City of Cincinnati

2005/2006 APPROVED BIENNIAL BUDGET

VOLUME I

FACING CHALLENGES,

PROVIDING VALUE

City of Cincinnati
All Funds Biennial Budget

2005/2006
Approved Biennial Budget

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GOVERNMENT FINANCE OFFICERS ASSOCIATION

Distinguished Budget Presentation Award

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For the Biennium Beginning

January 1, 2003

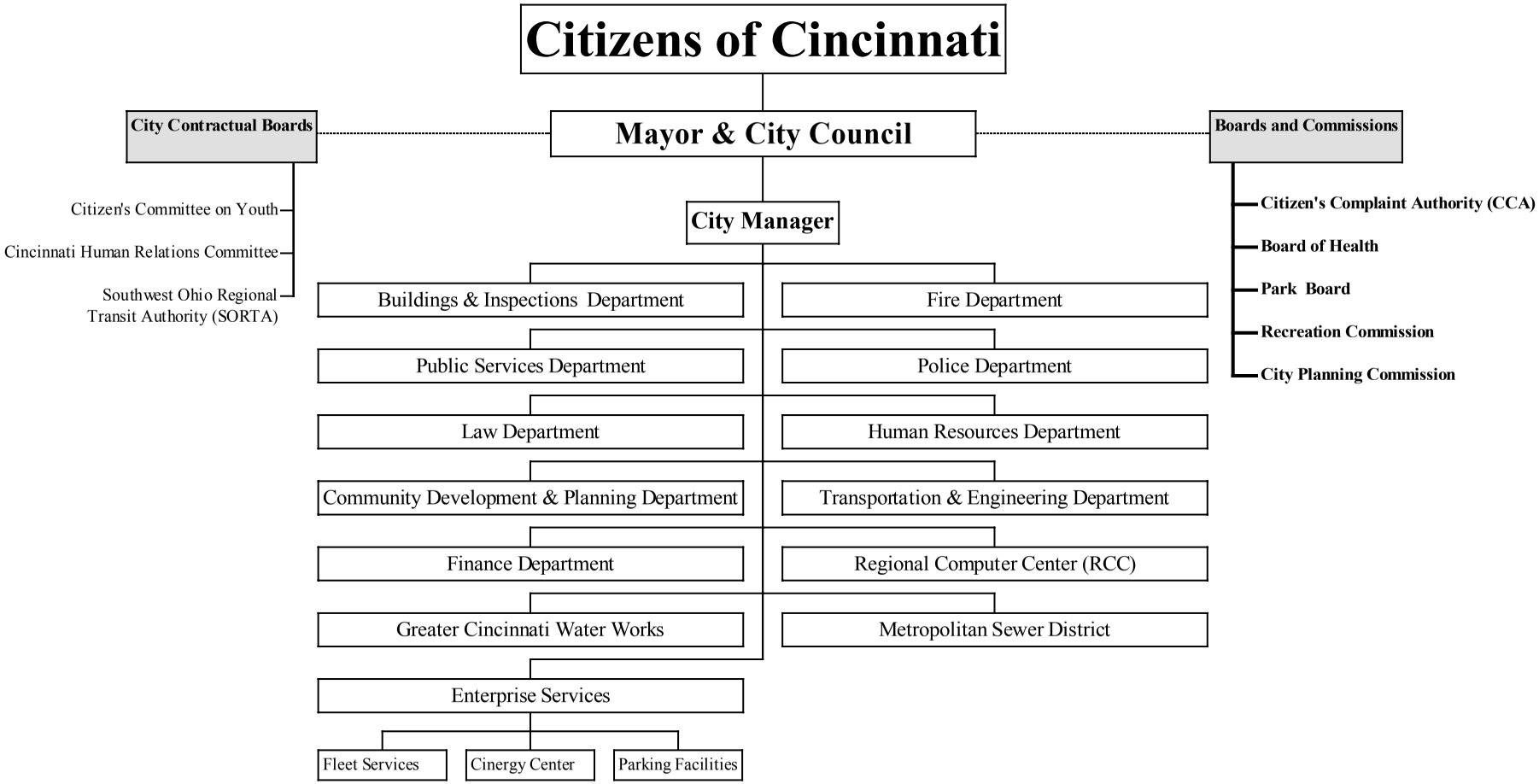
President

Executive Director

The Government Finance Officers Association of the United States and Canada (GFOA) presented an Award for the Distinguished Budget Presentation to the City of Cincinnati for its annual budget beginning January 1, 2003.

In order to receive this award, a governmental unit must publish a budget document that meets program criteria as a policy document, as an operations guide, as a financial plan and as a communications medium.

The award is valid for a period of one year only. We believe our current biennial budget continues to conform to program requirements, and we are submitting it to GFOA to determine its eligibility for another award.


Citizens of Cincinnati
Mayor & City Council
City Contractual Boards
Citizen's Committee on Youth
Cincinnati Human Relations Committee
Southwest Ohio Regional Transit Authority (SORTA)
Boards and Commissions
Citizen's Complaint Authority (CCA)
Board of Health
Park Board
Recreation Commission
City Planning Commission
City Manager
Buildings & Inspections Department
Fire Department
Public Services Department
Police Department
Law Department
Human Resources Department
Community Development & Planning Department
Transportation & Engineering Department
Finance Department
Regional Computer Center (RCC)
Greater Cincinnati Water Works
Metropolitan Sewer District
Enterprise Services
Fleet Services
Cinergy Center
Parking Facilities

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Notes: a) Unless otherwise noted, all data is from January 1 through December 31. b) Linked text is highlighted in blue.

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Preface

The City of Cincinnati's 2005/2006 Biennial Budget document is designed to help the residents of Cincinnati and the general public gain a better understanding of the City's budget process by highlighting the City's past, present, and future operations. This document is divided into seven parts.

- Part I, Budget Summary, presents the highlights of the City's Operating, Capital, and Consolidated Plan Budgets. It includes a discussion of the City's economic climate, budget assumptions, core services, taxes & fees, and staffing. It also includes a discussion of the General Fund Multi-Year Forecast.

- Part II, Budget Basics, presents the basic elements of the budget development process including sections on the sources and uses of funding. It also describes the major government funds and fund types used by the City and discuss how revenue and expenditures are measured. A budget calendar is also presented in this section.

- Part III, Budget and Financial Policies, presents the City's policies, which are established by City Council. It also includes Community Priority Requests, which allow Community Councils and citizens an opportunity to participate in the budget process. Financial management and Budget development principles are detailed.

- Part IV, Financial Summaries, presents financial summaries of the appropriated funds for the Operating and Capital Budgets. In addition, General Fund expenditures are summarized and General Fund revenue estimates and their underlying assumptions are discussed.

- Part V, Departmental Budgets, presents budgetary and performance data for the City departments charged with carrying out the budget policies established by the City Council.

- Part VI, Cincinnati Profile, presents an economic and demographic profile of the City of Cincinnati.

- Part VII, Appendices, presents supplemental information in several appendices, including City Council budget motions, 2003/2004 Action Item Report detail and a glossary which may help the reader to better understand the document and the terms contained therein.

A companion document, the 2005/2006 Approved Capital Budget, Volume 2, is also published to provide detailed information on the City's Capital Budget for the 2005/2006 biennium and the 2005-2010 Capital Investment Plan.

This budget is the City's financial plan for the 2005/2006 biennium. Because it determines the level of City services and the way in which these services will be funded, it often becomes a focal point for public discussion. Many of the key decisions regarding the way the City operates are made through the budget. Understanding the budget is a prerequisite for understanding City government. In

addition to the highlights contained in Part I, Budget Summary, and Part IV, Financial Summaries, it is recommended that Part II, Budget Basics, be read to enhance the budget reader's perspective on City government.

Budget Summary

INTRODUCTION

This part of the 2005/2006 Biennial Budget document provides an overview of the following:

- Policy Actions;
- Operating, Capital, and Consolidated Plan Budget summaries;
- The Multi-Year General Fund Forecast;
- 2005/2006 Tax and Fee Changes; and
- 2005/2006 City Staffing Plan.

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Budget Summary

The Budget Summary section of the Approved 2005 Budget provides summary information concerning the various components of the City's budget. As described in greater detail in the Budget Basics section of this document, the Approved 2005 Budget includes the Operating, Consolidated Plan, and Capital budgets for all appropriated funds. This Budget Summary begins with description of the economic conditions that this budget was developed in and a review of the accomplishments of the prior biennial budget. These sections are followed by a summary of the 2005/2006 policy direction established by the City Council, a listing of budget assumptions, and financial summaries of the operating, capital and consolidated plan budgets.

ECONOMIC CLIMATE

This is a critical time for the City of Cincinnati. The City is challenged to provide the valuable services that citizens have come to expect because expenditures in the General Fund are reduced by $13.8 million to balance the budget. Consistent with the City Council's Policy Budget, the Approved 2005 Budget continues to fund basic City services such as police, fire, health clinics, trash collection, parks, recreation, street repair, water, and sewers. There are non-basic services that have been reduced or eliminated because of the lack of fiscal resources. The budget also continues to reduce City positions, particularly those who do not deliver direct services. These staff reductions will nevertheless have an impact on support services. The effects of these reductions are noted in the departmental budgets included in this document. Wage increases are limited to 0% - 2% and employees will share more of the cost of health care.

The City of Cincinnati is not alone in experiencing financial difficulty. While the national recession ended in late 2001, the recession for many cities has continued, according to the latest National League of Cities (NLC) annual survey. Like Cincinnati, most cities in the state and in the Rust Belt have faced expenditures increasing faster than revenues and reserves have been used to balance budgets.

Employee wages, health care, pension, public safety, and infrastructure are noted in the NLC survey as major cost drivers. These are the cost drivers in the Cincinnati budget as well. Also, cities that rely heavily on income tax have faired relatively worse than those cities relying more on the property or sales tax. For Cincinnati, income tax revenue actually declined in 2002 compared to 2001; grew at a modest 2.6% in 2003; and is expected to have only a slight increase of 1% in 2004. For the biennium, 2005 income tax revenue is expected to grow at 2.2% and 2006 income tax revenue is expected to grow by 3.4%. Cincinnati's income tax revenue provides 62% of the General Fund revenue and also provides significant funding for capital improvements, infrastructure maintenance and repair, and public transit.

According to the Federal Reserve Bank of Cleveland's October 2004 Economic Trends report (Fourth District[1]), U.S. employment has not achieved its pre-recession peak. The district has faired worse than the U.S. in general and Ohio has faired worse by far than other states in the district. According to the Federal Reserve, Ohio usually recovers somewhat more slowly than the nation but during the current expansion the State's employment growth has lagged both its own typical experience and the nation's performance. Cincinnati's income tax performance reflects this relatively weak employment trend.

The 2005 Economic Outlook published in September 2004 by the Greater Cincinnati Chamber of Commerce expects Gross Regional Product (a regional indicator of economic activity) to increase by

[1] Includes Ohio, western Pennsylvania, eastern Kentucky, and northern West Virginia.

3.8% in each of 2004 and 2005. Regional job growth is expected to be modest at 1% in 2004 and 1.5% in 2005. Although it is difficult to measure the economy just within the City of Cincinnati, modest regional economic growth and slight regional employment growth suggest that future revenue increases will be constrained, barring tax increases. A sustainable financial future under the current tax structure required bold action to limit increases in the 2005/2006 Biennial Budget. As required by state law, revenues and expenditures must be aligned. This means, the City will focus on basic, core services and more efficiently leverage other local, state, and federal resources with our community partners.

ACCOMPLISHMENTS

In spite of the City's fiscal condition, there have been many accomplishments in the 2003/2004 biennium that bode well for the City's future. Many of these will help sustain our neighborhoods, the downtown, and promote business development. All of these required the City investment of time, effort, and/or financial resources. When market forces improve and the economy picks up, the City will be well positioned to take advantage of it.

- Neighborhood Initiatives

  - ✓ Over 100 lane miles of City streets rehabilitated citywide;
  - ✓ $100 million Cincinnati Housing Loan Fund implemented citywide;
  - ✓ Eleven tax incentive districts created;
  - ✓ City West with 1,200 mixed income housing units under construction within the West End;
  - ✓ Residences at Riverfront Phase I in the East End with 28 condos complete;
  - ✓ Twain's Point at Adams Landing in the East End with 26 townhomes being constructed;
  - ✓ Calhoun Market Place Redevelopment Project under construction in Clifton Heights;
  - ✓ CiTiRAMA 2003 opened in Westwood with 101 single-family homes planned (64 completed);
  - ✓ DeSales Plaza completed with 45 upscale rental units and commercial space in East Walnut Hills;
  - ✓ Centennial Station Apartment Homes completed adding 300 upscale rental units in Madisonville;
  - ✓ Theodore M. Berry International Friendship Park opened in the East End;
  - ✓ 660 Lincoln office and garage project begun in Walnut Hills;
  - ✓ Queen City Avenue realignment under construction;
  - ✓ Paddock Road/I-75 overpass completed;
  - ✓ Hyde Park, Evanston, and Mt. Washington Streetscapes completed;
  - ✓ Villages of Daybreak with 300 housing units begun in Bond Hill;
  - ✓ Avondale Pride Center established;
  - ✓ Approval of Neighborhood Revitalization Strategy Areas by HUD in Walnut Hills & College Hill;
  - ✓ Corryville/University Village Urban Renewal Plan completed;
  - ✓ Pleasant Ridge and O'Bryonville Streetscapes completed and College Hill streetscape underway;
  - ✓ Alexandria senior housing project in Walnut Hills completed;
  - ✓ Schoolhouse Lofts with 31 condos under construction in East Walnut Hills;
  - ✓ Sonoma Hill with 32 single-family homes under contract in Madisonville;
  - ✓ McHenry House offering 44 affordable elderly rental units under construction in East Westwood;
  - ✓ Butterfield Place with 16 single-family homes under construction in Madisonville;
  - ✓ Mills of Carthage Phase 2 with 28 single-family homes under construction;
  - ✓ Brodbeck Park Subdivision 65 homes under construction in Westwood (12 constructed);
  - ✓ Community Response Team (Code Enforcement Strike Force) established;
  - ✓ Small Business Strikeforce groundwork being completed for implementation next year.
  - ✓ Grand Avenue Commons (planned 25 single-family and townhomes) infrastructure near completion in East Price Hill;

- Downtown Initiatives

  - ✓ Contemporary Arts Center opened;
  - ✓ Taft Museum renovation completed;
  - ✓ National Underground Railroad Freedom Center opened;
  - ✓ Great American Ballpark opened;
  - ✓ Riverfront Transit Center opened;
  - ✓ Queen City Square office and garage project begun;
  - ✓ Vine and Central Parkway Garage begun;
  - ✓ Vine and Central Parkway Condos approved;
  - ✓ Fourth and Race condo project approved;
  - ✓ Power Building with 117 market rate rental units completed;
  - ✓ Park Place at Lytle (Polk building condo conversion) begun.

- Business Development

  - ✓ Cincinnati Center City Development Corporation (3CDC) formed, funded, and operational at the request of the Mayor and City Manager;
  - ✓ One-Stop Permit and Development Center opened;
  - ✓ Economic Development Division organized in the City Manager's Office;
  - ✓ Fifth-Third Bank Madisonville Center expansion continues;
  - ✓ Findlay Market renovations completed;
  - ✓ Corporation for Findlay Market management operations begun;
  - ✓ Convergys job retention/job creation agreement approved;
  - ✓ Cinergy Center renovation and expansion begun;
  - ✓ Developed system of service providers for technical assistance to small business;
  - ✓ Creation of the Grow Cincinnati Loan Fund for small business;
  - ✓ 429 Small Business Enterprises (SBE's) certified under the enhanced SBE program;
  - ✓ Funding provided for the Port of Greater Cincinnati Development Authority;
  - ✓ Clean Ohio Fund for Queensgate South, $3 million in funding secured;
  - ✓ LabOne job retention/job creation agreement approved;
  - ✓ Amantea job creation agreement approved and project underway;
  - ✓ Duramed job retention /job creation agreement approved and project underway.

ACTION ITEMS

As part of the previous biennial budget (2003/2004) development process, a list of 53 Action Items was developed for the biennium. Of these items, 51 have been completed or are no longer applicable and two are pending. Major completed items include: continuing the nature education and health education programs, increasing the number of police officers, hiring a chief planner, hiring an economic development director, establishing an arts capital improvement program, and establishing neighborhood revitalization strategy areas. A summary list is provided within the Budget and Financial Policies section of this document. A detailed status report on the 2003/2004 Action Items is included as an appendix to this document.

ACCOUNTABILITY

One of the 2003/2004 Action Items was to develop Department Business Plans and Director Performance Contracts. These have been completed and the City will to use them not only as citywide service delivery

indicators but also to hold city executives accountable for delivering services. Each department director reporting to the City Manager is required to sign a performance contract on which performance evaluations are based.

BUDGET POLICY

On June 30, 2004, the City Council approved the Policy Budget for the 2005/2006 Biennial Budget. The Policy Budget is a set of City Council recommendations for inclusion in the budget. For the most part, the Approved 2005 Budget reflects these recommendations, especially as they pertain to core city services. The following is a listing of each item and its status in the Approved 2005/2006 Biennial Budget.

1. *Keep Council's commitment to complete the increase of 75 police officers to the complement.*

The Approved 2005/2006 General Fund Budget includes funding for two recruit classes in 2005 and 2006 as well as an increase of 15.0 FTE in authorized police officers from 1,060 to 1,075. Barring any unusual attrition patterns, the Police Department will reach the 1,075 officer level in late 2005.

2. *Protect basic services from any service cuts, defined as safety, fire, garbage collection, road repair and pavement, maintenance of green spaces, health care centers, and recycling.*

Basic services are funded in the Approved 2005/2006 Operating Budget. The number of police officers increases and fire staffing remains unchanged. Garbage collection is funded at continuation levels and all the health clinics remain open with current service hours. Greenspace maintenance and recycling will be provided in 2005/2006 but due to limited resources the greenspace program within the Public Services Department and Park Board are funded only at 72% of the 2004 funding level. Additionally, the curbside recycling program is funded in 2005/2006 but the collection frequency is decreased from weekly collection to twice a month. The City will continue to annually rehabilitate 100 lane miles of City streets.

3. *Balance the budget by cutting waste, improving efficiency, cutting services not normally provided by cities, and if necessary, reducing middle and upper management.*

The Approved 2005/2006 Operating Budget reflects an all funds reduction of 163.1 FTE for 2005 and 17.0 FTE in 2006, including a number of management positions. While focusing resources on basic core services there are significant reductions within support agencies. For example, the Finance Department, Law Department, Human Resources Department Approved 2005 General Fund budgets decrease 9.2%, 8.7%, and 10.6%, respectively. The City will rely more on community expertise to provide services rather than City staff – e.g., loan underwriting. City staff can then focus on performance, accountability, and regulatory functions. Also, the Human Services Policy funding decreases $2.8 million, or 58% from the $4.8 million programmed for 2005 due to limited resources. In prior years, the Human Services Policy was funded by dedicating 1.5% of General Fund revenues to human services entities that provide social services in the City. The Approved 2004 Budget Update included funding for 73 human services entities. Due to limited resources, $2,000,000 in General Fund resources is approved for 39 entities in 2005.

4. *Equip each firehouse used by the Cincinnati Fire Department with female restroom facilities.*

To date, the City has added female facilities for 15 of the City's 26 firehouses. The "City Facility Renovation" project within the Approved 2005/2006 Capital Budget includes the addition of female facilities for two firehouses over the biennium and upgrading the female facilities at one firehouse in 2006. Upgrading the female facilities at another firehouse is planned for 2007. The remaining seven

firehouses without female facilities would be included in the "Replacement Facilities" project as new firehouses are constructed.

5. *Provide adequate resources to support long-term solutions to the challenges faced by the Fire Department – as outlined by the Line of Duty Death report (LODD), as well as the challenges faced by the EMS system.*

The Approved 2005/2006 Capital Budget includes $300,000 annually from 2005 through 2010 for the acquisition of fire equipment to address the recommendations in LODD report. The Line of Duty Death report was a result of an internal investigation by the City of Cincinnati Fire Department concerning the on-duty death of a firefighter in March of 2003. The report examined issues such as equipment, communications, training, and operational procedures. This report resulted in City Council approval to hire an independent consultant to perform a comprehensive review of the Fire Department. In December 2004, the City awarded a contract to TriData Corporation to complete a comprehensive review of the Fire Department.

6. *Continue to support Community Councils and Neighborhood Business Districts through the Neighborhood Support Program (NSP) Fund and Neighborhood Business District Support Fund (NBDSF).*

During the 2004 Budget Update process the annual support to Community Councils was increased from $10,000 to $12,000. The Approved 2005/2006 Operating Budget includes an annual amount of $8,000. This funding level represents a decrease of $4,000 from the 2004 approved budget and a decrease of $2,000 from the 2003 approved budget. The Approved 2005/2006 Capital Budget includes funding to continue the $10,000 annual contribution for each neighborhood business district for capital improvements.

7. *Reinitiate prior policy of capital transfers to provide capital investment in neighborhoods – both residential and business districts.*

Due to limited resources within the General Fund, no capital transfers are in the Approved 2005/2006 General Fund budget.

8. *Continue to utilize the system of Community Priority Requests so each community can proactively outline its priorities for the coming budget season.*

Department of Community Development and Planning (DCDP) coordinated the 2005 Community Priority Requests. The CPR process is a key component of citizen input in the budget process by providing an opportunity for the City's 52 communities to submit requests for funding. A disposition report by the Department of Community Development and Planning is included in the Budget and Financial Policies section of this document.

9. *Devote a significant asset, quantified in staff hours, to be focused on black-on-black crime initiatives, earmarking dollars from the $4.5 million the City currently spends on social programs.*

The Approved 2005/2006 Consolidated Plan Budget includes $1 million in each year for the Blueprint for Success program to provide vocational skills and job opportunities for ex-offenders. This program is funded with Community Development Block Grant and HOME resources and is described in more detail within the Consolidated Plan Budget section of this document. Blueprint for Success is a collaboration

between the City of Cincinnati and the Cincinnati-Hamilton County Community Action Agency (CAA). It is a two-year demonstration program designed as an intensive intervention for at-risk youth and young adults including ex-offenders. Youth will receive marketable construction skills while working towards a GED or High School diploma. CAA will customize an individualized roadmap and timetable of what the program participant wants to achieve based on the varied classes offered by the CAA. The program projects a total of 30 graduates with two homes completed in 2005 and five in 2006.

10. *Support the Economic Development "Strike Force" in the Manager's Office so it has enough capacity to get the job done.*

The Approved 2005/2006 General Fund Budget includes continuation funding for the Economic Development Division within the Office of the City Manager. Additionally, the Approved 2005/2006 Capital Budget includes a number of economic development projects to assist in fulfilling the goals of the Strike Force report. These projects are listed beginning on page 68 of the Approved 2005/2006 Capital Budget.

11. *Work with CPS to ensure that the necessary infrastructure, technical support, and public improvements for the Facilities Master Plan are developed and that future City planning efforts take into consideration the recognition of Community Learning Centers as a great asset to both individual neighborhoods and the City as a whole.*

The Recreation Department has been assigned the coordinating responsibility for this initiative and serves as the City's liaison with the Cincinnati Public Schools (CPS). The City is also working with Cincinnati State and CPS for the purpose of developing future qualified candidates for careers in public safety. Cincinnati State and CPS are collaborating to develop a curriculum that exposes, educates, and prepares students for these positions. This will encourage diversity, help remove obstacles that hinder future City employment, and proactively secure future qualified candidates for careers in the area of public safety.

12. *Contract with outside professionals, who work on a contingency fee basis, for an independent efficiency review of every City department, including independent boards and commissions whose budgets are approved by City Council.*

Though not on a contingency fee basis, the Fire Department will undergo a comprehensive review during 2005. Additionally, the Innovative Service Solutions (ISS) initiative within the Office of the City Manager will continue to identify opportunities to improve service delivery and effectiveness. Recent efforts include the review of the parts inventory management function within the Fleet Services Division and the operation of the City's Town Center and Garfield garages. The City has contracted with TechSolve Inc. to assist in the implementation of the ISS program to reduce the cost and improve the quality of City services. In 2004, TechSolve completed an organizational analysis of the City, trained 40 staff facilitators on continuous improvement techniques, and designed the ISS Program. In 2005, TechSolve will continue to train facilitators and facilitate implementation of ISS. This includes redesigning and implementing new process improvements such as the Neighborhood Quality of Life Unified Code and coaching a Peer Review Team to integrate the new improvements throughout the City.

13. *Continue to invest in comprehensive cost-saving technology that will enable the City to run more efficiently.*

The Approved 2005/2006 Capital Budget includes several projects that will enhance efficiency and effectiveness. These projects include the upgrade of the City's check writing equipment, purchasing and

procurement software, and the replacement of $5.8 million in obsolete vehicles. The Police Department will replace its 14-year old computer aided dispatch system and implement a records management system to replace its paper-based records system. The Police Department will also implement photo traffic enforcement during 2005 to address traffic and pedestrian safety problems at select intersections across the City. This technology allows a 24/7 presence at problem intersections while also freeing up officers for crime reduction activities. Included in the photo traffic enforcement will be speed enforcement using speed enforcement vehicles across the City based on neighborhood requests and traffic statistics.

In 2004, the Police Department began implementation of an employee tracking system. This system will provide the Police Department real time data regarding employee risk management issues (e.g., on-duty injuries, vehicle pursuits, use of force, etc.) at the first line supervisor level. The system also provides electronic workflow management to identify patterns early and greatly speeds the review of work products. Finally, the system will track employee training as well as citizen and supervisory feedback on employee performance.

Additionally, the Approved 2006 Capital Budget includes the first phase of a multi-year effort to replace the City's traffic lights with liquid emitting diode (LED) technology which will dramatically reduce energy costs and increase the service life of traffic lights.

14. Pursue Internet reverse auctions and joint purchasing (with other jurisdictions), when appropriate.

The Finance Department, Purchasing Division, is actively examining this opportunity and will report back to the City Council in early 2005 with an implementation plan.

15. Invest more money toward employing youth during the summer months.

The Approved 2005/2006 Operating and Consolidated Plan Budgets include a total of $2.1 million for youth and young adult employment and employment training (General Fund and Consolidated Plan Budget resources), representing a 31.2% increase from the 2004 approved funding level of $1.6 million. This increase is primarily attributable to the $1.0 million Blueprint for Success program in each year in 2005 and 2006 within the Consolidated Plan Budget. This program will provide paid vocational training for 18-30 year-old ex-offenders in the context of renovating low and moderate-income housing.

16. Maintain the property tax rollback policy.

The Approved 2005/2006 General Fund Budget revenue estimate assumes the continuation of the City Council policy of rolling back property tax millage to maintain the 2001 level of property tax revenue.

17. Adopt a clear performance measurement system to apply to those agencies and nonprofits that apply for and receive money through our Human Services Policy and that those measures (both past performance and projected performance) be part of the budget that is presented to Council in the fall.

Though Human Services Policy funding is reduced by over 50% in 2005, the City will continue its efforts from the 2003/2004 budget process to adopt performance measures to evaluate programs receiving City funding.

18. *Honor the commitments it made to the empowerment zones in an October 8, 1998 letter from then City Manager, John Shirey, and report back to Council on progress and include answers to Councilmember Cole's Motion (Council Document #200307175) in time for the August 2004 meeting.*

A report was submitted to the City Council on August 31, 2004 detailing $79.3 million in expenditures in the empowerment zone from July 1, 2003 to June 30, 2004. Included in these expenditures were $54.1 million in routine services (e.g., fire, police, recreation and health centers); $18.3 million for non-routine services (e.g., Department of Community Development and Planning projects such as Findlay Market and Over-the-Rhine initiatives, human services operating support grants, and water main upgrades); $4.7 million in grant funding to the Cincinnati Empowerment Corporation; and $2.2 million in Cincinnati Housing Development Fund loans.

19. *Provide Cincinnati Recreation Commission with sufficient funding in order to operate recreation centers and pools an additional three (3) hours per day in the empowerment zone communities during the summer months.*

Due to limited resources, the hours at the recreation centers and pools remain at the City funded 2004 level. In 2004, the Recreation Department received a donation of $20,000 from CSX Transportation Foundation to allow 11 centers to be open on Saturdays from approximately 10 AM to 6 PM for two months.

20. *Continue funding the next phase of the Regional Fire Training Center project, which includes site preparation and design.*

The Approved 2005/2006 Capital Budget includes $900,000 to build a training burn building at the Regional Fire Training Center site. The current burn building was condemned some years ago and a replacement burn building is the most pressing training need of the Fire Department. Additional commitments to this training center will be contingent upon regional funding and corresponding business plan.

21. *Southwest Ohio Regional Transit Authority (SORTA)*

The City Council approved a motion (Document #200509471) indicating that SORTA will limit rate increase for ACCESS service for the disabled, limit increases for Fare Deal cards, continue existing service levels, and address any potential budget shortfalls with cost reductions rather than route reductions or rate increases.

BUDGET ASSUMPTIONS

The following summary includes the major assumptions used in developing the Approved 2005/2006 Budget.

1. Salary increases are limited to 2% in each year of the biennium for represented employees. Professional, technical, and managerial employees (including CODE) are budgeted for no general salary increase (0%) increase in 2005.

2. Merit increases are not funded, except for represented staff per union contract.

3. Non-local travel and training expenditures are reduced 50% from the 2004 funding level. During the 2003/2004 budget process non-local travel and training expenditures were reduced by approximately $600,000, or more than 50%, within the General Fund. The 2005 General Fund budget for non-local travel and training totals $163,200 and represents a reduction of $829,020, or 83.6%, from the 2002 approved funding level of $992,220. The 2005 Restricted Funds budget for non-local travel and training totals $1,158,520 and represents a reduction of $508,690, or 30.5%, from the 2002 approved funding level of $1,667,210.

4. Overtime and compensatory time is still eliminated except for emergencies for non-represented staff.

5. Fuel costs will remain at the current levels and energy costs will increase approximately 10% in 2005. Increases above these levels will require departments to absorb them.

6. City costs for employee healthcare assume all City employees transition to the "80/20 Plan." Under the 80/20 Plan, the employee's share of the total cost of healthcare increases from approximately 14% to 25% depending on the healthcare usage of the employee. The total cost of care for employee healthcare is anticipated to increase 16% in 2005.

7. Two police recruit classes beginning in June and December 2005 are funded. One fire recruit class (beginning late December 2004) is funded in 2005.

8. The police and fire cadet programs are eliminated.

9. Curbside recycling is reduced from weekly collection to twice a month for a savings of approximately $315,000.

10. Contributions to outside agencies for projects and programs are significantly reduced or eliminated. A list of these reductions is included in the Department of Community Development and Planning budget on page 178 of this document.

11. No General Fund Capital transfer will occur due to the lack of fiscal resources.

12. No General Fund transfer for Cincinnati On the Move Fund 382 (e.g., no additional funding support of the Riverfront Classic or Convention Visitors Bureau Multicultural Tourism Marketing). The Cincinnati On the Move Fund 382 was established during the 2004 Budget Update process to provide a dedicated non-appropriated fund to support tourism and marketing. It was funded with a 2004 transfer from the General Fund in the amount of $145,000 and the 2003 balance for the Riverfront Classic in the amount of $63,000. These resources will remain in the fund until expended; however, no additional funding is added to the fund in 2005.

13. The Fire Department overtime budget increases $369,000 but the department will be challenged to contain overtime expenditures under current negotiated sick time and comp time leave usage.

14. The Greenspace Program (within the Public Services and Parks departments) is funded at 72% of the 2004 funding level and the Weed & Litter Program is fully funded in 2005.

Budget Summary

ALL FUNDS BUDGET

The following sections describe the Approved 2005/2006 All Funds Budget. Each of the three components of the all funds budgets are highlighted (Operating Budget, Capital Budget, Consolidated Plan Budget).

Table I: Approved 2005/2006 All Funds Budget

($ in Millions)	2004 Approved Budget	2005 Approved Budget	$ Change	% Change	2006 Approved Budget	$ Change	% Change
Operating Budget							
General Fund	$330.1	$326.6	($3.5)	-1.1%	$329.3	$2.7	0.8%
Restricted Funds	$460.4	$444.6	($15.8)	-3.4%	$427.9	($16.7)	-3.8%
Subtotal Operating Budget	$790.5	$771.2	($19.3)	-2.4%	$757.2	($14.0)	-1.8%
Capital Budget							
General Capital Budget	$79.3	$65.4	($13.9)	-17.5%	$63.9	($1.5)	-2.3%
Restricted Funds Capital	$160.7	$114.2	($46.5)	-28.9%	$143.4	$29.2	25.6%
Special Revenue/Matching Capital	$18.9	$14.9	($4.0)	-21.2%	$18.2	$3.3	22.1%
Subtotal Capital Budget	$258.9	$194.5	($64.4)	-24.9%	$225.5	$31.0	15.9%
Consolidated Plan Budget	$26.1	$24.5	($1.6)	-6.1%	$24.9	$0.4	1.6%
Total Budget	$1,075.5	$990.2	($85.3)	-7.9%	$1,007.6	$17.4	1.8%

Operating Budget

The City's Operating Budget provides for the basic services of municipal government such as police and fire service, recreation, parks, health clinics, infrastructure maintenance and repair, and water and sewer services.

Table II: Approved 2005/2006 Operating Budget

($ in Millions)	2004 Approved Budget	2005 Approved Budget	Change From 2004	2006 Approved Budget	Change From 2005
General Fund	$330.1	$326.6	-1.1%	$329.3	0.8%
Restricted Funds[1]	$460.4	$444.6	-3.4%	$427.9	-3.8%
Total Operating Budget	$790.5	$771.2	-2.4%	$757.2	-1.8%

1. Does not include Community Development Block Grant funding, which is shown separately in the Consolidated Plan Budget section of this document.

As shown in Table II, the Approved General Fund Operating Budget is $326.6 million in 2005 and $329.3 million in 2006. The 2005 General Fund reduction is a $3.5 million, or 1.1% decrease, from 2004 and the 2006 budget is a $2.7 million, or 0.8%, increase from 2005. It is significant that the forecasted 2005 General Fund continuation budget (a budget to provide the same level of services in 2005 as in 2004 but to reflect anticipated inflationary increases and assumptions for wage increases), totaled $340.5 million. Compared to this 2005 continuation budget amount, the Approved 2005 General Fund budget reflects a decrease of $13.8 million, or 4.1%. The 2005 Continuation Budget to the Approved 2005 Budget comparison is shown in Table III. The General Fund reductions touch every department and focuses limited resources on the core services of the City.

Table III – General Fund 2005 Continuation Budget / Approved 2005 Budget Comparison

	2005 Continuation Budget	2005 Approved Budget	$ Change 2005 Cont. to 2005 Appr.	% Change 2005 Cont. to 2005 Appr.
Public Safety Sub-Total	**152,014,031**	**150,068,400**	**(1,945,631)**	**-1.3%**
Non-Public Safety Sub-Total	**106,492,527**	**95,457,920**	**(11,034,607)**	**-10.4%**
Total Departmental Budgets	258,506,558	245,526,320	(12,980,238)	-5.0%
Employee Benefits Sub-Total	**68,674,106**	**68,463,310**	**(210,796)**	**-0.3%**
Non-Departmental Sub-Total	**13,153,820**	**12,649,550**	**(504,270)**	**-3.8%**
Total General Fund Operating Expenditures	340,334,484	326,639,180	(13,695,304)	-4.0%
General Fund Transfers-out	145,000	-	(145,000)	
Total Expenditures	$ 340,479,484	$ 326,639,180	$ (13,840,304)	-4.1%

While the All Funds Operating Budget is balanced for 2005, there are several funds that require close monitoring to ensure that expenditures remain within resources. These funds include the Convention Center Fund 103 and the appropriated restricted funds that receive their funding from the City income tax. Because the Cinergy Center renovation and expansion project will significantly reduce the number of events held at the center during 2005 and the first half of 2006, the basic expenditures to keep the facility operating (e.g., utilities and security) will have to be monitored closely. Event planners will continue to actively pursue smaller events during this period but pending their efforts revenues from these events cannot be accurately estimated at this time.

The primary restricted funds that are affected by the City's income tax include the Income Tax-Infrastructure Fund 302 and the Income Tax-Transit Fund 759. Fund 302 receives its revenue from the 0.1% income tax for infrastructure and is a primary source of fixed asset repair and maintenance for the City. To the extent that income tax revenues do not increase, less repair and maintenance can be performed. Similarly, the Income Tax-Transit Fund 759 receives revenue from the 0.3% income tax dedicated to transit operations in the City. To the extent that income tax revenues do not increase, less funding is available to support the Southwest Ohio Regional Transit Authority (SORTA) bus and para-transit services.

All funds are balanced to resources in 2006; however, assumed additional General Fund expenditure reductions will need to be specifically identified in the 2006 Budget Update process because reductions

have been made proportionally across departments in the 2006 budget. For the General Fund, additional expenditure reductions or revenue increases are required in the amount of $5.2 million for 2006.

CORE SERVICES

Core City services are the focus of the operating budget. Some of the continued core services included in the budget are as follows:

- The City's Health Clinics and other primary health care programs are fully funded; however, because of changes in the federal Medicare reimbursement policy, the non-City funded portion of the Home Health Care skilled nursing program is reduced. The General Fund portion of this program is fully funded.

- The plan to increase police staffing from 1,060 to 1,075 officers by late 2005 is on track, with two recruit classes funded in both 2005 and 2006.

- All 40 fire companies within the City's 26 fire houses are funded; however, the department will be challenged to contain overtime expenditures if 2004 sick time and comptime leave usage continue into 2005. A recruit class that began in late December 2004 and graduates in June 2005 which will help elevate the use of overtime.

- Weekly solid waste collection is funded at a continuation level in the biennium; however, due to limited resources, the curbside recycling program is reduced from weekly pick-up to twice a month.

- The new Mt. Washington Recreation Center will open in the spring of 2005; however, due to limited resources and low utilization several recreation facilities will close in 2005. The facilities to close in 2005 include Butterfield and Ebersole recreation centers and the Boldface and Mt. Adams pools. These facilities were chosen based on utilization levels, proximity to other facilities, and the physical condition of the facility. Additionally, programs at Cincinnati Metropolitan Housing Authority (CMHA) Pinecrest facility will be transferred to other facilities.

- All park facilities will remain open and operating at continuation levels; however, due to limited resources mowing cycles will be extended, litter pick-up will be reduced, and the overall maintenance of park facilities will decrease.

- Continued regular hours for the Permit and Development Center and building and zoning code enforcement is fully funded. Additionally, the Buildings and Inspections Department will increase permit and inspection fees which in some instances have not been revised since the 1970s.

- The City Litter and Weed program is fully funded and the Greenspace Program is funded at approximately 72% of the 2004 funding level. The result of the decreased funding for the Greenspace Program will be extended mowing and maintenance cycles.

- The Arts Policy and Arts Consortium are included in the budget but with approximately a 50% reduction in funding the Arts Policy and a 28% reduction in Arts Consortium funding.

- The commitment of $5 million for 20 years to the Cincinnati Public Schools (CPS) for facility improvements will continue in the biennium. The City will continue to work with CPS to align budgeted capital improvements with the CPS facilities plan where possible. Support for CPS

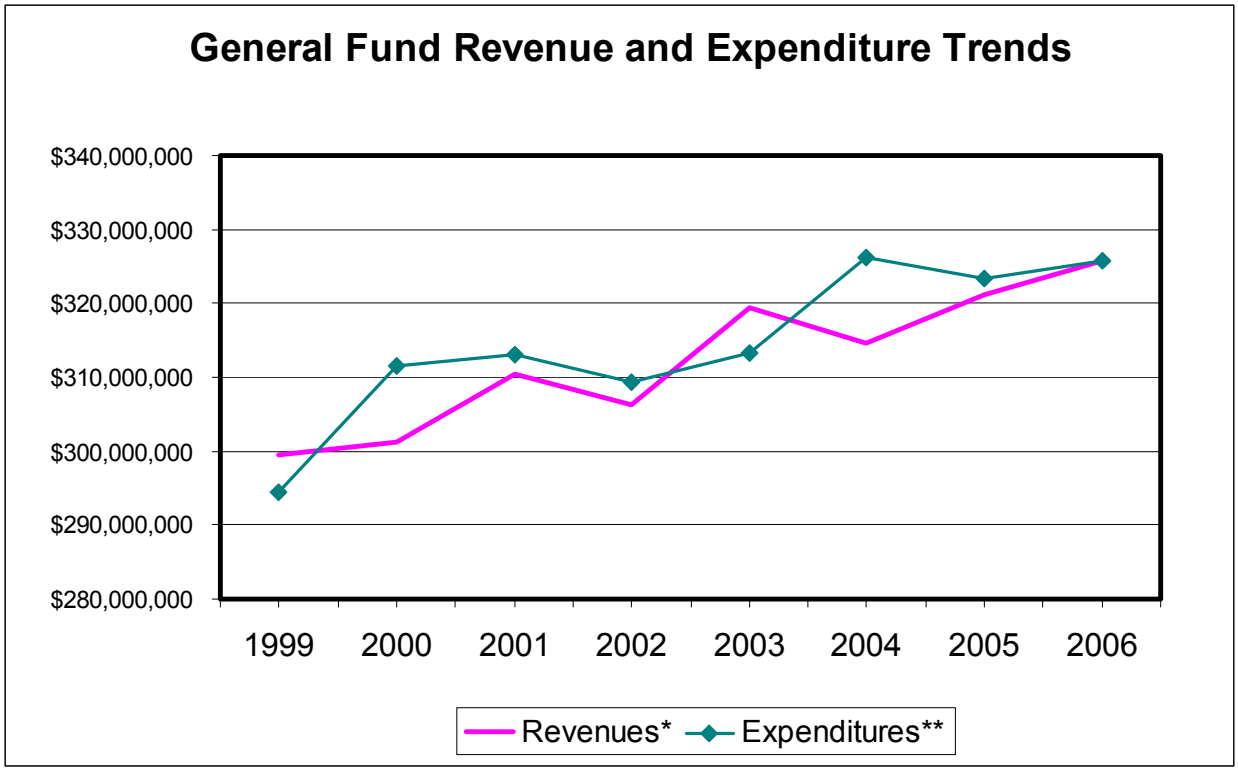
continues with School Nurses ($2.3 million), School Resource Officers ($724,000), and School Crossing Guards ($844,000). Based on the need to increase police visibility, General Fund support of the Drug Abuse Resistance Education (DARE) program is eliminated in 2005 with the associated officers returned to crime reduction initiatives.

- Resources are budgeted to continue to implement 200 lane miles of street rehabilitation in the biennium.

General Fund Multi-Year Forecast

The 2005/2006 Biennial Budget for the General Fund was approved in the context of a multi-year financial forecast of resources and expenditures. As shown in Graph I, annual expenditures have exceeded annual revenue in the past several years. The City has relied on carryover balances to compensate for this structural imbalance in the General Fund for several years. Carryover balances were not sufficient in 2005/2006 to balance the budget. As shown in Graph II, General Fund carryover balances have decreased since 1999 and are no longer sufficient to address annual operating deficits. Difficult expenditure and revenue decisions were made for 2005 and 2006 to eliminate the structural imbalance in the General Fund by the end of 2006 (Note that the expenditure and revenue lines intersect in 2006.)

Graph I – General Fund Revenue and Expenditure Trends



NOTES: * Includes Net Transfers In
** Includes Net Transfers Out, Cancelled Encumbrances, Expenditure Savings
Trends are based on actual resources and expenditures for 1999-2003 and estimates for 2004-2006.

Graph II – General Fund Carryover Balance Trends

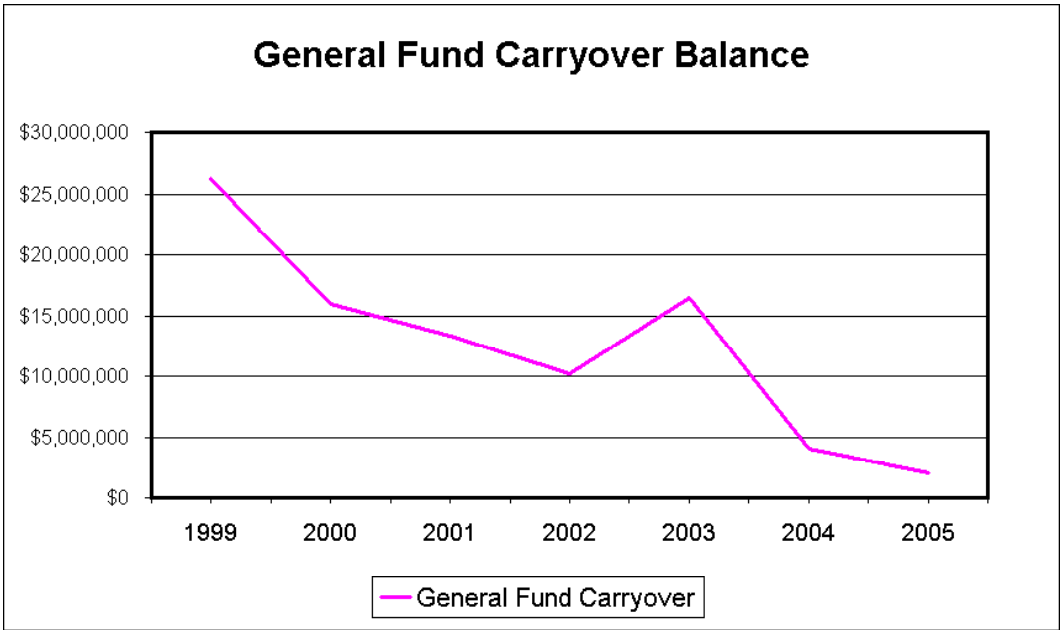


Table V shows the multi-year General Fund forecast (2005-2008) incorporating the revised revenue and expenditure estimates as well as the Approved 2005/2006 General Fund Budget. Revenues are expected to grow by an average 2.8% for the forecast period and average expenditures are expected to grow 2.2%.

