Prior Year	2009	2010	2011	2012	2013	2014	2009-2014 Total
Equipment		50,000	150,000					$200,000
Total		50,000	150,000					$200,000
Estimated Personnel Cost								$0

Capital Improvement Plan - Community Development

Priority	Project Title	2009	2010	2011	2012	2013	2014	2009-2014 Total
General Capital Fund								
1	Hazard Abatement/Demolition Program	285,300	249,000	293,400	380,000	250,000	250,000	$1,707,700
2	Downtown Housing Development	925,000	993,000	615,900	680,200	688,400	684,500	$4,587,000
3	Neighborhood Market Rate Housing '09	400,000	820,000	850,000	1,000,000	1,000,000	1,000,000	$5,070,000
4	Strategic Housing Initiatives Program	538,100	800,000	1,230,400	700,300	1,495,500	766,800	$5,531,100
5	Job Ready Site Program	500,000						$500,000
6	SPUR	250,000	200,000	401,000	256,000	250,000	250,000	$1,607,000
6	Neighborhood Market Rate Housing '01	125,000						$125,000
7	Commercial & Industrial Public Imprvts	200,000	350,000	400,000	400,000	500,000	500,000	$2,350,000
7	Neighborhood Market Rate Housing '02	138,000						$138,000
8	Tax Incentive/Enterprize Zone/Prop Maint	100,000	100,000	100,000	100,000	100,000	100,000	$600,000
9	Community Development Focus District	300,000	394,800	350,000	350,000	500,000	500,000	$2,394,800
10	NBD Public Improvements	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	$6,000,000
11	Dewey and Glenway Paving	148,000						$148,000
12	NBD Support Program '08	113,000						$113,000
13	Millcreek Psych Ctr Site Purch	74,000						$74,000
97	Bloc Ministries Renovation	52,000						$52,000
99	Clifton Cultural Arts Center	250,000						$250,000
2	Citirama		700,000		800,000		800,000	$2,300,000
	General Capital Total:	5,398,400	5,606,800	5,240,700	5,666,500	5,783,900	5,851,300	$33,547,600
	Department of Community Development Total:	5,398,400	5,606,800	5,240,700	5,666,500	5,783,900	5,851,300	$33,547,600

General Capital Fund

Hazard Abatement/Demolition Program

Dept. Priority: 1

Description: This project would provide funding for the demolition of unsafe and public nuisance buildings and is targeted for areas where Community Development Block Grant (CDBG) funding is impractical, usually in commercial or historical districts.

Purpose: The purpose of this project is to address public safety concerns of existing structures and to reduce the number of unsafe and blighted buildings in the City.

Phases	Prior Year	2009	2010	2011	2012	2013	2014	2009-2014 Total
Other		285,300	249,000	293,400	380,000	250,000	250,000	$1,707,700
Total	175,100	285,300	249,000	293,400	380,000	250,000	250,000	$1,707,700
Estimated Personnel Cost								$0

Downtown Housing Development

Dept. Priority: 2

Description: This project would provide funding to support housing development in the downtown area.

Purpose: The purpose of this project is to increase the number of residential units in the downtown area to provide a greater number of housing choices within the City. The project would also improve the physical environment of the downtown area by rehabilitating and developing vacant and underutilized buildings/sites. New downtown residents would grow the market base for retail/commercial activities in downtown Cincinnati, which would ultimately increase the City's income tax revenue.

Phases	Prior Year	2009	2010	2011	2012	2013	2014	2009-2014 Total
Construction		925,000	993,000	615,900	680,200			$3,214,100
Other						688,400	684,500	$1,372,900
Total	650,000	925,000	993,000	615,900	680,200	688,400	684,500	$4,587,000
Estimated Personnel Cost								$0

Neighborhood Market Rate Housing '09

Dept. Priority: 3

Description: This project would provide funding for the development of market-rate housing in Cincinnati neighborhoods. City assistance may take the form of acquisition, site preparation, infrastructure development, and direct assistance for construction or rehabilitation. Project funding would also be available to assist projects that will be recommended in the Strategic Housing Initiatives Program (SHIP).

Purpose: The purpose of this project is to increase market-rate housing in City neighborhoods. This program is designed to improve the City's competitive edge in retaining and attracting middle income residents by increasing the supply and variety of available market rate housing.

Phases	Prior Year	2009	2010	2011	2012	2013	2014	2009-2014 Total
Construction		350,000	716,300	741,400	870,000	870,000	870,000	$4,417,700
Other		50,000	103,700	108,600	130,000	130,000	130,000	$652,300
Total	683,900	400,000	820,000	850,000	1,000,000	1,000,000	1,000,000	$5,070,000
Estimated Personnel Cost		50,000	110,000	115,000	130,000	130,000	130,000	$665,000

Strategic Housing Initiatives Program

Dept. Priority: 4

Description: This project would fund the Strategic Housing Initiatives Program (SHIP), which provides for strategic investments in housing projects throughout the City's neighborhoods, with a primary emphasis on homeownership opportunities. The program will support rehabilitation or new construction of units for homeownership. The minimum project size will be four units.

Purpose: The purpose of this project is to support the Strategic Housing Initiatives Program (SHIP), which will provide funding for housing projects with an emphasis on homeownership.

Phases	Prior Year	2009	2010	2011	2012	2013	2014	2009-2014 Total
Construction		468,400	695,000	1,070,400	620,300	1,300,500	666,800	$4,821,400
Other		69,700	105,000	160,000	80,000	195,000	100,000	$709,700
Total	800,000	538,100	800,000	1,230,400	700,300	1,495,500	766,800	$5,531,100
Estimated Personnel Cost		69,700	105,000	160,000	80,000	195,000	100,000	$709,700

Job Ready Site Program

Dept. Priority: 5

Description: This project would provide funding to facilitate the redevelopment of abandoned, vacant or underutilized sites in the city where property consolidation, tenant relocation, environmental contamination or other roadblocks to development exist. This project will leverage grant funds from the State of Ohio's Job Ready Site grant program. This project aligns with the budget priority motion Go Cincinnati dated June 23, 2008.

Purpose: The purpose of this project is to assess property, complete grant applications, acquire property, relocate tenants, maintain and secure property, remediate contamination, construct public improvements, and perform predevelopment activities needed to redevelop sites.

Phases	Prior Year	2009	2010	2011	2012	2013	2014	2009-2014 Total
Engineering		50,000						$50,000
Land		100,000						$100,000
Construction		100,000						$100,000
Other		250,000						$250,000
Total		500,000						$500,000
Estimated Personnel Cost								$0

SPUR

Dept. Priority: 6

Description: This project would provide funding for the Strategic Program for Urban Redevelopment (SPUR) and will facilitate the redevelopment of abandoned, vacant, or underutilized industrial and commercial sites where the expansion or redevelopment may be complicated by environmental contamination. The funds sought will be used to assess property, acquire property, remediate contamination, construct public improvements, and perform predevelopment activities needed to redevelop Brownfield sites. This project aligns with the budget priority motion Go Cincinnati dated June 23, 2008.

Purpose: The purpose of this project is to achieve the redevelopment of Brownfield sites.

Phases	Prior Year	2009	2010	2011	2012	2013	2014	2009-2014 Total
Land		75,000	60,000	120,000	76,000	75,000	75,000	$481,000
Construction		162,500	130,000	261,000	168,000	163,000	163,000	$1,047,500
Other		12,500	10,000	20,000	12,000	12,000	12,000	$78,500
Total	255,900	250,000	200,000	401,000	256,000	250,000	250,000	$1,607,000
Estimated Personnel Cost								$0

Neighborhood Market Rate Housing '01

Dept. Priority: 6

Description: This project would provide funding for the development of market-rate housing in Cincinnati neighborhoods. City assistance may take the form of acquisition, site preparation, infrastructure development, and direct assistance for building or rehabilitating units. It is anticipated that such funds could be added to the New Housing Development Program which is currently funded from the Special Permanent Housing Improvement Fund (SPHIF).

Purpose: The purpose of this project would be to increase market-rate housing in City neighborhoods. City of Cincinnati has an aging housing stock with limited land available for either new development or redevelopment. The City of Cincinnati has also endured population loss, especially middle income families, because of more attractive development opportunities outside the City.

Phases	Prior Year	2009	2010	2011	2012	2013	2014	2009-2014 Total
Construction		125,000						$125,000
Total		125,000						$125,000
Estimated Personnel Cost								$0

Commercial & Industrial Public Imprvts

Dept. Priority: 7

Description: This project would provide funding for planning activities and public improvements in accordance with existing and future plans. Public improvements would include any specific infrastructure improvements, development and predevelopment activities to facilitate retention, expansion, and attraction of businesses within commercial and industrial areas of the City. This project aligns with the budget priority motion Go Cincinnati dated June 23, 2008.

Purpose: The purpose of this project is to stimulate additional development and to leverage private investment within commercial and industrial areas of the City outside of the Central Business District (CBD).

Phases	Prior Year	2009	2010	2011	2012	2013	2014	2009-2014 Total
Engineering		20,000	35,000	40,000	40,000	50,000	50,000	$235,000
Construction		170,000	297,500	339,600	340,000	425,000	425,000	$1,997,100
Other		10,000	17,500	20,400	20,000	25,000	25,000	$117,900
Total	500,000	200,000	350,000	400,000	400,000	500,000	500,000	$2,350,000
Estimated Personnel Cost								$0

Neighborhood Market Rate Housing '02

Dept. Priority: 7

Description: This project would provide funding for the development of market-rate housing in Cincinnati neighborhoods. City assistance may take the form of acquisition, site preparation, infrastructure development, and direct assistance for building or rehabilitating units. It is anticipated that such funds could be added to the New Housing Development Program which is currently funded from the Special Permanent Housing Improvement Fund (SPHIF).

Purpose: The purpose of this project would be to increase market-rate housing in City neighborhoods. City of Cincinnati has an aging housing stock with limited land available for either new development or redevelopment. The City of Cincinnati has also endured population loss, especially middle income families, because of more attractive development opportunities outside the City.

Phases	Prior Year	2009	2010	2011	2012	2013	2014	2009-2014 Total
Construction		138,000						$138,000
Total		138,000						$138,000
Estimated Personnel Cost								$0

Tax Incentive/Enterprize Zone/Prop Maint

Dept. Priority: 8

Description: This project would provide funding to operate the State of Ohio designated Enterprise Zone Program and other State and City tax incentive programs, including outreach and coordination activities with the community and the State. This project would also provide funding for public improvements necessary to support business expansion, renovation, and relocation within an Enterprise Zone. The Urban Enterprise Zone Program is authorized by the Ohio Revised Code and allows cities to offer tax exemptions to businesses that expand, renovate, or occupy facilities located in State Certified distressed sections of the City or Zones. Some funding will be used for property maintenance in non-Community Development Block Grant (CDBG) eligible neighborhoods.

Purpose: The purpose of this project is to encourage businesses to remain, expand, or relocate in the City of Cincinnati.

Phases	Prior Year	2009	2010	2011	2012	2013	2014	2009-2014 Total
Other		100,000	100,000	100,000	100,000	100,000	100,000	$600,000
Total	100,000	100,000	100,000	100,000	100,000	100,000	100,000	$600,000
Estimated Personnel Cost								$0

Community Development Focus District

Dept. Priority: 9

Description: This project would provide funding for projects in neighborhoods that are identified in the City's Consolidated Plan as Strategic Investment Areas. Projects would include development and predevelopment activities, as well as gap financing and public improvements.

Purpose: The purpose of this project is to target viable, market-driven economic and mixed use development in neighborhoods that are designated Neighborhood Revitalization Strategy Areas or Community Development Focus Districts. The project will help stabilize those neighborhoods by making funding available for projects that would normally not be eligible for Community Development Block Grant (CDBG) funds.

Phases	Prior Year	2009	2010	2011	2012	2013	2014	2009-2014 Total
Other		300,000	394,800	350,000	350,000	500,000	500,000	$2,394,800
Total	500,000	300,000	394,800	350,000	350,000	500,000	500,000	$2,394,800
Estimated Personnel Cost								$0

NBD Public Improvements

Dept. Priority: 10

Description: This project would provide funding for the design and construction of streetscape public improvements and infrastructure improvements in the City's Neighborhood Business Districts. Project funding would also be used for property acquisition for public improvements and additional parking.

Purpose: The purpose of this project is to enhance the economic viability of each Neighborhood Business District (NBD) and the communities they serve. This project would also increase employment opportunities.

Phases	Prior Year	2009	2010	2011	2012	2013	2014	2009-2014 Total
Engineering		30,000	30,000	30,000	30,000	30,000	30,000	$180,000
Construction		870,000	870,000	870,000	870,000	870,000	870,000	$5,220,000
Other		100,000	100,000	100,000	100,000	100,000	100,000	$600,000
Total	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	$6,000,000
Estimated Personnel Cost								$0

Dewey and Glenway Paving

Dept. Priority: 11

Description: Funding for the Dewey and Glenway Paving project will provide resources to pave a city-owned parcel at the corner of Dewey and Glenway Avenues in Price Hill.

Purpose: The purpose of this funding is to provide resources for the materials and labor needed to pave a city-owned parcel at the corner of Dewey and Glenway Avenues in Price Hill.

Phases	Prior Year	2009	2010	2011	2012	2013	2014	2009-2014 Total
Other		148,000						$148,000
Total		148,000						$148,000
Estimated Personnel Cost								$0

NBD Support Program '08

Dept. Priority: 12

Description: This project will provide financial support to the City's Neighborhood Business Districts (NBDs).

Purpose: The purpose of this project is to provide financial support for capital improvements to the City's Neighborhood Business Districts.

Phases	Prior Year	2009	2010	2011	2012	2013	2014	2009-2014 Total
Other		113,000						$113,000
Total		113,000						$113,000
Estimated Personnel Cost								$0

Millcreek Psych Ctr Site Purch

Dept. Priority: 13

Description: This project would provide funds for the purchase of the 25.3 acre Millcreek Psychiatric property located at 6606 Paddock Road in the Bond Hill neighborhood as authorized by City Council with the passage of Ordinance no. 188-2002 on June 12, 2002.

Purpose: The purpose of this project is to provide funds for the acquisition of the former Millcreek Psychiatric site as a potential development property.

Phases	Prior Year	2009	2010	2011	2012	2013	2014	2009-2014 Total
Land		74,000						$74,000
Total		74,000						$74,000
Estimated Personnel Cost								$0

Bloc Ministries Renovation

Dept. Priority: 97

Description: This project will provide funding for the repair of the roof, gutters, and the resurfacing of the steeple for the BLOC Center at McPherson Ave.

Purpose: The purpose of this project is to provide for necessary improvements to the BLOC Center at McPherson Ave.

Phases	Prior Year	2009	2010	2011	2012	2013	2014	2009-2014 Total
Other		52,000						$52,000
Total		52,000						$52,000
Estimated Personnel Cost		5,200						$5,200

Clifton Cultural Arts Center

Dept. Priority: 99

Description: This project would provide funding for the first phase of the Clifton School renovation. The first phase of this renovation will add a fire protection system, secured lobby entrance and an elevator to the building. Funding also will restore the auditorium, create a great hall, and allow the use of the music rooms on the top floor of the buildings.

Purpose: The purpose of this project is to provide funding for renovations to the Clifton School to create the Clifton Cultural Arts Center. The Clifton Cultural Arts Center will provide a venue for established arts institutions to do community outreach, build audiences, and expose children to arts activities.

Phases	Prior Year	2009	2010	2011	2012	2013	2014	2009-2014 Total
Other		250,000						$250,000
Total		250,000						$250,000
Estimated Personnel Cost		25,000						$25,000

Citirama

Dept. Priority: 2

Description: This project would provide funding for new market rate homes over a six-year period. Resources would be used for site and public improvements incidental to new housing construction at future Citirama development sites. Citirama is a joint development partnership between the City and the Homebuilders Association of Greater Cincinnati.

Purpose: The purpose of this project is to demonstrate the viability and desirability of developing housing in the City. The project will also increase the level of homeownership in the City, and expand the City's real estate and income tax base.

Phases	Prior Year	2009	2010	2011	2012	2013	2014	2009-2014 Total
Engineering		0	35,000		40,000		40,000	$115,000
Construction		0	595,000		680,000		680,000	$1,955,000
Other		0	70,000		80,000		80,000	$230,000
Total			700,000		800,000		800,000	$2,300,000
Estimated Personnel Cost			105,000		120,000		120,000	$345,000

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Capital Improvement Plan - ES: Convention Center

Priority	Project Title	2009	2010	2011	2012	2013	2014	2009-2014 Total
Convention Center Fund								
1	Furniture, Fixtures, and Equipment	167,000	60,000	100,000	100,000	100,000		$527,000
2	Capital Maintenance	63,000		40,000	40,000	40,000	40,000	$223,000
3	Building Equipment		476,800	90,000	90,000	90,000	190,000	$936,800
	Convention Center Total:	230,000	536,800	230,000	230,000	230,000	230,000	$1,686,800
	Department of ES: Convention Center Total:	230,000	536,800	230,000	230,000	230,000	230,000	$1,686,800

Convention Center Fund

Furniture, Fixtures, and Equipment

Dept. Priority: 1

Description: This project would provide funding for the purchase of additional and replacement furniture, fixtures, and equipment necessary to continue to provide an appealing venue for conventions and visitors coming to the convention center. Equipment would include but not be limited to staging, exhibit hall and meeting room riser systems, recycling and trash containers, security system additions, carpet extractors, carpet vacuums, floor scrubbers, computer servers and software, ballroom and banquet chairs,

Purpose: The purpose of this project is to purchase furniture, fixtures, and equipment necessary to maintain a first class convention center.

Phases	Prior Year	2009	2010	2011	2012	2013	2014	2009-2014 Total
Equipment		167,000	60,000	100,000	100,000	100,000		$527,000
Total		167,000	60,000	100,000	100,000	100,000		$527,000
Estimated Personnel Cost								$0

Capital Maintenance

Dept. Priority: 2

Description: This project would provide funding for capital improvements at the convention center including, but not limited to, painting and improvements to public spaces, occupancy sensors and modifications to the chilled water system.

Purpose: The purpose of this project is to provide for the capital maintenance of the newly expanded convention center facility.

Phases	Prior Year	2009	2010	2011	2012	2013	2014	2009-2014 Total
Other		63,000	0	40,000	40,000	40,000	40,000	$223,000
Total	88,000	63,000		40,000	40,000	40,000	40,000	$223,000
Estimated Personnel Cost								$0

Building Equipment

Dept. Priority: 3

Description: This project would provide funding for the replacement or repair of major equipment at the convention center including, but not limited to, air handlers, carpet, tile, garage door replacement, escalators, sponsor signage, isolators and sound attenuators on catwalk substations, door hardware and mechanical locks, plasma/LCD screens, pre-function and other area furniture, updates to the energy management system.

Purpose: The purpose of this project is to repair or replace equipment at the convention center to maintain the current standard of excellence in providing a top rate convention facility.

Phases	Prior Year	2009	2010	2011	2012	2013	2014	2009-2014 Total
Engineering					90,000			$90,000
Equipment			476,800	90,000		90,000	190,000	$846,800
Total	481,800		476,800	90,000	90,000	90,000	190,000	$936,800
Estimated Personnel Cost								$0

Capital Improvement Plan - ES: Parking Facilities

Priority	Project Title	2009	2010	2011	2012	2013	2014	2009-2014 Total
Parking Facilities Fund								
2	Structural Maintenance & Repair	330,000	200,000	410,000	435,000	457,300	479,600	$2,311,900
5	Gateway Garage Capital Improvements	50,000	50,000	50,000	50,000	50,000	50,000	$300,000
3	Parking Revenue Control Enhancements		200,000					$200,000
	Parking Facilities Total:	380,000	450,000	460,000	485,000	507,300	529,600	$2,811,900
	Department of ES: Parking Facilities Total:	380,000	450,000	460,000	485,000	507,300	529,600	$2,811,900

Parking Facilities Fund

Structural Maintenance & Repair

Dept. Priority: 2

Description: This project would provide funding for the labor and materials needed to design and construct improvements to City Parking assets. This project would also provide funding to maintain and repair City Parking assets.

Purpose: The purpose of this project is to maintain, repair, and improve City Parking assets.

Phases	Prior Year	2009	2010	2011	2012	2013	2014	2009-2014 Total
Engineering		20,000	20,000	20,000	35,000	30,000	40,000	$165,000
Construction		310,000	180,000	390,000	400,000	325,000	439,600	$2,044,600
Equipment						102,300		$102,300
Total	330,000	330,000	200,000	410,000	435,000	457,300	479,600	$2,311,900
Estimated Personnel Cost								$0

Gateway Garage Capital Improvements

Dept. Priority: 5

Description: This project would provide funding to comply with the City's agreement with the Kroger Company to allocate $50,000 annually for capital improvements at the Gateway Garage.

Purpose: The purpose of this project is to provide funding for capital improvements to the Gateway Garage.

Phases	Prior Year	2009	2010	2011	2012	2013	2014	2009-2014 Total
Other		50,000	50,000	50,000	50,000	50,000	50,000	$300,000
Total	50,000	50,000	50,000	50,000	50,000	50,000	50,000	$300,000
Estimated Personnel Cost								$0

Parking Revenue Control Enhancements

Dept. Priority: 3

Description: This project would provide funding for the upgrade of revenue control equipment at parking facilities.

Purpose: The purpose of this project is to reduce operating expenses, increase revenue accountability, and improve customer service at parking facilities.

Phases	Prior Year	2009	2010	2011	2012	2013	2014	2009-2014 Total
Equipment			200,000					$200,000
Total			200,000					$200,000
Estimated Personnel Cost								$0

Capital Improvement Plan - Finance

Priority	Project Title	2009	2010	2011	2012	2013	2014	2009-2014 Total
General Capital Fund								
1	Income Tax Collection Software	97,900						$97,900
2	AMS-CFS Procurement Software Upgrade		77,700	78,000				$155,700
3	Licensing Software & A/R Collection Sys.				50,000	50,000	44,700	$144,700
	General Capital Total:	97,900	77,700	78,000	50,000	50,000	44,700	$398,300
	Department of Finance Total:	97,900	77,700	78,000	50,000	50,000	44,700	$398,300

General Capital Fund

Income Tax Collection Software

Dept. Priority: 1

Description: This project would provide funding to upgrade the Income Tax Division's income tax collection software. The upgrade in software would allow taxpayers to prepare and submit their City tax returns online, which will allow the returns to be processed more accurately and quickly. As the Income Tax Division needs to store all tax returns electronically, the software has the additional benefit of submitting forms in this electronic format.

Purpose: The purpose of this project is to provide the necessary platform for better interface between taxpayers and the City's Income Tax Division.

Phases	Prior Year	2009	2010	2011	2012	2013	2014	2009-2014 Total
Other		97,900	0	0	0	0	0	$97,900
Total	124,300	97,900						$97,900
Estimated Personnel Cost								$0

AMS-CFS Procurement Software Upgrade

Dept. Priority: 2

Description: This project would provide funding to complete the implementation of the AMS-CFS procurement software upgrade, which would include the addition of bid solicitation and auction capability to the existing system. The entire purchasing component of the CFS upgrade provides a seamless Web based procurement system that is user friendly across the spectrum of purchasing functions -- from the solicitation of the bid to the evaluation and awards process. The system also includes an on-line contract management component, which will require additional service and follow-up during the implementation process.

Purpose: The purpose of this project is to enhance the procurement process by improving production, reducing labor costs, and providing more information through a user-friendly application for both Purchasing employees and vendors doing business with the City of Cincinnati.

Phases	Prior Year	2009	2010	2011	2012	2013	2014	2009-2014 Total
Equipment			77,700					$77,700
Other				78,000	0	0	0	$78,000
Total			77,700	78,000				$155,700
Estimated Personnel Cost								$0

Licensing Software & A/R Collection Sys.

Dept. Priority: 3

Description: This project would provide funding to implement licensing software and accounts receivable collection systems. This project would tie in the receiving and licensing processes with back-end financial systems and databases. In addition, less manual data entry would be necessary.

Purpose: This purpose of this project is to allow for the licensing process to be automated, to allow for the scanning of existing documents to create a complete licensing database, and to improve the collection of the City's accounts receivable. Service levels and the efficiency of collections would thereby be improved.

Phases	Prior Year	2009	2010	2011	2012	2013	2014	2009-2014 Total
Other					50,000	50,000	44,700	$144,700
Total					50,000	50,000	44,700	$144,700
Estimated Personnel Cost								$0

Capital Improvement Plan - Fire

Priority	Project Title	2009	2010	2011	2012	2013	2014	2009-2014 Total
General Capital Fund								
1	Fire Equipment Enhancements	240,000	240,000					$480,000
2	Exhaust System	50,000	52,500	52,000	51,500	51,500	51,500	$309,000
7	F.E.E. - Thermal Image Devices	60,000	60,000	301,500	80,500			$502,000
12	Gas Meters	30,000						$30,000
13	Furnish/Appliances for New Firehouse	42,600						$42,600
6	Defibrillator - Replacement		69,300	69,300	69,300			$207,900
11	Self-Contained Breathing Apparatuses		2,400,000					$2,400,000
5	Apparatus Door Closers				35,000	55,000	55,000	$145,000
8	Hand Held Computer Based System				219,500	304,300	197,700	$721,500
10	Air Compressor Replacement					55,000	43,800	$98,800
14	Appliances For Existing Firehouses						124,300	$124,300
	General Capital Total:	422,600	2,821,800	422,800	455,800	465,800	472,300	$5,061,100
	Department of Fire Total:	422,600	2,821,800	422,800	455,800	465,800	472,300	$5,061,100

General Capital Fund

Fire Equipment Enhancements

Dept. Priority: 1

Description: This project would provide funding for equipment and training initiatives related to the Line of Duty Death Report recommendations.

Purpose: The purpose of this project is to provide the Fire Department with an annual allocation to fund equipment and training enhancements for firefighter safety.

Phases	Prior Year	2009	2010	2011	2012	2013	2014	2009-2014 Total
Equipment		240,000	240,000	0	0			$480,000
Total	300,000	240,000	240,000					$480,000
Estimated Personnel Cost								$0

Exhaust System

Dept. Priority: 2

Description: This project would provide funding to purchase and install diesel exhaust filtering devices on fifty (50) front-line apparatus. These devices consist of a filter, a diverter unit, and an electronic control module and are all self-contained and installed under the vehicle. The devices are removable and can be placed on new apparatus as the old apparatus is retired.

Purpose: The purpose of this project is to support the purchase and installation of diesel exhaust filtering devices on fifty (50) apparatus. The devices remove all visible smoke exhaust and prevent diesel particulates from being emitted while in an enclosed area. Diesel particulates are hazardous to the health of firefighters and everyone within the immediate area. The exhaust system would aid in the reduction and/or elimination of hazardous particulates, as required by the NFPA Standard 1500 and the BOCA National Mechanics Code.

Phases	Prior Year	2009	2010	2011	2012	2013	2014	2009-2014 Total
Equipment		50,000	52,500	52,000	51,500	51,500	51,500	$309,000
Total	177,900	50,000	52,500	52,000	51,500	51,500	51,500	$309,000
Estimated Personnel Cost								$0

F.E.E. - Thermal Image Devices

Dept. Priority: 7

Description: This project would provide funding for the replacement of fifty (50) thermal imaging devices as part of the Fire Department's effort to implement fire equipment enhancements (FEEs).

Purpose: The purpose of this project is to implement fire equipment enhancements. The Fire Department responds to over 3,200 fires annually. A raging fire generates large volumes of thick blinding smoke which makes normal vision impossible. Thermal imaging devices allow firefighters to "see" in these conditions by differentiating objects on the basis of heat. These devices have been successful at locating victims trapped in heavy smoke, as well as determining if the fire has extended into areas of the building that are not visible, such as between walls.

Phases	Prior Year	2009	2010	2011	2012	2013	2014	2009-2014 Total
Equipment		60,000	60,000	301,500	80,500			$502,000
Total		60,000	60,000	301,500	80,500			$502,000
Estimated Personnel Cost								$0

Gas Meters

Dept. Priority: 12

Description: This project would provide funding for the purchase of monitoring equipment to measure amount of hazardous gases in an area. Gas detectors are used to protect firefighters from hazardous and toxic gases.

Purpose: The purpose of this project is to replace the Fire Department's current gas detectors, which are currently at the end of their useful life. In addition, the detectors would be replaced with new detectors that are more technologically advanced.

Phases	Prior Year	2009	2010	2011	2012	2013	2014	2009-2014 Total
Equipment		30,000						$30,000
Total		30,000						$30,000
Estimated Personnel Cost								$0

Furnish/Appliances for New Firehouse

Dept. Priority: 13

Description: This project would provide funding for the purchase of all appliances and office furniture necessary to complete the construction of a new firehouse in College Hill.

Purpose: The purpose of this project is to bring the new firehouse in College Hill to full functionality with the purchase of appliances and office furniture.

Phases	Prior Year	2009	2010	2011	2012	2013	2014	2009-2014 Total
Equipment		42,600						$42,600
Total		42,600						$42,600
Estimated Personnel Cost								$0

Defibrillator - Replacement

Dept. Priority: 6

Description: This project would provide funding for the replacement of 12-lead monitor defibrillators and automatic external defibrillators (AEDs). Paramedics use 12-lead monitor defibrillators which provides a three dimensional view of the heart that can be transmitted to the receiving emergency room physicians. The imaging is used to determine the most beneficial treatment for the performance of diagnostic processes in the pre-emergency room environment, thereby minimizing the delay of treatment.

Purpose: The purpose of this project is for the replacement of Automatic External Defibrillators (AED) and 12-lead monitor defibrillators. The 12-lead monitors are placed on all advanced life support (ALS) equipped companies.

Phases	Prior Year	2009	2010	2011	2012	2013	2014	2009-2014 Total
Equipment		0	69,300	69,300	69,300			$207,900
Total			69,300	69,300	69,300			$207,900
Estimated Personnel Cost								$0

Self-Contained Breathing Apparatuses

Dept. Priority: 11

Description: This project would provide funding for the purchase of a replacement system of air-breathing equipment to ensure the safety of firefighters responding to fires and hazardous material incidents.

Purpose: The purpose of this project is to purchase self-contained breathing apparatuses (SCBAs). Funding for the total replacement of all existing SCBAs is necessary in one year in order to insure that parts between the SCBAs are interchangeable. The department's SCBA complement consists of air bottles, air masks, harness regulators, face pieces, and connecting hoses.

Phases	Prior Year	2009	2010	2011	2012	2013	2014	2009-2014 Total
Equipment			2,400,000					$2,400,000
Total			2,400,000					$2,400,000
Estimated Personnel Cost								$0

Apparatus Door Closers

Dept. Priority: 5

Description: This project would provide funding for the purchase of apparatus garage door closers for all garage doors throughout the Fire Department.

Purpose: The purpose of this project is to reduce the City's liability and maintain firehouse security. The current closures are not equipped for automatic retraction in the event that a person or object is obstructing the path. The requested closures monitor the presence of apparatus and times the closing of the garage door to eliminate possible accidental/premature closure, thus providing a safer operation. The current system does not stop, reverse, or alter the doors' path once the close button has been depressed. The new door closure will ensure proper closure, thereby enhancing the security of the firehouses.

Phases	Prior Year	2009	2010	2011	2012	2013	2014	2009-2014 Total
Equipment				0	35,000	55,000	55,000	$145,000
Total					35,000	55,000	55,000	$145,000
Estimated Personnel Cost								$0

Hand Held Computer Based System

Dept. Priority: 8

Description: This project would provide funding for the replacement of the General Mobilized Data Collection devices (hand held computer system) originally purchased with capital funds in 2000 and replaced with funds from an Urban Area Strategic Initiative (UASI) grant in 2006. This project also includes the cost for the purchase of new software and for the software's installation.

Purpose: The purpose of this project is to enhance the data collection related to emergency medical services (EMS) transports. The hand held devices are also utilized for incidents related to Weapons of Mass Destruction (WMD) and Haz Mat. This project would provide for the replacement, installation, setup and system training of existing WMD/HAZ/EMS handheld computer units that have reached the end of their useful life. This project includes the upgrade/purchase, installation and system training of all software systems used with the devices.

Phases	Prior Year	2009	2010	2011	2012	2013	2014	2009-2014 Total
Equipment			0	0	219,500	304,300	197,700	$721,500
Total					219,500	304,300	197,700	$721,500
Estimated Personnel Cost								$0

Air Compressor Replacement

Dept. Priority: 10

Description: This project would provide funding for rehabilitation or replacement of existing air compressor systems. These systems are strategically placed at various fire companies for efficiently refilling the self-contained breathing apparatuses (SCBAs) used by firefighters.

Purpose: The purpose of this project is to add one and rehabilitate two existing air compressor systems, which will maintain a higher quality of safe breathing air for firefighters. The self-contained breathing apparatuses (SCBAs) that these compressors refill are used in fires as well as other hazardous situations that a firefighter faces. New compressors insure that the air supply for firefighters during hazardous instances is safe and is in compliance with State and Federal regulations.

Phases	Prior Year	2009	2010	2011	2012	2013	2014	2009-2014 Total
Equipment		0	0	0		55,000	43,800	$98,800
Total						55,000	43,800	$98,800
Estimated Personnel Cost								$0

Appliances For Existing Firehouses

Dept. Priority: 14

Description: This project would provide funding for the replacement of aging appliances in the City's firehouses and establish a replacement cycle. The project would also include the installation of additional cooking hoods with fire suppression systems in those firehouses that do not meet current building codes.

Purpose: The purpose of this project is to reduce the Fire Department's appliance repair costs, reduce the department's energy consumption by installing more efficient appliances, and upgrade the living conditions of the firefighters. By installing appliances that are properly sized, the department plans to reduce the number of appliances operated at each location.

Phases	Prior Year	2009	2010	2011	2012	2013	2014	2009-2014 Total
Equipment		0	0	0	0	0	124,300	$124,300
Total							124,300	$124,300
Estimated Personnel Cost								$0

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Capital Improvement Plan - Health

Priority	Project Title	2009	2010	2011	2012	2013	2014	2009-2014 Total
General Capital Fund								
1	IT Equipment	340,200						$340,200
3	Facilities Renovation & Repairs		279,500	280,300	306,700	314,900	320,200	$1,501,600
4	Health Facilities ADA		60,000	60,000	60,000	60,000	60,000	$300,000
	General Capital Total:	340,200	339,500	340,300	366,700	374,900	380,200	$2,141,800
	Department of Health Total:	340,200	339,500	340,300	366,700	374,900	380,200	$2,141,800

General Capital Fund

IT Equipment

Dept. Priority: 1

Description: This project would provide funding for IT equipment for Health Centers including electronic medical record equipment. In addition, this project would provide resources for new software for billing, scheduling, practice management, electronic charting, digital X-Rays and imaging, and electronic storage of Vital Records and Health Promotions filings.

Purpose: The purpose of this project is to better serve our patients with improved computer technology at our Health Centers. In addition, the improved computer technology will increase employee productivity at our Health Centers.

Phases	Prior Year	2009	2010	2011	2012	2013	2014	2009-2014 Total
Equipment		340,200						$340,200
Total		340,200						$340,200
Estimated Personnel Cost								$0

Facilities Renovation & Repairs

Dept. Priority: 3

Description: This project would provide funding for the major repair, upgrade, and renovation of various Primary Health Care Clinic sites and other Health Department facilities. The projects considered in 2009 for funding include: 1) renovation of the dental offices in the Price Hill Health Center; 2) the installation of an upgraded fire alarm system in the Elm Street Health Center; 3) seal and paint the exterior of the Northside Health Center; 4) repave the parking lot at the Elm Street Health Center; 5) replace heat pumps in the Elm Street Health Center; 6) replace the carpeting on the first floor of the A. C. Clement Health Center; and 7) new signage at Burnet and King. For 2010 the projects include: 1) repaint the interiors of the Northside Health Center; 2) Millvale Health Center renovations; and 3) HVAC improvements at the Health Administration Building.

Purpose: The purpose of this project is to protect and extend the life of the respective Primary Health Care Clinic sites and various Health Department facilities. This project will also provide healthier working environments. The needed renovations will retain compliance to accreditation clinic facilities standards, as well as present a more visually appealing facility for customers.

Phases	Prior Year	2009	2010	2011	2012	2013	2014	2009-2014 Total
Engineering		0	10,000	10,000	10,000	10,000	10,000	$50,000
Construction		0	269,500	270,300	296,700	304,900	310,200	$1,451,600
Total	380,300		279,500	280,300	306,700	314,900	320,200	$1,501,600
Estimated Personnel Cost								$0

Health Facilities ADA

Dept. Priority: 4

Description: This project would provide funding for improvements to Health Department facilities as required by the Americans with Disabilities Act (ADA). Improvements to entrances, elevators, doors, restrooms, and other areas would be addressed.

Purpose: The purpose of this project is to bring all Health Department facilities into compliance with ADA regulations.

Phases	Prior Year	2009	2010	2011	2012	2013	2014	2009-2014 Total
Engineering		0	5,000	5,000	5,000	5,000	5,000	$25,000
Construction		0	55,000		55,000			$110,000
Equipment				55,000		55,000	55,000	$165,000
Total			60,000	60,000	60,000	60,000	60,000	$300,000
Estimated Personnel Cost								$0

Capital Improvement Plan - Human Resources

Priority	Project Title	2009	2010	2011	2012	2013	2014	2009-2014 Total
General Capital Fund								
1	CHRIS Upgrade	1,145,000						$1,145,000
4	Testing Databank	15,000						$15,000
	General Capital Total:	1,160,000	0	0	0	0	0	$1,160,000
	Department of Human Resources Total:	1,160,000	0	0	0	0	0	$1,160,000

General Capital Fund

CHRIS Upgrade

Dept. Priority: 1

Description: This project would provide funding for a Cincinnati Human Resources Information System (CHRIS) upgrade to Version 9.1. This upgrade is needed by the end of 2009 in order to keep the system current. There are several major areas that this project will address: hardware upgrades; operating system upgrade for PeopleSoft application to include a new applicant tracking module; analysis of new software updates; testing and application of potential customizations; and the development of user training.

Purpose: The purpose of this project is to upgrade the CHRIS system in order to efficiently perform payroll and human resource duties. This project will also allow the Human Resources Department to remain in compliance with electronic data submission requirements.

Phases	Prior Year	2009	2010	2011	2012	2013	2014	2009-2014 Total
Equipment		1,145,000						$1,145,000
Total		1,145,000						$1,145,000
Estimated Personnel Cost		525,000						$525,000

Testing Databank

Dept. Priority: 4

Description: This project provides for the development of a databank of test questions.

Purpose: The purpose of this project is to facilitate the writing of exams by keeping a database of test questions that analysts can draw upon when writing exams.

Phases	Prior Year	2009	2010	2011	2012	2013	2014	2009-2014 Total
Equipment		15,000						$15,000
Total		15,000						$15,000
Estimated Personnel Cost								$0

Capital Improvement Plan - Parks

Priority	Project Title	2009	2010	2011	2012	2013	2014	2009-2014 Total
General Capital Fund								
1	Park Infrastructure Rehabilitation	2,759,500	3,153,000	3,160,600	3,407,600	3,482,200	3,530,900	$19,493,800
2	Cincinnati Riverfront Park	3,000,000	4,000,000	4,000,000				$11,000,000
3	Master Plan Implementation	400,000						$400,000
	General Capital Total:	6,159,500	7,153,000	7,160,600	3,407,600	3,482,200	3,530,900	$30,893,800
	Department of Parks Total:	6,159,500	7,153,000	7,160,600	3,407,600	3,482,200	3,530,900	$30,893,800

General Capital Fund

Park Infrastructure Rehabilitation

Dept. Priority: 1

Description: This project would provide funding for general upgrades (electrical, HVAC, lighting, and plumbing) at Park facilities, as well as infrastructure improvements to roadways, walks, retaining walls, and other structures. Renovation of deteriorated or out-of-code structures would also be included.

Purpose: The purpose of this project is to provide for the renovation of basic infrastructures in the City's parks. It also provides resources to upgrade facilities to remain in compliance with codes and regulations. Projects are designed to complete American Disability Act compliance projects, and to retrofit utilities to improve efficiency to provide a clean, safe, reliable, green, and beautiful park system.

Phases	Prior Year	2009	2010	2011	2012	2013	2014	2009-2014 Total
Engineering		531,900	630,600	632,100	681,500	696,400	706,200	$3,878,700
Construction		2,227,600	2,522,400	2,528,500	2,726,100	2,785,800	2,824,700	$15,615,100
Total	3,434,800	2,759,500	3,153,000	3,160,600	3,407,600	3,482,200	3,530,900	$19,493,800
Estimated Personnel Cost		520,000	600,000	600,000	600,000	600,000	600,000	$3,520,000

Cincinnati Riverfront Park

Dept. Priority: 2

Description: This project would provide funding for the Cincinnati Riverfront Park. The new park will create a new regional park on the Cincinnati Riverfront, connecting the stadiums, the Underground Railroad Freedom Center, and the Banks development. The Park will cost approximately $120 million and will be funded from Federal, State, Local, and private donors over the next 8-10 years. The 40 acre park will provide citizens with a place of respite, reflection, and will provide many unique features such as fountains, play areas, floral gardens, family size swings, and a venue for concerts, festivals and events.

Purpose: The purpose of this project is to stabilize the Ohio River's banks to prevent further erosion and provide for flood mitigation, as well as provide a new world class park that will become the City's 53rd neighborhood and be recognized as the City's front yard. The park will become the home of all the city's major events and festivals and will generate tremendous economic development for the region, which translates into increased revenues for the City and the region.

Phases	Prior Year	2009	2010	2011	2012	2013	2014	2009-2014 Total
Engineering		600,000	800,000	800,000				$2,200,000
Construction		2,400,000	3,200,000	3,200,000				$8,800,000
Total		3,000,000	4,000,000	4,000,000				$11,000,000
Estimated Personnel Cost		100,000	100,000	100,000				$300,000

Master Plan Implementation

Dept. Priority: 3

Description: This project would provide funding in 2009 for landscaping and site work during Phase III of renovations at the Owl's Nest Park in East Walnut Hills/Evanston/O'Bryonville.

Purpose: The purpose of this project is to enhance neighborhood and regional parks, improve greenspaces, enhance economic growth, and provide for park improvements as outlined in the Park Board's Master Plan.

Phases	Prior Year	2009	2010	2011	2012	2013	2014	2009-2014 Total
Engineering		100,000						$100,000
Construction		300,000						$300,000
Total		400,000						$400,000
Estimated Personnel Cost		80,000						$80,000

Capital Improvement Plan - Planning & Buildings

Priority	Project Title	2009	2010	2011	2012	2013	2014	2009-2014 Total
General Capital Fund								
1	Comprehensive Plan for Cincinnati	250,000	250,000					$500,000
3	Lunken Levee Study	50,000						$50,000
9	Lunken Levee/Flood Level Challenge	75,000						$75,000
10	Planning Studies Project	250,000						$250,000
12	Neighborhood Transportation Strategies	100,000	150,000	150,000	150,000	150,000	150,000	$850,000
21	I-75/Brent Spence Bridge Studies	50,000	50,000	200,000	200,000	200,000	200,000	$900,000
28	Innovative Transportation Strategies		200,000	200,000	200,000	150,000	200,000	$950,000
	General Capital Total:	775,000	650,000	550,000	550,000	500,000	550,000	$3,575,000
	Department of Planning & Buildings Total:	775,000	650,000	550,000	550,000	500,000	550,000	$3,575,000

General Capital Fund

Comprehensive Plan for Cincinnati

Dept. Priority: 1

Description: This project would provide funding to produce a policy that will guide long term development and redevelopment in the city. Funding will support consulting services for marketing, outreach, publication, and distribution of the Comprehensive Plan. An additional $500,000 in matching funds will be sought from private foundations and grants making the total cost for the Comprehensive Plan $1,000,000.

Purpose: The purpose of this project is to guide the development and redevelopment of the city for the next 20 years as well as the capital improvement program.

Phases	Prior Year	2009	2010	2011	2012	2013	2014	2009-2014 Total
Other		250,000	250,000					$500,000
Total		250,000	250,000					$500,000
Estimated Personnel Cost		25,000	25,000					$50,000

Lunken Levee Study

Dept. Priority: 3

Description: This project would provide funding to determine the alternatives for the required upgrade to the Lunken Levee to meet the U.S. Department of Homeland Security Federal Emergency Management Agency's (FEMA) new guidelines and to obtain FEMA recertification. This project affects over 100 companies, 7,000 employees, and some residences in the East End.

Purpose: The purpose of this project is to determine alternatives for the required upgrade to the levee to meet the Federal Emergency Management Agency's (FEMA) new guidelines and to obtain recertification. This study will include the engineering required to start construction and meet FEMA guidelines. If the recertification is not obtained all property owners in the affected area will be required to obtain flood insurance at an annual cost of $20,000 per $1,000,000 of property value.

Phases	Prior Year	2009	2010	2011	2012	2013	2014	2009-2014 Total
Engineering		50,000						$50,000
Total		50,000						$50,000
Estimated Personnel Cost								$0

Lunken Levee/Flood Level Challenge

Dept. Priority: 9

Description: This project would provide funding to hire a consultant who will provide empirical data to challenge the base flood elevation established by Federal Emergency Management Agency (FEMA) for the land near the East End Levee.

Purpose: The purpose of this project is to allow the City to challenge the base flood elevation established by FEMA for the land near the East End Levee. Challenging the base flood elevation will allow the City to prevent or reduce the modifications needed for the East End Levee to meet the 100 year flood protection standards. Additionally, the challenge may also allow the City to open up additional land for development along the river.

Phases	Prior Year	2009	2010	2011	2012	2013	2014	2009-2014 Total
Other		75,000						$75,000
Total		75,000						$75,000
Estimated Personnel Cost								$0

Planning Studies Project

Dept. Priority: 10

Description: This project would provide funding to hire consultants to work on studies for the Department of Planning and Buildings. These studies will be tied to actual capital investment the City is planning and include requests from City Council for studies.

Purpose: The purpose of this project is to allow the Department of Planning and Buildings to respond to both immediate needs for plans that relate to upcoming capital investment by the City and to respond to requests from City Council.

Phases	Prior Year	2009	2010	2011	2012	2013	2014	2009-2014 Total
Other		250,000						$250,000
Total		250,000						$250,000
Estimated Personnel Cost								$0

Neighborhood Transportation Strategies

Dept. Priority: 12

Description: This project provides funding for consultants and City staff support to review development plans and recommend neighborhood and Central Business District (CBD) transportation system improvements, in conjunction with land development opportunities and complete street development. This project also supports the City staff participation in a variety of projects, committees, and studies that affect the City's and region's transportation network including the Ohio-Kentucky-Indiana Regional Council of Governments (OKI), the Ohio Department of Transportation (ODOT), and Federal funding strategies for infrastructure improvements. Funds may be used to leverage additional public and/or private funding for infrastructure projects and construction.