Table V – December 2004 General Fund Forecast 2003-2008

($ in Thousands)	**2003** Actual	**2004** Estimate	**2005** Forecast	**2006** Forecast	**2007** Forecast	**2008** Forecast
Resources						
Operating Revenues	$313,669	$313,580	$318,005	$325,777	$334,667	$344,819
Transfers-in	5,963	1,650	3,059	-	-	-
Total Resources	$319,632	$315,230	$321,064	$325,777	$334,667	$344,819
Expenditures						
Operating Expenditures	$314,692	$330,763	$326,639	334,168	$344,133	$354,397
Transfers-out	156	545	-	-	-	-
Permanent expenditure reductions in 2006				**5,173**	**5,328**	**5,488**
Permanent expenditure reductions in 2007					**82**	**84**
Permanent expenditure reductions in 2008						**573**
Total Expenditures	$314,848	$331,308	$326,639	$328,995	$338,723	$348,252
Expenditure Savings	-	(2,572)	(3,216)	(3,240)	(3,337)	(3,433)
Yearly Balance	$4,784	($13,506)	($2,359)	$22	($719)	($0)
Prior Year Cancelled Encumbrances	1,496	2,061	-	-	-	-
Previous Year Carryover Balance	10,220	16,500	5,055	2,696	2,718	2,000
Non-GAAP Carryover Balance	$16,500	$5,055	$2,696	$2,718	$2,000	$2,000

Biennial Budget Forecast Assumptions

Because of 2004 income tax performance, the 2005 and 2006 growth rates for income tax are estimated at 2.2% and 3.4%, respectively. The total General Fund revenue estimate for 2005 is $318.0 million and includes several revenue enhancements (please see the taxes and fees section of this Budget Summary section for additional information). The total General Fund revenue estimate for 2006 of $325.8 million includes the estimated income tax increase of $6.7 million and other revenue increases of $1.1 million.

The multi-year forecast in Table V assumes that salary increases are limited to 2% in each year of the biennium for represented employees. Professional, technical, and managerial employees (including CODE) are budgeted for no general salary increase (0%) increase in 2005 and 2% in 2006. Combined with expenditure reductions across every City department, the Approved 2005 General Fund expenditure level reflects a decrease of $13.8 million from the 2005 Continuation Budget estimate.

The 2006 budget requires an additional $5.2 million in reductions. The necessary expenditure reductions are prorated across all City General Fund departments and specific reductions will have to be identified during the 2006 Budget Update process.

Table VI provides a summary of the major assumptions in the multi-year General Fund forecast.

Table VI – Forecast Assumptions

Assumptions	**2004**	**2005**	**2006**
Income Tax Growth	1.0%	2.2%	3.4%
Personnel Increases (Notwithstanding existing labor contracts)	3%	2% / 0%	2% / 0%
Non-Personnel Increases	0.0%	2.5%	2.8%
Expenditure Reductions	$2.6 Million	$13.8 Million	$19.0 Million

Cautions for the Multi-Year Forecast

With expenditure reductions in 2005 in the amount $13.8 million and assumed additional reductions of $5.2 million in 2006, the General Fund budget is balanced in the biennium with a $2.7 million carryover in each year. This carryover amount provides total reserves of about 7.5% of annual General Fund revenues, which is less than the generally accepted fund balance target standard of 10% of revenues. Any personnel services increases (e.g., labor contracts) that exceed the 2% assumption for represented staff and that exceed 0% for non-represented staff will cause the General Fund to be out of balance and will require additional expenditure reductions or revenue increases in the General Fund.

Capital Budget

The Capital Budget provides funding for the improvement or purchase of City assets. For more than 15 years, the City has made significant progress in addressing its infrastructure needs through the Capital Budget. The City has dedicated more than one-half of the General Capital Budget to infrastructure projects such as street repair and facility improvements. In addition, the City has used utility fees and charges for Restricted Fund Capital Budget infrastructure projects such as infrastructure projects replacement of water and sewer lines and facilities.

Table VII – 2005/2006 Capital Budget

($ in Millions)	2004 Approved Budget	2005 Approved Budget	% Change From 2004	2006 Approved Budget	% Change From 2005
General Capital	$79.3	$65.4	-17.5%	$63.9	-2.3%
Restricted Funds Capital	160.7	114.2	-28.9%	143.4	25.6%
Special Revenue Capital	1.2	1.5	25.0%	1.2	-20.0%
Federal/State Capital Matching Funds	17.7	13.4	-24.3%	17.0	26.9%
Total All Funds Capital Budget	$258.9	$194.5	-24.9%	$225.5	15.9%

As shown in Table VII, the 2005/2006 Biennial All Funds Capital Budget totals $420.0 million: $194.5 million for 2005 and $225.5 million for 2006. Included are budgets for General Capital projects, Restricted Funds Capital projects, Special Revenue Capital projects, and projects supported with Federal and State Capital Grant Matching Funds.

The following describes the expenditure highlights in the General Capital Budget.

1. **Street Rehabilitation: $25.0 Million for 200 Lane Miles –** The General Capital Budget includes $12.3 million in 2005 and $12.7 million in 2006 for the Street Rehabilitation Program. This investment meets the City Council directive to rehabilitate at least 100 lane miles per year. A total of $79.6 million is included in the 2005-2010 General Capital plan for this initiative.

   Major street reconstruction projects, in addition to Street Rehabilitation, total $7.6 million in 2005 and $6.0 million in 2006. In the biennium, reconstruction projects are planned for sections of the following streets: Waldvogel Viaduct, Eighth Street Viaduct, Central Avenue, and Martin Luther King Drive. A total of $38.5 million is included in the 2005-2010 General Capital plan for street reconstruction projects.

   In addition to the street rehabilitation and street improvement projects, the All Funds Biennial Capital Budget includes $11.6 million in 2005 and $15.2 million in 2006 from State and Federal transportation matching funds. Matching fund projects include improvements to the following streets: Dixmyth Avenue, River Road (Mt. Echo to Illinois), Columbia Parkway, Gilbert Avenue, Hamilton Avenue, Sixth Street Expressway, M.L. King Drive, and Reading Road.

2. **Renovation of Existing City Facilities: $23.1 Million –** A total of $12.5 million in 2005 and $10.6 million in 2006 is included for renovation of existing City-owned facilities. The biennial Capital Budget includes $7.8 million for renovation of Recreation facilities, $6.7 million for Park facilities, and $377,000 for Health facilities. Upgrades to other City-owned facilities are included at a funding

level of $1.9 million in 2005 and $1.6 million in 2006; these renovations will include the addition of female facilities to two firehouses over the biennium and upgrading the female facilities at one firehouse in 2006. The Capital Budget also includes $4 million in the biennium for renovation of Fountain Square and the Fountain Square Garage. To address employee health and safety concerns in City workplaces according to OSHA and EPA code requirements, $700,000 is included in the Capital Budget. Over the six-year plan, a total of $73.2 million is included for renovation of existing City facilities.

3. **Information Technology and Equipment: $17.6 Million –** To continue the City's commitment to providing employees with the necessary tools to operate efficiently and improve the delivery of services to citizens, $9.7 million in 2005 and $7.9 million in 2006 is included for information technology and equipment projects. A total of $12.0 million is included over the biennium to replace obsolete motorized equipment; i.e., equipment that has exceeded the established standards for maximum mileage, age, or maintenance costs. Additionally, $500,000 is included in 2005 to purchase equipment in the final phase of the Contact Service Request Management project, which will allow service requests from citizens to be managed centrally across all City departments. In 2005, $130,800 is also included to purchase Digital Mobile Video Recorders (MVRs) to equip marked police vehicles with Digital Eyewitness Systems including a transmitter/microphone, a rotating camera, and docking station. Over the six-year plan, $50.1 million is included for information technology and equipment initiatives.

4. **Market Rate Housing: $10.5 Million –** The Capital Budget for the development of market rate housing in Cincinnati totals $5.5 million in 2005 and $5.0 million in 2006. Over the six-year plan, $22.7 million is included for this initiative. These funds will be used for site improvements and infrastructure development at residential construction locations.

5. **Evanston Redevelopment Earmark: $2.0 Milion –** The City Council approved $2.0 million for redevelopment in Evanston. This project will support development opportunities identified in the approved Evanston Neighborhood Business District and Five Points Urban Renewal Plans. A collaborative effort between the Evanston neighborhood, Xavier University, the Cincinnati Empowerment Corporation, and the City will determine specific projects to be funded.

6. **New Replacement Fire Stations: $3.6 Million –** The General Capital Budget includes $1.6 million in 2005 and $2.0 million in 2006 to construct and replace one fire station in each year: North Avondale in 2005 and Pleasant Ridge in 2006. Over the six-year plan, $13.6 million is included for the replacement of existing fire stations.

7. **Riverfront Utilities: $2.4 Million –** The General Capital Budget supports "The Banks" project by providing $2.4 million over the biennium for the installation of public utilities for the Central Riverfront Street Grid. This $2.4 million represents the City's final amount for the Riverfront Utilities of a $6.4 million total commitment.

8. **Cinergy Center Renovation and Expansion Project: $2.0 Million –** To continue the City's commitment to the renovation and expansion of the Cinergy Center, the General Capital Budget includes $1.0 million in each year of the biennium ($6.0 million in the six-year plan) for the project.

9. **Kennedy Connector: $5.6 Million –** The General Capital Budget includes $800,000 in 2005 and $4.8 million in 2006 for the Kennedy Connector project, which supports the design and construction of a new street to connect the intersection of Duck Creek Road and Kennedy Avenue with Ridge

Avenue. An additional $1.0 million is included in 2007. Cost estimates for this project total $19.3 million, including construction, land acquisition, and related costs. Additional funding sources will have to be identified to fully fund the project. A total of $325,000 was appropriated for this project in 2003 to fund initial engineering work. Based on the latest project schedule, engineering work will continue in 2005 and 2006, property negotiations/acquisition will occur in 2006 and 2007, with construction beginning in 2007.

10. **Support for Community Facilities Improvements: $1.2 Million** – Continuation of the City's support of Music Hall and the Art Museum is included in the biennial Capital Budget. A total of $1.2 million ($600,000 in each year) for these historic buildings would support exterior improvements and repair, waterproofing, improved handicap accessibility, security upgrades, HVAC enhancements, and other improvements.

11. **New Fire Burn Training Building and Equipment: $1.5 Million –** The existing training burn building used by the Fire Department is no longer functional or safe and the building has been condemned. In 2005, $900,000 is included for the development of a new Fire Department burn building. Additionally, $300,000 is included in both 2005 and 2006 ($1.8 million in the six-year plan) for the purchase of training and safety equipment to support recommendations related to the "Line of Duty Death Report."

12. **Security Upgrades at City Facilities: $540,000 –** In 2005, $540,000 is included for security upgrades at City facilities. Back-up generators would be purchased at critical Police, Fire, and Public Services facilities. A security assessment would also be made for City Council Chambers.

13. **Regional Emergency Operation Center Build-Out: $400,000 –** The 2005 General Capital Budget includes $400,000 to provide the City's share of the build-out costs for the Regional Emergency Operation Center (EOC) at the new Radcliff Building. The Hamilton County Commissioners have committed $488,400 for the build-out effort as well. Development of the EOC is expected to leverage $1.2 million in 2003/2004 Homeland Security resources for technical equipment at the center.

The following describes the expenditure highlights in the Restricted Funds and Matching Funds:

1. **Eastern/Delta Sewer Separation: $29.4 Million –** The biennial budget includes $14.5 million in 2005 and $14.9 million in 2006 for the installation of new sewer lines from Eastern and Stanley Avenues to the Little Miami Wastewater Treatment Plant in the East End. This project will eliminate several combined sewer overflow areas and provide high water/dry weather protection. The MSD Capital Improvement Fund supports this project. The MSD Capital Budget will be approved by the Hamilton County Board of Commissioners in early 2005.

2. **Metropolitan Sewer District (MSD) Water-in-Basement Prevention Program: $15.0 Million –** In each year of the biennium, $7.5 million is included to alleviate chronically affected water-in-basement problems countywide. A total of $37.5 million is included over the six-year capital improvement plan (2005-2010) for this project, which is supported in the MSD Capital Improvement Fund.

3. **Metropolitan Sewer District Global Consent Decree: $158.6 Million –** The Capital Budget for MSD is $63.1 million in 2005 and $95.5 million in 2006. The increase of $32.4 million from 2005 to 2006 is related to significant sewer infrastructure improvements as mandated by the Global Consent Decree.

4. **Greater Cincinnati Water Works Capital Improvements: $93.9 Million –** The Capital Budget for Water Works is $48.6 million in 2005 and $45.3 million in 2006. In both years a total of $28.8 million is included for the replacement of water mains, $18.5 million is included for the replacement of meters, and $12.9 million is included to replace water mains when street improvements made by other jurisdictions affect an existing water main. The Capital Budget for Water Works is significantly less than previous years due to lower than expected revenue resulting from the wet, cool summers over the last two years.

5. **Improvements for Parking Facilities: $1.3 Million –** Funding for structural maintenance and repairs and new equipment at parking facilities totals of $1.3 million over the biennium ($510,000 in 2005 and $835,000 in 2006). The schedule for repair and maintenance includes repair of the deck and expansion joints at the Garfield Garage, blacktop repair at the 3rd and Central parking lot, and lighting improvements at the Elm Street, Town Center, and 7th Street Garages. New equipment that allows for automated payment using credit cards is also included in the Parking Facilities Fund Capital Budget.

6. **Lunken Airport Improvements: $1.0 Million –** Over the biennium, $625,000 ($355,000 in 2005 and $270,000 in 2006) is included for facility and infrastructure improvements at Lunken Airport and $175,000 ($125,000 in 2005 and $50,000 in 2006) is included for the "Noise Monitoring and Abatement" project. A total of $250,000 ($100,000 in 2005 and $150,000 in 2006) is included as the City's local match for Federal Aviation Administration (FAA) projects. Grant funding from the FAA is expected to be $1.8 million in each year of the biennium.

7. **Special Revenue Capital: $2.7 Million** – The Capital Budget includes $1.5 million in 2005 and $1.2 Million in 2006 from the Special Housing Permanent Improvement fund (SHPIF). SHPIF resources, which are generated from net rental income and tax investment payments, will be used to support housing development downtown.

8. **Federal/State Capital Grant Funds: $30.4 Million –** The City receives federal/state matching funds to improve the City's roads and bridges. Additionally, funds are received annually from the Federal Aviation Administration (FAA) for improvements to Lunken Airport and Blue Ash Airport. Federal and State matching Capital Funds total $13.4 and $17.0 million in 2005 and 2006, respectively.

Consolidated Plan Budget

The Consolidated Plan is a five-year plan for the period from 2005 to 2009 and is required for the receipt of grant funding from the U.S. Department of Housing and Urban Development (HUD). The Approved 2005 Consolidated Plan Budget is the Action Plan component of the five-year plan. It includes the four entitlement grants received by the City: Community Development Block Grant (CDBG), Home Investment Partnerships Grant (HOME), Emergency Shelter Grant (ESG), and Housing Opportunities for Persons with AIDS.

Table VIII – Approved 2005/2006 Consolidated Plan Budget

($ in Millions)	2004 Approved Budget	2004 Reconcillation Budget	2005 Approved Budget	2006 Approved Budget
CDBG	$19.8	$19.7	$18.4	$18.8
HOME	$5.2	$5.8	$4.9	$4.9
ESG	$0.6	$0.6	$0.6	$0.6
HOPWA	$0.5	$0.5	$0.6	$0.6
Total Consolidated Plan Budget	$26.1	$26.6	$24.5	$24.9

Approved program allocations in this budget reflect the needs of those neighborhoods where these grant resources can most effectively leverage private investment, as identified in the Consolidated Plan for 2005-2009. A focus on Neighborhood Revitalization Strategy Areas (NRSA) is continued through this budget. In 2004, HUD approved the designation of NRSA's in both Walnut Hills and College Hill. For example, the Approved 2005/2006 Budget includes a total of $1.0 million in Consolidated Plan funding for the Blueprint for Success, a new pilot program based on the Youth Build model, to assist ex-offenders and at-risk young adults ages 16-30 years from the Empowerment Zone and other approved NRSAs in obtaining their high school diploma (or GED) as well as marketable construction skills.

The City offers many opportunities for citizen input and participation in budget development. Several advisory bodies contributed to the funding level reflected in this budget. Funding requests for housing and economic development programs were reviewed and recommended by the Community Development Advisory Board (CDAB). Funding requests for neighborhood business district improvements were reviewed and recommended by the Cincinnati Neighborhood Business Districts United (CNBDU). Funding requests for human services and human service facility renovations were reviewed and recommended by the Human Services Advisory Committee. Funding requests for homeless services were reviewed and recommended through the Continuum of Care process participants. Funding requests for Housing Opportunities for Persons with AIDS (HOPWA) programs were reviewed by the HOPWA Advisory Committee. The Community Development Advisory Board held a public hearing on September 9, 2004 to receive public comment on the preliminary funding recommendations of these various advisory boards.

Please see the Consolidation Plan Budget section of this document for details concerning the specific programs funded in 2005 with CDBG, HOME, ESG, and HOPWA resources.

Budget Summary

Table IX - 2005/2006 Consolidated Plan Budget by Objective and Major Expenditures.

Major Expenditure Category		2005		2006
	%Total	TOTAL	%Total	TOTAL
Housing Objectives				
Homeownership Housing Development Total		**$6,278,808**		**$6,909,933**
Rental Housing Development Total		**$2,214,545**		**$2,502,076**
Homeownership Supportive Services Total		**$269,714**		**$269,714**
Renters Supportive Services Total		**$355,390**		**$381,790**
Fair Housing Total		**$162,300**		**$205,000**
TOTAL HOUSING DEVELOPMENT	*37.9%*	**$9,280,757**	*43.3%*	**$10,268,513**
Economic Development				
Commercial and Industrial Development Total		**$895,000**		**$1,120,000**
Industrial Site Redevelopment/SPUR Total		**$700,000**		**$500,000**
Business Development Opportunities Total		**$2,272,880**		**$2,272,850**
Job Training and Placement Total		**$1,878,780**		**$1,995,220**
TOTAL ECONOMIC DEVELOPMENT	*23.5%*	**$5,746,660**	*24.8%*	**$5,888,070**
Quality of Life				
Slum & Blight Elimination Total		**$1,402,710**		**$1,463,190**
Youth Development Total		**$656,112**		**$654,689**
Community Services Total		**$150,000**		**$150,000**
Services & Facility Improvements Total		**$968,660**		**$513,607**
Citizen Safety Total		**$79,170**		**$79,000**
TOTAL QUALITY OF LIFE	*13.3%*	**$3,256,652**	*12.1%*	**$2,860,486**
Homeless Housing				
Homeless Shelters & Transitional Housing Total		**$986,571**		**$420,000**
TOTAL HOMELESS HOUSING	*4.0%*	**$986,571**	*1.8%*	**$420,000**
Special Populations Housing				
Operating Support for HIV/AIDS Housing Total		**$80,250**		**$0**
Supportive Services for Persons with HIVAIDS Total		**$332,235**		**$0**
Housing Assistance for Persons with HIV/AIDS Total		**$173,190**		**$0**
HOPWA Reserve		**$30,275**		**$0**
TOTAL SPECIAL POPULATIONS HOUSING	*2.5%*	**$615,950**	*0.0%*	**$0**
Planning, Administration & Debt Service				
TOTAL PLANNING, ADMIN. & DEBT SERVICE	*18.7%*	**$4,578,313**	*18.1%*	**$4,288,930**
TOTAL	*100.0%*	**$24,464,903**	*100.0%*	**$23,725,999**

TAXES & FEES

The property tax rate is set at 4.98 mills in 2005 down from 5.0 mills in 2004. This reduction is consistent with the City Council policy to roll back the property tax millage to maintain property tax revenues at the 2001 level. No other tax changes are included.

The Approved 2005/2006 Operating Budget includes fee increases within the Buildings and Inspections Department (B&I) related to permits and inspections. Many have not been increased since 1979 and will be updated to reflect prevailing construction costs and to be comparable with other jurisdictions. The estimated increase in 2005 General Fund revenues for these increases are shown in Table X.

Table X – Buildings and Inspections Fee and Permit Revenue Initiatives

Per Square Foot Permit Fee	$230,870
Permit Processing Fee	$552,680
Re-inspection Fee	$424,200
Other B&I Fee Increases	$503,150

Parking violation fines are increased in 2005 to provide an additional $573,250 in revenue. These include the following:

- the current $14 parking violation fine is increased to $25;
- the current $36 parking violation fine is increased to $40; and
- the current $56 parking violation fine (handicap violations) is increased to $250, which is still less than the state allowed maximum of $500.

The budget includes the implementation of photo traffic enforcement for red light violations at selected intersections and speed enforcement. The City Council will be consulted as to the camera locations of this traffic and pedestrian safety improvement initiative. Assuming full implementation in June 2005, the estimated revenue increase for this initiative is $502,500 for red light enforcement and $2,000,000 for speed enforcement.

As approved by the Hamilton County Board of Commissioners in January 2004, the Metropolitan Sewer District rates increase 8.6% in 2005 and an additional 7.9% increase in 2006. These increases are necessary to address the requirements of the Global Consent Decree approved by the County and City Council.

The approved Greater Cincinnati Water Works (GCWW) budget includes a 5% rate increase in 2005 and an additional 7.5% rate increase in 2006 based on declining revenues and increasing costs. Revenues have been less than anticipated in recent years due to decreasing per-household consumption, the widespread use of low-flow fixtures in new construction and renovations, and consecutive wet summers. Additionally, the rate increase is necessary to address increasing costs for utilities, employee benefits, fuel, and transportation costs.

Recognizing a 10-year trend in decreasing water consumption within the City and Hamilton County, GCWW has pursued an expansion strategy within the Greater Cincinnati suburbs to counter the impact of decreasing consumption within the City and County, to spread operating and infrastructure costs over a larger service base, and to provide an opportunity for the outer suburbs to receive quality water service at a lower cost. Recent expansions have included the City of Mason, Butler County, and Northern

Kentucky. Without these expansion efforts, rate increases of 10% in 2005 and 6% in 2006 would be required, according to GCWW.

STAFFING

The City will reduce the overall number of funded positions in 2005 and in 2006 by 163.1 FTE and 17.0 FTE, respectively. Of the 2005 FTE reductions, 76 FTE are filled at the time the recommended budget was submitted to the City Council. As shown in Table XI, the total number of full-time equivalents (FTE) will decrease from 6,487.9 budgeted in 2004 to 6,324.8 in 2005. There is a reduction of net 110.4 FTE in the General Fund and a net 52.7 FTE decrease in the Restricted Funds. An additional 17.0 FTE are reduced in 2006 within Restricted Funds.

Table XI - 2005/2006 City Staffing Plan

(in Full Time Equivalents, FTE)	2004 Approved Budget	2005 Approved Budget	Change From 2004	2006 Approved Budget	Change From 2005
General Fund	3,814.5	3,704.1	(110.4)	3,704.1	-
Restricted Funds	2,673.4	2,620.7	(52.7)	2,603.7	(17.0)
Total City Staffing	6,487.9	6,324.8	(163.1)	6,307.8	(17.0)

The change in non-public safety FTE is more dramatic. As shown in Table XII, from 2004 to 2005 the number of non-public safety FTE declines by 178.1 in all funds.

Table XII – 2004 to 2005 All Funds Public Safety FTE / Non-Public Safety FTE

(in Full Time Equivalents, FTE)	2004 Approved Budget	2005 Approved Budget	FTE Change From 2004 Budget
Public Safety FTE	1,847.0	1,862.0	15.0
Non-Public Safety FTE	4,640.9	4,462.8	-178.1
Total All Fund FTE	6,487.9	6,324.8	-163.1

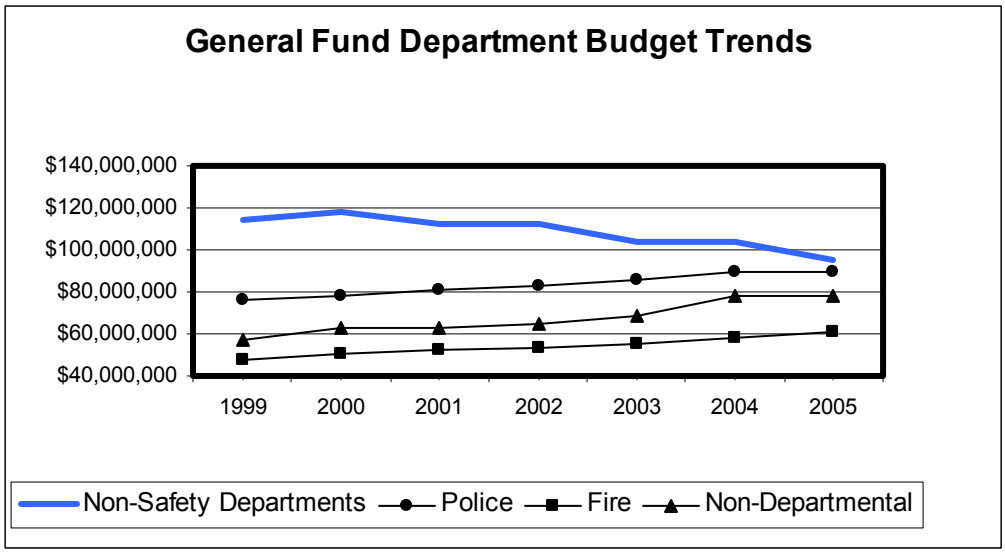
The decrease in non-public safety FTE continues a trend since 2000 of reducing non-public safety FTE while increasing sworn public safety staff within the Police Department. As shown in Table XIII, 539 non-public safety FTE have been eliminated since 2000, while the number of sworn FTE has increased by 75 during the same period.

Table XIII - General Fund FTE Change 2000-2005

(in Full Time Equivalents, FTE)	**2000 Approved Budget**	**2005 Approved Budget**	**FTE Change From 2000 Budget**
Public Safety FTE	1,787.0	1,862.0	75.0
Non-Public Safety FTE	2,381.1	1,842.1	-539.0
Total General Fund FTE	4,168.1	3,704.1	-464.0

Consistent with the decrease in non-public safety FTE and the increase in public safety FTE, Graph III provides an expenditure history from 1999 – 2005. Note that non-public safety departmental budgets have declined and police, fire, and non-departmental budgets have increased (non-departmental budgets include such items as pension, health care, and the annual payment to the Cincinnati Public Schools).

Graph III – General Fund Department Budget Trends 1999 - 2005



CITY COUNCIL ADJUSTMENTS TO THE MAYOR'S 2005 RECOMMENDED BUDGET

During its deliberation on the Mayor's recommended budget, the City Council made a number of changes to the operating, capital and consolidated plan budgets. This Approved 2005/2006 Budget document reflects these changes; with all funds balanced in the biennium. Included in the appendix of this document is a summary of the City Council increases and decreases to the Mayor's Recommended 2005 General Fund Budget and is followed by the Budget Motion which includes changes in the restricted funds operating, capital, and consolidated plan budgets.

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Budget Basics

INTRODUCTION

This part of the 2005/2006 Biennial Budget presents the basics on how the Budget was developed.

The basis of budgeting section provides a discussion of the measurement focus of revenue and expenditures, and describes the major governmental and proprietary fund groups.

The sources and use of the funds – that is, where the City receives its funding and how funding is allocated – are described.

The budget development process section presents the budget roles and responsibilities of City staff, advisory groups, and the Mayor and City Council. A budget calendar is also presented with a description of the major stages of the budget process.

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P A R T II
BUDGET BASICS

BIENNIAL BUDGET

In Cincinnati, the City Council approves a Biennial Budget which covers a two-year period. The Approved 2005 Budget is the first year of the 2005/2006 Biennial Budget. The primary advantage to a Biennial Budget is that the multi-year horizon provides an opportunity to enhance planning for City programs and services. With a view toward the future, issues can be anticipated and resolved before they become crises. Programs can be phased in or out more readily and fluctuations in resources can be better managed. Another advantage of the Biennial Budget is the saving of time and effort by the City staff and the City Council in the second, or "off" year of the biennial cycle.

Although the City Council approves a multi-year Budget, the State of Ohio requires cities to appropriate funds annually. For the first year of the biennium the budget is "appropriated" by the City Council and the budget for the second year of the biennium is "approved" by the City Council. Subsequently, for the second year of the biennium, the City Council must formally appropriate the Approved 2006 Budget Update.

Operating Budget and Capital Budget

The Operating Budget covers the day-to-day delivery of City services. It is similar to a family budget for daily needs, such as rent and utilities. Operating expenditures cover the hours worked by City employees and the supplies they use to deliver services such as police officer patrols, the filling of potholes, trash collection, and operating the water treatment system.

The Capital Budget is for the improvement, construction, or purchase of City assets which cost $10,000 or more and last at least 5 years such as City buildings or fire trucks. Similar to a family which saves and borrows money to buy a house, the City uses a combination of cash and debt financing to invest in assets such as health clinic facilities which serve citizens now and in the future.

The operating and capital budgets are interrelated because many capital assets require operating resources to maintain. If capital assets are not adequately maintained the service life is decreased. In some cases, capital investments result in a decrease in operating costs to maintain a capital asset. The Liquid Emitting Diodes (LEDs) capital project in the Department of Transportation and Engineering is an example of how the two budgets interrelate. The purchase and installation of new liquid emitting diodes traffic and pedestrian signals is included in the Capital Budget for 2006 through 2010. With the installation of the LEDs, the City estimates an operating budget savings of approximately $30,000 per year beginning in 2007 from lower energy costs.

Infrastructure is a key Capital and Operating Budget priority for Cincinnati. It represents the City's physical assets - streets, bridges, parks, recreation facilities, water system, sewers, and City-owned buildings. In the late 1980's, the poor condition of the infrastructure in many older, large cities was recognized as a crisis across the nation. In Cincinnati, an independent citizen's commission was formed to prepare an Infrastructure Improvement Program which was approved by the City Council in 1987. In

the following spring the voters approved a 0.1% income tax to fund infrastructure improvements with a condition attached - if for any reason the City did not budget or spend sufficiently for infrastructure, the tax would expire. Therefore, the City has an "infrastructure mandate" to budget capital funding to replace structures and to budget operating funding for daily maintenance and repair of the City's infrastructure.

Consolidated Plan Budget

The City receives four formula grants from the U.S. Department of Housing and Urban Development (HUD) for community development and housing purposes. These four grants are incorporated into the Consolidated Plan, a combined planning and submission process for the Community Development Block Grant (CDBG), the HOME Investment Partnerships Program (HOME), the Emergency Shelter Grant (ESG), and the Housing Opportunities for Persons with AIDS (HOPWA) Program. The CDBG program is used for a wide range of programs or projects within a broad framework of eligible activities and includes operating funding for planning and administration. The HOME Program is a grant that is used for acquisition, construction, and moderate or substantial rehabilitation of affordable housing for either renters or existing or new homeowners. The Emergency Shelter Grant Program (ESG) is used for both physical improvements and operating needs for agencies that assist the homeless. The HOPWA grant provides funding for housing and supportive services for persons with AIDS and their families.

BASIS OF BUDGETING

Governments use fund accounting to keep different types of revenue and expenditures separate from each other depending upon the purpose of the fund. Each fund has a fund title and accounting code for reference purposes. The budget of the City of Cincinnati is prepared on a cash basis with the exception of certain accrued personnel services and employee benefit costs. Encumbrances, which are amounts of funding committed for the payment of goods or services ordered but not yet received, do not lapse at year-end. They are included as expenditures in the year for which the Budget is adopted. The treatment of accounting and financial statement reporting for City funds is provided in the Measurement Focus section of the appendix.

There are more than 100 funds in use by the City of Cincinnati which are controlled by enabling legislation setting the purpose and use of each fund. As an additional control, the City Council passes appropriation ordinances to approve the budgets for 21 of the largest and most active funds. An appropriation is a legislated authorization to make limited expenditures based on projected revenues.

In general, budgetary control for the use of a fund's resources is established for each appropriated fund for the following expenditure account classifications: personnel services, non-personnel services, capital outlay, and debt service. Any revisions of the appropriation level for any appropriated fund must be approved by the City Council.

The City reports the following major governmental funds:

General Fund is the accounting entity in which all governmental activity, except that which is required to be accounted for in other funds, is accounted for. Its revenues consist primarily of taxes, intergovernmental shared revenues, charges for services, and investment income.

General Fund expenditures represent costs of general government, economic development, public safety, public services, public health, parks and recreation, and other.

Capital Projects Fund is used to account for resources designated to construct or acquire governmental fund capital assets. Such resources are derived principally from proceeds of general obligation debt, federal and state grants and City income tax. It is the City's policy to use the proceeds derived from the sale of bonds only for the capital improvement purpose detailed in the bond-authorizing ordinance and in accordance with state statues. Any premium and accrued interest received from the sale of bonds is deposited into the Debt Service Fund.

Debt Service Fund accounts for the resources accumulated and payments made for principal and interest on general obligation debt and capital lease payments of the governmental funds.

The City reports the following major proprietary fund:

Water Works Enterprise Fund accounts for all activities of the City's Water Works Department. The City collects, purifies, and sells water to Greater Cincinnati Area residents and businesses. Revenue consist primarily of user charges.

The City reports the following fund types:

Internal Service Funds account for reproduction and printing; automotive repairs and maintenance services; stores; land sales and leasing; employee medical costs; workers' compensation; and data processing services to other departments or agencies of the City, or to other governments. Internal service funds are used to account for the financing of goods or services provided by one department or agency to another department or agencies of the government, generally on a cost reimbursement basis.

Pension Trust Fund is used to account for the receipts and expenditures of the City's Retirement System.

Investment Trust Fund is used to account for the Metropolitan Sewer District Fund portion of the City's pool of cash and investments.

Agency Funds are used to account for assets held by the City in a fiduciary capacity. Agency funds are custodial in nature (assets equal liabilities) and do not involve measurement of results of operations.

The Pension, Investment, and Agency funds are reported in the Comprehensive Annual Financial Report and are not included in this budget document. Pages 35 and 36 provides a list of the major appropriated funds.

SOURCES AND USES OF FUNDS

Operating Budget – Sources and Uses

The operating budget includes the General Fund, which represents 42% of the Approved 2005 Operating Budget, and Restricted Funds, which represent 58% of the Approved 2005 Operating Budget. Specific information on Approved 2005 funding for each of the City's appropriated funds can be found in the Financial Summaries section of this budget document. The sources and uses of the Operating, Capital, and Consolidated Plan Budgets follow.

General Fund - Sources and Uses

The sources and uses of funds relate to where the City receives revenues or other resources to pay for the services the City provides. For example, the primary source of funding for the General Fund is City Income Taxes - the City is forecasting to receive 61.7% of its General Fund revenue from income taxes in 2005. The primary use of the City's General Fund resources is public safety (police and fire) services, which comprise 61.1% of the General Fund departmental budgets in 2005.

City Income Tax. The City Income Tax is a 2.1% locally levied earnings tax applied to gross salaries, wages, and other personnel service compensation earned by residents both in and out of the City and to earnings of non-residents earned in the City. It also applies to net income of business organizations for business conducted in the City. The income tax is the largest single source of General Fund revenue.

The receipt of 1.55% Income Tax revenue over the fixed allocation to the General Fund is recognized as revenue in the Income Tax Permanent Improvement Fund at the end of the year. This amount is carried forward for subsequent year capital or operating needs.

State Shared Revenue. The two major types of revenue in this category are the estate tax and the Local Government Fund distribution from the State of Ohio. The Local Government Fund revenue estimate for 2005 reflects the State Legislature's statutory percentages adopted in the State's Biennial Budget.

Property Taxes. The General Fund 4.98 mills property tax rate applies to real property, public utilities property, and tangible property. The real property consists of residential, commercial, and industrial property. Real property experienced the last statutory sexennial reappraisal in 1999. Traditionally, property tax revenue fluctuates due to the statutorily required sexennial reappraisal and the intervening third year review and appeals which are granted to taxpayers. The property tax rate was reduced from 5.00 mills to 4.98 mills in November 2004.

Investments. The investments of the City (excluding the City of Cincinnati's Retirement System) are comprised primarily of time deposits and other securities guaranteed by the United States Government or its agencies.

All Others. This category includes miscellaneous revenue and charges for services, such as Buildings and Inspection fees and parking violation fine revenue.

Restricted Funds – Sources and Uses

Restricted Funds, as the name implies, are restricted to a specific public purpose. Restricted Funds receive their revenues or resources primarily from their customers to whom they provide either goods or services. For example, the Greater Cincinnati Water Works receives the majority of its revenues from the sale of water to its customers. The City could not use Water Works funding for other purposes such as City parks maintenance or to purchase new solid waste collection trucks because expenditures are restricted to benefit only the water customers. The revenue that comes into the City from customers paying their water bills can only be used by the City to operate and repair existing or build new water facilities.

Most Restricted Funds receive other revenues, such as investment earnings from their cash balances, and other incidental amounts. The City's appropriated restricted funds are described as follows:

Water Works Fund 101. The Water Works Fund supports the Greater Cincinnati Water Works operations, capital improvements, repairs, and debt service expenditures.

Parking System Facilities Fund 102. The Parking System Facilities Fund supports the operations of the City's public garages and parking lots and the payment of debt service incurred for capital improvements.

Convention Center Fund 103. The Convention Center Fund receives the fees charged for the use of the Cinergy Center and the Transient Occupancy Tax revenue to pay for its operation, utilities, and maintenance.

General Aviation Fund 104. The General Aviation Fund supports maintenance and general operation of the municipally-owned Lunken Airport. Capital improvements for the airport are funded primarily from the Federal Aviation Administration (FAA) grants.

Municipal Golf Fund 105. The Municipal Golf Fund supports the operation of the City's privately managed golf courses, using receipts from fees charged for the use of the golf courses, driving ranges, golf carts, and concession purchases by golf patrons. The fund includes operations, capital improvements, and debt service.

Stormwater Management Utility Fund 107. The Stormwater Management Utility Fund primarily covers storm sewer capital improvements; storm water maintenance and repairs; and administrative costs of master planning, billing, regulation, and enforcement.

Bond Retirement Fund 151. The Bond Retirement Fund pays the debt service on General Obligation bonds issued to raise capital improvement funds.

Street Construction, Maintenance, and Repair Fund 301. The Street Construction Fund is used by the Public Services Department to supplement the maintenance and repair of the City's street system and traffic control devices.

Income Tax-Infrastructure Fund 302. The Income Tax-Infrastructure Fund covers expenses for repair, upkeep, and improvements of the City's infrastructure.

Parking Meter Fund 303. The Parking Meter Fund supports selected operations in the Community Development and Planning Department, Parks Department, Police Department, Transportation and Engineering Department, and Public Services Department which have a relationship to parking.

Municipal Motor Vehicle License Tax Fund 306. The Municipal Motor Vehicle License Tax Fund supports the repair, upkeep, and improvements to the City's right-a-way.

Sawyer Point Fund 318. The Sawyer Point Fund supports the operation and maintenance of Central Riverfront; Showboat Majestic; and special events including Riverfest, Kidsfest, and concerts.

Recreation Special Activities Fund 323. The Recreation Special Activities Fund accounts for the receipts and operating expenditures of recreation facility rentals, day camps, swimming pools, Schmidt boat ramp, concessions, and Recreation Center contract classes.

Health Services Fund 395. The Health Services Fund supports a policy of wellness and preventive health maintenance to serve the health needs of citizens.

Cable Communications Fund 424. The Cable Communications Fund supports the Office of Cable Communications, which monitors Time Warner Cable service and produces programming for the City's government access channel; and Communication Technology Services, which provides general City telecommunication services such as installation and repair of telephone system and fiber optic cable. The fund is also used for other general governmental purposes.

Metropolitan Sewer District Fund 701. The Metropolitan Sewer District Fund supports the management and operation of the Metropolitan Sewer District (MSD). MSD is run by the City on behalf of Hamilton County.

Income Tax-Transit Fund 759. The City of Cincinnati has a contract with the Southwest Ohio Regional Transit Authority (SORTA) to operate the system. The Income Tax-Transit Fund supports about 40% of the annual operating and capital costs of the bus system. Fare box receipts, Federal and State grants, and miscellaneous revenues provide the other 60% of the SORTA budget. The Transit Fund also supports transportation related functions within City's departments.

Non-Appropriated Restricted Funds and Their Uses

Non-appropriated Restricted Fund expenditures are authorized in the ordinances which establish those funds. They are referred to as "non-appropriated" because these budgets are appropriated/approved by the City Council only once, at the time City Council adopts a fund's initial budget or plan of expenditures – no individual annual appropriation ordinances are required. Non-appropriated funds have ongoing authorization for expenditures within realized resources by virtue of their enabling legislation. Their budgets are based on resources and are determined administratively without requiring the passage of annual appropriation ordinances. This category of operating funds is primarily comprised of grant funds such as the Health Department grants, Workforce Development and Training grants, and Police Department grants, or single purpose funds.

Capital Budget – Sources and Uses

Similar to the operating budget, the capital budget includes a General Capital Budget and Restricted Funds Capital Budget. As its name implies the General Capital Budget is used for general governmental purposes whereas Restricted Fund Capital budgets are used for the capital investments for the activities covered by the restricted fund (e.g., water main replacement within the Water Works Capital Fund). Specific capital project information is reflected in the Approved 2005-2010 Capital Investment Program – Volume 2.

General Capital – Sources of Funding

City Income Tax. The component of the 2.1% Income Tax dedicated for General Capital use is 0.15%.

Property Tax Supported Bonds. The assessed valuation of property within the City subject to ad valorem taxes includes real property, public utilities property, and tangible personal property. Some general obligation debt may be issued without a vote of the public. The debt cannot be issued unless there are sufficient revenue for the payment of the debt service on the bonds. The estimate for Property Tax Supported Bonds (unvoted bonds) reflects continuance of the City Council policy to maintain a constant property tax millage of 5.36 mills for debt service requirements. This City Council policy establishes the parameters for how much capital financing resources will be available from the issuance of debt. The City is well within the unvoted statutory debt limitation of 5 1/2% of assessed value in the City.

The Property Tax Supported Bonds portion of the general capital resources continues Cincinnati's long standing policy of no increase in taxes and replacement of debt service on maturing debt with new debt service requirements. This general policy has enabled the City to institute debt management policies, which enhance credit worthiness. As of December 31, 2004, approximately 79% of the City's outstanding general obligation property tax and self-supported debt of $375.3 million will be retired by December 31, 2015. By December 31, 2025, 95% will be retired, with the balance of the outstanding general obligation and self-supporting debt retired by 2035. Credit quality and affordability issues, used by bond rating agencies to determine the City's bond rating, continue to be positive indicators for the City. The City is rated Aa1 by Moody's and AA+ by Standard & Poor's.

Although the City currently utilizes general obligation bonded debt for self-supporting bond issues (such as road improvements, equipment replacements and recreational facilities), self-supporting revenue sources have been, and are expected to be, sufficient to pay principal and interest requirements on all self-supported debt.

Southern Railway Note Proceeds. Cincinnati owns the Cincinnati Southern Railway and leases its use. In 1987, the City renegotiated the terms of the lease for more favorable annual income. The City Council endorsed a policy by resolution to dedicate resources generated by the Southern Railway to infrastructure projects. The notes issued and interest income provide a resource for infrastructure projects.

Income Tax Supported Debt. The 2005/2006 Biennial Capital Budget and the 2005-2010 Capital Investment Program include the use of City Income Tax Supported Debt as resources for project expenditures. The ability to use City Income Tax proceeds to support debt will be determined annually by forecasted income tax revenues.

Reprogramming Resources. Reprogramming resources are unused resources recaptured from projects which are completed. The remaining balances are available and recommended for use in new projects.

Special Revenue Funds – Sources of Funding

This fund, which is supported from net rental income and tax increment payments, provides revenue for the New Housing Program administered by the Department of Community Development and Planning. This program supports the development of new market-rate housing in the City.

Matching Capital Funds – Sources of Funding

The City receives Federal grants, matching funds and also manages State and County funds to improve the City's roads and bridges. The General Aviation Division of the Department of Transportation and Engineering typically receives funding from the Federal Aviation Administration (FAA). The amount of funding granted by the FAA varies from year to year. Once actual grants are received, the resulting project is budgeted and matching City funds are recommended to the City Council for approval.

Capital Budget - Uses of Funding

General Capital

and Neighborhood Development, Infrastructure (Smale Commission), and New Infrastructure. A complete listing of projects by expenditure category is provided in the Approved 2005-2010 Capital

Improvement Plan – Volume 2. The New Infrastructure category was added for the 1997/1998 Biennial Budget to distinguish new capital improvements from Infrastructure (Smale Commission) projects, which provide for the renovation or replacement of existing City assets.

Smale Infrastructure Requirement. In December of 1987, an independent commission headed by John Smale, then Chief Executive of Procter and Gamble, completed a study to assess the City's infrastructure and to make recommendations for upgrading the City's physical assets. As a result of the study completed by the Smale Commission, the City Council passed the Infrastructure Income Tax Ordinance (#38-1988). This ordinance requires that the City meet a commitment to appropriate and spend sufficiently for infrastructure or the tax will expire.

The Infrastructure Income Tax portion of the earnings tax is not included as a Capital Budget resource because it is dedicated primarily to infrastructure maintenance, an Operating Budget item. Capital infrastructure expenditures are combined with the operating infrastructure expenditures to meet the annual minimum expenditure requirement. This ordinance also provides for annual increases to the minimum expenditure requirement base amount by using the percentage change in the Implicit Price Deflator for the Gross National Product. The estimated minimum expenditure requirement for 2005 is $57.5 million.

To assure that the City meets annual expenditure requirements to maintain the 0.10% Infrastructure Income Tax, the City budgets more than the required amount as a safeguard against potential delays in capital project implementation.

Expenditure Categories

Debt Service Payments. This category was added during the development of the 2002 Budget Update to account for capital projects that are dedicated to the retirement of debt for special projects.

Economic Development. This category is for new development or improvement projects in the Central Business District, industrial zones, and neighborhood business districts.

Equipment. This category is for equipment purchases such as new computer systems and City fleet replacements.

Environment. This category is for projects that relate to the remediation and/or prevention of environmental problems such as the removal of underground storage tanks and the remediation of old landfills.

Housing and Neighborhood Development. This category is for projects that support housing and development projects in the City's neighborhoods.

Infrastructure (Smale). This category is for projects that provide for the renovation or replacement of existing City assets. This category is the largest expenditure category.

New Infrastructure. This expenditure category was added during the development of the 1997/1998 Biennial General Capital Budget to distinguish between new capital improvements and the Infrastructure (Smale Commission) expenditure category, which includes only the renovation and replacement of existing City assets.

Restricted Capital Funds – Uses of Funding

Restricted capital funds use revenue generated from user fees or charges from a particular restricted or enterprise activity to support new capital projects and/or improvements to existing assets which benefit that particular restricted or enterprise activity or service. For example, Stormwater Management Utility revenue generated from service charges is used to make drainage corrections and improvements. These capital drainage correction and improvement projects are funded after Stormwater Management Utility operating and maintenance costs, and debt service requirements are covered. Grants and matching resources the City receives from various Federal, State and County sources are also restricted based on the type of activity or by program guidelines. For example, grant proceeds from the Federal Aviation Administration (FAA) can only be used for airport related improvements.

Consolidated Plan Budget - Sources and Uses

The Consolidated Plan Budget provides for a mix of housing, economic development, and human service programs funded with Community Development Block Grant (CDBG) resources, and housing programs and services funded with the HOME Investment Partnership (HOME) grant, Emergency Shelter Grant (ESG), and Housing Opportunities for Persons with AIDS (HOPWA) grant. The other resource components for the CDBG program are locally generated program income, and the year-end carryover from the recovery of prior year project funding and savings in operating funding.

Community Development Block Grant (CDBG)

The Community Development Block Grant (CDBG) is a formula grant from the U.S. Department of Housing and Urban Development (HUD) to local and state governments. The primary objectives of the CDBG program are to provide decent housing, suitable living environment, and economic opportunities principally for persons of low and moderate income, or aid in the prevention or elimination of slums and blight. CDBG funding is a flexible resource that can be used for a wide range of programs or projects within a broad framework of eligible activities. Overall, a minimum of 70% of CDBG expenditures must benefit low and moderate-income persons.

HOME Investment Partnership Program

The HOME Investment Partnerships Program (HOME) is a formula grant that funds affordable housing programs. HOME funding can be used for acquisition, construction, and moderate or substantial rehabilitation activities that provide affordable rental and ownership housing. The City of Cincinnati uses HOME funding primarily for the rehabilitation of rental housing units for low income families, and for homeowner rehabilitation and the promotion of new home ownership opportunities. A special allocation within the HOME program is the American Dream Downpayment Initiative (ADDI) that provides downpayment assistance to low-income households who are first-time homebuyers.

Emergency Shelter Grant (ESG)

The Emergency Shelter Grant (ESG) Program is a formula grant that provides resources for both the capital and non-staff operating needs of emergency shelters and transitional housing for the homeless. Outreach or supportive services for the homeless are also allowable uses of funding. ESG funding is administered by the Department of Community Development and Planning.

Housing for People With AIDS (HOPWA)

The HOPWA grant is based on the number of cases of AIDS within the region reaching a 1,500 case threshold. The City serves as the grantee for the eligible metropolitan statistical area (EMSA) that includes 12 counties in the tri-state region. Grant funds must be expended to benefit AIDS patients throughout the region. Funding may be used to assist all forms of housing designed to prevent homelessness of AIDS victims including emergency housing, shared housing arrangements, apartments, single room occupancy dwellings, and community residences. HOPWA funding also may be used for services such as health care and mental health services, drug and alcohol abuse treatment and counseling, intensive care, case management, assistance with daily living, and other supportive services. The Department of Community Development and Planning administers the grant.

Consolidated Plan Budget - Uses of Funds

As detailed in the Consolidated Plan Budget section of this document, resources are directed to programs and activities to fulfill the objectives of the Consolidated Plan within the following components.

Housing Component

A primary objective for the use of Consolidated Plan funding by the City of Cincinnati is to serve its communities by providing decent housing and a suitable living environment to low and moderate income persons. A large amount of CDBG funding is spent on providing or improving permanent residential structures through a variety of programs and services for very low- and low-income homeowners and renters. Most of these programs are available to eligible clients on a citywide basis. The following is a summary of funded housing programs.

Programs for Existing Homeowners include a rehabilitation loan program that returns housing units to building code standards and a program of home repair and emergency repair grants for very low-income elderly, disabled and single parent homeowners.

Programs for New Homeowners include down payment assistance to first-time homebuyers citywide, as well as in neighborhood target areas. Other opportunities to increase the City's homeownership rate include focused revitalization in specific neighborhoods, or through competitively selected development projects assisted with City loans or grants.

Programs for Renters include a citywide rehabilitation loan program available to owners of affordable rental property, and a competitive program for developers of rental housing within the City (either new or rehabilitation).

Supportive Housing Services are also provided, including counseling for existing and new homeowners, legal representation for tenants, relocation services for tenants due to the enforcement of City building or health codes, fair housing services to promote equal housing opportunities for all persons.

Homeless Housing is supported through funding to rehabilitate shelters and transitional housing facilities that serve the homeless. Operating funding for homeless agencies is provided through the Emergency Shelter Grant, and housing and supportive services is provided by the HOPWA grant to ensure that persons living with AIDS have access to housing and supportive services.

Economic Development/Job Development Component

CDBG funds provide loans, grants, public improvements and technical assistance to businesses and industries to expand or consolidate their operations within Cincinnati, providing jobs for low- and moderate-income persons or goods and services for low- and moderate-income neighborhoods. CDBG funding is also used for job training and referral services.

Through the ***Neighborhood Business District Program,*** the Department of Community Development and Planning aims to improve the economic vitality of neighborhood business districts by creating and retaining jobs in neighborhoods and improving the physical environment through the funding of facade, streetscape and other public improvements.

The ***Small Business Loan Program*** provides loans for growing small businesses where additional financing is needed for expansion, providing additional jobs and commercial services for Cincinnati neighborhoods.

The ***Small Business Services and Technical Assistance*** program provides a variety of services to assist the development and growth of small businesses, including capacity development, business coaching, entrepreneurial training, environmental assessments, inventory control audits, and accounting assistance.

Human Services Component

Consolidated Plan funding is used for the operation of various programs, primarily for at-risk youth, providing counseling, surrogate parenting, and youth employment as well as to provide funding for the rehabilitation of social service agencies' service-delivery facilities.

Planning and Administration Component

Administration includes coordination of budget and Federal reporting requirements and compliance with federal program mandates.

Compliance With CDBG Program Limits

Each of the Consolidated Plan Grant Programs has statutory funding limitations. CDBG expenditures for public service activities may comprise no more than 15% of the program year's entitlement grant amount, plus prior year program income. Activities that meet the national objective of slum and blight elimination may comprise no more than 30% of CDBG expenditures in any given program year, with the balance of 70% benefiting low and moderate income persons. CDBG expenditures for planning and general administration activities are limited to 20% of the program year's entitlement grant and current year program income.

The remaining three Consolidated Plan grant programs have separate limits on administrative expenses as follows: HOME – 10% of grant amount; ESG – 5% of grant amount; and HOPWA – 3% of grant amount. Funding for these activities in the approved budget are within the program caps.

SPECIAL ORGANIZATIONAL REPORTING AUTHORITY

City Boards and Commissions

Three City Departments - Parks, Recreation, and Health - report to independent City boards or commissions. Members of the board or commission are appointed by the Mayor and approved by the City Council. The budgets for these three Departments have a special public review process because the Departments present the budget to their public boards for approval before submitting the budget to the City Manager. Additionally, the City relies on advisory boards and commissions to provide recommendations across many program areas. These include, but are not limited to, the Planning Commission, the Citizen's Complaint Authority, and the Community Development Advisory Board. A complete list of boards and commissions is available with the Clerk of Council.

Contract Agencies

The City contracts with many private entities to purchase goods and services. Due to their key role in service delivery, three agencies are specifically included in the City's Budget. These City agencies, include the Cincinnati Human Relations Commission, the Citizens Committee on Youth and the Southwest Ohio Regional Transit Authority (SORTA), are not-for-profit corporations whose primary mission is to provide public services to the citizens of Cincinnati. Their operations and policies regarding services provided to City residents are determined by a formal contract with the City. The City Council approves City funding to purchase the services of these agencies and authorizes the contracts. The staffs of these agencies are employees of their respective boards and are not City staff.

County-Wide Services

The Regional Computer Center (RCC), Department of Water Works, and the Department of Sewers are operated by the City of Cincinnati but serve the entire Hamilton County region. RCC provides computer services for the City, Hamilton County, and local law enforcement agencies. The Department of Sewers manages the Metropolitan Sewer District (MSD) and the City's Stormwater Management Utility. The Greater Cincinnati Water Works (GCWW) provides water to its customers in the City as well as to its customers in various Hamilton County communities and neighboring counties in Ohio including Mason and Butler County. In addition, an agreement was signed to provide water to Northern Kentucky residents who began receiving their water service from GCWW in March 2003.

2005/2006 BUDGET DEVELOPMENT

Budget Roles and Responsibilities

The ***Department Directors and Division Heads*** are responsible for setting annual performance goals and objectives for operating programs, and identifying program costs using departmental, financial and budget data sources. They also evaluate their Capital Budget needs and propose capital projects.

The ***Department Budget Coordinators*** are in charge of preparing the Department's formal budget submission. They are responsible for estimating personnel and non-personnel costs associated for their Department. They interact with their Department Director and the Budget and Evaluation Division (B&E) management analysts throughout the entire budget process.

The ***Budget and Evaluation Manager, Supervising Management Analysts, and Senior Management Analysts*** in the Budget and Evaluation Division coordinate the budget process for City departments.

Budget and Evaluation presents the Departments' requests and B&E recommendations to the Executive Budget Committee (EBC). Budget and Evaluation then compiles the City Manager's recommendations into the Recommended Budget documents for presentation to the Mayor for comment. The City Manager's recommended budget is submitted with comments by the Mayor to the City Council. Budget and Evaluation Management Analysts are assigned to assist departments in budget development and to analyze budget requests for recommendation to the City Manager, the Mayor, and to the City Council.

The ***Executive Budget Committee (EBC)*** is comprised of the City Manager, the Assistant City Managers, the Finance Director, and the Budget and Evaluation Manager. The EBC reviews the Budget and Evaluation analyses and recommendations regarding the departmental requests to ensure that the preliminary base budgets and exception requests meet City needs and the City Council priorities, while not exceeding forecasted resources for the City. After meeting with the various City agencies requesting funding, the EBC then makes a final recommendation to the City Manager who, in turn, makes an Operating Budget recommendation to the Mayor.

The ***Capital Committee*** is a peer group of department directors co-chaired by an Assistant City Manager and the Finance Director. The City Manager reviews the recommendations of the Capital Committee and, in turn, develops the Capital Budget recommendations which are submitted to the Mayor for comment. The Mayor's Recommended Capital Budget is submitted to the City Council.

The ***Human Services Advisory Committee (HSAC)*** is a citizen advisory group to the City Manager, which reviews, and recommends City funding for human services activities. This includes recommendations for human services operating support in the General Fund. Within the Consolidated Plan Budget, the HSAC reviews the human services component, the homeless housing renovation activities, and the homeless shelter activities funded through the Emergency Shelter Grant (ESG).

The ***Community Development Advisory Board (CDAB)*** is a volunteer citizen's group broadly representative of the community which advises the City Manager on the development of the Consolidated Plan Budget. The CDAB Housing and Economic Development subcommittees each meet to review requests submitted by the departments for funding. The full CDAB considers the recommendations of the subcommittees and the HSAC and finalizes the recommendations to the City Manager.

The ***HOPWA Advisory Committee (HAC)*** reviews program regulations, a funding distribution plan, and a set of proposed funding guidelines for the Housing Opportunities for Persons with AIDS (HOPWA) grant.

The ***City Manager*** through the Finance Department, assembles estimates of the financial needs and resources of the City for each ensuing year, and prepares a program of activities within the financial resources of the City. They are embodied in a budget document with supporting schedules and analyses. The City Manager transmits the Recommended Budget to the Mayor for review and comment.

The ***Mayor*** reviews and comments on the City Manager's recommended budget and formally submits the recommended budget to the City Council.

The ***City Council*** with citizens' input modifies and approves the Biennial Budget. After the City Council's Finance Committee reviews the proposed budget allocations, program staffing, performance measures, and capital projects in the Recommended Budget, the City Council makes final decisions for a balanced budget, adopts a resolution approving the 2005/2006 Biennial Budget, and passes appropriation ordinances for the first year of the biennium.

Budget Basics

Budget Development Process

For the 2005/2006 Biennial Budget, the City of Cincinnati's budget development was comprised of a Policy and Education Stage and a Budget Development Stage. The first stage determined broad budget policy. The second stage resulted in the allocation of City resources among programs and projects. A budget calendar and a brief description of the various stages of this biennium's budget process follow.

Budget Calendar

January: The Neighborhood Summit was hosted at Xavier University to provide citizens and elected officials an opportunity to share ideas for the future**.**

February – March: The multi-year General Fund forecast is updated.

March – April: The Administration identifies issues and developments policy options.

May – June: The City Council adopts a Policy Budget by Resolution.

May – June: Operating and Capital Budget Instructions are sent to City departments.

July – October: The Finance Department's Budget and Evaluation Division analyzes requests and makes recommendations to the Executive Budget Committee (operating budget) and the Capital Budget Committee (capital budget).

November – December: The City Council holds Public Budget Hearings to get additional citizen input prior to making its final budgetary decisions.

December: The City Council passes appropriation ordinances establishing the operating and capital budgets.

Policy and Education Stage

Neighborhood Support and Education. The City conducted its second annual Neighborhood Summit on January 31, 2004. The summit included seminars and workshops that provided residents with information ranging from an overview of city government's structure and how to access city resources, to how to organize effective neighborhood councils. The Neighborhood Summit gives City residents an opportunity to learn about various aspects of City government and to talk directly to City leaders and raise questions that affect them individually and their communities.

Community Budget Priorities. For the 2005/2006 Biennial Budget City residents had the opportunity to make requests of City departments to include neighborhood proposed or endorsed budget requests. A description of the budget process and how to complete the priorities package was sent to the 52 community councils. Each neighborhood could include up to three Community Priority Requests for the 2005/2006 biennium, which were most important to their immediate community. Neighborhoods also identified existing community resources which would help to implement the desired service or project. The results of the Citizen Priory Request (CPR) process is included in the Budget and Financial Policies section of this document.

Policy Budget Development Process. On June 4, 2004, the City Administration provided policy development information to the Major and City Council to assist in preparing the 2005/2006 Policy Budget. This information included: 1) Significant Reductions Already Made in the 2003/2004 Biennium; 2) Current Policy Priorities; 3) 2005/2006 Biennial Budget Issues; 4) Updated General Fund Forecast; 5) Proposed 2005/2006 Biennial Budget Schedule and Process; 6) 2003/2004 Budget Action Items Report; 7) 2003-2004 Performance Measures Report; 8) The City Administration's 2004 Performance Priorities, 9) 2004 Service Level Report; 10) 2004 Consolidated Plan Budget Reconciliation Report; 11) Citizens Priority Request Process Transition; and 12) 2005/2006 Biennial Budget Policy Framework. These documents are available on-line at: www.cincinnati-oh.gov/cityfinance/pages/-5241-/.

On June 30, 2004, the City Council adopted the Policy Budget Resolution which is summarized in the Budget Summary section of this document.

Financial Capacity Stage

Demographic/Economic Trends and Outlook. Forecasting is an integral part of Cincinnati's decision making. In 2004, a multi-year forecast of demographic/economic trends was prepared and used to develop the 2005/2006 Biennial Budget. It included an analysis of demographic characteristics and trends, the outlook for the local economy, financial indicators, and City cost drivers. The December 2004 multi-year General Fund is presented in the Budget Summary section of this document.

Revenue and Expenditure Forecast. Based on the Demographic/Economic Trends and Outlook, revenue and expenditures were estimated and a Tentative Tax Budget was provided to the City Council. The Tentative Tax Budget, which is required by State law, is a preliminary resource and expenditure forecast. These preliminary assumptions provide a balanced financial framework upon which budget targets can be developed. Targets are a planned expenditure limit that an agency may request for a given budget period. They are established based on past budgets adjusted for inflation, a continuous level of service, and citizen expectations based on what has been done before.

Budget Development Stage

Operating Budget. Based on the City Council's priorities and strategic policy direction, department directors have the responsibility to set annual performance goals and objectives for each operating program and identify program costs using departmental, financial, and budget data sources. Budgets are established for standard line-items within personnel and non-personnel cost categories. The base budget includes operating services, which were currently funded in the 2004 Budget. These services are included in the target for each agency. Agencies may also submit budgetary "exception" requests in excess of the target amount. They are based on these special criteria: 1) a legal mandate, 2) a substantial workload increase, 3) a directive by the City Council, 4) an improvement in efficiency and service delivery, or 5) a significant return on investment or a unique opportunity for the City.

Capital Budget. During this stage for the Capital Budget, City departments make requests for capital projects. These requests include ongoing projects, improvements to existing assets, previously funded phased projects, and new projects. The criteria used in developing the Capital Budget are described below in descending priority sequence: Hazard Elimination, Legal Mandates, Regulatory Compliance, Project Completion, Prevent Failure, Extend Useful Life, Cost-Benefit Justified, and Service Betterment.

Citizen Review. The City utilizes the volunteer time of dedicated citizens to review and make recommendations to the City Manager concerning allocation of the Human Services Policy funding,

allocation of the Arts Policy funding, and Consolidated Plan programs (the federally funded Community Development Block Grant, HOME program, Emergency Shelter Grant, and HOPWA).

Public Budget Hearings. The City Council held three public hearings for the Recommended 2005/2006 Biennial Budget (Operating, Capital, and Consolidated Plan Budgets):

- Madisonville Community Center on November 22, 2004;
- College Hill Community Center on November 29, 2004; and
- City Hall on December 7, 2004 at the Finance Committee meeting.

Additionally, a public hearing specific to the Consolidated Plan Budget was held on September 9, 2004 at City Hall.

Implementation Stage

Budget Control. Departments are accountable for budgetary control throughout the fiscal year. Every year the City performs a Budget Monitoring process, where expenditure patterns are compared to departments' expenditure estimates. In addition, a Budget Status Report process is initiated in the fall of each year, which involves the reporting of the department's actual revenue, expenditure, and fund balance performance to the Budget and Evaluation Division. In compliance with State law, Budget and Evaluation then prepares a Final Adjustment Ordinance, which balances each fund account at year's end.

Budget Amendments. In some cases, amendments to the budgets may be proposed. Generally, amendments are proposed due to a change in plans or special circumstances such as unusual weather conditions (floods, tornadoes, record snowfalls, etc.). The City's Operating Budget is approved at the agency level, and the Capital Improvement Plan is adopted at the project level. Any transfers between agencies or projects require an amendment process. For appropriated funds the amendment must be prepared in the form of a supplemental or transfer appropriation ordinance recommended by the City Manager for adoption by the City Council. For non-appropriated funds the amendment must be a written memo for administrative approval of the City Manager.

Budget & Financial Policies

INTRODUCTION

The 2005/2006 Biennial Budget was developed based on policies approved by the City Council and based on public input via advisory commissions, the Community Priority Request (CPR) process, and public hearings. The budget is also influenced by financial management policies and sound budget development principles that ensure the City maintains its reputation for strong financial management. This section describes the budget and financial policies that guided the development of the 2005/2006 Approved Biennial Budget.

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BUDGET AND FINANCIAL POLICIES:

The development of the biennial budget is guided by several policy constructs. These include specific policy direction provided by the City Council in June 2004, Citizen Priority Requests, long-term financial management policies, and Budget Development Principles.

2005/2006 Policy Budget

The development of the City's Budget is a dynamic ongoing process where policies are implemented to assist in the decision-making of the organization. These policies provide guidelines for short- and long-range planning of major goals and objectives, and the analysis, evaluation, and reporting of financial activities. The overall goal in setting and coordinating Budget Policies is to give management the guidance necessary to develop annual work plans and allocate scarce resources. The policies listed below were adopted by the City Council via the "2005/2006 Budget Policy" Resolution 67-2004 on June, 30 2004.

How the Approved 2005/2006 Biennial Budget addresses the policy directives that follow is detailed in the Budget Summary Section of this document.

1. *Keep Council's commitment to complete the increase of 75 police officers to the complement.*

2. *Protect basic services from any service cuts, defined as safety, fire, garbage collection, road repair and pavement, maintenance of green spaces, health care centers, and recycling.*

3. *Balance the budget by cutting waste, improving efficiency, cutting services not normally provided by cities, and if necessary, reducing middle and upper management.*

4. *Equip each firehouse used by the Cincinnati Fire Department with female restroom facilities.*

5. *Provide adequate resources to support long-term solutions to the challenges faced by the Fire Department – as outlined by the Line of Duty Death report (LODD), as well as the challenges faced by the EMS system.*

6. *Continue to support Community Councils and Neighborhood Business Districts through the Neighborhood Support Program (NSP) Fund and Neighborhood Business District Support Fund (NBDSF).*

7. *Reinitiate prior policy of capital transfers to provide capital investment in neighborhoods – both residential and business districts.*

8. *Continue to utilize the system of Community Priority Requests so each community can proactively outline its priorities for the coming budget season.*

9. *Devote a significant asset, quantified in staff hours, to be focused on black-on-black crime initiatives, earmarking dollars from the $4.5 million the City currently spends on social programs.*
10. *Support the Economic Development "Strike Force" in the Manager's Office so it has enough capacity to get the job done.*

11. *Work with Cincinnati Public School (CPS) to ensure that the necessary infrastructure, technical support, and public improvements for the Facilities Master Plan are developed and that future City planning efforts take into consideration the recognition of Community Learning Centers as a great asset to both individual neighborhoods and the City as a whole.*

12. *Contract with outside professionals, who work on a contingency fee basis, for an independent efficiency review of every City department, including independent boards and commissions whose budgets are approved by City Council.*

13. *Continue to invest in comprehensive cost-saving technology that will enable the City to run more efficiently.*

14. *Pursue Internet reverse auctions and joint purchasing (with other jurisdictions), when appropriate.*

15. *Invest more money toward employing youth during the summer months.*

16. *Maintain the property tax rollback policy.*

17. *Adopt a clear performance measurement system to apply to those agencies and nonprofits that apply for and receive money through our Human Services Policy and that those measures (both past performance and projected performance) be part of the budget that is presented to Council in the fall.*

18. *Honor the commitments it made to the empowerment zones in an October 8, 1998 letter from then City Manager, John Shirey, and report back to Council on progress and include answers to Councilmember Cole's Motion (Council Document #200307175) in time for the August 2004 meeting.*

Community Priority Requests (CPRs)

The City of Cincinnati has a tradition of citizen participation in the municipal budget process. The Community Priority Request (CPR) process provided citizens an opportunity to identify projects and services for consideration during the 2005/2006 City of Cincinnati Biennial Budget process. Each one of Cincinnati's 52 communities was asked to submit up to three CPRs for consideration. Of the 72 CPRs received, 22 were included as either recommended or partially recommended in the 2005/2006 Recommended Budget as reported to the City Council on December 2, 2004. The 2005/2006 Approved Budget includes specific funding for 14 of the 22 CPRs included in the Recommended Budget. The Department of Transportation and Engineering will handle nine CPRs, the Parks Department will manage three CPRs, and two will be managed by the Department of Community Development and Planning.

Several factors influenced the remaining 58 CPRs that were not included in the 2005/2006 Approved Budget. Twenty were not approved due to a lack of fiscal resources; twelve cannot be carried out due to policy restrictions or other City standards; ten were recommended for consideration in future years; ten require additional evaluation; three are not feasible due to legal obligations; and three had already been completed.

The following is a summary of the CPRs that have been included in the 2005/2006 Approved Budget.

CUF (Clifton/University Heights/Fairview)

Aesthetic Improvements for Clifton Heights
This is a request for gateway signage and landscaping along the three neighborhood business districts in Clifton Heights (as denoted in the 2001 Clifton Heights/UC Joint Urban Renewal Plan).

Funding for this request is included in the 2005/2006 Approved Budget. Community Development and Block Grant (CDBG) funding in the amount of $33,000 will be dedicated to cutting concrete and installing signage in the west end of the business district and in front of Hughes High School.

Clifton

Neighborhood Business District Revitalization
This is a request for revitalization of the Ludlow business district.

Funding for this request is included in the 2005/2006 Approved Capital Budget for the Department of Community Development and Planning. Initial funding will begin in 2005 when $1 million will be committed to the project from the "NBD Public Improvements" capital project account.

Hartwell

Painting Galbraith Road Bridge
This is a request to paint the Galbraith Road Bridge.

Funding for this request is included in the 2005/2006 Approved Budget. In 2005, the metal railings will be painted and the sidewalks will be patched utilizing Hamilton County bridge funding.

Hyde Park

Victoria Avenue Street Rehabilitation Project
This is a request to finish the street rehabilitation project on Victoria Avenue from Paxton west to Shaw Avenue.

Funding for this request is included in the 2005/2006 Approved Budget. The Department of Transportation and Engineering expects to rehabilitate this section of Victoria Avenue in 2006 as part of the Street Rehabilitation Program.

Ault Park Garden Wall Rehabilitation
This is a request to rehabilitate the Ault Park Garden Wall at a cost of $50,000.

The Mt. Lookout community also requested this project. Funding for this request is included in the 2005 Approved Capital Budget for the Department of Parks ("Park Infrastructure Rehabilitation 2005").

Mt. Lookout

Ault Park Garden Wall Rehabilitation
This is a request to rehabilitate the Ault Park Garden Wall at a cost of $50,000.

The Hyde Park community also requested this project. Funding for this request is included in the 2005 Approved Capital Budget for the Department of Parks ("Park Infrastructure Rehabilitation 2005").

Mt. Washington

Implementation of Phase II of Stanbery Park Master Plan
This request is for completion and maintenance of the Stanbery Park parking lot, picnic tables, and grounds.

Funding for this request is included in the 2005 Approved Capital Budget for the Department Parks ("Master Plan Implementation 2005"). Design and construction of the project will begin in 2005 and the project is expected to be completed in 2006.

Oakley

Markbreit/Isabella/Rosslyn Street Rehabilitation
This is a request for street rehabilitation of Markbreit, Isabella, and Rosslyn.

Funding for this request is included in the 2005/2006 Approved Budget. As part of the 2005 Street Rehabilitation Program, the following streets will be rehabilitated: the eastern end of Markbreit Avenue between Madison Road and Taylor Avenue; all of Isabella Avenue, which extends from Paxton Avenue to Markbreit Avenues; and all of Rosslyn Drive, which extends from Erie Avenue to Brotherton Road.

Pendleton

Street Signage
This is a request for historic street signage similar to Far Hills, Ohio, where street signs replicate designs of the 19th Century. Directional signage to the Pendleton Arts Center is also requested.

Partial funding for this request is included in the 2005/2006 Approved Budget. Although no funding exists for historic street signs, this project will be included in the Department of Transportation and Engineering's Neighborhood Gateway Project in 2005. Attendance to the Arts Center will be evaluated and directional signage will be installed if warranted by the results of the study.

Riverside

River Road Sidewalks
This is a request to widen the sidewalks on the north side of River Road to increase the distance between pedestrians and vehicular traffic, thereby increasing pedestrian safety. This project was a key recommendation in the Riverside Strategic Community Plan (March 2002).

Funding for this project is included in the 2005/2006 Approved Budget. Sidewalk widening began in 2004 along the north side of River Road between Illinois and Hillside Avenues as part of the River Road Improvement (Dart to Illinois) project. Sidewalk improvements will continue to the east in 2005 as part of the Ohio Department of Transportation's planned improvements to River Road between Illinois Avenue and Mt. Echo Road. Federal, State, County, and City funding sources support this project.

South Cumminsville

Improved Street Lighting on Various Streets in the Community
This is a request to install streetlights at various locations in South Cumminsville.

Funding for this project is included in the 2005/2006 Approved Budget. An analysis of street lighting in South Cumminsville showed that additional lighting is justified at several locations and new lights will be installed in 2005.

South Fairmount

Provide Alternate Route Signage for Harrison Avenue
This is a request for alternate route signs on Harrison Avenue south of Fairmount Avenue. Accidents on the curves of Harrison Avenue have necessitated road closures between Fairmount and Queen City Avenues.

Funding for this request is included in the 2005/2006 Approved Budget. The Department of Transportation and Engineering investigated this request and determined that additional overhead curve warning signs are needed and they will be installed in 2005. With approval from the residents, destination signage to Beekman Street will also be installed.

Walnut Hills

Gilbert Avenue Greenway Installation
This is a request to install the Gilbert Avenue Greenway according to an already approved Transportation Planning and Engineering Plan.

Funding for this request is included in the 2005/2006 Approved Budget. Prior year funding supported the development of the plan, environmental review, and community coordination. Funding in 2005 will be utilized as the City's local match for Federal transportation support. Gilbert Avenue is also scheduled to receive rehabilitation through the Ohio Department of Transportation Urban Paving Program in 2005.

West Price Hill

Replacement of Waldvogel Viaduct
This is a request for replacing Waldvogel Viaduct, which is in disrepair.

Partial funding for this request is included in the 2005/2006 Approved Budget. Pending financial commitments from the Ohio Department of Transportation (ODOT) and the Federal Highway Administration (FHWA), the Department of Transportation and Engineering plans to remove the existing, deteriorated Waldvogel Viaduct and replace it with an improved, on-grade roadway with shorter ramp structures at each end. The estimated total cost of this project is $40 million. This cost exceeds local funding resources. The City has committed over $4.25 million toward the project to date and an additional $2.6 million is included in the 2005/2006 Approved Capital Budget. The Ohio-Kentucky-Indiana Regional Council of Governments (OKI) has committed $4.8 million toward the project. Both ODOT and FHWA are being asked to supplement the funding. Construction is anticipated for late summer 2008.

2003/2004 Budget Action Items

To provide a historical perspective to the 2005/2006 Biennial Budget, the status of the 2003/2004 Budget Action Items is provided. The status of these items was reported to the City Council periodically during 2003 and 2004, with the last update as part of the Recommended 2005/2006 Biennial Budget document. Of the 53 Action Items to accomplish in the 2003/2004 biennium, 51 have been completed or are no longer applicable and 2 are pending. Major completed items include: continuing the nature education and health education programs, increasing the number of police officers, hiring a chief planner, hiring an economic development director, establishing an arts capital improvement program, and establishing neighborhood revitalization strategy areas. A summary list follows. A detailed status report on the 2003/2004 Action Items is included as an appendix to this document.

2003-2004 BUDGET ACTION ITEMS SUMMARY
As of December 31, 2004

	Action Item	10/31/04 Status	12/31/04 Status	Due Date
1	Eliminate vacant unfunded positions.	Completed	Completed	1/03
2	Complete the transition process of filled positions eliminated in the 2003 budget.	Completed	Completed	3/03
3	Implement the prompt pay ordinance.	Completed	Completed	3/03
4	Implementation of the living wage ordinance.	Completed	Completed	3/03
5	Use of Neighborhood Support Program (NSP) funding to support off-duty police services in neighborhoods.	Completed	Completed	3/03
6	Continue Recycling and Yard Waste programs in 2004.	Completed	Completed	12/03
7	Transfer funding to the Recycling and Yard Waste programs in 2003.	Completed	Completed	5/03
8	Continue Nature Education Program in 2004.	Completed	Completed	10/03
9	Continue Health Education Program in 2004.	Completed	Completed	10/03
10	Modify Human Services Policy program funding.	Completed	Completed	12/04
11	Revise the allocation of Human Services Policy Resources.	Completed	Completed	12/04
12	Save $3.0 million in the operating budget in 2003.	Completed	Completed	8/03
13	Save $3.1 million in the operating budget in 2004.	In process	Completed	12/04
14	Redirect CICA program funding.	Completed	Completed	12/03
15	Anthem proceeds to create a Safe and Clean Neighborhood Fund.	Completed	Completed	6/03
16	Establish motor vehicle accident billing.	Completed	Completed	8/03
17	Increase in Police Officers.	In process	Completed	8/04
18	Develop outcome-based performance measures.	In process	In process	6/03
19	Department business plans and performance contracts.	Completed	Completed	12/04
20	Performance measurement, managed competition, and service contractor accountability.	Completed	Completed	5/03

21	To hire a Chief Planner.	Completed	Completed	5/03
22	Transition Employee Safety functions to Risk Management.	Completed	Completed	3/03
23	Transition Environmental Compliance and Environmental Planning functions to Risk Management.	Completed	Completed	3/03
24	Reclassify Deputy City Manager position.	Completed	Completed	2/03
25	To hire an Economic Development Director and staff.	Completed	Completed	8/03
26	Transition Office of Administrative Hearings to the Law Department.	Completed	Completed	3/03
27	Analysis of Public Services management.	Completed	Completed	9/03
28	Transition Equal Employment Opportunity Commission (EEOC) functions and non-uniform employee investigations.	Completed	Completed	3/03
29	Reorganization of Community Development and Planning.	Completed	Completed	2/03
30	Finalize Small Business Enterprise/Minority Business Enterprise (SBE/MBE) program.	Completed	Completed	6/03
31	Anthem Arts set aside of $2.2 million for both 2003 and 2004.	Completed	Completed	1/03
32	Anthem allocation of $15 million to the $100 million Cincinnati Housing Development Revolving Loan Fund.	Completed	Completed	10/03
33	Funding for the Recreation Department facility rehabilitation project should be redirected from the $7 million Over-the-Rhine Facility and savings from Managed Competition by the end of 2004.	Completed	Completed	10/03
34	Council approval needed for Anthem funded Neighborhood Reserve Fund recommendations.	Completed	Completed	12/03
35	Reserve $1 million of the Anthem funded $4 million Neighborhood Market Rate Fund.	Completed	Completed	5/03
36	Issue $43 million in bonds for 2003 General Capital projects.	Completed	Completed	5/03
37	To develop initiatives in Cincinnati neighborhoods including housing, economic development, and infrastructure improvements for the use of the Anthem funded Neighborhood Investment Reserve funds.	Completed	Completed	12/03
38	Evaluate the Parking Facilities Fund.	Completed	Completed	6/03
39	Save $500,000 in capital resources in 2003.	Completed	Completed	6/03
40	Issue Bonds for Water Works capital projects	Completed	Completed	4/03

41	Create cleaner and safer City programs.	In process	Completed	1/04
42	To set aside $50,000 for financial literacy and Earned Income Tax Credit (EITC) Outreach efforts.	Completed	Completed	3/03
43	To set aside $100,000 to support a Drughouse Shutdown Initiative.	Completed	Completed	12/03
44	Facilitate the elimination of drugs in various rental properties.	Completed	Completed	5/03
45	Support the renovation of the Central Health Clinic.	In process	In process	6/03
46	Create a neighborhood pride center to deal with crime and litter.	In process	Completed	7/03
47	Institute redevelopment projects in Neighborhood Revitalization Strategy Areas (NRSA) and City Redevelopment Focus Districts.	Completed	Completed	12/03
48	Additional development resources totaling $30 million.	Completed	Completed	12/03
49	Fully implement managed competition.	See report	See Appendix	N/A
50	To hire a Managed Competition Czar.	Completed	Completed	6/03
51	Process to issue Request for Proposals (RFPs) for managed competition.	See report	See Appendix	N/A
52	Managed competition process for services identified in the consultant's report dated September 13, 2002.	See report	See Appendix	N/A
53	Managed competition process for street sweeping, operation of the Convention Center, fuel management, and computing and telecommunications.	See report	See Appendix	N/A

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Financial Management Policies

The City has long been recognized for its sound financial management. The Government Financial Officers Association has recognized the City for its annual financial report with the *Certificate of Achievement for Excellence in Financial Reporting* and for its budget document with the *Distinguished Budget Presentation Award*. The City credit ratings are strong. What follows are the guiding financial policies for the City of Cincinnati concerning revenues, debt service, investments, accounting and auditing, reserves, and operating and capital budgeting.

Revenue Policies

- The City Council levies taxes or fees as specified in the City Charter, or as authorized under the laws of the State of Ohio, to generate revenue for service delivery and capital improvement purposes.

- The Biennial Budget is developed based on the current income tax and property tax structure in the City of Cincinnati.

- Income Tax: The City Income Tax is 2.1% of earnings by residents, non-residents who work in the City, and corporations located in the City. It is subdivided into four components: 1.55% for General Fund operating purposes, 0.3% for public transit, 0.15% for permanent improvements (capital) and 0.10% for maintenance of the City's infrastructure. The biennial budget assumes no additional income tax credits or deductions other than those currently allowed.

- Property Tax: The City property taxes total 10.34 mills per $1,000 of assessed value. Property tax is subdivided into two components: 4.98 mills for General Fund operating purposes, and 5.36 mills for debt requirements of the Capital Improvement Program.

- Intergovernmental revenues are sought from State, Federal, and other sources. However, the City is not obligated to continue financial support for non-City funded programs and projects after non-City funding has lapsed, except as agreed to as a condition of acceptance of intergovernmental revenues.

- The City ensures revenue collection through efficient collection systems.

Debt Policies

- The City will issue bonds for capital improvements and not for recurring operating expenditures.

- The City publishes an Official Statement for each bond and note issue in accordance with rules promulgated by the Security and Exchange Commission.

- The City fulfills all obligations for secondary market disclosure to keep bond market participants informed of significant financial activities of the City.

- The City primarily utilizes dedicated property tax proceeds to support debt service payments on general obligation bonds and notes. It also levies taxes on property based on debt limitations in the Ohio Revised Code and the City Charter as follows:

- As a result of a prior Court decision, the City has the right to levy property taxes without limitation to support its lawfully issued bonds and notes, and the City's ability to incur debt will be limited only by the arithmetical (percentage) limitations set forth under Section 133.05 of the Ohio Revised Code. The City's long-standing policy has been to maintain a tax millage of 5.36 mills for debt service requirements.

- Section 133.05 of the Ohio Revised Code provides that the principal amount of both voted and unvoted debt of the City may not exceed 10.5% of the City's assessed valuation, and that the principal amount of unvoted debt may not exceed 5.5% of the City's assessed valuation. The Code also provides several exemptions of debt from the 5.5% and 10.5% limitations.

- The City retires approximately 75% of outstanding debt within 10 years.

- The City strives to maintain the City's bond rating in financial markets. The City is rated Aa1 by Moody's and AA+ by Standard & Poor's.

Investment Policies

- The City's investment policy is to minimize credit and market risks while maintaining a competitive yield on its portfolio in accordance with State and Federal law. Accordingly, deposits are either insured by federal depository insurance or collateralized. An investment policy has been approved by the City Council.

Accounting and Auditing Policies

- The financial statements of the City of Cincinnati are prepared in accordance with standards promulgated by the Governmental Accounting Standards Board (GASB). These standards include the effective pronouncements of the National Council on Governmental Accounting and the American Institute of Certified Public Accountants that are considered to be generally accepted accounting principles for state and local entities.

- The City performs periodic financial, program and contract internal audits to insure departmental compliance of City policies and to improve the overall operating efficiency of the organization.

- An independent audit is performed annually to render an opinion on the City's general-purpose financial statements.

- A Comparative Statement of Revenue and Expenditure is presented to the City Council monthly.

- Once the budget is approved by the City Council, Council may not enact any additional spending unless it at the same time enacts offsetting expenditure reductions or identifies new revenue sources.

- For appropriation and expenditure control purposes, budgeted expenditure classifications which may not be exceeded are personnel service, non-personnel service, capital outlay, and debt service. The City Council must approve revisions of or transfers between expenditure classifications.

- The City maintains a Working Capital Reserve to assure a strong financial position and to protect the City's general obligation bond rating during periods of fiscal stress. The policy calls for achievement of a minimum reserve level, for emergency needs of a catastrophic nature, of no less than 5% nor more than 8% of general operating revenues by the end of the year.

Working Capital Reserve and General Fund Balance

The Government Finance Officers Association (GFOA) "recommends, *at a minimum*, that general-purpose governments, regardless of size, maintain unreserved fund balance in their General Fund of no less than 5 to 15 percent of regular General Fund revenues, or of no less than one to two months of regular General Fund operating expenditures." For the City, the minimum reserve range is approximately $16 million to $54 million. The City has in the past used a standard of 10% of annual General Fund revenue, which for 2005 is $31.8 million.

The City includes two components as part of the minimum reserve amount – the General Fund Carryover balance and the Working Capital Reserve Fund balance. The Mayor and City Council created the Working Capital Reserve in 1984 as a reserve against emergency and catastrophic needs. By law the balance must be 5% - 8% of General Fund estimated revenue which is $15.9 million - $25.4 million of 2005 General Fund revenue. Because the fund accrues investment earnings, the City has not had to add funding to meet the minimum requirement. At $21.7 million, the current Working Capital Reserve is 6.8% of 2005 estimated General Fund revenue.

In 2003, the total of the two sources (General Fund Carryover and Working Capital reserve) was $37.6 million or 12% of 2003 General Fund revenue. At the end of 2004, the total of these two sources was $28.8 million which was 9.1% of 2005 General Fund revenue – below the minimum 10% standard. By the end of 2005, the actual minimum reserve is estimated to be 8.3% of 2005 General Fund revenue.

Operating Budget Policies

- The City prepares a General Fund Multi-year Forecast every two years, which provides estimates of income tax and property tax revenue changes and expenditure changes for the forecast period. Explanations of revenue and expenditure assumptions will also be included in the forecast.

- The City prepares Final Adjustment Transfer Ordinances for General Fund and appropriated Restricted Fund accounts at the end of each year for the purpose of realigning accounts and providing funds for the on-going needs of City departments, and to ensure that all departments have balanced budgets by year-end.

- A mid-year budget monitoring exercise is conducted each year to identify budget issues at the department level to ensure budgets remain within their appropriated funding level.

- At the beginning of budget development, targets are established for Operating Budget expenditures that reflect adjustments for program changes, increases in salaries and wages, and increases in non-personnel services for inflation. Budgetary requests in excess of the target amounts are considered exceptions and must meet one of the following criteria: legal mandates, City Council mandates, and City Manager initiatives.

Capital Budget Policies

In addition to other review considerations, the criterion listed below is used in developing the Capital Budget. A Capital Budget is for the improvement, construction, or purchase of City assets that cost $10,000 or more and last at least 5 years. The criteria in descending order are as follows:

- Hazard elimination: to eliminate or reduce definite and immediate (i.e., within the Biennium) health and safety hazards.
- Legal mandates: to comply with statutory requirements, a court order, or other specific legal directive (consent decree, etc.).
- Regulatory compliance: to comply with a Federal, State, or local rule or regulation affecting capital assets.
- Project completion: to finish phased projects with related and already committed or expanded funding.
- Preserve existing assets: to systematically, according to schedule, improve assets, which if not periodically improved would fail, and to improve an asset by making a capital investment to increase the asset's service life.
- Cost-Benefit justified: to make a capital investment that is supported by benefits equal to or greater than the cost of the investment (e.g., benefits may be in jobs, revenue, operating cost savings, matching funds, etc.).
- Service betterment: to accommodate growth in service demand, or to otherwise increase the quality of service provided by the capital asset.

Budget & Financial Policies

Budget Development Principles

The biennial budget development process emphasizes budget policy review, budget education, and citizen involvement. The following principles guide the development of the City's Biennial Budget:

- The City will annually balance the budget.
- The City government encourages citizen participation in budget development.
- The City government reflects efficiency and effectiveness in service delivery, asset maintenance, and capital improvements in the budget.
- The City government at all times emphasizes sound financial planning and management.
- The 2005/2006 Biennial Budget will include a multi-year General Fund forecast.