Purpose: This project supports the Department of Transportation and Engineering's responsibility for planning and management of the City's multi-modal transportation system, integrating highway, rail, air, transit, water, bicycle, pedestrian and utility networks to facilitate complete streets. This project coordinates transportation planning with land use planning, regional transportation issues and assists with the formulation of a transportation capital improvement program.

Phases	Prior Year	2009	2010	2011	2012	2013	2014	2009-2014 Total
Engineering		100,000	150,000	150,000	150,000	150,000	150,000	$850,000
Total	150,000	100,000	150,000	150,000	150,000	150,000	150,000	$850,000
Estimated Personnel Cost								$0

I-75/Brent Spence Bridge Studies

Dept. Priority: 21

Description: This project would provide the City's matching funds to support the Ohio Department of Transportation (ODOT) design, environmental studies, and construction of I-75 interchanges within the City of Cincinnati. It would also be used to provide City matching funds for the Brent Spence Bridge Replacement Project. The project also provides for City staff support on these major transportation improvements.

Purpose: This project provides matching funds and City staff time to support transportation studies, design, and construction on I-75 at various interchanges and at the Brent Spence Bridge, in coordination with the Ohio Department of Transportation.

Phases	Prior Year	2009	2010	2011	2012	2013	2014	2009-2014 Total
Engineering		50,000	50,000	200,000				$300,000
Construction					200,000	200,000	200,000	$600,000
Total	50,000	50,000	50,000	200,000	200,000	200,000	200,000	$900,000
Estimated Personnel Cost								$0

Innovative Transportation Strategies

Dept. Priority: 28

Description: The project will fund design, planning, engineering, construction, inspection, and monitoring of new and innovative projects, or project components, to implement and evaluate solutions related to "green streets," "great streets/complete streets," and contextually sensitive design solutions. Project funding will support pilot projects established to evaluate the effectiveness and applicability of non-traditional design solutions for contemporary transportation and infrastructure issues.

Purpose: The project will support the investigation, development, implementation, and evaluation of innovative transportation and infrastructure improvements, including "green streets," "great streets/complete streets," and contextually sensitive design solutions. Funds may be used to leverage additional public and/or private funding for infrastructure projects and construction.

Phases	Prior Year	2009	2010	2011	2012	2013	2014	2009-2014 Total
Engineering			200,000	200,000	200,000	150,000	200,000	$950,000
Total			200,000	200,000	200,000	150,000	200,000	$950,000
Estimated Personnel Cost								$0

Capital Improvement Plan - Police

Priority	Project Title	2009	2010	2011	2012	2013	2014	2009-2014 Total
General Capital Fund								
1	Total Containment Steel Funnel Trap	146,000						$146,000
2	Target Range Baffle System	272,500						$272,500
3	Steel Pole Barn Overhead Protection	75,000						$75,000
4	Computer Aided Dispatch Replacement	2,408,000						$2,408,000
6	Resurfacing D-2's Parking Lots			50,000				$50,000
	General Capital Total:	2,901,500	0	50,000	0	0	0	$2,951,500
	Department of Police Total:	2,901,500	0	50,000	0	0	0	$2,951,500

General Capital Fund

Total Containment Steel Funnel Trap

Dept. Priority: 1

Description: This project would provide funding for a Total Containment Steel Funnel Trap to be installed at the Police Department's target range. The trap includes a high power configuration to accommodate frequent rifle use, a roof system for outdoor protection, canister lead collection system, and ferring plate above the trap for additional ballistic protection. This enhanced design allows for complete tactical shooting with no risk of splatter. In addition, the Dust Collection Unit Filtration System creates negative air pressure in the deceleration chamber, which keeps airborne lead from billowing out of the chamber and onto trap plates, into air, or onto the ground. This effectively keeps lead dust from being blown or washed into the environment.

Purpose: The purpose of this project is to install a Total Containment Steel Funnel Trap in order to minimize environmental contamination and maintenance expenses. The lead contained with the trap will be sent to a recycling center and the proceeds will be deposited into City funds. In addition, the new trap will require light cleaning, painting and lead removal, all of which could be performed by the range staff at a lower cost than the current backstop.

Phases	Prior Year	2009	2010	2011	2012	2013	2014	2009-2014 Total
Equipment		146,000						$146,000
Total		146,000						$146,000
Estimated Personnel Cost								$0

Target Range Baffle System

Dept. Priority: 2

Description: This project would provide funding for a turnkey baffle system to be installed at the Police Department's target range. Baffles are heavy duty 3/8" AR500 armored steel plates with protective fascia and premium acoustic tiles for noise control/reduction. Baffles are supported by a free-span overhead steel joist support system. It includes general lighting, support posts and beams, joists, concrete footers, shipping, factory installation, and erection of a support structure.

Purpose: The purpose of this project is to enhance the safety and security at the Police Department's target range by installing a baffle system that will prevent bullets from escaping.

Phases	Prior Year	2009	2010	2011	2012	2013	2014	2009-2014 Total
Equipment		272,500						$272,500
Total		272,500						$272,500
Estimated Personnel Cost								$0

Steel Pole Barn Overhead Protection

Dept. Priority: 3

Description: This project would provide funding for a roof system to cover the target range baffle system. It is a steel structure, basic pole-barn design that covers 85 x 70 area (5,950 square feet). The cost includes materials, shipping, and installation.

Purpose: The purpose of this project is to increase the usage and safety of the Police Department's target range. The roof system will prevent snow and ice from building up on the louvers of the baffle system, which could slide off causing injury to personnel inside the target range. The roof system would also expand training time reducing down time due to inclement weather.

Phases	Prior Year	2009	2010	2011	2012	2013	2014	2009-2014 Total
Construction		75,000	0					$75,000
Total		75,000						$75,000
Estimated Personnel Cost								$0

Computer Aided Dispatch Replacement

Dept. Priority: 4

Description: This project would provide for the complete replacement of the Computer Aided Dispatch (CAD) System which is the heart of the 911 system. The system is an interconnected series of computers and communication equipment whereby emergency calls are received by calltakers at workstations, entered into the CAD System, dispatched, and tracked by the system. The system provides for both Police and Fire emergency response.

Purpose: The purpose of this project would be to fund the complete replacement of the Computer Aided Dispatch System. The current CAD system, which was installed and implemented on July 4, 1986, has undergone several hardware and software upgrades and requires complete replacement. Future service enhancements would require technology beyond the capability of the current equipment.

Phases	Prior Year	2009	2010	2011	2012	2013	2014	2009-2014 Total
Equipment		2,408,000						$2,408,000
Total		2,408,000						$2,408,000
Estimated Personnel Cost								$0

Resurfacing D-2's Parking Lots

Dept. Priority: 6

Description: This project would provide funding to resurface and line paint District Two's parking lots.

Purpose: The purpose of this project is to enhance the safety of District Two's parking lots by provide resources for resurfacing and line painting.

Phases	Prior Year	2009	2010	2011	2012	2013	2014	2009-2014 Total
Other				50,000		0		$50,000
Total				50,000				$50,000
Estimated Personnel Cost								$0

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Capital Improvement Plan - Public Services

Priority	Project Title	2009	2010	2011	2012	2013	2014	2009-2014 Total
General Capital Fund								
1	Fleet Replacements	5,494,400	5,602,100	5,540,200	5,925,800	6,055,500	6,140,200	$34,758,200
2	City Facility Renovations	2,900,000	2,200,000	2,200,000	2,200,000	2,200,000	2,200,000	$13,900,000
3	Replacement Facilities	1,678,000	1,947,900	2,255,600	2,493,300	2,684,400	2,793,600	$13,852,800
4	Winter Brine Production	50,000						$50,000
4	ALS Transport Unit/Ambulances	495,000						$495,000
6	Sign Replacement	270,200	358,700	117,200	303,700	338,700	311,000	$1,699,500
13	Collection Automation Program	150,000						$150,000
14	City Facility Modernization	231,700						$231,700
17	Community Facility Improvements	600,000	600,000	600,000	600,000	600,000	600,000	$3,600,000
20	Trash Receptacles	62,500	150,000	150,000	150,000	150,000	150,000	$812,500
21	Findlay Market Improvements	100,000	99,800	100,600	108,800			$409,200
	General Capital Total:	12,031,800	10,958,500	10,963,600	11,781,600	12,028,600	12,194,800	$69,958,900
	Department of Public Services Total:	12,031,800	10,958,500	10,963,600	11,781,600	12,028,600	12,194,800	$69,958,900

General Capital Fund

Fleet Replacements

Dept. Priority: 1

Description: This project would provide funding for the purchase of automotive and motorized equipment for City agencies supported by the General Fund.

Purpose: The purpose of this project is to provide the City's General Fund agencies with motorized equipment and an efficient automotive fleet that performs at the lowest possible operating and maintenance cost.

Phases	Prior Year	2009	2010	2011	2012	2013	2014	2009-2014 Total
Equipment		5,494,400	5,602,100	5,540,200	5,925,800	6,055,500	6,140,200	$34,758,200
Total	5,889,300	5,494,400	5,602,100	5,540,200	5,925,800	6,055,500	6,140,200	$34,758,200
Estimated Personnel Cost								$0

City Facility Renovations

Dept. Priority: 2

Description: This project would provide funding to continue upgrades to City facilities. Upgrades and improvements include, but are not limited to, window replacement, tuck pointing, structural repairs, restroom upgrades, female facilities renovations, office reorganizations, HVAC improvements, roof replacements, electrical improvements, and site work. Design work, consultant fees, and related staff time would be included as well. Subprojects for this project include: mechanical upgrades at the Downtown (#14), West End (#29), and Over-the-Rhine (#5) Fire Stations; female facility renovations and ADA upgrades at the West End (#29) Fire Station; paving at West Fork garage; and the replacement of City Hall elevators.

Purpose: The purpose of this project is to continue upgrades to City facilities. The Division of City Facility Management of the Department of Public Services maintains and upgrades facilities for current and future operations. A running list of improvements is used to maintain services directly and indirectly supported by these facilities. Renovations will modernize facilities to extend their useful lives for the next 20 years or until a replacement facility can be designed and built.

Phases	Prior Year	2009	2010	2011	2012	2013	2014	2009-2014 Total
Engineering		350,000	250,000	250,000	250,000	250,000	250,000	$1,600,000
Construction		2,550,000	1,950,000	1,950,000	1,950,000	1,950,000	1,950,000	$12,300,000
Total	1,500,000	2,900,000	2,200,000	2,200,000	2,200,000	2,200,000	2,200,000	$13,900,000
Estimated Personnel Cost								$0

Replacement Facilities

Dept. Priority: 3

Description: This project would provide funding for the construction of replacement facilities for the Fire and Police Departments. Subprojects for this project include: construction expenses related to the Pleasant Ridge Fire Station (#8), and also land acquisition expenses to replace another, yet to be determined fire station.

Purpose: The purpose of this project is to construct replacement facilities for the Fire and Police Departments. The Division of City Facility Management of the Department of Public Services has completed an initial asset management review of General Fund facilities and has identified that 40% are inadequate to meet the service demands of City agencies in operation today. The majority of facilities pre-date World War II and the cost of renovations to meet functional requirements of today's services outweighs the replacement cost for new facilities. The Fire and Police Departments are actively involved in planning for the replacement of facilities to enhance their service delivery to citizens.

Phases	Prior Year	2009	2010	2011	2012	2013	2014	2009-2014 Total
Engineering		88,400	100,000	100,000	100,000	100,000	100,000	$588,400
Land		176,700	200,000	200,000	200,000	200,000	200,000	$1,176,700
Construction		1,324,500	1,547,900	1,855,600	2,093,300	2,284,400	2,393,600	$11,499,300
Equipment		88,400	100,000	100,000	100,000	100,000	100,000	$588,400
Total	2,500,000	1,678,000	1,947,900	2,255,600	2,493,300	2,684,400	2,793,600	$13,852,800
Estimated Personnel Cost								$0

Winter Brine Production

Dept. Priority: 4

Description: This project would provide funding to expand the city's anti and de-icing program. The city has two brine production units currently, one located in the central district and one located in the eastern portion of town. An additional brine maker would be installed in the western portion of the city to increase the city's ability to produce brine and cut transportation costs from hauling brine from either central or eastern sections of the city.

Purpose: The purpose of this project is to reduce the city's granular salt expenditures. The pre-treatment of roads with granular salt will need to be reduced to extreme weather conditions due to the anticipated increase in salt from $47.00 per ton to $81.82 per ton and rising fuel costs for winter operations fleet. Increasing brine capabilities will increase the city's ability to pre-treat roads with salt brine, which requires significantly less salt to produce. The ability to use brine during de-icing operations will be increased as well with additional brine production equipment.

Phases	Prior Year	2009	2010	2011	2012	2013	2014	2009-2014 Total
Equipment		50,000						$50,000
Total		50,000						$50,000
Estimated Personnel Cost								$0

ALS Transport Unit/Ambulances

Dept. Priority: 4

Description: This project would fund the purchase of two ambulances for use as advanced life support (ALS) transport units.

Purpose: The purpose of this project is to partially implement the Tri-Data Report's #111 recommendation to add four new Advanced Life Support (ALS) transport units in 2010.

Phases	Prior Year	2009	2010	2011	2012	2013	2014	2009-2014 Total
Equipment		495,000	0					$495,000
Total		495,000						$495,000
Estimated Personnel Cost								$0

Sign Replacement

Dept. Priority: 6

Description: This project would provide funding for the implementation of a sign program that would result in the replacement or new installation of 12,400 signs for 2009 and 6,200 annually thereafter. This project would also complete a sign inventory database, potentially avoid pole attachment fees, decrease the response time for traffic control sign service requests, improve the sign condition from unacceptable to excellent, and reduce the potential for City liability that could result from worn or faded signs.

Purpose: The purpose of this project is to maintain the reflective integrity of all traffic control signs, and replace signs on a scheduled basis. The project will take advantage of newer and longer lasting reflective materials, improve the condition of signs citywide, and reduce the City's liability associated with accidents caused by worn and faded signs. In addition, the project will also begin to address the proposed changes in Federal and State requirements for sign reflectivity that continue to be considered by the National Committee for Uniform Traffic Control Devices. If these standards are adopted, they could be used by the court system as a way of determining if signs had sufficient reflectivity to be seen by motorists involved in traffic crashes.

Phases	Prior Year	2009	2010	2011	2012	2013	2014	2009-2014 Total
Engineering		70,000	70,000	70,000	70,000	70,000	311,000	$661,000
Construction		200,200	288,700	47,200	233,700	268,700		$1,038,500
Total	373,000	270,200	358,700	117,200	303,700	338,700	311,000	$1,699,500
Estimated Personnel Cost								$0

Collection Automation Program

Dept. Priority: 13

Description: This project would provide funding to purchase 96-gallon carts to be used in an automated garbage collection pilot program that will be conducted in 2009. The pilot program will be the first phase of establishing an automated garbage collection service for the City of Cincinnati.

Purpose: The purpose of this project is to begin phasing in automated garbage collection, which will reduce employee injuries and increase garbage collection efficiencies.

Phases	Prior Year	2009	2010	2011	2012	2013	2014	2009-2014 Total
Equipment		150,000	0	0				$150,000
Total		150,000						$150,000
Estimated Personnel Cost								$0

City Facility Modernization

Dept. Priority: 14

Description: This project would provide funding to support infrastructure improvements in order to reduce energy and utility expenses through the performance contracting process. Potential projects may include, but are not limited to, replacement of building system equipment such as HVAC systems with more energy-efficient systems and equipment; roof work and window replacement; retrofit or upgrade lighting systems; applying energy-savings technologies to existing systems or equipment; and other general facility upgrades.

Purpose: The purpose of this project is to reduce energy expenses and prevent deterioration of capital assets operated by General Fund agencies through the utilization of the performance contracting process.

Phases	Prior Year	2009	2010	2011	2012	2013	2014	2009-2014 Total
Equipment		231,700	0	0				$231,700
Total		231,700						$231,700
Estimated Personnel Cost								$0

Community Facility Improvements

Dept. Priority: 17

Description: This project would provide funding for HVAC work, exterior shell improvements and repair, waterproofing, ADA barrier removal and security upgrades for the Museum Center, Cincinnati Art Museum, and Music Hall.

Purpose: The purpose of this project is to provide resources for upgrades and enhancements at the Museum Center, Cincinnati Art Museum, and Music Hall. These facilities are owned by the City of Cincinnati and operated by non-profit associations. The City assists in the continual improvement of these historic facilities to ensure their use for future generations.

Phases	Prior Year	2009	2010	2011	2012	2013	2014	2009-2014 Total
Construction		600,000	600,000	600,000	600,000	600,000	600,000	$3,600,000
Total		600,000	600,000	600,000	600,000	600,000	600,000	$3,600,000
Estimated Personnel Cost								$0

Trash Receptacles

Dept. Priority: 20

Description: This project would provide funding for the purchase of approximately 110 new trash receptacles in 2009, with an expected life span of approximately ten years, thereby continuing the replacement of old trash receptacles that have reached their life cycle. The Department of Public Services would continue replacing the trash receptacles near the main thoroughfares, in Neighborhood Business Districts (NBDs), and in neighborhoods. Neighborhood trash receptacles would be placed in residential areas with high litter presence such as at bus stops, congested areas, and eateries.

Purpose: The purpose of this project is to continue the replacement of worn and damaged receptacles as well as accommodate as-needed requests by communities. The new trash receptacles would minimize or prevent litter accumulation in areas of high visibility near the Central Business District and near Neighborhood Business Districts. The new trash receptacles would replace the old trash receptacles that have met their expected life cycle, are unattractive, and require ongoing maintenance.

Phases	Prior Year	2009	2010	2011	2012	2013	2014	2009-2014 Total
Equipment		62,500	150,000	150,000	150,000	150,000	150,000	$812,500
Total	150,000	62,500	150,000	150,000	150,000	150,000	150,000	$812,500
Estimated Personnel Cost								$0

Findlay Market Improvements

Dept. Priority: 21

Description: This project would provide funding for improvements to City-owned facilities at Findlay Market. In March 2006, the Division of City Facility Management of the Department of Public Services conducted an assessment of ongoing capital needs for the Findlay Market facility. This project would implement the recommendations of this assessment, making improvements to maintain the structural integrity of the North Addition buildings. This project would also improve building systems, as well as improve pedestrian safety around the Findlay Market area.

Purpose: The purpose of this project is to improve the structural integrity of Findlay Market's "North Addition," as well as upgrade the plumbing, mechanical, and other building systems of the facilities. In addition, this project is for improvements to pedestrian safety around the Market and for replacement of other equipment located in the Market House.

Phases	Prior Year	2009	2010	2011	2012	2013	2014	2009-2014 Total
Equipment		100,000	99,800	100,600	108,800			$409,200
Total		100,000	99,800	100,600	108,800			$409,200
Estimated Personnel Cost								$0

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Capital Improvement Plan - Recreation

Priority	Project Title	2009	2010	2011	2012	2013	2014	2009-2014 Total
General Capital Fund								
1	Recreation Facilities Renovation	1,375,000	1,635,000	1,650,000	1,700,000	1,750,000	1,800,000	$9,910,000
2	Aquatics Facilities Renovation	2,234,000	3,600,000	3,550,000	3,993,700	3,500,000	2,900,000	$19,777,700
3	Athletics Facilities Renovation	454,500	517,300	652,000	700,000	750,000	750,000	$3,823,800
4	Compliance with ADA	100,000	100,000	100,000	100,000	100,000	100,000	$600,000
5	Outdoor Facilities Renovation	630,000	433,400	342,700	97,600	580,900	1,189,400	$3,274,000
	General Capital Total:	4,793,500	6,285,700	6,294,700	6,591,300	6,680,900	6,739,400	$37,385,500
	Department of Recreation Total:	4,793,500	6,285,700	6,294,700	6,591,300	6,680,900	6,739,400	$37,385,500

General Capital Fund

Recreation Facilities Renovation

Dept. Priority: 1

Description: This project would provide funding for continued renovations of the Recreation Department's facilities throughout the City. Renovations would include roof replacements, installation of new HVAC systems, improvements/renovations to the exterior of facilities, replacement of doors and windows, mechanical system improvements, upgrade of fire protection and security systems, and renovations of exterior softscapes and hardscapes.

Purpose: The purpose of this project is to upgrade Recreation Department facilities across the City in order to extend the useful life of the Department's physical assets.

Phases	Prior Year	2009	2010	2011	2012	2013	2014	2009-2014 Total
Engineering		221,200	240,000	165,000	170,000	175,000	180,000	$1,151,200
Construction		1,006,200	1,005,000	1,237,500	1,275,000	1,312,500	1,350,000	$7,186,200
Equipment		73,800	240,000	165,000	170,000	175,000	180,000	$1,003,800
Other		73,800	150,000	82,500	85,000	87,500	90,000	$568,800
Total	1,680,200	1,375,000	1,635,000	1,650,000	1,700,000	1,750,000	1,800,000	$9,910,000
Estimated Personnel Cost		115,000	115,000	115,000	115,000	115,000	115,000	$690,000

Aquatics Facilities Renovation

Dept. Priority: 2

Description: This project would provide funding for the continued renovation of the Recreation Department's aquatic facilities, including renovations and replacements of existing pools. This project will include system renovations, upgrades to pool mechanical systems, adding new structures, and updating pool buildings. This project will also include pool consolidation based on the Cincinnati Recreation Commission's aquatic plan.

Purpose: The purpose of this project is to upgrade outdoor recreational facilities that must be renovated to remain functional and compliant with City and State regulations.

Phases	Prior Year	2009	2010	2011	2012	2013	2014	2009-2014 Total
Engineering		223,400	360,000	355,000	399,400	350,000	290,000	$1,977,800
Construction		1,675,500	2,700,000	2,662,500	2,995,200	2,625,000	2,175,000	$14,833,200
Equipment		223,400	360,000	355,000	399,400	350,000	290,000	$1,977,800
Other		111,700	180,000	177,500	199,700	175,000	145,000	$988,900
Total		2,234,000	3,600,000	3,550,000	3,993,700	3,500,000	2,900,000	$19,777,700
Estimated Personnel Cost		223,400	360,000	355,000	399,400	350,000	290,000	$1,977,800

Athletics Facilities Renovation

Dept. Priority: 3

Description: This project would provide funding for the continued renovation of tennis courts, ball fields, soccer fields, football fields, hard surface play areas, bike trails, and outdoor basketball facilities. Work will include, but not be limited to, resurfacing, regrading, infield renovation, turf renovations, gym floors color coating, fencing installations or renovations, drainage improvements, site amenities, and renovations. Community requests/partnerships and emergency projects are also included.

Purpose: The purpose of this project is to renovate and upgrade recreation athletic facilities to keep them safe and usable, and to improve the appearance of these facilities.

Phases	Prior Year	2009	2010	2011	2012	2013	2014	2009-2014 Total
Engineering		46,700	51,700	65,200	70,000	75,000	75,000	$383,600
Construction		340,000	388,000	489,000	525,000	562,500	562,500	$2,867,000
Equipment		45,000	51,700	65,200	70,000	75,000	75,000	$381,900
Other		22,800	25,900	32,600	35,000	37,500	37,500	$191,300
Total	683,000	454,500	517,300	652,000	700,000	750,000	750,000	$3,823,800
Estimated Personnel Cost		35,000	35,000	35,000	35,000	35,000	35,000	$210,000

Compliance with ADA

Dept. Priority: 4

Description: This project would provide funding to improve accessibility to all recreation facilities including buildings, playgrounds, and sports fields. Improvements will be made to elevators, ramps, exterior and interior doors, accessible routes, restroom facilities, drinking fountains, telephones, and parking area renovations including passenger loading zones.

Purpose: The purpose of this project is to remain in compliance with the provisions of the Americans with Disabilities Act in order to improve the usability of Recreation facilities for persons with disabilities.

Phases	Prior Year	2009	2010	2011	2012	2013	2014	2009-2014 Total
Engineering		10,000	10,000	10,000	10,000	10,000	10,000	$60,000
Construction		90,000	90,000	90,000	90,000	90,000	90,000	$540,000
Total	100,000	100,000	100,000	100,000	100,000	100,000	100,000	$600,000
Estimated Personnel Cost								$0

Outdoor Facilities Renovation

Dept. Priority: 5

Description: This project would provide funding for the continued renovation of the Recreation Department's outdoor facilities: playgrounds, play equipment, play surfaces, shelters, roadways, parking lots, and hike/bike trails. This project will include renovating various playgrounds and parking lots throughout the City. Community requests/partnerships and emergency projects will also be included.

Purpose: The purpose of this project is to upgrade outdoor recreational facilities that must be renovated to remain functional and compliant with City and State regulations.

Phases	Prior Year	2009	2010	2011	2012	2013	2014	2009-2014 Total
Engineering		63,000	43,300	34,300	9,800	58,100	118,900	$327,400
Construction		472,500	325,100	257,000	73,200	435,700	892,100	$2,455,600
Equipment		63,000	43,300	34,300	9,800	58,100	118,900	$327,400
Other		31,500	21,700	17,100	4,800	29,000	59,500	$163,600
Total	1,706,000	630,000	433,400	342,700	97,600	580,900	1,189,400	$3,274,000
Estimated Personnel Cost		63,000	43,300	34,300	9,800	58,100	118,900	$327,400

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Capital Improvement Plan - Regional Computer Center

Priority	Project Title	2009	2010	2011	2012	2013	2014	2009-2014 Total
General Capital Fund								
1	Communications Master Plan	284,900	234,000	204,000	323,000	485,900	217,200	$1,749,000
2	Active Directory / Server Consolidation	193,300	50,000	138,000	50,000		200,000	$631,300
3	Netcache Appliance Replacement	100,000						$100,000
6	Cincinnati Financial System Upgrades	102,000	40,000	40,000	60,000	60,000	127,000	$429,000
7	CAGIS Infrastructure	161,800	98,600	98,600	98,600	40,000	40,000	$537,600
12	Electronic Gov't (eGov) Web Enhancement	183,500	288,500	202,700	172,000	232,000	258,800	$1,337,500
13	Streaming Video Service	85,900	32,000	32,000	32,000	32,000	32,000	$245,900
5	Data Infrastructure Security		133,500	133,500	260,400	167,000	156,100	$850,500
9	800 MHz Radios		1,300,000	600,000	600,000			$2,500,000
	General Capital Total:	1,111,400	2,176,600	1,448,800	1,596,000	1,016,900	1,031,100	$8,380,800
Telecommunications Services Fund								
4	Telephone System Upgrade and Replacement	50,000						$50,000
10	Radio Communciations Equipment	30,000	30,000	30,000	30,000	30,000	30,000	$180,000
	Telecommunications Services Total:	80,000	30,000	30,000	30,000	30,000	30,000	$230,000
	Department of Regional Computer Center Total:	1,191,400	2,206,600	1,478,800	1,626,000	1,046,900	1,061,100	$8,610,800

General Capital Fund

Communications Master Plan

Dept. Priority: 1

Description: This project would provide funding to update and implement a multi-year strategy for upgrading the City's communications network including, but not limited to, updating the Communications Master Plan, replacing obsolete and unsupported hardware, and upgrading the fiber network facilities to support voice, data, and video.

Purpose: The purpose of this project is to continue to address the current issues with the City's Metropolitan Area Network (MAN). The current issues include the following: 1) impending technological obsolescence; 2) known and predicted service bottlenecks; and 3) the lack of capacity for future growth. The project will follow five high level recommendations: 1) upgrade core electronics to support ring and customer traffic by addressing technological obsolescence; 2) upgrade electronics at customer sites to eliminate bottlenecks; 3) construct new fiber facilities where feasible to lower leased line costs; 4) centralize management, planning, and standardization of MAN equipment; and 5) plan for voice over internet protocol (VOIP) communications.

Phases	Prior Year	2009	2010	2011	2012	2013	2014	2009-2014 Total
Equipment		199,900	234,000	204,000	323,000	485,900	217,200	$1,664,000
Other		85,000						$85,000
Total	415,200	284,900	234,000	204,000	323,000	485,900	217,200	$1,749,000
Estimated Personnel Cost								$0

Active Directory / Server Consolidation

Dept. Priority: 2

Description: This project would provide funding for required upgrades to the City's existing Metropolitan Area Network (MAN) due to new network requirements. The upgrades include the following enterprise-wide projects: 1) continued installation and implementation of the Active Directory; 2) provide redundant storage at strategic points on the MAN; and 3) upgrade existing MAN monitoring equipment.

Purpose: The purpose of this project is to provide for the purchase of hardware and software to make the network faster, more reliable, more secure, and in compliance with financial audit recommendations.

Phases	Prior Year	2009	2010	2011	2012	2013	2014	2009-2014 Total
Equipment		193,300	50,000	138,000	50,000		200,000	$631,300
Total		193,300	50,000	138,000	50,000		200,000	$631,300
Estimated Personnel Cost								$0

Netcache Appliance Replacement

Dept. Priority: 3

Description: This project would provide funding for the replacement of obsolete and unsupported Netcache appliances. Replacement of these appliances will ensure continuous and accelerated web communications, as well as business applications access.

Purpose: The purpose of this project is to ensure improved and continuous internet browsing performance.

Phases	Prior Year	2009	2010	2011	2012	2013	2014	2009-2014 Total
Equipment		100,000						$100,000
Total		100,000						$100,000
Estimated Personnel Cost								$0

Cincinnati Financial System Upgrades

Dept. Priority: 6

Description: This project would provide funding for the continued development of the Cincinnati Financial System (CFS). Project funding would include server replacement and would fulfill audit findings associated with disaster recovery and system backup.

Purpose: The purpose of this project is to provide funding for the maintenance of CFS and Executive Information System (EIS) to expand capacity to allow for public access to the systems. Trends in the development of e-government applications for the City require maintenance of the current systems coupled with the ability to expand capacity to handle public access to the systems.

Phases	Prior Year	2009	2010	2011	2012	2013	2014	2009-2014 Total
Equipment		102,000	40,000	40,000	60,000	60,000	127,000	$429,000
Total	50,000	102,000	40,000	40,000	60,000	60,000	127,000	$429,000
Estimated Personnel Cost								$0

CAGIS Infrastructure

Dept. Priority: 7

Description: This project would provide funding to support and maintain the City's digital database map. The CAGIS Infrastructure Project is a joint effort between the City, Duke, and Hamilton County to provide a common real time Geographical Information System (GIS) which enables efficiencies in GIS data collection, analysis, sharing, and management across the three major enterprises.

Purpose: The purpose of this project is to maintain the City's investment in the CAGIS system and to enhance the database by including the scanning of enterprise-wide easement and right-of-way drawings with links to related parcels. This project also continues the implementation of more productive database technologies. This will provide the ability to perform new online analyses of support business processes. Departments will have the ability to perform time sequence environmental and economic analyses on GIS datasets, as well as gain the ability to view easement and right-of-way features on database parcels.

Phases	Prior Year	2009	2010	2011	2012	2013	2014	2009-2014 Total
Equipment		161,800	98,600	98,600	98,600	40,000	40,000	$537,600
Total	40,000	161,800	98,600	98,600	98,600	40,000	40,000	$537,600
Estimated Personnel Cost								$0

Electronic Gov't (eGov) Web Enhancement

Dept. Priority: 12

Description: This project would provide funding to implement electronic payments/transactions and interactive forms; enhancement of the City's web sites based upon the City's new Brand image; upgraded hardware; and enforce information security policies. These enhancements are key to improving service, quality, efficiency, and convenience for citizens, visitors, and businesses. This project will also provide support in order to meet the requirements and guidelines set forth by the following organizations: American Disabilities Act (ADA), Digital Signatures, MasterCard Site Data Protection Program, and National Automated Clearing House Association (NACHA). This project will require an additional Computer Systems Analyst position.

Purpose: The purpose of this project is to improve and enhance government responsiveness to citizens.

Phases	Prior Year	2009	2010	2011	2012	2013	2014	2009-2014 Total
Other		183,500	288,500	202,700	172,000	232,000	258,800	$1,337,500
Total		183,500	288,500	202,700	172,000	232,000	258,800	$1,337,500
Estimated Personnel Cost		150,000	200,000	125,000	125,000	125,000	125,000	$850,000

Streaming Video Service

Dept. Priority: 13

Description: This project will provide funding for developing and implementing a comprehensive solution for streaming media over the web. The project will include a solution to create, encode, and host different types of multimedia (video and audio) over the Internet. It will provide a streaming video service capability for the City that would be utilized for agency relations, employee communications, training, recruitment, Mayoral press conferencing, and Council meetings.

Purpose: The purpose of this project is to enable the City to utilize the web as a marketing tool by presenting graphics, video, and audio over the website. This project also allows the City to collect statistics and feedback about the viewers in order to enhance targeted communications efforts.

Phases	Prior Year	2009	2010	2011	2012	2013	2014	2009-2014 Total
Equipment		85,900	32,000	32,000	32,000	32,000	32,000	$245,900
Total		85,900	32,000	32,000	32,000	32,000	32,000	$245,900
Estimated Personnel Cost								$0

Data Infrastructure Security

Dept. Priority: 5

Description: This project would provide funding for the continued development of the City's information and data infrastructure security policies and standards. Specific objectives include: 1) implementing a security layer between the City's new wireless network and the existing Metropolitan Area Network (MAN) infrastructure; 2) providing physical security for key MAN equipment locations; and 3) providing secure remote access to the City's IT infrastructure through the use of tokens and Cytrix remote access software.

Purpose: The purpose of this project is to define, measure, and report on the compliance of the City's information assets with corporate security policies, industry-standard security polices, and government regulations. This compliance is critical in protecting the City's physical and financial resources, legal position, employees, and other tangible assets against an increasing set of security threats. In addition to assuring compliance, this initiative will help facilitate the City's planning and prioritization of security risk in order to maximize the security posture of the City's infrastructure.

Phases	Prior Year	2009	2010	2011	2012	2013	2014	2009-2014 Total
Equipment		0	133,500	133,500	260,400	167,000	156,100	$850,500
Total	148,400		133,500	133,500	260,400	167,000	156,100	$850,500
Estimated Personnel Cost								$0

800 MHz Radios

Dept. Priority: 9

Description: This project would provide funding to replace all UHF/VHF radio equipment in non-safety departments with 800 MHz radios.

Purpose: The purpose of this project is to increase interoperability between safety and non-safety departments during emergencies. In addition, this project is expected to produce cost savings from not maintaining a duplicative system and cost avoidance by bypassing the narrow banding FCC mandate applicable to UHF/VHF by 2012.

Phases	Prior Year	2009	2010	2011	2012	2013	2014	2009-2014 Total
Equipment			1,300,000	600,000	600,000			$2,500,000
Total			1,300,000	600,000	600,000			$2,500,000
Estimated Personnel Cost								$0

Telecommunications Services Fund

Telephone System Upgrade and Replacement

Dept. Priority: 4

Description: This project would provide funding to replace, upgrade, and enhance telephone and network systems managed by Communications Technology Services. Old systems that are difficult to maintain due to changes in technology and obsolescence would be replaced. Enhancements would include periodic upgrades to voicemail, and implementation of software that enables management of voicemail, fax, and email messages with the City's email platform. This project also includes the installation of network infrastructure that will reduce or eliminate higher recurring charges for leased services.

Purpose: The purpose of this project is to provide necessary upgrades and replacements to establish a reliable telephone system and enable access to new applications for several City buildings.

Phases	Prior Year	2009	2010	2011	2012	2013	2014	2009-2014 Total
Equipment		50,000	0	0	0	0	0	$50,000
Total		50,000						$50,000
Estimated Personnel Cost								$0

Radio Communciations Equipment

Dept. Priority: 10

Description: This project would provide funding to replace equipment used by the Radio Services Section to maintain radio communications equipment and the Civil Defense siren network.

Purpose: The purpose of this project is to provide equipment so that the City's investment in the Citywide Communications System and the Civil Defense siren network can be maintained.

Phases	Prior Year	2009	2010	2011	2012	2013	2014	2009-2014 Total
Equipment		30,000	30,000	30,000	30,000	30,000	30,000	$180,000
Total	30,000	30,000	30,000	30,000	30,000	30,000	30,000	$180,000
Estimated Personnel Cost								$0

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Capital Improvement Plan - Sewers

Priority	Project Title	2009	2010	2011	2012	2013	2014	2009-2014 Total
Stormwater Management Fund								
1	Barrier Dam Facility Repairs	1,250,000	300,000	200,000	100,000	200,000	100,000	$2,150,000
2	Green Demonstration Project	125,000						$125,000
3	2632 Mendova Ln Storm Sewer Replacement	100,000	100,000					$200,000
4	Hartwell Community Drainage Improvements	100,000	100,000					$200,000
5	3674 Hillside Ave Stormwater Intake Impr	200,000						$200,000
6	Eatondale Stormwater Intake Improvement	100,000						$100,000
10	Guerley Rd, Outlet to Sunset Drain. Impr		750,000					$750,000
7	Ridgeland Place Storm Sewer Replacement			135,000				$135,000
9	St. Leo Place Drainage Correction			225,000				$225,000
12	Hillside Avenue Drainage Improvements			100,000	100,000			$200,000
8	Duck Creek Channel Analysis				70,000			$70,000
11	Dyer Street Drainage Improvements				851,000			$851,000
13	Winton 84-inch Sewer Elimination					70,000		$70,000
14	Duck Creek Channel Repair						300,000	$300,000
15	Moorehead St. to Swift Ave. Drainage Imp						300,000	$300,000
	Stormwater Management Total:	1,875,000	1,250,000	660,000	1,121,000	270,000	700,000	$5,876,000
MSD Capital Improvements Fund								
1	Oaklawn Dr Sewer Replacement	246,600						$246,600
4	Home Sewer Treatment System Extensions	1,631,900	1,729,800	1,833,700	1,943,700	2,060,200		$9,199,300
9	MCWWTP Secondary Treatment Enhance	42,933,900						$42,933,900
18	CSO 406 Kennebec St Regulator Imp	12,500	144,000			922,900		$1,079,400
19	CSO 405 Revere St Regulator Imp	11,300	137,500			890,100		$1,038,900
20	CSO 403 Elco St Diversion Dam Regulator	4,700	130,100			702,400		$837,200
21	CSO 402 Topinabee Dr Regulator Imp	4,700	130,100			702,400		$837,200
22	CSO 404 Ivanhoe St Regulator Imp	11,300	137,500			890,100		$1,038,900
23	Eastern/Delta Sewer Separation Ph 4	295,000			8,653,000			$8,948,000
24	Eastern/Delta Sewer Separation Ph 3	125,000		7,515,000				$7,640,000
26	WWIP Management and Support Services	12,000,000	12,800,000	13,500,000	13,000,000	13,385,000		$64,685,000
27	Water in Basement Prevention Program	5,594,700	5,930,800	6,286,500	6,663,800	7,063,800		$31,539,600
29	CIP Customer Service 2009	50,000						$50,000
33	Charlemar Dr Sewer Replacement	399,300						$399,300
34	CIP Project Planning 2009	1,500,000						$1,500,000
40	Emergency Sewer Repair 2009	5,500,000						$5,500,000
47	SSO 568 and 569 Improvements	2,217,300						$2,217,300
48	Indef. Delivery/Indef. Quantity 2009	120,000						$120,000
49	SSO 603 and 704 Improvements	1,429,900		3,824,400				$5,254,300
51	SSO 612 Improvement	414,300						$414,300
55	MuCrWWTP-Primary Skimming/Sludge	4,662,800						$4,662,800
56	LMWWTP Prim/Sec Trough and Gates	7,911,100						$7,911,100
57	LMWWTP-Sludge Handling Process	2,577,100						$2,577,100
60	Obsolete Lift Station and Pump Station	1,024,200	1,024,200					$2,048,400
64	York and Central Avenue Sewer Replacemt	438,800						$438,800
65	MCWWTP-MSD Garage Demolition/Rehab	1,035,900						$1,035,900
66	I-75 Sewer Relocation	373,700						$373,700
69	Moorfield Drive Sewer Stabilization	203,600						$203,600
70	WWT Roofing and Paving Repair/Replace	209,200	209,200	209,200	209,200	209,200		$1,046,000
72	Cleneay-Herald Sewer Replacement	110,300	700,100					$810,400
73	MuCrWWTP Electrical Upgrades	516,500	3,716,300					$4,232,800

Capital Improvement Plan - Sewers

Priority	Project Title	2009	2010	2011	2012	2013	2014	2009-2014 Total
MSD Capital Improvements Fund								
77	Edwards Road Sewer Replacement	203,000	460,200					$663,200
78	Grovedale Place Sewer Replacement	20,100	62,900					$83,000
81	MCWWTP Prelim/Primary Treatment Imp	37,249,400						$37,249,400
82	Misc. Highwy and Comm. Dev.Swr Work 2009	150,000						$150,000
83	Montgomery and Lester Sewer Replacement	1,705,700						$1,705,700
84	MSD Green Program	22,146,500	24,711,800	27,503,900	33,319,400	36,790,100		$144,471,700
85	MSD-Duke Sewer Televising Partnership	10,000,000	10,000,000	10,000,000	10,000,000	10,000,000		$50,000,000
86	MuCrWWTP O and M Manual Update	409,600						$409,600
87	MuCrWWTP Sludge Processing Odor Control	1,656,100						$1,656,100
88	MuTP Incinerator Bldg HazMat Remediation	89,800						$89,800
89	Non WWIP Assessment Sewers 2009	1,959,000						$1,959,000
90	Park Avenue Sewer Replacement	29,700	172,000					$201,700
91	Pawnee Drive Sewer Replacement	36,000	146,700					$182,700
92	Polk Run TP Reliability and Service Upg	614,400	8,257,900					$8,872,300
94	Shasta Place Sewer Replacement	87,000	223,400					$310,400
99	Stanhope Avenue Sewer Replacement	58,000	102,600					$160,600
100	Systemwide RDI/I	3,496,800	3,707,000	3,928,900	4,164,700	4,415,000		$19,712,400
101	Trenchless Technology - Sewers	6,993,500	7,413,700	7,858,200	8,329,700	8,829,500		$39,424,600
102	Trenchless Technology - Manholes	1,165,800	1,235,600	1,309,800	1,388,200	1,471,600		$6,571,000
103	Urgent Capacity Response	2,331,100	2,471,100	2,619,500	2,776,500	2,943,400		$13,141,600
104	Value Engineering 2009	500,000						$500,000
105	Wilder Avenue Sewer Replacement	94,000		238,000				$332,000
106	WWIP Development Studies and Reports	1,165,700	1,235,500	1,309,600	1,388,400	1,471,700		$6,570,900
107	Maintenance Management System Support	160,000						$160,000
108	Lynnehaven Drive Sewer Replacement	37,100		145,900				$183,000
113	LMWWTP Prim. and SecondTank Rechaining	16,484,000						$16,484,000
123	Hoffner Street Sewer Replacement	62,300	163,800					$226,100
124	Hildreth Avenue Sewer Replacement	72,400	398,100					$470,500
125	GIS System Enhancement and Support	434,400						$434,400
126	Flow Monitoring and Modeling	2,450,000						$2,450,000
127	Fairmount Avenue Sewer Replacement	105,600	484,500					$590,100
129	Eastern Delta Sewer Separation Phase 2	19,950,300						$19,950,300
130	Eastern Delta Sewer Separation Ph 1A	600,000						$600,000
131	Decision Support System Development	1,575,000						$1,575,000
132	Data Transmission Infrastructure Upgrade	150,000						$150,000
135	Carroll Avenue Sewer Replacement	98,600	425,000					$523,600
136	1852 Columbia Parkway Sewer Separation	4,362,300						$4,362,300
137	Strategic Succession Planning	500,000						$500,000
138	Program Risk Mitigation and Comm.	250,000	500,000					$750,000
139	Country Club Estates PS Elimination	389,900		1,438,300				$1,828,200
140	Wastewater Engineering Building Lease	1,200,000	1,200,000	1,200,000	1,200,000	1,200,000		$6,000,000
141	Diamond, Regency, Windermere 3rd PS Elim	1,620,800						$1,620,800
3	MillCrkTP Chemically-Enhanced Primary		1,069,400	2,267,100				$3,336,500
14	Dellway Ave Sewer Replacement		3,389,600					$3,389,600
30	CIP Customer Service 2010		50,000					$50,000
36	CIP Project Planning 2010		1,500,000					$1,500,000
39	BarringtnHls/BarringtnHls BlkF GVolz/Krk		2,855,000					$2,855,000
41	Pleasant Run Central Forcemain Sewer		3,869,500					$3,869,500
42	High Meadows PS Upgrade		532,000					$532,000

Capital Improvement Plan - Sewers

Priority	Project Title	2009	2010	2011	2012	2013	2014	2009-2014 Total
MSD Capital Improvements Fund								
43	Shotcrete 2010		500,000					$500,000
50	Winton Woods Aerial Sewer Replacement		1,750,000					$1,750,000
52	SSO 579 Improvements		3,034,600					$3,034,600
53	Emergency Sewer Repair 2010		5,000,000					$5,000,000
54	LMWWTP-Four Mile PS Improv		1,574,100					$1,574,100
58	MCWWTP Anaerobic Digester Convert		13,813,800					$13,813,800
61	Linwood Avenue Sewer Replacement		661,100					$661,100
62	Fairfax Avenue Sewer Replacement		272,000					$272,000
63	Ardmore Ave. Sewer Replacement		825,500					$825,500
67	3934 Winding Way Lateral Realignment		126,800					$126,800
68	Harvey Ave-Hickman Ave Sewer Replacement		2,146,600					$2,146,600
71	Indian Creek WWTP Upgrade		3,623,600					$3,623,600
74	MCWWTP Additional Primary Sludge Pumping		55,500	117,500	1,245,200			$1,418,200
79	MCWWTP Secondary Bypass Weir		5,900	12,600	132,600			$151,100
80	MCWWTP Auxiliary Outfall Improvements		505,700	1,072,000	11,362,300			$12,940,000
120	Indef. Delivery/Indef. Quantity 2010		120,000					$120,000
10	Tower East PS Elimination			2,193,700				$2,193,700
12	SSO 700 Storage Facility			5,639,200	13,267,100			$18,906,300
25	Recreation Management			65,300	69,400	73,600		$208,300
31	CIP Customer Service 2011			50,000				$50,000
35	Shotcrete 2011			500,000				$500,000
37	CIP Project Planning 2011			1,500,000				$1,500,000
44	Emergency Sewer Repair 2011			5,000,000				$5,000,000
45	Remaining Asset Allowance 2011			44,135,000				$44,135,000
59	Mt Airy Forest Sewer Replacement			3,527,000				$3,527,000
75	MuCrWWTP Ad New Belt Filter Press			145,200	307,800	3,262,000		$3,715,000
76	MuCrWWTP Grit Replacement			192,100	407,200	4,315,800		$4,915,100
97	SSO 225A and SSO 645 Conveyance Sewer			58,000		235,300		$293,300
121	Indef. Delivery/Indef. Quantity 2011			120,000				$120,000
2	Muddy Crk CSO TP @ Werk and Westbourne				7,806,200			$7,806,200
16	Remaining Asset Allowance 2012				55,965,300			$55,965,300
17	Wooden Shoe Regulator CSO TP				10,260,200			$10,260,200
28	Shotcrete 2012				500,000			$500,000
32	CIP Customer Service 2012				50,000			$50,000
38	CIP Project Planning 2012				1,500,000			$1,500,000
46	Emergency Sewer Repair 2012				5,000,000			$5,000,000
122	Indef. Delivery/Indef. Quantity 2012				120,000			$120,000
5	LMWWTP Grit Station Upgrade					451,700		$451,700
6	Little Miami Four Mile PS Upgrade					200,800		$200,800
7	SSO 587 Conveyance Sewer					128,400		$128,400
8	SSO 1048 Conveyance Sewer					190,800		$190,800
11	West Branch Ohio River Interceptor Sewer					4,186,300		$4,186,300
13	Lockland Sewer Separation					256,800		$256,800
15	Pleasant Run Sewer - Kemper to John Gray					133,700		$133,700
93	Remaining Asset Allowance 2013					59,925,900		$59,925,900
95	Shotcrete 2013					500,000		$500,000
96	SSO 1048 Conveyance Sewer Phase 2					251,900		$251,900
98	SSO 700 Influent Trunk Sewer					3,441,800		$3,441,800
109	LMWWTP Wet Weather Pump Station					175,700		$175,700

Capital Improvement Plan - Sewers

Priority	Project Title	2009	2010	2011	2012	2013	2014	2009-2014 Total
MSD Capital Improvements Fund								
110	LMWWTP Sludge Receiving Fac Improvements					25,100		$25,100
111	LMWWTP Secondary Treatment Modifications					511,900		$511,900
112	LMWWTP Pump Station Reconfiguration					25,100		$25,100
114	LMWWTP Prim to Sec Hyd Improvement					75,300		$75,300
115	LMWWTP Four Mile P.S. Dry Weather Pumps					25,100		$25,100
116	LMWWTP Dual Feed/Standby Power					396,500		$396,500
117	LMWWTP Chemically Enhanced Prim Treatmnt					326,200		$326,200
118	LMWWTP Chemical Feed System Upgrades					200,800		$200,800
119	LMWWTP 4 Mile PS Hyd Improvement					100,400		$100,400
128	Emergency Sewer Repair 2013					5,500,000		$5,500,000
133	CIP Project Planning 2013					1,500,000		$1,500,000
134	CIP Customer Service 2013					50,000		$50,000
	MSD Capital Improvements Total:	236,229,500	137,442,100	157,315,600	201,029,900	180,414,300	0	$912,431,400
	Department of Sewers Total:	238,104,500	138,692,100	157,975,600	202,150,900	180,684,300	700,000	$918,307,400

Stormwater Management Fund

Barrier Dam Facility Repairs

Dept. Priority: 1

Description: This project would provide funding for the repair of the Barrier Dam Facility and associated equipment, Carr Street Pump Station, flood walls and gates, and gate houses as needed. Gate house #5 is in need of a new roof and masonry repairs. Various concrete repairs are needed to the flood wall and barrier dam structure. Ventilation systems, electrical controls and equipment, and the various cranes are in need of refurbishing or replacement. Many of the gate houses do not have hoists for lifting the steel beams, which can result in serious personal injury.