Budget Development Policies

- Infrastructure (ongoing) Maintenance. The City maintains its infrastructure assets in order to meet the Smale Commission mandates for the repair, upkeep, and improvements of City streets, bridges, parks, recreation areas, and buildings. As recommended by the Smale Commission in 1987 and approved by the voters in 1988, an income tax rate of 0.1% is imposed annually on earned income for infrastructure maintenance. Continuation of the tax is contingent upon an indexed annual appropriation and expenditure amount for infrastructure improvements and other ongoing maintenance with special emphasis on streets, city facilities, especially recreation facilities and city fleet. Specifically, the biennial budget should include sufficient funding to perform more than 100 lane miles of street rehabilitation work annually.
- The City encourages competition for the allocation of City funds. To this end, the City commits to the continued use of the following allocation processes at their full funding levels: Cincinnati Neighborhood Business Districts United (CNBDU) for the Neighborhood Business District Improvement funding; Arts Allocation Committee for the Arts Policy funding; Human Services Advisory Committee for the Human Services Policy funding; and Community Development Advisory Board for allocation of Community Development Block Grant (CDBG) and Home Investment Partnerships Grant (HOME) funding. The City Administration prepares a Budget Monitoring report to provide the City Council with the status of the City's Budget as of mid-year to note any significant variances, and to provide related recommendations.
- A Sunset Review is conducted each year for the Capital and Consolidated Plan Budgets to recapture unused funds from departments and make them available for other budget priorities.
- The City's Capital Budget describes to what extent capital spending will increase operating budget costs for current and future periods.
- During the Capital Budget Process, the City reviews City physical assets and suggests facilities for consolidation. The capital budget process will not include the net addition of facilities to the city inventory.

- Performance Measures. The City Manager will continue the development of performance measures for each department. Consideration should be given to greater use of measures that will result in a more efficient government.

Financial Summaries

INTRODUCTION

This part of the 2005/2006 Biennial Budget presents summaries of Operating and Capital components of the Biennial Budget on an appropriated fund-by-fund basis. It also includes an outstanding Debt Service summary. The effect on the Operating Budget by new and enhanced Capital projects is also described.

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2005/2006 All Funds Operating Budget by Fund

The City of Cincinnati Operating Budget is developed by fund. By law, each fund is balanced to resources in the biennium. Significant changes in fund revenues, resources, expenditures, or balances in each fund are described in this section of the Operating Budget document. This section includes the following tables and narratives:

All Funds Operating Budget

The table titled "All Funds Operating Budget" on page 68 provides the 2005/2006 expenditure budget by fund. It also provides the 2003 approved budget and the 2004 approved budget by fund.

Appropriated Fund Balances

The table titled "Appropriated Fund Balances" on page 71 provides the ending balances for each fund. These ending balances are determined by netting the total resources of beginning balances, revenue, and transfers-in with the operating expenditures and transfers-out.

General Fund Resources and Expenditures

This section beginning on page 72 includes a General Fund table that provides the 2005/2006 revenue and expenditures and a description of the fund. The section also lists and describes General Fund Revenue sources and explains the underlying assumptions for revenue estimates.

2005/2006 Restricted Funds Resources and Expenditures

This section beginning on page 81 starts with an overview of the Appropriated and Non-appropriated Restricted Fund tables. Following the tables are descriptions of each fund.

Non-appropriated fund expenditures are authorized in the ordinances establishing the specific and unique purpose of each fund. They are referred to as "non-appropriated" because once established they are deemed appropriated by the ordinances that established them. Therefore, individual annual appropriation ordinances are not required. The non-appropriated category of operating funds is primarily comprised of grant funds such as the Health Department's Women & Infants Food Grant Program, the Parks Department's Forestry Assessments Grant, and the Police Department's Asset Forfeiture grants. A description is provided of the major changes expected in the non-appropriated restricted funds.

All Funds Operating Budget

Fund	2003 Approved	2004 Approved	2005 Approved	2006 Approved
050 General Fund	$312,502,180	$330,112,710	$326,639,180	$329,322,030
APPROPRIATED RESTRICTED FUNDS				
101 Water Works	$92,612,190	$97,837,550	$95,274,330	$97,574,020
102 Parking Facilities	7,851,650	9,329,490	8,602,180	8,761,900
103 Convention Center	4,890,790	4,487,750	3,483,710	3,000,000
104 General Aviation	1,453,830	1,612,690	1,567,380	1,600,640
105 Municipal Golf	6,492,310	6,322,140	6,139,900	6,300,810
107 Stormwater Management	7,219,230	7,514,060	7,698,950	7,863,840
151 Bond Retirement	65,917,000	91,088,070	79,367,780	50,678,370
301 Street Construction	7,905,110	8,641,000	8,698,980	8,881,640
302 Income Tax-Infrastructure	13,304,480	14,166,390	13,707,400	13,818,850
303 Parking Meter	2,360,620	1,619,820	1,456,320	1,175,800
304 Community Dev Block Grant	3,125,180	3,496,160	3,298,740	3,230,600
306 Motor Vehicle License Tax	2,969,900	2,613,400	2,262,470	2,169,010
318 Sawyer Point	1,177,360	1,185,510	880,380	897,220
323 Recreation Special Activities	3,249,780	3,187,350	3,143,120	3,075,000
395 Health Services	4,643,410	4,362,770	4,455,850	3,781,000
424 Cable Communications	1,620,720	2,111,110	2,195,050	2,243,320
701 Metropolitan Sewer District	129,459,680	144,848,430	151,769,440	160,623,870
759 Income Tax Transit	36,336,330	37,650,810	38,379,140	39,642,030
APPROPRIATED RESTRICTED FUNDS	$392,589,570	$442,074,500	$432,381,120	$415,317,920
NON-APPROPRIATED RESTRICTED FUNDS	$19,716,700	$21,842,410	$15,501,160	$15,808,570
RESTRICTED FUNDS TOTAL	$412,306,270	$463,916,910	$447,882,280	$431,126,490
GRAND TOTAL	$724,808,450	$794,029,620	$774,521,460	$760,448,520

Note: Community Development Block Grant amounts included above are not included within the Operating Budget section of the All Funds Operating Budget Summary tables on page 12.

Changes in Fund Balances

The Changes in Fund Balances Table on page 71 shows the estimated ending balances for the City's 17 appropriated restricted funds. Though appropriated, the Community Development Block Grant Fund 304 is not presented in Table 1 because it is an entitlement grant from the U.S. Department of Housing and Urban Development. For this program, fund balances are not assumed because appropriations received from the government are expected to be used for their intended purposes in the year received. The 2004 and 2005 year-end columns in Table 1 represent the ending fund balances as of December 31 for each appropriated restricted fund. The ending fund balance is the difference between total resources and total expenditures in the fund, which is calculated at the end of the year. Total resources include revenue projections, transfers-in from other sources, and the beginning balance, which is the prior-year carryover ending balance. Transfers-in are additional appropriations approved by the City Council for such things as the acceptance of donations, the approval of additional funding for capital projects, new mandates, or new initiatives. Total expenditures include expenditures and transfers-out. Transfers-out are approved by the City Council primarily for capital projects.

Due to budget pressures within the General Fund the past several years, selected General Fund expenditures have been transferred to restricted funds consistent with the legislatively authorized uses of the funds. For example, during 2003, street sweeping operations was transferred to the Stormwater Management Utility Fund 107. These transfers, as well as periodic transfers for capital projects within restricted funds, has resulted in decreasing fund balances in several funds. Though the fund balances have decreased, the City is ever mindful of maintaining an adequate fund balance.

As detailed in the Budget and Financial Policies section of this document, the City strives to maintain a fund balance of at least 10% of annual revenues. Seven of the 17 appropriated restricted funds are estimated to fall short of meeting the fund balance criteria by December 31, 2005. These seven funds are described below.

Convention Center 103

Due limited scheduled events during the Cinergy Center's $145 million expansion and renovation project in 2005 and the first half of 2006, the 2005 revenue estimate of $2,000,000 represents a decrease of $1,450,000, or 42% from the 2004 revenue projection of $3,450,000.

Approximately 62% of the Center will be closed due to renovation in 2005. In 2006, the revenue estimate is $3,000,000, which is 50% higher than the anticipated revenue in 2005. The Center is expected to be fully operational by mid-2006, with 35% more space. The increase in revenue for 2006 reflects the Center's current schedule of events. The expenditures and revenues for this fund will be monitored closely during 2005 and adjustments may be necessary during the 2006 Budget Update process to reflect updated event scheduling information.

Municipal Golf Fund 105

The estimated 2005 ending balance for the Municipal Golf Fund 105 of $591,000 equates to 9.4% of 2005 revenues. Expenditures, as well as any potential transfers to capital projects, will be monitored closely during 2005.

Bond Retirement Fund 151

The Bond Retirement Fund 151 ending fund balance of $1.2 million does not meet the targeted fund balance of 10% of revenue; however, the Bond Retirement Fund 151 is not an operating fund and only accounts for the revenues (e.g., dedicated property tax proceeds) and expenditures (e.g., debt service) associated with the City's General Obligation debt activities. A modest balance is maintained for administrative flexibility.

Street Construction Fund 301

The estimated 2005 year-end fund balance equates to 5.8% of revenues. Beginning in 2003, the motor vehicle fuel tax collected by the State of Ohio was increased. Increased revenues for 2004, 2005, and 2006 will bring annual revenues in line with annual expenditures. The 2005 approved budget for Fund 301 reflects a modest operating surplus.

Parking Meter Fund 303

The 2005 revenue amount of $1,267,000 increased by $338,000, or 36.4% over the 2004 revenue projection, while the 2005 expenditure amount of $1,456,000 decreased by $164,000, or 10.1% from the 2004 expenditure projection. Beginning in 2005, the amount transferred-in from the Parking Facilities Fund 102 is increased to reflect the net operating margin of parking enforcement of on-street parking (coinage from meters less parking enforcement costs, not including employee benefits and administrative overhead). The increase in the transfer from Fund 102, combined with the decrease in expenditures results in fund balance of 5.2% of revenue at the end of 2005. Additional expenditure reductions will be required in 2006 to maintain a 10% fund balance.

Recreation Special Activities Fund 323

The 2005 revenue amount of $3,000,000 increased by $100,000, or 3.4% over the 2004 revenue projection, while the 2005 expenditure amount of $3,143,000 decreased by $44,000, or 1.4% from the 2004 expenditure projection. The estimated 2005 ending fund balance is 6.0% of 2005 revenues. Additional expenditure reductions will be required in 2006 to maintain a 10% fund balance.

Income Tax-Transit Fund 759

The 2005 ending fund balance is estimated at 5.5% of 2005 revenues. This fund is primarily used to support the City's bus transit operations provided by the Southwest Ohio Regional Transit Authority (SORTA). Because SORTA is a contract service provider, a 10% fund balance requirement is typically not maintained for this fund.

Table I
Changes In Fund Balances (2004-2005)
Appropriated Funds

(In $000s)

Fund	Fund Name	2004 Actual Beginning Balance	2004 Revenue Projection	2004 Transfers		2004 Expenditure Estimate	2004 Year-end Estimate	2005 2005 Beginning Balance	2005 Revenue Projection	2005 Transfers	2005 Expenditures	2005 Year-end Balance	2005 Year-end Compared to 2004 Year-end	% Change
101	Water Works	31,041	97,200	(12,189)		95,853	20,199	20,199	103,224	(5,822)	95,274	22,327	2,128	10.5%
102	Parking Facilities	3,979	8,100	1,095	a	7,470	5,704	5,704	8,510	(510)	8,602	5,102	(602)	-10.6%
103	Convention Center	2,009	3,450	-		3,975	1,484	1,484	2,000	-	3,484	-	(1,484)	-100.0%
104	General Aviation	1,380	1,845	(415)	b	1,613	1,197	1,197	1,900	(580)	1,567	950	(247)	-20.6%
105	Municipal Golf	433	6,450	(130)		6,322	431	431	6,300	-	6,140	591	160	37.1%
107	Stormwater Management	4,123	7,400	(200)	c	7,514	3,809	3,809	7,400	(1,195)	7,699	2,315	(1,494)	-39.2%
151	Bond Retirement	7,586	121,333	-		122,502	6,417	6,417	74,159	-	79,368	1,208	(5,209)	-81.2%
301	Street Construction	974	8,150	-		8,641	483	483	8,720	-	8,699	504	21	4.3%
302	Income Tax-Infrastructure	3,517	12,790	-		14,166	2,141	2,141	13,062	-	13,707	1,496	(645)	-30.1%
303	Parking Meter	946	929	-		1,620	255	255	1,267	-	1,456	66	(189)	-74.1%
306	Motor Vehicle License Tax	500	2,300	-		2,613	187	187	2,310	-	2,262	235	48	25.7%
318	Sawyer Point	972	850	(315)		1,186	321	321	850	-	880	291	(30)	-9.3%
323	Recreation Special Activities	609	2,900	-		3,187	322	322	3,000	-	3,143	179	(143)	-44.4%
395	Health Services	2,279	3,500	-		4,363	1,416	1,416	3,500	-	4,456	460	(956)	-67.5%
424	Cable Communications	1,582	2,400	(1,541)		2,133	308	308	2,400	-	2,195	513	205	66.6%
701	Metropolitan Sewer District	-	149,371	(4,523)		144,848	d	d	153,951	(2,182)	151,769	d	d	-
759	Income Tax Transit	3,387	37,370	(100)		38,275	2,382	2,382	38,187	(100)	38,379	2,090	(292)	-12.3%

Notes:

a) The 2004 Transfers for the Parking Facilities Fund 102 includes $925,000 for transfers to various capital projects, which are offset by $2,020,644.54 for transfers in from various capital projects.

b) The 2004 Transfers for the General Aviation Fund 104 includes $460,000.00 for transfers to various capital projects, which are offset by $45,293.08 for transfers in from various capital projects.

c) The 2004 Transfers for the Stormwater Management Fund 107 includes $1,756,000 for transfers to various capital projects, which are offset by $1,556,225.03 for transfers in from various capital projects.

d) Year end balances are transferred to various trusteed accounts (e.g., Bond Reserve Fund Account, Bond Fund Account, Surplus Account, and Replacement and Improvement Account) to cover bond requirements and two month's operating expenses.

NOTE: Though the City Council approved a biennial budget for 2005/2006, the Ohio Revised Code requires annual appropriations. As such, only the 2005 appropriation year is reflected in the table above.

GENERAL FUND 050

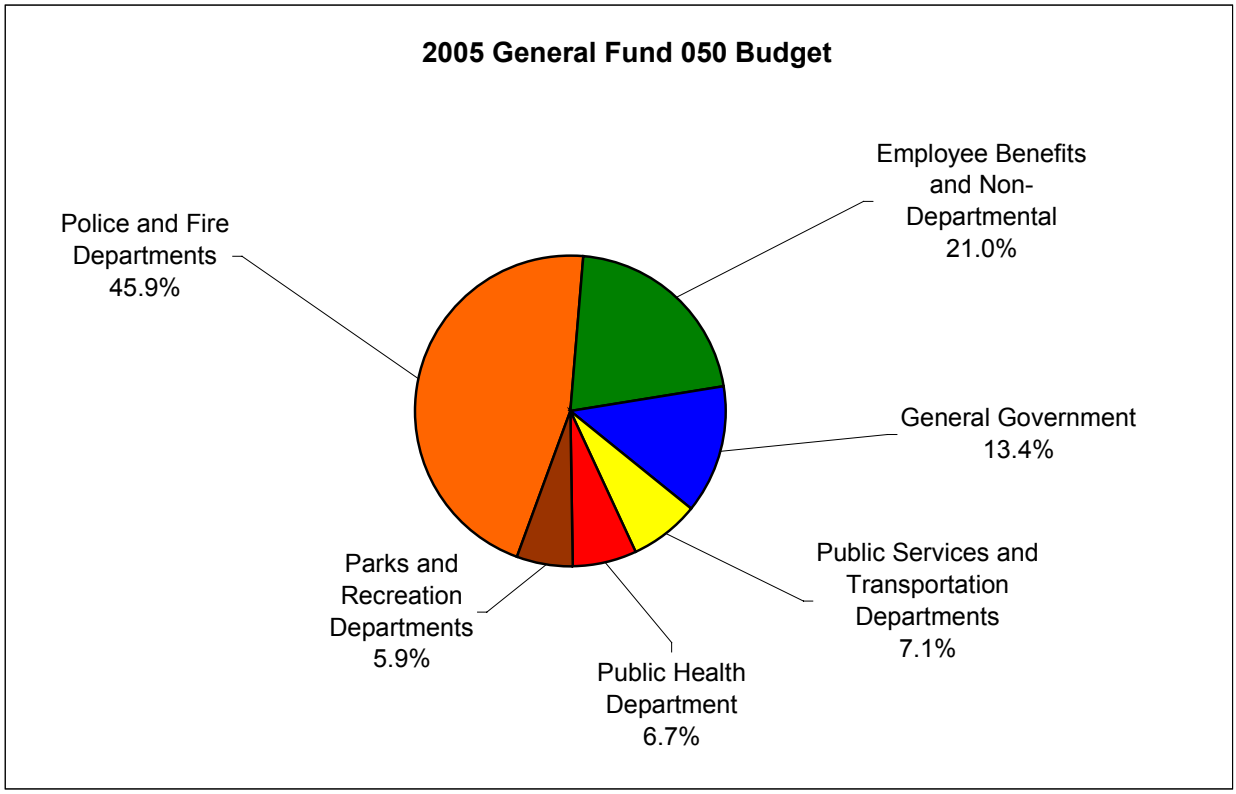
(In $000s)	2004 Budget	2004 Estimate	2005 Budget	2006 Budget
General Fund 050				
Revenue	312,654	313,580	318,005	325,777
Transfers In	1,000	1,650	3,059	
Prior Year Cancelled Encumbrances		2,061		
Prior Year Carryover	16,500	16,500	5,055	2,696
Resources	330,154	333,791	326,119	328,473
Operating Expenditures	330,113	330,763	326,639	328,995
Transfers-out	485	545		
Expenditure Savings	(3,251)	(2,572)	(3,216)	(3,240)
Expenditures	327,347	328,736	323,423	325,755
Fund Balance	2,807	5,055	2,696	2,718

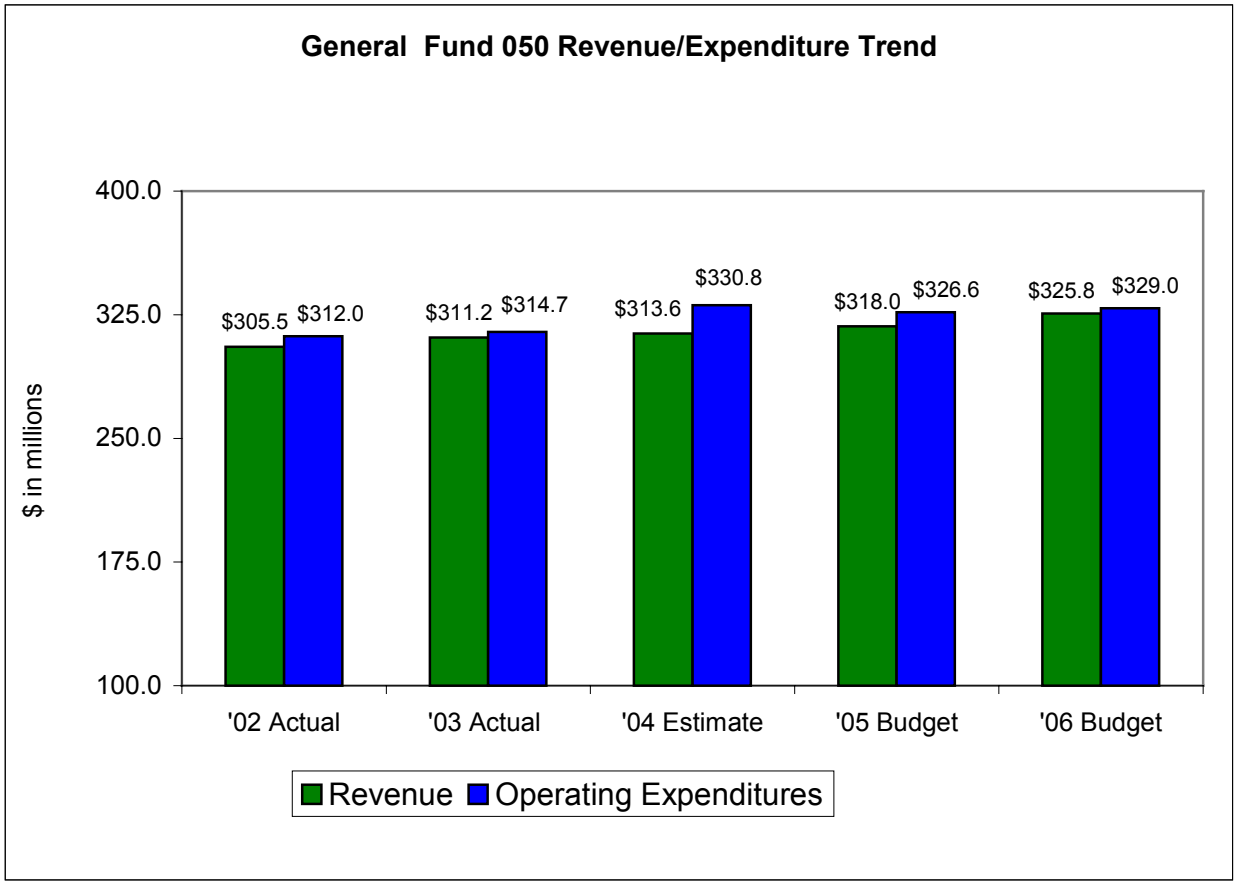
Description
General Fund 050 can be used for any general municipal purpose. This is the primary fund in the City operating budget and is used to deliver the basic municipal services such as police and fire protection, park maintenance, street repair, trash collection, and the operation of recreation centers and health clinics. The three major revenue components are City Income Tax, State Shared Revenues, and Property Taxes.

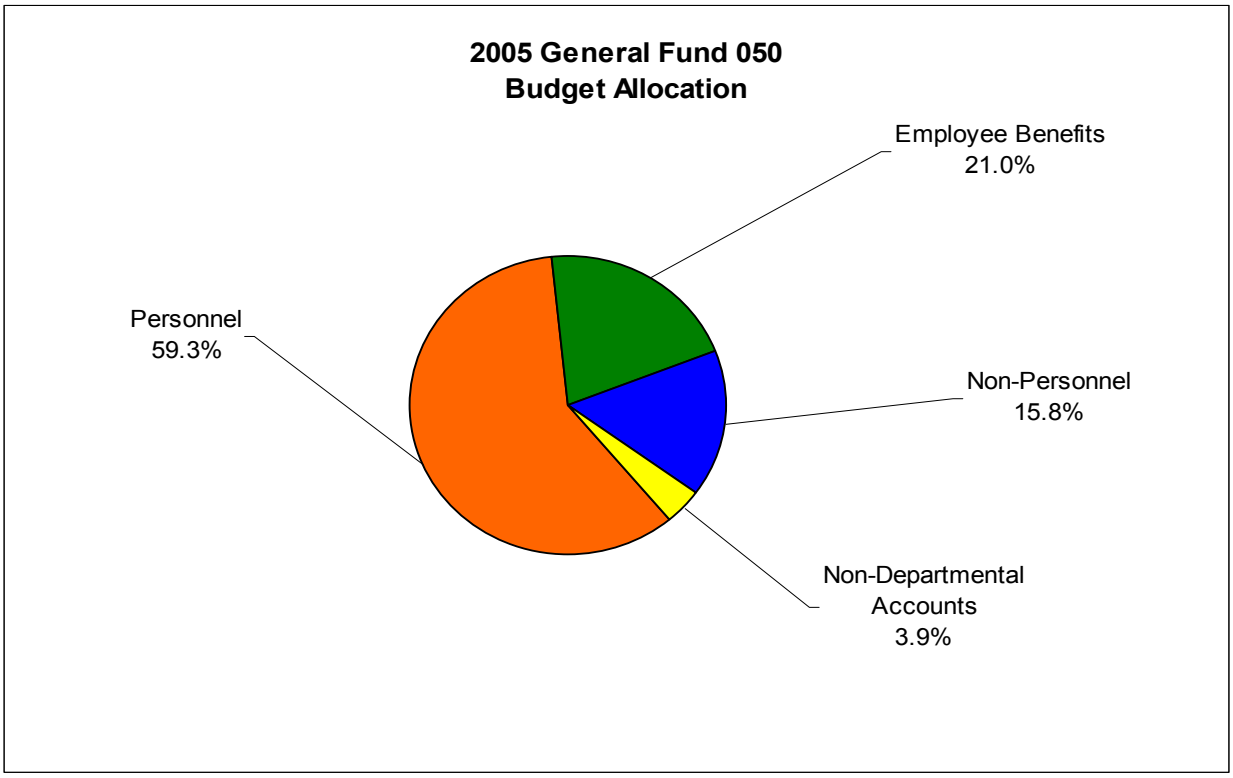
Major Services
- Health
- Public Services
- Finance
- Community Development
- Buildings and Inspections
- Parks
- Recreation
- Police
- Law
- Fire

Revenues
The General Fund revenue estimates are $318,005,000 for 2005, which is a 1.4% increase over the 2004 estimated actual, and $325,777,000 for 2006, which is a 2.4% increase over 2005. These estimates are based on historical data as well as forecasted modest growth in the local economy. (See General Fund Revenue Estimates on page 76).

Expenditures
The total 2005 operating budget for the General Fund of $326,639,000 is a 1.1% decrease compared to the 2004 budget. After considering the budgeted wage and inflation increases, the budget decrease is primarily due to staff reductions totaling 110.4 full-time equivalent positions and a reduction in Human Services Policy funding. The General Fund budget decreases are explained in detail in the Departmental Budgets section of this document and summarized in the Budget Summary section. The total 2006 operating budget for the General Fund of $328,995,000 is a 0.7% increase over the 2005 General Fund operating budget. The operating budget changes primarily by the budgeted wage and inflation increases. It should be noted that the 2006 operating budget amount is net of $5,173,000 in additional budget reductions that will be needed to balance the budget in 2006. The reductions will be presented in the context of the 2006 Budget Update. There are no cash transfers from the General Fund during the 2005/2006 biennium for capital investments and other purposes.


2005 General Fund 050 Budget
Employee Benefits and Non-Departmental 21.0%
Police and Fire Departments 45.9%
General Government 13.4%
Public Services and Transportation Departments 7.1%
Parks and Recreation Departments 5.9%
Public Health Department 6.7%


General Fund 050 Revenue/Expenditure Trend
$ in millions
400.0
325.0
250.0
175.0
100.0
$305.5
$312.0
$311.2
$314.7
$313.6
$330.8
$318.0
$326.6
$325.8
$329.0
'02 Actual
'03 Actual
'04 Estimate
'05 Budget
'06 Budget
Revenue
Operating Expenditures



2005 General Fund Budget Allocation

Total General Fund Budget - $326,639,180

Personnel - $193,798,240, or 59.3% of budget

A total of $193.8 million is approved to support 3,704.1 Full Time Equivalent (FTE) General Fund positions. The 2005 approved FTE level represents a 110.4 FTE decrease compared to 2004. The public safety personnel costs total $133,012,430, or 68.6% of the total General Fund personnel budget. The non-public safety personnel costs total $60,785,810, or 31.4% of the total personnel budget.

Personnel costs include salaries, overtime, and other wage categories such as longevity pay, merit increases, and certification pay as required by current approved labor contracts. The funding level noted above is net of reimbursements from other funds for work performed by General Fund staff in support of restricted funds. It is also net of position vacancy allowance (PVA) totaling $4.7 million. PVA is a budgeting tool to account for the value of vacant positions that occur throughout the year due to retirements, resignations, promotions, and dismissals. The 2005 approved PVA amount equates to 2.5% of approved salaries.

Employee Benefits - $68,463,310, or 21.0% of budget

The largest single employee benefit expense is Hospital Care for employee health insurance in the amount of $23,177,930, or 33.9% of the total employee benefits budget. The total combined City, State, Police, and Fire pension expense is $35,076,870, or 51.2% of the total employee benefits budget. The combined 2005 Management and the AFSCME union employees' Dental and Vision Care expense is $2,544,340, and Medicare Tax expense is $2,233,250. Other miscellaneous employee benefits costs total $5,430,920.

Non-Personnel - $51,728,080, or 15.8% of budget

The non-personnel budget includes funding for contractual services, materials and supplies, fixed charges, and equipment. The largest portion of the non-personnel budget is allocated to contractual services. Two of the larger contractual service items include equipment repairs in the amount of $5,672,740 primarily associated with fleet maintenance and utility costs of $5,469,270 for City facilities and traffic signals. When combined, equipment repairs and utility costs represent 21.5% of the total non-personnel budget. Petroleum costs (primarily fuel costs for vehicles) of $1,763,950 and medical, surgical and laboratory supplies of $1,451,590 (primarily for the City's Health Clinics) combine to total 6.2% of the non-personnel budget. Fixed charge expense totals $3,261,200 for 2005 and includes lease costs for office space, machines, equipment, and software.

Non-Departmental Accounts - $12,649,550, or 3.9% of budget

Non-department accounts include funding that is not associated with providing a direct service within a department or supports many departments. The largest expenditure item in the non-departmental accounts is the $5,000,000 annual amount to support the Cincinnati Public Schools facility improvements. The City has committed an annual amount of $5,000,000 for a 20-year period. An amount of $2,500,000 is included in the budget for the Collaborative and Department of Justice (DOJ) policing agreements. Funding for the Collaborative and DOJ agreements are for a period of 2003 through 2007. An amount of $1,988,750 is included for Property Investment Reimbursement Agreements to support previously approved economic development initiatives. The City also maintains a Judgments Against the City account, which is budgeted at $1,500,000 in 2005. Other miscellaneous non-departmental accounts total $1,660,800.

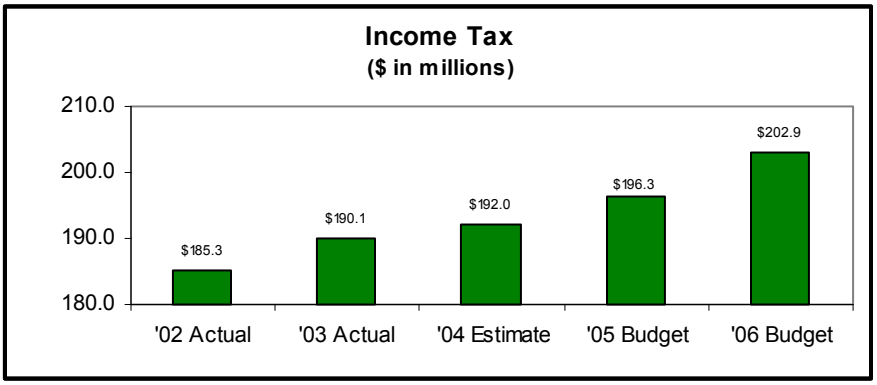
General Fund Revenue

The General Fund revenue estimate for 2005 in Table II is $318.0 million, which is a 1.4% increase over the revised 2004 estimate of $313.6 million. This 2004 estimate shows a slight decrease of 0.03% from the 2003 actual amount. The four major General Fund revenue components are City Income Tax, Property Tax, State Shared Revenues (Estate Tax and Local Government Fund), and Investments, all of which together comprise approximately 88% of General Fund revenue for 2005.

Table II: 2005/2006 GENERAL FUND REVENUE ESTIMATES
(in $000'S)

Category	2003 Actual	2004 Estimate	% Change	2005 Estimate	$ Change	% Change
City Income Tax	$190,142	$192,044	1.0%	$196,269	$4,225	2.2%
Property Tax	$30,543	$28,988	-5.1%	$28,988	$0	0.0%
State Shared Revenue	$51,411	$52,957	3.0%	$48,555	($4,402)	-8.3%
Investments	$9,787	$6,000	-38.7%	$5,900	($100)	-1.7%
Other Revenues	$31,786	$33,591	5.7%	$38,293	$4,702	14.0%
Total Revenues	$313,669	$313,580	-0.03%	$318,005	$4,425	1.4%

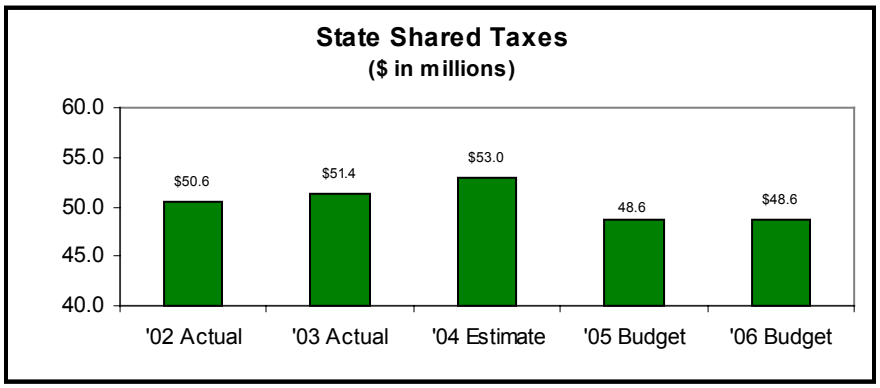
City Income Tax. City Income Tax revenue is budgeted to increase by $4.2 million, or 2.2%, in 2005 over the revised estimate for 2004. It is estimated that 2004 Income Tax revenue will be $1.9 million, or 1.0%, higher than 2003 actual revenue. The 2.2% increase in 2005 reflects continued concern that this revenue source will grow slowly due to the state of the current economy. Additional discussion on the economic climate is provided on page 3 of the Budget Summary section. Page 17 of the Budget Summary discusses the City's Income Tax in the context of the Multi-Year General Fund forecast.



The General Fund receives 1.55% of the 2.1% locally levied tax applied to gross salaries, wages, and other personal service compensation earned by residents of the City and to earnings of non-residents earned in the City. It also applies to net income of business organizations for business conducted in the City. The income tax is the largest single source of General Fund revenue accounting for 61.7% of those revenues in the 2005 estimate.

State Shared Revenues. State Shared Revenues are the second largest source of revenue to the City General Fund accounting for 15.3% of City General Fund revenues. There are two major sources of these revenues: the Local Government Fund and the Estate Tax. The forecasted 2005 revenue for the Estate Tax is $19 million. This revenue source by its nature can be volatile.

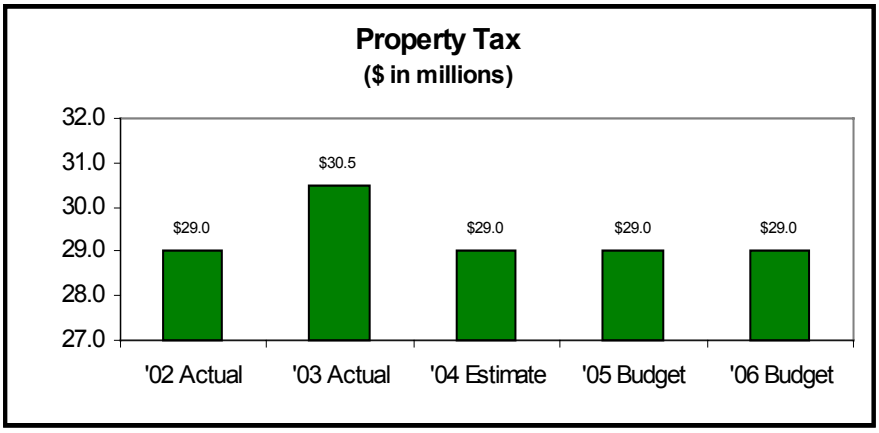
The second source of state shared revenues is the Local Government Fund. The Local Government Fund revenues consist of portions of the State income, sales and use, public utility, and corporate franchise taxes allocated to a fund for distribution to local governments. City revenue growth is based on growth in the State revenue sources. Local governments throughout the State absorbed a major cut in the Fund's allocation as the economic recession has hurt the State's revenue components. Under current legislation, the City expects no change in the Local Government Fund until after July 2005 when the State of Ohio passes its budget. In the 2005-2006 budget cycle the State will likely keep the Local Government Fund at current levels or further reduce the distribution to local governments. No increase in this revenue source is anticipated.



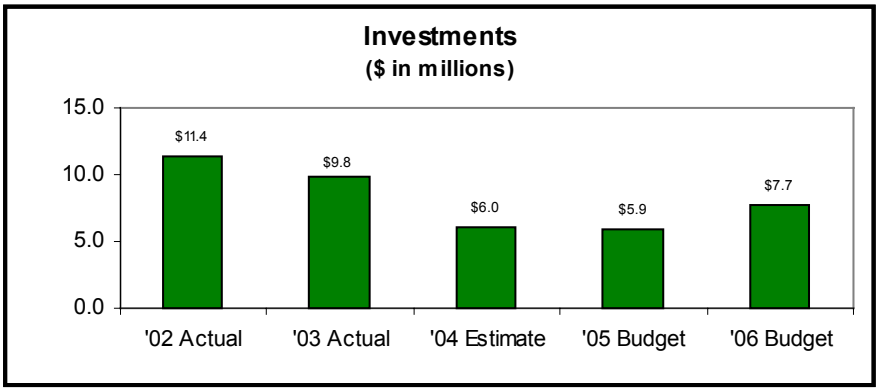
Property Taxes. Property taxes account for 9.1% of the General Fund revenues. In June 2004, the City Council passed the Tentative Tax Budget maintaining the property tax revenue at $29 million, the same amount collected in 2001, to be generated from a 5 mills tax rate. In November 2004, the City Council passed the Tax Levy resolution establishing a 4.98 mills property tax rate based on the Hamilton County Budget Commission's assessment of the rate needed to generated $29 million.

Property taxes are levied on real property, public utilities property, and tangible property (equipment and inventory of business). The real property consists of residential, commercial, and industrial property. Traditionally property tax revenue fluctuates due to the statutorily required sexennial reappraisal and the intervening third year review and appeals which are granted to taxpayers. The City Charter authorizes a property tax levy of up to 6.1 mills for current operating purposes. The City Council sets the rate annually in the fall. It has been recent City Council policy to "rollback" or reduce the property tax millage for City operating purposes to maintain revenues at the 2001 level. In addition, it is expected that property taxes from public utility property will be reduced because the taxable value of new public utility property is at a lower assessed value (25%) than that of existing utility property (88%) due to a 1993 change in State law. Beginning in 2004 the portion of the property taxes from Tangible Personal Property will be reduced over a 2-year period. Currently that property is valued at 23% of real value. The rate at which the inventory portion of this tax base

is valued declined by one percentage point in 2004 and will decline by two percentage points for eleven years starting in 2005 until there is no personal property tax.

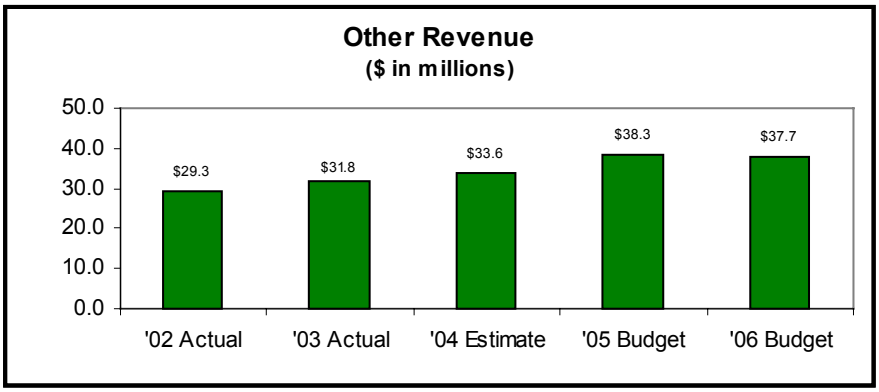


Investments. Investment earnings are anticipated to decrease by $100,000, or 1.9%, in 2005 compared to the 2004 estimate, based on continued low interest rates on investments. The 2004 estimate is expected to be $1.6 million less than budgeted in the June 2004 forecast. The City uses a "laddered" approach to invest interim funds. Given the recent interest rate environment, as investments at relatively high interest rates mature, funds are reinvested at relatively low interest rates and investment earnings are reduced.



Other Revenues. This category includes charges for services, admissions taxes, licenses and permits, parking and traffic fines, and miscellaneous revenues. These various revenues comprise 12% of the General Fund revenues. New rate increases were approved for licenses and permits fees, as well as, parking and traffic fines, which is expected to increase revenues in the "Other Revenue" category." The Approved 2005/2006 Operating Budget includes fee increases within the Buildings and Inspections Department related to permits and inspections. The fee structure was updated to reflect prevailing construction costs and to be comparable with other jurisdictions. The estimated increase in 2005 General Fund revenue from these changes is expected to be $1,710,900. Parking violation fines were increased in the 2005 budget to provide an additional $573,250 in revenue. The budget also includes the implementation of photo traffic enforcement for red light violations at selected intersections and speed enforcement. Assuming full implementation in June 2005, the estimated

revenue increase for this initiative is $502,500 for red light enforcement and $2,000,000 for speed enforcement.



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2005/2006 Restricted Funds Resources and Expenditures

The 2005 operating expenditures for the Restricted Funds total $447.9 million, which is a decrease of 3.5% from the 2004 Restricted Funds budget. The 2006 operating expenditures total $431.1 million, which is a decrease of 3.7% from the 2005 Restricted Funds budget amount. (See All Funds Operating Budget on page 68).

As with the General Fund, the Restricted Funds 2005 expenditure amount decreased from the 2004 budget. This was primarily due to necessary budget reductions because of declining 2005 revenue estimates. The 2005 operating expenditures for 12 of the 18 Restricted Funds have decreased from their 2004 budget funding level. After considering inflationary increases, the Restricted Funds budget changes include reductions in staffing, service levels, non-personnel items, transfers made to capital projects, and reductions in the issuance of bonds. Additionally there are significant decreases in non-appropriated restricted funds, which are discussed below. However, Federal mandates, new grants, as well as other exigencies, may result in some funds having increases over expected inflationary amounts. The increases beyond inflation are discussed in the individual fund sections that follow.

Appropriated Restricted Fund Revenue Estimates and Expenditures for 2005/2006

While all of the Appropriated Restricted Funds are balanced, several of the Appropriated Restricted Funds, for one or both years of the biennial, have estimated fund balances less than 10% of annual revenues, which is a generally accepted public financial standard. These include: Convention Center Fund 103, Municipal Golf Fund 105, Bond Retirement Fund 151, Street Construction, Maintenance, and Repair Fund 301, Parking Meter Fund 303, Recreation Special Activities Fund 323, and Income Tax Transit Fund 759. These funds will be monitored closely and expenditure reductions may be required for the 2006 budget update.

Additional reductions may be needed in 2006 for the Convention Center Fund 103, Parking Meter Fund 303, Municipal Motor Vehicle License Tax Fund 306, Recreation Special Activities Fund 323, and the Health Services Fund 395. These reductions are necessary because expenditure levels have outpaced revenue, which have resulted in diminishing carryover balances.

There are some noteworthy changes in the revenue estimates and expenditures for 2005 and 2006 compared to the 2004 budget. Descriptions of the Appropriated Restricted Fund changes for the 2005/2006 biennium follow in the Restricted Funds Resources and Expenditures section of this document.

Non-Appropriated Restricted Fund Expenditures for 2005/2006

At the bottom of the "All Funds Operating Budget" table on page 68 is a total for non-appropriated Restricted Fund operating budgets. These funds are typically grants or single purpose funds. Non-appropriated funds have ongoing authorization for expenditures within realized resources by virtue of their enabling legislation. The budgets are based on resources and are determined administratively without requiring the passage of annual appropriation ordinances.

The 2005 non-appropriated Restricted Funds budget of $15,501,160 is $6,341,250, or 29.0%, less than the 2004 approved budget. The reduction is primarily due to a decrease of $3,993,430 in the Workforce Investment Act Fund 464 because this function was transferred to Hamilton County. Additional significant decreases include:

- $1,179,230 in the Home Health Services Fund 353;
- $1,000,000 in the Citizen Safety Fund 377;
- $228,420 in the Criminal Activities Forfeiture Federal Fund 367;
- $193,000 in the Drug Offender Fines Forfeiture Fund 370;
- $205,000 in the Cincinnati of the Move Fund 382; and
- $82,400 in the Market Facilities Fund 405.

These decreases by a net increase of $540,230 primarily due to inflationary increases offset by other reductions.

The 2006 operating budgets for the non-appropriated Restricted Funds change primarily by the budgeted wage and inflation increases.

WATER WORKS FUND 101

(In $000s)	2004 Budget	2004 Estimate	2005 Budget	2006 Budget
Water Works - Fund 101				
Revenue	104,603	97,200	103,224	108,804
Prior Year Carryover	31,674	31,041	20,199	22,327
Resources	136,277	128,241	123,423	131,131
Operating Expenditures	67,131	65,146	62,184	64,484
Debt Service	30,707	30,707	33,090	33,090
Expenditures	97,838	95,853	95,274	97,574
Transfer to Capital	12,189	12,189	5,822	3,972
Total expenditures with transfer	110,027	108,042	101,096	101,546
Fund Balance	26,250	20,199	22,327	29,585

Description

Water Works Fund 101 supports the Cincinnati Water Works operations, capital improvements, repairs, and debt service expenditures without any General Fund support. The City owns and operates the entire system, funded by water user fees paid by City residents and customers in adjacent jurisdictions.

Major Services

- Water Works Administration
- Customer Services
- Water Supply
- Water Distribution
- Engineering Services
- Water Quality and Treatment

Revenues

The revenue estimate for the Water Works Fund 101 is $103,224,000 for 2005, which is a 1.3%, decrease from the 2004 budget. For 2006, the estimate of $108,804,000 is a 5.4%, increase over 2005. The 2004 estimate of $97,200,000 decreased 7.1% when compared to the 2004 budget as a result of a decline in water consumption in the City of Cincinnati and Hamilton County related to decreasing household consumption, a decline in business/commercial consumption, the use of low-flow fixtures in new construction and renovations, and a relatively wet summer. The 2005/2006 revenue estimates are based on usage projections and City Council approved rate increases of 5.0% in 2005 and 7.5% in 2006. Previous planning documents called for increases in the 3-4% range for 2005/2006. Please see the departmental budget section of this document for additional information concerning the approved rate increases.

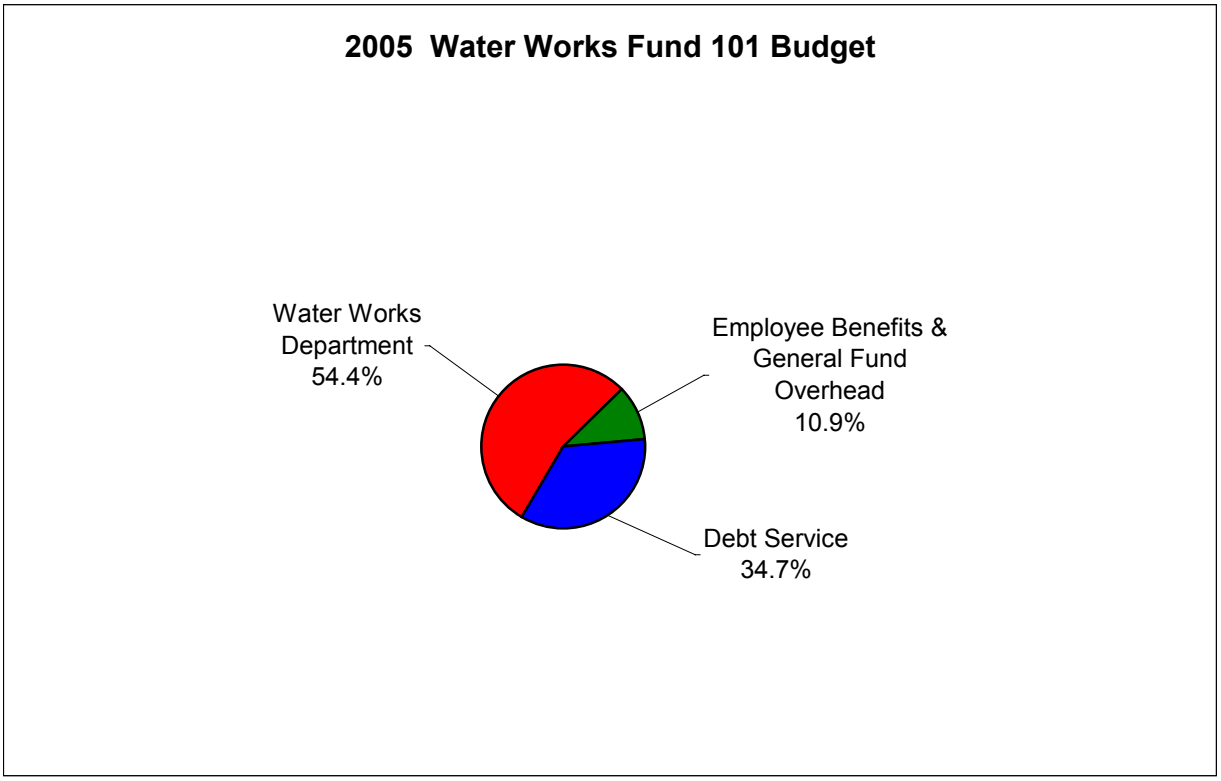
Expenditures

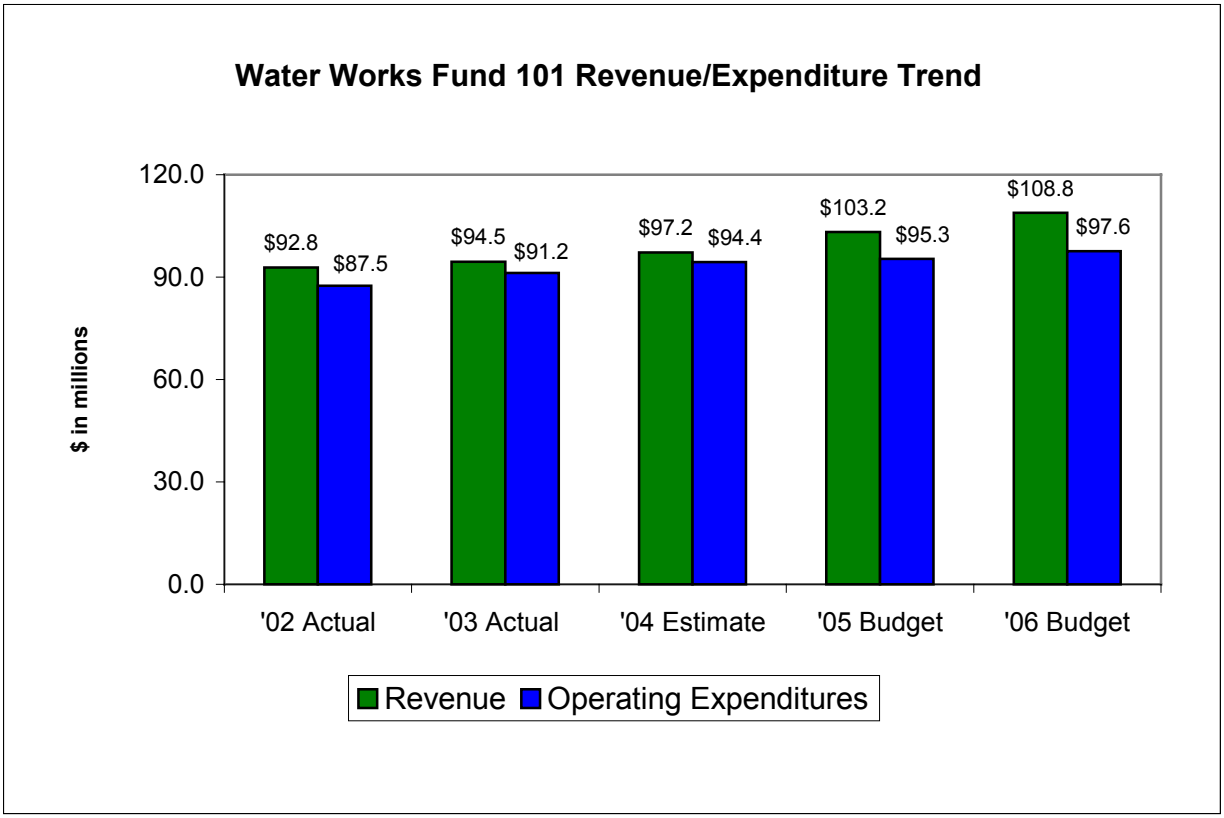
The total 2005 operating budget for the Water Works Fund of $95,274,330, including debt service, is a 2.6% decrease from the 2004 budget and a 0.6% decrease from the 2004 estimate. The 2004 estimate decrease by 2% when compared to the 2004 budget primarily as a result of position vacancies (due to the hiring freeze), delay in the implementation of the Butler County service agreement and savings related to several non-personnel items. The 2005 operating budget decrease from the 2004

Budget is primarily due to a $2,063,400 reduction in the personnel budget and a $3,189,390 reduction in the non-personnel budget. These reductions are offset by a $2,382,500 increase in the debt service budget resulting from a scheduled bond issue in 2005, a $187,280 increase in employee benefits and a $119,800 increase in General Fund Overhead.

The 2006 operating budget of $97,574,020, including debt service, which is a 2.4% increase over 2005, changes primarily by the budgeted wage and inflation increases in the amount $1,531,470, an $850,050 increase in utility costs, a $219,380 increase in employee benefits, and a $71,810 increase in General Fund Overhead. These increases are offset by a $373,020 decrease in personnel costs partially related to the automation of the meter reading operation.

The Cincinnati Water Works' 2004 capital financing plan of 80% debt and 20% cash will change to 90% debt and 10% cash for 2005, due to recent consumption trends. The new capital financing plan reduces the transfer-to-capital amount from $12,189,000 in 2004 to $5,822,000 in 2005 and $3,972,000 in 2006. The department anticipates sufficient cash reserves and a return to 80% debt and 20% cash to fund the capital program by 2010.


2005 Water Works Fund 101 Budget
Water Works Department 54.4%
Employee Benefits & General Fund Overhead 10.9%
Debt Service 34.7%


Water Works Fund 101 Revenue/Expenditure Trend
$ in millions
120.0
90.0
60.0
30.0
0.0
$92.8
$87.5
$94.5
$91.2
$97.2
$94.4
$103.2
$95.3
$108.8
$97.6
'02 Actual
'03 Actual
'04 Estimate
'05 Budget
'06 Budget
Revenue
Operating Expenditures

PARKING SYSTEM FACILITIES FUND 102

(In $000s)	2004 Budget	2004 Estimate	2005 Budget	2006 Budget
Parking System Facilities - Fund 102				
Revenue	8,100	8,100	8,510	8,464
Transfers In		2,020		
Prior Year Carryover	2,624	3,979	5,704	5,102
Resources	10,724	14,099	14,214	13,566
Operating Expenditures	6,921	6,609	7,225	7,385
Debt Service	2,408	861	1,377	1,377
Expenditures	9,329	7,470	8,602	8,762
Transfer to Capital	925	925	510	835
Total expenditures with transfer	10,254	8,395	9,112	9,597
Fund Balance	470	5,704	5,102	3,969

Description

The Department of Enterprise Services manages the Parking System Facilities Fund 102, which supports the operations of the City's public garages and parking lots and the payment of debt service incurred for capital improvements. Parking System Facilities operates as a system whereby the more profitable garages and parking lots support those in marginal and less profitable locations. The Parking System is self-supporting and does not receive any resources from the General Fund.

Major Services

- Provides clean, safe parking lots
- Provides clean, safe parking garages
- Supports regional transportation goals

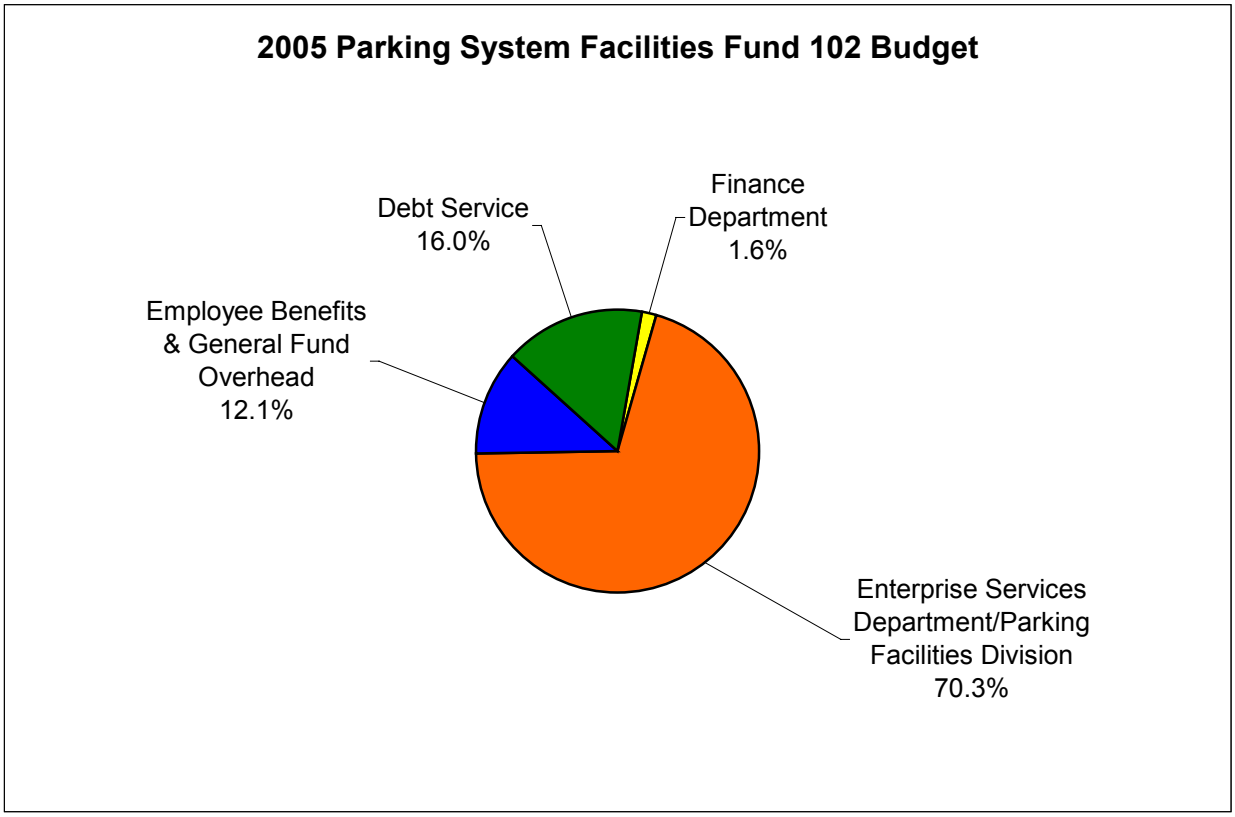
Revenues

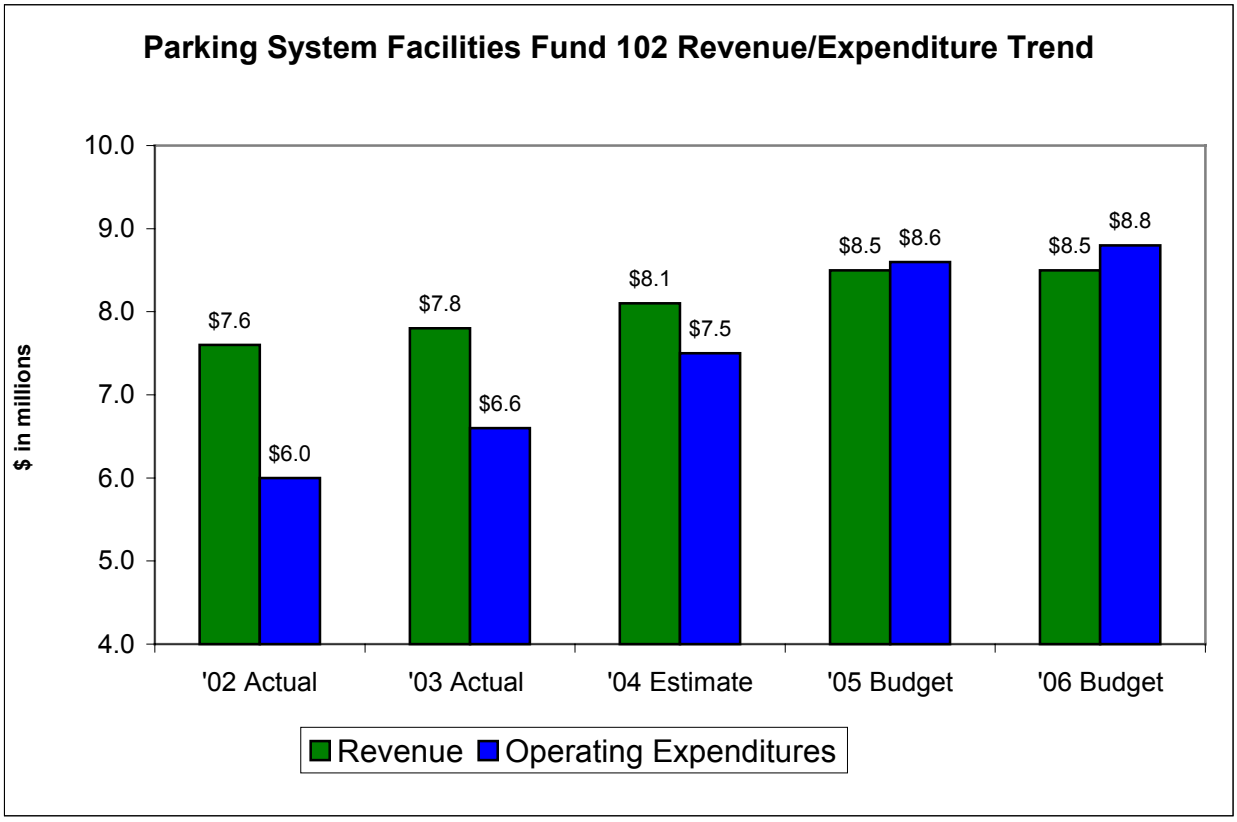
The revenue estimate for the Parking System Facilities Fund 102 is $8,510,000 for 2005, which is 5.1% more than the projected revenue in 2004. The increase in projected revenue is based on anticipated revenue from the new parking garage at the northeast corner of Vine Street and Central Parkway, which is expected to become operational in March 2005. Additional revenue from the 7th and Broadway Garage is anticipated, based on actual usage. For 2006, a 0.5% decrease in revenue is projected due to anticipated lost revenue from the 5th and Race Street parking lot, which may be included in future economic development plans downtown.

Expenditures

The total 2005 operating budget for the Parking System Facilities Fund 102 of $8,602,180, including debt service, is a 7.8% decrease compared to the 2004 budget and a 15.2% increase over the 2004 estimate. The 2004 estimate decrease by 19.9% when compared to the 2004 budget primarily due to a reduction in anticipated debt service payments. After considering budgeted wage and inflation increases, the 2005 operating budget increase over the 2004 estimate is primarily related to additional operating costs

and debt service associated with the new parking garage at the corner of Vine Street and Central Parkway. The 2006 operating budget of $8,761,900, including debt service, reflects budgeted wage and inflation increases. The Parking Facilities Fund 102 supports cash transfers for capital expenditures of $510,000 in 2005 and $835,000 in 2006. Capital projects are for structural renovation and equipment replacement and upgrades. Additional information concerning the operations of Parking System Facilities Fund 102 can be found in the Departmental Budget section of this document.


2005 Parking System Facilities Fund 102 Budget
Debt Service 16.0%
Finance Department 1.6%
Employee Benefits & General Fund Overhead 12.1%
Enterprise Services Department/Parking Facilities Division 70.3%


Parking System Facilities Fund 102 Revenue/Expenditure Trend
$ in millions
10.0
9.0
8.0
7.0
6.0
5.0
4.0
$7.6
$6.0
$7.8
$6.6
$8.1
$7.5
$8.5
$8.6
$8.5
$8.8
'02 Actual
'03 Actual
'04 Estimate
'05 Budget
'06 Budget
Revenue
Operating Expenditures

CONVENTION CENTER FUND 103

(In $000s)	2004 Budget	2004 Estimate	2005 Budget	2006 Budget
Convention Center - Fund 103				
Revenue	3,250	3,450	2,000	3,000
Prior Year Carryover	1,652	2,009	1,484	0
Resources	4,902	5,459	3,484	3,000
Operating Expenditures	4,488	3,975	3,484	3,000
Expenditures	4,488	3,975	3,484	3,000
Fund Balance	414	1,484	0	0

Note: Revenue in 2005 and 2006 reflects the current schedule of events. Operating expenses will be adjusted when additional information about events at the renovated Cinergy Center becomes available in early 2005.

Description

The Department of Enterprise Services manages the Convention Center Fund 103, which receives fees for the use of the Cinergy Center and revenue from a portion of the Transient Occupancy Tax to pay for its operation, utilities, and maintenance. The Cinergy Center is operationally self-supporting with these funding sources and does not receive resources from the General Fund.

Major Services

The Cinergy Center provides space and support services for the following events:

- Conventions
- Conferences
- Trade shows
- Public expositions
- Meeting rooms
- Catered events

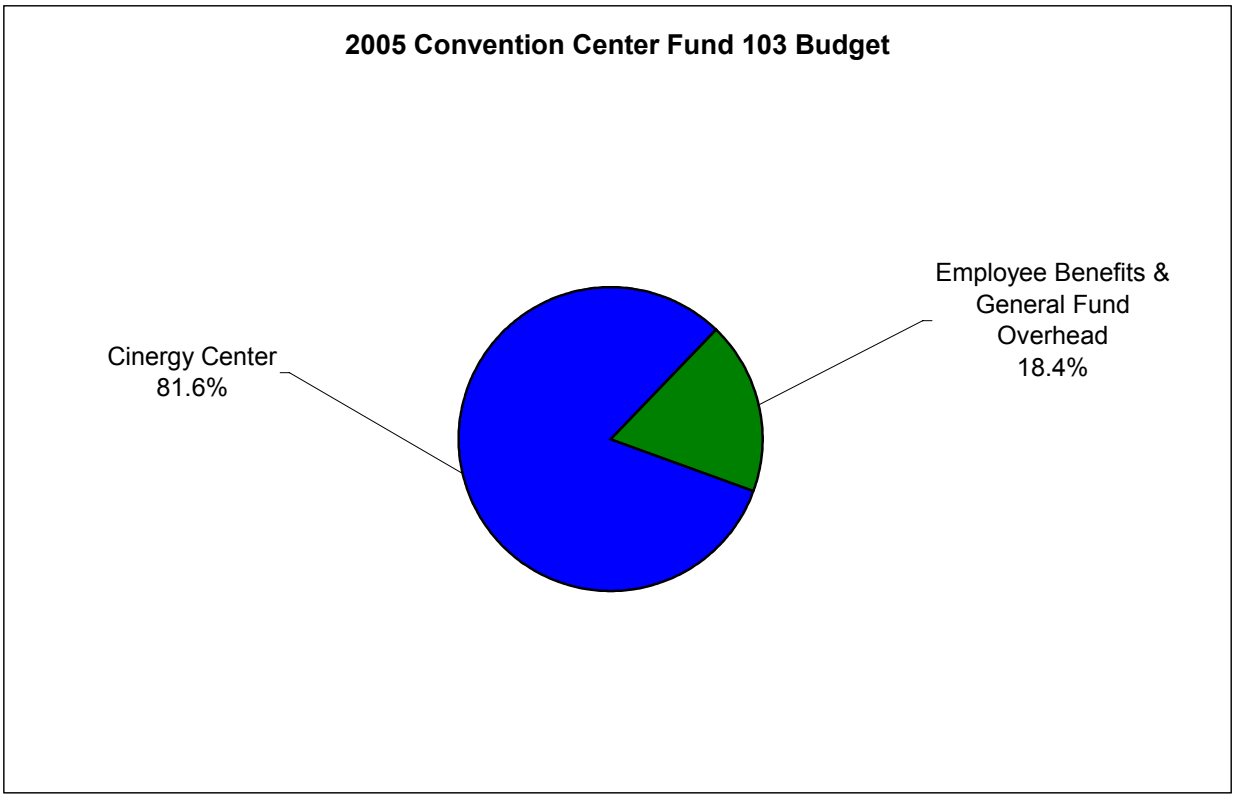
Revenues

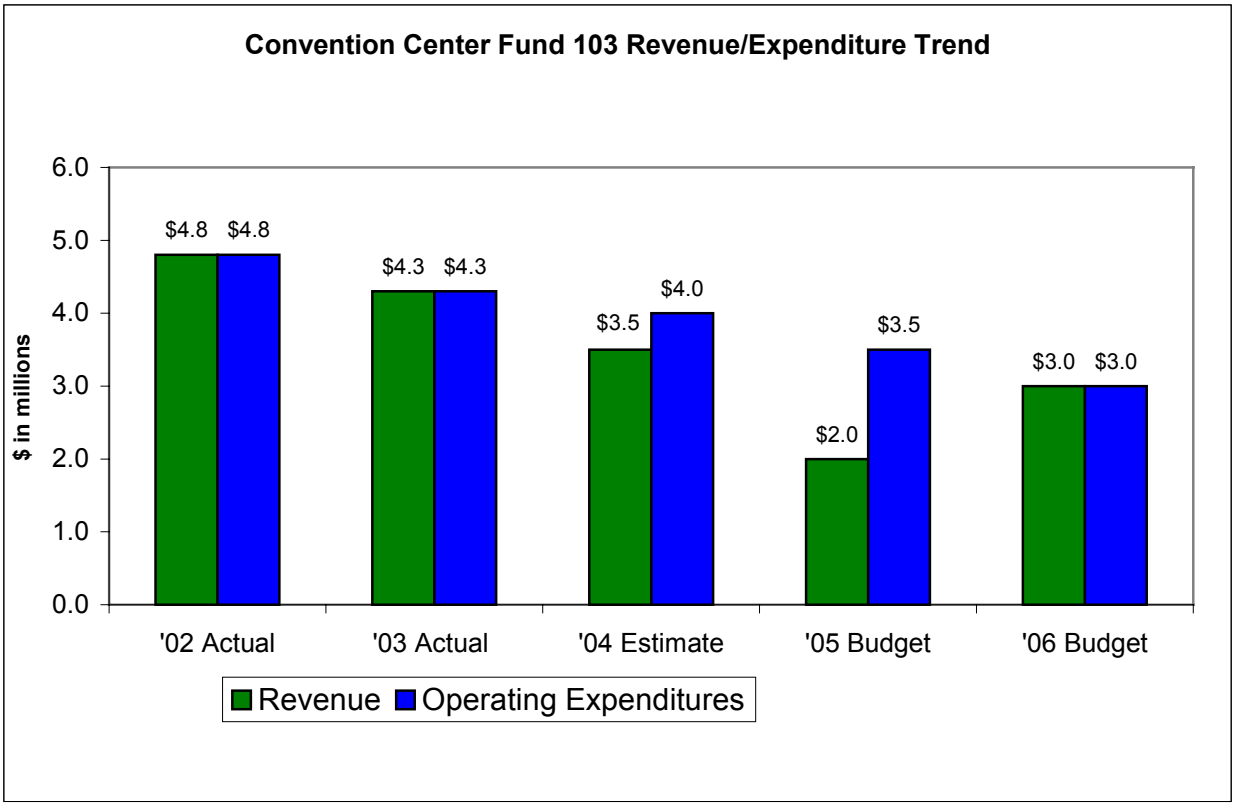
The revenue estimate for the Convention Center Fund 103 is $2,000,000 for 2005, which is a 42.0% decrease from the 2004 estimate and is 38.5% less than the 2004 budget. The decrease in projected revenue is due to the Center's $145 million expansion and renovation project, which began in May 2004 and is expected to be completed in July 2006. Approximately 62% of the Center will be closed due to renovation in 2005. In 2006, the revenue estimate is $3,000,000, which is 50% higher than the anticipated revenue in 2005. The Center is expected to be fully operational by mid-2006, with 35% more space. The increase in revenue for 2006 reflects the Center's current schedule of events.

Expenditures

The total 2005 operating budget for the Convention Center Fund 103 of $3,483,710 is a 22.4% decrease compared to the 2004 budget and a 12.4% decrease from the 2004 estimate. The 2004 estimate decreases by 11.4% when compared to the 2004 budget, which is based on a mid-year review of expenditures. After considering budgeted wage and inflationary increases, the 2005 operating budget decrease from the 2004 estimate is primarily related to personnel and non-personnel reductions due to fewer events at the Center while the facility is renovated and expanded. The Center will also receive reimbursements from the capital project for some operating expenses (e.g., electric expenses). The 2006 operating budget is $3,000,000 based on the Center's current

event schedule. Additional information concerning the operations of Convention Center Fund 103 can be found in the Departmental Budget section of this document.


2005 Convention Center Fund 103 Budget
Employee Benefits & General Fund Overhead 18.4%
Cinergy Center 81.6%


Convention Center Fund 103 Revenue/Expenditure Trend
$ in millions
6.0
5.0
4.0
3.0
2.0
1.0
0.0
$4.8 $4.8
$4.3 $4.3
$3.5 $4.0
$2.0 $3.5
$3.0 $3.0
'02 Actual
'03 Actual
'04 Estimate
'05 Budget
'06 Budget
Revenue
Operating Expenditures

GENERAL AVIATION FUND 104

(In $000s)	2004 Budget	2004 Estimate	2005 Budget	2006 Budget
General Aviation - Fund 104				
Revenue	1,845	1,845	1,900	1,950
Transfers In		45		
Prior Year Carryover	1,116	1,380	1,197	950
Resources	2,961	3,270	3,097	2,900
Operating Expenditures	1,613	1,613	1,567	1,601
Transfer to Capital	460	460	580	470
Expenditures	2,073	2,073	2,147	2,071
Fund Balance	888	1,197	950	829

Description

The Department of Transportation and Engineering manages the General Aviation Fund 104, which accounts for revenues from hangar rental and other fees at Lunken Airport. Expenditures from this fund support maintenance and general operation of the municipally-owned Lunken Airport. The General Aviation Fund is self-supporting and does not receive resources from the General Fund. Capital improvements for the airport are funded primarily from Federal Aviation Administration (FAA) grants.

Major Services

- Lunken Airport operation
- Facility development
- Business aircraft support
- Leisure aircraft support

Revenues

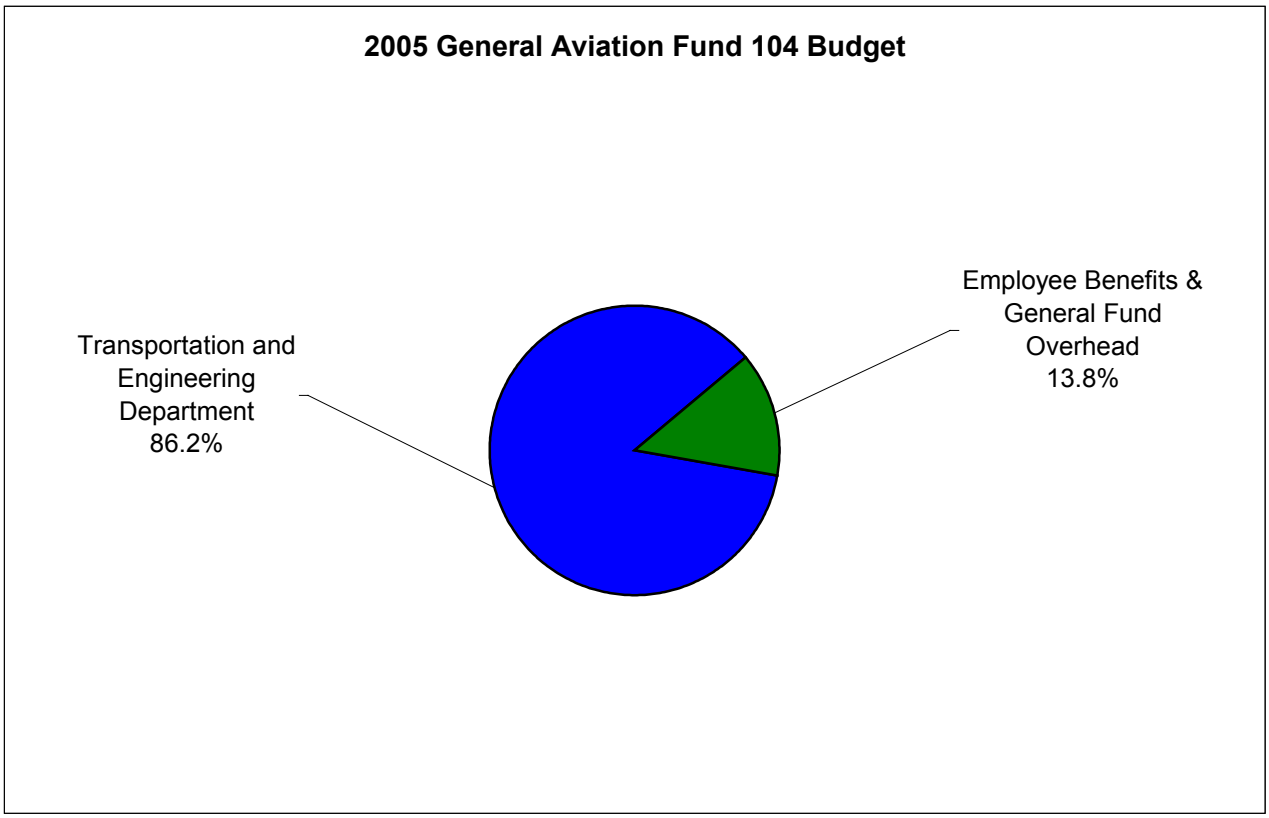
The revenue estimates for the General Aviation Fund 104 are $1,900,000 for 2005 and $1,950,000 for 2006. The 2005 estimate is a 3.0% increase over the 2004 budget, while the 2006 estimate is a 2.6% increase over the 2005 estimate. These estimates are based on current rates.

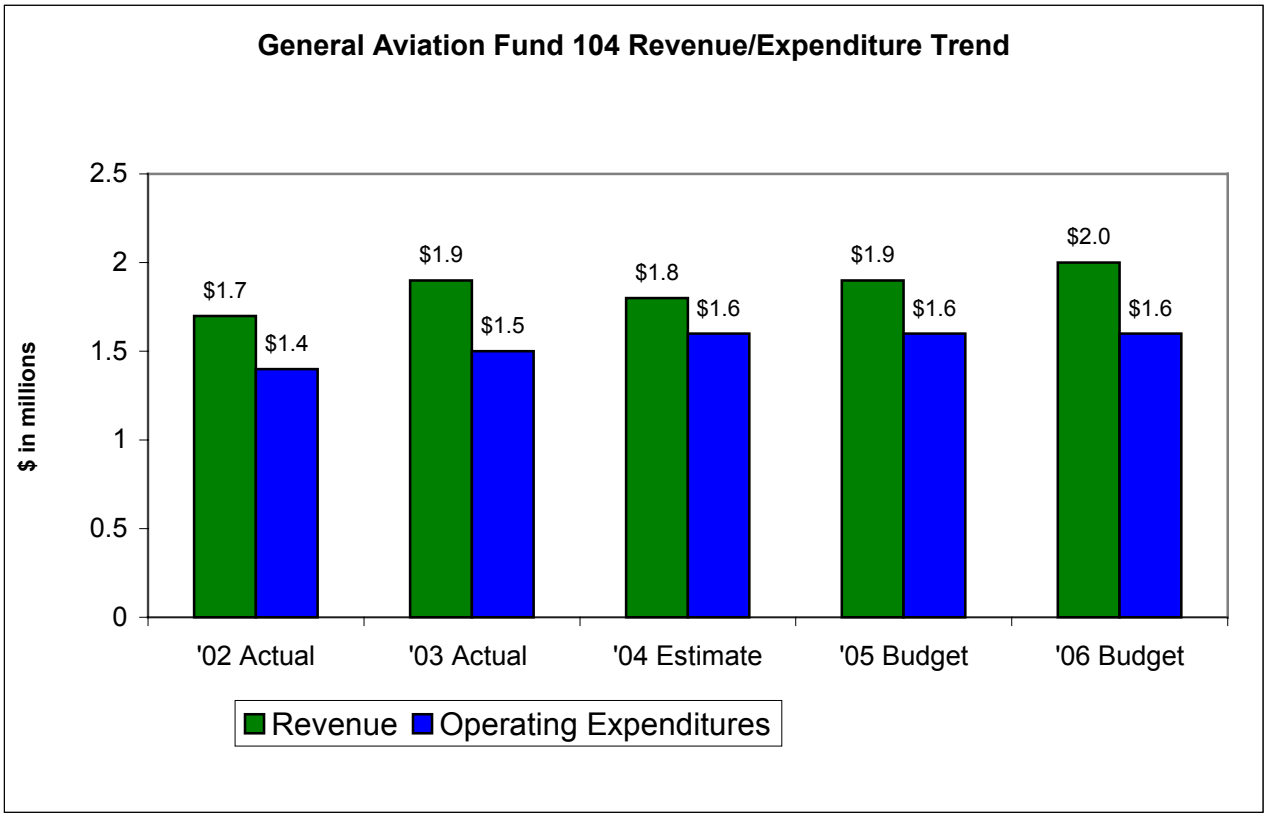
Expenditures

The total 2005 operating budget for the General Aviation Fund of $1,567,380 is a 2.9% decrease compared to the 2004 budget and 2004 estimate. This decrease is related to the elimination of one-time items from the 2005 budget that were included in the 2004 budget. These one-time items included funding for fleet repairs, security cameras, and communication lines to support additional security cameras.

The total 2006 operating budget for the General Aviation Fund of $1,600,640 is a 2.1% increase over the 2005 General Aviation Fund operating budget. The operating budget changes primarily by the budgeted wage and inflation increases.

The General Aviation Fund 104 also supports transfers for capital projects that provide improvements for Lunken Airport. A total of $580,000 is included for 2005, with $470,000 included for 2006.


2005 General Aviation Fund 104 Budget
Employee Benefits & General Fund Overhead 13.8%
Transportation and Engineering Department 86.2%


General Aviation Fund 104 Revenue/Expenditure Trend
$ in millions
2.5
2
1.5
1
0.5
0
$1.7
$1.4
$1.9
$1.5
$1.8
$1.6
$1.9
$1.6
$2.0
$1.6
'02 Actual
'03 Actual
'04 Estimate
'05 Budget
'06 Budget
Revenue
Operating Expenditures

MUNICIPAL GOLF FUND 105

(In $000s)	2004 Budget	2004 Estimate	2005 Budget	2006 Budget
Municipal Golf Fund - 105				
Revenue	6,450	6,450	6,300	6,300
Prior Year Carryover	177	433	431	591
Resources	6,627	6,883	6,731	6,891
Operating Expenditures	5,785	5,785	5,924	6,085
Debt Service	537	537	216	216
Expenditures	6,322	6,322	6,140	6,301
Transfer to Capital		130		
Total expenditures with transfer	6,322	6,452	6,140	6,301
Fund Balance	305	431	591	590

Description

The Department of Recreation manages the Municipal Golf Fund 105, which supports the operation of the City's privately managed golf courses, using receipts from fees charged for the use of the golf courses, driving ranges, golf carts, and concession purchases by golf patrons. The fund includes operations, capital improvements, and debt service.

Major Services

- Operation and Maintenance of Seven Golf Courses
- Junior Golf Programs
- League Play

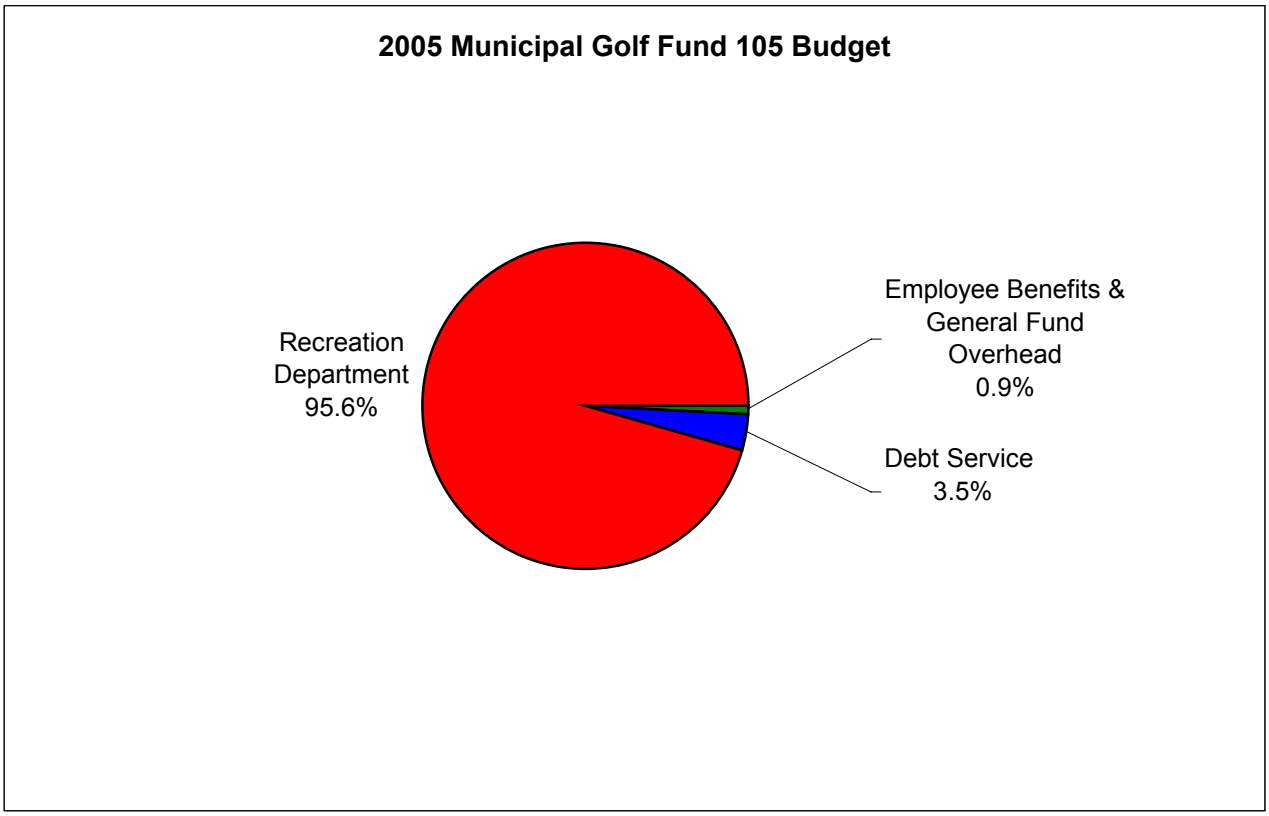
Revenues

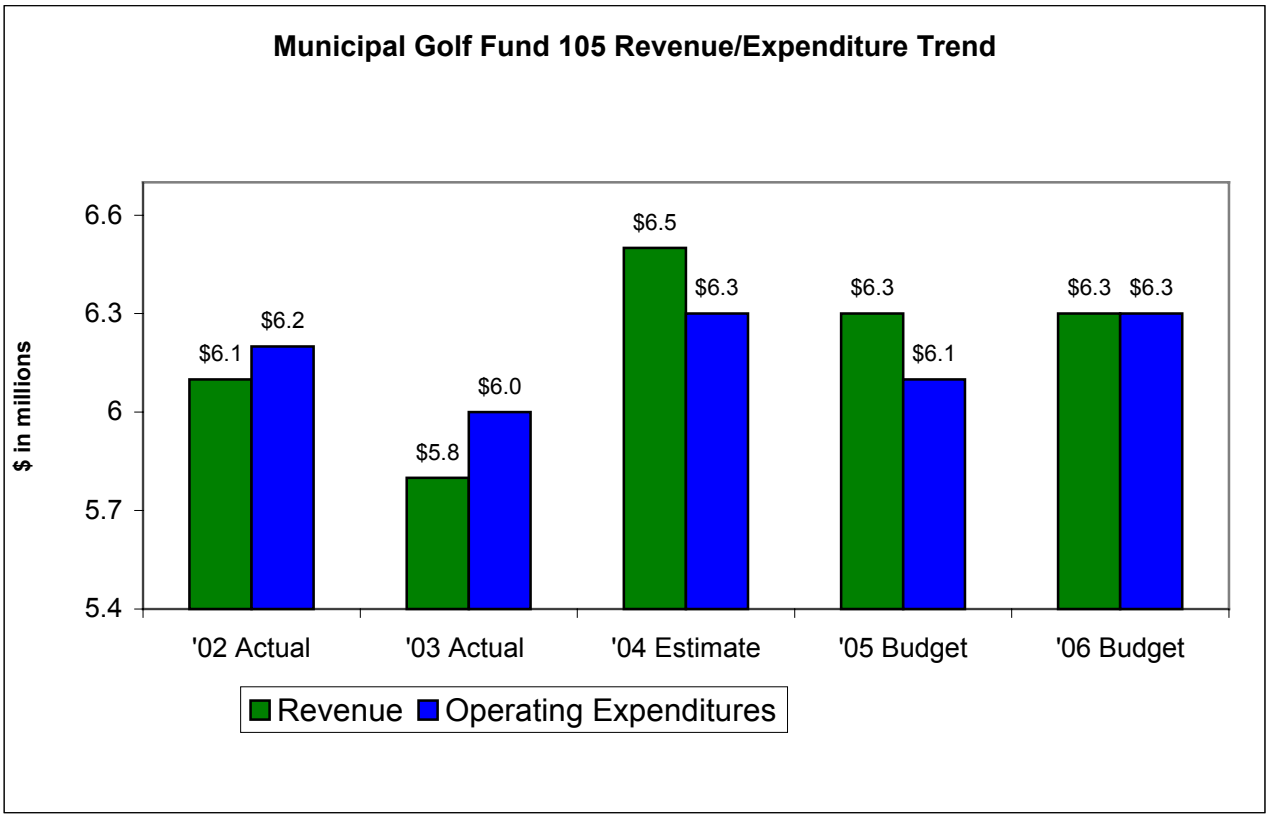
The revenue estimates for the Municipal Golf Fund 105 are $6,300,000 for 2005 and 2006 which is a 2.3% decrease compared to the 2004 budget and 2004 estimate. Since 2003, the department has experienced a steady decline in revenue within the golf industry, and the decreased estimate is consistent with the national trend for golf.

Expenditures

The total 2005 operating budget of $6,139,900, including debt service, is a 2.9% decrease from the 2004 budget and 2004 estimate primarily due to a decrease in debt service costs. A one-time capital transfer of $130,000 is included in the 2004 estimated budget for Glenview Golf Course improvements.