Purpose: The purpose of this project is to ensure that the City is ready in the event of a flood and to extend the useful life of these facilities.

Phases	Prior Year	2009	2010	2011	2012	2013	2014	2009-2014 Total
Construction		1,250,000	300,000	200,000	100,000	200,000	100,000	$2,150,000
Total	181,000	1,250,000	300,000	200,000	100,000	200,000	100,000	$2,150,000
Estimated Personnel Cost								$0

Green Demonstration Project

Dept. Priority: 2

Description: This project looks at using alternate (green infrastructure) approaches to reducing the volume of stormwater runoff from entering the combined sewer, resulting in deterioration of water quality in our streams, creeks, and rivers. The first phase of this project is near completion and evaluated these alternate approaches in three locations within the vicinity of the Downtown Business District. The funding included in this phase will be used to design several of the recommendations in the study. Construction funding is expected to be provided later through a partnership with the Department of Transportation and Engineering, the Metropolitan Sewer District, and the Parks Department.

Purpose: The purpose of this project is to begin implementation of various bioretention/infiltration technologies and determine how they can be incorporated in a heavily urbanized environment. Many other cities around the United States have used programs such as the "Green Street" Program to improve water quality, reduce erosion and localized flooding, and improve the aquatic habitat of urban streams. Urban streams can be a valuable asset to a community if properly managed. The initial study or phase of the project was in response to the City Council's motion No. 200700670 dated May 29, 2007 to develop a plan for a "Green Streets Pilot Project."

Phases	Prior Year	2009	2010	2011	2012	2013	2014	2009-2014 Total
Engineering		123,000						$123,000
Other		2,000						$2,000
Total		125,000						$125,000
Estimated Personnel Cost								$0

2632 Mendova Ln Storm Sewer Replacement

Dept. Priority: 3

Description: This project would provide funding to replace a failing storm sewer located at 2632 Mendova Lane.

Purpose: The purpose of this project is to replace a failing storm sewer at 2632 Mendova Lane.

Phases	Prior Year	2009	2010	2011	2012	2013	2014	2009-2014 Total
Land		10,000						$10,000
Construction		90,000	100,000					$190,000
Total	50,000	100,000	100,000					$200,000
Estimated Personnel Cost								$0

Hartwell Community Drainage Improvements

Dept. Priority: 4

Description: Stormwater Management Utility (SMU) intends on partnering with the Department of Transportation and Engineering (DOTE) on a grant-funded street improvement project, targeting the following streets: Parkway Avenue, Wildwood Avenue, and Monon Avenue. Drainage improvements will include many of the typical stormwater drainage infrastructure: inlets, pipes, intakes, ditches, bioswales, porous pavement, curbs, and rock-lined channels, etc.

Purpose: This project is to improve drainage along unimproved streets within the Hartwell community. The Hartwell Community Council submitted a Community Priority Request form dated April 4, 2008 identifying the following streets as being deteriorated and lacking adequate drainage: Sections of Decamp, Parkway, Glendale, Sheehan, Woodbine, Wildwood, and Monon Avenues. Depending on available grant funding, DOTE and SMU has agreed to target three of the streets, which represent the greatest need based on pavement condition and lack of drainage leading to excessive ponding and potential flooding problems.

Phases	Prior Year	2009	2010	2011	2012	2013	2014	2009-2014 Total
Engineering		95,000	100,000					$195,000
Other		5,000						$5,000
Total		100,000	100,000					$200,000
Estimated Personnel Cost								$0

3674 Hillside Ave Stormwater Intake Impr

Dept. Priority: 5

Description: This project would provide funding for improvements in the drainage channel located on Hillside Avenue, including the construction of an access road and embankment stabilization, to facilitate operation and cleaning of the existing intake structure.

Purpose: The purpose of this project is to improve maintenance access to this structure and stabilize a stream bank experiencing significant erosion and contributing to increased maintenance costs associated with the intake.

Phases	Prior Year	2009	2010	2011	2012	2013	2014	2009-2014 Total
Construction		200,000						$200,000
Total		200,000						$200,000
Estimated Personnel Cost								$0

Eatondale Stormwater Intake Improvement

Dept. Priority: 6

Description: This project would provide funding for the construction of an access road and other improvements in the Eatondale drainage channel, as necessary, to facilitate operation and cleaning of the existing intake structure.

Purpose: The purpose of this project is to improve maintenance access to this structure. Currently, maintenance and cleaning access to this structure is very costly and disruptive to the property owner.

Phases	Prior Year	2009	2010	2011	2012	2013	2014	2009-2014 Total
Construction		100,000						$100,000
Total		100,000						$100,000
Estimated Personnel Cost								$0

Guerley Rd, Outlet to Sunset Drain. Impr

Dept. Priority: 10

Description: This project would provide funding to solve the drainage and flooding problems in the Guerley Road and Dunham Way areas and construct a solution.

Purpose: The purpose of this project is to reduce the frequent street flooding on Guerley Road in the vicinity of the intersection with Dunham Way.

Phases	Prior Year	2009	2010	2011	2012	2013	2014	2009-2014 Total
Construction			750,000					$750,000
Total			750,000					$750,000
Estimated Personnel Cost								$0

Ridgeland Place Storm Sewer Replacement

Dept. Priority: 7

Description: This project would provide funding for the construction of a storm sewer and inlets running between Cypress Way and Ridgeland Place.

Purpose: The purpose of this project is to capture drainage from the right-of-way of Cypress Way and Ridgeland Place. If the drainage is not captured, it will run over land and flood private property.

Phases	Prior Year	2009	2010	2011	2012	2013	2014	2009-2014 Total
Construction				135,000				$135,000
Total				135,000				$135,000
Estimated Personnel Cost								$0

St. Leo Place Drainage Correction

Dept. Priority: 9

Description: This project would provide funding to update the sewer intakes and improve the drainage in the area around St. Leo Place.

Purpose: The purpose of this project is to reduce intake clogging in the sewer system on the wooded hillside above St. Leo Place and to upsize the storm sewer system as necessary to accommodate any increased flows from the inlets.

Phases	Prior Year	2009	2010	2011	2012	2013	2014	2009-2014 Total
Construction				225,000				$225,000
Total				225,000				$225,000
Estimated Personnel Cost								$0

Hillside Avenue Drainage Improvements

Dept. Priority: 12

Description: Drainage improvements will predominantly consist of concrete lined gutters, which have shown to be very effective along the steep terrain of Hillside Avenue; however, many of the typical stormwater drainage infrastructure may also be used such as: trench drain, pipes, intakes, earthen and asphalt ditches, curbs, and rock-lined channels.

Purpose: This project is to provide improved drainage along Hillside Avenue in the Riverside community. The Riverside Community Council submitted a community priority request form identifying several blocks of Hillside Avenue as needing improved drainage.

Phases	Prior Year	2009	2010	2011	2012	2013	2014	2009-2014 Total
Engineering				10,000				$10,000
Construction				90,000	100,000			$190,000
Total				100,000	100,000			$200,000
Estimated Personnel Cost								$0

Duck Creek Channel Analysis

Dept. Priority: 8

Description: This project will provide funding to perform a study, using the Duck Creek hydraulic model, to evaluate options to restoring the existing, deteriorated, concrete-lined channel.

Purpose: This project is to study the best configuration of the concrete-lined portion of the Duck Creek Channel with the intent of ensuring that there is no increase in peak flows and/or flood elevations, while looking at restoration of the natural riparian corridor. The goal would be to improve water quality and aquatic life.

Phases	Prior Year	2009	2010	2011	2012	2013	2014	2009-2014 Total
Engineering		0			68,000			$68,000
Other		0			2,000			$2,000
Total					70,000			$70,000
Estimated Personnel Cost								$0

Dyer Street Drainage Improvements

Dept. Priority: 11

Description: This project would provide funding for a new outfall sewer and drainage collection system along Dyer Street.

Purpose: The purpose of this project is to create positive drainage and reduce ponding along the right-of-way.

Phases	Prior Year	2009	2010	2011	2012	2013	2014	2009-2014 Total
Construction					851,000			$851,000
Total					851,000			$851,000
Estimated Personnel Cost								$0

Winton 84-inch Sewer Elimination

Dept. Priority: 13

Description: This project is to fill, seal, and abandon a deteriorated 84-inch corrugated metal culvert pipe that crosses Winton Road and is not needed for public or private drainage.

Purpose: Due to regrading of the Gray Road Landfill, the drainage through the site no longer runs through an 84-inch storm culvert. Upstream access to this pipe has been eliminated and is now covered by several feet of fill making the culvert a confined space access requirement. It is now very expensive to inspect and maintain. This project will fill and seal the pipe with a flowable, cementitious, fill material.

Phases	Prior Year	2009	2010	2011	2012	2013	2014	2009-2014 Total
Engineering						6,000		$6,000
Construction						64,000		$64,000
Total						70,000		$70,000
Estimated Personnel Cost								$0

Duck Creek Channel Repair

Dept. Priority: 14

Description: This project would provide funding to rehabilitate the existing concrete channel and wall system along a portion of the Duck Creek. The project will be broken into several phases due to the short season when work in the channel can be safely done.

Purpose: The purpose of this project is to rehabilitate the aging concrete on the channel floor and walls along the Duck Creek.

Phases	Prior Year	2009	2010	2011	2012	2013	2014	2009-2014 Total
Construction							300,000	$300,000
Total							300,000	$300,000
Estimated Personnel Cost								$0

Moorehead St. to Swift Ave. Drainage Imp

Dept. Priority: 15

Description: This project will construct approximately 400 lineal feet of storm sewer and approximately 4 inlets to improve drainage along Moorehead Street.

Purpose: The purpose of this project is to provide stormwater infrastructure to an unimproved street to resolve significant ponding and surface flooding during heavy rain events.

Phases	Prior Year	2009	2010	2011	2012	2013	2014	2009-2014 Total
Engineering							70,000	$70,000
Land							10,000	$10,000
Construction							218,000	$218,000
Other							2,000	$2,000
Total							300,000	$300,000
Estimated Personnel Cost								$0

MSD Capital Improvements Fund

Oaklawn Dr Sewer Replacement

Dept. Priority: 1

Description: The project is located to the rear of 4870 Oaklawn Drive in the Madisonville neighborhood of the City of Cincinnati.

Purpose: This project will replace approximately 150-feet of 8-inch diameter sewer with 18-inch diameter sewer to relieve surcharging and overflows. The upstream and downstream sewer segments are 18-inch diameter.

Phases	Prior Year	2009	2010	2011	2012	2013	2014	2009-2014 Total
Construction		246,600						$246,600
Total		246,600						$246,600
Estimated Personnel Cost								$0

Home Sewer Treatment System Extensions

Dept. Priority: 4

Description: This project provides an allowance to fund various assessment sewer projects in Wet Weather Improvement Program (WWIP) watersheds (Mill Creek, Little Miami River, Duck Creek, Muddy Creek and Rapid Run). The assessment sewer projects will extend water quality standards - compliant sewers to existing homes that are currently served by Home Sewage Treatment Systems (HSTS). This project includes design, property acquisition and construction of public sewers and sewer laterals.

Purpose: This project will provide sewer extensions required to eliminate failing home sewage treatment systems and will result in improved stream quality. This project is included in the Wet Weather Improvement Plan.

Phases	Prior Year	2009	2010	2011	2012	2013	2014	2009-2014 Total
Engineering		209,200	221,700	235,100	249,200	264,100		$1,179,300
Construction		1,422,700	1,508,100	1,598,600	1,694,500	1,796,100		$8,020,000
Total		1,631,900	1,729,800	1,833,700	1,943,700	2,060,200		$9,199,300
Estimated Personnel Cost								$0

MCWWTP Secondary Treatment Enhance

Dept. Priority: 9

Description: This project consists of the upgrade of the Return Activated Sludge Pump System and Distribution Chambers and improvements to the Aeration Tanks and Secondary Clarifiers at the Mill Creek Treatment Plant. The improvements will also install a baffling system influent to the secondary clarifiers and provide step feed capabilities to the secondary aeration tanks. This project is located in the Lower Price Hill neighborhood of the City of Cincinnati.

Purpose: This project will upgrade and rehabilitate secondary treatment units that are wearing out and difficult to replace. It will continue recommendations made in the Liquid Treatment Process Study report dated December 2000.

Phases	Prior Year	2009	2010	2011	2012	2013	2014	2009-2014 Total
Construction		42,933,900						$42,933,900
Total		42,933,900						$42,933,900
Estimated Personnel Cost								$0

CSO 406 Kennebec St Regulator Imp

Dept. Priority: 18

Description: This project will provide the planning, design, and construction of improvements to existing Combined Sewer Overflow (CSO) 406 such that it can achieve the performance objectives of the Wet Weather Improvement Program. These improvements include screening and regulator control modifications. This project is located in the Saylor Park Neighborhood of the City of Cincinnati.

Purpose: This project will enable the CSO 406 Kennebec Street Regulator to divert increased flows to the interceptor and reduce the volume of overflow into the Ohio River. This project is required by the Global Consent Decree.

Phases	Prior Year	2009	2010	2011	2012	2013	2014	2009-2014 Total
Engineering			130,600					$130,600
Land			13,400					$13,400
Construction						922,900		$922,900
Other		12,500						$12,500
Total		12,500	144,000			922,900		$1,079,400
Estimated Personnel Cost								$0

CSO 405 Revere St Regulator Imp

Dept. Priority: 19

Description: This project will provide the planning, design, and construction of improvements to existing Combined Sewer Overflow (CSO) 405 such that it can achieve the performance objectives of the Wet Weather Improvement Program. These improvements include screening and regulator control modifications. This project is located in the Saylor Park Neighborhood of the City of Cincinnati.

Purpose: This project will enable the CSO 405 Revere Street Regulator to divert increased flows to the interceptor and reduce the volume of overflow into the Ohio River. This project is required by the Global Consent Decree.

Phases	Prior Year	2009	2010	2011	2012	2013	2014	2009-2014 Total
Engineering			121,200					$121,200
Land			16,300					$16,300
Construction						890,100		$890,100
Other		11,300						$11,300
Total		11,300	137,500			890,100		$1,038,900
Estimated Personnel Cost								$0

CSO 403 Elco St Diversion Dam Regulator

Dept. Priority: 20

Description: This project will provide the planning, design, and construction of improvements to existing Combined Sewer Overflow (CSO) 403 such that it can achieve the performance objectives of the Wet Weather Improvement Program. These improvements include screening and regulator control modifications. This project is located in the Saylor Park Neighborhood of the City of Cincinnati.

Purpose: This project will enable the CSO 403 Elco Street Diversion Dam Regulator to divert increased flows to the interceptor and reduce the volume of overflow into the Ohio River. This project is required by the Global Consent Decree.

Phases	Prior Year	2009	2010	2011	2012	2013	2014	2009-2014 Total
Engineering			93,900					$93,900
Land			36,200					$36,200
Construction						702,400		$702,400
Other		4,700						$4,700
Total		4,700	130,100			702,400		$837,200
Estimated Personnel Cost								$0

CSO 402 Topinabee Dr Regulator Imp

Dept. Priority: 21

Description: This project will provide the planning, design, and construction of improvements to existing Combined Sewer Overflow (CSO) 402 such that it can achieve the performance objectives of the Wet Weather Improvement Program. These improvements include screening and regulator control modifications. This project is located in the Saylor Park Neighborhood of the City of Cincinnati.

Purpose: This project will enable the CSO 402 Topinabee Regulator to divert increased flows to the interceptor and reduce the volume of overflow into the Ohio River. This project is required by the Global Consent Decree.

Phases	Prior Year	2009	2010	2011	2012	2013	2014	2009-2014 Total
Engineering			93,900					$93,900
Land			36,200					$36,200
Construction						702,400		$702,400
Other		4,700						$4,700
Total		4,700	130,100			702,400		$837,200
Estimated Personnel Cost								$0

CSO 404 Ivanhoe St Regulator Imp

Dept. Priority: 22

Description: This project will provide the planning, design, and construction of improvements to existing Combined Sewer Overflow (CSO) 404 such that it can achieve the performance objectives of the Wet Weather Improvement Program. These improvements include screening and regulator control modifications. This project is located in the Saylor Park Neighborhood of the City of Cincinnati.

Purpose: This project will enable the CSO 404 Ivanhoe Street Regulator to divert increased flows to the interceptor and reduce the volume of overflow into the Ohio River. This project is required by the Global Consent Decree.

Phases	Prior Year	2009	2010	2011	2012	2013	2014	2009-2014 Total
Engineering			121,200					$121,200
Land			16,300					$16,300
Construction						890,100		$890,100
Other		11,300						$11,300
Total		11,300	137,500			890,100		$1,038,900
Estimated Personnel Cost								$0

Eastern/Delta Sewer Separation Ph 4

Dept. Priority: 23

Description: This project consists of the installation of 14,000 feet of sanitary and storm sewers in area of Eastern Avenue between Corbin Street and Delta Avenue, and southward from Eastern Avenue to Humbert Street. This project is located in the East End neighborhood of the City of Cincinnati.

Purpose: This is a request for easement funds and additional design funds to address existing sanitary lateral separations connected to the future storm sewer. This project will provide for the separation of the area west of Delta Avenue Pump Station and south of Eastern Avenue. It will allow for the elimination of Combined Sewer Overflows (CSOs) 467, 467A and 657, and the elimination of the Delta Avenue Pump Station. This project is the fourth and final phase to eliminate CSOs 467, 467A and 657, and the Delta Avenue Pump Station.

Phases	Prior Year	2009	2010	2011	2012	2013	2014	2009-2014 Total
Engineering		220,000						$220,000
Land		75,000						$75,000
Construction					8,653,000			$8,653,000
Total		295,000			8,653,000			$8,948,000
Estimated Personnel Cost								$0

Eastern/Delta Sewer Separation Ph 3

Dept. Priority: 24

Description: This project consists of the installation of 10,000 feet of sanitary and storm sewers in areas of Stanley Avenue, Kellogg Avenue, Carrell Street and Eastern Avenue. This project is located in the East End neighborhood of the City of Cincinnati.

Purpose: This is a request for additional design funds to address existing sanitary lateral separations connected to the future storm sewer. This project will provide for the separation of the area east of Delta Avenue Pump Station and south of Eastern Avenue. This project is the third of four phases to eliminate Combined Sewer Overflows (CSOs) 467, 467A and 657, and the Delta Avenue Pump Station.

Phases	Prior Year	2009	2010	2011	2012	2013	2014	2009-2014 Total
Engineering		125,000						$125,000
Construction				7,515,000				$7,515,000
Total		125,000		7,515,000				$7,640,000
Estimated Personnel Cost								$0

WWIP Management and Support Services

Dept. Priority: 26

Description: This project consists of the retention of professional services consultants to act as the Consent Decree Program Manager for MSD, as well as the retention of other Consent Decree-related services.

Purpose: This project will allow MSD to handle the volume of projects incurred by the Wet Weather Improvement Plan that would not be possible with current MSD staff. The consultant will not only provide additional staff but will also assist to upgrade processes and procedures.

Phases	Prior Year	2009	2010	2011	2012	2013	2014	2009-2014 Total
Engineering		12,000,000	12,800,000	13,500,000	13,000,000	13,385,000		$64,685,000
Total		12,000,000	12,800,000	13,500,000	13,000,000	13,385,000		$64,685,000
Estimated Personnel Cost								$0

Water in Basement Prevention Program

Dept. Priority: 27

Description: This project consists of a countywide program performing modifications on private property to eliminate sewage backups in buildings from wet weather-related surcharged sanitary and combined sewer systems. The program will investigate backup histories at a property. If the property is eligible, solutions such as installation of backflow prevention valves, pumping systems, plumbing changes, upgraded electrical services, waterproofing, recessed driveway filling, or other technologies will be made. This project is located in Hamilton County.

Purpose: This project will eliminate water in basement problems in a more cost-effective way than upgrading area sewers.

Phases	Prior Year	2009	2010	2011	2012	2013	2014	2009-2014 Total
Engineering		265,600	281,600	298,500	316,400	335,500		$1,497,600
Land		3,788,200	4,015,700	4,256,500	4,512,000	4,782,700		$21,355,100
Construction		1,540,900	1,633,500	1,731,500	1,835,400	1,945,600		$8,686,900
Total		5,594,700	5,930,800	6,286,500	6,663,800	7,063,800		$31,539,600
Estimated Personnel Cost		57,830						$57,830

CIP Customer Service 2009

Dept. Priority: 29

Description: This project consists of development of Capital Improvement Program (CIP) Customer Service Plans for various projects throughout the county. These Customer Service Plans provide education to the public about these projects, their impact on neighborhoods, as well as the impact on the existing sewer system.

Purpose: This project will allow for development of the CIP Customer Service Plans to continue to provide positive communications between MSD and the general public about Capital Improvement Projects that will improve the existing sewer system and benefit their neighborhoods.

Phases	Prior Year	2009	2010	2011	2012	2013	2014	2009-2014 Total
Engineering		50,000						$50,000
Total		50,000						$50,000
Estimated Personnel Cost								$0

Charlemar Dr Sewer Replacement

Dept. Priority: 33

Description: This project is located at 4900 Charlemar to 4905 Charlemar in the Madisonville neighborhood of the City of Cincinnati.

Purpose: This project will replace approximately 1500 feet of 12-inch diameter sewer that is severely deteriorated and corroded. This sewer has been reviewed for lining and was rejected.

Phases	Prior Year	2009	2010	2011	2012	2013	2014	2009-2014 Total
Construction		399,300						$399,300
Total		399,300						$399,300
Estimated Personnel Cost								$0

CIP Project Planning 2009

Dept. Priority: 34

Description: This project consists of funding the necessary planning resources for capital projects.

Purpose: This project will provide capital funding to support planning Capital Improvement Program (CIP) projects. Capital funding for the planning of these types of projects will allow all costs to be tracked against the specific project effort and will serve to reduce MSD operating expenses accordingly.

Phases	Prior Year	2009	2010	2011	2012	2013	2014	2009-2014 Total
Engineering		300,000						$300,000
Other		1,200,000						$1,200,000
Total		1,500,000						$1,500,000
Estimated Personnel Cost		1,000,000						$1,000,000

Emergency Sewer Repair 2009

Dept. Priority: 40

Description: This project consists of funding emergency sewer contracts to address immediate sewer repairs throughout the Metropolitan Sewer District sewer system.

Purpose: This project will enable MSD to respond to emergency sewer situations that require immediate attention in order to preserve public health and welfare.

Phases	Prior Year	2009	2010	2011	2012	2013	2014	2009-2014 Total
Construction		5,500,000						$5,500,000
Total		5,500,000						$5,500,000
Estimated Personnel Cost								$0

SSO 568 and 569 Improvements

Dept. Priority: 47

Description: This project is located on West Galbraith Road in North College Hill and Colerain Township. This project will replace 4250 feet of existing 8" and 12" sewer with 12" and 15" sewer in order to increase capacity and improve Sanitary Sewer Overflows (SSOs) 568 and 569.

Purpose: The purpose of this project is to improve SSO 568 and SSO 569. SSO 568 is active about six times per year. SSO 569 is active about 12 times per year. Both of them are located on West Galbraith Road and discharge to a small stream in a golf course.

Phases	Prior Year	2009	2010	2011	2012	2013	2014	2009-2014 Total
Construction		2,217,300						$2,217,300
Total		2,217,300						$2,217,300
Estimated Personnel Cost								$0

Indef. Delivery/Indef. Quantity 2009

Dept. Priority: 48

Description: This project will provide funding to address various customer concerns after MSD projects are complete. This funding will be used to address concerns on projects throughout the Hamilton County area.

Purpose: After individual construction projects have been completed, a situation may arise that needs additional attention that is not included in the one year warranty. These projects will resolve these concerns.

Phases	Prior Year	2009	2010	2011	2012	2013	2014	2009-2014 Total
Engineering		120,000						$120,000
Total		120,000						$120,000
Estimated Personnel Cost								$0

SSO 603 and 704 Improvements

Dept. Priority: 49

Description: This project is located near a stream south of Trebor Drive in Sycamore Township. This project will replace 6000 feet of 15" and 18" sewer with 21" through 36" sewer in order to increase capacity and eliminate Sanitary Sewer Overflows (SSOs) 603 and 704. This is a supplemental design request based on refined planning definition of the project and its anticipated costs.

Purpose: The purpose of this project is to improve two SSOs. SSO 603 is active about nine times per year, and SSO 704 is active about eight times per year.

Phases	Prior Year	2009	2010	2011	2012	2013	2014	2009-2014 Total
Engineering		423,700						$423,700
Land		1,006,200						$1,006,200
Construction				3,824,400				$3,824,400
Total		1,429,900		3,824,400				$5,254,300
Estimated Personnel Cost								$0

SSO 612 Improvement

Dept. Priority: 51

Description: This project is located on Hamilton Avenue at the Cross County Highway interchange. This project will replace 386 feet of existing 10" sewer with 24" sewer to increase capacity, and will also include storage if required, to protect the downstream sewers. This project is located in Mt. Healthy.

Purpose: The purpose of this project is to improve SSO 612, which is active about six times per year and discharges to a pond in a park.

Phases	Prior Year	2009	2010	2011	2012	2013	2014	2009-2014 Total
Construction		414,300						$414,300
Total		414,300						$414,300
Estimated Personnel Cost								$0

MuCrWWTP-Primary Skimming/Sludge

Dept. Priority: 55

Description: The following items are included in this project: 1) the complete replacement of the primary skimming equipment (four tanks), which includes but is not limited to, chain, flights, drives, clutches, gear boxes, gates (two per tank), sprockets, shafts, and scum troughs; 2) a study to determine what is needed to replace the manual method to withdraw primary sludge; 3) install electric gate operators; 4) add and maintain process control signals; and 5) add process control logic to operate and monitor the scum removal process.

Purpose: The primary tanks were built in the 1950s and almost all of the operational equipment are as old. Replacement parts have not been available for sometime. Failure to maintain assets may result in Consent Decree stipulated penalties.

Phases	Prior Year	2009	2010	2011	2012	2013	2014	2009-2014 Total
Construction		4,662,800						$4,662,800
Total		4,662,800						$4,662,800
Estimated Personnel Cost								$0

LMWWTP Prim/Sec Trough and Gates

Dept. Priority: 56

Description: This project includes replacement and automation of the primary and secondary settling tanks inlet gates and the primary and secondary settling tanks scum collection troughs at the Little Miami Wastewater Treatment Plant. The existing scum disposal pumps, piping, and vessels will be modified. Electric gate operators, process control signals, and process control logic will be added to operate and monitor the scum removal process. This project is located in the East End neighborhood of the City of Cincinnati.

Purpose: The reason for performing the work is to maintain the primary and secondary settling tank structures by enabling isolation of tanks for maintenance and for the treatment processes to remove floating scum and sludge from the wastewater. The current equipment does not provide the reliability needed to operate the processes efficiently. The existing primary and secondary settling tanks inlet gates and primary and secondary settling tanks scum troughs have reached the end of their useful life and need to be replaced.

Phases	Prior Year	2009	2010	2011	2012	2013	2014	2009-2014 Total
Engineering		210,100						$210,100
Construction		7,701,000						$7,701,000
Total		7,911,100						$7,911,100
Estimated Personnel Cost								$0

LMWWTP-Sludge Handling Process

Dept. Priority: 57

Description: A study of the Little Miami treatment plant, performed as part of Capital Improvement Program 2006-12, identified some bottlenecks in the sludge handling process plant which limit capacity. This study identified sludge handling equipment installed in 1953 and 1977 that needs to be upgraded or replaced, having exceeded useful life. This project is located in the East End neighborhood of the City of Cincinnati.

Purpose: A study of the Little Miami treatment plant identified some bottlenecks throughout the plant which limit increasing the current firm capacity of 33 MGD to the required capacity under the Long Term Control Plan (LTCP) of 55 MGD (average daily flow) and 100 MGD (peak daily flow). Modification and/or replacement of sludge handling equipment that has exceeded its useful life will enable the plant to comply with LTCP goals.

Phases	Prior Year	2009	2010	2011	2012	2013	2014	2009-2014 Total
Engineering		61,200						$61,200
Construction		2,515,900						$2,515,900
Total		2,577,100						$2,577,100
Estimated Personnel Cost								$0

Obsolete Lift Station and Pump Station

Dept. Priority: 60

Description: MSD has 15 Air Lift Stations, which are mechanically complex and prone to failure. They require a lot of maintenance resources to ensure reliability. Converting these stations to submersible pump stations will allow for better utilization of maintenance and resources and will improve reliability by having a less complicated process to maintain. Delay of maintenance has resulted in numerous pump stations being at or near their life-cycle. Operational and Maintenance costs cannot cover the magnitude of funds needed to upgrade the existing pump stations to workable facilities.

Purpose: This project would be a multi-year project to replace these pumps in a control manner. Failure to maintain our assets may results in Consent Decree stipulated penalties.

Phases	Prior Year	2009	2010	2011	2012	2013	2014	2009-2014 Total
Engineering		24,200	24,200					$48,400
Construction		1,000,000	1,000,000					$2,000,000
Total		1,024,200	1,024,200					$2,048,400
Estimated Personnel Cost								$0

York and Central Avenue Sewer Replacemt

Dept. Priority: 64

Description: This project is located in the intersection of York Street and Central Avenue and in adjacent property in the Cincinnati neighborhood of West End. This project will replace 207 feet and rehabilitate 60 feet of existing 5' to 8' stone sewer.

Purpose: This section of pipe has had numerous maintenance calls. Replacing this section of pipe will eliminate frequent service calls.

Phases	Prior Year	2009	2010	2011	2012	2013	2014	2009-2014 Total
Engineering		4,500						$4,500
Construction		434,300						$434,300
Total		438,800						$438,800
Estimated Personnel Cost								$0

MCWWTP-MSD Garage Demolition/Rehab

Dept. Priority: 65

Description: A study of the existing building, which was built in 1954, found that it does not comply with ADA; has water damage along the metal wall of the interior and exterior; receptacles are not water-proof; and existing disconnect switches, electrical devices, wiring, and the boiler are the original. The electrical power feeding the building is from two different sources with two different voltages. This project is located in the Lower Price Hill neighborhood of the City of Cincinnati.

Purpose: Based on a study, MSD is recommending the renovation of the existing building. The renovation was found to be half of the cost of new construction and will achieve the same goal.

Phases	Prior Year	2009	2010	2011	2012	2013	2014	2009-2014 Total
Construction		1,035,900						$1,035,900
Total		1,035,900						$1,035,900
Estimated Personnel Cost								$0

I-75 Sewer Relocation

Dept. Priority: 66

Description: This project is located under and adjacent to the southbound lanes of I-75 between Lock Street and West Fork Mill Creek in Lockland. This project will seal, fill, and abandon 895 feet of existing 24 inch sewer under I-75 by re-routing the lateral of 301 S. Cooper to discharge to an existing sewer.

Purpose: Wastewater Collections would like to eliminate this sewer due to difficult maintenance location under I-75.

Phases	Prior Year	2009	2010	2011	2012	2013	2014	2009-2014 Total
Construction		373,700						$373,700
Total		373,700						$373,700
Estimated Personnel Cost								$0

Moorfield Drive Sewer Stabilization

Dept. Priority: 69

Description: This project will stabilize/support approximately 30 feet of 15-inch combined sewer, approximately 12 feet above the creek bed between manhole 50910017 and manhole 50911001, located off Moorfield Dr. behind 6933 and 6941 Moorfield Dr. in a wooded area. This project is located in Anderson Township.

Purpose: Ground erosion due to creek flow has exposed the previously buried 15" sewer to 10' above the creek bed, resulting in an aerial pipe stretching 30' across the creek. Stabilizing the exposed pipe will prevent complete failure.

Phases	Prior Year	2009	2010	2011	2012	2013	2014	2009-2014 Total
Construction		203,600						$203,600
Total		203,600						$203,600
Estimated Personnel Cost								$0

WWT Roofing and Paving Repair/Replace

Dept. Priority: 70

Description: This project is a 20 year project that will maintain roofs and roads at wastewater treatment plants. The 2009 focus will be roofs and roads at the Little Miami Treatment Plant.

Purpose: The purpose of the assessment was to provide a guideline that MSD can follow to maintain its infrastructure in an organized fashion. The scope of this project is to request an adjusted annual cost for the next 20 years.

Phases	Prior Year	2009	2010	2011	2012	2013	2014	2009-2014 Total
Engineering		9,200	9,200	9,200	9,200	9,200		$46,000
Construction		200,000	200,000	200,000	200,000	200,000		$1,000,000
Total		209,200	209,200	209,200	209,200	209,200		$1,046,000
Estimated Personnel Cost								$0

Cleneay-Herald Sewer Replacement

Dept. Priority: 72

Description: This project proposes to replace 723 linear feet of exiting 18-inch and 20-inch combined sewer with new 18-inch and 21-inch conduit within the same alignment as the existing sewer. The project is located on Cleneay and Herald Avenues beginning in the City of Norwood and ending in the Evanston neighborhood of the City of Cincinnati. The project is in the middle of the street approximately 542 feet east of the corner of Ledgewood Dr. and Herald Ave.

Purpose: The existing 18-inch and 20-inch combined sewer has deteriorated resulting in multiple fractures throughout the pipe. The sewer was installed in 1916 and has exceeded its anticipated life. This project proposes to replace 723 linear feet of exiting 18-inch and 20-inch combined sewer with new 18-inch and 21-inch conduit within the same alignment as the existing sewer.

Phases	Prior Year	2009	2010	2011	2012	2013	2014	2009-2014 Total
Engineering		110,300						$110,300
Construction			700,100					$700,100
Total		110,300	700,100					$810,400
Estimated Personnel Cost								$0

MuCrWWTP Electrical Upgrades

Dept. Priority: 73

Description: This project includes replacement and relocation of significant electrical components that are old and in poor condition including switchgear, panel boards and motor control centers. The components are located throughout the plant and opportunities exist for consolidation of equipment. Isolation of components and conditioning of air space along with use of modern equipment can improve power distribution and equipment life spans. Infrared windows are included in the upgrades to facilitate the electrical thermography program. The plant is located in the Cincinnati neighborhood of Sayler Park.

Purpose: An evaluation of the Muddy Creek Wastewater Treatment Plant electrical system resulted in recommendations for upgrades or replacement of very old equipment. Some components are over 30 years old and were manufactured by a company no longer in business. At several locations in the plant replacement parts are no longer manufactured and will become increasingly difficult to obtain.

Phases	Prior Year	2009	2010	2011	2012	2013	2014	2009-2014 Total
Engineering		516,500						$516,500
Construction			3,716,300					$3,716,300
Total		516,500	3,716,300					$4,232,800
Estimated Personnel Cost								$0

Edwards Road Sewer Replacement

Dept. Priority: 77

Description: The project is located approximately 120 feet south of the intersection of Rookwood Ln. and Edwards Rd., on Edwards Rd., and in the Hyde Park neighborhood of the City of Cincinnati. This project proposes to replace approximately 942 feet of existing 12-inch sewer with new 12, 15, and 18-inch conduit in the same alignment as the existing sewer.

Purpose: The purpose of this project is to replace existing 12-inch combined sewer, which was installed in 1923 and is deteriorated resulting in multiple fracturing, buckling and shape loss.

Phases	Prior Year	2009	2010	2011	2012	2013	2014	2009-2014 Total
Engineering		74,900						$74,900
Land		128,100						$128,100
Construction			460,200					$460,200
Total		203,000	460,200					$663,200
Estimated Personnel Cost								$0

Grovedale Place Sewer Replacement

Dept. Priority: 78

Description: This project is located at the corner of Grovedale and Sigsbee St. and going approximately 112 feet eastward off Sigsbee St. in the Hyde Park neighborhood of the City of Cincinnati. The project proposes to replace approximately 112 linear feet of existing sewer with new 21-inch conduit within the same alignment as the existing.

Purpose: The existing 20" combined sewer is deteriorated resulting in multiple fractures and shape loss. The project proposes to replace approximately 112 linear feet of existing sewer with new 21" conduit within the same alignment as the existing.

Phases	Prior Year	2009	2010	2011	2012	2013	2014	2009-2014 Total
Engineering		20,100						$20,100
Construction			62,900					$62,900
Total		20,100	62,900					$83,000
Estimated Personnel Cost								$0

MCWWTP Prelim/Primary Treatment Imp

Dept. Priority: 81

Description: This project consists of the rehabilitation of the grit removal and primary sludge grit removal processes at the Mill Creek Wastewater Treatment Plant. This project is located in the Lower Price Hill neighborhood in the City of Cincinnati.

Purpose: This project will implement the recommendation of a study made in Capital Improvement Program (CIP) no. 1998-47 to bring about preliminary and primary process improvements by installing a new grit removal process to optimize the plant to 450 MGD firm capacity, removing grease from the plant's North Pump Station, making modifications to the Primary Treatment Building, and constructing a grit pit enclosure. This project is identified in the Wet Weather Improvement Plan (WWIP) as Project ID 44880.

Phases	Prior Year	2009	2010	2011	2012	2013	2014	2009-2014 Total
Engineering		760,000						$760,000
Construction		36,489,400						$36,489,400
Total		37,249,400						$37,249,400
Estimated Personnel Cost								$0

Misc. Highwy and Comm. Dev.Swr Work 2009

Dept. Priority: 82

Description: This project will provide for unforecasted Highway and Community Development sewer contracts with local or state projects throughout the District. Work may be located anywhere in the MSD service area.

Purpose: This project will provide funds for unforecasted Highway and Community Development sewer contracts with local or state projects throughout the District. It will provide the District with a means to work collaboratively with other agencies and allow leveraging of funds.

Phases	Prior Year	2009	2010	2011	2012	2013	2014	2009-2014 Total
Construction		150,000						$150,000
Total		150,000						$150,000
Estimated Personnel Cost								$0

Montgomery and Lester Sewer Replacement

Dept. Priority: 83

Description: This project consists of replacing 3900 feet of existing 15-inch to 18-inch sanitary sewer. The project starts in Marryat Avenue near Tanner Avenue and continues northwest to Montgomery Road near Swift Road. The project is located in the Pleasant Ridge neighborhood of the City of Cincinnati.

Purpose: The project will replace an existing, deteriorated 15-inch to 18-inch sanitary sewer with 3900 feet of 15-inch to 27-inch sewer.

Phases	Prior Year	2009	2010	2011	2012	2013	2014	2009-2014 Total
Construction		1,705,700						$1,705,700
Total		1,705,700						$1,705,700
Estimated Personnel Cost								$0

MSD Green Program

Dept. Priority: 84

Description: This project includes funding for MSD's Green Programs throughout the MSD Service Area. MSD Green Program is expected to require future funding beyond the present five-year Capital Improvement Program window (2009-2013).

Purpose: This project will fund Green programs and projects such as SRP-SSO Program, SRP-CSO Program, Technology Demo Program, Green Pilot Projects, and Green Opportunities / Incentives.

Phases	Prior Year	2009	2010	2011	2012	2013	2014	2009-2014 Total
Engineering		3,775,000	4,212,200	4,688,200	5,679,500	6,271,100		$24,626,000
Construction		17,113,100	19,095,600	21,252,900	25,746,700	28,428,600		$111,636,900
Other		1,258,400	1,404,000	1,562,800	1,893,200	2,090,400		$8,208,800
Total		22,146,500	24,711,800	27,503,900	33,319,400	36,790,100		$144,471,700
Estimated Personnel Cost								$0

MSD-Duke Sewer Televising Partnership

Dept. Priority: 85

Description: The estimated annual scope of work will include the inspection, GPS location, and as-needed cleaning of approximately 160 miles of main public sewer and 650 miles of building sewer within MSD's service area. Under a proposed partnership, MSD will administer the contracted sewer inspection and cleaning work in conjunction with Duke Energy's gas main installation contractors, and will share the cost of these inspection services with Duke. The proposed monetary value of the Capital Improvement Program project represents the best current estimate of MSD's annual portion of the cost-sharing with Duke to support this program. This work will occur throughout the MSD service area.

Purpose: Duke Energy is replacing the majority of its natural gas lines and services throughout Hamilton County. Their method of installation uses the trenchless technology of directional drilling. Use of this technology may unknowingly breach MSD sewers and privately owned building sewers. These installation conflicts can result in sewer backups causing significant property damages and potential health risks. Normal sewer cleaning tools and techniques can rupture gas piping in these areas, with potential catastrophic effects. MSD is negotiating with Duke Energy for a public/private cost-sharing partnership to perform pre and post gas main installation and closed circuit televising of the public sewers and private building sewers to identify construction related conflicts.

Phases	Prior Year	2009	2010	2011	2012	2013	2014	2009-2014 Total
Engineering		500,000	500,000	500,000	500,000	500,000		$2,500,000
Construction		9,500,000	9,500,000	9,500,000	9,500,000	9,500,000		$47,500,000
Total		10,000,000	10,000,000	10,000,000	10,000,000	10,000,000		$50,000,000
Estimated Personnel Cost								$0

MuCrWWTP O and M Manual Update

Dept. Priority: 86

Description: The Operation and Maintenance (O&M) Manual update will include revisions to the original narrative, job aids, design data, drawings, schematics, operating guides, images, and troubleshooting guides for each unit process in the plant. The O & M Manual will be produced in its current text format, an electronic version with links to other business process tools and include an on-the-job training format. The manual is intended to be used as a template for all future manuals at other treatment plants. The plant is located in the Cincinnati neighborhood of Sayler Park.

Purpose: The existing Muddy Creek Wastewater Treatment Plant Operation and Maintenance manual has not been significantly updated since it was developed in 1973. Plant upgrades and operational changes in the interim have not been incorporated into the document. An updated manual is needed for job task reference, operational strategy assessment and troubleshooting, and to allow for continuity as new operators are assigned duties.

Phases	Prior Year	2009	2010	2011	2012	2013	2014	2009-2014 Total
Engineering		409,600						$409,600
Total		409,600						$409,600
Estimated Personnel Cost								$0

MuCrWWTP Sludge Processing Odor Control

Dept. Priority: 87

Description: This project will improve working conditions at the Muddy Creek Wastewater Treatment Plant (WWTP) sludge processing building through odor source reduction or elimination as well as capture, control and treatment of odors. Additional ventilation, chemical feed, odor capture, isolation and treatment are proposed to alleviate the condition. The plant is located in the Cincinnati neighborhood of Sayler Park.

Purpose: The purpose of this project is to improve working conditions. Odors are expected during treatment and handling of sludge at a wastewater plant. However, consistent and significant odor complaints are reported from operation personnel in the Muddy Creek WWTP sludge processing area. The sludge processing building lacks adequate ventilation, and existing odor control equipment is outdated, ineffective or inoperable, creating poor working conditions for operation personnel.