The 2006 operating budget of $6,300,810, including debt service, increases by 2.6% over 2005 primarily due to inflationary and General Fund overhead charge increases. A plan to transfer carryover balance resources for capital projects will be developed in early 2005 pending final operating results of 2004.


2005 Municipal Golf Fund 105 Budget
Recreation Department 95.6%
Employee Benefits & General Fund Overhead 0.9%
Debt Service 3.5%


Municipal Golf Fund 105 Revenue/Expenditure Trend
$ in millions
6.6
6.3
6
5.7
5.4
$6.1
$6.2
$5.8
$6.0
$6.5
$6.3
$6.3
$6.1
$6.3
$6.3
'02 Actual
'03 Actual
'04 Estimate
'05 Budget
'06 Budget
Revenue
Operating Expenditures

STORMWATER MANAGEMENT UTILITY FUND 107

(In $000s)	2004 Budget	2004 Estimate	2005 Budget	2006 Budget
Stormwater Management Utility - Fund 107				
Revenue	7,700	7,400	7,400	7,400
Transfers In		1,556		
Prior Year Carryover	3,618	4,123	3,809	2,315
Resources	11,318	13,079	11,209	9,715
Operating Expenditures	6,436	6,436	6,664	6,829
Debt Service	1,078	1,078	1,035	1,035
Expenditures	7,514	7,514	7,699	7,864
Transfer to Capital	1,756	1,756	1,195	1,200
Total expenditures with transfer	9,270	9,270	8,894	9,064
Fund Balance	2,048	3,809	2,315	651

Description

The Department of Sewers manages the Stormwater Management Utility Fund 107. This fund was established by the City Council in 1985 to account for the revenues and operating expenses of the Stormwater Management Utility in Cincinnati. Revenues are generated by a user fee determined by a formula using property area and land use based on an intensity of development factor. Expenditures primarily cover capital improvements; storm sewer maintenance and repair; administrative costs of master planning, billing, regulation, and enforcement; City mechanical street sweeping; and a portion of the City parks stormwater mitigation program. The Stormwater Management Utility is self-supporting and does not receive any funding from the General Fund.

Major Services

- Flood Control
- Drainage Master Planning
- Capital Improvement Projects
- Regulation and Enforcement
- Permit Administration
- Routine and Remedial Maintenance

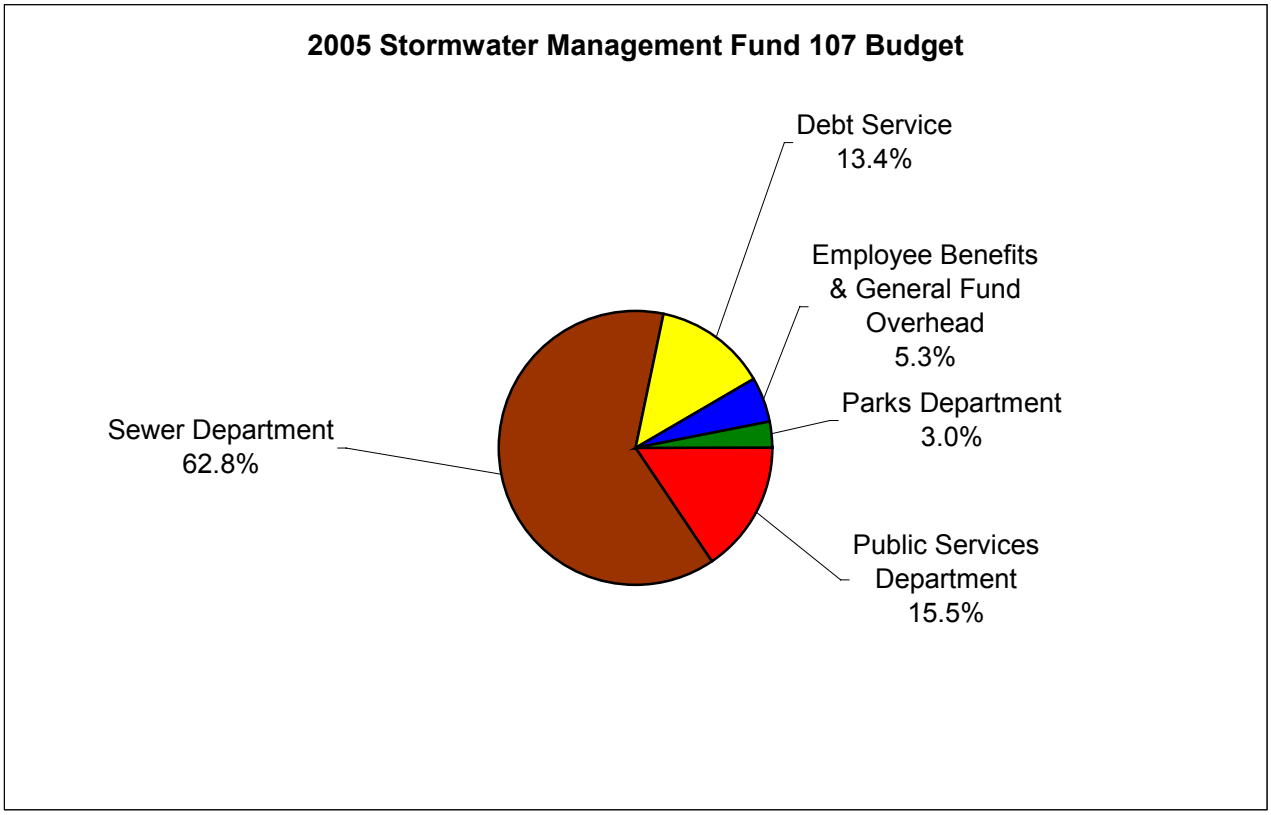
Revenues

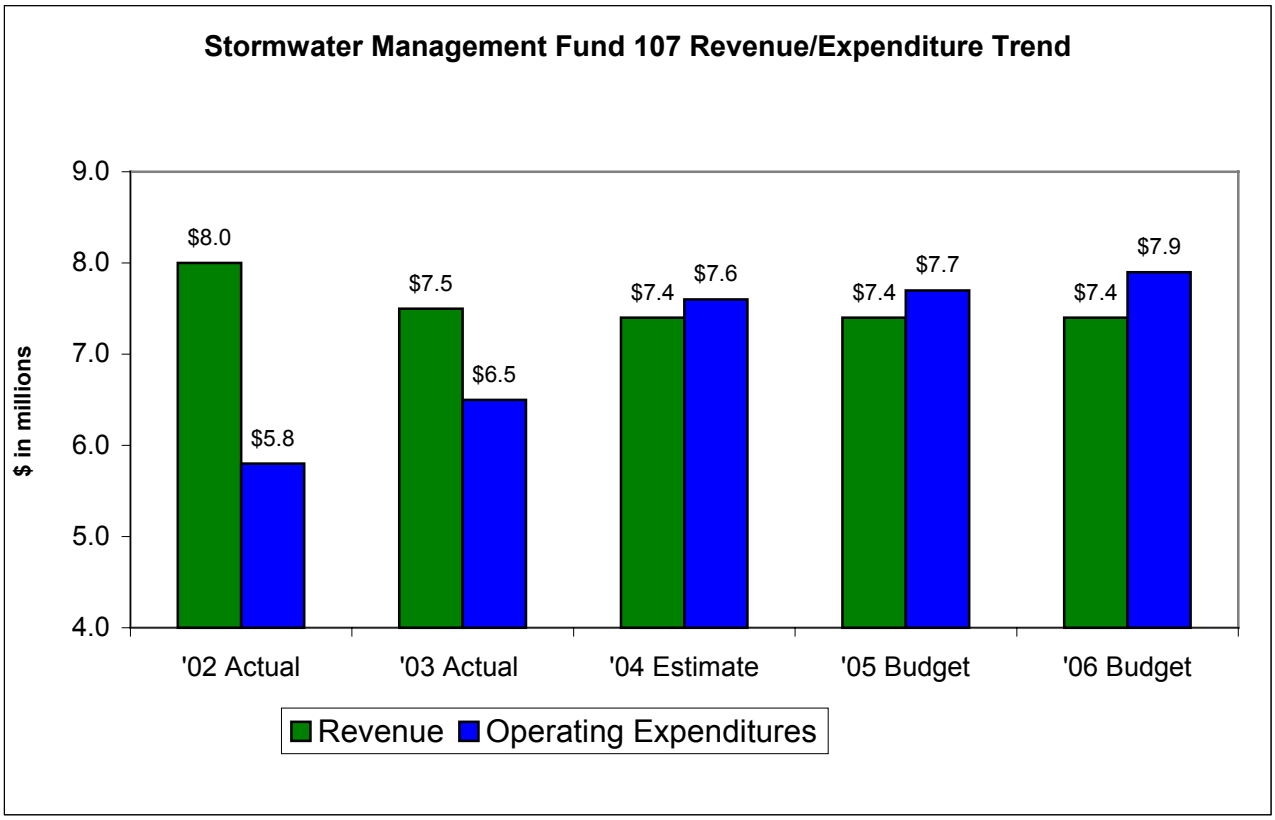
The revenue estimate for the Stormwater Management Utility Fund 107 is $7,400,000 for the 2004 estimate, and the 2005 and 2006 budget, which is a 3.9% decrease from the 2004 budget. The revenue estimate is decreased by $300,000 in 2004, 2005, and 2006 because income from treasury investments is expected to decline. These estimates are based on current rates.

Expenditures

The total 2005 operating budget for the Stormwater Management Fund of $7,698,950, including debt service, is a 2.5% increase over the 2004 budget and the 2004 estimate. The 2006 operating budget of $7,863,840, including debt service, is a 2.1`% increase over the 2005 budget. The increases in 2005 and 2006 are primarily due to budgeted wage and inflation increases.

The Stormwater Management Utility Fund 107 supports cash transfers for capital expenditures of $1,195,000 in 2005 and $1,200,000 in 2006 for Duck Creek Flood Protection and Barrier Dam repair.


2005 Stormwater Management Fund 107 Budget
Debt Service
13.4%
Employee Benefits
& General Fund
Overhead
5.3%
Parks Department
3.0%
Sewer Department
62.8%
Public Services
Department
15.5%


Stormwater Management Fund 107 Revenue/Expenditure Trend
$ in millions
9.0
8.0
7.0
6.0
5.0
4.0
$8.0
$5.8
$7.5
$6.5
$7.4
$7.6
$7.4
$7.7
$7.4
$7.9
'02 Actual
'03 Actual
'04 Estimate
'05 Budget
'06 Budget
Revenue
Operating Expenditures

BOND RETIREMENT FUND 151

(In $000s)	2004 Budget	2004 Estimate	2005 Budget	2006 Budget
Bond Retirement Fund - 151				
Revenue	86,764	121,333	74,159	53,505
Prior Year Carryover	6,133	7,586	6,417	1,208
Resources	92,897	128,919	80,576	54,713
Operating Expenditures	1,088	32,502	1,294	1,153
Debt Services	90,000	90,000	78,074	49,525
Expenditures	91,088	122,502	79,368	50,678
Fund Balance	1,809	6,417	1,208	4,035

Description

The Department of Finance manages the Bond Retirement Fund 151, which pays the debt service on General Obligation bonds and notes issued to raise capital improvement funding.

Major Services

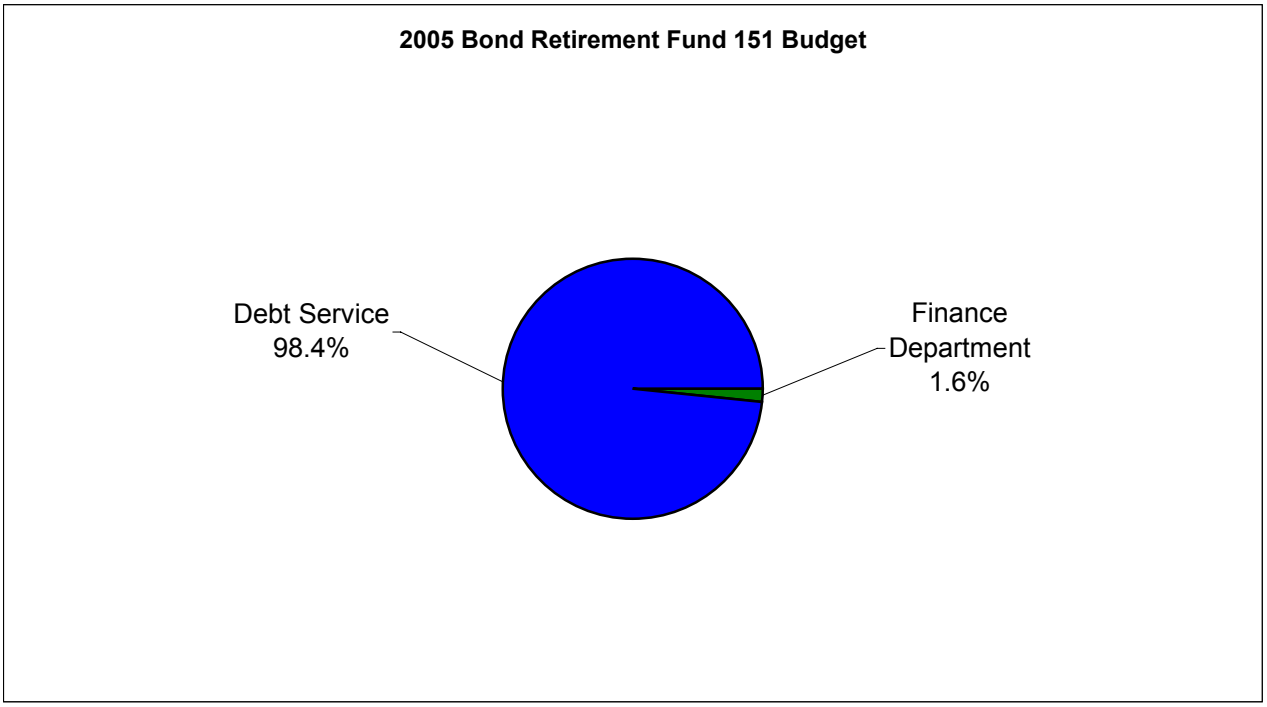
- Maintain records of general obligation debt.
- Receive taxes levied for debt services.
- Bill various agencies for self-supporting debt.
- Invest monies until needed to pay debt service payment.
- Schedule and pay debt service when due.

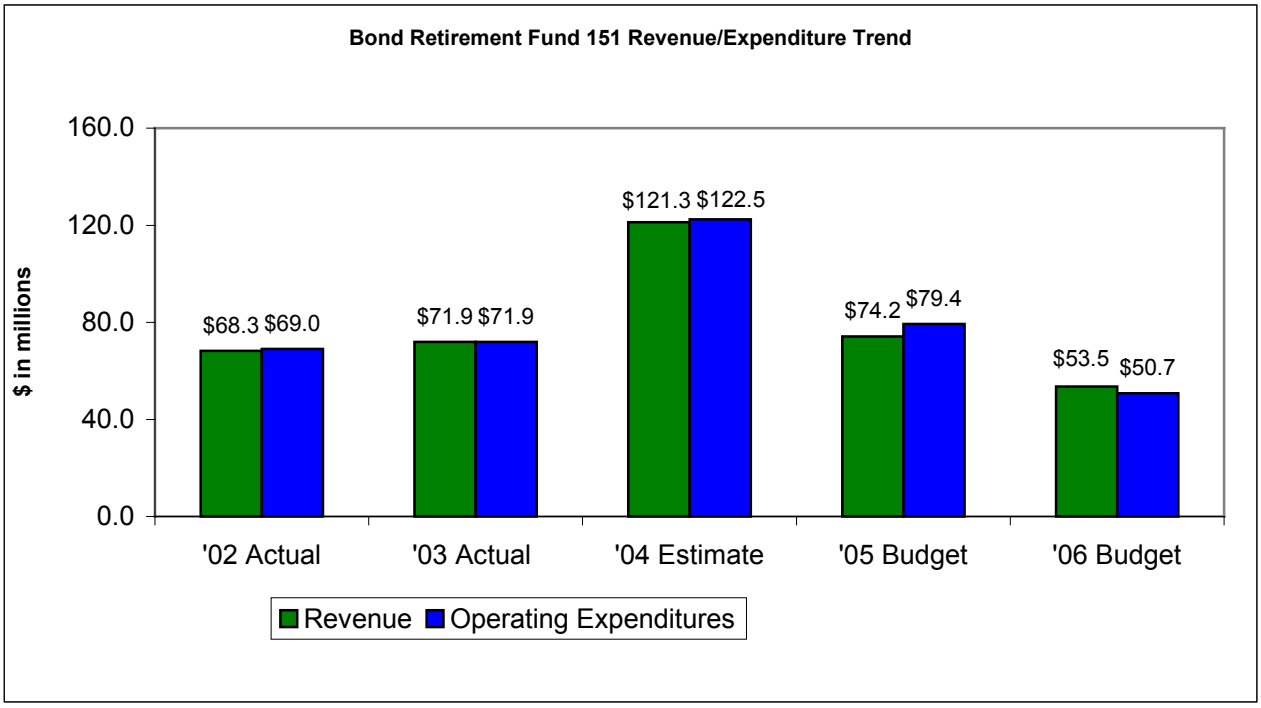
Revenues

The revenue estimate for the Bond Retirement Fund 151 is $74,159,000 for 2005, which is a 38.9% decrease from the 2004 estimate amount and a 14.5% decrease from the 2004 budget. The revenue estimate for 2006 is $53,505,000, which is a 27.9% decrease from the 2005 estimated revenue as a result of the 2005 estimated revenue including proceeds of $22,000,000 to redeem two notes. Revenue in the Bond Retirement Fund will vary depending on property tax revenue and other sources of debt repayment. The primary source of revenue for the fund is the 5.36 mills of property tax (over and above the operating budget millage) levied against the assessed value of real and tangible property. By annual resolution, City Council authorizes the property tax millage required to be levied to service the principal and interest on certain City bonded indebtedness.

Expenditures

The 2005 expenditure budget is $79,367,780, including debt service, which is a 35.2% decrease from the 2004 estimate and a 12.9% decrease from the 2004 budget. The 2006 expenditure budget is $50,678,370, including debt service, which is a 36.1% decrease from the 2005 budget. Expenditures will vary annually depending on the amount of principal and interest to be paid and refundings.


2005 Bond Retirement Fund 151 Budget
Debt Service
98.4%
Finance
Department
1.6%


Bond Retirement Fund 151 Revenue/Expenditure Trend
$ in millions
160.0
120.0
80.0
40.0
0.0
$68.3 $69.0
$71.9 $71.9
$121.3 $122.5
$74.2 $79.4
$53.5 $50.7
'02 Actual
'03 Actual
'04 Estimate
'05 Budget
'06 Budget
Revenue
Operating Expenditures

STREET CONSTRUCTION, MAINTENANCE, & REPAIR FUND 301

(In $000s)	2004 Budget	2004 Estimate	2005 Budget	2006 Budget
Street Construction, Maintenance, and Repair - Fund 301				
Revenue	8,550	8,150	8,720	9,260
Prior Year Carryover	582	974	483	504
Resources	9,132	9,124	9,203	9,764
Operating Expenditures	8,641	8,641	8,699	8,882
Expenditures	8,641	8,641	8,699	8,882
Fund Balance	491	483	504	882

Description

The Department of Public Services manages the Street Construction, Maintenance, and Repair Fund 301, which is used to supplement the maintenance and repair of the City's street system and traffic control devices. The revenue is received from the State of Ohio from the motor vehicle license tax and gasoline taxes.

Major Services

- Street Maintenance
- Street Repair
- Snow Removal
- Street Signage

Revenues

The revenue estimate for the Street Construction, Maintenance, and Repair Fund 301 is $8,720,000 for 2005, which is a 2.0% increase over the 2004 budget and a 7.0% increase compared with the 2004 estimate. Revenue for 2006 is a 6.2% increase compared to 2005. These estimates are based on current rates and additional proportionally shared taxes from the State of Ohio. In 2003 the motor vehicle fuel tax collected by the State of Ohio was increased. This increase is distributed to municipal corporations, counties, and townships according to a distribution formula to pay for local highway related purposes. The increase has been included in the 2005 and 2006 budget.

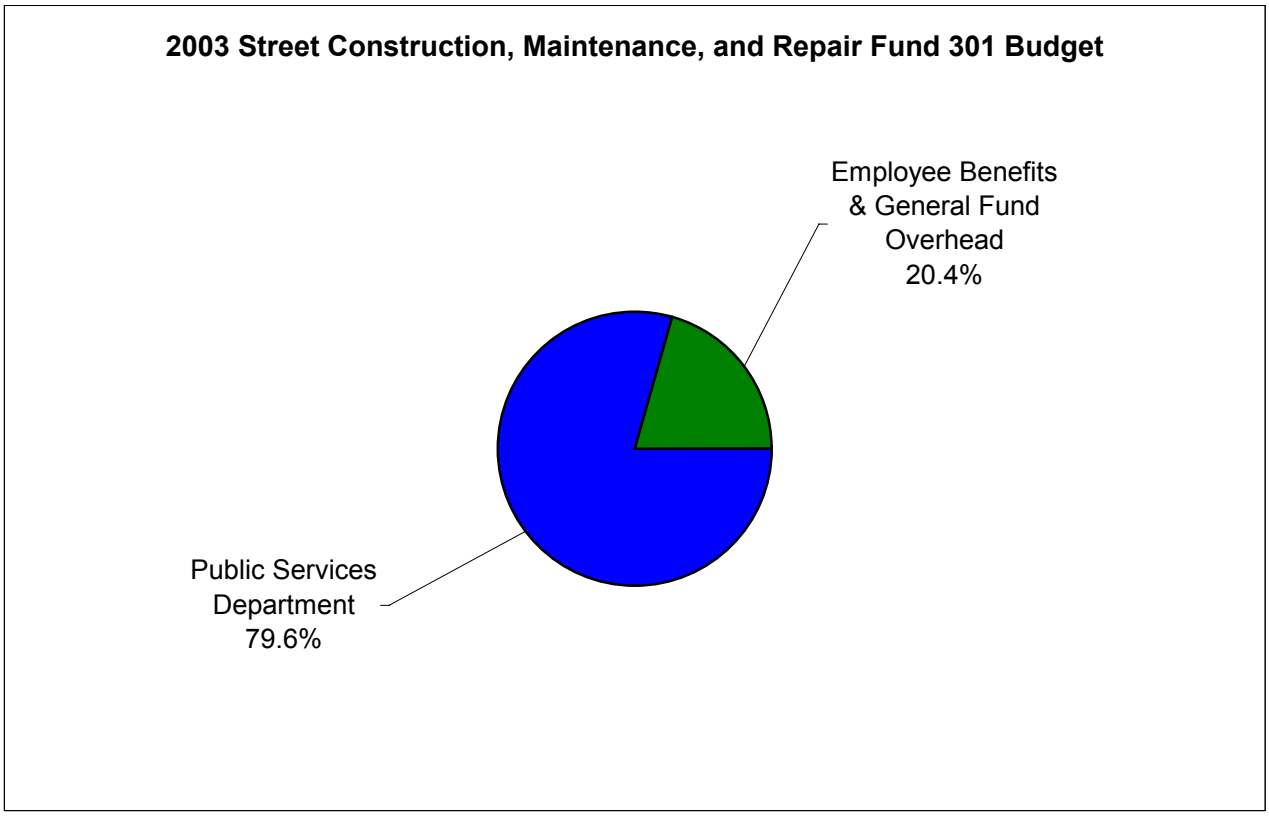
Expenditures

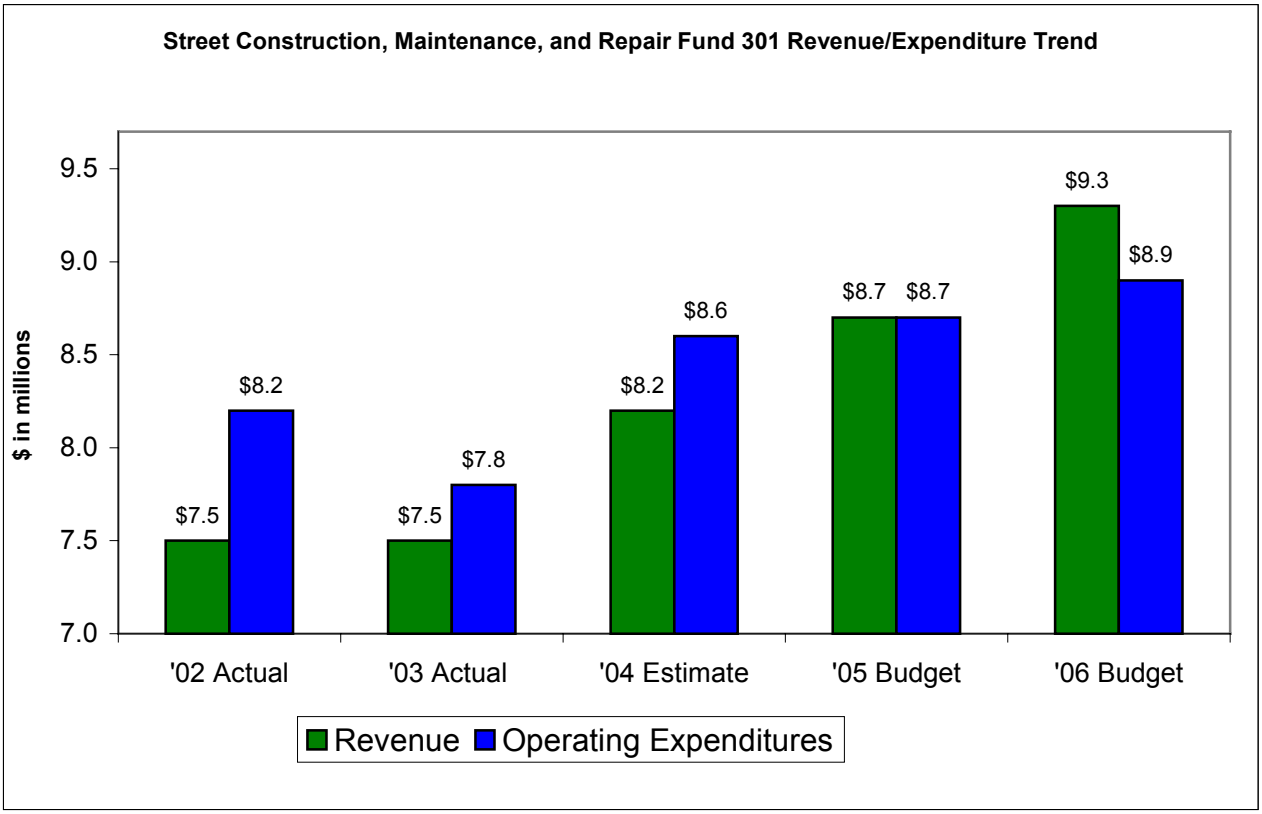
The total 2005 operating budget for the Street Construction, Maintenance and Repair Fund of $8,698,980 is a $57,980 or 0.7% increase over the 2004 budget and 2004 estimate. This change is the result of a $199,660 increase in personnel costs and a $17,810 increase in non-personnel costs offset by a $159,490 decrease in the non-departmental budget. The non-departmental reductions result from a $250,000 decrease in the Reserve for Contingency account for road salt, which is offset by a $90,510 increase in employee benefit costs. Road salt is increased in the departmental slippery streets budget as discussed below. The personnel cost increases are due to a 7.5 increase in FTE (related to greenspace/right-of-way maintenance and the transfer of the new sign installation operation from the Income Tax Infrastructure Fund 302), adjustments in the position vacancy allowance, reimbursements, and other wage items.

The non-personnel increases are due to several programmatic changes including: a $291,890 decrease in the greenspace/right-of-way maintenance program, a $103,930 reduction in traffic control program costs, an $89,770 reduction in the step maintenance program, a $63,680 reduction in various administrative costs, a $192,710 increase in fleet maintenance costs, $190,000 increase in the slippery street materials budget, an increase of $125,650 in street repair and improvement costs (including the

new sign installation operation transferred from the Income Tax Infrastructure Fund 302), a $41,290 increase in street cleaning costs, and a $17,430 increase in customer service program related costs.

The total 2006 operating budget of $8,881,640 increases by 2.1% compared to 2005, primarily due to budgeted wage and inflation increases.


2003 Street Construction, Maintenance, and Repair Fund 301 Budget
Employee Benefits & General Fund Overhead 20.4%
Public Services Department 79.6%


Street Construction, Maintenance, and Repair Fund 301 Revenue/Expenditure Trend
$ in millions
9.5
9.0
8.5
8.0
7.5
7.0
$7.5
$8.2
$7.5
$7.8
$8.2
$8.6
$8.7
$8.7
$9.3
$8.9
'02 Actual
'03 Actual
'04 Estimate
'05 Budget
'06 Budget
Revenue
Operating Expenditures

INCOME TAX-INFRASTRUCTURE FUND 302

(In $000s)	2004 Budget	2004 Estimate	2005 Budget	2006 Budget
Income Tax-Infrastructure - Fund 302				
Revenue	12,952	12,790	13,062	13,493
Prior Year Carryover	3,007	3,517	2,141	1,496
Resources	15,959	16,307	15,203	14,989
Operating Expenditures	14,166	14,166	13,707	13,819
Expenditures	14,166	14,166	13,707	13,819
Fund Balance	1,793	2,141	1,496	1,170

Description

Income Tax-Infrastructure Fund 302 accounts for receipts from the 0.1% increase in the Income Tax approved by voters in 1988 and for expenses for repair, upkeep, and improvements of the City's infrastructure. The Infrastructure Income Tax Ordinance requires that the City meet a commitment to appropriate at least $57.5 million in 2005 and $60.1 million in 2006 for yearly infrastructure needs from both the Operating and Capital programs. The Ordinance requires that 90% of this funding be spent or encumbered within three years of the original appropriation or the City will lose the 0.1% Infrastructure Income Tax.

Major Services

- Street and Bridge Maintenance
- Traffic Operations
- City Facility Maintenance
- Park and Recreation Facility Maintenance

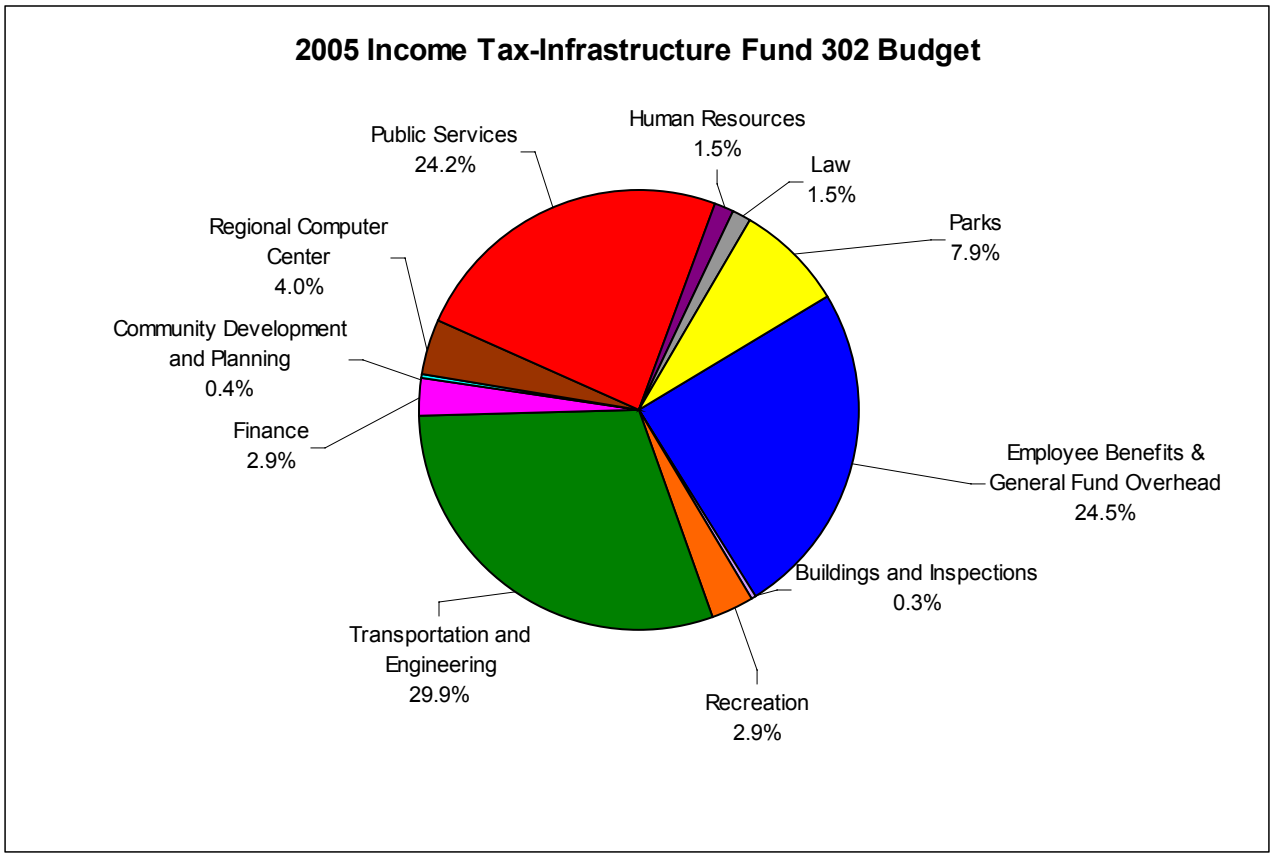
Revenues

The revenue estimate for the Income Tax-Infrastructure Fund 302 is $13,062,000 for 2005, which is a 0.9% increase compared to the 2004 budget and a 2.1% increase compared to the 2004 estimate. Revenue for 2006 is a 3.3% increase compared to 2005. Revenue is based on the income tax forecast.

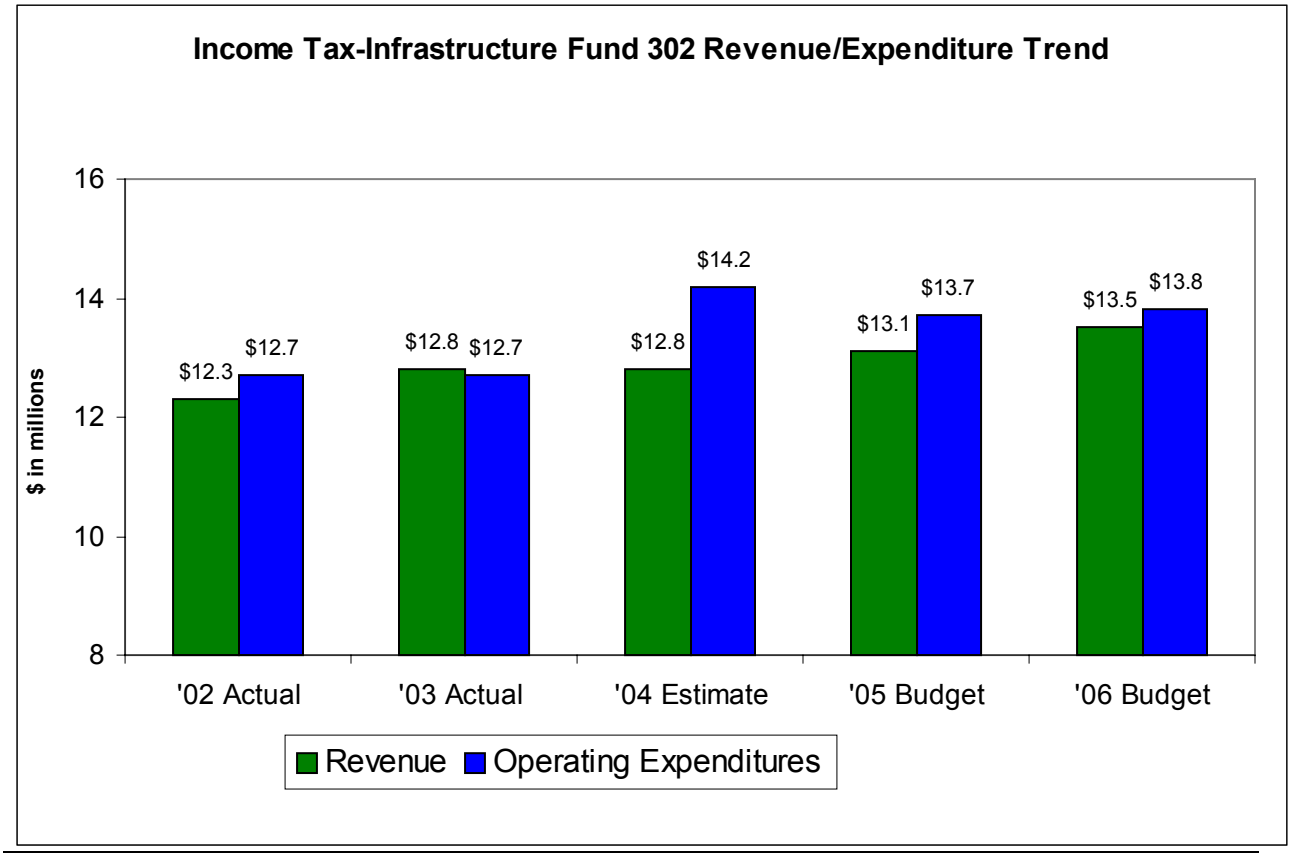
Expenditures

The total 2005 operating budget for the Income Tax-Infrastructure Fund of $13,707,400 is a 3.2% decrease compared to the 2004 budget and 2004 estimate. The decrease is primarily attributable to the transfer of the crack sealing activity to the capital budget in the amount of $600,000, the transfer of new sign installation expenditures to Fund 301 in the amount of $202,710, the reduction of $153,450 for City Hall renovations, the reduction in travel and training in the amount of $9,100, and various personnel adjustments in the amount of $4,140. These reductions are partially offset by increases in fleet and fuel in the amount of $150,000, sundry supplies in the amount of $50,000, and budgeted wage and inflation increases in the amount of $310,400.

After considering budgeted wage and inflation increases in the net amount of $239,470, the 2006 operating budget of $13,818,850 increases $112,000 or by 0.8%. Offsetting reductions include eliminating the remaining $78,240 for City Hall renovations, eliminating $15,020 for the City Facility Management Energy program, and personnel reimbursement reductions of $34,210.



Note: Many City departments provide services for infrastructure maintenance including support agencies such as Law, Finance, and Human Resources that enable contracting and hiring for this function.



PARKING METER FUND 303

(In $000s)	2004 Budget	2004 Estimate	2005 Budget	2006 Budget
Parking Meter - Fund 303				
Revenue	929	929	1,267	1,233
Prior Year Carryover	899	946	255	66
Resources	1,828	1,875	1,522	1,299
Operating Expenditures	1,620	1,620	1,456	1,176
Expenditures	1,620	1,620	1,456	1,176
Fund Balance	208	255	66	123

Description

Parking Meter Fund 303 accounts for net receipts from the City's parking meters throughout the City, but primarily downtown. Expenditures are appropriated for selected operations in the Community Development and Planning Department, the Traffic and Road Operations Division of the Public Services Department, the Highway Interstate Greenspace program of the Parks Department, the Patrol Bureau of the Police Department and the Traffic Engineering Division of the Department of Transportation and Engineering.

Major Services

- Traffic and Road Operations
- Economic Development
- Traffic light maintenance and utility costs
- Greenspace maintenance for Park Board properties and the City's gateways
- Traffic enforcement/planning within the Police Department
- Special Improvement District (SID) assessments for General Fund agencies

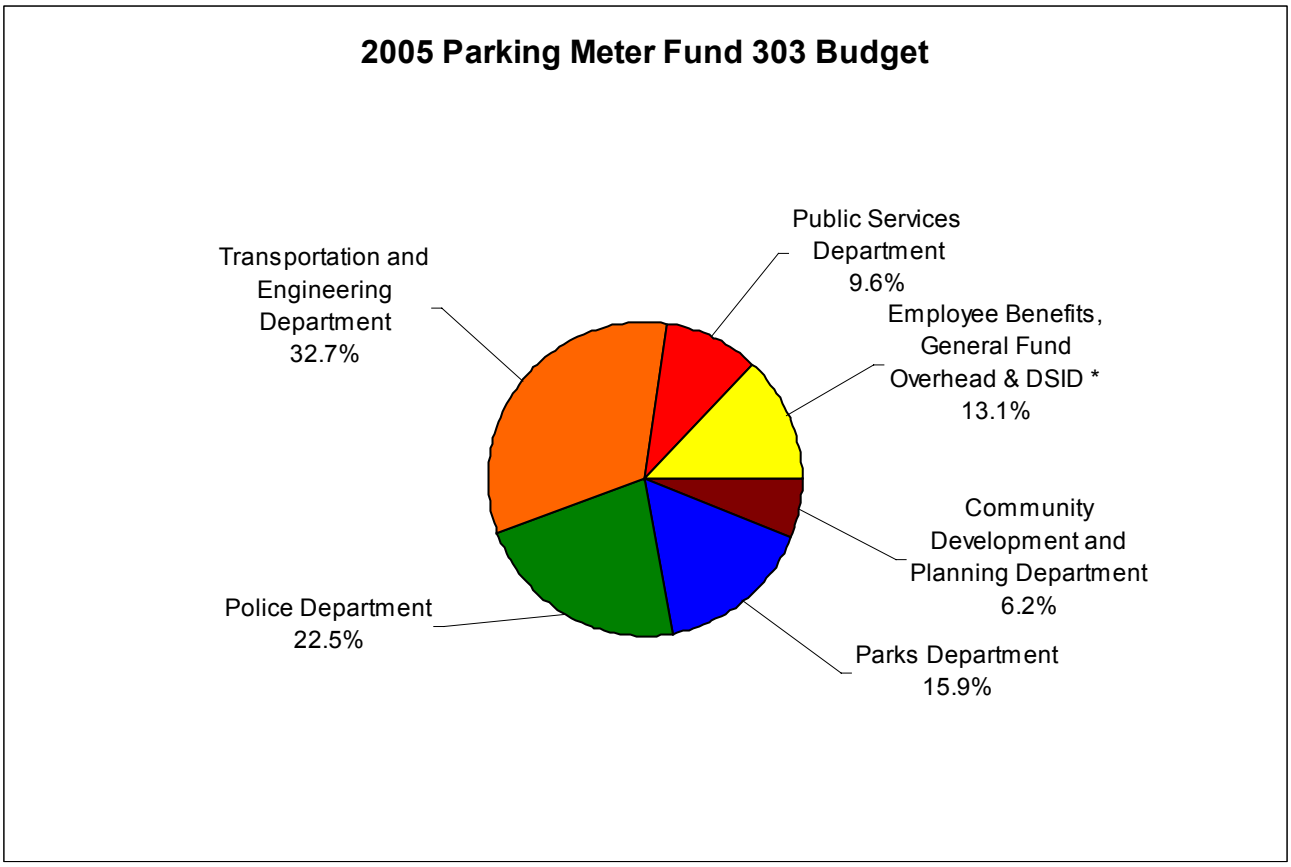
Revenues

The revenue estimate for the Parking Meter Fund 303 is $1,267,442 for 2005 which is a 36.4% increase over the 2004 budget and 2004 estimate. For 2006, the revenue decreases by 2.7%. It should be noted that Fund 303 is funded via a transfer from the Parking Facilities Fund 102. The transfer is associated with the net operating margin of parking enforcement of on-street parking (coinage from meters less parking enforcement costs, not including employee benefits and administrative overhead). Prior transfers were predicated on a base amount escalated each year by 2.3%. The operating margin has exceeded the transfer amount for the past several years. Beginning in 2005, the transfer amount from Fund 102 to Fund 303 will be based on the entire operating margin. For 2005, this results in a $1,267,442 transfer and for 2006 a $1,233,463 transfer.

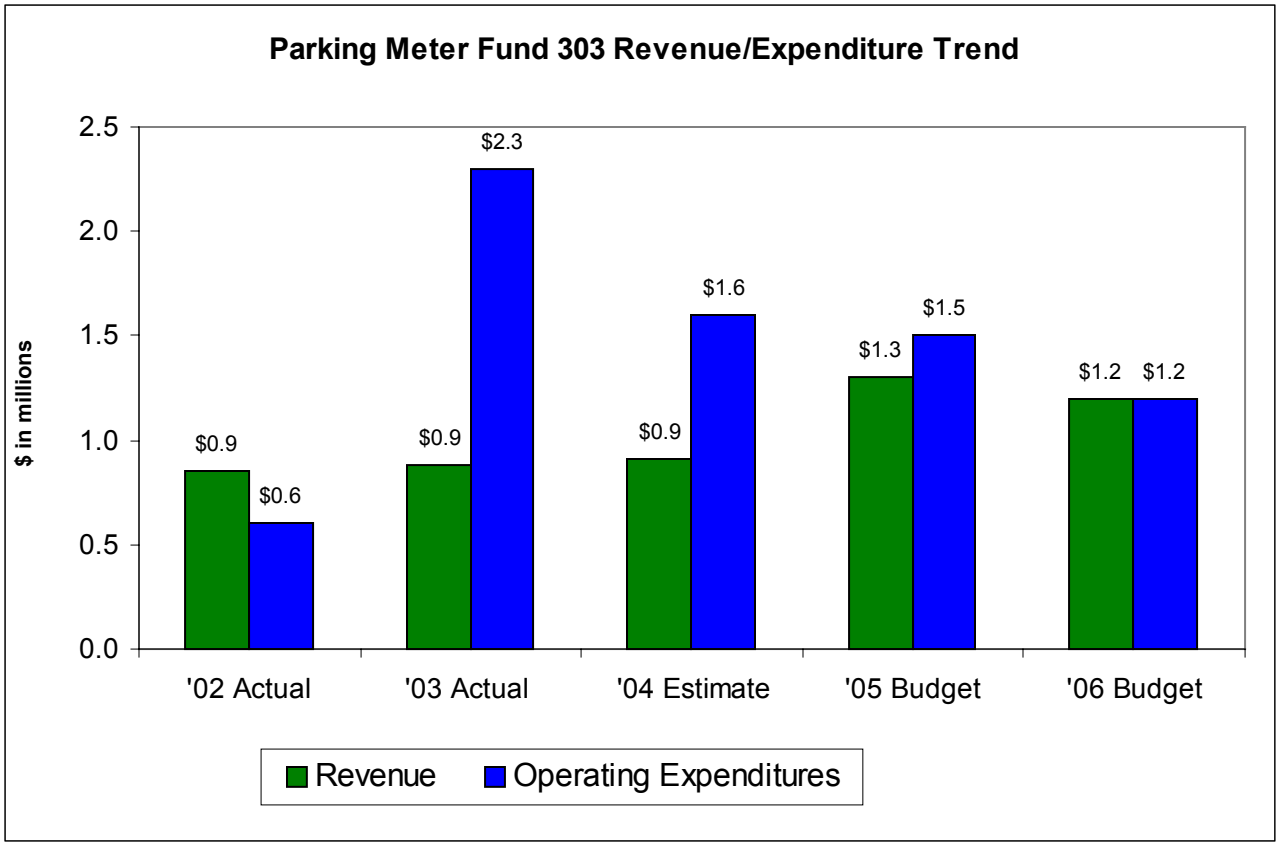
Expenditures

The total 2005 operating budget for the Parking Meter Fund of $1,456,320 is a 10.1% decrease from the 2004 budget and 2004 estimate. After considering budgeted wage and inflation increases in a net amount of $44,270, a net reduction of $163,500 is attributable to a $42,610 decrease with the Community Development and Planning Department, a $108,800 decrease with the Parks Department, and a $156,890 decrease in the Police Department. These decreases are partially offset by a $41,630 increase in SID assessments within the Fund 303 non-departmental accounts for SID assessments previously budgeted in

departmental Fund 303 appropriations, a $40,000 increase in the Public Services Department for traffic control maintenance and a $18,900 increase in the Transportation and Engineering Department for increased utility costs for the City's traffic control devices. The 2006 operating budget of $1,175,800 is a 19.2% decrease compared to 2005, which assumes additional reductions to maintain an adequate carryover balance. These additional reductions will be addressed during the 2006 Budget Update process.



*Note: The Downtown Special Improvement District (DSID) 2005 budget is $93,730. This entity was created for the development and implementation of plans for public improvements and public services that benefit the district.



MUNICIPAL MOTOR VEHICLE LICENSE TAX FUND 306

(In $000s)	2004 Budget	2004 Estimate	2005 Budget	2006 Budget
Motor Vehicle License Tax - Fund 306				
Revenue	2,500	2,300	2,310	2,310
Prior Year Carryover	248	500	187	235
Resources	2,748	2,800	2,497	2,545
Operating Expenditures	2,613	2,613	2,262	2,169
Expenditures	2,613	2,613	2,262	2,169
Fund Balance	135	187	235	376

Description

The Department of Public Services manages the Municipal Motor Vehicle License Tax Fund 306, which accounts for the receipts from the Motor Vehicle License Tax levied by the City and 50% of the receipts from the tax levied by Hamilton County. Fund expenditures are dedicated to repair, upkeep, and improvements to the City's right-of-way.

Major Services

- Street Maintenance
- Street Repair
- Snow Removal
- Street Signage

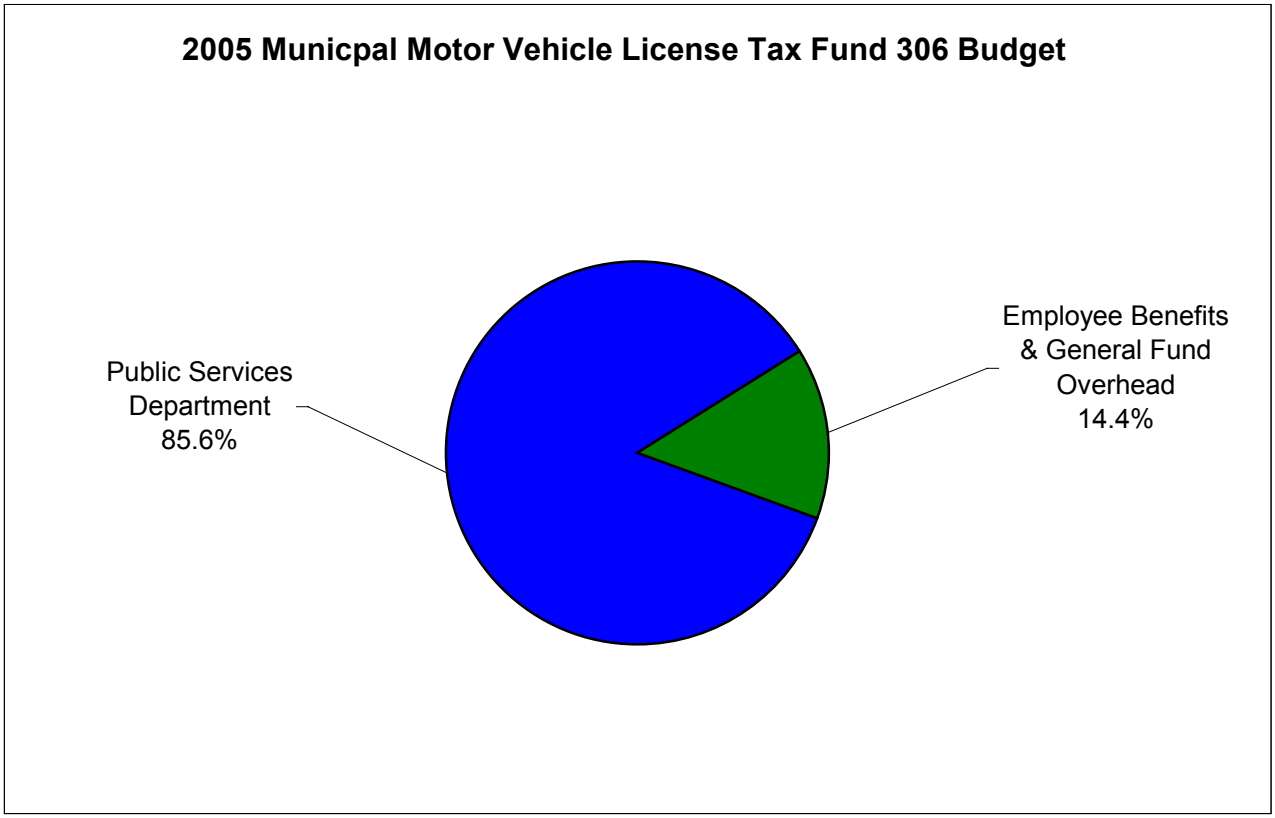
Revenues

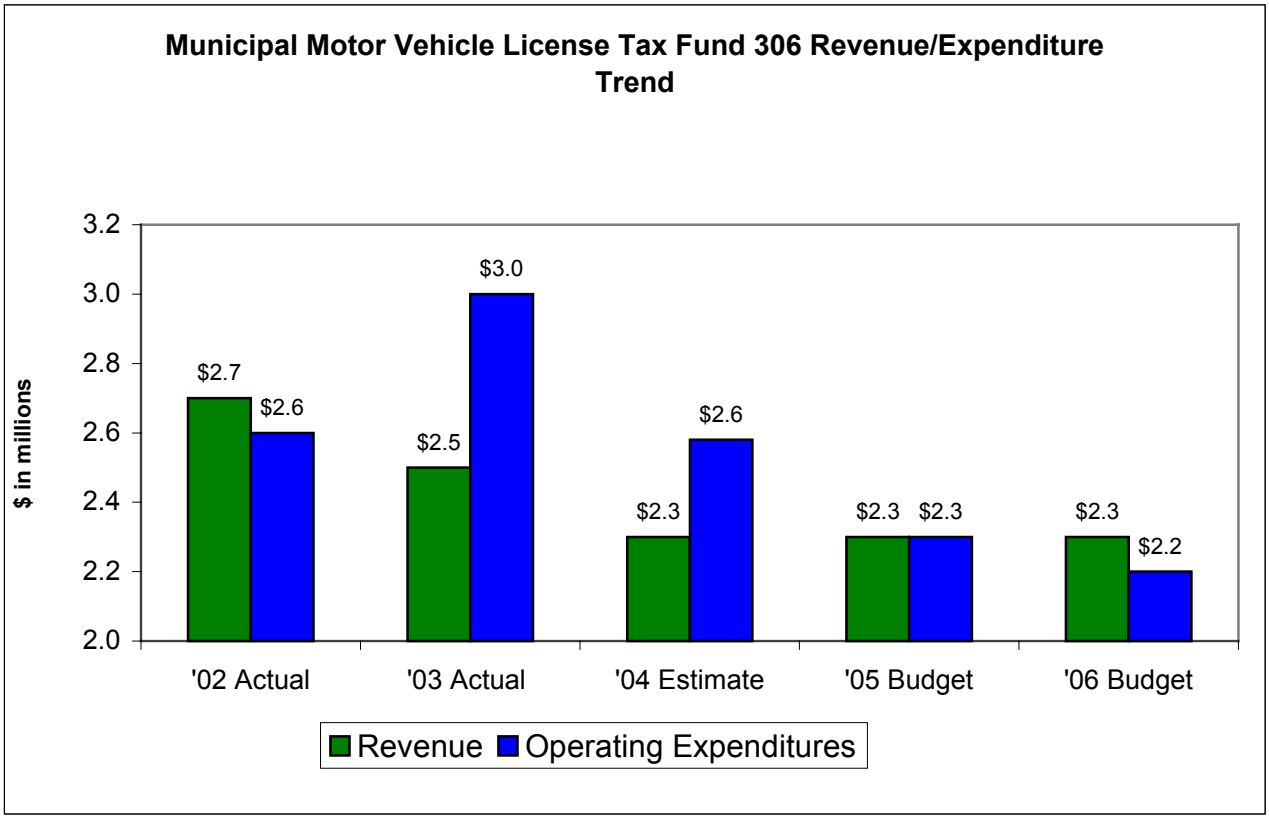
The revenue estimates for the Municipal Motor Vehicle License Tax Fund 306 are $2,310,000 for 2005 and 2006 which is a 7.6% decrease compared to 2004 budget and a 0.4% increase over the 2004 estimate. These estimates are based on current rates. The decline in revenue is because in recent years state and county records have been refined to more accurately reflect the actual jurisdictional location of registered vehicles. This has resulted in vehicles registered in "Cincinnati" being assigned to other neighboring jurisdictions.

Expenditures

The total 2005 budget for the Municipal Motor Vehicle License Tax Fund of $2,262,470 is a 13.4% decrease compared to the 2004 budget and 2004 estimate. After considering budgeted wage and inflation increases in the net amount of $3,990, this decrease is due to the elimination of eight positions and a position vacancy adjustment totaling $224,390 and a decrease in municipal garage costs in the amount of $130,530. Please see the Public Services departmental chapter for additional details on these reductions.

The 2006 operating budget of $2,169,010 is a 4.1% decrease compared to 2005. After considering budgeted wage and inflationary increases in the net amount of $49,830, the 2006 operating budget change is due to the elimination of two positions ($97,940) and a decrease in municipal garage costs ($44,890).


2005 Municpal Motor Vehicle License Tax Fund 306 Budget
Public Services Department 85.6%
Employee Benefits & General Fund Overhead 14.4%


Municipal Motor Vehicle License Tax Fund 306 Revenue/Expenditure Trend
$ in millions
3.2
3.0
2.8
2.6
2.4
2.2
2.0
$2.7
$2.6
$2.5
$3.0
$2.3
$2.6
$2.3
$2.3
$2.3
$2.2
'02 Actual
'03 Actual
'04 Estimate
'05 Budget
'06 Budget
Revenue
Operating Expenditures

SAWYER POINT FUND 318

(In $000s)	2004 Budget	2004 Estimate	2005 Budget	2006 Budget
Sawyer Point - Fund 318				
Revenue	825	850	850	850
Prior Year Carryover	827	972	321	291
Resources	1,652	1,822	1,171	1,141
Operating Expenditures	1,186	1,186	880	897
Transfer to Capital		315		
Expenditures	1,186	1,501	880	897
Fund Balance	466	321	291	244

Description

The Department of Recreation manages the Sawyer Point Fund 318, which generates revenue from waterfront fee-based programs, waterfront special activities and events, and concession purchases. In May of 1997, Jacor Broadcasting Corporation contracted with the Cincinnati Recreation Commission to produce Riverfest, Kidsfest, the All-American Birthday Party, and the Procter and Gamble Concert Series. This contractual arrangement reduces the expenses and net revenues associated with the Sawyer Point Fund.

Major Services

- Operation and maintenance of Central Riverfront
- Showboat Majestic
- Special events including Riverfest, Kidsfest, and concerts

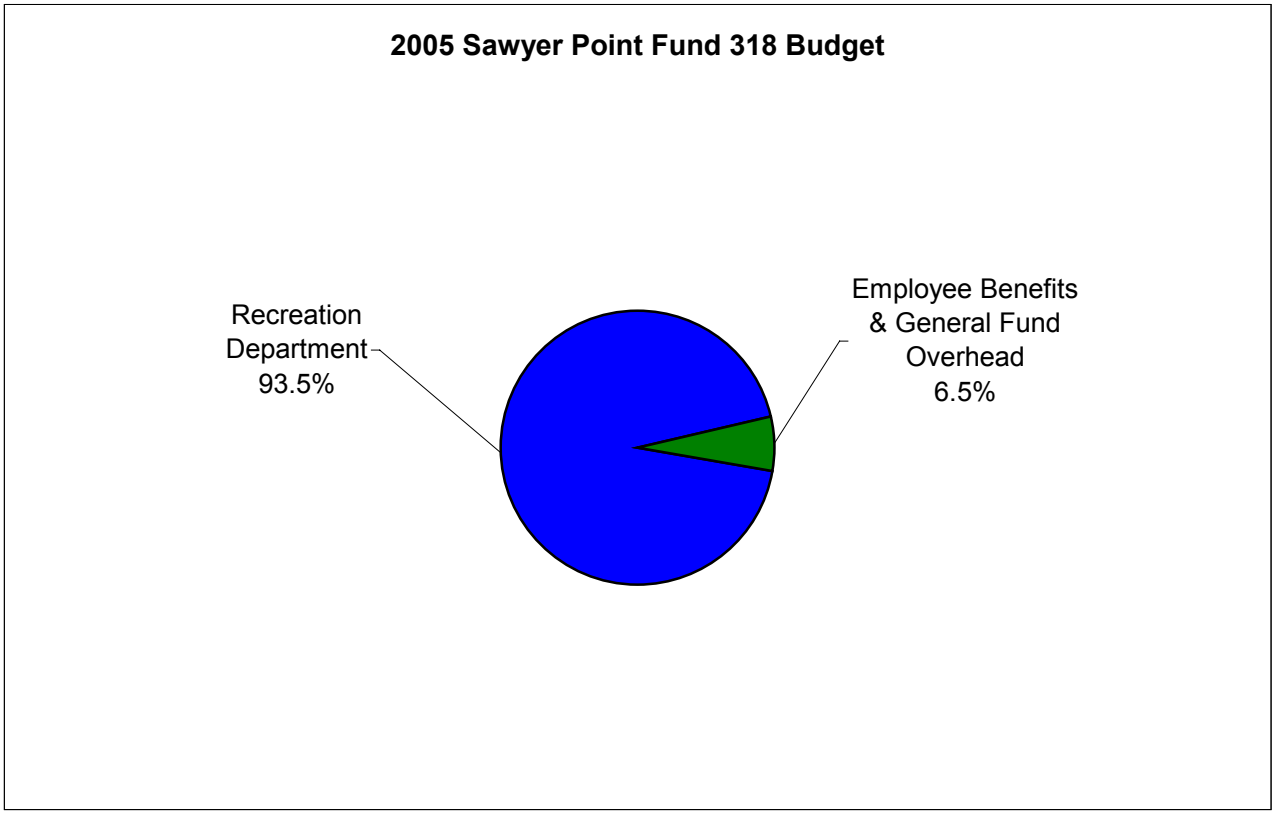
Revenues

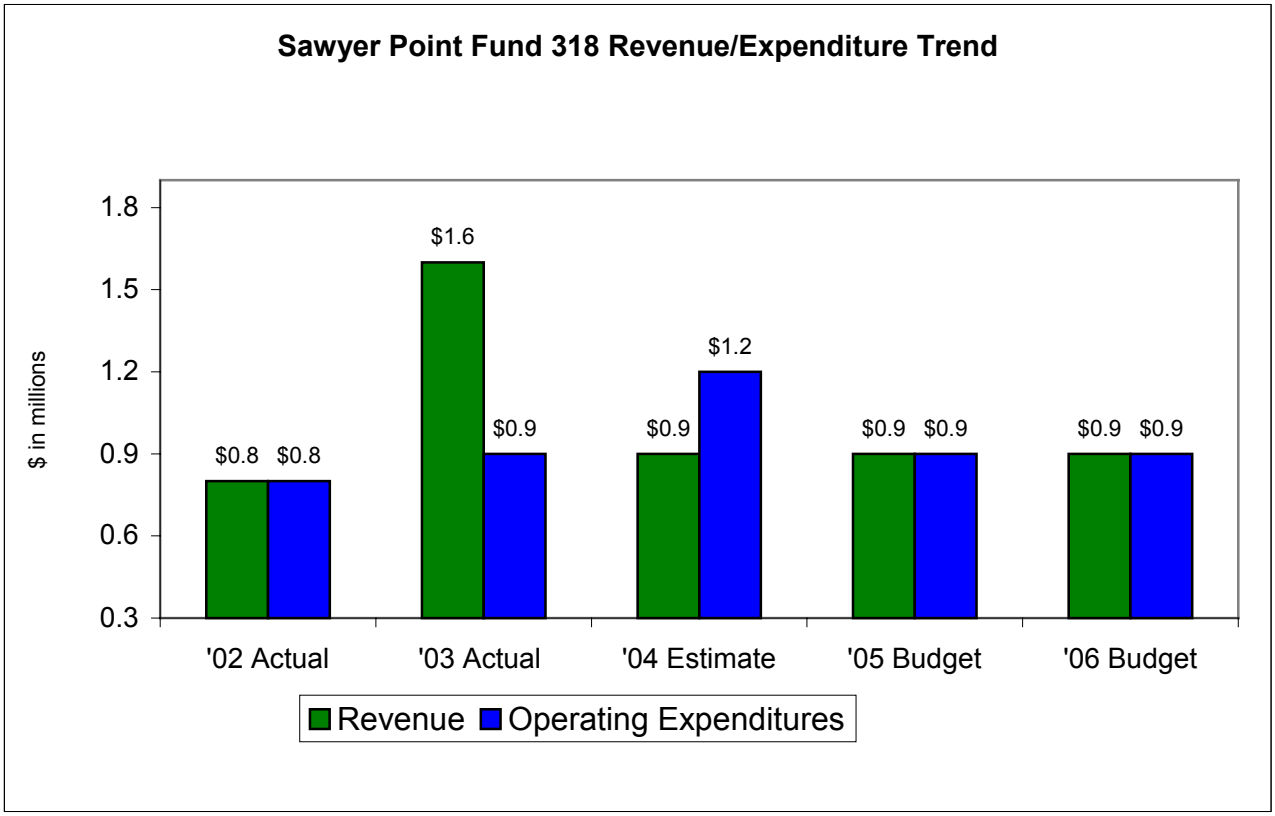
The revenue estimates for the Sawyer Point Fund 318 is $850,000 for 2005/2006. The 2005/2006 estimate is a 3.0% increase over the 2004 budget primarily due to pending fee increases.

Expenditures

The total 2005 operating budget for the Sawyer Point Fund of $880,380 reflects a 25.8% decrease from the 2004 budget and 2004 estimate based on the department's average expenditures for the past few years. Based on donations for capital improvements at the P&G Pavilion, there is a $315,000 transfer to capital reflected in the 2004 estimated expenditures.

The 2006 operating budget of $897,220 is an increase of 1.9% over the 2005 budget which is primarily due to inflationary and General Fund overhead charge increases.


2005 Sawyer Point Fund 318 Budget
Recreation Department 93.5%
Employee Benefits & General Fund Overhead 6.5%


Sawyer Point Fund 318 Revenue/Expenditure Trend
$ in millions
1.8
1.5
1.2
0.9
0.6
0.3
$0.8 $0.8
$1.6 $0.9
$0.9 $1.2
$0.9 $0.9
$0.9 $0.9
'02 Actual
'03 Actual
'04 Estimate
'05 Budget
'06 Budget
Revenue
Operating Expenditures

RECREATION SPECIAL ACTIVITIES FUND 323

(In $000s)	2004 Budget	2004 Estimate	2005 Budget	2006 Budget
Recreation Special Activities - Fund 323				
Revenue	3,150	2,900	3,000	3,000
Prior Year Carryover	212	609	322	179
Resources	3,362	3,509	3,322	3,179
Operating Expenditures	3,187	3,187	3,143	3,075
Expenditures	3,187	3,187	3,143	3,075
Fund Balance	175	322	179	104

Description

The Department of Recreation manages the Special Activities Fund 323, which accounts for the receipts and operating expenditures of recreation facility rentals, day camps, swimming pools, Schmidt boat ramp, concessions, and Recreation Center contract classes.

Major Services

- Citywide athletic programs
- Day and summer camps
- After school programs
- Swimming pools
- Recreation centers

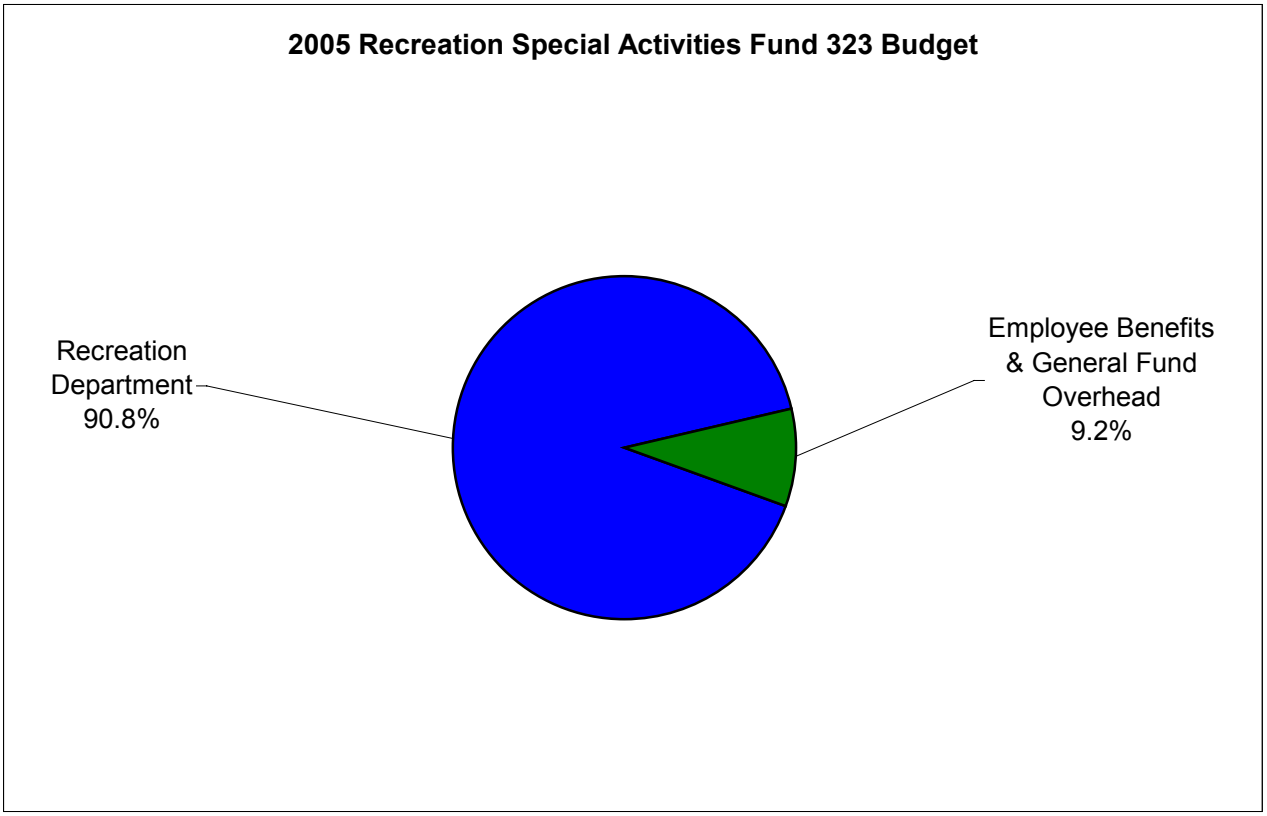
Revenues

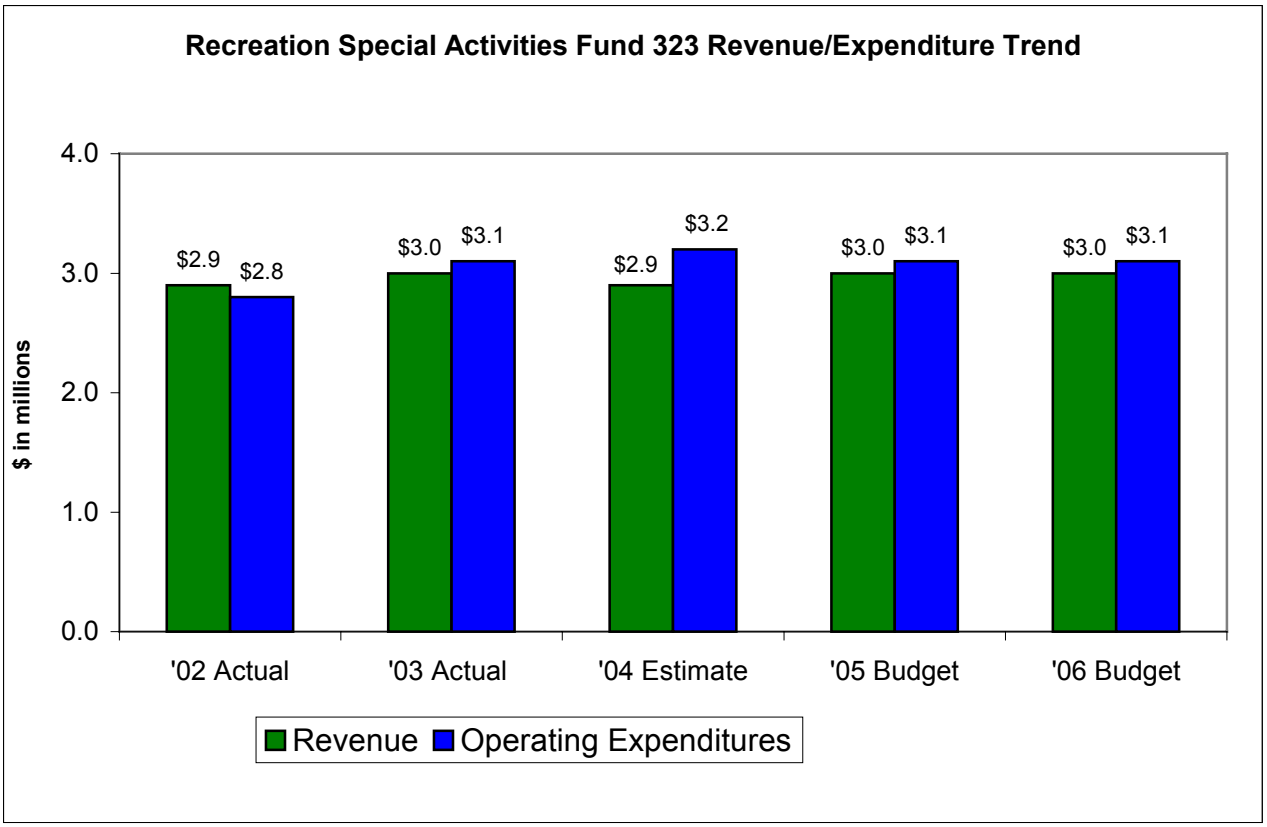
The revenue estimate for the Recreation Special Activities Fund 323 of $3,000,000 for 2005 and 2006 represents a 4.8% decrease compared to the 2004 budget and a 3.4% increase over the 2004 estimate. The increase is primarily due to a slight increase in fees and estimated revenue to be generated from the new Mt. Washington Recreation Center.

Expenditures

The total 2005 operating budget for the Special Activities Fund of $3,143,120 is a 1.4% decrease compared to the 2004 budget and 2004 estimate primarily due to a decrease in expenditures necessary to balance the fund and maintain a reserve balance of at least 5%.

The total 2006 operating budget of $3,075,000 reflects a decrease of $68,000 or 2.2% from the 2005 budget primarily due to a decrease in expenditures necessary to balance the fund. Expenditure levels have outpaced revenue which have resulted in diminishing carryover balances. This fund will be monitored closely during 2005 and specific expenditure reductions will be addressed during the 2006 Budget Update process.


2005 Recreation Special Activities Fund 323 Budget
Recreation Department 90.8%
Employee Benefits & General Fund Overhead 9.2%


Recreation Special Activities Fund 323 Revenue/Expenditure Trend
$ in millions
4.0
3.0
2.0
1.0
0.0
$2.9
$2.8
$3.0
$3.1
$2.9
$3.2
$3.0
$3.1
$3.0
$3.1
'02 Actual
'03 Actual
'04 Estimate
'05 Budget
'06 Budget
Revenue
Operating Expenditures

HEALTH SERVICES FUND 395

(In $000s)	2004 Budget	2004 Estimated	2005 Budget	2006 Budget
Health Services - Fund 395				
Revenue	3,500	3,500	3,500	3,500
Prior Year Carryover	1,456	2,279	1,416	460
Resources	4,956	5,779	4,916	3,960
Operating Expenditures	4,363	4,363	4,456	3,781
Expenditures	4,363	4,363	4,456	3,781
Fund Balance	593	1,416	460	179

Note: The 2006 operating expenditures assume reductions of approximately $675,000 from the 2005 funding level to maintain a 5% carryover balance. These reductions will be implemented during the 2006 Budget Update process.

Description

The Department of Health Services manages the Health Services Fund 395, which receives revenue from Medicare, Medicaid, and other third party payments for services rendered by the City's health clinics to qualifying patients. This fund supports a policy of wellness and preventive health maintenance to serve the health needs of citizens.

Major Services

- Adult Medical Services
- Pediatric Medical Services
- Dental Services
- OB/GYN Services
- Laboratory Testing
- Pharmaceutical Services
- Nutritional Services
- Social Services

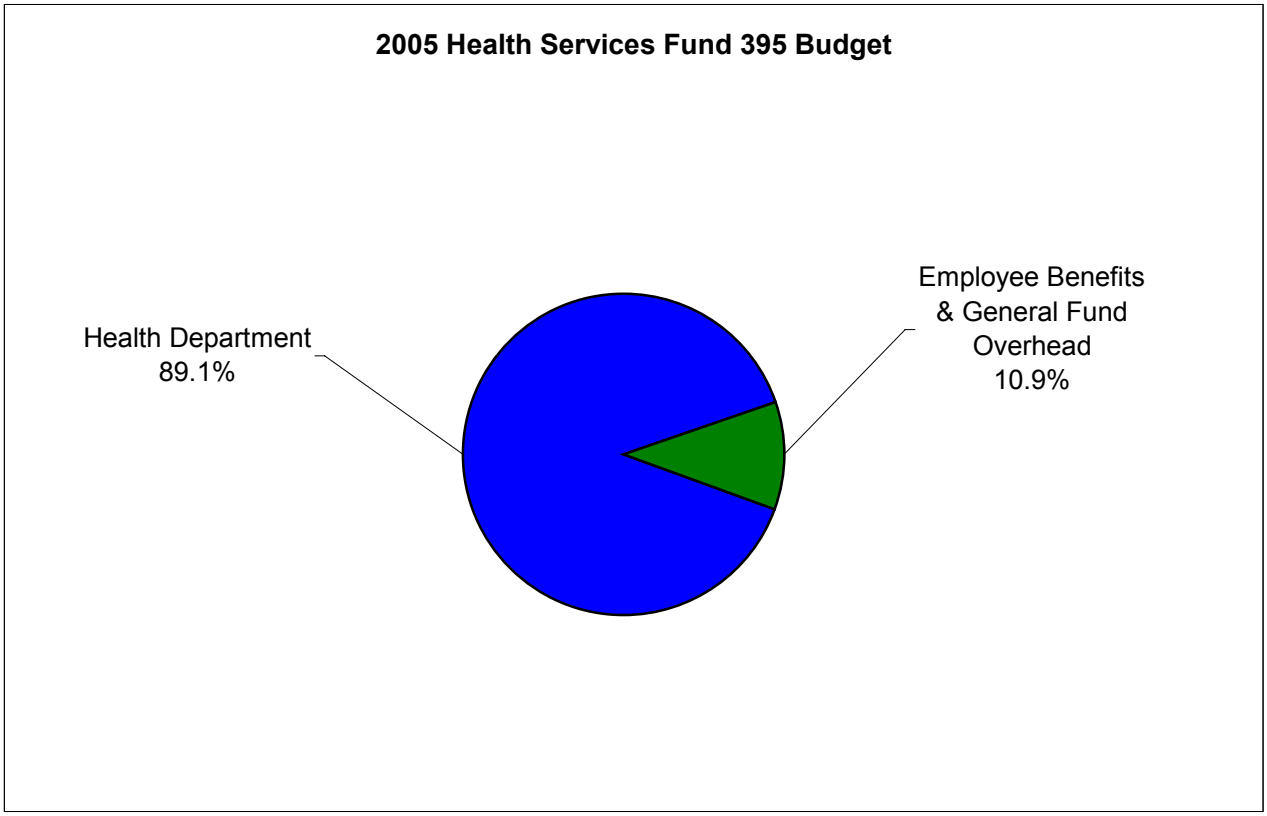
Revenues

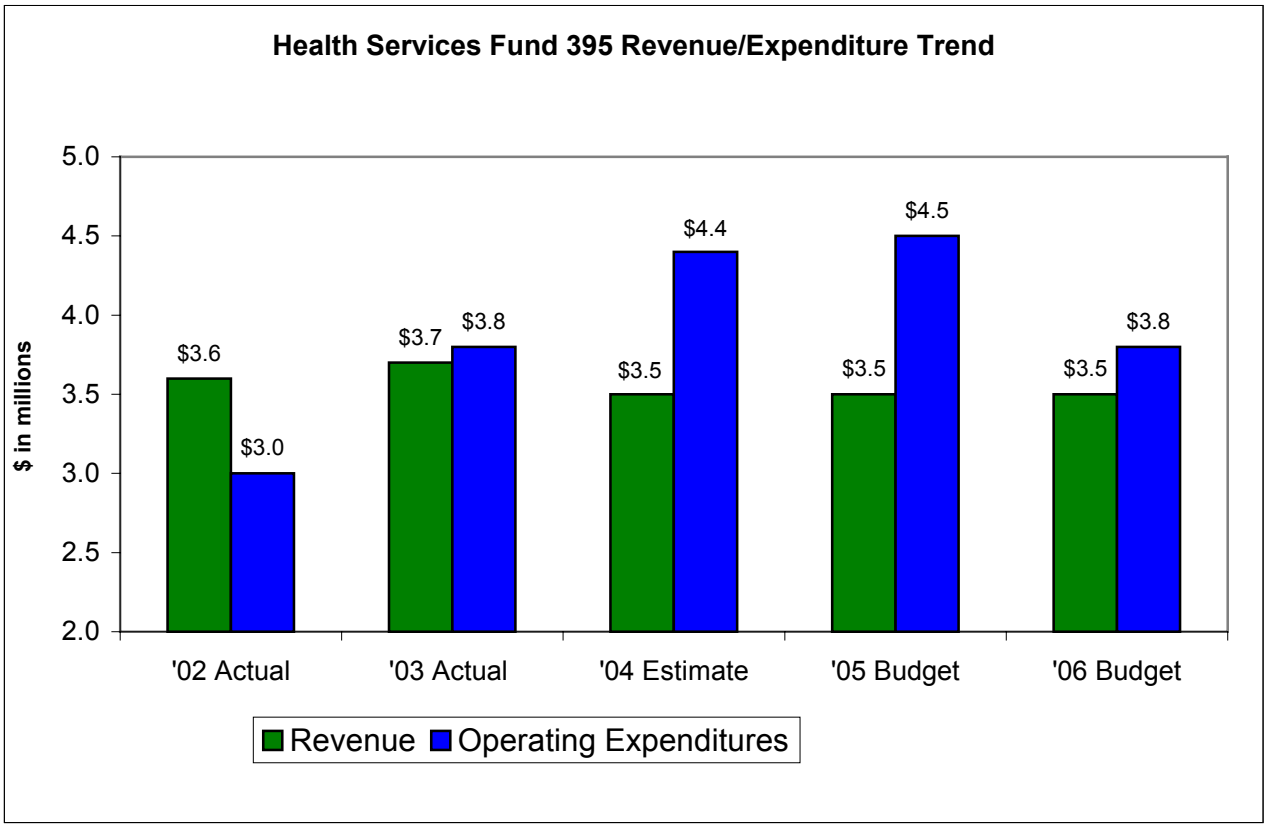
The revenue estimates for the Health Services Fund 395 are $3,500,000 for 2005 and 2006, representing no change from 2004. They reflect current reimbursement rates and service levels.

Expenditures

The total 2005 operating budget for the Health Services Fund of $4,455,850 is a 2.1% increase compared to the 2004 approved budget and 2004 estimate. The increase in expenditures represents normal inflationary increases.

The total 2006 operating budget for the Health Services Fund 395 reflects a reduction of approximately $675,000, or 15.1%, from the 2005 amount of $4,455,850 because expected revenue cannot support the current level of service. Expenditure levels have outpaced revenue which have resulted in diminishing carryover balances. The reductions will be implemented during the 2006 Budget Update process.


2005 Health Services Fund 395 Budget
Health Department
89.1%
Employee Benefits
& General Fund
Overhead
10.9%


Health Services Fund 395 Revenue/Expenditure Trend
$ in millions
5.0
4.5
4.0
3.5
3.0
2.5
2.0
$3.6
$3.0
$3.7
$3.8
$3.5
$4.4
$3.5
$4.5
$3.5
$3.8
'02 Actual
'03 Actual
'04 Estimate
'05 Budget
'06 Budget
Revenue
Operating Expenditures

CABLE COMMUNICATIONS FUND 424

(In $000s)	2004 Budget	2004 Estimate	2005 Budget	2006 Budget
Cable Communications - Fund 424				
Revenue	2,400	2,400	2,400	2,400
Prior Year Carryover	1,461	1,582	308	513
Resources	3,861	3,982	2,708	2,913
Operating Expenditures	2,111	2,133	2,195	2,243
Transfer to Capital	1,541	1,541	0	0
Expenditures	3,652	3,674	2,195	2,243
Fund Balance	209	308	513	670

Description

The franchise fee applied to Time Warner Cable's gross revenues from Cincinnati subscribers supports the Cable Communications Fund 424. The Fund supports the Office of Cable Communications, which monitors Time Warner Cable service and produces programming for the City's government access channel. It also supports the Communication Technology Services section in the Regional Computer Center, which provides general City telecommunication services such as installation and repair of telephone equipment, fiber optic cable, public safety radio, emergency communication systems, and other general governmental purposes.

Major Services

- Citywide telephone and voice mail systems
- Computer network support
- Citywide fiber optic network
- Police radio system
- Emergency communication services
- City Cable government access channel and programs
- Monitoring of Time Warner Cable Contract

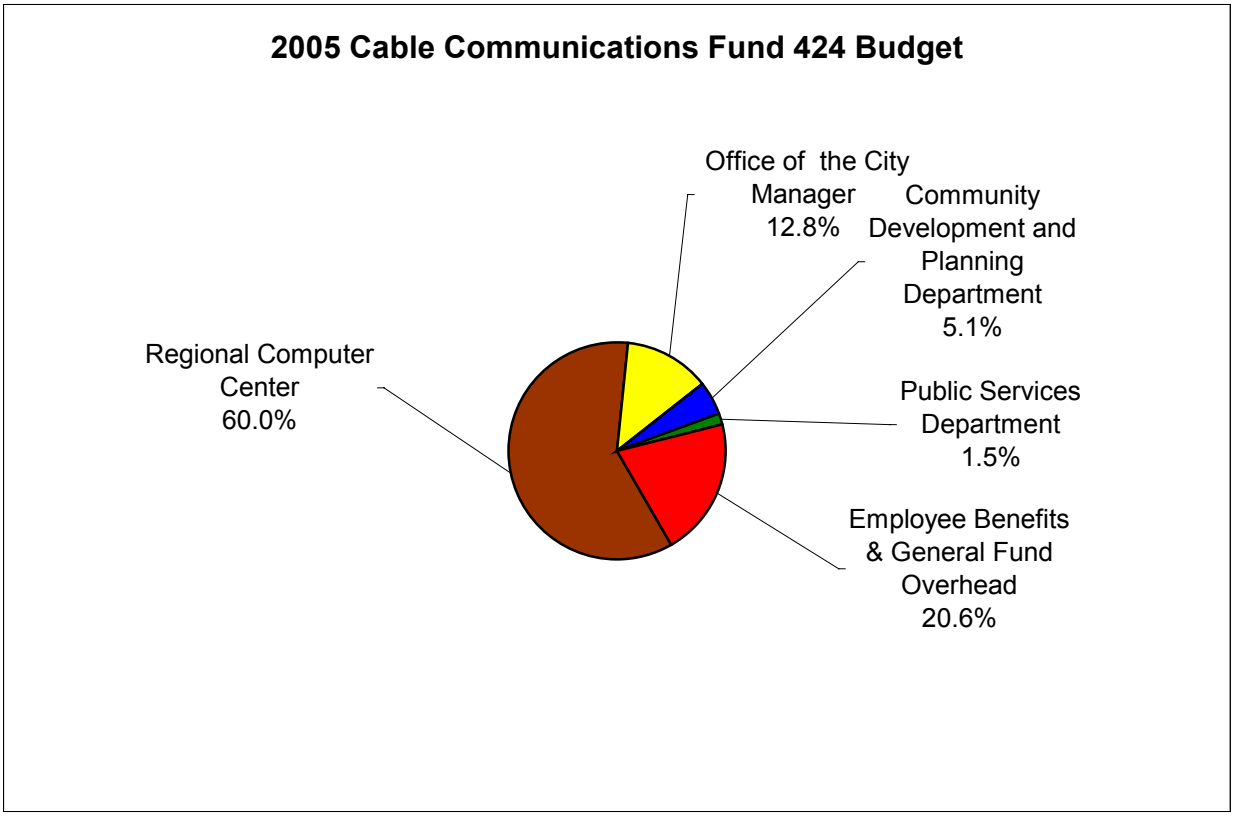
Revenues

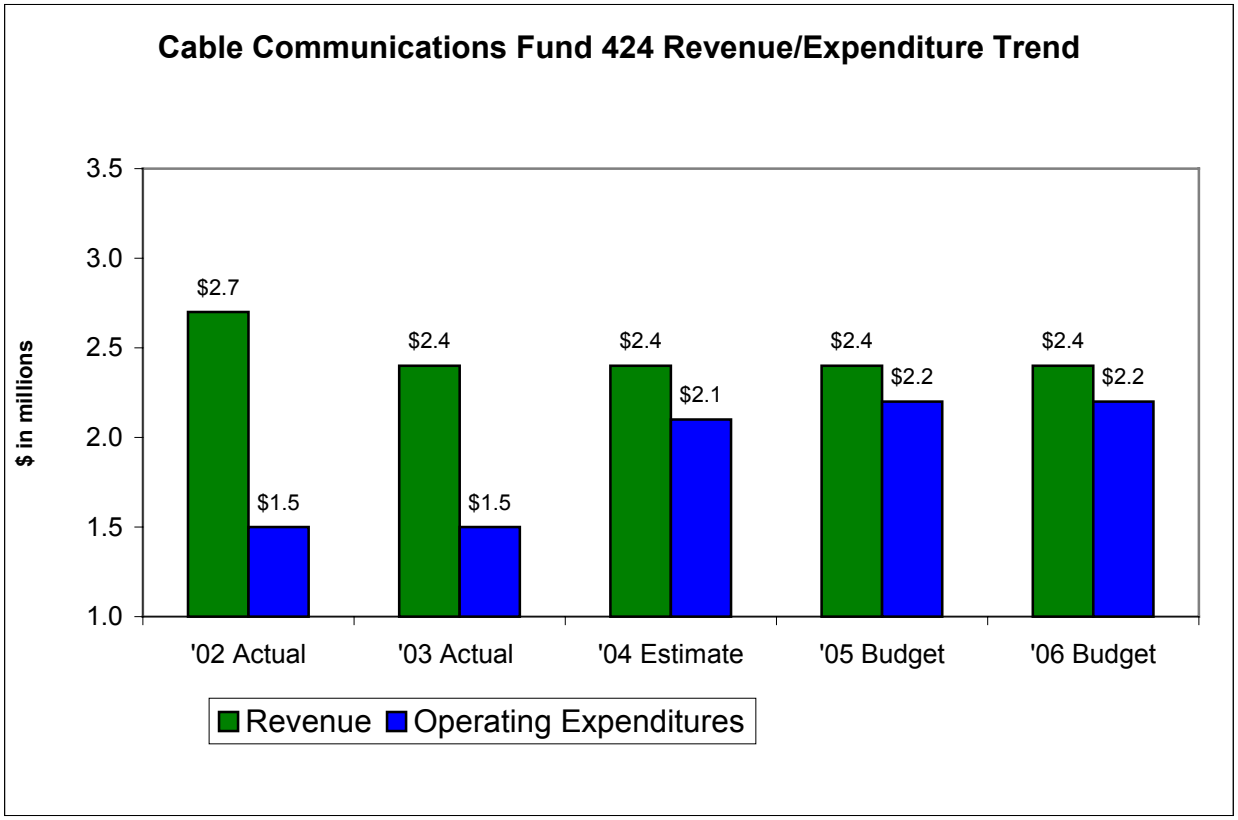
The 2005/2006 revenue estimate for the Cable Communications Fund 424 is $2,400,000 and is consistent with the prior year based on the current fee structure.