Phases	Prior Year	2009	2010	2011	2012	2013	2014	2009-2014 Total
Engineering		216,600						$216,600
Construction		1,439,500						$1,439,500
Total		1,656,100						$1,656,100
Estimated Personnel Cost								$0

MuTP Incinerator Bldg HazMat Remediation

Dept. Priority: 88

Description: The project will remediate hazardous materials that currently exist in the Muddy Creek Wastewater Treatment Plant (WWTP) incinerator building. Materials include asbestos, PCB ballast light fixtures, mercury switches, lead paint, other hazardous material, and a fuel tank. The plant is located in the Cincinnati neighborhood of Sayler Park.

Purpose: The existing Muddy Creek WWTP incinerator is no longer used and there are no plans to return it to use. Demolition of the incinerator is planned after completion of incinerator projects at other facilities. Hazardous materials will be identified and removed as required to prepare for demolition of the abandoned incinerator and appurtenances.

Phases	Prior Year	2009	2010	2011	2012	2013	2014	2009-2014 Total
Engineering		13,100						$13,100
Construction		76,700						$76,700
Total		89,800						$89,800
Estimated Personnel Cost								$0

Non WWIP Assessment Sewers 2009

Dept. Priority: 89

Description: This project provides an allowance to fund various assessment sewer projects in non-Wet Weather Improvement Program (WWIP) watersheds. The assessment sewer projects will extend water quality standards - compliant sewers to existing homes that are currently served by Home Sewage Treatment Systems (HSTS). Individual assessment sewer projects are implemented in accordance with MSD Rules and Regulations Section 1805. The total cost of assessment sewers is funded by specially assessed properties and from other Hamilton County funds.

Purpose: This project will provide public funding for various assessment sewer projects in non-WWIP watersheds. The assessment sewer projects will convert HSTS to central sewer service, thereby reducing the discharge of under-treated sewage to the environment. Sixty to 90 percent of discharging HSTS can no longer meet effluent standards for fecal coliform due to their age and outdated equipment. Failing or improperly functioning HSTS are a source of discharge that has been linked to dry weather bacterial exceedances.

Phases	Prior Year	2009	2010	2011	2012	2013	2014	2009-2014 Total
Engineering		126,000						$126,000
Land		20,000						$20,000
Construction		1,813,000						$1,813,000
Total		1,959,000						$1,959,000
Estimated Personnel Cost								$0

Park Avenue Sewer Replacement

Dept. Priority: 90

Description: This project proposes to replace approximately 163 linear feet of 15-inch existing combined sewer with new 15-inch conduit along with three new manholes within the same alignment as the existing sewer. The project is located on Park Ave. approximately 70 feet north of Windsor St. in the Walnut Hills neighborhood of the City of Cincinnati.

Purpose: The purpose of this project is to replace an existing combined sewer. The existing 15-inch combined sewer, installed in 1885 and has exceeded its anticipated life, is deteriorated and has resulted in shape loss, multiple fractures and buckling. Due to its poor structural condition and age it is not a lining candidate.

Phases	Prior Year	2009	2010	2011	2012	2013	2014	2009-2014 Total
Engineering		29,700						$29,700
Construction			172,000					$172,000
Total		29,700	172,000					$201,700
Estimated Personnel Cost								$0

Pawnee Drive Sewer Replacement

Dept. Priority: 91

Description: The project is located on Pawnee Drive, approximately 187 feet south of North Bend Rd. in the neighborhood of College Hill in the City of Cincinnati.

Purpose: The existing eight-inch combined sewer is deteriorated resulting in multiple fractures throughout two segments of the sewer. This project proposes to remove and replace two segments of eight-inch combined sewers with new eight-inch conduit within the same alignment as the existing sewer.

Phases	Prior Year	2009	2010	2011	2012	2013	2014	2009-2014 Total
Engineering		26,000						$26,000
Land		10,000						$10,000
Construction			146,700					$146,700
Total		36,000	146,700					$182,700
Estimated Personnel Cost								$0

Polk Run TP Reliability and Service Upg

Dept. Priority: 92

Description: Upgrades and replacement of existing components at the Polk Run Wastewater Treatment Plant (WWTP) are required to maintain and improve reliability and service. The project scope includes several unit process areas including secondary clarification, return activated sludge pumping, activated sludge basin, waste sludge processing, screening and odor control, plant wide concrete rehabilitation, building exterior rehabilitation, non-potable water network improvements, plant drain modifications, operations building upgrades, piping tunnel leak repair, and process monitoring and control improvements.

Purpose: Many of the facility upgrades are needed to maintain the reliability of the asset. While various specific upgrades to the facility have occurred over the last few years, the scope of this project seeks to assure the long term performance level. Components such as clarifier drives, return activated sludge pumps, tank drainage, concrete repair and protection are required periodically in the life of any facility. Other items are needed to improve working conditions or facilitate district wide operational strategies such as remote operation.

Phases	Prior Year	2009	2010	2011	2012	2013	2014	2009-2014 Total
Engineering		614,400						$614,400
Construction			8,257,900					$8,257,900
Total		614,400	8,257,900					$8,872,300
Estimated Personnel Cost								$0

Shasta Place Sewer Replacement

Dept. Priority: 94

Description: This project proposes to replace approximately 552 linear feet of existing 12-inch combined sewer with new 15-inch conduit within the same alignment as the existing sewer. The project is located in the Westwood neighborhood of the City of Cincinnati. It is approximately 162 feet south of Shasta Pl. and 263 feet west of Homestead Pl.

Purpose: The purpose of this project is to replace an existing 12-inch combined sewer, which was installed in 1916 and is deteriorated resulting in multiple fractures and buckling.

Phases	Prior Year	2009	2010	2011	2012	2013	2014	2009-2014 Total
Engineering		42,500						$42,500
Land		44,500						$44,500
Construction			223,400					$223,400
Total		87,000	223,400					$310,400
Estimated Personnel Cost								$0

Stanhope Avenue Sewer Replacement

Dept. Priority: 99

Description: This project proposes to seal, fill and abandon the existing 12-inch sewer and install 141 linear feet of new 15-inch conduit in a new alignment. This project is located in the Westwood neighborhood of the City of Cincinnati approximately 760 feet south of Schwartze Ave.

Purpose: The existing 12-inch combined sewer is deteriorated, which has resulted in multiple fracturing, buckling, and shape loss. The project proposes to seal, fill and abandon the existing 12-inch sewer and install 141 linear feet of new 15-inch conduit in a new alignment.

Phases	Prior Year	2009	2010	2011	2012	2013	2014	2009-2014 Total
Engineering		23,900						$23,900
Land		34,100						$34,100
Construction			102,600					$102,600
Total		58,000	102,600					$160,600
Estimated Personnel Cost								$0

Systemwide RDI/I

Dept. Priority: 100

Description: This project consists of the investigation of sources of Rainfall-Dependent Infiltration and Inflow (RDI/I) and determination of methods to eliminate those sources. This project is located in the following Drainage Basins: Little Miami, Mill Creek, Muddy Creek, Polk Run, and Sycamore. NOTE: Systemwide RDI/I project is expected to require future funding beyond the present five-year Capital Improvement Program window (2009-2013).

Purpose: This project will identify sources of RDI/I and develop methods to eliminate them. It will also rehabilitate sewerage to reduce or eliminate I/I sources. This project will assist in the elimination of sanitary sewer overflows. This project is identified in the Wet Weather Improvement Plan as Project ID # 10180465.

Phases	Prior Year	2009	2010	2011	2012	2013	2014	2009-2014 Total
Engineering		421,300	446,700	473,300	501,700	532,000		$2,375,000
Construction		2,864,900	3,036,900	3,219,000	3,412,200	3,617,000		$16,150,000
Other		210,600	223,400	236,600	250,800	266,000		$1,187,400
Total		3,496,800	3,707,000	3,928,900	4,164,700	4,415,000		$19,712,400
Estimated Personnel Cost								$0

Trenchless Technology - Sewers

Dept. Priority: 101

Description: This project consists of miscellaneous sewer rehabilitation and replacement work throughout Hamilton county using trenchless technologies.

Purpose: The primary trenchless technology implemented under this project is internal lining of sewers. Lining provides a cost-effective method of rehabilitating deteriorated sewers while improving the hydraulic performance of the sewer. Other trenchless technologies that may be implemented in this program include, but are not limited to, spiral wound pipe, pipe bursting, directional drilling, and jack-and-boring. This work may increase development credits.

Phases	Prior Year	2009	2010	2011	2012	2013	2014	2009-2014 Total
Engineering		514,200	545,200	577,800	612,400	649,200		$2,898,800
Construction		6,479,300	6,868,500	7,280,400	7,717,300	8,180,300		$36,525,800
Total		6,993,500	7,413,700	7,858,200	8,329,700	8,829,500		$39,424,600
Estimated Personnel Cost		48,270						$48,270

Trenchless Technology - Manholes

Dept. Priority: 102

Description: This project consists of miscellaneous sewer manhole rehabilitation work throughout Hamilton County using trenchless technology.

Purpose: This project will use internal lining of sewers to provide a cost-effective method of rehabilitating deteriorated manholes. The Global Consent Decree requires MSD to rehabilitate 150 manholes each year to reduce infiltration and inflow upstream of sanitary sewer overflows.

Phases	Prior Year	2009	2010	2011	2012	2013	2014	2009-2014 Total
Engineering		85,800	90,800	96,400	102,000	108,200		$483,200
Construction		1,080,000	1,144,800	1,213,400	1,286,200	1,363,400		$6,087,800
Total		1,165,800	1,235,600	1,309,800	1,388,200	1,471,600		$6,571,000
Estimated Personnel Cost		24,140						$24,140

Urgent Capacity Response

Dept. Priority: 103

Description: This project will include coordination, prioritization, and scheduling of the Combined Sewer System Capacity Program Plan into a comprehensive Wet Weather Program within the MSD service area. NOTE: Urgent Capacity Response Project is expected to require future funding beyond the present five-year Capital Improvement Program window (2009-2013).

Purpose: This project will develop a plan to address all capacity related issues within the MSD service area, as required by the Global Consent Decree. In addressing the capacity of sewers in the service area, unpermitted overflows and water-in- basement issues will be addressed.

Phases	Prior Year	2009	2010	2011	2012	2013	2014	2009-2014 Total
Engineering		280,800	297,700	315,600	334,500	354,700		$1,583,300
Construction		1,909,900	2,024,600	2,146,100	2,274,800	2,411,300		$10,766,700
Other		140,400	148,800	157,800	167,200	177,400		$791,600
Total		2,331,100	2,471,100	2,619,500	2,776,500	2,943,400		$13,141,600
Estimated Personnel Cost								$0

Value Engineering 2009

Dept. Priority: 104

Description: Value Engineering is a systematic approach to manage value through innovative changes. It will confirm design direction and guide in making difficult choices.

Purpose: Value Engineering will identify and creatively solve problems. It is an organized process that achieves the best balance among function, cost and performance. This process offers alternatives while assuring that quality, reliability, life cycle costs, and other critical factors are met.

Phases	Prior Year	2009	2010	2011	2012	2013	2014	2009-2014 Total
Engineering		500,000						$500,000
Total		500,000						$500,000
Estimated Personnel Cost								$0

Wilder Avenue Sewer Replacement

Dept. Priority: 105

Description: This project will rehabilitate 549 feet of existing stone combined sewer. This project is located on private property in the Lower Price Hill neighborhood of the City of Cincinnati. The project crosses Wilder Avenue and ends in State Avenue.

Purpose: The purpose of this project is to extend the service life of an existing sewer and reduce maintenance costs.

Phases	Prior Year	2009	2010	2011	2012	2013	2014	2009-2014 Total
Engineering		47,000						$47,000
Land		47,000						$47,000
Construction				238,000				$238,000
Total		94,000		238,000				$332,000
Estimated Personnel Cost								$0

WWIP Development Studies and Reports

Dept. Priority: 106

Description: This project will require the use of Engineering Support Services from various Engineering Firms to assist MSD's staff in addressing the questions raised by the U.S. and Ohio EPAs relative to the Wet Weather Improvement Program (WWIP) as well as requests for additional technical information. As a result, the WWIP will be revised to include any revisions in the Program during the Government Review Phase. The WWIP will be produced in hard copy and in digital format. NOTE: WWIP Development Studies and Reports project is expected to require future funding beyond the present five-year Capital Improvement Program window (2009-2013).

Purpose: The Wet Weather Improvement Program (WWIP) Report was submitted to the Government (U.S Department of Justice, U.S. and Ohio EPAs, and the Ohio River Valley Water Sanitation Commission) on June 22, 2006. It is anticipated that the Government will have additional questions and requests during the Review Phase. The extent of the questions and requests is unknown. This funding request should cover MSD's needs through Fiscal Year 2009. If the Government Review Phase lasts longer than this, additional work may be required. The principal product of this project will be approval of the WWIP by the Government.

Phases	Prior Year	2009	2010	2011	2012	2013	2014	2009-2014 Total
Engineering		152,100	161,100	170,700	181,200	192,000		$857,100
Other		1,013,600	1,074,400	1,138,900	1,207,200	1,279,700		$5,713,800
Total		1,165,700	1,235,500	1,309,600	1,388,400	1,471,700		$6,570,900
Estimated Personnel Cost								$0

Maintenance Management System Support

Dept. Priority: 107

Description: These system improvements comprise upgrade, configuration, and training assistance to support approximately 300 employees that use MSD's maintenance management systems throughout all MSD facilities.

Purpose: A system upgrade is needed for MSD's maintenance management system to improve preventive to corrective maintenance ratios, material and contract management capabilities, and better standardize work flows across treatment plant operations. The upgrade will enhance reporting capabilities and enable integration with other systems, thereby streamlining work order activities and financial transactions. This project includes training for affected personnel and support for the maintenance management systems.

Phases	Prior Year	2009	2010	2011	2012	2013	2014	2009-2014 Total
Engineering		160,000						$160,000
Total		160,000						$160,000
Estimated Personnel Cost								$0

Lynnehaven Drive Sewer Replacement

Dept. Priority: 108

Description: Sewer sections at the end of Lynnehaven Drive between manholes 44810006 and 44810020 require replacement due to extensive buckling and fracturing of existing pipe. Even with recent advancements in lining technologies, the two pipe sections are not lining candidates. The project is located within the East Branch Mill Creek basin in Amberley Village.

Purpose: This project proposes replacement of two sewer sections serving 21 customers due to extensive buckling and fracturing of existing pipe. Continued deterioration of the sewer will eventually lead to collapse, resulting in negative impacts to the existing level of service and to the local environment through potential discharges.

Phases	Prior Year	2009	2010	2011	2012	2013	2014	2009-2014 Total
Engineering		22,000						$22,000
Land		15,100						$15,100
Construction				145,900				$145,900
Total		37,100		145,900				$183,000
Estimated Personnel Cost								$0

LMWWTP Prim. and SecondTank Rechaining

Dept. Priority: 113

Description: The objective of the project is to complete various tasks leading to the construction of replacement of the primary and secondary settling tanks collector mechanisms at the Little Miami Wastewater Treatment Plant (LMWWTP). The collector mechanisms consist of all equipment associated with the main tank collectors and cross-collectors including gear drives, motors, safety devices, drive weather-covers, sprockets, shafts, chains, flights, wear strips, brackets, and supports.

Purpose: This project is to optimize the capacity of the Little Miami Plant to enable it to handle average day and peak day flows of 55-mgd and 100-mgd, respectively. The existing primary collector drives were originally installed in 1953 and the secondary drives in 1979. Since then the steel chain and wood flights have been changed to plastic material. The plastic chain in the primary and secondary settling tanks was last replaced in 1995. Currently the plant is experiencing more frequent chain failures. The resulting maintenance requires that a tank be taken off line thus reducing the capacity of the plant. According to a plan for the Little Miami plant, the collector drives, chains, and appurtenances have reached the end of their useful life and need to be replaced.

Phases	Prior Year	2009	2010	2011	2012	2013	2014	2009-2014 Total
Engineering		185,000						$185,000
Construction		16,299,000						$16,299,000
Total		16,484,000						$16,484,000
Estimated Personnel Cost								$0

Hoffner Street Sewer Replacement

Dept. Priority: 123

Description: The project is located in the South Cumminsville neighborhood of the City of Cincinnati approximately 135 feet west of the corner of Hoffner St. and Cass Ave. The project proposes to replace 374 linear feet of failed existing 12-inch combined sewer with new 12-inch conduit in the same alignment as the existing sewer.

Purpose: The purpose of the project is to replace an existing 12-inch combined sewer, installed in 1910, which has exceeded its anticipated life and is deteriorated resulting in multiple fractures throughout the pipe.

Phases	Prior Year	2009	2010	2011	2012	2013	2014	2009-2014 Total
Engineering		30,500						$30,500
Land		31,800						$31,800
Construction			163,800					$163,800
Total		62,300	163,800					$226,100
Estimated Personnel Cost								$0

Hildreth Avenue Sewer Replacement

Dept. Priority: 124

Description: The project is located at the end of Hildreth Ave approximately 429 feet east of Darthmouth Dr. in the Westwood neighborhood of the City of Cincinnati. This project proposes to replace approximately 224 linear feet of existing 18-inch combined sewer with new 18-inch conduit within the same alignment as the existing sewer.

Purpose: The existing 18-inch sewer installed in 1924 has exceeded its anticipated life. It has deteriorated which has caused the pipe to fracture and break in multiple places. This project proposes to replace approximately 224 linear feet of existing 18-inch combined sewer with new 18-inch conduit within the same alignment as the existing sewer.

Phases	Prior Year	2009	2010	2011	2012	2013	2014	2009-2014 Total
Engineering		51,300						$51,300
Land		21,100						$21,100
Construction			398,100					$398,100
Total		72,400	398,100					$470,500
Estimated Personnel Cost								$0

GIS System Enhancement and Support

Dept. Priority: 125

Description: These system improvements will support approximately 450 employees and consultants primarily at the Mill Creek and Galbraith Road facilities. Costs include software, consultant support, and consortium fees for Cincinnati Area Geographic Information System (CAGIS) capital costs.

Purpose: The migration of MSD's Geographic Information System (GIS) to a more advanced technology platform requires new data structures and development of new application interfaces for GIS users. As the central repository for MSD's linear infrastructure assets, the GIS is used by over 450 employees and consultants. These system improvements will enhance the date maintenance and integration capabilities of the GIS, resulting in increased data integrity, better decision support, and streamline maintenance management activities.

Phases	Prior Year	2009	2010	2011	2012	2013	2014	2009-2014 Total
Engineering		434,400						$434,400
Total		434,400						$434,400
Estimated Personnel Cost								$0

Flow Monitoring and Modeling

Dept. Priority: 126

Description: This project will provide flow monitoring and modeling services to be used in MSD's long-range planning. Sewer modeling is used to assist in the planning and design process along with post-construction monitoring. Flow monitoring and modeling are required as part of the Consent Decree.

Purpose: Projects are planned throughout the MSD service area. Modeling supports the process by assisting in the sizing of proposed facilities. Flow monitors are installed to support this process by providing information on sewer flows that are needed for model recalibration.

Phases	Prior Year	2009	2010	2011	2012	2013	2014	2009-2014 Total
Other		2,450,000						$2,450,000
Total		2,450,000						$2,450,000
Estimated Personnel Cost		600,000						$600,000

Fairmount Avenue Sewer Replacement

Dept. Priority: 127

Description: This project proposes to replace approximately 973 linear feet of 12-inch, 15-inch and 18-inch existing combined sewer with new 12-inch and 15-inch conduit in the same alignment as the existing sewer. This project is located at the ends of Hansford Pl. and Knorr Ave. off Harrison Ave. in the South Fairmount neighborhood of the City of Cincinnati.

Purpose: The purpose of this project is to replace an existing 12-inch, 15-inch and 18-inch combined sewer, installed in 1928, which is deteriorated and has multiple fractures throughout the pipe.

Phases	Prior Year	2009	2010	2011	2012	2013	2014	2009-2014 Total
Engineering		78,400						$78,400
Land		27,200						$27,200
Construction			484,500					$484,500
Total		105,600	484,500					$590,100
Estimated Personnel Cost								$0

Eastern Delta Sewer Separation Phase 2

Dept. Priority: 129

Description: This project will provide further separation of the sewers south of Eastern Avenue and east of Delta Avenue. The interceptor sewer will be extended from Eastern Avenue to Delta Avenue and Widman. This project consists of the installation of 13,000 feet of sanitary and storm sewers in area of Stanley Avenue, Delta Avenue, Hoge Street, and Eastern Avenue. This project is located in the East End neighborhood of the City of Cincinnati.

Purpose: This project will provide for the separation of the area west of Delta Avenue Pump Station and south of Eastern Avenue. It will allow for the relocation of CSOs 468 and 469. This project is the second of four phases to eliminate CSOs 467, 467A and 657, and the Delta Avenue Pump Station.

Phases	Prior Year	2009	2010	2011	2012	2013	2014	2009-2014 Total
Engineering		27,500						$27,500
Construction		19,922,800						$19,922,800
Total		19,950,300						$19,950,300
Estimated Personnel Cost								$0

Eastern Delta Sewer Separation Ph 1A

Dept. Priority: 130

Description: This project is located in the City of Cincinnati's Columbia Tusculum neighborhood, Hamilton County Ohio in the Little Miami Sewer Shed. Phase 1 of the four phased Eastern-Delta project includes construction of a Real Time Control Chamber at the Little Miami Wastewater Treatment Plant (WWTP) terminus.

Purpose: This project will provide control system strategy design for regional Real Time Control (RTC) in the Little Miami drainage basin. Phase I of the Eastern-Delta project involves the construction of RTC chamber that will collect flows from the Newtown, Little Miami, and Delta interceptors. The new chamber has motor operated gates and the CSOs that are being relocated as part of the Eastern and Delta project also have gates. A regional RTC strategy would allow MSD to effectively manage flows in the Little Miami drainage system to minimize combined sewer overflows and maximize storage and treatment at the Little Miami WWTP.

Phases	Prior Year	2009	2010	2011	2012	2013	2014	2009-2014 Total
Engineering		110,000						$110,000
Land		75,000						$75,000
Construction		415,000						$415,000
Total		600,000						$600,000
Estimated Personnel Cost								$0

Decision Support System Development

Dept. Priority: 131

Description: This project will include the necessary computer hardware, software, and consulting expertise to design and implement critical decision support systems. These systems will support the execution of the Wet Weather Improvement Program (WWIP), both at a program and project level, and be used by MSD personnel, as well as the Program Management Consultant located at the Mill Creek Treatment Plant facility.

Purpose: Management complexities of the WWIP require sophisticated technology systems that can support comprehensive and proactive program management. Enterprise-wide planning, execution, and closeout of strategic capital improvement projects must be supported by systems that aid in streamlining workflows, track schedules variances, and enable risk management. This augmentation of MSD's current technologies will significantly improve decision making abilities and enhance regulatory reporting and communication.

Phases	Prior Year	2009	2010	2011	2012	2013	2014	2009-2014 Total
Engineering		1,575,000						$1,575,000
Total		1,575,000						$1,575,000
Estimated Personnel Cost		118,000						$118,000

Data Transmission Infrastructure Upgrade

Dept. Priority: 132

Description: This project will consist of the replacement and upgrade of data transmission lines between the Mill Creek treatment plant and the Galbraith Road maintenance facility and between the Mill Creek treatment plant and the Muddy Creek treatment plant.

Purpose: The purpose of this project is to replace and upgrade data transmission lines. The existing data transmission lines between the Mill Creek treatment plant and the Galbraith Road maintenance facility do not provide sufficient protection to support critical business operations. Additionally, the transmission line between the Millcreek plant and the Muddy Creek treatment plant experiences frequent failure and is in need of replacement.

Phases	Prior Year	2009	2010	2011	2012	2013	2014	2009-2014 Total
Engineering		150,000						$150,000
Total		150,000						$150,000
Estimated Personnel Cost								$0

Carroll Avenue Sewer Replacement

Dept. Priority: 135

Description: This project is located on Carroll Ave in Green Township in Hamilton County. The project proposes to seal and abandon approximately 562 linear feet of existing 6-inch and 12-inch combined sewer and replace it with approximately 506 linear feet of new 8-inch and 12-inch conduit in a new alignment within the public right of way of Carroll Ave.

Purpose: The purpose of this project is to place an existing 6-inch sewer, which is undersized and extremely shallow resulting in sewage surfaces, manhole surcharges and water in basements.

Phases	Prior Year	2009	2010	2011	2012	2013	2014	2009-2014 Total
Engineering		68,600						$68,600
Land		30,000						$30,000
Construction			425,000					$425,000
Total		98,600	425,000					$523,600
Estimated Personnel Cost								$0

1852 Columbia Parkway Sewer Separation

Dept. Priority: 136

Description: The project is located in the City of Cincinnati's Walnut Hills and East End neighborhoods. It begins at CSO 455 in Eastern Avenue and continues northwest 2145 feet to an existing manhole in Victory Parkway, 258 feet north of Cypress Street. The project will install approximately 2145 feet of 27"-36" combined sewer and 2750 feet of 36" storm sewer. Catch basins along the storm sewer will be diverted to the storm sewer, allowing the combined sewer to be downsized.

Purpose: This project will replace a combined sewer that is severely deteriorated. It consists of the replacement of 2145 feet of 36", 48", and 60" combined sewer with 36" combined sewer and 2145 feet of 36" storm sewer. The existing combined sewer was installed in 1911 and has offset joints, missing sections, and collapsed pipe sections throughout its length. The scope of this project includes a portion of a project included in the Wet Weather Improvement Program in the East Ohio River Cluster 3 listed under activity no. 10144440.

Phases	Prior Year	2009	2010	2011	2012	2013	2014	2009-2014 Total
Engineering		21,800						$21,800
Construction		4,340,500						$4,340,500
Total		4,362,300						$4,362,300
Estimated Personnel Cost								$0

Strategic Succession Planning

Dept. Priority: 137

Description: This project consists of evaluating attrition rates to accurately forecast staffing needs relative to future Wet Weather Improvement Plan needs.

Purpose: This project will plan for the future staffing needs to carry out the MSD mission. The Wet Weather Improvement Plan (WWIP) will require a significant increase in staffing with diverse skill levels. This project will help MSD develop employees to successfully manage WWIP projects, as well as the future operations and maintenance needs.

Phases	Prior Year	2009	2010	2011	2012	2013	2014	2009-2014 Total
Other		500,000						$500,000
Total		500,000						$500,000
Estimated Personnel Cost								$0

Program Risk Mitigation and Comm.

Dept. Priority: 138

Description: This project consists of evaluating the effect that the Wet Weather Improvement Program will have county wide and on surrounding communities.

Purpose: This project will analyze the impact of the Wet Weather Improvement Program on the local economy. Gaining understanding of how the Program will affect Hamilton County and the surrounding area will help identify strengths and weaknesses in the community's ability to participate to create a positive end result and help the District to effectively address obvious shortcomings and areas of additional benefit to the community if done properly.

Phases	Prior Year	2009	2010	2011	2012	2013	2014	2009-2014 Total
Other		250,000	500,000					$750,000
Total		250,000	500,000					$750,000
Estimated Personnel Cost								$0

Country Club Estates PS Elimination

Dept. Priority: 139

Description: This project consists of the construction of approximately 3200 feet of gravity sewer between the Country Club Estates Pump Station, located at 1155 Glen Eagles Court, and existing Sanitary Sewer No. 2194 running in Rapid Run Road. The existing pump station will be decommissioned and removed.

Purpose: This project will eliminate the Country Club Estates Pump Station that was installed in 1963, which is functionally obsolete due to lack of capacity and of a secondary power source. The pump station has overflowed occasionally to a nearby creek. This project is part of the Wet Weather Improvement Plan.
This project replaces Capital Improvement Program 96-13, which studied the possibility of upgrading the Country Club Estates Pump Station.

Phases	Prior Year	2009	2010	2011	2012	2013	2014	2009-2014 Total
Engineering		212,600						$212,600
Land		95,000						$95,000
Construction				1,438,300				$1,438,300
Other		82,300						$82,300
Total		389,900		1,438,300				$1,828,200
Estimated Personnel Cost								$0

Wastewater Engineering Building Lease

Dept. Priority: 140

Description: The building will be located on Woodrow Street in the City of Cincinnati's Lower Price Hill neighborhood. The building will provide additional office space to meet the staffing needs for the Consent Decree's Wet Weather Improvement Program. NOTE: This project will have costs beyond the current five-year Capital Improvement Program window (2009-2013).

Purpose: This project will provide funds for the lease/acquisition of the new MSD Engineering Building, which will be used for housing the MSD and supplemental engineering staff to support the wet weather program. The City of Cincinnati is building the facility and will lease the building to MSD at an annual cost of $1.2 million for 20 years. The MSD/Hamilton County will own this building at the end of the lease.

Phases	Prior Year	2009	2010	2011	2012	2013	2014	2009-2014 Total
Construction		1,200,000	1,200,000	1,200,000	1,200,000	1,200,000		$6,000,000
Total		1,200,000	1,200,000	1,200,000	1,200,000	1,200,000		$6,000,000
Estimated Personnel Cost								$0

Diamond, Regency, Windermere 3rd PS Elim

Dept. Priority: 141

Description: This project consists of the installation of approximately 3,750 feet of new 12 inch gravity sewer and appurtenances to enable the elimination of the Diamond Oaks, Windmere 3rd, and Regency Ridge Pump Stations. This project is located in Green Township.

Purpose: This project will eliminate the 35 year old Diamond Oaks Pump Station, which is at the end of its useful life, and the Windmere 3rd and Regency Ridge Pump Stations, which must be eliminated or upgraded to address end-of-life issues at the Diamond Oaks P.S. This project is included in the Wet Weather Improvement Plan as Project ID 10120420.

Phases	Prior Year	2009	2010	2011	2012	2013	2014	2009-2014 Total
Construction		1,620,800						$1,620,800
Total		1,620,800						$1,620,800
Estimated Personnel Cost								$0

MillCrkTP Chemically-Enhanced Primary

Dept. Priority: 3

Description: This project will evaluate the use of polymers and/or coagulants to improve the removal efficiencies of contaminants in the primary treatment of the Mill Creek Wastewater Treatment Plant (WWTP). The project has been identified in the global consent decree.

Purpose: The scope of this project will be further evaluated in a study that is underway. The scope may include the rehabilitation of three existing tanks to use for flash mixing of chemicals, the conversion of one primary tank into a coagulation tank, upgrade 12 existing primary sludge pumps, and upgrading the flights system on the remaining 7 primary tanks, if needed. This project will construct a storage and conveyance tunnel to handle the wet weather flow in the Muddy Creek Drainage Basin. This project will eliminate SSOs 692 and 697. This project will store significant volumes of wet weather flow to prevent their overflow into Muddy Creek and associated tributaries. This project is included in the 9Q, WWTP Mill Creek Bundle.

Phases	Prior Year	2009	2010	2011	2012	2013	2014	2009-2014 Total
Engineering				2,267,100				$2,267,100
Other			1,069,400					$1,069,400
Total			1,069,400	2,267,100				$3,336,500
Estimated Personnel Cost								$0

Dellway Ave Sewer Replacement

Dept. Priority: 14

Description: This project consists of the replacement/rehabilitation of approximately 3,220 feet of combined sewers with varying sizes from 12 inches to 72 inches in diameter. The project begins approximately 170 feet west of the intersection of Van Buren Avenue and Whittier St. and continues to the intersection of Blair Ct. and Beresford Avenue. This project is located in Avondale neighborhood in the City of Cincinnati.

Purpose: The project will replace severely deteriorated sewers that are subject to frequent repairs. Some segments of the sewers are built with segmented blocks and are constructed under two existing buildings, which make the risk of collapse greater.

Phases	Prior Year	2009	2010	2011	2012	2013	2014	2009-2014 Total
Construction			3,389,600					$3,389,600
Total			3,389,600					$3,389,600
Estimated Personnel Cost								$0

CIP Customer Service 2010

Dept. Priority: 30

Description: This project consists of the assessment and development of CIP Customer Service Plans for various projects throughout the county. These Customer Service Plans provide education to the public about these projects, their impact on neighborhoods, as well as the impact on the existing sewer system.

Purpose: This project will allow for development of the CIP Customer Service Plans to continue to provide positive communications between MSD and the general public about Capital Improvement Projects that will improve the existing sewer system and benefit their neighborhoods.

Phases	Prior Year	2009	2010	2011	2012	2013	2014	2009-2014 Total
Engineering			50,000					$50,000
Total			50,000					$50,000
Estimated Personnel Cost								$0

CIP Project Planning 2010

Dept. Priority: 36

Description: This project consists of funding the necessary planning resources for capital projects.

Purpose: This project will provide capital funding to support planning Capital Improvement Program (CIP) projects. Capital funding for the planning of these types of projects will allow all costs to be tracked against the specific project effort and will serve to reduce MSD operating expenses accordingly.

Phases	Prior Year	2009	2010	2011	2012	2013	2014	2009-2014 Total
Engineering			300,000					$300,000
Other			1,200,000					$1,200,000
Total			1,500,000					$1,500,000
Estimated Personnel Cost								$0

BarringtnHls/BarringtnHls BlkF GVolz/Krk

Dept. Priority: 39

Description: This project is located in and around a stream valley north of Pickway Drive in Green Township. This project will eliminate four existing pump stations and one proposed pump station by installation of 5418 feet of 8", 12", and 15" gravity sewer and installation of one new pump station, complete with a new force main and new access driveway. The new pump station will be located near the existing Kirkridge Acres pump station. This project has changed in scope, being more cost-effective than the version in the 2007 Capital Improvement Program (CIP).

Purpose: The purpose of this project is to eliminate four existing pump stations, two of which are currently under emergency operation, and one proposed pump station, along with associated operation and maintenance costs.

Phases	Prior Year	2009	2010	2011	2012	2013	2014	2009-2014 Total
Construction			2,855,000					$2,855,000
Total			2,855,000					$2,855,000
Estimated Personnel Cost								$0

Pleasant Run Central Forcemain Sewer

Dept. Priority: 41

Description: This project consists of the installation of approximately 7000 feet of 24 inch forcemain sewer. The new forcemain will be parallel to the existing Pleasant Run Central 24 inch forcemain sewer beginning at 12011 Mill Road and continuing south on Mill Road approximately 7000 feet to the intersection of Waycross Road and Mill Road. This project is located in Forest Park and Springfield Township.

Purpose: This project will install a new parallel forcemain to address the condition of the existing, aging forcemain sewer whose flow would be very difficult to contain if failed. The existing forcemain was installed in 1973.

Phases	Prior Year	2009	2010	2011	2012	2013	2014	2009-2014 Total
Construction			3,869,500					$3,869,500
Total			3,869,500					$3,869,500
Estimated Personnel Cost								$0

High Meadows PS Upgrade

Dept. Priority: 42

Description: This project will eliminate an existing pump station in Anderson Township. This elimination sewer consists of the installation of approximately 1500 linear feet of 8 inch sewer.

Purpose: This project will eliminate the High Meadows pump station.

Phases	Prior Year	2009	2010	2011	2012	2013	2014	2009-2014 Total
Construction			532,000					$532,000
Total			532,000					$532,000
Estimated Personnel Cost								$0

Shotcrete 2010

Dept. Priority: 43

Description: This project consists of rehabilitating large diameter sewers at various locations in Hamilton County.

Purpose: This project will prevent the collapse of certain large-diameter sewers and prevent damage to public and private property.

Phases	Prior Year	2009	2010	2011	2012	2013	2014	2009-2014 Total
Construction			500,000					$500,000
Total			500,000					$500,000
Estimated Personnel Cost								$0

Winton Woods Aerial Sewer Replacement

Dept. Priority: 50

Description: The segments to be replaced consist of two 60" diameter aerial crossings totaling approximately 900 linear feet and one 48" aerial crossing of approximately 300 linear feet. This fact sheet assumes that the existing pier supports are adequate to support the replacement piping, however; this assumption will be verified through a preliminary study/structural analysis of the pier supports. The results of this study may significantly affect the overall project scope if it is determined that the support piers need to be replaced or reinforced. This project is located in Green Hills.

Purpose: This project will replace three aerial segments of deteriorated corrugated steel sewer that cross Winton Woods Lake. Failure of these sewer segments would result in the discharge of large quantities of sewage to Winton Woods Lake.

Phases	Prior Year	2009	2010	2011	2012	2013	2014	2009-2014 Total
Construction			1,750,000					$1,750,000
Total			1,750,000					$1,750,000
Estimated Personnel Cost								$0

SSO 579 Improvements

Dept. Priority: 52

Description: This project is located on Orchard Lane, Irwin Avenue, Marview Avenue, Silvercrest Avenue, Yakima Drive, and Glenellyn Drive in Deer Park. This project will replace 3550 feet of 8" and 12" sewer with a larger pipe or increased slope in order to increase capacity and improve Sanitary Sewer Overflow (SSO) 579.

Purpose: The purpose of this project is to improve SSO 579. The sewer discharges to the environment in a residential area about seven times per year.

Phases	Prior Year	2009	2010	2011	2012	2013	2014	2009-2014 Total
Construction			3,034,600					$3,034,600
Total			3,034,600					$3,034,600
Estimated Personnel Cost								$0

Emergency Sewer Repair 2010

Dept. Priority: 53

Description: This project consists of funding emergency sewer contracts to address immediate sewer repairs throughout the Metropolitan Sewer District sewer system.

Purpose: This project will enable MSD to respond to emergency sewer situations that require immediate attention in order to preserve public health and welfare.

Phases	Prior Year	2009	2010	2011	2012	2013	2014	2009-2014 Total
Construction			5,000,000					$5,000,000
Total			5,000,000					$5,000,000
Estimated Personnel Cost								$0

LMWWTP-Four Mile PS Improv

Dept. Priority: 54

Description: The current equipment does not provide the level of reliability needed to operate the process efficiently. The influent gates have been flooded a number of times and they leak. Wet well cleaning will recover lost storage capacity as well as remove material that may damage pumps. This project includes: 1) replace two influent gates; 2) replace one discharge header isolation gate; 3) repack 10 pump valves; 4) repack two main header valves; 5) add operators to two main header valves; 6) add and maintain process control signals, as needed; and 7) add process control logic as needed to monitor and operate valves remotely.

Purpose: The wastewater treatment plant must maintain its influent structure in order to treat incoming wastewater. Part of maintaining this asset is to manage flow into the plant. In order to do that, influent gates must operate properly. Failure to maintain our assets may result in Consent Decree stipulated penalties.

Phases	Prior Year	2009	2010	2011	2012	2013	2014	2009-2014 Total
Construction			1,574,100					$1,574,100
Total			1,574,100					$1,574,100
Estimated Personnel Cost								$0

MCWWTP Anaerobic Digester Convert

Dept. Priority: 58

Description: This project consists of the conversion of the two digesters and cleaning the remaining 10 at the Mill Creek Wastewater Treatment Plant. This project is located in the Lower Price Hill neighborhood of the City of Cincinnati.

Purpose: This project will convert two digesters to a mixing/holding tank for mixing primary and secondary thickened sludge's to provide a uniform blend of solids to the Sludge Dewatering Facility. Mixing/Holding Tanks should have a solid fixed cover with bio-filter provided for odor control. The remaining 10 digesters would be cleaned, the floating covers removed, and the structure demolished down to the concrete shell to ensure no sewage solids or gases can be trapped that would allow a hazardous condition.

Phases	Prior Year	2009	2010	2011	2012	2013	2014	2009-2014 Total
Construction			13,813,800					$13,813,800
Total			13,813,800					$13,813,800
Estimated Personnel Cost								$0

Linwood Avenue Sewer Replacement

Dept. Priority: 61

Description: This project is located at 3530 through 3552 Linwood Avenue in the Cincinnati neighborhood of Mount Lookout. This project will replace 800 feet of existing deteriorated sewer, partly in the same alignment and partly in a new alignment.

Purpose: The purpose of this project is to replace a deteriorated sewer in order to reduce potential water in basement and reduce maintenance costs.

Phases	Prior Year	2009	2010	2011	2012	2013	2014	2009-2014 Total
Construction			661,100					$661,100
Total			661,100					$661,100
Estimated Personnel Cost								$0

Fairfax Avenue Sewer Replacement

Dept. Priority: 62

Description: This project is located near the intersection of Fairfax Avenue and Wold Avenue in the Cincinnati neighborhood of Evanston. The scope of this project is to construct about 430 feet of 18" sewer and abandon an existing deteriorated sewer.

Purpose: A segment of 18 inch combined sewer from manhole 37602004 to manhole 37602005 needs to be replaced. The segment has deteriorated to the point of collapse. The segment has been evaluated by the Wastewater Collection lining group and is not a lining candidate.

Phases	Prior Year	2009	2010	2011	2012	2013	2014	2009-2014 Total
Construction			272,000					$272,000
Total			272,000					$272,000
Estimated Personnel Cost								$0

Ardmore Ave. Sewer Replacement

Dept. Priority: 63

Description: This project will abandon a 24" combined sewer from manhole 36701023 to manhole 36708029 and propose a new 24" conduit from manhole to manhole on Ardmore Avenue to Mitchell Avenue. This project is located in the North Avondale neighborhood of the City of Cincinnati.

Purpose: Existing 24" public sewer is cracked, fractured and partially collapsed. Sewer is currently located underneath several homes and needs to be relocated.

Phases	Prior Year	2009	2010	2011	2012	2013	2014	2009-2014 Total
Construction			825,500					$825,500
Total			825,500					$825,500
Estimated Personnel Cost								$0

3934 Winding Way Lateral Realignment

Dept. Priority: 67

Description: This project is located at 3934 Winding Way and nearby areas in the Cincinnati neighborhood of Avondale. This projected will relocate one existing tap and abandon 652 feet of deteriorated 18" combined sewer.

Purpose: The purpose of this project is to abandon 652 feet of deteriorated 18" combined sewer. It is more cost effective to relocate the tap of one customer to a different sewer than it is to replace the existing deteriorated sewer.

Phases	Prior Year	2009	2010	2011	2012	2013	2014	2009-2014 Total
Construction			126,800					$126,800
Total			126,800					$126,800
Estimated Personnel Cost								$0

Harvey Ave-Hickman Ave Sewer Replacement

Dept. Priority: 68

Description: This project is located in Reading Road, Ridgeway Avenue, and Harvey Avenue in the Cincinnati neighborhood of Avondale. This project will construct about 4000 feet of sewer and abandon an existing deteriorated 24" sewer.

Purpose: The purpose of this project is to replace a deteriorated 24" sewer and reduce maintenance costs. This project will also increase capacity and facilitate redevelopment in the area near Jewish Hospital.

Phases	Prior Year	2009	2010	2011	2012	2013	2014	2009-2014 Total
Construction			2,146,600					$2,146,600
Total			2,146,600					$2,146,600
Estimated Personnel Cost								$0

Indian Creek WWTP Upgrade

Dept. Priority: 71

Description: This project will increase plant capacity to 2.49 mgd to accommodate the additional sanitary flow from new developments. Upgrades will be made to Influent Pump No. 1, Flooded Suction Grit Pump, Combined Screenings, and Grit Area, UV Equipment.

Purpose: In 2006, the Metropolitan Sewer District of Greater Cincinnati (MSDGC) completed Treatment Plant Upgrade Study (CIP 2005-48). The study revealed the need to increase the dry-weather capacity to 2.49 mgd. The Indian Creek Wastewater Treatment Plant (WWTP) is quickly approaching its dry-weather capacity of 1.5 mgd. MSDGC has received numerous proposals from local developers that will generate sanitary flow exceeding the Indian Creek WWTP's current capacity.

Phases	Prior Year	2009	2010	2011	2012	2013	2014	2009-2014 Total
Construction			3,623,600					$3,623,600
Total			3,623,600					$3,623,600
Estimated Personnel Cost								$0

MCWWTP Additional Primary Sludge Pumping

Dept. Priority: 74

Description: This project will install a new sludge pumping facility to support a new High Rate Clarification (HRC) facility.

Purpose: This project will transfer additional sludge captured by HRC facility to primary thickening process.

Phases	Prior Year	2009	2010	2011	2012	2013	2014	2009-2014 Total
Engineering				117,500				$117,500
Construction					1,245,200			$1,245,200
Other			55,500					$55,500
Total			55,500	117,500	1,245,200			$1,418,200
Estimated Personnel Cost								$0

MCWWTP Secondary Bypass Weir

Dept. Priority: 79

Description: This project will set secondary bypass weir elevation in order to bypass flows over 240 MGD to Outfall Number 1.

Purpose: This project will enable flows over 240 MGD to bypass secondary treatment during peak flows.

Phases	Prior Year	2009	2010	2011	2012	2013	2014	2009-2014 Total
Engineering				12,600				$12,600
Construction					132,600			$132,600
Other			5,900					$5,900
Total			5,900	12,600	132,600			$151,100
Estimated Personnel Cost								$0

MCWWTP Auxiliary Outfall Improvements

Dept. Priority: 80

Description: This project will increase capacity of the auxiliary outfall to handle peak flows of 430 MGD.

Purpose: The purpose of this project is to increase the capacity of the auxiliary outfall, which will allow wet weather flows to be discharged into the Mill Creek during high river levels.

Phases	Prior Year	2009	2010	2011	2012	2013	2014	2009-2014 Total
Engineering				1,072,000				$1,072,000
Construction					11,362,300			$11,362,300
Other			505,700					$505,700
Total			505,700	1,072,000	11,362,300			$12,940,000
Estimated Personnel Cost								$0

Indef. Delivery/Indef. Quantity 2010

Dept. Priority: 120

Description: This project will provide funding to address various customer concerns after MSD projects are complete. This funding will be used to address concerns on projects throughout the Hamilton County area.

Purpose: After individual construction projects have been completed, a situation may arise that needs additional attention that is not included in the one year warranty. These projects will resolve these concerns.

Phases	Prior Year	2009	2010	2011	2012	2013	2014	2009-2014 Total
Engineering			20,000					$20,000
Construction			100,000					$100,000
Total			120,000					$120,000
Estimated Personnel Cost								$0

Tower East PS Elimination

Dept. Priority: 10

Description: This project consists of the installation of approx. 1,200 feet of sanitary sewer from the Towers East Pump Station to the Ponderosa Pump Station, upgrading the Ponderosa Pump Station, and replacement of 2700 feet of existing forcemain from the Ponderosa Pump Station to the intersection of Shepherd Road and Colerain Ave. This project will eliminate the Towers East Pump Station. This project is located in Green Township.

Purpose: This project will eliminate the Towers East Pump Station that was installed in 1971. This pump station requires high maintenance that requires the blockage of Shepherd Creek Road. This project is listed in the Wet Weather Improvement Plan Project ID 20460.

Phases	Prior Year	2009	2010	2011	2012	2013	2014	2009-2014 Total
Construction				2,193,700				$2,193,700
Total				2,193,700				$2,193,700
Estimated Personnel Cost								$0

SSO 700 Storage Facility

Dept. Priority: 12

Description: This project will increase storage at an existing site.

Purpose: This project will help to increase storage.

Phases	Prior Year	2009	2010	2011	2012	2013	2014	2009-2014 Total
Engineering					13,267,100			$13,267,100
Other				5,639,200				$5,639,200
Total				5,639,200	13,267,100			$18,906,300
Estimated Personnel Cost								$0

Recreation Management

Dept. Priority: 25

Description: This project consists of a plan to provide the public with timely information regarding recreation on the Ohio River and on the Mill Creek below Mile 7.9. The key components include: the development and implementation of a monitoring program, the development of a reliable water quality index, the development of reliable tools to assess water quality, and the employment of effective communication. This project is located in Hamilton County.

Purpose: This project will inform the public of the condition of the Ohio River and tributaries in Hamilton County and provide recreation advisories.

Phases	Prior Year	2009	2010	2011	2012	2013	2014	2009-2014 Total
Engineering				8,400	9,000	9,600		$27,000
Other				56,900	60,400	64,000		$181,300
Total				65,300	69,400	73,600		$208,300
Estimated Personnel Cost								$0

CIP Customer Service 2011

Dept. Priority: 31

Description: This project consists of the assessment and development of Capital Improvement Program (CIP) Customer Service Plans for various projects throughout the county. These Customer Service Plans provide education to the public about these projects, their impact on neighborhoods, as well as the impact on the existing sewer system.

Purpose: This project will allow for development of the CIP Customer Service Plans to continue to provide positive communications between MSD and the general public about Capital Improvement Projects that will improve the existing sewer system and benefit their neighborhoods.

Phases	Prior Year	2009	2010	2011	2012	2013	2014	2009-2014 Total
Engineering				50,000				$50,000
Total				50,000				$50,000
Estimated Personnel Cost								$0

Shotcrete 2011

Dept. Priority: 35

Description: This project consists of rehabilitating large diameter sewers at various locations in Hamilton County.

Purpose: This project will prevent the collapse of certain large-diameter sewers and prevent damage to public and private property.

Phases	Prior Year	2009	2010	2011	2012	2013	2014	2009-2014 Total
Construction				500,000				$500,000
Total				500,000				$500,000
Estimated Personnel Cost								$0

CIP Project Planning 2011

Dept. Priority: 37

Description: This project consists of funding the necessary planning resources for capital projects.

Purpose: This project will provide capital funding to support planning Capital Improvement Program (CIP) projects. Capital funding for the planning of these types of projects will allow all costs to be tracked against the specific project effort and will serve to reduce MSD operating expenses accordingly.

Phases	Prior Year	2009	2010	2011	2012	2013	2014	2009-2014 Total
Engineering				300,000				$300,000
Other				1,200,000				$1,200,000
Total				1,500,000				$1,500,000
Estimated Personnel Cost								$0

Emergency Sewer Repair 2011

Dept. Priority: 44

Description: This project consists of funding emergency sewer contracts to address immediate sewer repairs throughout the Metropolitan Sewer District sewer system.

Purpose: This project will enable MSD to respond to emergency sewer situations that require immediate attention in order to preserve public health and welfare.

Phases	Prior Year	2009	2010	2011	2012	2013	2014	2009-2014 Total
Construction				5,000,000				$5,000,000
Total				5,000,000				$5,000,000
Estimated Personnel Cost								$0

Remaining Asset Allowance 2011

Dept. Priority: 45

Description: This is a financial placeholder to supplement 2011 project costs to the total Asset Management Budget for the 2011 calendar year.

Purpose: The costs shown in this project are not associated with any particular project. This is merely to supplement Asset Management project costs as shown in the Capital Improvement Program (CIP) for the 2011 Budget year. The costs of this project and the proposed Asset Management projects equals the total Asset Management budget for this calendar year.

Phases	Prior Year	2009	2010	2011	2012	2013	2014	2009-2014 Total
Construction				44,135,000				$44,135,000
Total				44,135,000				$44,135,000
Estimated Personnel Cost								$0

Mt Airy Forest Sewer Replacement

Dept. Priority: 59

Description: This project will replace and upsize approximately 10,000 linear feet of existing 12" sewer. Detailed planning and design will consider alternate alignments to minimize impacts to the park, however the Fact Sheet cost estimate has been based on replacement and upsizing in the original alignment. This project is located in the Westwood neighborhood of Cincinnati.

Purpose: This project proposes to replace numerous segments of sanitary interceptor sewer within Mt. Airy Forest Park. These segments are undersized and in need of continued maintenance and are not candidates for lining. Failure to address this failing sewer could result in collapse and sewage discharges to the park.

Phases	Prior Year	2009	2010	2011	2012	2013	2014	2009-2014 Total
Construction				3,527,000				$3,527,000
Total				3,527,000				$3,527,000
Estimated Personnel Cost								$0

MuCrWWTP Ad New Belt Filter Press

Dept. Priority: 75

Description: This project will add a new belt filter press to increase solid handling capacity.

Purpose: This project will allow firm capacity to be established at the Muddy Creek Wastewater Treatment Plant and increase solids handling for both higher flows and proposed process changes.

Phases	Prior Year	2009	2010	2011	2012	2013	2014	2009-2014 Total
Engineering					307,800			$307,800
Construction						3,262,000		$3,262,000
Other				145,200				$145,200
Total				145,200	307,800	3,262,000		$3,715,000
Estimated Personnel Cost								$0

MuCrWWTP Grit Replacement

Dept. Priority: 76

Description: This project will demolish existing grit facility and provide two new vortex grit tanks, building, and associated equipment.

Purpose: Vortex grit tanks will increase grit removal necessary for the anoxic zone when primary settling tanks are converted to phosphorus removal.

Phases	Prior Year	2009	2010	2011	2012	2013	2014	2009-2014 Total
Engineering					407,200			$407,200
Construction						4,315,800		$4,315,800
Other				192,100				$192,100
Total				192,100	407,200	4,315,800		$4,915,100
Estimated Personnel Cost								$0

SSO 225A and SSO 645 Conveyance Sewer

Dept. Priority: 97

Description: This project will install new parallel sewer to follow original alignment - 1700 feet of 15".

Purpose: The purpose of this project is to eliminate Sanitary Sewer Overflows (SSOs) no. 225A and no. 645.

Phases	Prior Year	2009	2010	2011	2012	2013	2014	2009-2014 Total
Engineering						235,300		$235,300
Other				58,000				$58,000
Total				58,000		235,300		$293,300
Estimated Personnel Cost								$0

Indef. Delivery/Indef. Quantity 2011

Dept. Priority: 121

Description: This project will provide funding to address various customer concerns after MSD projects are complete. This funding will be used to address concerns on projects throughout the Hamilton County area.

Purpose: After individual construction projects have been completed, a situation may arise that needs additional attention that is not included in the one year warranty. These projects will resolve these concerns.

Phases	Prior Year	2009	2010	2011	2012	2013	2014	2009-2014 Total
Engineering				20,000				$20,000
Construction				100,000				$100,000
Total				120,000				$120,000
Estimated Personnel Cost								$0

Muddy Crk CSO TP @ Werk and Westbourne

Dept. Priority: 2

Description: This project consists of a high-rate treatment facility to provide storage, settling, and screening for combined sewage at CSO 522 at Werk Road and Westbourne Drive. This project is located in Green Township.

Purpose: This project will remediate a source of frequent health, odor, and esthetic problems in the neighboring area due to combined sewer overflows (CSO) discharges.

Phases	Prior Year	2009	2010	2011	2012	2013	2014	2009-2014 Total
Construction					7,806,200			$7,806,200
Total					7,806,200			$7,806,200
Estimated Personnel Cost								$0

Remaining Asset Allowance 2012

Dept. Priority: 16

Description: This is a financial placeholder to supplement 2012 project costs to the total Asset Management Budget for the 2012 calendar year.

Purpose: The costs shown in this project are not associated with any particular project. This is merely to supplement Asset Management project costs as shown in the Capital Improvement Program (CIP) for the 2012 Budget year. The costs of this project and the proposed Asset Management projects equal the total Asset Management budget for this calendar year.

Phases	Prior Year	2009	2010	2011	2012	2013	2014	2009-2014 Total
Construction					55,965,300			$55,965,300
Total					55,965,300			$55,965,300
Estimated Personnel Cost								$0

Wooden Shoe Regulator CSO TP

Dept. Priority: 17

Description: As described in the Wet Weather Improvement Plan, this project proposes the construction of a treatment facility as the least-cost option to treating overflows from Combined Sewer Overflow (CSO) 217A prior to being released into the nearby Kings Run Creek. The project is located in the Winton Hills neighborhood of the City of Cincinnati.

Purpose: This project will address the source of an annual average of 24 overflow events and is a source of odor and esthetic problems due to CSO discharges. This project is required by the Global Consent Decree.

Phases	Prior Year	2009	2010	2011	2012	2013	2014	2009-2014 Total
Construction					10,260,200			$10,260,200
Total					10,260,200			$10,260,200
Estimated Personnel Cost								$0

Shotcrete 2012

Dept. Priority: 28

Description: This project consists of rehabilitating large diameter sewers at various locations in Hamilton County.

Purpose: This project will prevent the collapse of certain large-diameter sewers and prevent damage to public and private properties.

Phases	Prior Year	2009	2010	2011	2012	2013	2014	2009-2014 Total
Construction					500,000			$500,000
Total					500,000			$500,000
Estimated Personnel Cost								$0

CIP Customer Service 2012

Dept. Priority: 32

Description: This project consists of the assessment and development of Capital Improvement Program (CIP) Customer Service Plans for various projects throughout the county. These Customer Service Plans provide education to the public about these projects, their impact on neighborhoods, as well as the impact on the existing sewer system.

Purpose: This project will allow for development of the CIP Customer Service Plans to continue to provide positive communications between MSD and the general public about Capital Improvement Projects that will improve the existing sewer system and benefit their neighborhoods.

Phases	Prior Year	2009	2010	2011	2012	2013	2014	2009-2014 Total
Engineering					50,000			$50,000
Total					50,000			$50,000
Estimated Personnel Cost								$0

CIP Project Planning 2012

Dept. Priority: 38

Description: This project consists of funding the necessary planning resources for capital projects.

Purpose: This project will provide capital funding to support planning Capital Improvement Program (CIP) projects. Capital funding for the planning of these types of projects will allow all costs to be tracked against the specific project effort and will serve to reduce MSD operating expenses accordingly.

Phases	Prior Year	2009	2010	2011	2012	2013	2014	2009-2014 Total
Engineering					300,000			$300,000
Other					1,200,000			$1,200,000
Total					1,500,000			$1,500,000
Estimated Personnel Cost								$0

Emergency Sewer Repair 2012

Dept. Priority: 46

Description: This project consists of funding emergency sewer contracts to address immediate sewer repairs throughout the Metropolitan Sewer District sewer system.

Purpose: This project will enable MSD to respond to emergency sewer situations that require immediate attention in order to preserve public health and welfare.

Phases	Prior Year	2009	2010	2011	2012	2013	2014	2009-2014 Total
Construction					5,000,000			$5,000,000
Total					5,000,000			$5,000,000
Estimated Personnel Cost								$0

Indef. Delivery/Indef. Quantity 2012

Dept. Priority: 122

Description: This project will provide funding to address various customer concerns after MSD projects are complete. This funding will be used to address concerns on projects throughout the Hamilton County area.

Purpose: After individual construction projects have been completed, a situation may arise that needs additional attention that is not included in the one year warranty. These projects will resolve these concerns.

Phases	Prior Year	2009	2010	2011	2012	2013	2014	2009-2014 Total
Engineering					20,000			$20,000
Construction					100,000			$100,000
Total					120,000			$120,000
Estimated Personnel Cost								$0

LMWWTP Grit Station Upgrade

Dept. Priority: 5

Description: This project will provide three new vortex grit tanks and associated equipment. It will construct a building to house pumps, cyclones, classifiers, dumpsters, and conveyors for the vortex grit system.

Purpose: This project is needed for downstream solids handling upgrades.

Phases	Prior Year	2009	2010	2011	2012	2013	2014	2009-2014 Total
Other						451,700		$451,700
Total						451,700		$451,700
Estimated Personnel Cost								$0

Little Miami Four Mile PS Upgrade

Dept. Priority: 6

Description: This project will replace existing valves, demolish existing coarse screens and install new fine screens. It will upgrade screenings dewatering, conveyance and loading system. It will also increase conveyance capacity of pipes.

Purpose: Modifications are required to increase firm pumping capacity and to optimize influent screening and pumping.

Phases	Prior Year	2009	2010	2011	2012	2013	2014	2009-2014 Total
Other						200,800		$200,800
Total						200,800		$200,800
Estimated Personnel Cost								$0

SSO 587 Conveyance Sewer

Dept. Priority: 7

Description: This project will replace collector following original alignment - 4235 feet of 15"-24".

Purpose: This project will eliminate Sanitary Sewer Overflow (SSO) 587.

Phases	Prior Year	2009	2010	2011	2012	2013	2014	2009-2014 Total
Other						128,400		$128,400
Total						128,400		$128,400
Estimated Personnel Cost								$0

SSO 1048 Conveyance Sewer

Dept. Priority: 8

Description: This project will replace collector following original alignment - 4115 feet of 18"-27"; Tunnel 375 feet of 18"-24".

Purpose: This project will eliminate SSO 1048.

Phases	Prior Year	2009	2010	2011	2012	2013	2014	2009-2014 Total
Other						190,800		$190,800
Total						190,800		$190,800
Estimated Personnel Cost								$0

West Branch Ohio River Interceptor Sewer

Dept. Priority: 11

Description: This project consists of the installation of the West Branch Ohio River Interceptor Sewer to accommodate additional flows due to upstream modifications because of the Global Consent Decree projects and to transport 85% of the wet weather flow from area CSO's located within the Muddy Creek Ohio River sewer shed. This project located in the Sayler Park Neighborhood of the City of Cincinnati.

Purpose: This project will transport sewage from CSO's 403, 404 and 405 to convey 85% of the wet weather flow to the Muddy Creek Wastewater Treatment Plant. The project is projected to include the installation of approximately 4000 feet of 60 inch sewer. This modification is required by Global Consent Decree.

Phases	Prior Year	2009	2010	2011	2012	2013	2014	2009-2014 Total
Construction						4,186,300		$4,186,300
Total						4,186,300		$4,186,300
Estimated Personnel Cost								$0

Lockland Sewer Separation

Dept. Priority: 13

Description: This project will replace collector following original alignment - 7968 feet of 12"-24".

Purpose: This project will reduce stormwater in Sanitary Sewer System.

Phases	Prior Year	2009	2010	2011	2012	2013	2014	2009-2014 Total
Other						256,800		$256,800
Total						256,800		$256,800
Estimated Personnel Cost								$0

Pleasant Run Sewer - Kemper to John Gray

Dept. Priority: 15

Description: This project will replace collector following original alignment - 4246 feet of 21"-24".

Purpose: This project will upsize pipe to convey increased upstream flow.

Phases	Prior Year	2009	2010	2011	2012	2013	2014	2009-2014 Total
Other						133,700		$133,700
Total						133,700		$133,700
Estimated Personnel Cost								$0

Remaining Asset Allowance 2013

Dept. Priority: 93

Description: This is a financial placeholder to supplement 2013 project costs to the total Asset Management Budget for the 2013 calendar year.

Purpose: The costs shown in this project are not associated with any particular project. This is merely to supplement Asset Management project costs as shown in the Capital Improvement Program for the 2013 budget year. The costs of this project and the proposed Asset Management projects equal the total Asset Management budget for this calendar year.

Phases	Prior Year	2009	2010	2011	2012	2013	2014	2009-2014 Total
Construction						59,925,900		$59,925,900
Total						59,925,900		$59,925,900
Estimated Personnel Cost								$0

Shotcrete 2013

Dept. Priority: 95

Description: This project consists of rehabilitating large diameter sewers at various locations in Hamilton County.

Purpose: This project will prevent the collapse of certain large-diameter sewers and prevent damage to public and private property.

Phases	Prior Year	2009	2010	2011	2012	2013	2014	2009-2014 Total
Construction						500,000		$500,000
Total						500,000		$500,000
Estimated Personnel Cost								$0

SSO 1048 Conveyance Sewer Phase 2

Dept. Priority: 96

Description: This project will replace collector following original alignment - 4256' of 30" to 36".

Purpose: The purpose of this project is to eliminate Sanitary Sewer Overflow (SSO) no.1048.

Phases	Prior Year	2009	2010	2011	2012	2013	2014	2009-2014 Total
Other						251,900		$251,900
Total						251,900		$251,900
Estimated Personnel Cost								$0

SSO 700 Influent Trunk Sewer

Dept. Priority: 98

Description: This project will install 24,929 linear feet of 30"-66" sewer and 6250 linear feet of 30"-78" tunnel.

Purpose: The purpose of this project is to convey upstream flow to Sanitary Sewer Overflow (SSO) 700 Treatment Facility.

Phases	Prior Year	2009	2010	2011	2012	2013	2014	2009-2014 Total
Other						3,441,800		$3,441,800
Total						3,441,800		$3,441,800
Estimated Personnel Cost								$0

LMWWTP Wet Weather Pump Station

Dept. Priority: 109

Description: This project will upgrade Screening capacity to 150 MGD.

Purpose: This project is required for increasing treatment capacity.

Phases	Prior Year	2009	2010	2011	2012	2013	2014	2009-2014 Total
Other						175,700		$175,700
Total						175,700		$175,700
Estimated Personnel Cost								$0

LMWWTP Sludge Receiving Fac Improvements

Dept. Priority: 110

Description: This project will modify and upgrade piping and loading area to facilitate receiving and loading of dewatered sludge.

Purpose: This purpose of this project is to facilitate loading of dewatered sludge in the event when the incinerator is temporarily out of service.

Phases	Prior Year	2009	2010	2011	2012	2013	2014	2009-2014 Total
Other						25,100		$25,100
Total						25,100		$25,100
Estimated Personnel Cost								$0

LMWWTP Secondary Treatment Modifications

Dept. Priority: 111

Description: This project will provide chemically enhanced treatment to final clarifiers, replace existing gates in secondary clarifier distribution channel, replace existing weirs and provide weir covers, replace chain and sludge collectors, and replace sludge control valves.

Purpose: The purpose of this project is to provide necessary upgrades to optimize secondary treatment.

Phases	Prior Year	2009	2010	2011	2012	2013	2014	2009-2014 Total
Other						511,900		$511,900
Total						511,900		$511,900
Estimated Personnel Cost								$0

LMWWTP Pump Station Reconfiguration

Dept. Priority: 112

Description: This project will reconfigure a pump station to end its use as a influent pump station and utilize it as a secondary bypass pump station by installing a new pump system with a 45 MGD capacity.

Purpose: The purpose of this project is to reconfigure a pump station.

Phases	Prior Year	2009	2010	2011	2012	2013	2014	2009-2014 Total
Other						25,100		$25,100
Total						25,100		$25,100
Estimated Personnel Cost								$0

LMWWTP Prim to Sec Hyd Improvement

Dept. Priority: 114

Description: This project consists of double conveyance capacity of piping, modifing secondary diversion structure, and repiping primary effluent bypass to Little Miami Pump Station.

Purpose: This project provides necessary hydraulic improvements to convey 100 MGD to secondary treatment and enables facility to bypass flows during peak flow events and high river stages.

Phases	Prior Year	2009	2010	2011	2012	2013	2014	2009-2014 Total
Other						75,300		$75,300
Total						75,300		$75,300
Estimated Personnel Cost								$0

LMWWTP Four Mile P.S. Dry Weather Pumps

Dept. Priority: 115

Description: This project will provide additional dry weather pump and automate inlet gates to wet well.

Purpose: Modifications are required to increase firm pumping capacity from 50 MGD to 100 MGD.

Phases	Prior Year	2009	2010	2011	2012	2013	2014	2009-2014 Total
Other						25,100		$25,100
Total						25,100		$25,100
Estimated Personnel Cost								$0

LMWWTP Dual Feed/Standby Power

Dept. Priority: 116

Description: This project will provide dual feed power to a Wastewater Treatment Plant, or provide back-up generators.

Purpose: This project is required for firm capacity and to meet 10 State Standards.

Phases	Prior Year	2009	2010	2011	2012	2013	2014	2009-2014 Total
Other						396,500		$396,500
Total						396,500		$396,500
Estimated Personnel Cost								$0

LMWWTP Chemically Enhanced Prim Treatmnt

Dept. Priority: 117

Description: This project will increase primary treatment capacity by adding chemical feed systems, inclined plate settlers, and additional effluent bypass to Little Miami Pump Station.

Purpose: The purpose of this project is to Increase the firm capacity of primary treatment from 23 MGD to 55 MGD monthly average and from 45 MGD to 100 MGD peak flow.

Phases	Prior Year	2009	2010	2011	2012	2013	2014	2009-2014 Total
Other						326,200		$326,200
Total						326,200		$326,200
Estimated Personnel Cost								$0

LMWWTP Chemical Feed System Upgrades

Dept. Priority: 118

Description: This project will demolish multiple hearth incinerator and expand hypochlorite feed system and storage or provide sodium hypochlorite generation facilities.

Purpose: Project is required to provide sufficient hypochlorite storage and system capacity to meet 10 State Standards and upgrade facilities to meet all applicable building codes.

Phases	Prior Year	2009	2010	2011	2012	2013	2014	2009-2014 Total
Other						200,800		$200,800
Total						200,800		$200,800
Estimated Personnel Cost								$0

LMWWTP 4 Mile PS Hyd Improvement

Dept. Priority: 119

Description: This project will provide a parshall flume and related channels, including piping from 4 Mile Pump Station to the parshall flume and from the parshall flume screen building.

Purpose: The parshall flume is a hydraulic improvement to the facility for 100 MGD flows and will improve influent flow measurement.

Phases	Prior Year	2009	2010	2011	2012	2013	2014	2009-2014 Total
Other						100,400		$100,400
Total						100,400		$100,400
Estimated Personnel Cost								$0

Emergency Sewer Repair 2013

Dept. Priority: 128

Description: This project consists of funding emergency sewer contracts to address immediate sewer repairs throughout the Metropolitan Sewer District sewer system.

Purpose: This project will enable MSD to respond to emergency sewer situations that require immediate attention in order to preserve public health and welfare.

Phases	Prior Year	2009	2010	2011	2012	2013	2014	2009-2014 Total
Construction						5,500,000		$5,500,000
Total						5,500,000		$5,500,000
Estimated Personnel Cost								$0

CIP Project Planning 2013

Dept. Priority: 133

Description: This project consists of funding the necessary planning resources for capital projects.

Purpose: This project will provide capital funding to support planning Capital Improvement Program projects. Capital funding for the planning of these types of projects will allow all costs to be tracked against the specific project effort and will serve to reduce MSD operating expenses accordingly.

Phases	Prior Year	2009	2010	2011	2012	2013	2014	2009-2014 Total
Engineering						300,000		$300,000
Other						1,200,000		$1,200,000
Total						1,500,000		$1,500,000
Estimated Personnel Cost								$0

CIP Customer Service 2013

Dept. Priority: 134

Description: This project consists of the assessment and development of Capital Improvement Program (CIP) Customer Service Plans for various projects throughout the County. These Customer Service Plans provide education to the public about these projects, their impact on neighborhoods, as well as the impact on the existing sewer system.

Purpose: This project will allow for the assessment and development of the CIP Customer Service Plans to continue to provide positive communications between MSD and the general public about Capital Improvement Projects that will improve the existing sewer system and benefit their neighborhoods.

Phases	Prior Year	2009	2010	2011	2012	2013	2014	2009-2014 Total
Engineering						50,000		$50,000
Total						50,000		$50,000
Estimated Personnel Cost								$0

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Capital Improvement Plan - Transportation & Eng.

Priority	Project Title	2009	2010	2011	2012	2013	2014	2009-2014 Total
General Capital Fund								
1	Information Systems Acquisition	150,000	150,000	150,000	150,000	150,000	150,000	$900,000
2	SCIP Loan Repayment	215,000	215,000	215,000	215,000	215,000	215,000	$1,290,000
3	Waldvogel Viaduct Replacement	1,000,000	3,000,000					$4,000,000
4	Street Rehabilitation	11,948,800	11,035,700	12,803,900	14,900,000	15,600,000	16,000,000	$82,288,400
5	Street Improvements	2,150,000	800,000	1,000,000	1,000,000	1,100,000	1,100,000	$7,150,000
6	Traffic Signal Installation & Renovation	830,000	830,000	1,034,000	1,080,000	1,080,000	1,080,000	$5,934,000
7	OKI Corridor Studies	100,000	400,000	400,000	100,000	100,000	100,000	$1,200,000
8	Bridge Rehabilitation Program	1,220,000	1,200,000	1,300,000	1,430,000	1,500,000	1,500,000	$8,150,000
9	Computerized Traffic Signal System	300,000	200,000	200,000	200,000	200,000	200,000	$1,300,000
11	Wall Stab. & Landslide Correction	725,000	725,000	800,000	1,000,000	1,000,000	1,000,000	$5,250,000
13	LED Traffic and Pedestrian Signals	450,000	450,000	450,000	450,000	450,000	450,000	$2,700,000
14	CBD Gateways/Greenways	150,000	150,000	150,000	150,000	150,000	150,000	$900,000
15	Sidewalk Repair Program	550,000	525,000	625,000	675,000	750,000	750,000	$3,875,000
16	Curb Ramps - Street Rehab	448,000	425,000	492,000	571,000	597,000	612,000	$3,145,000
17	Safety Improvements	100,000	100,000	100,000	100,000	100,000	100,000	$600,000
18	Neighborhood Gateways	75,000	75,000	75,000	100,000	100,000	75,000	$500,000
19	Traffic Signal Controllers & Detectors	74,000	100,000	100,000	100,000	100,000	100,000	$574,000
20	Downtown Public Paver Replacement	50,000	50,000	50,000	50,000	50,000	50,000	$300,000
22	Bicycle Transportation Program	270,000	110,000	130,000	150,000	150,000	150,000	$960,000
23	Hillside Stairway Rehabilitation Program	225,000	225,000	250,000	250,000	250,000	250,000	$1,450,000
24	CBD Pedestrian & Parking Lot Signage	150,000	27,300	25,000	50,000	25,000	50,000	$327,300
25	Skywalk Improvements	150,000	200,000	150,000	150,000	100,000	100,000	$850,000
26	Spot Infrastructure Replacement	600,000	550,000	725,000	740,000	761,900	763,000	$4,139,900
27	Street Light Replacement Project	280,000	300,000	100,000	100,000	100,000	100,000	$980,000
29	Street Calming Program	100,000	400,000	250,000	250,000	250,000	250,000	$1,500,000
31	Second and Third Street Improvements	200,000	440,000	460,000				$1,100,000
32	Uptown Wayfinding System	200,000						$200,000
33	Citywide Bicycle Plan Update	150,000	50,000					$200,000
34	Pavement Management	150,000	150,000	150,000	150,000	150,000	150,000	$900,000
35	Ohio River Trail - Downtown to Salem	200,000	100,000	500,000	500,000	500,000	500,000	$2,300,000
36	Central Riverfront Street Grid '09	560,000	250,000	100,000				$910,000
37	Colerain Ave West Fork/Virginia Impr.	50,000	50,000					$100,000
38	Hamilton Avenue Improvements Phase 2	100,000						$100,000
39	Citywide Develp.Trans Enhancements	100,000	100,000	100,000	100,000	100,000	100,000	$600,000
40	Riverfront Master Plan Coordination	50,000	50,000	50,000	50,000	25,000	25,000	$250,000
41	Colerain Avenue Virginia to Leeper Impr.	250,000	500,000	100,000	100,000			$950,000
43	Over-the-Rhine Streetscape Improvements	203,100	150,000	364,100	200,000	400,000	250,000	$1,567,200
44	Columbia Parkway Enhancements	250,000	185,000	200,000	400,000	400,000	200,000	$1,635,000
45	Downtown Infrastructure Coordination	75,000	270,000	100,000	250,000	150,300	340,000	$1,185,300
46	Uptown Access Improvements West MLK Dr.	100,000	200,000	500,000	500,000	100,000	100,000	$1,500,000
47	Harrison Avenue Improvements	340,000	200,000	500,000				$1,040,000
48	Colerain Corr. Imp. I-74 to Spring Grove	150,000	150,000	100,000	100,000	100,000		$600,000
50	Montana Ave. Impr. - Boudinot to Farrell	500,000						$500,000
55	Convention Center Expansion	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	$6,000,000
56	Mt. Washington Traffic Calming	100,000						$100,000
57	Central Riverfront Street Grid '00	80,000						$80,000
58	Community Street Imp '03	35,000						$35,000
59	Uptown Street Car Alt. Analysis & Study	27,000						$27,000
49	Raised Pavement Markers		50,000	50,000	50,000	50,000	50,000	$250,000

Capital Improvement Plan - Transportation & Eng.

Priority	Project Title	2009	2010	2011	2012	2013	2014	2009-2014 Total
General Capital Fund								
52	Gilbert Avenue Greenway			100,000	333,900	100,000	308,700	$842,600
54	Clifton Avenue Islands			100,000	250,000	100,000	50,000	$500,000
51	Duke Street Light Replacement Project				105,000	150,000	180,000	$435,000
53	ML King/I-71 Interchange					500,000	500,000	$1,000,000
	General Capital Total:	27,180,900	26,138,000	26,049,000	28,049,900	28,704,200	29,048,700	$165,170,700
General Aviation Fund								
61	Airport Infrastructure Improvements	140,000	140,000	140,000	140,000	140,000	140,000	$840,000
62	FAA/ODOT Local Match	190,000	200,000	200,000	200,000	200,000	200,000	$1,190,000
63	Facility Improvements	165,000	170,000	189,800	210,400	236,900	263,400	$1,235,500
64	Noise Monitoring and Abatement	25,100	25,700	25,700	25,700	25,700	25,700	$153,600
	General Aviation Total:	520,100	535,700	555,500	576,100	602,600	629,100	$3,419,100
Income Tax Transit Fund								
71	Transit/Rail Corridor Preservation Acq.	100,000	100,000	100,000	100,000	100,000	100,000	$600,000
	Income Tax Transit Total:	100,000	100,000	100,000	100,000	100,000	100,000	$600,000
	Department of Transportation & Eng. Total:	27,801,000	26,773,700	26,704,500	28,726,000	29,406,800	29,777,800	$169,189,800

General Capital Fund

Information Systems Acquisition

Dept. Priority: 1

Description: This project funds design and acquisition of hardware and software needed to capture, store, integrate, analyze, manage, and report information needed for project management in the Department of Transportation and Engineering. This includes, but is not limited to, construction management, design, permitting, mapping, project management, transportation planning, airport management, traffic control and regulation, and asset management.

Purpose: The purpose of this project is to improve both intra- and inter-departmental communications, to provide valuable and timely information needed to effectively operate the department, and to manage transportation assets valued in excess of $3 billion. These systems complement and extend the capabilities of enterprise systems to serve the specific needs of this department.

Phases	Prior Year	2009	2010	2011	2012	2013	2014	2009-2014 Total
Equipment		150,000	150,000	150,000	150,000	150,000	150,000	$900,000
Total	150,000	150,000	150,000	150,000	150,000	150,000	150,000	$900,000
Estimated Personnel Cost								$0

SCIP Loan Repayment

Dept. Priority: 2

Description: This project funds repayment of zero-interest loans from the Ohio Public Works Commission used to rehabilitate streets in various City neighborhoods.

Purpose: The purpose of this project is to improve quality of life and reduce street pavement repair costs by:
1. Repairing additional streets than capital funding allows;
2. Repairing these streets sooner, before repairs become more extensive and costly;
3. Advancing these repairs so they are performed at lower construction prices; and
4. Taking advantage of the time value of money using zero interest loans.

Phases	Prior Year	2009	2010	2011	2012	2013	2014	2009-2014 Total
Other		215,000	215,000	215,000	215,000	215,000	215,000	$1,290,000
Total	96,200	215,000	215,000	215,000	215,000	215,000	215,000	$1,290,000
Estimated Personnel Cost								$0

Waldvogel Viaduct Replacement

Dept. Priority: 3

Description: This project funds project development work, the 20% local match for acquiring right-of-way, and helps fund the 20% local match for construction and construction inspection for the replacement of the Waldvogel Memorial Viaduct, which connects the Sixth Street Expressway to River Road and Elberon and Warsaw Avenues in Lower Price Hill. The 20% local match is the minimum necessary to secure the $49 million in non-local funds from the Ohio Department of Transportation, the Ohio-Kentucky-Indiana Regional Council of Governments, and from congressional earmarks programmed for the improvement project. The proposed improvement project completely replaces the existing viaduct with a wider, improved River Road at the east end and new, improved connecting ramps to Warsaw and Elberon Avenues at the west end. This project funds labor, materials, and technologies needed to plan, design, acquire real estate, construct, and inspect this improvement. The total cost of this project is estimated to be $62 million.

Purpose: The purpose of this project is to improve safety for the 50,000 motorists that travel this corridor daily by replacing the existing viaduct with a modern roadway and bridge designed to current standards. The current viaduct can only support 40% of legal loads and has narrow lanes and sharp curves that do not meet today's standards. The Waldvogel Viaduct has the lowest sufficiency rating of any bridge in Hamilton County, according to Federal standards.

Phases	Prior Year	2009	2010	2011	2012	2013	2014	2009-2014 Total
Construction		1,000,000	3,000,000					$4,000,000
Total	3,000,000	1,000,000	3,000,000					$4,000,000
Estimated Personnel Cost		200,000	200,000					$400,000

Street Rehabilitation

Dept. Priority: 4

Description: This project funds systematic repair and resurfacing of streets throughout the City under the Street Rehabilitation Program. This project funds repairs to curbs, pavements, and resurfacing the roadway. Project funds are also used to match funding from other sources including the Ohio Public Woks Commission and the Ohio Department of Transportation. These leveraged funds are used to rehabilitate additional streets. This project funds labor, materials, and technologies needed to plan, design, build, and inspect this construction.

Purpose: The purpose of this project is to improve safety for motorists and quality of life in neighborhoods by preserving and upgrading street pavement and curbs on over 940 miles of streets. These streets have an area of approximately 2,840 lane-miles (a lane mile is an area equivalent to a one-mile long by ten-foot wide lane) with a replacement value of $2.6 billion. The funding level is based on rehabilitating an average of 100 lane-miles each year. Additional outside funding is sought to help meet and exceed this standard.

Phases	Prior Year	2009	2010	2011	2012	2013	2014	2009-2014 Total
Engineering		300,000	300,000	300,000	300,000	300,000	300,000	$1,800,000
Land		50,000	50,000	50,000	50,000	50,000	50,000	$300,000
Construction		11,598,800	10,685,700	12,453,900	14,550,000	15,250,000	15,650,000	$80,188,400
Total	13,340,600	11,948,800	11,035,700	12,803,900	14,900,000	15,600,000	16,000,000	$82,288,400
Estimated Personnel Cost		1,170,000	1,100,000	1,300,000	1,500,000	1,500,000	1,600,000	$8,170,000

Street Improvements

Dept. Priority: 5

Description: This project helps fund improvements to the through street system to improve safety and/or capacity and to support new housing and/or economic development. Program funds help leverage outside funding for specific projects from sources such as the Ohio Public Works Commission's State Capital Improvement Program (SCIP)/Local Transportation Improvement Program (LTIP), as well as Ohio Department of Transportation (ODOT) and Federal Highway Administration (FHWA) funds. Program funds support labor, materials, tools, and technologies needed to plan, design, build, and inspect these improvements. In the 2009/2010 biennium, street improvements will include, but are not limited to, Ibsen Avenue, Madison Road, Martin Luther King Drive, and Dana Avenue.

Purpose: The purpose of this project is to improve safety and capacity on roadways with documented safety or congestion on existing through streets. Upgrades or improvements are also performed in conjunction with new housing and economic development. These funds are successfully used to advance design as needed to leverage outside funds.

Phases	Prior Year	2009	2010	2011	2012	2013	2014	2009-2014 Total
Engineering		230,000	100,000	150,000	100,000	100,000	100,000	$780,000
Land		195,000	75,000	75,000	75,000	75,000	75,000	$570,000
Construction		1,725,000	625,000	775,000	825,000	925,000	925,000	$5,800,000
Total	1,000,000	2,150,000	800,000	1,000,000	1,000,000	1,100,000	1,100,000	$7,150,000
Estimated Personnel Cost		350,000	350,000	350,000	350,000	350,000	350,000	$2,100,000

Traffic Signal Installation & Renovation

Dept. Priority: 6

Description: This project will provide resources to install traffic signals, audible pedestrian signals, crosswalk signs, and other traffic control devices and remove equipment no longer needed. The project will carry out needed rehabilitation of existing traffic signals, illuminated signs, school flashers, audible pedestrian signals, and other electric and/or electronic traffic controls including roadway lighting and incidental curb or island modifications. This project funds labor, materials, and technologies needed to plan, design, build, and inspect this construction.

Purpose: This project would enable the City to replace obsolete or worn out traffic signal and/or roadway lighting equipment before it deteriorates to the point that it can no longer be maintained. The average traffic signal has a life of 25 years, and the City currently has 745 traffic signals valued at $45 million. It is therefore necessary to reconstruct about 30 traffic signals each year to keep them replaced within their useful life cycle.

Phases	Prior Year	2009	2010	2011	2012	2013	2014	2009-2014 Total
Engineering		200,000	200,000	234,000	280,000	200,000	200,000	$1,314,000
Construction		630,000	630,000	800,000	800,000	880,000	880,000	$4,620,000
Total	1,000,000	830,000	830,000	1,034,000	1,080,000	1,080,000	1,080,000	$5,934,000
Estimated Personnel Cost		200,000	200,000	200,000	200,000	200,000	200,000	$1,200,000

OKI Corridor Studies

Dept. Priority: 7

Description: This project would provide the City's portion of local matching funds to the Ohio-Kentucky-Indiana Regional Council of Governments (OKI), Transportation Improvement District (TID) or the Ohio Department of Transportation (ODOT). It will also provide City staff support or construction activities for a variety of Corridor studies underway or planned in the region. This includes the Preliminary Engineering/Environmental Impact Statement (PE/DEIS) for the Eastern Corridor project, any proposed study or design as a follow-up to the Central Area Loop Study (connecting the downtowns of Cincinnati, Covington and Newport), and the Uptown Transportation Study. Funds may be used to leverage additional public and/or private funding for infrastructure projects and construction.

Purpose: This project provides matching funds to support various transportation studies and construction projects designed to improve transportation in the City and the region, typically as part of ongoing OKI type corridor studies.

Phases	Prior Year	2009	2010	2011	2012	2013	2014	2009-2014 Total
Other		100,000	400,000	400,000	100,000	100,000	100,000	$1,200,000
Total	100,000	100,000	400,000	400,000	100,000	100,000	100,000	$1,200,000
Estimated Personnel Cost		80,000	100,000	100,000	80,000	80,000	80,000	$520,000

Bridge Rehabilitation Program

Dept. Priority: 8

Description: This project provides resources for labor, materials, tools, technologies, and training needed to inspect, prioritize, plan, design, repair, rehabilitate, acquire right of way, remove and/or replace 63 City-maintained bridges. This project also funds the inspection of 228 bridges citywide that the City is legally required to inspect.

Purpose: The purpose of this project is to meet federal and state laws and to keep bridges safe for and open to vehicular, pedestrian, and bicycle traffic, allowing safe passage across rivers, creeks, railroads, busy arterials, and other barriers. These 63 bridges have a combined deck area of over 1.3 million square feet and replacement value estimated at $300 million.

Phases	Prior Year	2009	2010	2011	2012	2013	2014	2009-2014 Total
Engineering		175,000	150,000	75,000	150,000	250,000	250,000	$1,050,000
Land		45,000	50,000	25,000	25,000	50,000	50,000	$245,000
Construction		1,000,000	1,000,000	1,200,000	1,230,000	1,200,000	1,200,000	$6,830,000
Equipment					25,000			$25,000
Total	1,100,000	1,220,000	1,200,000	1,300,000	1,430,000	1,500,000	1,500,000	$8,150,000
Estimated Personnel Cost		400,000	400,000	425,000	425,000	450,000	450,000	$2,550,000

Computerized Traffic Signal System

Dept. Priority: 9

Description: This project would provide funding to complete the remaining portions and upgrade existing portions of the computerized traffic signal system as recommended by the Infrastructure Commission. The project would provide responsive control of traffic signals throughout the City. This project would also provide and upgrade computer equipment and software for those tasks directly related to the project including the replacement of the system specific hardware and software.

Purpose: This project would enable the City's traffic signal system to be more functionally responsive to changeable traffic demands by funding the purchase of electronic solid state equipment. This project would also fund the purchase of traffic signal pre-emption equipment for controllers and fire vehicles. Approximately 50 controllers would be placed in service each year.

Phases	Prior Year	2009	2010	2011	2012	2013	2014	2009-2014 Total
Construction		300,000	200,000	200,000	200,000	200,000	200,000	$1,300,000
Total	500,000	300,000	200,000	200,000	200,000	200,000	200,000	$1,300,000
Estimated Personnel Cost								$0

Wall Stab. & Landslide Correction

Dept. Priority: 11

Description: This project funds inspection, repair, rehabilitation, and replacement of retaining walls and provides funding to stabilize landslides affecting the right-of-way at various citywide locations. This project funds labor, materials, tools, technology, and training needed to plan, design, acquire right-of-way, build, and inspect retaining walls and other hillside stabilization systems. The installation of various monitoring devices installed on marginally stable slopes throughout the City is also included.

Purpose: The purpose of this project is to preserve and improve the safety and stability of the City's public street system. Landslides and retaining walls are commonplace in the City of Cincinnati because of geology, topography, and former development practices. Timely replacement of deteriorated retaining walls and stabilization of landslides are essential to protect the transportation and utility infrastructure and prevent hazardous conditions within the right-of-way. The City maintains 50.6 miles of retaining walls having an estimated replacement value of $140 million.

Phases	Prior Year	2009	2010	2011	2012	2013	2014	2009-2014 Total
Engineering		100,000	100,000	120,000	180,000	180,000	180,000	$860,000
Land		20,000	20,000	20,000	20,000	20,000	20,000	$120,000
Construction		605,000	605,000	660,000	800,000	800,000	800,000	$4,270,000
Total	900,000	725,000	725,000	800,000	1,000,000	1,000,000	1,000,000	$5,250,000
Estimated Personnel Cost		200,000	200,000	200,000	250,000	250,000	250,000	$1,350,000

LED Traffic and Pedestrian Signals

Dept. Priority: 13

Description: This project provides resources to replace incandescent type traffic signals and pedestrian signals with energy efficient and longer life Light-Emitting Diode (LED) types. The project includes replacing entire pedestrian and traffic signal heads where older units exist and retrofitting the optical unit only in newer units.

Purpose: The purpose of the project is to generate operating fund savings through decreased energy costs, wash/relamp costs, and should also result in a reduction in traffic signal outages. Typical incandescent lamps must be replaced once each year. LED's have a useful life of seven to 10 years depending on the type and also use 80% to 90% less energy than incandescent lamps. The price of the LED units has decreased significantly over the last three or four years and is now comparable to the price of regular traffic and pedestrian signal heads. This project would also accelerate the replacement of the word messages in pedestrian signals with the "Hand and Man" symbols that are now required.

Phases	Prior Year	2009	2010	2011	2012	2013	2014	2009-2014 Total
Engineering		20,000	20,000	20,000	20,000	20,000	20,000	$120,000
Construction		200,000	200,000	200,000	200,000	200,000	200,000	$1,200,000
Equipment		230,000	230,000	230,000	230,000	230,000	230,000	$1,380,000
Total	450,000	450,000	450,000	450,000	450,000	450,000	450,000	$2,700,000
Estimated Personnel Cost								$0

CBD Gateways/Greenways

Dept. Priority: 14

Description: The project provides funding for new Central Business District (CBD) Gateways. These projects would include safety improvements and landscaping at the Liberty/Liberty Hill intersection and at Liberty and Central Parkway in accordance with the Over the Rhine Comprehensive Plan, signage upgrades at Seventh and Central, reconstruction of the Good Friday Arch, and improvements at other strategic locations. Projects in subsequent years will include gateway treatments along Central Avenue to complement the Convention Center expansion, additional greenway islands within Liberty, and improvements at Sixth & Broadway and Fourth & Broadway.

Purpose: The purpose of this project is to design and construct Central Business District (CBD) gateway and greenway improvements to enhance the entry points and overall image of the CBD. The project contributes to the positive image of downtown and its adjacent areas, and provides valuable greenspace improvements along pedestrian, bicycle and vehicular entry points. Project funding leverages outside grant funding through provision of local match funds and leverages private participation in the project through maintenance and operation agreements with community organizations and adjacent businesses and property owners.

Phases	Prior Year	2009	2010	2011	2012	2013	2014	2009-2014 Total
Construction		150,000	150,000	150,000	150,000	150,000	150,000	$900,000
Total	100,000	150,000	150,000	150,000	150,000	150,000	150,000	$900,000
Estimated Personnel Cost		30,000	30,000	30,000	30,000	30,000	30,000	$180,000

Sidewalk Repair Program

Dept. Priority: 15

Description: This project funds repair, reconstruction, construction, and removal of walks, driveways, curb ramps, bus service walks, street and sidewalk pavers, structural slabs, and curbs that are the responsibility of the City of Cincinnati. This project funds labor, materials, and technologies needed to plan, design, build, and inspect the proposed improvements.

Purpose: The purpose of this project is to improve the quality of pedestrian and vehicular access within the City of Cincinnati. It improves Americans with Disabilities Act (ADA) access through construction of curb ramps and reconstructs defective sidewalks that are the City's responsibility.

Phases	Prior Year	2009	2010	2011	2012	2013	2014	2009-2014 Total
Engineering		140,000	125,000	150,000	175,000	175,000	175,000	$940,000
Construction		410,000	400,000	475,000	500,000	575,000	575,000	$2,935,000
Total	500,000	550,000	525,000	625,000	675,000	750,000	750,000	$3,875,000
Estimated Personnel Cost		55,000	52,500	62,500	67,500	75,000	75,000	$387,500

Curb Ramps - Street Rehab

Dept. Priority: 16

Description: This project funds construction, repair, and replacement of curb ramps throughout the City in concert with streets that are being repaired under the Street Rehabilitation Program. These curb ramps, constructed at intersections, improve pedestrian access along City streets for citizens with disabilities. This project funds labor, materials, and technologies needed to plan, design, build, and inspect this construction.

Purpose: The purpose of this project is to meet federal and state laws by improving accessibility for people with disabilities. The Americans with Disabilities Act requires the City to upgrade existing ramps and to install ramps at additional locations. This project allows the City to comply with the requirements of Section 4.29 of 28 Code of Federal Regulations Part 36A- Americans with Disabilities Act Accessibility Guidelines (ADAAG), which became effective July 26, 2001.

Phases	Prior Year	2009	2010	2011	2012	2013	2014	2009-2014 Total
Engineering		50,000	50,000	60,000	60,000	60,000	612,000	$892,000
Construction		398,000	375,000	432,000	511,000	537,000		$2,253,000
Total	514,400	448,000	425,000	492,000	571,000	597,000	612,000	$3,145,000
Estimated Personnel Cost		45,000	43,000	50,000	57,000	60,000	61,000	$316,000

Safety Improvements

Dept. Priority: 17

Description: This project will upgrade existing streets that require minor improvements based upon safety and operational recommendations. Included in this project is all work necessary to plan, design, construct, and inspect the proposed improvements, such as islands, bump outs, and other channelization methods. This project also includes aesthetic and other required elements to improve the neighborhood transportation network. Funds may also be used to leverage additional public and/or private funding for infrastructure projects and construction.

Purpose: The purpose of this project is to make minor safety improvements to streets that do not generally qualify for outside funding. This project coordinates efforts with other projects (like the Street Rehabilitation Program) or stands alone to construct safety improvements to maximize funding allocations.

Phases	Prior Year	2009	2010	2011	2012	2013	2014	2009-2014 Total
Construction		100,000	100,000	100,000	100,000	100,000	100,000	$600,000
Total	100,000	100,000	100,000	100,000	100,000	100,000	100,000	$600,000
Estimated Personnel Cost		40,000	40,000	40,000	40,000	40,000	40,000	$240,000

Neighborhood Gateways

Dept. Priority: 18

Description: This project provides funding for the technology, design, engineering, construction, and inspection of neighborhood gateways, landscaped traffic islands, and similar community improvements. The project will implement Community Priority Requests received in 2008. Maintenance commitments for the improvements must be secured from community and business groups.

Purpose: This project supports existing infrastructure programs by constructing enhancements and improvements in neighborhoods and for situations where other funding options are not available. The project contributes to the positive image of the City's neighborhoods and promotes community pride and engagement. This project leverages community participation through commitment of community groups, businesses, and/or property owners to maintain the improvements. Funds may be used to leverage additional public and/or private funding for infrastructure projects and construction.

Phases	Prior Year	2009	2010	2011	2012	2013	2014	2009-2014 Total
Construction		75,000	75,000	75,000	100,000	100,000	75,000	$500,000
Total	50,000	75,000	75,000	75,000	100,000	100,000	75,000	$500,000
Estimated Personnel Cost		20,000	20,000	20,000	25,000	25,000	20,000	$130,000

Traffic Signal Controllers & Detectors

Dept. Priority: 19

Description: This project provides resources to replace obsolete and outdated traffic signal controllers and detectors that have exceeded their physical and technological lives. Most traffic signal controllers become technologically obsolete within ten years, and conditionally obsolete within 15 years. Replacing the signal controllers and detectors would reduce maintenance costs and improve reliability. The traffic signal controller is the primary element of a traffic signal, and modern technology has brought about massive improvements in controller flexibility. The traffic signal controllers are replaced on a City-wide basis, and the current controller modules in use are compatible with the Computerized Traffic Signal System. This project funds labor, materials, and technologies needed to plan, design, build, and inspect these replacements.

Purpose: The purpose of this project is to provide for the timely replacement and installation of traffic controllers and vehicle detectors that would allow for the proper and optimum operation of traffic control devices.

Phases	Prior Year	2009	2010	2011	2012	2013	2014	2009-2014 Total
Engineering					20,000	20,000	20,000	$60,000
Construction		34,000	20,000	20,000			80,000	$154,000
Equipment		40,000	80,000	80,000	80,000	80,000		$360,000
Total	125,000	74,000	100,000	100,000	100,000	100,000	100,000	$574,000
Estimated Personnel Cost					20,000	20,000	20,000	$60,000

Downtown Public Paver Replacement

Dept. Priority: 20

Description: This project funds repair, reconstruction, construction, and removal of paver walks, driveways, and curb ramps in the downtown area that are the responsibility of the City of Cincinnati. This project funds labor, materials, expert services, and technologies needed to plan, design, build, and inspect the proposed improvements.

Purpose: The purpose of this project is to preserve and improve the quality of pedestrian access within the City of Cincinnati. It improves Americans with Disabilities Act (ADA) access through reconstruction of paver curb ramps and defective paver sidewalks that are the City's responsibility.

Phases	Prior Year	2009	2010	2011	2012	2013	2014	2009-2014 Total
Construction		50,000	50,000	50,000	50,000	50,000	50,000	$300,000
Total	50,000	50,000	50,000	50,000	50,000	50,000	50,000	$300,000
Estimated Personnel Cost		5,000	5,000					$10,000

Bicycle Transportation Program

Dept. Priority: 22

Description: This program funds activities that enhance and improve bicycle/pedestrian transportation, safety, and access citywide as part of the larger regional effort. Specific improvement projects may include bicycle safe inlets, bicycle lanes, parking, signing, railroad crossings, traffic improvements, safety projects and multi-use trails. This project helps fund labor, materials, and technologies needed to plan, design, acquire right-of-way, build, and inspect the proposed improvements.

Purpose: The purpose of this project is to develop and advance bicycle/pedestrian projects, from small projects in response to community requests, to large trail projects, and other projects which improve bicycle safety or advocate increased bike/pedestrian usage; and to allow coordination with surrounding political jurisdictions to enhance bicycle/pedestrian usage in the region. Program funds may also be used to leverage outside funding from state, federal, and other sources.

Phases	Prior Year	2009	2010	2011	2012	2013	2014	2009-2014 Total
Engineering		15,000	55,000	50,000	50,000	50,000		$220,000
Land		20,000	20,000					$40,000
Construction		235,000	35,000	80,000	100,000	100,000	150,000	$700,000
Total	100,000	270,000	110,000	130,000	150,000	150,000	150,000	$960,000
Estimated Personnel Cost		75,000	75,000	75,000	75,000	75,000	75,000	$450,000

Hillside Stairway Rehabilitation Program

Dept. Priority: 23

Description: This project funds inspection, repair, rehabilitation, replacement, and removal of the City's hillside stairways. This project funds labor, materials, and technology and training needed to plan, design, acquire right-of-way, build, and inspect these assets.

Purpose: The purpose of this project is to preserve and enhance pedestrian access to homes, businesses, churches, schools, playgrounds, bus stops, and other facilities. The City maintains 398 sets of hillside stairways having an estimated replacement value of $12 million.

Phases	Prior Year	2009	2010	2011	2012	2013	2014	2009-2014 Total
Engineering		45,000	45,000	66,000	66,000	66,000	66,000	$354,000
Land		5,000	5,000	3,000	3,000	3,000	3,000	$22,000
Construction		175,000	175,000	181,000	181,000	181,000	181,000	$1,074,000
Total	250,000	225,000	225,000	250,000	250,000	250,000	250,000	$1,450,000
Estimated Personnel Cost		50,000	50,000	50,000	50,000	50,000	50,000	$300,000

CBD Pedestrian & Parking Lot Signage

Dept. Priority: 24

Description: The project provides funding for the design, fabrication, and installation of a system of way-finding graphics for downtown. The project consists of pedestrian oriented maps, district identities, and directional signage for Central Business District (CBD) and Over-the-Rhine destinations. The project also includes future expansion of the system to include public parking lots and garages. Future funding would be needed to provide updates to the system to include new major destinations.

Purpose: This project provides a comprehensive graphic system that communicates information to citizens and visitors to facilitate their visit to various CBD and Over-the-Rhine destinations and promotes the accessibility of downtown. The project expands the earlier phases of the CBD and Fort Washington Way way-finding system to include way-finding from the Central Business District perimeter to districts and major destinations (e.g. Great American Ball Park, Paul Brown Stadium, etc.). Additional pedestrian map panels within the CBD core are also included. The system directs and informs visitors about various downtown districts and provides parking and way-finding information. Funds may also be used to leverage additional public and/or private funding for infrastructure projects and construction.

Phases	Prior Year	2009	2010	2011	2012	2013	2014	2009-2014 Total
Engineering		150,000	27,300	25,000	50,000			$252,300
Construction						25,000	50,000	$75,000
Total	25,000	150,000	27,300	25,000	50,000	25,000	50,000	$327,300
Estimated Personnel Cost		13,500	7,000	5,000	10,000	5,000	10,000	$50,500

Skywalk Improvements

Dept. Priority: 25

Description: The project provides funding for the upgrade and improvement of the Central Business District (CBD) Skywalk system, including roof replacements, canopy replacement, curtain wall repairs, installing new windows to improve visibility into the skywalk, and safety, security, and lighting upgrades. Updates to the skywalk marker system are also included. Funding will also be utilized for removal of obsolete segments of the system as necessary to mitigate ongoing maintenance liabilities for the City and abutting property owners.

Purpose: The purpose of this project is to make the existing system of downtown Skywalk bridges part of a vibrant CBD pedestrian network that improves the mobility, safety, and convenience of downtown workers, visitors, and residents. The project also funds activities to mitigate long term maintenance liabilities, including demolitions when a skywalk segment does not contribute in a positive way to the CBD pedestrian network. Funds may be used to leverage additional public and/or private funding for infrastructure projects and construction.

Phases	Prior Year	2009	2010	2011	2012	2013	2014	2009-2014 Total
Construction		150,000	200,000	150,000	150,000	100,000	100,000	$850,000
Total		150,000	200,000	150,000	150,000	100,000	100,000	$850,000
Estimated Personnel Cost		30,000	40,000	37,500	37,500	25,000	25,000	$195,000

Spot Infrastructure Replacement

Dept. Priority: 26

Description: This project funds the replacement of deteriorated infrastructure not covered under other capital projects, including curb replacements and major pavement repairs on streets not requiring rehabilitation, and median reconstruction. This project also funds pavement treatments, including pavement rejuvenation, crack sealing, and microsurfacing, needed to supplement and extend the Street Rehabilitation Program. This project funds labor, materials, and technologies needed to plan, design, acquire right-of-way, build, and inspect the proposed improvements.

Purpose: The purpose of this project is to address citizen concerns about isolated infrastructure deficiencies (namely curb, median, and pavement) that do not fit into other capital programs and to extend the useful life of pavements through use of rejuvenators, slurry seals, and other pavement treatments. This project improves responsiveness to citizen requests for repair and preserves pavement assets.

Phases	Prior Year	2009	2010	2011	2012	2013	2014	2009-2014 Total
Engineering		10,000	10,000	10,000	10,000	10,000	10,000	$60,000
Construction		590,000	540,000	715,000	730,000	751,900	753,000	$4,079,900
Total	500,000	600,000	550,000	725,000	740,000	761,900	763,000	$4,139,900
Estimated Personnel Cost		10,000	10,000	15,000	15,000	15,000	15,000	$80,000

Street Light Replacement Project

Dept. Priority: 27

Description: This project would provide resources for a four-year phased replacement of Central Parkway street lighting between Liberty Street and Ludlow Avenue. The project would result in the complete replacement of all lights, conduit, and pullboxes. Three phases have already been funded, and this project is for the fourth and final phase that is located on Central Parkway between Hopple Street and Ludlow Avenue.

Purpose: This project is necessary as the old cable is rotting and the lead shield that is currently being used as a ground is easily broken. Additionally, many of the pole bases are rusted and in need of replacement. This project would include all work, equipment, and information technology items necessary to plan, design, construct and, inspect the proposed improvement.

Phases	Prior Year	2009	2010	2011	2012	2013	2014	2009-2014 Total
Construction		280,000	300,000	100,000	100,000	100,000	100,000	$980,000
Total		280,000	300,000	100,000	100,000	100,000	100,000	$980,000
Estimated Personnel Cost								$0

Street Calming Program

Dept. Priority: 29

Description: This project would provide funding for upgrades to existing streets to reduce vehicular speed and can include minor improvements based upon safety and operational recommendations. Included is all work necessary to plan, design, construct and inspect the proposed improvements on neighborhood streets, such as speed humps, islands, bump outs, and other calming methods. This project also includes aesthetic and other required elements involved with the calming of traffic on the neighborhood transportation network.

Purpose: This project would provide funding for the neighborhood street calming program. These funds would be used to improve neighborhoods' livability by mitigating the impact of vehicular traffic on residential neighborhoods. It will promote safe and pleasant conditions for residents, bicyclists, and motorists on neighborhood streets.

Phases	Prior Year	2009	2010	2011	2012	2013	2014	2009-2014 Total
Construction		100,000	400,000	250,000	250,000	250,000	250,000	$1,500,000
Total		100,000	400,000	250,000	250,000	250,000	250,000	$1,500,000
Estimated Personnel Cost		40,000	140,000	100,000	100,000	100,000	100,000	$580,000

Second and Third Street Improvements

Dept. Priority: 31

Description: Project funds labor, materials and technologies needed to plan, design and fill the void beneath the Third Street pavement, replace the settled bridge approach slabs, improve the existing walkways on the south side of Third Street and on the north side of Second Street, and make other improvements as needed to address the settlement along Second and Third Streets.

Purpose: The purpose of this project is to improve the condition of the sidewalks, pavement and bridge approach slabs along Second and Third Streets between Elm Street and Main Street.

Phases	Prior Year	2009	2010	2011	2012	2013	2014	2009-2014 Total
Engineering		200,000						$200,000
Construction			440,000	460,000				$900,000
Total		200,000	440,000	460,000				$1,100,000
Estimated Personnel Cost		50,000	50,000	50,000				$150,000

Uptown Wayfinding System

Dept. Priority: 32

Description: The project provides funding for the planning, design, fabrication, and installation of a system of way-finding graphics for Uptown. The project consists of district identities and directional signage for various Uptown destinations. Existing funding leverages private contributions for implementation and maintenance, and leverages a Transportation Enhancement grant. Funding will be used to provide construction management of the project and additions to the project to fully implement the system.

Purpose: This project implements a comprehensive graphic signage system that communicates information to citizens and visitors to facilitate their visit to the various Uptown destinations and promotes the accessibility in and through the Uptown neighborhood. Funds may be used to leverage additional public and/or private funding for infrastructure projects and construction.

Phases	Prior Year	2009	2010	2011	2012	2013	2014	2009-2014 Total
Engineering		200,000						$200,000
Total		200,000						$200,000
Estimated Personnel Cost		200,000						$200,000

Citywide Bicycle Plan Update

Dept. Priority: 33

Description: The citywide bicycle plan will consist of various components to improve bicycle mobility. These components will include, but are not limited to, public participation; review of past planning and regional plans of abutting communities; inventory of existing facilities and policies; engineering evaluation of street system; coordination with Parks and Recreation Plans for bike/hike trails; evaluation of non-visible elements that affect cycling such as street rehabilitation program, street sweeping, and public sidewalk maintenance; prioritization of program elements and projects; develop new policy; and identify funding opportunities.

Purpose: The purpose of this project is to plan bicycle projects that improve bicycle mobility, safety or advocate increased bike/pedestrian usage; develop policy and strategies for completing phases of plan; to secure adequate funding for bicycle improvements and to allow coordination with surrounding political jurisdictions to enhance bicycle usage in the region. This project will also help to develop a regional bicycle system that is integrated with other transportation systems. This project conforms to City Council Motion no. 200800817.

Phases	Prior Year	2009	2010	2011	2012	2013	2014	2009-2014 Total
Engineering		150,000	50,000					$200,000
Total		150,000	50,000					$200,000
Estimated Personnel Cost		22,500	45,000					$67,500

Pavement Management

Dept. Priority: 34

Description: This project provides funding for a pavement management system and includes a thorough inspection and evaluation of all through streets each year. Residential streets would be inspected every three years. These inspections are used to measure the condition of City streets, to better measure the effectiveness of rehabilitation and maintenance programs, and to guide selection of streets for the Street Rehabilitation Program. This project funds labor, materials, and technology needed for this project.

Purpose: The purpose of this project is to identify the condition of Cincinnati's streets and guide decisions on the appropriate time for and type of treatment, including reconstruction, rehabilitation, resurfacing, slurry seal, crack seal, and rejuvenation. Additionally, there is a federal standard (GASB 34) that requires that the entire street system be inspected on a three-year cycle to evaluate the conditions of public transportation assets.

Phases	Prior Year	2009	2010	2011	2012	2013	2014	2009-2014 Total
Engineering		150,000	150,000	150,000	150,000	150,000	150,000	$900,000
Total	100,000	150,000	150,000	150,000	150,000	150,000	150,000	$900,000
Estimated Personnel Cost		5,000	5,000	5,000	5,000	5,000	5,000	$30,000

Ohio River Trail - Downtown to Salem

Dept. Priority: 35

Description: This project helps fund development of the Ohio River Trail from Downtown to Salem Road. The missing segments are extensions of the new trail segments (Corbin to Congress, Wilmer to Carrel, etc). This project helps fund labor, material, and technologies needed to plan, design, acquire right-of-way, build and inspect the proposed improvements.

Purpose: The purpose of this project is to systematically construct the Ohio River Trail by extending the bike/hike trail at Lunken Airport west toward downtown and east toward the Little Miami Scenic Trail, adding transportation value and supporting City Council Motion no. 200800817.

Phases	Prior Year	2009	2010	2011	2012	2013	2014	2009-2014 Total
Engineering		200,000	100,000					$300,000
Construction				500,000	500,000	500,000	500,000	$2,000,000
Total		200,000	100,000	500,000	500,000	500,000	500,000	$2,300,000
Estimated Personnel Cost		50,000	50,000	50,000	50,000	50,000	50,000	$300,000

Central Riverfront Street Grid '09

Dept. Priority: 36

Description: The project funds the design, engineering, and construction of remaining street grid segments in the Central Riverfront to improve accessibility to the Banks development project, Northern Kentucky, and the existing Riverfront venues. Funding will be utilized to supplement State and Federal grants and complete remaining work on Mehring, Ted Berry Way, Race Street, or Freedom Way.

Purpose: The project will construct remaining portions of the Central Riverfront Street Grid, improve accessibility to and from Northern Kentucky and the Central Business District (CBD), and support the Central Riverfront Park, the Banks, and further redevelopment projects in the Riverfront. Funds may be used to leverage additional public and/or private funding for infrastructure projects and construction.

Phases	Prior Year	2009	2010	2011	2012	2013	2014	2009-2014 Total
Construction		560,000	250,000	100,000				$910,000
Total		560,000	250,000	100,000				$910,000
Estimated Personnel Cost		200,000	42,500	17,000				$259,500

Colerain Ave West Fork/Virginia Impr.

Dept. Priority: 37

Description: This project will provide wider lanes on Colerain Avenue on the south approach to the intersection; an additional left turn lane from Virginia Avenue onto Colerain Avenue; new pavement, curbs, tree lawns, sidewalks, traffic signals, and lighting; and will improve storm drainage facilities, water quality, and provide other enhancements within the project limits.

Purpose: The purpose of this project is to improve safety and capacity of the intersection of Colerain Avenue with West Fork Road/Virginia Avenue.

Phases	Prior Year	2009	2010	2011	2012	2013	2014	2009-2014 Total
Construction		50,000	50,000					$100,000
Total		50,000	50,000					$100,000
Estimated Personnel Cost		50,000	50,000					$100,000

Hamilton Avenue Improvements Phase 2

Dept. Priority: 38

Description: This project helps fund widened pavement on Hamilton Avenue between Ashtree Drive and South Ridge Drive (formerly Windermere Way). At the Ashtree Drive intersection and at the Hammond North Apartments, the pavement will be widened to provide a left turn lane. This project helps fund labor, materials, and technologies as needed to plan, design, acquire right-of-way, build, and inspect the proposed improvements.

Purpose: The purpose of this project is to improve safety and capacity of Hamilton Avenue from Ashtree Drive to South Ridge Drive (formerly Windermere Way) by widening the pavement and providing left turn lanes at signalized intersections. Federal Surface Transportation Program (STP) funds were secured through Ohio-Kentucky-Indiana Regional Council of Governments (OKI) and will be used to pay for 80% of construction costs. Ohio Public Works Commission (OPWC) funding has been secured to fund the 20% local match for construction. City Capital funds will be used to pay local costs, including project management, surveying, design, construction management, and inspection needed to advance this project to completion. Local funding for this project will leverage $3.5 million in outside funding.

Phases	Prior Year	2009	2010	2011	2012	2013	2014	2009-2014 Total
Construction		100,000						$100,000
Total		100,000						$100,000
Estimated Personnel Cost		100,000						$100,000

Citywide Develp.Trans Enhancements

Dept. Priority: 39

Description: This project would provide funding to support the study, design and construction for major transportation improvement initiatives such as the Cincinnati Public Schools transportation improvements, Uptown area transportation improvements, and other improvements necessary to support other significant City transportation strategies and initiatives.

Purpose: The purpose of this project is to provide needed funding for City staff and consultant time in developing and analyzing major transportation projects and initiatives associated with major changes in land use and development.

Phases	Prior Year	2009	2010	2011	2012	2013	2014	2009-2014 Total
Engineering		100,000	100,000	100,000	100,000	100,000	100,000	$600,000
Total	100,000	100,000	100,000	100,000	100,000	100,000	100,000	$600,000
Estimated Personnel Cost		100,000	100,000	100,000	100,000	100,000	100,000	$600,000

Riverfront Master Plan Coordination

Dept. Priority: 40

Description: This project provides funding for staff expenditures necessary to implement the Central Riverfront Master Plan that cannot be applied to current or future infrastructure projects. Project funding is utilized to coordinate various components of Riverfront infrastructure, transportation, and development projects.

Purpose: The project funds staff expenditures necessary to coordinate and implement the Central Riverfront Master Plan. Funding permits staff involvement in the proposed Banks and Parks projects and/or County revisions to the Master Plan and coordination of planning, construction, and project phasing activities with other City and County activities. Funds may be used to leverage additional public and/or private funding for infrastructure projects and construction.

Phases	Prior Year	2009	2010	2011	2012	2013	2014	2009-2014 Total
Engineering		50,000	50,000	50,000	50,000	25,000	25,000	$250,000
Total	50,000	50,000	50,000	50,000	50,000	25,000	25,000	$250,000
Estimated Personnel Cost		40,000	40,000	40,000	40,000	20,000	20,000	$200,000

Colerain Avenue Virginia to Leeper Impr.

Dept. Priority: 41

Description: This project helps fund safety improvements along this portion of Colerain Avenue by extending the improvements already planned for the West Fork/Virginia intersection to Leeper Street. The project will provide wider lanes on Colerain Avenue, new pavement, curbs, tree lawns, sidewalks, and street lighting.

Purpose: The purpose of this project is to improve safety and capacity of this portion of Colerain Avenue.

Phases	Prior Year	2009	2010	2011	2012	2013	2014	2009-2014 Total
Engineering		125,000						$125,000
Land		125,000						$125,000
Construction			500,000	100,000	100,000			$700,000
Total		250,000	500,000	100,000	100,000			$950,000
Estimated Personnel Cost		50,000	100,000	100,000	100,000			$350,000

Over-the-Rhine Streetscape Improvements

Dept. Priority: 43

Description: The project will improve curbs, alleys and sidewalks, remediate existing sidewalk encroachments, and upgrade lighting and street furniture along Vine, Jackson, and Twelfth Streets, and at other strategic locations in Over the Rhine. The project will improve pedestrian accessibility and safety, and the physical appearance of the neighborhood. The project will also support current development by completing sidewalk and lighting in areas adjacent to, but not included in, these development projects.

Purpose: By partnering with developers and property owners to relocate utilities and remove basement encroachments under sidewalks, the project supports current and future redevelopment efforts. Funds may be used to leverage additional public and/or private funding for infrastructure projects and construction.

Phases	Prior Year	2009	2010	2011	2012	2013	2014	2009-2014 Total
Engineering		203,100						$203,100
Construction			150,000	364,100	200,000	400,000	250,000	$1,364,100
Total		203,100	150,000	364,100	200,000	400,000	250,000	$1,567,200
Estimated Personnel Cost		50,000	37,500	75,000	40,000	80,000	50,000	$332,500

Columbia Parkway Enhancements

Dept. Priority: 44

Description: This project provides funding for the construction of lighting, bridge rail improvements, landscaping, and slope stabilization along the 6.1 mile stretch of Columbia Parkway from the Central Business District (CBD) to the eastern Corporation Limit. (Roadway pavement conditions would be evaluated as part of existing infrastructure programs, with necessary improvements undertaken by those programs.) Future funding will be utilized to continue lighting improvements for the areas between Torrence Parkway and Delta Avenue and ultimately to the eastern corporation limit.

Purpose: These improvements are part of the Columbia Parkway Master Plan which identified needs and necessary improvements to the Historic Parkway to restore its prominence in Cincinnati's Parkway/Greenway system. The project has implemented safe, attractive, and historically appropriate bridge rails and vandal screens, orientation/directional signage, landscaping, and lighting to create a safe, attractive environment for daily commuters and the surrounding neighborhoods. Funds may be used to leverage additional public and/or private funding for infrastructure projects and construction.

Phases	Prior Year	2009	2010	2011	2012	2013	2014	2009-2014 Total
Engineering		25,000	25,000	100,000	50,000	50,000	50,000	$300,000
Construction		225,000	160,000	100,000	350,000	350,000	150,000	$1,335,000
Total	100,000	250,000	185,000	200,000	400,000	400,000	200,000	$1,635,000
Estimated Personnel Cost		50,000	75,000	75,000	75,000	75,000	75,000	$425,000

Downtown Infrastructure Coordination

Dept. Priority: 45

Description: The project would fund design, planning, engineering, and inspection work related to various downtown development projects that require Department of Transportation and Engineering support, including the development of downtown infrastructure standards to guide future development and improvement. Projects include additional work around the Fountain Square area, the Riverfront/Banks area, the Gateway Quarter area and other important locations throughout the Central Business District (CBD), Over-the-Rhine (OTR) and the Riverfront. Implementation will be initially targeted within the CBD core to complement and coordinate with Cincinnati Center City Development Corporation (3CDC) improvements and other associated redevelopment efforts.

Purpose: The project supports downtown and riverfront development by planning and implementing CBD streetscape and infrastructure improvements in coordination with new CBD, OTR and Riverfront redevelopment activities. Funds may be used to leverage additional public and/or private funding for infrastructure projects and construction.

Phases	Prior Year	2009	2010	2011	2012	2013	2014	2009-2014 Total
Engineering		75,000	270,000	100,000	250,000	150,300	340,000	$1,185,300
Total	50,000	75,000	270,000	100,000	250,000	150,300	340,000	$1,185,300
Estimated Personnel Cost		25,000	70,000	30,000	70,000	50,000	100,000	$345,000

Uptown Access Improvements West MLK Dr.

Dept. Priority: 46

Description: This project provides resources for improvements to W. Martin Luther King Jr. Drive between McMicken Avenue and Clifton Avenue by improving the S-curve from McMicken Avenue to Dixmyth Avenue, which has a high accident rate. This project will incorporate safe access for pedestrians and bicyclists. The project also includes improvements to the Clifton Avenue and W. Martin Luther King Jr. Drive intersection to improve pedestrian and vehicular safety and congestion and a bike path along W. Martin Luther King Jr. Drive.

Purpose: The purpose of this project is to improve the safety and capacity of W. Martin Luther King Jr. Dr. The project will reduce the high accident rate and improve congestion at the Clifton Avenue intersection.

Phases	Prior Year	2009	2010	2011	2012	2013	2014	2009-2014 Total
Engineering		100,000	200,000					$300,000
Construction				500,000	500,000	100,000	100,000	$1,200,000
Total		100,000	200,000	500,000	500,000	100,000	100,000	$1,500,000
Estimated Personnel Cost		20,000	50,000	50,000	50,000	100,000	100,000	$370,000

Harrison Avenue Improvements

Dept. Priority: 47

Description: This project provides resources for spot improvements to Harrison Avenue from Queen City Avenue to the City's west corporation limits including widening pavement, using skid resistant pavement, improving curve superelevation, adding lane width, and adding left turn lanes at signalized intersections, where necessary. The funds may be used for labor, materials, and technologies as needed to plan, design, acquire right-of-way, build, and inspect the proposed improvements.

Purpose: The purpose of this project is to improve the safety and capacity of Harrison Avenue. The 3.95 mile long project will reduce the high accident rate and improve intersection congestion at various locations. These funds will leverage $5,440,000 of the Ohio-Kentucky-Indiana Regional Council of Governments (OKI) funds.

Phases	Prior Year	2009	2010	2011	2012	2013	2014	2009-2014 Total
Construction		340,000	200,000	500,000				$1,040,000
Total	320,000	340,000	200,000	500,000				$1,040,000
Estimated Personnel Cost		150,000	200,000	100,000				$450,000

Colerain Corr. Imp. I-74 to Spring Grove

Dept. Priority: 48

Description: This project provides resources to improve intersections on Colerain Avenue from the I-74 Ramp to Spring Grove Avenue, and on Blue Rock Street from Colerain to Spring Grove.

Purpose: The purpose of this project is to improve safety of this portion of the Colerain Corridor.

Phases	Prior Year	2009	2010	2011	2012	2013	2014	2009-2014 Total
Construction		150,000	150,000	100,000	100,000	100,000		$600,000
Total		150,000	150,000	100,000	100,000	100,000		$600,000
Estimated Personnel Cost		25,000	25,000	50,000	50,000	50,000		$200,000

Montana Ave. Impr. - Boudinot to Farrell

Dept. Priority: 50

Description: This project helps fund improvements to Montana Avenue between Farrell Drive and Boudinot Avenue by widening the four nine-foot lanes to one ten-foot lane and one eleven-foot curb lane in each direction. This project also includes a more pedestrian friendly walkway with a continuous five-foot sidewalk and sod strip with planted trees on both sides and pavers in the business district consistent with Westwood's Urban Design Plan. Left turn lanes would also be added at Boudinot Avenue and Western Northern Boulevard. This project helps fund labor, materials, and technologies as needed to plan, design, acquire right-of-way, build, and inspect the proposed improvements.

Purpose: The purpose of this project is to improve safety and reduce congestion along a 1.8 mile section of Montana Avenue resulting from its narrow lanes and a lack of left turn-lanes at signalized intersections. Montana Avenue is classified as a principal arterial and is used by 20,700 vehicles per day. A total of 512 accidents were reported on this section of roadway in a three-year period preceding 2004. Approximately 44% of these accidents were rear-end crashes and approximately 41% were sideswipe crashes. These crashes were evenly distributed along the length of the proposed project. This project will leverage over $6 million of Ohio-Kentucky-Indiana Regional Council of Governments (OKI) funds.

Phases	Prior Year	2009	2010	2011	2012	2013	2014	2009-2014 Total
Other		500,000						$500,000
Total	400,000	500,000						$500,000
Estimated Personnel Cost		50,000						$50,000

Convention Center Expansion

Dept. Priority: 55

Description: This project provides the funding necessary for the City's General Capital Budget contribution to the Convention Center Expansion project.

Purpose: The purpose of this project is to maintain a separate distinct project for the payments made for the City's contribution from the General Capital Budget for the expansion of the Convention Center. The City's contribution from the General Capital Budget began with the 2003 allocation.

Phases	Prior Year	2009	2010	2011	2012	2013	2014	2009-2014 Total
Other		1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	$6,000,000
Total	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	$6,000,000
Estimated Personnel Cost								$0

Mt. Washington Traffic Calming

Dept. Priority: 56

Description: This project would provide funding for upgrades to existing streets in Mt. Washington neighborhood to reduce vehicular speed and can include minor improvements based upon safety and operational recommendations. Improvements to streets may include speed humps, islands, bump outs, or other calming methods.

Purpose: This project would provide funding to improve neighborhood livability and promote safe and pleasant conditions for residents, bicyclists, and motorists on neighborhood streets.

Phases	Prior Year	2009	2010	2011	2012	2013	2014	2009-2014 Total
Construction		100,000						$100,000
Total		100,000						$100,000
Estimated Personnel Cost								$0

Central Riverfront Street Grid '00

Dept. Priority: 57

Description: This project would design, engineer and construct new streets, sidewalks, street lighting, traffic controls and street furniture for a portion of the new Central Riverfront street grid between Paul Brown Stadium to the west and the new Reds baseball park to the east.

Purpose: The project would implement the street infrastructure component of the Central Riverfront Master Plan prepared by UDA on behalf of the City of Cincinnati and Hamilton County. The street infratsrucutre is required to provide public vehicular and pedestrian access to the Central Riverfront from the Central Business District and reconstructed Fort Washington Way, Second Street and Third Street. This phase of the street infrastructure would support Central Riverfront devlopments including Paul Brown Stadium, the National Underground Railroad Freedom Center, structured public parking garages, and proposed commercial, residential, and recreational uses within the Central Riverfront.

Phases	Prior Year	2009	2010	2011	2012	2013	2014	2009-2014 Total
Construction		80,000						$80,000
Total		80,000						$80,000
Estimated Personnel Cost								$0

Community Street Imp '03

Dept. Priority: 58

Description: This project would upgrade unimproved community streets which could include constructing curbs, drainage improvements, and safety upgrades. The projects would include aesthetic features and other required elements to improve the neighborhood transportation network. For 2003, funding would be directed to the Kirby Road project.

Purpose: The purpose of this project is to provide street, curb, and drainage improvements in areas with unimproved streets.

Phases	Prior Year	2009	2010	2011	2012	2013	2014	2009-2014 Total
Construction		35,000						$35,000
Total		35,000						$35,000
Estimated Personnel Cost								$0

Uptown Street Car Alt. Analysis & Study

Dept. Priority: 59

Description: This project will fund an Alternatives Analysis to study, and preliminarily select, alignments and facility locations for the Uptown Streetcar System. The project will require the City to engage a consultant qualified in the federal environmental process and in Federal Transit Administration project development. The project will study alignment alternatives for a prospective streetcar route in the Uptown area and potential connections to the Downtown streetcar segments. The study will evaluate alignments for technical feasibility, environmental, social, and economic impacts, property impacts, ridership, and capital construction and operating costs.

Purpose: The project purpose is to complete an Alternatives Analysis to study, and preliminarily select, alignments and facility locations for the Uptown Streetcar System consistent with Federal Transit Administration requirements and other applicable federal processes. The study will identify alignment(s) for the continued implementation of the Cincinnati Streetcar System and will position the project for future federal funding.

Phases	Prior Year	2009	2010	2011	2012	2013	2014	2009-2014 Total
Other		27,000						$27,000
Total		27,000						$27,000
Estimated Personnel Cost								$0

Raised Pavement Markers

Dept. Priority: 49

Description: This project would provide resources for reflective raised pavement markers and reflective raised separators or hazard markers that would be installed in curves and other roadway areas where the visibility of normal painted markings is not sufficient. The reflective markers increase the target value of pavement markings. The markers are used as part of an overall accident prevention program, and these markers are most helpful in curved roadway locations. The markers are installed on curves with high accident rates, and on streets that are not on the street rehabilitation six-year plan.

Purpose: Raised pavement markers and raised separators or hazard markers greatly enhance positive guidance through curves, and have been instrumental in reducing accidents in roadway curves. The markers are also helpful in guiding motorists through lane transitions and have much greater intensity during rain than normal painted pavement markings.

Phases	Prior Year	2009	2010	2011	2012	2013	2014	2009-2014 Total
Construction			50,000	50,000	50,000	50,000	50,000	$250,000
Total	50,000		50,000	50,000	50,000	50,000	50,000	$250,000
Estimated Personnel Cost								$0

Gilbert Avenue Greenway

Dept. Priority: 52

Description: The project would provide funding for the creation of a greenway with a median, sidewalks, and street trees along Gilbert Avenue from Eden Park to Victory Parkway, and would eventually connect with the Central Business District through the Gilbert Avenue Gateway/Greenway. The Eden Park to McMillan phase is nearly complete pending installation of trees; the project will be constructed in two remaining phases: McMillan to Martin Luther King, and Martin Luther King to Victory Parkway. Existing funding will be expended to complete the first phase of the project; requested funding will provide funding to develop, design, and engineer future phases.

Purpose: The project increases pedestrian safety by providing a safe haven for pedestrians crossing Gilbert Avenue and by introducing a measure of 'traffic calming' in the area of the medians. The greenway will extend through the Nassau-Eden and McMillan Street historic districts to Victory Parkway and will enhance the visual and physical environment of these districts. Funds may be used to leverage additional public and/or private funding for infrastructure projects and construction.

Phases	Prior Year	2009	2010	2011	2012	2013	2014	2009-2014 Total
Construction				100,000	333,900	100,000	308,700	$842,600
Total				100,000	333,900	100,000	308,700	$842,600
Estimated Personnel Cost				100,000	45,000	25,000	45,000	$215,000

Clifton Avenue Islands

Dept. Priority: 54

Description: This project would fund the design and construction of new landscaped medians and curb 'bump-outs' in Clifton Avenue adjacent to the University of Cincinnati (UC), Good Samaritan Hospital, Hebrew Union College. and Burnet Woods Park in the Uptown area. Maintenance of the improvements would be assumed by the University or other neighboring institutions. The project will coordinate with access points of new and existing development and other significant origin points along Clifton Avenue and with the relocation of major entry points into the UC campus.

Purpose: The project would improve pedestrian safety and the visual environment by constructing new landscaped medians and curb 'bump-outs' to facilitate pedestrian access across Clifton Avenue, between McMillan St. and Ludlow Ave., to the University, Stratford Heights, Burnet Woods, Hebrew Union College, Good Samaritan Hospital and other points along Clifton Avenue. The islands would also create a measure of "traffic calming" for the corridor. Funds may be used to leverage additional public and/or private funding for infrastructure projects and construction.

Phases	Prior Year	2009	2010	2011	2012	2013	2014	2009-2014 Total
Construction				100,000	250,000	100,000	50,000	$500,000
Total				100,000	250,000	100,000	50,000	$500,000
Estimated Personnel Cost				100,000	17,500	30,000	10,000	$157,500

Duke Street Light Replacement Project

Dept. Priority: 51

Description: The project replaces the entire street light fixture utilizing a contract with Duke Energy.

Purpose: This project will ensure that City owned and Duke Energy maintained street lights are replaced within their 26 year useful life. The project will reduce street light malfunctions and preserve the City investment for this asset, as well as provide the most up-to-date technology for energy efficient street lighting.

Phases	Prior Year	2009	2010	2011	2012	2013	2014	2009-2014 Total
Construction					105,000	150,000	180,000	$435,000
Total					105,000	150,000	180,000	$435,000
Estimated Personnel Cost								$0

ML King/I-71 Interchange

Dept. Priority: 53

Description: This project would provide funding for a study project which includes planning, preliminary engineering, and other related costs associated with the development of a proposed interchange concept at Interstate 71 and Martin Luther King, Jr. Drive.

Purpose: The purpose of this project is to provide funding for a study project to determine the cost and feasibility of providing an important link between the Uptown area, the second highest employment area in Greater Cincinnati, and Interstate 71. Currently, traffic uses the residential streets to access interchanges north and south of M.L. King, Jr. Drive. Federal funds will be needed for construction.

Phases	Prior Year	2009	2010	2011	2012	2013	2014	2009-2014 Total
Construction						500,000	500,000	$1,000,000
Total						500,000	500,000	$1,000,000
Estimated Personnel Cost						50,000	50,000	$100,000

General Aviation Fund

Airport Infrastructure Improvements

Dept. Priority: 61

Description: This project will provide resources for improvements to the Airport that are not typically funded by the Federal Aviation Administration (FAA) or Ohio Department of Transportation (ODOT). Improvements will include, but are not limited to, rubber removal, striping, airfield and way-finding signage, security improvements, vehicular parking lot improvements/expansion, Airport Road improvements, flood control improvements/repairs, and various airfield pavement/drainage repairs.

Purpose: The purpose of this project is to make improvements (airfield and non-airfield) to the airport's infrastructure to ensure an operationally efficient and esthetically pleasing public airport. It would also allow the City to meet its commitment to the FAA to maintain a safe and secure facility.

Phases	Prior Year	2009	2010	2011	2012	2013	2014	2009-2014 Total
Other		140,000	140,000	140,000	140,000	140,000	140,000	$840,000
Total	140,000	140,000	140,000	140,000	140,000	140,000	140,000	$840,000
Estimated Personnel Cost								$0

FAA/ODOT Local Match

Dept. Priority: 62

Description: This project will provide resources for an annual capital reserve in the General Aviation Fund to provide the matching funds for capital projects which involve Federal Aviation Administration (FAA) and Ohio Department of Transportation (ODOT) grant funding. This capital project would cover expenditures such as equipment, engineering, and construction items.

Purpose: The purpose of this project is to meet the local match funding requirements for FAA/ODOT approved projects and to fund expenditures associated with preparation of ODOT/FAA grant applications and funding request documents (Annual FAA Airport Capital Improvement Program).

Phases	Prior Year	2009	2010	2011	2012	2013	2014	2009-2014 Total
Other		190,000	200,000	200,000	200,000	200,000	200,000	$1,190,000
Total	180,000	190,000	200,000	200,000	200,000	200,000	200,000	$1,190,000
Estimated Personnel Cost								$0

Facility Improvements

Dept. Priority: 63

Description: This project will provide resources for improvements to airport-owned facilities that will include, but are not limited to, the following: roofing, plumbing, electrical, ADA wheelchair access, building code upgrades, heating, ventilation and air conditioning (HVAC) improvements, as well as window replacements. The facilities include the Airport Administration Building, City-owned hangars, and the Air Traffic Control Tower and Maintenance Shop. This capital project would cover expenditures such as equipment, engineering and construction items.

Purpose: The purpose of this project is to make improvements to the airport's facilities, not funded by the Federal Aviation Administration (FAA). These improvements would serve to preserve the facilities and reduce the operation expenses associated with deteriorated/inefficient facilities. It would also ensure that the facilities are brought up to current code standards.

Phases	Prior Year	2009	2010	2011	2012	2013	2014	2009-2014 Total
Other		165,000	170,000	189,800	210,400	236,900	263,400	$1,235,500
Total	160,000	165,000	170,000	189,800	210,400	236,900	263,400	$1,235,500
Estimated Personnel Cost								$0

Noise Monitoring and Abatement

Dept. Priority: 64

Description: This project will provide resources for the development of a noise monitoring and abatement program for Lunken Airport. Development of this program would require contractor assistance, a citizen involvement process, and acquisition of noise monitoring equipment and related software that would enable the City to analyze the aircraft noise from Lunken's operations. Project funding would also be used to expand the "Air Scene" aircraft tracking system currently in operation at Lunken.

Purpose: The information and data collected would be used to determine appropriate and meaningful noise abatement measures and evaluate their effectiveness. Data from this system is used to investigate noise complaints and to bill landing fees for transient aircraft using the airport facilities.

Phases	Prior Year	2009	2010	2011	2012	2013	2014	2009-2014 Total
Other		25,100	25,700	25,700	25,700	25,700	25,700	$153,600
Total	25,000	25,100	25,700	25,700	25,700	25,700	25,700	$153,600
Estimated Personnel Cost								$0

Income Tax Transit Fund

Transit/Rail Corridor Preservation Acq.

Dept. Priority: 71

Description: This project would provide funding for the acquisition of real property and/or property rights and related planning, environmental, consultant services, construction, and administrative costs in connection with the preservation and reuse of existing railroad corridors. It would also provide funding for streetcar and other mass transit study related expenses.

Purpose: The purpose of this project is to assist the City and the region in meeting regulatory compliance related to federal air quality standards, enhance the City's transportation system, and assist with the acquisition and study of rail corridors for transportation purposes.

Phases	Prior Year	2009	2010	2011	2012	2013	2014	2009-2014 Total
Other		100,000	100,000	100,000	100,000	100,000	100,000	$600,000
Total	100,000	100,000	100,000	100,000	100,000	100,000	100,000	$600,000
Estimated Personnel Cost								$0

Capital Improvement Plan - Water Works

Priority	Project Title	2009	2010	2011	2012	2013	2014	2009-2014 Total
Water Works Fund								
1	Ultraviolet Disinfection - Miller Plant	3,665,000	8,723,000	10,723,000	2,250,000			$25,361,000
2	Replacement Water Mains	17,300,000	17,710,000	17,990,000	18,400,000	18,950,000	19,521,000	$109,871,000
3	Projected Street Improvements	6,300,000	6,400,000	6,500,000	7,100,000	7,300,000	7,500,000	$41,100,000
4	Rehabilitate Water Mains	1,000,000	1,100,000	1,200,000	1,300,000	1,400,000	1,500,000	$7,500,000
5	Valve Replacement Program	500,000	500,000	200,000	200,000	200,000	200,000	$1,800,000
6	Backup Power Generator - Eden Park	1,000,000	2,000,000					$3,000,000
7	Call Center Equipment	2,000,000						$2,000,000
8	Computers, Servers, and Software	233,000	267,000	274,000	281,000	289,000	298,000	$1,642,000
9	Observatory - Edwards to Paxton	2,000,000	250,000					$2,250,000
10	New Water Mains	1,500,000	1,700,000	1,700,000	1,800,000	1,800,000	2,000,000	$10,500,000
11	Regeneration Furnace Equipment	60,000	60,000	60,000	60,000	60,000	60,000	$360,000
12	Backup Power Generator - Constance	22,000	350,000	1,800,000				$2,172,000
13	Misc. Concrete Pavement Replacement	300,000	275,000	300,000	300,000	300,000	300,000	$1,775,000
14	Misc. Masonry	175,000	175,000	175,000	150,000	150,000	150,000	$975,000
15	Kemper Road Tank	800,000	2,500,000	2,000,000	1,000,000			$6,300,000
16	Main Station and Tennyson Pumps	778,000	722,000					$1,500,000
17	Cooper Road - Kenwood to Montgomery	2,000,000	1,500,000	500,000				$4,000,000
18	Montgomery & Kennedy Avenues	2,000,000	1,100,000					$3,100,000
19	Dana Avenue - Victory Parkway to I-71	1,500,000	1,000,000					$2,500,000
20	Eden Park Feeder 2 - Parsons Martin	250,000	500,000	1,100,000	1,350,000			$3,200,000
21	Replace Roofs	130,000	865,000	130,000	350,000	350,000	400,000	$2,225,000
22	Projected Private Developments	350,000	400,000	400,000	400,000	400,000	400,000	$2,350,000
23	Greenhills Tank	500,000	884,000					$1,384,000
24	Station Valve Equipment	90,000	90,000	90,000	90,000	90,000	90,000	$540,000
25	Filter Water Pump - Miller Plant	805,000	550,000					$1,355,000
26	Secondary Basin Drive - Bolton Plant	564,000	716,000					$1,280,000
27	Server Consolidation	80,000						$80,000
28	Bolton Wellfield Expansion II	143,000	284,000	1,100,000	800,000			$2,327,000
29	ECAM Hardware	50,000			550,000		600,000	$1,200,000
30	Motor Control Center Equipment	100,000	100,000	100,000	100,000	180,000	180,000	$760,000
31	Raw Water Reservoir Brick Rehabilitation	300,000	500,000					$800,000
32	Electrical Transformers	85,000	85,000	85,000	85,000	85,000	85,000	$510,000
33	Elevator Controls and Safety Upgrades	100,000	150,000	150,000			150,000	$550,000
34	Contamination Warning System	46,000	161,000	388,000	390,000			$985,000
35	Continuous WQ Monitors - Dist. System	45,000	50,000	56,000	70,000	70,000	70,000	$361,000
36	Chlorination Fac. Scrubber-Miller Plant	405,000						$405,000
37	Cherry Grove Ground Reservoir Coating	550,000						$550,000
38	Castle and Reading	600,000						$600,000
39	SCADA Remote Site Communications	200,000	578,000					$778,000
40	Crane Equipment Improvements	300,000	150,000		50,000		50,000	$550,000
41	CMBP Sanitary Sewer	468,000						$468,000
42	Duke, Socialville Foster	1,000,000	1,000,000	500,000				$2,500,000
43	Network Upgrade - Chester Park Complex	250,000						$250,000
45	Chem East Water Wheel	295,000						$295,000
46	Lamella Basin # 1	200,000						$200,000
47	Kennedy Res. Drainage	86,000						$86,000
48	CMBP Pilot Plant Filters	349,000	326,000					$675,000
49	Radio System for GCWW	400,000						$400,000
50	GCMS with EI and Auto Sample	120,000						$120,000

Capital Improvement Plan - Water Works

Priority	Project Title	2009	2010	2011	2012	2013	2014	2009-2014 Total
Water Works Fund								
51	Battery, Charger, and DC Panel	75,000	75,000	75,000	50,000	50,000	50,000	$375,000
53	CPC Boiler Replacement	400,000						$400,000
54	Chem. East Electric Heat	75,000						$75,000
55	Furnace Air Compressor - Miller Plant	6,000	44,000					$50,000
56	Snider and Socialville Foster	100,000	650,000					$750,000
57	Carbon Transfer Pump - Miller Plant	48,000		50,000		50,000	50,000	$198,000
58	Fire Control Systems	50,000						$50,000
59	Analytical Data System Equipment	39,000						$39,000
60	CMBP Wash Water Discharge Line	50,000						$50,000
61	Automatic Meter Reading Handheld Units	75,000						$75,000
98	Eden Park Mirror Pool Painting	90,000						$90,000
136	Casting/Street Rehab Projects	322,000	339,000	354,000	365,000	375,000	390,000	$2,145,000
44	Enterprise Asset Management System		2,000,000	6,500,000	6,500,000			$15,000,000
62	Paxton/Isabella-Obser.&Madison		1,640,000					$1,640,000
63	Montgomery/Cooper-Pfeiffer		2,200,000					$2,200,000
64	Pete Rose Way/Eggleston-Broadway		200,000	1,000,000	1,000,000	100,000		$2,300,000
66	Potassium Permanganate Feed System		400,000					$400,000
67	Delhi Water Tank Painting		250,000	389,000				$639,000
68	Intake Pier Access Bridge Painting		200,000					$200,000
69	Endocrine Disrupter Analysis Equipment		275,000					$275,000
70	Cherry Grove Elevated Tank Coating		170,000	230,000				$400,000
71	Well Pumps - Bolton Plant		40,000	40,000		40,000	40,000	$160,000
75	GCMS With Autosampler		130,000					$130,000
76	Security Card Reader Upgrade		104,000					$104,000
115	Wash Water Recovery Pump		2,000	48,000				$50,000
116	CPC Chiller Improvements		280,000					$280,000
52	Mack Tank Interior Coating			249,000	351,000			$600,000
65	Reading - Dana			350,000	2,000,000	2,000,000	250,000	$4,600,000
72	Paddock - Reading to Tennessee			200,000	2,000,000	100,000		$2,300,000
73	Paddock - Tennessee to Towanda			300,000	2,000,000	2,000,000		$4,300,000
86	Total Organic Carbon Analyzer			40,000				$40,000
87	INOVAH Payment System			172,000				$172,000
135	Bolton Plant Lab Remodel			100,000	456,000	304,000		$860,000
77	Madison - Observatory to Isabella				200,000	1,500,000	100,000	$1,800,000
78	SCADA Remote Terminal Units				500,000	500,000	500,000	$1,500,000
79	McMillan and May Streets				150,000	2,000,000	350,000	$2,500,000
80	Clifton - Woolper to Dixmyth				150,000	2,000,000	350,000	$2,500,000
81	Madison - Woodburn to Observatory				150,000	1,500,000	50,000	$1,700,000
83	Chemical Feed Equipment - Bolton Plant				225,000	225,000		$450,000
84	CMBP Turbidimeters				115,000			$115,000
85	Gas Chromatograph with PID and ELCD				110,000			$110,000
88	CMBP Lime Feeder 1 & 4				308,000			$308,000
89	Filter Rebuild - Miller Plant				700,000			$700,000
90	Brecon Tank Coating				175,000	165,000		$340,000
91	PeopleSoft Upgrade				275,000	275,000		$550,000
92	SCADA Remote RTU Upgrade				100,000	100,000	100,000	$300,000
93	CMBP Filter Automation				240,000			$240,000
94	Dehumidification System - Miller Plant				300,000			$300,000
95	Chem East Building Dehumidification				212,000			$212,000

Capital Improvement Plan - Water Works

Priority	Project Title	2009	2010	2011	2012	2013	2014	2009-2014 Total
Water Works Fund								
96	Storage Area Network Equipment				300,000	300,000		$600,000
105	Tank Coating				600,000	750,000	550,000	$1,900,000
106	Tapered Screw Conveyor - Miller Plant				75,000			$75,000
107	Cathodic Protection Sys - Bolton Plant				220,000			$220,000
108	Effluent Piping - Bolton Plant				100,000			$100,000
109	Adv. Microbiological Monitoring				100,000			$100,000
110	Sand Filter Valves - Miller Plant				200,000	609,000		$809,000
111	SCADA Water Security				60,000			$60,000
112	SCADA Remote Monitor Improvements				122,000			$122,000
113	SCADA Communications Front End (CFE)				122,000			$122,000
114	Furnace Induced Draft Fan				313,000			$313,000
117	CMBP Well Monitors				75,000			$75,000
118	Autoclave Replacement				50,000			$50,000
119	Roller Gate Hydraulic Sys - Miller Plant				75,000			$75,000
137	Meter Interface Units (MIU)				1,000,000	1,000,000	1,500,000	$3,500,000
138	SCADA Remote Automated Controls				124,000			$124,000
140	Chester Park Complex Carpet Upgrade				100,000			$100,000
141	Mt. Airy Exterior Renovation				250,000	5,147,000		$5,397,000
74	Backup Control Center - Miller Plant					200,000	140,000	$340,000
82	Billing System Upgrade					2,300,000	1,750,000	$4,050,000
97	Bolton Backwash Upgrade					1,400,000		$1,400,000
99	Winton Rd - Spring Grove to Wintonridge					150,000	750,000	$900,000
100	Galbraith and Plainfield					250,000	500,000	$750,000
101	Madison - Whetsel to Plainville					72,000	800,000	$872,000
102	Call Center Equipment 2013					500,000	2,000,000	$2,500,000
103	RMTP Lamella Rapid Mix Pump Replacement					120,000		$120,000
104	Madison Road - Isabella to Ridge					115,000	750,000	$865,000
120	Compartmentalize Winton Rd Reservoir					57,000	472,000	$529,000
139	Intercom Comm System - Bolton Plant					25,000		$25,000
121	Replace GCMS for VOCs						165,000	$165,000
122	Recarbonation Upgrade						700,000	$700,000
123	Replacement Production Wells						60,000	$60,000
124	Backup Power Generator - Western Hills						443,000	$443,000
125	Sodium Hexametaphosphate Feed Pumps						40,000	$40,000
126	Kennedy and Highland Avenues						500,000	$500,000
127	River Road - Anderson Ferry to Bender						150,000	$150,000
128	McMillan and Woodburn						200,000	$200,000
129	Harrison/Wesselman-E River Rd						50,000	$50,000
130	GC-5 (ECD)						115,000	$115,000
131	GC/MS-2 (EI)						115,000	$115,000
132	RMTP - On-line Chlorine Monitors						120,000	$120,000
133	INOVAH Payment System Upgrade 2014						188,000	$188,000
134	Additional Pump at Tennison Station						243,000	$243,000
	Water Works Total:	53,324,000	62,720,000	57,618,000	59,594,000	57,903,000	48,085,000	$339,244,000
	Department of Water Works Total:	53,324,000	62,720,000	57,618,000	59,594,000	57,903,000	48,085,000	$339,244,000

Water Works Fund

Ultraviolet Disinfection - Miller Plant

Dept. Priority: 1

Description: This project would provide funding for ultraviolet treatment (UV) capability which would inactivate cryptosporidium and other waterborne disease causing microorganisms.

Purpose: The purpose of this project is to provide ultraviolet treatment (UV) capability. Several emerging pathogens that are resistant to chlorine require inactivation processes such as ultraviolet treatment. The Long Term 2 Enhanced Surface Water Treatment Rule would require an additional disinfection treatment for cryptosporidium, which is resistant to chlorine. UV treatment may reduce chlorine requirements and improve the taste and smell of the water.

Phases	Prior Year	2009	2010	2011	2012	2013	2014	2009-2014 Total
Construction		3,665,000	8,723,000	10,723,000	2,250,000			$25,361,000
Total	1,500,000	3,665,000	8,723,000	10,723,000	2,250,000			$25,361,000
Estimated Personnel Cost		206,000	462,000	552,000	144,000			$1,364,000

Replacement Water Mains

Dept. Priority: 2

Description: This project would provide funding for the replacement of deteriorating water mains. Water mains in need of replacement are prioritized according to criteria such as age, poor water flow, maintenance problems and poor water quality.

Purpose: The purpose of this project is to replace deteriorated water mains. Water mains are replaced when they are no longer capable of furnishing reliable service to the customers.

Phases	Prior Year	2009	2010	2011	2012	2013	2014	2009-2014 Total
Construction		17,300,000	17,710,000	17,990,000	18,400,000	18,950,000	19,521,000	$109,871,000
Total	19,362,900	17,300,000	17,710,000	17,990,000	18,400,000	18,950,000	19,521,000	$109,871,000
Estimated Personnel Cost		968,000	932,000	926,000	1,174,000	1,201,000	1,337,000	$6,538,000

Projected Street Improvements

Dept. Priority: 3

Description: This project would provide funding to replace water mains when another jurisdiction is improving a street that would affect a water main.

Purpose: The purpose of this project is to replace water mains when another jurisdiction is improving a street that would affect a water main. When a street improvement is initiated by another political agency, the project is reviewed to see if any changes or additions to the existing water main are necessary.

Phases	Prior Year	2009	2010	2011	2012	2013	2014	2009-2014 Total
Construction		6,300,000	6,400,000	6,500,000	7,100,000	7,300,000	7,500,000	$41,100,000
Total	6,700,000	6,300,000	6,400,000	6,500,000	7,100,000	7,300,000	7,500,000	$41,100,000
Estimated Personnel Cost		355,000	339,000	335,000	453,000	463,000	514,000	$2,459,000

Rehabilitate Water Mains

Dept. Priority: 4

Description: This project would provide funding to rehabilitate water mains that are deteriorating on the inside. These water mains would be cleaned and lined with cement.

Purpose: The purpose of this project is to prolong the life of a deteriorating water main to avoid the total replacement of the water main.

Phases	Prior Year	2009	2010	2011	2012	2013	2014	2009-2014 Total
Construction		1,000,000	1,100,000	1,200,000	1,300,000	1,400,000	1,500,000	$7,500,000
Total	2,000,000	1,000,000	1,100,000	1,200,000	1,300,000	1,400,000	1,500,000	$7,500,000
Estimated Personnel Cost		56,000	58,000	62,000	83,000	89,000	103,000	$451,000

Valve Replacement Program

Dept. Priority: 5

Description: This project would provide funding to replace broken valves in the distribution system.

Purpose: The purpose of this ongoing project is to replace broken valves in the distribution system. This project will lower service reductions by allowing shutdowns to encompass as small an area as possible. Water Works will therefore have better control of the water flow and be able to better serve customers.

Phases	Prior Year	2009	2010	2011	2012	2013	2014	2009-2014 Total
Construction		500,000	500,000	200,000	200,000	200,000	200,000	$1,800,000
Total	500,000	500,000	500,000	200,000	200,000	200,000	200,000	$1,800,000
Estimated Personnel Cost		150,000	150,000	60,000	60,000	60,000	60,000	$540,000

Backup Power Generator - Eden Park

Dept. Priority: 6

Description: This project would provide funding for the installation of a backup generator and switchgear for the Eden Park Pump Station.

Purpose: The purpose of this project is to install an onsite backup generator system, which will improve system reliability and service to Water Works' customers by providing a backup power source to this pump station. This pump station could be used in a power outage.

Phases	Prior Year	2009	2010	2011	2012	2013	2014	2009-2014 Total
Construction		1,000,000	2,000,000					$3,000,000
Total	500,000	1,000,000	2,000,000					$3,000,000
Estimated Personnel Cost		193,000	220,000					$413,000

Call Center Equipment

Dept. Priority: 7

Description: This project would provide funding for the upgrade of the Greater Cincinnati Water Works Call Center for natural voice technology and would be fully interactive through the Internet.

Purpose: The purpose of this project is to meet customer expectations for Call Center services 24 hours a day, seven days a week, without the need to provide staff outside the Water Works' current business hours.

Phases	Prior Year	2009	2010	2011	2012	2013	2014	2009-2014 Total
Equipment		2,000,000						$2,000,000
Total	500,000	2,000,000						$2,000,000
Estimated Personnel Cost								$0

Computers, Servers, and Software

Dept. Priority: 8

Description: This project would provide funding for the replacement of computers, servers and software throughout Water Works.

Purpose: The purpose of this project is to provide systematic replacement of computers (five years or older), servers (seven years or older), and software (new and major version upgrades). Computers over 3 1/2 years often slow employee service provided to customers by slowing the response time, increasing maintenance costs by additional time spent on maintenance and repair, and increasing vendor agreement costs for equipment over 3 years old.

Phases	Prior Year	2009	2010	2011	2012	2013	2014	2009-2014 Total
Equipment		233,000	267,000	274,000	281,000	289,000	298,000	$1,642,000
Total	253,000	233,000	267,000	274,000	281,000	289,000	298,000	$1,642,000
Estimated Personnel Cost								$0

Observatory - Edwards to Paxton

Dept. Priority: 9

Description: This project would provide funding to install 2,700 feet of 48 inch water main in Observatory Avenue from Edwards Road to Paxton Avenue.

Purpose: The purpose of this project is to install a new water main for adequate service. The existing water system in this area cannot support additional development. Service area expansion projections require installation of new water mains for adequate service.

Phases	Prior Year	2009	2010	2011	2012	2013	2014	2009-2014 Total
Engineering		200,000						$200,000
Construction		1,800,000	250,000					$2,050,000
Total	2,000,000	2,000,000	250,000					$2,250,000
Estimated Personnel Cost		113,000	13,000					$126,000

New Water Mains

Dept. Priority: 10

Description: This project would provide funding to install new water mains to the distribution system.

Purpose: The purpose of this project is to install new water mains to the distribution system. Existing water mains in certain areas cannot support additional development. Service area expansion projections require installation of new water mains for adequate service.

Phases	Prior Year	2009	2010	2011	2012	2013	2014	2009-2014 Total
Construction		1,500,000	1,700,000	1,700,000	1,800,000	1,800,000	2,000,000	$10,500,000
Total	2,240,000	1,500,000	1,700,000	1,700,000	1,800,000	1,800,000	2,000,000	$10,500,000
Estimated Personnel Cost		84,000	90,000	88,000	115,000	114,000	137,000	$628,000

Regeneration Furnace Equipment

Dept. Priority: 11

Description: This project would provide funding for the purchase of miscellaneous furnace equipment that fails or needs replacement during the year.

Purpose: The purpose of this project is to replace equipment, as needed, on the Granular Activated Carbon (GAC) Facility furnace. Due to the extreme heat, equipment on the furnace needs to be routinely replaced.

Phases	Prior Year	2009	2010	2011	2012	2013	2014	2009-2014 Total
Equipment		60,000	60,000	60,000	60,000	60,000	60,000	$360,000
Total	60,000	60,000	60,000	60,000	60,000	60,000	60,000	$360,000
Estimated Personnel Cost								$0

Backup Power Generator - Constance

Dept. Priority: 12

Description: This project would provide funding to purchase and install a standby generator and switchgear.

Purpose: The purpose of this project is to install an onsite standby generator system. This standby generator system will ensure Water Works' system reliability and service to customers by providing a backup power source which could be used in case of a power outage.

Phases	Prior Year	2009	2010	2011	2012	2013	2014	2009-2014 Total
Engineering		22,000	150,000					$172,000
Construction			200,000	1,800,000				$2,000,000
Total		22,000	350,000	1,800,000				$2,172,000
Estimated Personnel Cost			39,000	239,000				$278,000

Misc. Concrete Pavement Replacement

Dept. Priority: 13

Description: This project would provide funding to replace worn and deteriorated concrete pavement at various Water Works' facilities.

Purpose: The purpose of this project is to extend the useful life of pavement at various Water Works' facilities.

Phases	Prior Year	2009	2010	2011	2012	2013	2014	2009-2014 Total
Construction		300,000	275,000	300,000	300,000	300,000	300,000	$1,775,000
Total	300,000	300,000	275,000	300,000	300,000	300,000	300,000	$1,775,000
Estimated Personnel Cost								$0

Misc. Masonry

Dept. Priority: 14

Description: This project would provide funding for masonry repairs at various Water Works facilities.

Purpose: The purpose of this project is to extend the useful life of various Water Works facilities by making appropriate masonry repairs.

Phases	Prior Year	2009	2010	2011	2012	2013	2014	2009-2014 Total
Construction		175,000	175,000	175,000	150,000	150,000	150,000	$975,000
Total	150,000	175,000	175,000	175,000	150,000	150,000	150,000	$975,000
Estimated Personnel Cost								$0

Kemper Road Tank

Dept. Priority: 15

Description: This project provides for the construction of a 3 million gallon elevated storage tank.

Purpose: This project is to increase elevated storage in Brecon and allow peak/off peak pumping.

Phases	Prior Year	2009	2010	2011	2012	2013	2014	2009-2014 Total
Engineering		500,000						$500,000
Construction		300,000	2,500,000	2,000,000	1,000,000			$5,800,000
Total		800,000	2,500,000	2,000,000	1,000,000			$6,300,000
Estimated Personnel Cost								$0

Main Station and Tennyson Pumps

Dept. Priority: 16

Description: This project would provide funding for a preliminary engineering study to upgrade the Main and Tennyson pumping stations.

Purpose: The purpose of this project is to provide for a preliminary engineering study to upgrade the Main and Tennyson pumping stations. This project is designed to evaluate the ability of the tunnels from the Miller Plant to deliver water to the Main and Tennyson pumping stations. Recently actual operating conditions have shown that there may be a capacity problem with the tunnels.

Phases	Prior Year	2009	2010	2011	2012	2013	2014	2009-2014 Total
Construction		778,000	722,000					$1,500,000
Total	754,000	778,000	722,000					$1,500,000
Estimated Personnel Cost								$0

Cooper Road - Kenwood to Montgomery

Dept. Priority: 17

Description: This project would provide a water supply for existing and future customers in the Warren County and Mason areas.

Purpose: The purpose of the project is to construct a 36 inch transmission water main to complete a northeast discharge line from Kennedy Heights to the Warren and Mason area.

Phases	Prior Year	2009	2010	2011	2012	2013	2014	2009-2014 Total
Construction		2,000,000	1,500,000	500,000				$4,000,000
Total	200,000	2,000,000	1,500,000	500,000				$4,000,000
Estimated Personnel Cost		113,000	79,000					$192,000

Montgomery & Kennedy Avenues

Dept. Priority: 18

Description: This project would provide a 48 inch discharge water main from the Kennedy Heights station.

Purpose: The purpose of this project is to construct a discharge line for Kennedy Heights to supply the entire northeast: Warren, Mason and Lebanon including major portions of Brecon.

Phases	Prior Year	2009	2010	2011	2012	2013	2014	2009-2014 Total
Engineering		300,000						$300,000
Construction		1,700,000	1,100,000					$2,800,000
Total		2,000,000	1,100,000					$3,100,000
Estimated Personnel Cost								$0

Dana Avenue - Victory Parkway to I-71

Dept. Priority: 19

Description: This project proposes to construct a transmission supply for the uptown hospital area and two major universities.

Purpose: The purpose of this project is to construct a 36 inch and a 12 inch water main to serve the Xavier University, UC and hospital areas, including the general uptown area.

Phases	Prior Year	2009	2010	2011	2012	2013	2014	2009-2014 Total
Construction		1,500,000	1,000,000					$2,500,000
Total	250,000	1,500,000	1,000,000					$2,500,000
Estimated Personnel Cost		84,000	53,000					$137,000

Eden Park Feeder 2 - Parsons Martin

Dept. Priority: 20

Description: This project would provide funding for a 54 inch transmission water main from the Eden Park Reservoir.

Purpose: The purpose of this project is to provide additional supply and discharge from the Eden Park reservoir, with better turnover and a more stable supply of water during peak pumping operations. This critical supply will better support current and future water demands for Northern Kentucky and provide a better supply to the Central and Western Hills service areas.

Phases	Prior Year	2009	2010	2011	2012	2013	2014	2009-2014 Total
Engineering		250,000	500,000					$750,000
Construction				1,100,000	1,350,000			$2,450,000
Total		250,000	500,000	1,100,000	1,350,000			$3,200,000
Estimated Personnel Cost				57,000	86,000			$143,000

Replace Roofs

Dept. Priority: 21

Description: This project would provide funding to replace single-ply roofs.

Purpose: The purpose of this project is to replace the roofs at various locations. The roofs at these locations are coming to the end of their useful life and require replacement.

Phases	Prior Year	2009	2010	2011	2012	2013	2014	2009-2014 Total
Construction		130,000	865,000	130,000	350,000	350,000	400,000	$2,225,000
Total	41,000	130,000	865,000	130,000	350,000	350,000	400,000	$2,225,000
Estimated Personnel Cost								$0

Projected Private Developments

Dept. Priority: 22

Description: This project would provide funding for Water Works' participation in the construction of new water mains which would support development.

Purpose: The purpose of this project is to support service enhancements and/or expansions to the water system.

Phases	Prior Year	2009	2010	2011	2012	2013	2014	2009-2014 Total
Construction		350,000	400,000	400,000	400,000	400,000	400,000	$2,350,000
Total	350,000	350,000	400,000	400,000	400,000	400,000	400,000	$2,350,000
Estimated Personnel Cost								$0

Greenhills Tank

Dept. Priority: 23

Description: This project would provide funding for the design and construction of a 2 MG elevated storage tank.

Purpose: The purpose of this project is to contractually provide additional water in an expanding area. The construction of this tank will enable Greater Cincinnati Water Works (GCWW) to serve Butler County as part of a new agreement. The payback of this asset is built into the water rate charged to Butler County. Construction of this tank by July 2010 is a contractual obligation with Butler County.

Phases	Prior Year	2009	2010	2011	2012	2013	2014	2009-2014 Total
Construction		500,000	884,000					$1,384,000
Total	1,500,000	500,000	884,000					$1,384,000
Estimated Personnel Cost								$0

Station Valve Equipment

Dept. Priority: 24

Description: This project would provide funding to replace valves in existing pump stations.

Purpose: The purpose of this project is to replace valves in various pump stations on an emergency basis.

Phases	Prior Year	2009	2010	2011	2012	2013	2014	2009-2014 Total
Equipment		90,000	90,000	90,000	90,000	90,000	90,000	$540,000
Total	90,000	90,000	90,000	90,000	90,000	90,000	90,000	$540,000
Estimated Personnel Cost								$0

Filter Water Pump - Miller Plant

Dept. Priority: 25

Description: This project would provide funding to replace two of the current filter water pumps with larger pumps to meet higher water demands and increase pumping capacity at the Richard Miller Treatment Plant.

Purpose: The purpose of this project is to replace two smaller filter water pumps with larger ones so increased amounts of water can be pumped to the Granular Activated Carbon (GAC) facility.

Phases	Prior Year	2009	2010	2011	2012	2013	2014	2009-2014 Total
Engineering		105,000						$105,000
Equipment		700,000	550,000					$1,250,000
Total	150,000	805,000	550,000					$1,355,000
Estimated Personnel Cost								$0

Secondary Basin Drive - Bolton Plant

Dept. Priority: 26

Description: This project would provide funding to upgrade the existing secondary basin drives at the Charles M. Bolton Plant (CMBP).

Purpose: The purpose of this project is to upgrade the existing secondary basin drives at the Charles M. Bolton Plant. The primary basin drives were replaced in 2005. The secondary basins were last upgraded approximately 15 years ago.

Phases	Prior Year	2009	2010	2011	2012	2013	2014	2009-2014 Total
Equipment		564,000	716,000					$1,280,000
Total	200,000	564,000	716,000					$1,280,000
Estimated Personnel Cost								$0

Server Consolidation

Dept. Priority: 27

Description: This project would provide for server consolidation with Vmware ECX Virtualcenter.

Purpose: The purpose of this project is to complete server consolidation with ECX Virtualcenter to increase efficiency.

Phases	Prior Year	2009	2010	2011	2012	2013	2014	2009-2014 Total
Equipment		80,000						$80,000
Total		80,000						$80,000
Estimated Personnel Cost								$0

Bolton Wellfield Expansion II

Dept. Priority: 28

Description: This project would provide funding to add wells to the well field at the Bolton Treatment Plant.

Purpose: The purpose of this project is to expand the amount of water taken from the well field to provide for a more redundant supply and to meet future demand.

Phases	Prior Year	2009	2010	2011	2012	2013	2014	2009-2014 Total
Engineering		143,000	284,000					$427,000
Construction				1,100,000	800,000			$1,900,000
Total		143,000	284,000	1,100,000	800,000			$2,327,000
Estimated Personnel Cost								$0

ECAM Hardware

Dept. Priority: 29

Description: This project would provide funding for the replacement of obsolete hardware used for the Electronic Customer Account Management (ECAM) application.

Purpose: The purpose of this project is to replace obsolete hardware used for the Electronic Customer Account Management application. Replacement hardware will keep maintenance and support available and will allow Greater Cincinnati Water Works to stay current with new operating system software versions to maintain/expand ECAM offerings, which are driven by customer demand.

Phases	Prior Year	2009	2010	2011	2012	2013	2014	2009-2014 Total
Equipment		50,000			550,000		600,000	$1,200,000
Total	500,000	50,000			550,000		600,000	$1,200,000
Estimated Personnel Cost								$0

Motor Control Center Equipment

Dept. Priority: 30

Description: This project would provide funding to upgrade motor control centers at older Water Works' facilities.

Purpose: The purpose of this project is to upgrade existing motor control centers (MCC) with modern technology controls and monitors, resulting in readily available replacement components. The existing motor control centers are older and are beginning to require more repairs. The repairs are getting more difficult due to the lack of the availability of spare parts.

Phases	Prior Year	2009	2010	2011	2012	2013	2014	2009-2014 Total
Equipment		100,000	100,000	100,000	100,000	180,000	180,000	$760,000
Total	60,000	100,000	100,000	100,000	100,000	180,000	180,000	$760,000
Estimated Personnel Cost		19,000	11,000	13,000	22,000	38,000	46,000	$149,000

Raw Water Reservoir Brick Rehabilitation

Dept. Priority: 31

Description: This project would provide funding for the rehabilitation of the brick linings at the Lamella Facility's raw water reservoirs.

Purpose: The purpose of this project is to rehabilitate the brick linings at the Lamella Facility's raw water reservoirs. The Lamella Facility's raw water reservoirs have brick linings that are over 100 years old. The bricks have been deteriorating, and a thorough inspection and replacement of the failed bricks is required to ensure these reservoirs remain structurally sound. This project will be phased over two years, with one reservoir being done each year.

Phases	Prior Year	2009	2010	2011	2012	2013	2014	2009-2014 Total
Construction		300,000	500,000					$800,000
Total	200,000	300,000	500,000					$800,000
Estimated Personnel Cost								$0

Electrical Transformers

Dept. Priority: 32

Description: This project would provide funding to upgrade the primary electrical transformers at mission critical facilities.

Purpose: The purpose of this project is to upgrade the primary electrical transformers at mission critical facilities. The transformers are more than 50 years old, but should remain serviceable and have extended life with these upgrades. Failure of these transformers would result in a complete facility outage.

Phases	Prior Year	2009	2010	2011	2012	2013	2014	2009-2014 Total
Equipment		85,000	85,000	85,000	85,000	85,000	85,000	$510,000
Total	80,000	85,000	85,000	85,000	85,000	85,000	85,000	$510,000
Estimated Personnel Cost								$0

Elevator Controls and Safety Upgrades

Dept. Priority: 33

Description: This project would provide funding to replace elevator controls and install required safety upgrades to various elevators.

Purpose: The purpose of this project is to replace elevator controls and install required safety upgrades to various elevators. The elevator controls are original equipment, in older facilities, installed between 1950 and 1978. They are antiquated and require numerous repairs. Replacement controls and upgrades to current safety requirements will mean continuous safe operation for these elevators.

Phases	Prior Year	2009	2010	2011	2012	2013	2014	2009-2014 Total
Equipment		100,000	150,000	150,000			150,000	$550,000
Total	100,000	100,000	150,000	150,000			150,000	$550,000
Estimated Personnel Cost								$0

Contamination Warning System

Dept. Priority: 34

Description: This project would provide funding to install monitors at approximately 20 locations to utilize the contamination warning system (CWS) for the purpose of water quality and security at locations identified by the Water Sentinel Project. The U.S. EPA's Water Sentinel Project designs and implements the contamination warning system for the Water Works to protect its distribution system.

Purpose: The purpose of this project is to install monitors to utilize the contamination water system (CWS) for water quality and security. CWS will identify about 100 strategic points as on-line monitoring locations for the CWS in the distribution system and will install monitors at about 30-40 of the identified locations according to the federal fund.

Phases	Prior Year	2009	2010	2011	2012	2013	2014	2009-2014 Total
Equipment		46,000	161,000	388,000	390,000			$985,000
Total		46,000	161,000	388,000	390,000			$985,000
Estimated Personnel Cost								$0

Continuous WQ Monitors - Dist. System

Dept. Priority: 35

Description: This project would provide funding for the purchase and installation of water quality monitors at strategic locations in the distribution system.

Purpose: The purpose of this project is to install water quality monitors at strategic locations in the water distribution system. These monitors assist with the compliance of regulations and detection of contaminated drinking water.

Phases	Prior Year	2009	2010	2011	2012	2013	2014	2009-2014 Total
Equipment		45,000	50,000	56,000	70,000	70,000	70,000	$361,000
Total	40,000	45,000	50,000	56,000	70,000	70,000	70,000	$361,000
Estimated Personnel Cost								$0

Chlorination Fac. Scrubber-Miller Plant

Dept. Priority: 36

Description: This project would provide funding to upgrade the Chlorination Facility Scrubber at the Richard Miller Treatment Plant. This is the safety system used to protect the employees and the public from chlorine leaks.

Purpose: The purpose of this project is to replace the Chlorination Facility Scrubber at the Richard Miller Treatment Plant with a 3-5 ton dry scrubber similar to the scrubber installed at the Charles M. Bolton Plant and the Chemical Building West. The existing system is a caustic soda scrubber installed in 1997 that requires a significant amount of maintenance.

Phases	Prior Year	2009	2010	2011	2012	2013	2014	2009-2014 Total
Engineering		55,000						$55,000
Construction		350,000						$350,000
Total		405,000						$405,000
Estimated Personnel Cost		78,000						$78,000

Cherry Grove Ground Reservoir Coating

Dept. Priority: 37

Description: This project would provide funding for coating the interior and exterior of the Cherry Grove ground reservoir.

Purpose: The purpose of this project is to coat the interior and exterior of the ground reservoir to prevent failure and extend the life of the reservoir.

Phases	Prior Year	2009	2010	2011	2012	2013	2014	2009-2014 Total
Engineering		125,000						$125,000
Other		425,000						$425,000
Total		550,000						$550,000
Estimated Personnel Cost								$0

Castle and Reading

Dept. Priority: 38

Description: This project would provide funding for 16 inch and 12 inch water mains on Reading Road and Castle Drive.

Purpose: The purpose of this project is to bring additional water supply to the commercial area of the south zone of Mason.

Phases	Prior Year	2009	2010	2011	2012	2013	2014	2009-2014 Total
Construction		600,000						$600,000
Total	100,000	600,000						$600,000
Estimated Personnel Cost								$0

SCADA Remote Site Communications

Dept. Priority: 39

Description: This project would provide funding for a Supervisory Control and Data Acquisition (SCADA) communications system upgrade for remote sites.

Purpose: The purpose of this project is to upgrade of the Supervisory Control and Data Acquisition (SCADA) communications system for remote sites. Enhancing remote communications is the foundation upon which all future SCADA improvements will be built. In order to extend the service area, improve security, increase optimization through additional automation, and expand levels of customer service, SCADA communications needs to be enhanced.

Phases	Prior Year	2009	2010	2011	2012	2013	2014	2009-2014 Total
Equipment		200,000	578,000					$778,000
Total	143,000	200,000	578,000					$778,000
Estimated Personnel Cost								$0

Crane Equipment Improvements

Dept. Priority: 40

Description: This project would provide funding for safety upgrades and improvements to various cranes at mission critical facilities.

Purpose: The purpose of this project is to provide safety upgrades and improvements to various cranes at mission critical facilities. These cranes were installed between 1940 and 1978. Upgrades include replacement of open collector wiring, control wiring, and other safety upgrades.

Phases	Prior Year	2009	2010	2011	2012	2013	2014	2009-2014 Total
Equipment		300,000	150,000		50,000		50,000	$550,000
Total	100,000	300,000	150,000		50,000		50,000	$550,000
Estimated Personnel Cost								$0

CMBP Sanitary Sewer

Dept. Priority: 41

Description: This project would upgrade and improve the sanitary sewer system at the Charles M. Bolton Plant located in Fairfield, Ohio. The current system is outdated and connected to a septic tank with maintenance and operational problems.

Purpose: The purpose of this project is to replace floor drains at the Charles M. Bolton Treatment Plant (CMBP) that are currently connected to a septic tank. There have been maintenance problems with the operation of the septic tank.

Phases	Prior Year	2009	2010	2011	2012	2013	2014	2009-2014 Total
Engineering		68,000						$68,000
Construction		400,000						$400,000
Total		468,000						$468,000
Estimated Personnel Cost								$0

Duke, Socialville Foster

Dept. Priority: 42

Description: This project proposes to construct a 30 inch transmission main to provide pump station stability as to suction and discharge pressures and flows for future demands to Mason and Butler Co.

Purpose: The purpose of this project is to provide a redundant water supply between the Irwin Simpson and the Socialville Foster pumping stations.

Phases	Prior Year	2009	2010	2011	2012	2013	2014	2009-2014 Total
Engineering		200,000						$200,000
Construction		800,000	1,000,000	500,000				$2,300,000
Total		1,000,000	1,000,000	500,000				$2,500,000
Estimated Personnel Cost								$0

Network Upgrade - Chester Park Complex

Dept. Priority: 43

Description: This project would provide funding for combining or converging technologies of voice, video, and data at the Chester Park Complex.

Purpose: The purpose of this project is to replace equipment to combine communications media. The Private Branch Exchange (PBX) system is becoming obsolete and giving way to a new suit of tools, Voice over IP (VoIP). Voice, video, and data have been managed on three different sets of technology infrastructure. By combining or converging these technologies, benefits can include a lower cost of network ownership by eliminating multiple sets of infrastructure and simplifying administration and maintenance duties performed by the technical staff.

Phases	Prior Year	2009	2010	2011	2012	2013	2014	2009-2014 Total
Equipment		250,000						$250,000
Total		250,000						$250,000
Estimated Personnel Cost								$0

Chem East Water Wheel

Dept. Priority: 45

Description: This project provides for the replacement of hydraulic controls of two water wheels.

Purpose: The purpose of this project is to replace the hydraulic controls of the two water wheels and turbines at Chemical House East. They are critical to controlling the rate of flow from the reservoirs into the Richard Miller Treatment Plant.

Phases	Prior Year	2009	2010	2011	2012	2013	2014	2009-2014 Total
Construction		295,000						$295,000
Total		295,000						$295,000
Estimated Personnel Cost								$0

Lamella Basin # 1

Dept. Priority: 46

Description: This project will replace a damaged plate pack in Lamella basin # 1.

Purpose: The purpose of this project is to replace a damaged plate pack in Lamella basin #1 which was installed in 2001. The plates are warping and need to be replaced before water treatment is adversely affected.

Phases	Prior Year	2009	2010	2011	2012	2013	2014	2009-2014 Total
Engineering		25,000						$25,000
Construction		175,000						$175,000
Total		200,000						$200,000
Estimated Personnel Cost								$0

Kennedy Res. Drainage

Dept. Priority: 47

Description: This project would grade and install French drains and piping to prevent rainwater from pooling on the soil on top of the reservoir roof.

Purpose: The purpose of this project is to improve drainage of soil on the reservoir roof.

Phases	Prior Year	2009	2010	2011	2012	2013	2014	2009-2014 Total
Construction		86,000						$86,000
Total		86,000						$86,000
Estimated Personnel Cost								$0

CMBP Pilot Plant Filters

Dept. Priority: 48

Description: This project would rehab the Charles M. Bolton Treatment Plant (CMBP) filter columns. The project would involve the actual media replacement at the plant.

Purpose: The purpose of the project is to replace the filter media at CMBP that is over 30 years old and nearing the end of its useful life.

Phases	Prior Year	2009	2010	2011	2012	2013	2014	2009-2014 Total
Construction		349,000	326,000					$675,000
Total		349,000	326,000					$675,000
Estimated Personnel Cost								$0

Radio System for GCWW

Dept. Priority: 49

Description: This project would provide funding to upgrade the Radio Communication System for the Greater Cincinnati Water Works.

Purpose: The purpose of this project is to replace the existing outdated vehicle radio system with a new communication system for day-to-day operations, and in case of an emergency. The existing City of Cincinnati 45MhZ radio system is obsolete and will no longer be supported by Telecommunications Division in the coming years.

Phases	Prior Year	2009	2010	2011	2012	2013	2014	2009-2014 Total
Equipment		400,000						$400,000
Total	400,000	400,000						$400,000
Estimated Personnel Cost								$0

GCMS with EI and Auto Sample

Dept. Priority: 50

Description: This project would provide funding for the replacement of two existing Photo Ionization Detectors (PID)/Hall detectors.

Purpose: The purpose of this project is to replace two existing PID/Hall detectors so Water Works can maintain certification, comply with regulations related to volatile organic compounds and detect organic contamination of the water.

Phases	Prior Year	2009	2010	2011	2012	2013	2014	2009-2014 Total
Equipment		120,000						$120,000
Total		120,000						$120,000
Estimated Personnel Cost								$0

Battery, Charger, and DC Panel

Dept. Priority: 51

Description: This project would provide funding to replace batteries, chargers, and DC control panels.

Purpose: The purpose of this project is to replace batteries, chargers, and DC control panels for the continuous operation of the DC control system which is vital to the operations of facilities.

Phases	Prior Year	2009	2010	2011	2012	2013	2014	2009-2014 Total
Equipment		75,000	75,000	75,000	50,000	50,000	50,000	$375,000
Total	50,000	75,000	75,000	75,000	50,000	50,000	50,000	$375,000
Estimated Personnel Cost								$0

CPC Boiler Replacement

Dept. Priority: 53

Description: This project would replace 6 segmented type heating boilers at CPC.

Purpose: The purpose of this project is to replace obsolete and inefficient boilers. New boilers at CPC will have modern controls and improved high efficiency.

Phases	Prior Year	2009	2010	2011	2012	2013	2014	2009-2014 Total
Equipment		400,000						$400,000
Total		400,000						$400,000
Estimated Personnel Cost								$0

Chem. East Electric Heat

Dept. Priority: 54

Description: This project would install electric heating to replace the existing steam heating system at Chemical Building East.

Purpose: The purpose of this project is to upgrade the hot water heating system. The old system uses steam from the filter building running through ductwork to chemical building east. The existing ductwork is having maintenance issues. The old system is very inefficient due to the long duct runs through outside tunnels.

Phases	Prior Year	2009	2010	2011	2012	2013	2014	2009-2014 Total
Equipment		75,000						$75,000
Total		75,000						$75,000
Estimated Personnel Cost								$0

Furnace Air Compressor - Miller Plant

Dept. Priority: 55

Description: This project would provide funding for an upgrade to one of three screw type furnace air compressors.

Purpose: The purpose of this project is to upgrade one of three screw type furnace air compressors. This equipment has traditionally required significant maintenance but is critically important during the furnace regeneration campaigns and needs to remain reliable. The existing compressors were installed during the late 1990s and operate 24 hours a day, 7 days a week.

Phases	Prior Year	2009	2010	2011	2012	2013	2014	2009-2014 Total
Engineering		6,000						$6,000
Equipment			44,000					$44,000
Total		6,000	44,000					$50,000
Estimated Personnel Cost								$0

Snider and Socialville Foster

Dept. Priority: 56

Description: This project would provide funding for a 12 inch water main extension in Snider and Socialville Foster.

Purpose: This purpose of this project is to provide a system loop elimination of two dead end water mains in the Mason distribution system. This main will bring discharge from the Irwin Simpson Pump Station to the Castle Drive industrial area, in addition to eliminating two areas with dead end flows.

Phases	Prior Year	2009	2010	2011	2012	2013	2014	2009-2014 Total
Engineering		100,000						$100,000
Construction			650,000					$650,000
Total		100,000	650,000					$750,000
Estimated Personnel Cost								$0

Carbon Transfer Pump - Miller Plant

Dept. Priority: 57

Description: This project would provide funding for upgrading the recessed impeller carbon transfer pumps at the Granulated Activated Carbon (GAC) building.

Purpose: The purpose of this project is to upgrade the 15+ year old carbon transfer pumps (two each year) that are showing wear in the pumping of abrasive carbon material. These carbon transfer pumps are starting to require more maintenance each year. These pumps are required to move carbon throughout the GAC processes. Without them, the regeneration processes would cease.

Phases	Prior Year	2009	2010	2011	2012	2013	2014	2009-2014 Total
Equipment		48,000		50,000		50,000	50,000	$198,000
Total	2,000	48,000		50,000		50,000	50,000	$198,000
Estimated Personnel Cost								$0

Fire Control Systems

Dept. Priority: 58

Description: This project would provide funding to upgrade the fire control and communication panels at various facilities.

Purpose: The purpose of this project is to upgrade fire control and communication panels at various facilities to replace outdated equipment and meet current codes. The upgraded fire control and communication panels will be helpful with the interface to the new security systems.

Phases	Prior Year	2009	2010	2011	2012	2013	2014	2009-2014 Total
Equipment		50,000						$50,000
Total	50,000	50,000						$50,000
Estimated Personnel Cost								$0

Analytical Data System Equipment

Dept. Priority: 59

Description: This project would provide funding for the replacement of the data system needed to operate all of the organics lab equipment. This equipment is essential to ensure compliance with several Ohio EPA regulations including trihalomethane, haloacetic acid and volatile organic compound regulations.

Purpose: The purpose of this project is to replace the data system which would allow Water Works to operate the equipment needed to perform a variety of organic analyses.

Phases	Prior Year	2009	2010	2011	2012	2013	2014	2009-2014 Total
Equipment		39,000						$39,000
Total		39,000						$39,000
Estimated Personnel Cost								$0

CMBP Wash Water Discharge Line

Dept. Priority: 60

Description: This project would provide funding to replace the wash water discharge line at the Charles M. Bolton Treatment Plant.

Purpose: The purpose of the wash water discharge line is to eliminate solids and chlorine from going to the Great Miami River. This project will replace the discharge line that has reached the end of its useful life.

Phases	Prior Year	2009	2010	2011	2012	2013	2014	2009-2014 Total
Construction		50,000						$50,000
Total		50,000						$50,000
Estimated Personnel Cost								$0

Automatic Meter Reading Handheld Units

Dept. Priority: 61

Description: This project would provide funding for the acquisition of Automatic Meter Reading Handheld units.

Purpose: The purpose of this project is to replace handheld meter reading units which have met or exceeded their useful life. Handheld meter reading units were last purchased in 2003. Customer Service Representatives will need the hand held units, even after all meters are converted to radio read units, in order to respond to service calls and to complete final readings related to move ins/outs for billing purposes. These assets have a replacement schedule/useful life based on five or six years.

Phases	Prior Year	2009	2010	2011	2012	2013	2014	2009-2014 Total
Equipment		75,000						$75,000
Total		75,000						$75,000
Estimated Personnel Cost								$0

Eden Park Mirror Pool Painting

Dept. Priority: 98

Description: This project would provide funding for painting the bottomscape of the Mirror Pool, following the designs created by the consultant (Millennium Group) in 1998. Weather conditions and cleaning have faded and chipped some of the color over the years.

Purpose: The purpose of this project is to paint the bottomscape of the Mirror Pool in Eden Park. Painting and caulking provide a protective coating over the concrete pool which prevents leakage into the storage reservoir below. The project will upgrade and help preserve the appearance of this public landmark, that was originally painted in 1998.

Phases	Prior Year	2009	2010	2011	2012	2013	2014	2009-2014 Total
Engineering		5,000						$5,000
Other		85,000						$85,000
Total		90,000						$90,000
Estimated Personnel Cost								$0

Casting/Street Rehab Projects

Dept. Priority: 136

Description: This project would provide funding for the installation of new water main castings in conjunction with the Department of Transportation and Engineering's Street Rehabilitation Program.

Purpose: The purpose of this project is to install water main castings during street rehabilitation projects.

Phases	Prior Year	2009	2010	2011	2012	2013	2014	2009-2014 Total
Construction		322,000	339,000	354,000	365,000	375,000	390,000	$2,145,000
Total	307,000	322,000	339,000	354,000	365,000	375,000	390,000	$2,145,000
Estimated Personnel Cost								$0

Enterprise Asset Management System

Dept. Priority: 44

Description: This project would provide funding for the replacement of Water Work's Enterprise Asset Management System (EMPAC) with a new version or another software package.

Purpose: The new EMPAC system will be web-based and utilize mainstream technology. All system integrations, reports, and Key Performance Indicators (KPI's) will have to be developed. Water Works is currently running EMPAC release V8.5.2.5, Version 8.6.5 was released in 2005, and the final EMPAC release V8.6.7 was scheduled for December 2006. INDUS, the software provider, has converged their Enterprise Asset Management (EAM) solutions into Indus Asset Suite and there will be no subsequent EMPAC releases after December 2006. INDUS will provide maintenance and support services for EMPAC through 2010.

Phases	Prior Year	2009	2010	2011	2012	2013	2014	2009-2014 Total
Other			2,000,000	6,500,000	6,500,000			$15,000,000
Total	600,000		2,000,000	6,500,000	6,500,000			$15,000,000
Estimated Personnel Cost								$0

Paxton/Isabella-Obser.&Madison

Dept. Priority: 62

Description: This project would provide funding to install 5,500 feet of 48 inch water main in Paxton Avenue from Observatory Avenue to Isabella Avenue and in Isabella Avenue from Paxton Avenue to Madison Avenue.

Purpose: The purpose of this project is to install a new water main for adequate service. The existing water system in this area cannot support additional development. Service area expansion projections require installation of new water mains for adequate service.

Phases	Prior Year	2009	2010	2011	2012	2013	2014	2009-2014 Total
Construction			1,640,000					$1,640,000
Total	1,740,000		1,640,000					$1,640,000
Estimated Personnel Cost								$0

Montgomery/Cooper-Pfeiffer

Dept. Priority: 63

Description: This project would provide funding for a 42 inch transmission water main discharging from Kennedy Station northward to the Brecon service area and northeast Hamilton County.

Purpose: The purpose of this project is to improve the transmission of water to the Brecon service area and contractual areas of Warren County and the City of Mason.

Phases	Prior Year	2009	2010	2011	2012	2013	2014	2009-2014 Total
Construction			2,200,000					$2,200,000
Total	2,015,000		2,200,000					$2,200,000
Estimated Personnel Cost								$0

Pete Rose Way/Eggleston-Broadway

Dept. Priority: 64

Description: This project would provide funding for the installation of a 48 inch transmission water main, completing the new 48 inch supply line across the Central Business District.

Purpose: The purpose of this project is to complete the primary transmission water main to supply the Central service area including the Central Business District and the Northern Kentucky/Florence areas.

Phases	Prior Year	2009	2010	2011	2012	2013	2014	2009-2014 Total
Engineering			200,000					$200,000
Construction				1,000,000	1,000,000	100,000		$2,100,000
Total			200,000	1,000,000	1,000,000	100,000		$2,300,000
Estimated Personnel Cost				52,000	64,000			$116,000

Potassium Permanganate Feed System

Dept. Priority: 66

Description: This project would provide funding for a potassium permanganate feed system at the Richard Miller Treatment Plant.

Purpose: The purpose of this project is to replace the potassium permanganate feed system at the Richard Miller Treatment Plant. The existing system was installed in 1993 and is used intermittently during raw water algae, and taste and order events. The feed equipment and controls are approaching the end of their useful life due to the corrosive environment the system operates in.

Phases	Prior Year	2009	2010	2011	2012	2013	2014	2009-2014 Total
Engineering			50,000					$50,000
Construction			350,000					$350,000
Total			400,000					$400,000
Estimated Personnel Cost								$0

Delhi Water Tank Painting

Dept. Priority: 67

Description: This project would provide funding to paint the exterior of the Delhi Tank.

Purpose: The purpose of this project is to paint the exterior of the Delhi Tank, which was last painted in 1989. This project may include the removal of lead paint. Maintaining the exterior paint on the tank will extend the useful life of the tank.

Phases	Prior Year	2009	2010	2011	2012	2013	2014	2009-2014 Total
Other			250,000	389,000				$639,000
Total			250,000	389,000				$639,000
Estimated Personnel Cost			28,000	52,000				$80,000

Intake Pier Access Bridge Painting

Dept. Priority: 68

Description: This project would provide funding to paint the intake pier access bridge and to complete other upgrades.

Purpose: The purpose of this project is to paint the intake pier access bridge and to complete other upgrades. The intake pier access bridge was last painted in 1985 and will be due for repainting by 2010. Other work includes lighting, metal work, and other smaller upgrades.

Phases	Prior Year	2009	2010	2011	2012	2013	2014	2009-2014 Total
Other			200,000					$200,000
Total			200,000					$200,000
Estimated Personnel Cost								$0

Endocrine Disrupter Analysis Equipment

Dept. Priority: 69

Description: This project would provide funding for the purchase and setup of equipment to monitor for endocrine disrupting chemicals.

Purpose: The purpose of this project is to purchase equipment that will allow Greater Cincinnati Water Works to monitor for specific classes of compounds which may interfere with human hormones.

Phases	Prior Year	2009	2010	2011	2012	2013	2014	2009-2014 Total
Equipment			275,000					$275,000
Total			275,000					$275,000
Estimated Personnel Cost								$0

Cherry Grove Elevated Tank Coating

Dept. Priority: 70

Description: This project would provide funding to coat the interior of the Cherry Grove elevated tank.

Purpose: The purpose of this project is to prevent future failure and extend the useful life of the tank.

Phases	Prior Year	2009	2010	2011	2012	2013	2014	2009-2014 Total
Other			170,000	230,000				$400,000
Total			170,000	230,000				$400,000
Estimated Personnel Cost								$0

Well Pumps - Bolton Plant

Dept. Priority: 71

Description: This project would provide funding to replace one submersible well pump per year at the Charles M. Bolton Plant.

Purpose: The purpose of this project is to replace the original submersible well pumps installed in 1978 to ensure reliable pumpage from the well field. One well pump per year will be replaced/upgraded with more modern equipment over a five-year period.

Phases	Prior Year	2009	2010	2011	2012	2013	2014	2009-2014 Total
Equipment			40,000	40,000		40,000	40,000	$160,000
Total			40,000	40,000		40,000	40,000	$160,000
Estimated Personnel Cost								$0

GCMS With Autosampler

Dept. Priority: 75

Description: This project would provide funding for the replacement of the existing gas chromatograph mass spectrometer for advanced analyses.

Purpose: The purpose of this project is to replace the existing gas chromatograph mass spectrometer that is more than ten years old. This will allow Water Works to continue to monitor for exotic organic compounds including many that are regulated by the Ohio EPA.

Phases	Prior Year	2009	2010	2011	2012	2013	2014	2009-2014 Total
Equipment			130,000					$130,000
Total			130,000					$130,000
Estimated Personnel Cost								$0

Security Card Reader Upgrade

Dept. Priority: 76

Description: This project would provide funding for upgrades to the security card reader system. The product lifecycle has ended.

Purpose: The purpose of this project is to provide a secure and reliable security card reader system. The current system will no longer be supported and will create a security risk.

Phases	Prior Year	2009	2010	2011	2012	2013	2014	2009-2014 Total
Equipment			104,000					$104,000
Total			104,000					$104,000
Estimated Personnel Cost								$0

Wash Water Recovery Pump

Dept. Priority: 115

Description: This project would upgrade wash water recovery pumps installed in 1976.

Purpose: The purpose of this project is to upgrade pumps over 30 years old that pump gritty material (sand, filter dirt and carbon fines).

Phases	Prior Year	2009	2010	2011	2012	2013	2014	2009-2014 Total
Equipment			2,000	48,000				$50,000
Total			2,000	48,000				$50,000
Estimated Personnel Cost								$0

CPC Chiller Improvements

Dept. Priority: 116

Description: This project provides for the replacement/upgrade of a small reciprocating chiller to a larger reciprocating or centrifugal unit.

Purpose: The purpose of the chiller replacement will provide full redundancy for the chiller system. If the large existing unit were to drop off, the building would not be cooled. This redundancy is a necessity.

Phases	Prior Year	2009	2010	2011	2012	2013	2014	2009-2014 Total
Equipment			280,000					$280,000
Total			280,000					$280,000
Estimated Personnel Cost								$0

Mack Tank Interior Coating

Dept. Priority: 52

Description: This project would provide funding for coating the interior of the Mack Tank.

Purpose: The purpose of this project is to coat the interior of the Mack Tank to prevent failure and extend the life of the tank.

Phases	Prior Year	2009	2010	2011	2012	2013	2014	2009-2014 Total
Engineering				50,000				$50,000
Other				199,000	351,000			$550,000
Total				249,000	351,000			$600,000
Estimated Personnel Cost								$0

Reading - Dana

Dept. Priority: 65

Description: This project would provide funding for a thirty-six inch and a twelve inch water main upgrade to improve water supply to the Clifton hospital area and northern customers.

Purpose: The purpose of this project is to improve water supply to the Clifton hospital area and northern customers. The transmission and distribution upgrade is at a critical juncture in the system whereby water is supplied to the west and north. Improved hydraulics and water quality are necessitated due to older high maintenance lines. Higher fire flows and general supply needs are more critical in this area due to high use customers and Xavier University.

Phases	Prior Year	2009	2010	2011	2012	2013	2014	2009-2014 Total
Engineering				350,000				$350,000
Construction					2,000,000	2,000,000	250,000	$4,250,000
Total				350,000	2,000,000	2,000,000	250,000	$4,600,000
Estimated Personnel Cost								$0

Paddock - Reading to Tennessee

Dept. Priority: 72

Description: This project would provide funding for a thirty inch transmission water main in the Eastern Hills area of Paddock Road - Reading Road to Tennessee Avenue.

Purpose: The purpose of this project is to provide strengthened water supply through the Eastern Hills area. This project will provide strengthened water supply for large customers, will reduce outages and will improve water supply to Water Works' core and northern customers. The customers include medical centers and the City of Reading.

Phases	Prior Year	2009	2010	2011	2012	2013	2014	2009-2014 Total
Construction				200,000	2,000,000	100,000		$2,300,000
Total				200,000	2,000,000	100,000		$2,300,000
Estimated Personnel Cost								$0

Paddock - Tennessee to Towanda

Dept. Priority: 73

Description: This project would provide funding for a 30 inch transmission water main to strengthen the water supply through the Eastern Hills area.

Purpose: The purpose of this project is to provide strengthened water supply through the Eastern Hills area for hospitals and to the north including the TriCounty area and Butler County.

Phases	Prior Year	2009	2010	2011	2012	2013	2014	2009-2014 Total
Construction				300,000	2,000,000	2,000,000		$4,300,000
Total				300,000	2,000,000	2,000,000		$4,300,000
Estimated Personnel Cost								$0

Total Organic Carbon Analyzer

Dept. Priority: 86

Description: This project would provide funding to replace the current Total Organic Carbon (TOC) analyzer.

Purpose: The purpose of this project is to replace a Total Organic Carbon (TOC) analyzer. The TOC analyzer is a piece of analytical equipment which identifies total organic carbon in drinking water. Total organic carbon is regulated by current state and federal regulations which require frequent monitoring of organic carbon from a variety of locations. The current equipment is five years old and needs to be replaced.

Phases	Prior Year	2009	2010	2011	2012	2013	2014	2009-2014 Total
Equipment				40,000				$40,000
Total				40,000				$40,000
Estimated Personnel Cost								$0

INOVAH Payment System

Dept. Priority: 87

Description: This project will provide funding to upgrade the current iNovah payment software system.

Purpose: The purpose of this project is to stay current with the latest payment processing technology which is compatible with the billing system.

Phases	Prior Year	2009	2010	2011	2012	2013	2014	2009-2014 Total
Equipment				172,000				$172,000
Total				172,000				$172,000
Estimated Personnel Cost								$0

Bolton Plant Lab Remodel

Dept. Priority: 135

Description: This project provides funding to remodel and expand the Bolton Plant laboratory.

Purpose: The purpose of this project is to replace and update failing and aging laboratory infrastructure and increase analytical flexibility.

Phases	Prior Year	2009	2010	2011	2012	2013	2014	2009-2014 Total
Engineering				100,000				$100,000
Construction					456,000	304,000		$760,000
Total				100,000	456,000	304,000		$860,000
Estimated Personnel Cost								$0

Madison - Observatory to Isabella

Dept. Priority: 77

Description: This project would provide funding for a 16 inch replacement water main required per the Master Plan to improve water supply and pressures through the eastern portions of the City.

Purpose: The purpose of this project is to improve flow and capacity in an older portion of the City to provide better domestic and fire water supply for eastern portions of the City of Cincinnati.

Phases	Prior Year	2009	2010	2011	2012	2013	2014	2009-2014 Total
Engineering					200,000			$200,000
Construction						1,500,000	100,000	$1,600,000
Total					200,000	1,500,000	100,000	$1,800,000
Estimated Personnel Cost						95,000		$95,000

SCADA Remote Terminal Units

Dept. Priority: 78

Description: This project would provide funding for the replacement of 15 year old Supervisory Control and Data Acquisition (SCADA) Remote Terminal Units (RTUs) throughout the Richard Miller Treatment Plant.

Purpose: The purpose of this project is to replace Supervisory Control and Data Acquisition (SCADA) Remote Terminal Units (RTUs) throughout the Richard Miller Treatment Plant. The RTU's upgrade project is a controlled programmatic three year upgrading of older in-plant RTU's which are approaching the end of their useful life. The implementation of new RTU's will provide a more powerful RTU with the ability to better support enhanced automatic control efforts.

Phases	Prior Year	2009	2010	2011	2012	2013	2014	2009-2014 Total
Construction						500,000	500,000	$1,000,000
Equipment					500,000			$500,000
Total					500,000	500,000	500,000	$1,500,000
Estimated Personnel Cost					109,000	107,000	129,000	$345,000

McMillan and May Streets

Dept. Priority: 79

Description: This project would provide funding for a 48 inch transmission water main that upgrades water service to the Clifton/Uptown areas and the hospital/medical areas.

Purpose: The purpose of this project is to provide a transmission water main to upgrade water service to the Clifton/Uptown areas. This transmission upgrade is vital to the core water system and will be needed to meet the growing needs of this portion of the City. This main supports water supply to the hospital areas from Eden Park station, as well as a critical cross feed to the Clifton Valve Station and the Winton Reservoir.

Phases	Prior Year	2009	2010	2011	2012	2013	2014	2009-2014 Total
Engineering					150,000			$150,000
Construction						2,000,000	350,000	$2,350,000
Total					150,000	2,000,000	350,000	$2,500,000
Estimated Personnel Cost								$0

Clifton - Woolper to Dixmyth

Dept. Priority: 80

Description: This project would provide funding for a 30 inch transmission water main replacement that serves the Clifton and Eastern Hills areas, including critical hospitals and the uptown area serving the Clifton Valve Station.

Purpose: The purpose of this project is to replace a transmission water main that serves the Clifton and Eastern Hills areas. This main has had recent catastrophic maintenance events near critical customers (i.e. hospitals). This main is vital to the system's transmission supply to the Eastern Hills storage and supports larger commercial water customers.

Phases	Prior Year	2009	2010	2011	2012	2013	2014	2009-2014 Total
Engineering					150,000			$150,000
Construction						2,000,000	350,000	$2,350,000
Total					150,000	2,000,000	350,000	$2,500,000
Estimated Personnel Cost						127,000		$127,000

Madison - Woodburn to Observatory

Dept. Priority: 81

Description: This project would provide funding for a 16 inch replacement water main required per the master plan to improve supply and pressures through the eastern portions of the City of Cincinnati.

Purpose: The purpose of this project is to improve the water flow and capacity in an older portion of the City to provide better domestic and fire water supply for the eastern portion of the City of Cincinnati.

Phases	Prior Year	2009	2010	2011	2012	2013	2014	2009-2014 Total
Engineering					150,000			$150,000
Construction						1,500,000	50,000	$1,550,000
Total					150,000	1,500,000	50,000	$1,700,000
Estimated Personnel Cost						95,000		$95,000

Chemical Feed Equipment - Bolton Plant

Dept. Priority: 83

Description: This project would provide funding to replace iron and soda ash feeders at the Bolton Plant.

Purpose: The purpose of this project is to replace iron and soda ash feeders at the Bolton Plant which are reaching the end of their useful lives.

Phases	Prior Year	2009	2010	2011	2012	2013	2014	2009-2014 Total
Engineering					50,000			$50,000
Construction					75,000			$75,000
Equipment					100,000	225,000		$325,000
Total					225,000	225,000		$450,000
Estimated Personnel Cost								$0

CMBP Turbidimeters

Dept. Priority: 84

Description: This project will provide funding to replace turbidmeters at the Bolton treatment plant.

Purpose: The purpose of this project is to replace equipment essential for water quality.

Phases	Prior Year	2009	2010	2011	2012	2013	2014	2009-2014 Total
Equipment					115,000			$115,000
Total					115,000			$115,000
Estimated Personnel Cost								$0

Gas Chromatograph with PID and ELCD

Dept. Priority: 85

Description: This project will provide funding to replace the Gas Chromatograph with Photoionization detector (PID) and the Electron Capture detector (ELCD).

Purpose: This water quality equipment replaces equipment that is at the end of its useful life. The equipment is necessary for analysis of regulated compounds.

Phases	Prior Year	2009	2010	2011	2012	2013	2014	2009-2014 Total
Equipment					110,000			$110,000
Total					110,000			$110,000
Estimated Personnel Cost								$0

CMBP Lime Feeder 1 & 4

Dept. Priority: 88

Description: This project will provide funding to upgrade lime slaker and feeder equipment at the Bolton treatment plant.

Purpose: The purpose of this project is to assure the reliability of the lime feed system. The Bolton plant is a lime soda softening plant.

Phases	Prior Year	2009	2010	2011	2012	2013	2014	2009-2014 Total
Equipment					308,000			$308,000
Total					308,000			$308,000
Estimated Personnel Cost					67,000			$67,000

Filter Rebuild - Miller Plant

Dept. Priority: 89

Description: This project would provide funding to rebuild filter equipment at the Richard Miller Treatment Plant.

Purpose: The purpose of this project is to replace equipment on the remaining filters that have not been rebuilt.

Phases	Prior Year	2009	2010	2011	2012	2013	2014	2009-2014 Total
Construction					700,000			$700,000
Total	20,000				700,000			$700,000
Estimated Personnel Cost								$0

Brecon Tank Coating

Dept. Priority: 90

Description: This project would provide funding to coat the interior of the Brecon Tank.

Purpose: The purpose of this project is to prevent failure and to extend the useful life of the tank.

Phases	Prior Year	2009	2010	2011	2012	2013	2014	2009-2014 Total
Other					175,000	165,000		$340,000
Total					175,000	165,000		$340,000
Estimated Personnel Cost								$0

PeopleSoft Upgrade

Dept. Priority: 91

Description: This project would provide funding for an upgrade of the PeopleSoft application.

Purpose: The purpose of this project is to upgrade the PeopleSoft application to maintain vendor support which ends in May 2007 for the current version of PeopleSoft. PeopleSoft is an integral part of the work processes for the Water Works Department and upgrades are traditionally very complex and require significant professional services.

Phases	Prior Year	2009	2010	2011	2012	2013	2014	2009-2014 Total
Other					275,000	275,000		$550,000
Total					275,000	275,000		$550,000
Estimated Personnel Cost								$0

SCADA Remote RTU Upgrade

Dept. Priority: 92

Description: This project will provide funding to replace Supervisory Control and Data Acquisition (SCADA) Remote Terminal Units (RTU's) throughout the Richard Miller Treatment Plant (RMTP).

Purpose: The purpose of this project is to replace the older RTU's with new controllers. This will provide a more powerful RTU with the ability to better support enhanced automatic control efforts.

Phases	Prior Year	2009	2010	2011	2012	2013	2014	2009-2014 Total
Equipment					100,000	100,000	100,000	$300,000
Total					100,000	100,000	100,000	$300,000
Estimated Personnel Cost								$0

CMBP Filter Automation

Dept. Priority: 93

Description: This project will provide funding to add Supervisory Control and Data Acquisition (SCADA) controls to filters at the Bolton Treatment Plant.

Purpose: The purpose of this project is to automate the backwash and normal operation processes at the Bolton Treatment Plant. This will allow for consistent operation and backwash of sand filters which should lead to improved water quality.

Phases	Prior Year	2009	2010	2011	2012	2013	2014	2009-2014 Total
Equipment					240,000			$240,000
Total					240,000			$240,000
Estimated Personnel Cost								$0

Dehumidification System - Miller Plant

Dept. Priority: 94

Description: This project would provide funding for an upgrade of the dehumidification system in the Filter Building at the Richard Miller Treatment Plant (RMTP). This system consists of two dehumidifiers.

Purpose: The purpose of this project is to upgrade the dehumidifiers in the Filter Building. The two dehumidifiers control the environment throughout the plant preventing piping corrosion, chemical caking, etc. The current systems were upgraded in 1990 and have a useful life of approximately twenty years.

Phases	Prior Year	2009	2010	2011	2012	2013	2014	2009-2014 Total
Equipment					300,000			$300,000
Total					300,000			$300,000
Estimated Personnel Cost								$0

Chem East Building Dehumidification

Dept. Priority: 95

Description: This project would provide funding for the dehumidification of the Chemical Building East at the Richard Miller Treatment Plant.

Purpose: The purpose of this project is for dehumidification of the Chem East Building which stores large quantities of dry chemicals (lime, iron permanganate, etc) that are sensitive to moisture. This moisture ruins the chemicals and makes them no longer of use in the treatment process.

Phases	Prior Year	2009	2010	2011	2012	2013	2014	2009-2014 Total
Construction					212,000			$212,000
Total					212,000			$212,000
Estimated Personnel Cost								$0

Storage Area Network Equipment

Dept. Priority: 96

Description: This project would provide funding to replace two Storage Area Networks (SANs). One is located at Chester Park (installed in 2005) and the other is located at the Richard Miller Treatment Plant (RMTP) (installed in 2006).

Purpose: The purpose of this project is to replace two Storage Area Networks. These networks provide storage for Water Works' most critical enterprise applications such as BANNER and EMPAC. The risk of operating these enterprise applications without support is very high. Each SAN was purchased with five years prepaid maintenance and support (M & S). M & S is typically very expensive on this equipment after five years, estimated at about 40% of the annual cost of the new SAN. Payback is historically less than three years.

Phases	Prior Year	2009	2010	2011	2012	2013	2014	2009-2014 Total
Equipment					300,000	300,000		$600,000
Total					300,000	300,000		$600,000
Estimated Personnel Cost								$0

Tank Coating

Dept. Priority: 105

Description: This project will provide funding to coat water tanks where the coating is approaching the end of the useful life.

Purpose: The purpose of this project is to coat water tanks. A systematic inspection was performed to determine the condition of all steel water storage tanks.

Phases	Prior Year	2009	2010	2011	2012	2013	2014	2009-2014 Total
Other					600,000	750,000	550,000	$1,900,000
Total					600,000	750,000	550,000	$1,900,000
Estimated Personnel Cost								$0

Tapered Screw Conveyor - Miller Plant

Dept. Priority: 106

Description: This project would provide funding to upgrade the Chem East Building tapered spiral screw conveyor. This equipment moves chemicals from the storage hoppers into the slakers or chemical feeders. Upgrading the screw auger on the thirty-five plus year old equipment will extend its useful life and improve the cycle time needed to keep the chemical feeders equipment full.

Purpose: The purpose of this project is to upgrade the tapered spiral screw conveyor at the Chem East Building. The useful life of the existing equipment will have been exceeded. This tapered spiral screw conveyor feeds other chemical feed systems which are of no use without this equipment.

Phases	Prior Year	2009	2010	2011	2012	2013	2014	2009-2014 Total
Engineering					1,000			$1,000
Equipment					74,000			$74,000
Total					75,000			$75,000
Estimated Personnel Cost								$0

Cathodic Protection Sys - Bolton Plant

Dept. Priority: 107

Description: This project would provide funding to upgrade the cathodic protection system used to protect the basin equipment at the Charles M. Bolton Plant.

Purpose: The purpose of this project is to upgrade the cathodic protection system at the Charles M. Bolton Plant. This system is used to protect the other basin equipment and deteriorates over time. Once it is completely used, it no longer provides protection to the more expensive equipment. This system was replaced in 1995 and was last improved in 2002-2003 with basin rehab.

Phases	Prior Year	2009	2010	2011	2012	2013	2014	2009-2014 Total
Engineering					20,000			$20,000
Equipment					200,000			$200,000
Total					220,000			$220,000
Estimated Personnel Cost								$0

Effluent Piping - Bolton Plant

Dept. Priority: 108

Description: This project would provide funding to increase effluent piping sizes at the Bolton Plant.

Purpose: The purpose of this project is to supply additional water from the Bolton Plant by increasing the effluent piping sizes to accommodate growth in the area served by the Bolton Plant.

Phases	Prior Year	2009	2010	2011	2012	2013	2014	2009-2014 Total
Engineering					100,000			$100,000
Total					100,000			$100,000
Estimated Personnel Cost								$0

Adv. Microbiological Monitoring

Dept. Priority: 109

Description: This project would provide funding for the purchase and setup of equipment to monitor for microbial contaminants.

Purpose: The purpose of this project is to purchase equipment that will allow Greater Cincinnati Water Works to ensure that water is free from disease-causing microbes of both natural and terrorist origin.

Phases	Prior Year	2009	2010	2011	2012	2013	2014	2009-2014 Total
Equipment					100,000			$100,000
Total					100,000			$100,000
Estimated Personnel Cost								$0

Sand Filter Valves - Miller Plant

Dept. Priority: 110

Description: This project would provide funding to upgrade the existing filter valves at the Richard Miller Treatment Plant (RMTP) Filter Building with new valves.

Purpose: The purpose of this project is to upgrade the existing filter valves at the Richard Miller Treatment Plant. The existing filter valves have been in service for over forty years and are showing signs of failure.

Phases	Prior Year	2009	2010	2011	2012	2013	2014	2009-2014 Total
Engineering					200,000			$200,000
Construction						609,000		$609,000
Total					200,000	609,000		$809,000
Estimated Personnel Cost					44,000	130,000		$174,000

SCADA Water Security

Dept. Priority: 111

Description: This project will merge the EPA water security system with the GCWW Supervisory Control and Data Acquisition (SCADA) system.

Purpose: This project will merge the systems for ease of use and maintainability.

Phases	Prior Year	2009	2010	2011	2012	2013	2014	2009-2014 Total
Equipment					60,000			$60,000
Total					60,000			$60,000
Estimated Personnel Cost								$0

SCADA Remote Monitor Improvements

Dept. Priority: 112

Description: This project will provide funding to improve the Supervisory Control and Data Acquisition (SCADA) operator interface panels of critical facilities so it more closely matches the computer interface at RCC.

Purpose: This project will improve remote facilities operations monitoring which will add local operator interface panels at critical pump stations.

Phases	Prior Year	2009	2010	2011	2012	2013	2014	2009-2014 Total
Other					122,000			$122,000
Total					122,000			$122,000
Estimated Personnel Cost								$0

SCADA Communications Front End (CFE)

Dept. Priority: 113

Description: This project would provide funding to replace the existing Supervisory Control and Data Acquisition (SCADA) Communication Front End (CFEs) hardware.

Purpose: The purpose of this project is to replace existing Supervisory Control and Data Acquisition (SCADA) Communication Front End (CFEs) hardware. The RTU used for the CFE supports a limited amount of protocols and has limited processing power. As CFE hardware ages, the replacements should be analyzed to determine if more current technology can be applied to allow monitoring of other types of RTU's which may be present in a system service area acquired by Water Works.

Phases	Prior Year	2009	2010	2011	2012	2013	2014	2009-2014 Total
Other					122,000			$122,000
Total					122,000			$122,000
Estimated Personnel Cost								$0

Furnace Induced Draft Fan

Dept. Priority: 114

Description: This project will provide funding to add a backup induced draft fan which can be piped to supply air to the No. 1 and No. 2 furnaces.

Purpose: The purpose of this project is to provide redundant induced draft fan that can be used with either furnace train. Downtime will also be reduced for both furnaces.

Phases	Prior Year	2009	2010	2011	2012	2013	2014	2009-2014 Total
Equipment					313,000			$313,000
Total					313,000			$313,000
Estimated Personnel Cost					69,000			$69,000

CMBP Well Monitors

Dept. Priority: 117

Description: This project will provide funding to install ground water monitor wells.

Purpose: The purpose of this project is to add monitors for the wellhead protection area and re-delineation project.

Phases	Prior Year	2009	2010	2011	2012	2013	2014	2009-2014 Total
Equipment					75,000			$75,000
Total					75,000			$75,000
Estimated Personnel Cost								$0

Autoclave Replacement

Dept. Priority: 118

Description: This project will provide funding to replace autoclave equipment at the Micro laboratory.

Purpose: The purpose of this project is to sterilize waste generated while running compliance samples in the Micro lab.

Phases	Prior Year	2009	2010	2011	2012	2013	2014	2009-2014 Total
Engineering					50,000			$50,000
Total					50,000			$50,000
Estimated Personnel Cost								$0

Roller Gate Hydraulic Sys - Miller Plant

Dept. Priority: 119

Description: This project would provide funding for the upgrade of the roller gates at the Richard Miller Treatment Plant (RMTP).

Purpose: The purpose of this project is to upgrade the hydraulic controls at the Richard Miller Treatment Plant to ensure the reliable operation of the roller gates. The roller gates at the RMTP were installed in 1993 and serve a critical function in the plant's operation if the Granulated Activated Carbon facility must be by-passed.

Phases	Prior Year	2009	2010	2011	2012	2013	2014	2009-2014 Total
Engineering					1,000			$1,000
Equipment					74,000			$74,000
Total					75,000			$75,000
Estimated Personnel Cost								$0

Meter Interface Units (MIU)

Dept. Priority: 137

Description: This project would provide funding for the replacement of the Meter Interface Units (MIU's).

Purpose: The purpose of this project is to replace Meter Interface Units based on a replacement schedule. MIU's provide the meter reading information for the new H2O radio technology. This is a scheduled replacement for these units based on a useful life of ten years.

Phases	Prior Year	2009	2010	2011	2012	2013	2014	2009-2014 Total
Equipment					1,000,000	1,000,000	1,500,000	$3,500,000
Total					1,000,000	1,000,000	1,500,000	$3,500,000
Estimated Personnel Cost								$0

SCADA Remote Automated Controls

Dept. Priority: 138

Description: This project will provide funding for local/automatic controls for remote sites.

Purpose: Water Works' remote sites are currently operated in a remote-manual mode. The implementation of the project will allow system operators to select and activate automatic controls at selected sites, offloading routine tasks from the operators.

Phases	Prior Year	2009	2010	2011	2012	2013	2014	2009-2014 Total
Equipment					124,000			$124,000
Total					124,000			$124,000
Estimated Personnel Cost								$0

Chester Park Complex Carpet Upgrade

Dept. Priority: 140

Description: This project will provide funding to replace high wear areas in the carpeting at the Chester Park Complex.

Purpose: The purpose of this project is to replace worn carpet that is becoming a tripping hazard.

Phases	Prior Year	2009	2010	2011	2012	2013	2014	2009-2014 Total
Other					100,000			$100,000
Total					100,000			$100,000
Estimated Personnel Cost								$0

Mt. Airy Exterior Renovation

Dept. Priority: 141

Description: This project would provide funding for the rehabilitation of the exterior of the Mt. Airy Tanks.

Purpose: The purpose of this project is to prevent further deterioration of the tower superstructure. The tanks were originally built in 1926 and every freeze and thaw cycle causes a bit more deterioration within the concrete. The rehabilitation will include replacement of the top turrets of the structure, repair of brick masonry and miscellaneous repairs to the room concrete masonry units. The turrets will be replaced with recast or fiberglass panels that maintain the current aesthetics of the structure.

Phases	Prior Year	2009	2010	2011	2012	2013	2014	2009-2014 Total
Engineering					250,000			$250,000
Construction						5,147,000		$5,147,000
Total					250,000	5,147,000		$5,397,000
Estimated Personnel Cost								$0

Backup Control Center - Miller Plant

Dept. Priority: 74

Description: This project would provide funding to investigate potential locations within the GCWW service area to act as a backup control center that is separate from the California Control Center. This backup control center is needed to reduce GCWW's vulnerability in case the California Control Center is lost or unavailable for any reason. If the study recommendations are accepted, the study would be followed by a design phase and a construction phase. In the event of a catastrophic, no other location currently exists to provide water distribution system operations. This project will provide the backup control facility for the water distribution system.

Purpose: The purpose of this project is to provide a backup control center that is physically separate from the California Control Center located at the Richard Miller Treatment Plant.

Phases	Prior Year	2009	2010	2011	2012	2013	2014	2009-2014 Total
Other						200,000	140,000	$340,000
Total						200,000	140,000	$340,000
Estimated Personnel Cost						43,000	36,000	$79,000

Billing System Upgrade

Dept. Priority: 82

Description: This project would provide funding for an upgrade or replacement of the existing billing system used by GCWW to provide accurate customer bills and provide customer service.

Purpose: The purpose of this project is to upgrade the existing billing system in order to provide GCWW customers and our Customer Relations Representatives with the latest billing system technology. The upgrade will provide Water Works with a robust, state of the art, billing system. The costs include new hardware and software platforms along with project management, conversion, and training that will be required to run new technologies.

Phases	Prior Year	2009	2010	2011	2012	2013	2014	2009-2014 Total
Other						2,300,000	1,750,000	$4,050,000
Total						2,300,000	1,750,000	$4,050,000
Estimated Personnel Cost								$0

Bolton Backwash Upgrade

Dept. Priority: 97

Description: This project will provide funding to upgrade the backwash system at the Bolton Treatment Plant.

Purpose: The purpose of this project is to upgrade the backwash system to adequately wash new filters.

Phases	Prior Year	2009	2010	2011	2012	2013	2014	2009-2014 Total
Engineering						200,000		$200,000
Construction						1,200,000		$1,200,000
Total						1,400,000		$1,400,000
Estimated Personnel Cost								$0

Winton Rd - Spring Grove to Wintonridge

Dept. Priority: 99

Description: This project would provide funding for a new transmission main on Winton Road to the Winton Reservoir.

Purpose: The purpose of this project is to provide transmission supply in Eastern Hills for maintenance purposes as well as back up supply to Este Avenue.

Phases	Prior Year	2009	2010	2011	2012	2013	2014	2009-2014 Total
Engineering						150,000		$150,000
Construction							750,000	$750,000
Total						150,000	750,000	$900,000
Estimated Personnel Cost							51,000	$51,000

Galbraith and Plainfield

Dept. Priority: 100

Description: This project would provide funding for a 48 inch water main from discharge of Kennedy stations.

Purpose: The purpose of this project is to provide transmission discharge supply for the Brecon and Northeast area.

Phases	Prior Year	2009	2010	2011	2012	2013	2014	2009-2014 Total
Engineering						250,000		$250,000
Construction							500,000	$500,000
Total						250,000	500,000	$750,000
Estimated Personnel Cost								$0

Madison - Whetsel to Plainville

Dept. Priority: 101

Description: This project would provide funding for a proposed 16 inch replacement water main required per master plan to improve water supply and pressures through eastern portions of the City.

Purpose: This proposed dual service water main improves flow and capacity in an older portion of the City to provide better domestic and fire water supply for eastern portions of the City.

Phases	Prior Year	2009	2010	2011	2012	2013	2014	2009-2014 Total
Engineering						72,000		$72,000
Construction							800,000	$800,000
Total						72,000	800,000	$872,000
Estimated Personnel Cost							55,000	$55,000

Call Center Equipment 2013

Dept. Priority: 102

Description: This project would provide funding to expand and upgrade features and functions related to the Commercial Services Division's Call Center operations with a focus on the long-term vision of a comprehensive customer solution for GCWW. Funding would be used to provide software and hardware upgrades and improvements for information technology systems, as well as new equipment requirements related to phone systems, wall boards, and workforce management functions. Some of these technologies are outlined in the Information Technology Strategic Plan.

Purpose: The purpose of this project is to implement new and/or enhanced existing Call Center technologies to improve our customer service delivery.

Phases	Prior Year	2009	2010	2011	2012	2013	2014	2009-2014 Total
Other						500,000	2,000,000	$2,500,000
Total						500,000	2,000,000	$2,500,000
Estimated Personnel Cost								$0

RMTP Lamella Rapid Mix Pump Replacement

Dept. Priority: 103

Description: The rapid mix of chemicals at the Lamella Facility is accomplished in an innovative way with the use of raw water pumps. These pumps operate 24 hours a day, seven days a week in very moist environmental conditions. Because of this, these pumps(4 total) are expected to have a useful service life of about 15 years. Replacement of the pumps is expected by 2013.

Purpose: The purpose of this project is to replace rapid mix pumps at the Lamella facility that have reached the end of their useful lives.

Phases	Prior Year	2009	2010	2011	2012	2013	2014	2009-2014 Total
Other						120,000		$120,000
Total						120,000		$120,000
Estimated Personnel Cost								$0

Madison Road - Isabella to Ridge

Dept. Priority: 104

Description: This project would provide funding for a proposed 16 inch water main to supply the City's east side.

Purpose: The purpose of this project is to provide a proposed city transmission water main upgrade.

Phases	Prior Year	2009	2010	2011	2012	2013	2014	2009-2014 Total
Engineering						115,000		$115,000
Construction							750,000	$750,000
Total						115,000	750,000	$865,000
Estimated Personnel Cost							51,000	$51,000

Compartmentalize Winton Rd Reservoir

Dept. Priority: 120

Description: This project would provide funding for the construction of a dividing wall within Winton Road Reservoir to allow portions of the tank to be removed from service for maintenance or unexpected events.

Purpose: The purpose of this project is to construct a dividing wall within the Winton Road Reservoir to allow portions of the tank to be removed from service. In the relatively near future, removing this tank from service will be an issue, even in the winter months. This project will increase system reliability.

Phases	Prior Year	2009	2010	2011	2012	2013	2014	2009-2014 Total
Engineering						57,000		$57,000
Construction							472,000	$472,000
Total						57,000	472,000	$529,000
Estimated Personnel Cost								$0

Intercom Comm System - Bolton Plant

Dept. Priority: 139

Description: This project will provide funding to upgrade the existing intercom system at the Charles M. Bolton Plant. The existing system in approximately thirty years old.

Purpose: The purpose of this project is to upgrade the existing intercom communication system. The existing system is approximately thirty years old. It is outdated and in need of repairs. The availability of parts is a problem is completing the repairs.

Phases	Prior Year	2009	2010	2011	2012	2013	2014	2009-2014 Total
Other						25,000		$25,000
Total						25,000		$25,000
Estimated Personnel Cost								$0

Replace GCMS for VOCs

Dept. Priority: 121

Description: This project will provide funding to replace the current Gas Chromatograph with Mass Spectrometer (GCMS) that is used for Volatile Organic Compounds (VOC) and Trihalomethanes (THM) monitoring with the most current and reliable version.

Purpose: The purpose of this project is to replace the existing gas chromatograph with mass spec detector that is ten years old, so that Water Works can continue to monitor the river, plant, and drinking water for THMs and unknown organic contaminants.

Phases	Prior Year	2009	2010	2011	2012	2013	2014	2009-2014 Total
Other							165,000	$165,000
Total							165,000	$165,000
Estimated Personnel Cost								$0

Recarbonation Upgrade

Dept. Priority: 122

Description: This project will provide funding for the Installation of a recarbonation system at the Bolton Plant for water stabilization and pH adjustment.

Purpose: The purpose of this project is to add a recarbonation feed at the Charles M. Bolton Treatment Plant.

Phases	Prior Year	2009	2010	2011	2012	2013	2014	2009-2014 Total
Other							700,000	$700,000
Total							700,000	$700,000
Estimated Personnel Cost								$0

Replacement Production Wells

Dept. Priority: 123

Description: This project will provide funding to replace production wells. As the current production wells at the Bolton Plant continue to age, some wells may require replacement. It is also possible that additional wells will be required for long term approved capacity of at least 40 mgd.

Purpose: The purpose of this project is to replace 2 existing production wells or to add new wells if needed.

Phases	Prior Year	2009	2010	2011	2012	2013	2014	2009-2014 Total
Other							60,000	$60,000
Total							60,000	$60,000
Estimated Personnel Cost								$0

Backup Power Generator - Western Hills

Dept. Priority: 124

Description: This project would provide funding to purchase and install a standby generator, switchgear, transfer switch, and other ancillary equipment that may be used to power pumps and other critical items at the Western Hills Pump Station.

Purpose: The purpose of this project is to provide an onsite standby generator system. This standby generator will ensure Water Works' system reliability and service to customers by providing a backup power source which could be used in case of a power outage. In addition, it is desirable to utilize this equipment as a means to offset increasing energy costs.

Phases	Prior Year	2009	2010	2011	2012	2013	2014	2009-2014 Total
Engineering							443,000	$443,000
Total							443,000	$443,000
Estimated Personnel Cost							114,000	$114,000

Sodium Hexametaphosphate Feed Pumps

Dept. Priority: 125

Description: This project would provide funding to upgrade the two sodium hexametaphosphate feed pumps and two transfer pumps at the Richard Miller Treatment Plant facility. This includes controls and monitoring equipment. These were last upgraded in 1999.

Purpose: The purpose of this project is to upgrade sodium hexametaphosphate feed pumps and transfer pumps at the Richard Miller Treatment Plant. This equipment will have reached its useful life by 2012 and will need to be replaced with the newest technology.

Phases	Prior Year	2009	2010	2011	2012	2013	2014	2009-2014 Total
Other							40,000	$40,000
Total							40,000	$40,000
Estimated Personnel Cost								$0

Kennedy and Highland Avenues

Dept. Priority: 126

Description: This project will provide funding for a proposed 48 inch transmission water main to replace existing supply and enhance additional water supply for future needs per the master plan.

Purpose: The purpose of this project is to install a proposed transmission water supply for Kennedy Heights Station to meet water demands of northeast and Brecon, Mason and Warren.

Phases	Prior Year	2009	2010	2011	2012	2013	2014	2009-2014 Total
Engineering							500,000	$500,000
Total							500,000	$500,000
Estimated Personnel Cost								$0

River Road - Anderson Ferry to Bender

Dept. Priority: 127

Description: This project will provide funding for a proposed 24" transmission main to support the western neighborhoods in Central Service.

Purpose: The purpose of this project is to install a transmission main to support western portions of Central Service.

Phases	Prior Year	2009	2010	2011	2012	2013	2014	2009-2014 Total
Engineering							150,000	$150,000
Total							150,000	$150,000
Estimated Personnel Cost								$0

McMillan and Woodburn

Dept. Priority: 128

Description: This project will provide funding for a proposed 42 inch transmission upgrade taking discharge from Main Station as well as Eden Park station. This main allows more capacity for the system while investing in critical city infrastructure.

Purpose: This transmission upgrade is vital to the core water system and will be needed at this time to meet the growing needs of this portion of the City and system. This main supports water supply to the hospital areas from Eden Park station as well as Main Station.

Phases	Prior Year	2009	2010	2011	2012	2013	2014	2009-2014 Total
Engineering							200,000	$200,000
Total							200,000	$200,000
Estimated Personnel Cost								$0

Harrison/Wesselman-E River Rd

Dept. Priority: 129

Description: This project would provide funding for the installation of a 16 inch transmission water main, completing high pressure backup supply to the Crosby and Blue Jay service areas.

Purpose: The purpose of this project is to supply transmission water from Western Hills to the Crosby and Blue Jay service areas as a second or backup supply.

Phases	Prior Year	2009	2010	2011	2012	2013	2014	2009-2014 Total
Engineering							50,000	$50,000
Total							50,000	$50,000
Estimated Personnel Cost								$0

GC-5 (ECD)

Dept. Priority: 130

Description: Funding for this project will provide gas chromatograph for water quality analysis.

Purpose: The purpose of this project is to replace existing water quality equipment to analyze Haloacetic acids (HAA) and Trihalomethanes (THM) in the water.

Phases	Prior Year	2009	2010	2011	2012	2013	2014	2009-2014 Total
Other							115,000	$115,000
Total							115,000	$115,000
Estimated Personnel Cost								$0

GC/MS-2 (EI)

Dept. Priority: 131

Description: Funding for this project will provide gas chromatograph / mass spectrometer for water quality analysis.

Purpose: The purpose of this project is to provide equipment for analysis of Volatile Organic Compounds (VOC) and Trihalomethanes (THM). The equipment is necessary for monitoring river, plant and drinking water and replaces equipment that has reached the end of its useful life.

Phases	Prior Year	2009	2010	2011	2012	2013	2014	2009-2014 Total
Other							115,000	$115,000
Total							115,000	$115,000
Estimated Personnel Cost								$0

RMTP - On-line Chlorine Monitors

Dept. Priority: 132

Description: This project provides for the replacement of on-line chlorine monitors at the Richard Miller Treatment Plant (RMTP) Complex.

Purpose: The purpose of this project is the replacement of on-line chlorine monitors at the Richard Miller Treatment Plant (RMTP) Complex which are used to monitor the water quality.

Phases	Prior Year	2009	2010	2011	2012	2013	2014	2009-2014 Total
Other							120,000	$120,000
Total							120,000	$120,000
Estimated Personnel Cost								$0

INOVAH Payment System Upgrade 2014

Dept. Priority: 133

Description: This project would provide funding to upgrade the current Revenue Collector system to the new iNovah payment plan software. The project provides an opportunity to stay current with the latest payment processing technology, as well as an opportunity to realize substantial savings.

Purpose: The purpose of this project is to upgrade the current Revenue Collector software application to the new iNovah version.

Phases	Prior Year	2009	2010	2011	2012	2013	2014	2009-2014 Total
Other							188,000	$188,000
Total							188,000	$188,000
Estimated Personnel Cost								$0

Additional Pump at Tennison Station

Dept. Priority: 134

Description: This project will provide funding to add a new Eastern Hills pump at the Tennyson station.

Purpose: The additional pump will increase the firm pumping capacity for the Eastern Hills service area. This pump will help meet the increased demand in the Brecon and Mason Service areas.

Phases	Prior Year	2009	2010	2011	2012	2013	2014	2009-2014 Total
Equipment							243,000	$243,000
Total							243,000	$243,000
Estimated Personnel Cost								$0

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