Expenditures

The total 2005 operating budget for the Cable Communications Fund 424 of $2,195,050 is a 4.0% increase over the 2004 budget and a 2.9% increase over the 2004 estimate. The 2004 estimate increased by $22,000, or 1.0%, when compared to the 2004 budget due to City Council approval of an additional appropriation to offset higher employee hospital care expenses. After considering budgeted wage and inflation increases of $50,260, the 2005 operating budget increase over the 2004 estimate is primarily due to the establishment of a new Community Development and Planning budget of $112,860 for African American Chamber of Commerce program funding. The increases are offset by a reduction of $101,900 in the Office of the City Manager's budget for the elimination of CitiCable broadcasts outside of City Hall.

The 2006 operating budget of $2,243,320 is a 2.2% increase over the 2005 budget primarily due to inflationary increases. In 2003/2004, the Cable Communications Fund 424 supported cash transfers for capital expenditures. The capital projects supported information technology infrastructure and systems enhancements. No capital transfers are budgeted for 2005/2006.


2005 Cable Communications Fund 424 Budget
Office of the City Manager 12.8%
Community Development and Planning Department 5.1%
Public Services Department 1.5%
Employee Benefits & General Fund Overhead 20.6%
Regional Computer Center 60.0%


Cable Communications Fund 424 Revenue/Expenditure Trend
$ in millions
3.5
3.0
2.5
2.0
1.5
1.0
$2.7
$1.5
$2.4
$1.5
$2.4
$2.1
$2.4
$2.2
$2.4
$2.2
'02 Actual
'03 Actual
'04 Estimate
'05 Budget
'06 Budget
Revenue
Operating Expenditures

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METROPOLITAN SEWER DISTRICT FUND 701

(In $000s)	2004 Budget	2004 Estimate	2005 Budget	2006 Budget
Metropolitan Sewer District - Fund 701				
Revenue	149,371	149,371	153,951	166,113
Prior Year Carryover	0	0	0	0
Resources	149,371	149,371	153,951	166,113
Operating Expenditures	99,931	99,931	102,659	105,014
Debt Service	44,917	44,917	49,110	55,610
Expenditures	144,848	144,848	151,769	160,624
Resources Minus Expenditures	4,523	4,523	2,182	5,489
Transfers to Capital Reserves	4,523	4,523	2,182	5,489
Fund Balance	0	0	0	0

Description

Metropolitan Sewer District Fund 701 supports the management and operation of the Metropolitan Sewer District (MSD). MSD is run by the City on behalf of Hamilton County. User fees charged to customers fund operating expenses and capital improvements.

Major Services

- Metropolitan Sewer District Administration
- Wastewater Treatment
- Wastewater Collection
- Industrial Waste Management
- Capital Improvement Planning and Implementation
- Engineering Services

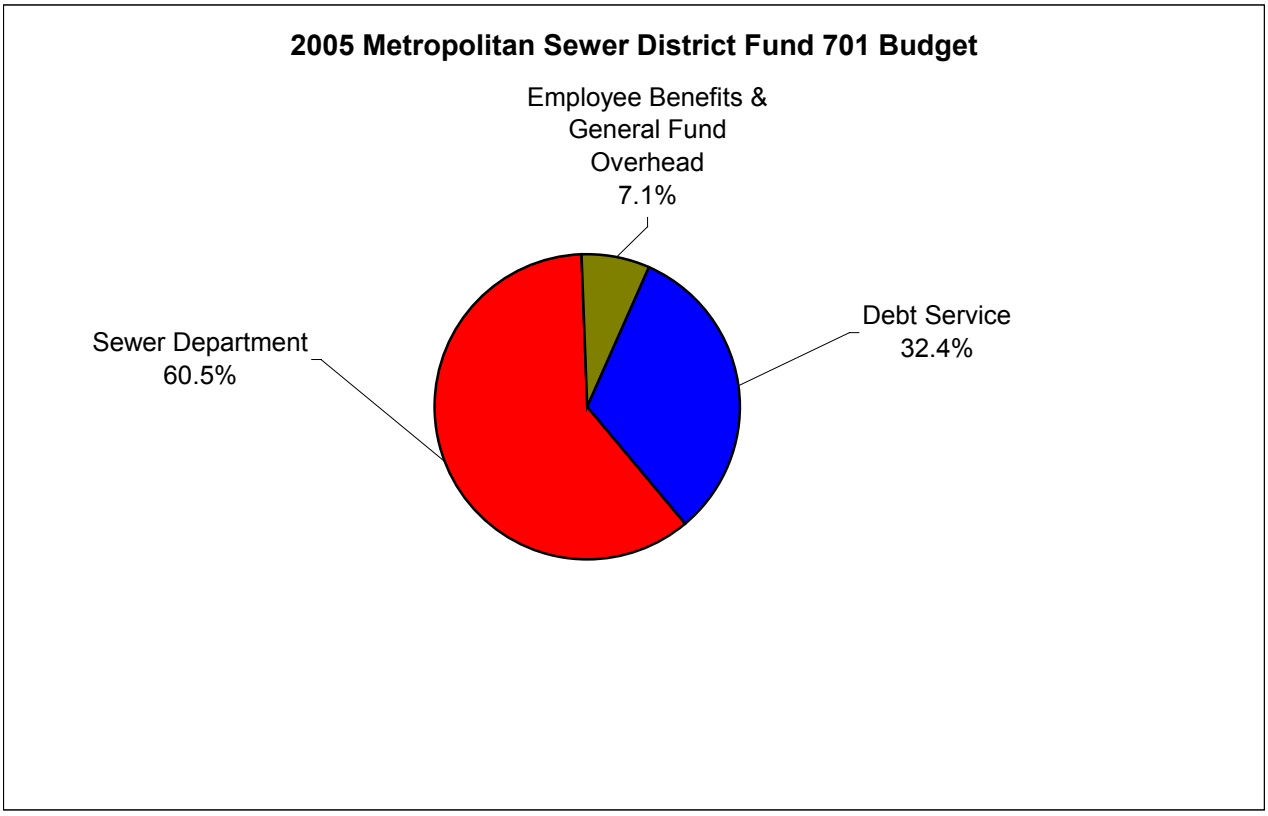
Revenues

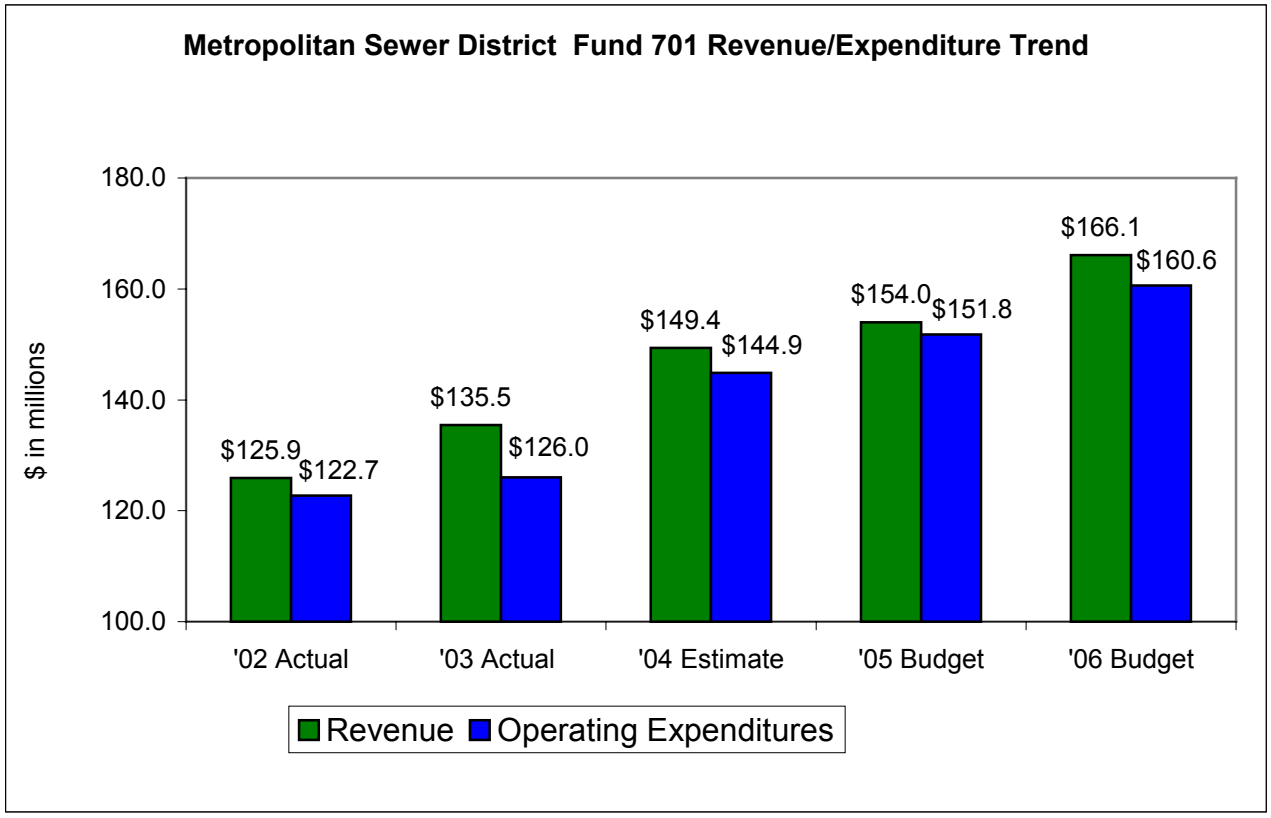
The revenue estimate for the Metropolitan Sewer District Fund 701 is $153,951,000 for 2005, which is a 3.1% increase over the 2004 budget and 2004 estimate. This increase is primarily due to the approved 8.6% sewer rate increase in 2005, while revenue from other services and fees are expected to remain constant. MSD rate increases are approved by the Hamilton County Board of Commissioners. A cost-of-service rate study is currently underway. Revenue for 2006 assumes a 7.9% sewer rate increase. Both the 2005 and 2006 rate increases were approved by the County in January 2004. These rate increases support the significant capital improvement requirements of the Global Consent Decree approved by the County and the City.

Expenditures

The total 2005 operating budget for the Metropolitan Sewer District Fund 701 of $151,769,440, including debt service, is a 4.8% increase over the 2004 budget and the 2004 estimate. The 2005 operating budget increase is primarily due to additional debt service in the amount of $4,193,500, higher projected gas and electric costs of $1,389,230, additional expert services of $1,182,000, and budgeted wage and inflation increases in the amount of $156,000.

The 2006 operating budget of $160,623,870, including debt service, is a 5.8% increase over 2005, which changes primarily by wage and inflation increases, and debt service. The Hamilton County Board of Commissioners approves MSD's budget, which is scheduled to be adopted by March 31, 2005.


2005 Metropolitan Sewer District Fund 701 Budget
Employee Benefits & General Fund Overhead 7.1%
Debt Service 32.4%
Sewer Department 60.5%


Metropolitan Sewer District Fund 701 Revenue/Expenditure Trend
$ in millions
180.0
160.0
140.0
120.0
100.0
$125.9
$122.7
$135.5
$126.0
$149.4
$144.9
$154.0
$151.8
$166.1
$160.6
'02 Actual
'03 Actual
'04 Estimate
'05 Budget
'06 Budget
Revenue
Operating Expenditures

INCOME TAX TRANSIT FUND 759

(In $000s)	2004 Budget	2004 Estimate	2005 Budget	2006 Budget
Income Tax Transit - Fund 759				
Revenue	38,375	37,370	38,187	39,479
Prior Year Carryover	3,273	3,387	2,382	2,090
Resources	41,648	40,757	40,569	41,569
Operating Expenditures	37,651	38,275	38,379	39,642
Transfer to Capital	100	100	100	100
Expenditures	37,751	38,375	38,479	39,742
Fund Balance	3,897	2,382	2,090	1,827

Description

The Income Tax Transit Fund 759 accumulates the proceeds of the 0.3% of the (2.1% total) Income Tax established for City transit needs. The City of Cincinnati has a contract with the Southwest Ohio Regional Transit Authority (SORTA) to operate the bus system. The City's Transit Fund, along with fare box receipts, Federal and State grants, and miscellaneous revenues, provide the resources for the SORTA budget. The Transit Fund also supports transportation-related functions within City departments.

Major Services

- Metro bus service
- Access service for the disabled
- Mass transportation administration and planning

Revenues

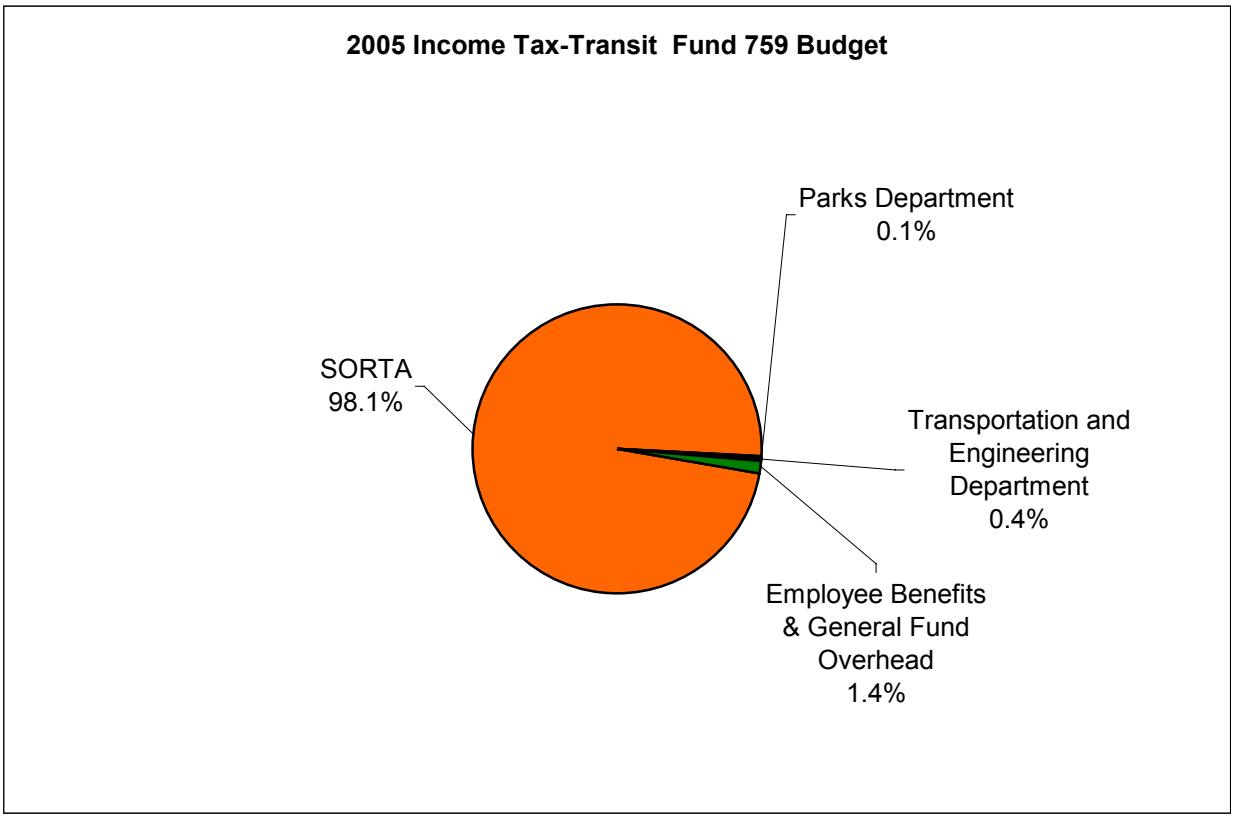
The revenue estimates for the Income Tax Transit Fund 759 are $38,187,489 for 2005 which is a 0.5% decrease compared to 2004 budget and 2.2% increase compared to the 2004 estimate amount. The $39,479,063 amount for 2006 is a 3.4% increase compared to 2005. These estimates are based on current rates and income tax collections.

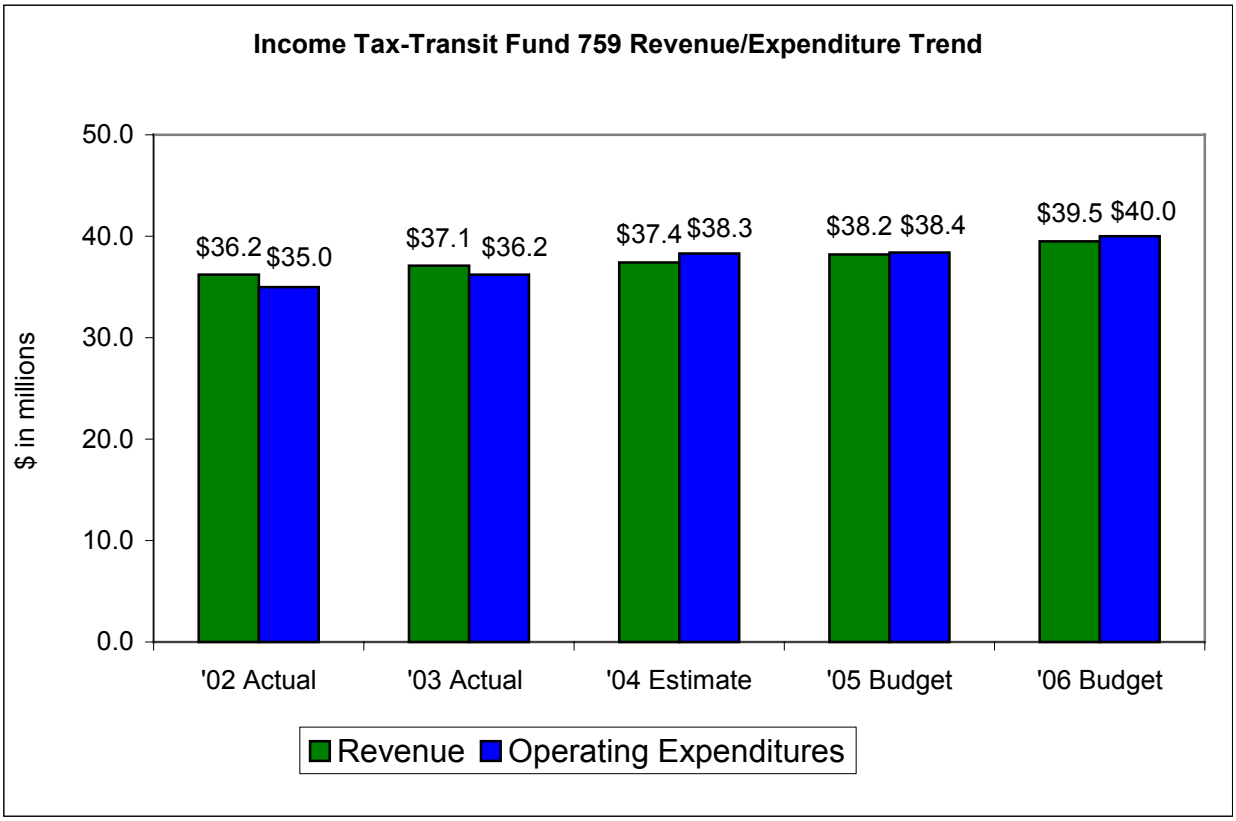
Expenditures

The total 2005 operating budget for the Income Tax Transit Fund of $38,379,140 is a 0.3% increase compared to the 2004 estimate and a 1.9% increase compared to the 2004 budget. The 2006 operating budget of $39,642,030 is a 3.3% increase over 2005.

The SORTA budget for 2005 is $37,672,000, which is a 0.2% increase compared to the 2004 SORTA budget of $37,587,760. It should be noted that the 2004 approved budget appropriation initially funded SORTA for only the first quarter of 2004. Subsequent quarterly appropriations were approved by City Council to fully fund SORTA budget totaling $38,916,000, which is a 3.3% increase compared to the 2005 SORTA budget.

On December 15, 2004, the City Council passed Ordinance 417-2004, which appropriated $3,139,330 for one month of SORTA's 2005 budget. A subsequent ordinance (34-2005) was passed by the City Council on January 26, 2005, which appropriated 34,532,670 to fund SORTA operations for the period February 1, 2005 through December 31, 2005. This ordinance was accompanied by a Motion that included concessions related to bus service for the handicapped and elderly, the continuance of Sunday bus service, and route reductions.


2005 Income Tax-Transit Fund 759 Budget
Parks Department
0.1%
SORTA
98.1%
Transportation and
Engineering
Department
0.4%
Employee Benefits
& General Fund
Overhead
1.4%


Income Tax-Transit Fund 759 Revenue/Expenditure Trend
$ in millions
50.0
40.0
30.0
20.0
10.0
0.0
$36.2
$35.0
$37.1
$36.2
$37.4
$38.3
$38.2
$38.4
$39.5
$40.0
'02 Actual
'03 Actual
'04 Estimate
'05 Budget
'06 Budget
Revenue
Operating Expenditures

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CAPITAL BUDGET FUNDS

2005/2006 General Capital Budget

The 2005 General Capital Budget totals $65.4 million, which is a decrease of 17.5% from the 2004 General Capital Budget of $79.3 million. The 2006 General Capital Budget totals $63.9 million, which is a decrease of 2.3% from the 2005 General Capital Budget.

The General Capital Budget is based on a six-year Capital Investment Plan. A six-year Capital Investment Program (CIP) is a plan for capital investment in Cincinnati's future through improving City streets, bridges, recreation facilities, parks, health facilities, and City buildings, all of which enhance the delivery of services and the quality of life in Cincinnati. The 2005-2010 CIP coordinates the financing and timing of improvements to maximize the value to the public.

A description of the significant General Capital highlights for the 2005/2006 Biennial Budget is contained in Part I – Budget Summary of this document. A description of the General Capital revenues and expenditures by category follows. Detailed information on the 2005/2006 Biennial Capital Budget and 2005-2010 Capital Investment Program can be found in the Volume II – 2005-2010 Capital Investment Program.

2005/2006 Restricted Fund Capital Budget

The 2005/2006 Restricted Fund Capital Budget includes: 1) Enterprise and Restricted Capital Funds, and 2) Matching and Special Revenue Capital Funds. The Restricted Fund Capital Budget is also based on the six-year Capital Investment Plan. As presented in the table below, the 2005 Restricted Fund Capital Budget totals $129.1 million, which is a 28.1% decrease from the 2004 Restricted Fund Capital Budget of $179.6 million. The 2006 Restricted Fund Capital Budget totals $161.6 million, a 25.2% increase over the 2005 Restricted Fund Capital Budget. The decreases between the totals for 2004 and 2005 can be

Restricted Capital Funds

(In $000s)	2004 Budget	2005 Budget	2006 Budget
Enterprise and Restricted Capital Funds	$160,638	$114,239	$143,414
Matching Special Revenue Capital Funds	$18,928	$14,865	$18,229
Total Restricted Capital Funds	$179,566	$129,104	$161,643

attributed to a $16.3 million decrease in Metropolitan Sewer District projects, a $15.4 million decrease in Greater Cincinnati Water Works projects, a $12.4 million decrease for Parking Facilities Fund projects, which is primarily related to the one-time 2004 Vine Street and Central Parkway Garage, a decrease of $4.3 million for matching funds for road improvement projects and Federal Aviation Administration eligible projects at Lunken Airport, and decreases totaling $2.6 million for Cable Communications Fund, Sidewalk Assessment Fund, and Stormwater Management Fund

projects. The reductions in the various Restricted Capital Funds are partially offset by increases totaling approximately $0.5 million for General Aviation Fund, Telecommunications Fund, and Special Housing Permanent Improvement Fund (SHPIF) projects.

The 25.2% increase over the 2005 Restricted Fund Capital Budget to the 2006 Restricted Fund Capital Budget can be primarily attributed to a $32.4 million increase for Metropolitan Sewer District projects to address the requirements of the Global Consent Decree.

A description of the significant Restricted Fund Capital highlights for the 2005/2006 Biennial Budget is contained in Part I – Budget Summary of this document. A description of the Enterprise Funds expenditures, the Matching and Special Revenue Funds resources, and the 2005/2006 Capital Budget Impact on the Operating Budget follows in this Part of the document.

GENERAL CAPITAL FUND 980

(In $000s)	2004 Budget	2005 Budget	2006 Budget
General Capital – Fund 980			
Program Resources			
Income Tax	$10,542	$15,406	$15,781
Tax-Supported Bonds	36,500	22,000	22,000
Southern Railway Note Proceeds	16,145	15,308	15,668
Reprogramming	765	2,660	500
General Fund Transfer	340	0	0
Anthem Proceeds	15,000	0	0
Income Tax Supported Debt	0	10,000	10,000
Resources	$79,292	$65,374	$63,949
Program Expense			
Debt Service Payments	$1,093	$1,093	$1,093
Economic Development	10,725	3,906	3,390
Environment	328	266	190
Equipment	11,358	9,692	7,917
Housing & Neighborhood Development	10,393	6,230	4,284
Infrastructure (Smale Commission)	38,118	41,923	38,790
New Infrastructure	7,277	2,264	8,285
Expenditures	$79,292	$65,374	$63,949
Resources Minus Expenses	$0	$0	$0

Description

The General Capital Budget provides for the purchase or improvement of City assets, including construction or rehabilitation which provides an asset for the City's use, or increases the value of an exiting asset or extends the asset's useful life. A capital improvement is expected to have a useful life of at least five years and a minimum cost of $10,000.

Major Services

- City Infrastructure Upgrades
- Debt Service Payments
- Equipment Replacements/Improvements
- Environmental Remediation
- Economic Development Projects
- Housing & Neighborhood Development Projects
- New City Facilities

Revenues

General Capital improvements are primarily funded by property tax-supported bond proceeds, earmarked income tax receipts, earmarked income tax-supported debt, and Southern Railway note proceeds. Property tax-supported bond proceeds amount to $22,000,000

in 2005 and 2006, which is a decrease of 39.7% from the 2004 total of $36,500,000. Income tax receipts total $15,406,290 in 2005, which is a 46.1% increase over the 2004 total of $10,542,490, and $15,781,810 in 2006, which is a 2.4% increase over 2005. Southern Railway note proceeds total $15,308,390 in 2005, which is a 5.2% decrease from the 2004 total of $16,144,700, and $15,667,690 in 2006, which is a 2.3% increase over 2005. In addition to the major resource categories listed above, the General Capital Budget also includes $10,000,000 in both 2005 and 2006 from Income Tax Supported Debt. Reprogramming resources total $2,660,120 in 2005 and $500,000 in 2006.

Total General Capital Budget resources for 2005 amount to $65,374,800 in 2005, a 17.6% decrease from the 2004 budget of $79,292,700. For 2006, General Capital Budget resources total $63,949,500, a 2.2% decrease from the 2005 General Capital Budget amount.

Expenditures

General Capital Budget projects are divided into seven expenditure categories. These seven categories, Debt Service Payments, Economic Development, Environment, Equipment, Housing and Neighborhood Development, Infrastructure (Smale Commission), and New Infrastructure, are highlighted below.

Debt Service Payments include projects established to retire debt for the Convention Center Expansion project, and loans from the State of Ohio for street rehabilitation and street improvement projects. For both 2005 and 2006, a total of $1,093,000 is included for Debt Service Payment projects. Economic Development projects include neighborhood business district projects, neighborhood and downtown development projects. The 2005 General Capital Budget includes $3,906,000 for Economic Development projects, a 63.6% decrease from the 2004 amount of $10,725,000. For 2006, Economic Development projects total $3,390,000, a 13.2% decrease from 2005. A total of $266,000 is included in the 2005 General Capital Budget for environmental projects, a 18.9% decrease from the 2004 budget amount of $328,000. Environmental projects for 2006 total $190,000 which is a 28.6% decrease from 2005.

The 2005 General Capital Budget includes $9,691,800 for equipment replacements and improvements such as the City fleet and information systems technology acquisitions and enhancements. The 2005 amount is a 14.7% decrease from the 2004 budget amount of $11,357,600. The 2006 equipment total of $7,917,300 is an 18.3% decrease from 2005.

A total of $6,230,000 for Housing and Neighborhood Development projects is included in the 2005 General Capital Budget, which is a 40.0% decrease from the 2004 budget amount of $10,393,000. The majority of the projects in this category support neighborhood-based housing development. The decrease from the 2004 to 2005 budget is primarily related to the inclusion in 2004 of the Neighborhood Investment Reserve and Mixed Income Capital Redevelopment projects. For 2006, Housing and Neighborhood Development projects total $4,284,000, a 31.2% decrease from the 2005 amount.

Infrastructure, the City's largest General Capital Budget component, with projects that support the improvement and rehabilitation of City streets and various City facilities, totals $41,923,100 in the 2005 General Capital Budget. The 2005 total is a 10.0% increase over the 2004 budget amount of $38,118,600. The 2006 total is $38,790,100, a 7.5% decrease from 2005.

The New Infrastructure expenditure category was added during the development of the 1997/1998 Biennial General Capital Budget to distinguish between new capital improvements and the Infrastructure category, which includes only the renovation and replacement of existing City assets. For 2005, New Infrastructure projects total $2,264,900, compared to $7,277,500 in the 2004 General Capital Budget.

The 68.9% decrease from the 2004 budget to the 2005 budget is primarily related to the inclusion in 2004 of the Mt. Washington Recreation Center project. For 2006, a total of $8,285,100 is included for New Infrastructure projects, which is a 265.8% increase over 2005. The increase from 2005 to 2006 is primarily related to increases totaling $5.4 million for the Kennedy Connector and Riverfront Utilities projects.

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RESTRICTED FUND CAPITAL BUDGET

Enterprise and Restricted Capital Funds

(In $000s)	2004 Budget	2005 Budget	2006 Budget
Enterprise and Restricted Capital Funds			
Parking System	$12,925	$510	$835
General Aviation	460	580	470
Stormwater Management	1,756	1,195	1,200
Telecommunications Services	30	203	63
Cable Communications	1,541	0	0
Metropolitan Sewer District	79,381	63,089	95,487
Water Works	63,995	48,562	45,259
Income Tax-Transit	100	100	100
Sidewalk Assessment	450	0	0
Expenditures	$160,638	$114,239	$143,414

Description

Resources for the restricted fund capital projects come primarily from fees and charges. After operating and maintenance costs, current debt service, and reserve requirements are covered, the remaining available funds are used for capital purposes. The table details the 2004, 2005, and 2006 budgets for the funds that comprise the Restricted Fund Capital Budget.

The 2005 Restricted Fund Capital Budget totals $114,239,200, a 28.9% decrease from the 2004 budget of $160,638,900. The 2006 Restricted Fund Budget totals $143,414,300, a 25.5% increase over 2005.

Parking System

Parking System restricted capital funds total $510,000 in 2005, a 96.1% decrease from the 2004 budget of $12,925,000. For 2006, the Parking System restricted capital budget totals $835,000, a 63.7% increase over 2005. Parking System capital projects include parking facility structural maintenance, repair and renovation, and equipment replacement and upgrades. The fluctuations in the totals between 2004, 2005, and 2006 are related to the inclusion of the construction of a new parking facility in 2004.

General Aviation

For 2005, General Aviation restricted capital funds total $580,000, a 26.1% increase over the 2004 budget of $460,000. The 2006 General Aviation restricted capital funds budget totals $470,000 which is an 19.0% decrease from 2005. General Aviation capital projects include local matching funds to support Federal Aviation Administration (FAA) funded projects, various facility and infrastructure improvement projects at the Lunken Airport, and a noise abatement project at Lunken Airport.

Stormwater Management

Stormwater Management restricted capital funds total $1,195,000 in 2005, a 31.9% decrease from the 2004 budget of $1,756,000. For 2006, the Stormwater Management restricted capital funds budget totals $1,200,000 which is a 0.4% increase over the 2005 Stormwater Management

capital budget. Stormwater Management capital projects include improvements at Barrier Dam, the Duck Creek Flood Protection project, and various neighborhood storm sewer and drainage correction projects.

Telecommunications Services

For 2005, the restricted funds capital budget for the Telecommunications Services Fund totals $202,800, which is a 576% increase over the 2004 total of $30,000. For 2006, the Telecommunications Services Fund capital budget totals $62,900, which is a 69.0% decrease from 2005. Telecommunications Services Fund projects include the purchase and upgrade of equipment and information systems.

Cable Communications

The 2005/2006 Biennial Capital Budget does not include any projects funded from the Cable Communications Fund. A total of $1,514,400 was approved in 2004 for various equipment and information technology upgrade projects.

Metropolitan Sewer District

Metropolitan Sewer District (MSD) restricted capital funds total $63,089,400 in 2005 which is a 20.5% decrease from the 2004 budget of $79,381,500. For 2006, the MSD restricted fund capital budget totals $95,487,400, a 51.4% increase over 2005. Metropolitan Sewer District capital projects include wastewater plant improvements and the construction, replacement and/or rehabilitation of sewers. The increase from 2005 to 2006 reflects the addition of projects related to meeting the requirements of the Global Consent Decree.

Water Works

For 2005, Water Works restricted capital funds total $48,562,000, a 24.1% decrease from the 2004 budget of $63,995,000. The 2006 Water Works restricted fund capital budget totals $45,259,000, a 6.8% decrease from the 2005 budget. Water Works capital projects include new water mains, the replacement of existing water mains, and tank and reservoir improvements.

Income Tax - Transit

The restricted funds capital budget for the Income Tax – Transit Fund totals $100,000 for both 2005 and 2006, which matches the 2004 amount. The Income Tax – Transit restricted funds capital budget includes projects related to the acquisition of real property, planning and environmental services related to the reuse of existing railroad corridors.

Sidewalk Assessment

The 2005/2006 Biennial Capital Budget does not include any projects funded from the Sidewalk Assessment Fund. A total of $450,000 was approved in 2004 for sidewalk repairs to City-owned property.

RESTRICTED FUND CAPITAL BUDGET

Matching and Special Revenue Capital Funds

(In $000s)	2004 Budget	2005 Budget	2006 Budget
Matching and Special Revenue Capital Funds			
State – Federal – County Roads & Bridges	$16,467	$11,634	$15,192
Federal Aviation Administration	1,278	1,753	1,812
Special Housing Permanent Improvement Fund	1,183	1,478	1,225
Resources	$18,928	$14,865	$18,229

Description

The City receives Federal grants, matching funds and also manages State and County funds to improve the City's roads and bridges. Federal funds include Federal Aviation Administration (FAA) funds for local projects. The Special Housing Permanent Improvement Fund (SHPIF), which receives revenue from net rental income and tax increment payments, provides funds for the City's New Housing Program. This program supports the development of new market rate housing in the City.

The 2005 Restricted Total All Funds Capital Budget includes $14,865,583 in matching and special revenue capital funds, a 21.5% decrease from the 2004 matching and special revenue capital funds budget of $18,928,605. For 2006, a total of $18,229,455 is included for matching and special revenue capital funds, which is a 22.6% increase over 2005.

IMPACT OF THE CAPITAL INVESTMENT PROGRAM (CIP) ON THE OPERATING BUDGET

The City of Cincinnati's six-year Capital Investment Program (CIP) is comprised of projects designed to purchase or improve a City asset that costs more than $10,000 and has a useful life of at least five years. Capital projects improve streets, bridges, police and fire stations, recreation and health facilities, parks, and the City's water and sewer systems. Capital projects also allow for environmental, housing, and neighborhood business district improvements, as well as the replacement of automotive and information technology equipment. Resources for the CIP derive primarily from the sale of General Obligation and Revenue bonds, City Income Tax receipts, Income Tax supported debt, lease payments, and reprogramming resources.

The Cincinnati City Council approves a biennial Operating Budget that is reviewed and updated during the second year of the biennium. For the Capital Budget, the City Council approves the six-year CIP that is also updated in the second year of the biennium along with the Operating Budget. Financing for the Operating Budget and the CIP is approved by the City Council one year at a time.

The CIP impacts the Operating Budget in three distinct ways: 1) the CIP may create new operating and maintenance costs or savings; 2) the CIP may create debt service in the Operating Budget for appropriated restricted funds and may generate Capital transfers from those funds; or 3) the CIP may increase or decrease reimbursements to the Operating Budget for personnel or other operating expenses.

CIP Operating and Maintenance Costs or Savings: Net operating and maintenance costs or savings associated with the Approved 2005-2010 CIP are related to personnel costs for the management of new programs or equipment, and non-personnel costs related to fixed and contractual expenses as well as the procurement of materials and supplies. The following table summarizes the anticipated operating and maintenance costs or savings associated with the 2005-2010 Approved CIP.

2005-2010 CIP: NET OPERATING AND MAINTENANCE COSTS OR SAVINGS (ESTIMATED)						
Note: Positive figures indicate Operating Budget additional costs; negative figures indicate savings.						
Capital Project/ Operating Budget Impact	**Estimated Impact on Operating Budget Per Year**					
	FY 05	**FY 06**	**FY 07**	**FY 08**	**FY 09**	**FY 10**
Meter Replacement Program		($373,000)	($840,000)	($1,796,000)	($1,837,000)	($1,913,000)
This project in the Greater Cincinnati Water Works Department will replace all water meters within the current service area (236,000+ meters) with a radio read device. This project is expected to reduce operating costs and increase revenue. CIP project funding: $9,500,000 (2005); $9,000,000 (2006); $6,500,000 (2007).						
Fixed Network Radio Reading System			$66,000	$67,980	$70,020	$72,120
This project supports the Meter Replacement Program (above) in the Greater Cincinnati Water Works Department and will provide a fixed network radio meter reading system for selected locations in the service area. Installation of a fixed based network allows the Greater Cincinnati Water Works to collect readings at specific intervals. Additional costs will result from phone charges incurred; however, the entire radio meter reading project will generate savings (see Meter Replacement Program above). CIP project funding: $1,400,000 (2007).						
Recycle Stream Modification					$25,000	$25,750
This project in the Greater Cincinnati Water Works Department will improve water quality and hydraulic fluctuations by providing uniform flow that will allow the Greater Cincinnati Water Works to maximize treatment capacities. The additional expenses are for electric costs incurred for pumping the water back to the front of the treatment train. CIP project funding: $600,000 (2007); $700,000 (2008); $520,000 (2009).						
LED Traffic/Pedestrian Signals			($30,000)	($60,000)	($90,000)	($120,000)
Beginning in 2006, the 2005-2010 CIP in the Transportation and Engineering Department includes $450,000 each year for the installation of Liquid Emitting Diodes (LEDs). The LEDs would replace the existing incandescent traffic and pedestrian signal lamps over a seven-year phase-in period (2006-2012). The phased-in implementation of this project would save the Parking Meter Fund (303) operating budget approximately $30,000 per year for the period 2007 through 2013, for an estimated total annual savings of $210,000 beginning in 2013. The savings is based on lower electrical energy costs resulting from the more energy efficient LEDs. CIP project funding: $450,000 (2006-2010).						
Relocate CTS Equipment			($24,000)	($24,720)	($25,460)	($26,225)
This project in the Regional Computer Center relocates the City-owned fiber optic cable and associated electronics that support the City's telephone and radio systems and the Metropolitan Area Network. Savings will result from reduced utility costs. CIP project funding: $180,000 (2005); $214,000 (2007); $268,300 (2008); $117,600 (2009).						

In addition to the capital projects listed in the preceding table, the projects listed in the following table have anticipated net operating and maintenance savings; however, the savings result is redirected staff time.

CAPITAL PROJECT	DEPARTMENT	DESCRIPTION OF OPERATING BUDGET IMPACT
Computer System Replacement (FY 05)	Fire	This project is expected to increase staff productivity resulting from reduced time needed in the Fire Department to generate reports related to injuries, arson investigations, overtime, scheduling, special events, training, accidents, etc.
AMS-CFS Procurement Software Upgrade (FY 05)	Finance	This project will reduce staff time that is currently required for data entry for City vendors. The software upgrade will allow vendors to register with the City on-line and make changes or updates to their vendor files electronically. Additionally, less staff time will be spent handling the paper work involved with the current system.
Check Printing and Electronic Payments (FY 05)	Finance	This project is expected to increase staff productivity resulting from a 50% decrease in the amount of time required for printing payroll checks. Cutting payroll time from two days to one will allow one employee to be available for other duties in the office.

CIP Debt Service in the Operating Budget and Transfers to the Capital Budget: A major factor in the relationship between the CIP and the Operating Budget is the amount of debt service paid for capital initiatives by appropriated restricted funds in the Operating Budget, and transfers made by those funds to the Capital Budget. The overall health of restricted funds influences the fund's ability to support debt service as well as direct transfers to the Capital Budget. For example, resources within the Metropolitan Sewer District Fund are available to support the CIP only to the extent operating expenditures, anticipated revenue, and prior year carryover within that fund allow. The following table reflects the 2005/2006 debt service for the appropriated restricted funds in the Operating Budget, and the transfers to the Capital Budget for each fund.

Appropriated Restricted Funds: Debt Service and Tranfers to Capital Budget						
	FY 05			FY 06		
Fund	Debt Service	Transfers	Total	Debt Service	Transfers	Total
Bond Retirement	$78,074,000	n/a	$78,074,000	$49,525,000	n/a	$49,525,000
General Aviation	n/a	$580,000	$580,000	n/a	$470,000	$470,000
Income Tax Transit	n/a	$100,000	$100,000	n/a	$100,000	$100,000
Metro. Sewer Dist.	$49,110,000	$2,182,000	$51,292,000	$55,610,000	$5,489,000	$61,099,000
Municipal Golf	$215,770	n/a	$215,770	$215,770	n/a	$215,770
Parking Facilities	$1,376,830	$510,000	$1,886,830	$1,376,830	$835,000	$2,211,830
Stormwater	$1,034,900	$1,195,000	$2,229,900	$1,034,900	$1,200,000	$2,234,900
Water Works	$33,089,500	$5,822,000	$38,911,500	$33,089,500	$3,972,000	$37,061,500
Total	$162,901,000	$10,389,000	$173,290,000	$140,852,000	$12,066,000	$152,918,000

CIP Reimbursements to the Operating Budget: The following table outlines the planned reimbursements from capital projects to departmental operating budgets in the Approved 2005/2006 Operating Budget. Reimbursements are primarily used for staff time devoted to the management and execution of capital projects.

CIP REIMBURSEMENTS TO THE 2005/2006 APPROVED OPERATING BUDGET		
Department	FY 05	FY 06 *
Transportation & Engineering	$4,413,090	$4,501,350
Water Works	2,669,450	2,722,840
Public Services	2,332,720	2,379,375
Recreation	564,480	575,770
Parks	425,210	433,715
Community Development & Planning	398,500	406,470
City Manager	241,760	246,595
Law	233,520	238,190
TOTAL:	$11,278,730	$11,504,305

** Note: Reimbursements to the 2006 Approved Operating Budget reflect an inflationary increase of 2% over the 2005 reimbursement amount. Actual reimbursements for 2006 will be reviewed during the 2006 budget process.*

DEBT OBLIGATIONS

The City of Cincinnati debt polices are described on pages 59 and 60 of the Budget and Financial Policies section of this document. The following section includes details the specific debt position and obligations of the City.

Statutory Debt Limitation – This section discusses the State of Ohio debt limitation requirement from the Ohio Revised Code.

General Obligation Bonded Debt – This section provides a summary of the total general bonds and notes matured, issued, and outstanding as of December 31, 2004.

General Obligation Bonded Debt – This section shows all general obligation bonds and notes outstanding as of December 31, 2004 and planned new debt in 2005 and 2006.

Revenue Supported Bonded Debt – This section provides a summary of the revenue bonds outstanding as of December 31, 2004 and planned new debt in 2005 and 2006.

Approved Debt Service Expenditures 2005/2006 – This section shows the approved debt service expenditures for the Approved 2005/2006 Biennial Budget by fund type.

STATUTORY DEBT LIMITATION

The City is unique in the State of Ohio because it has the right to levy property taxes without limitation and without a vote of the electorate to support its lawfully issued general obligation bonds and notes. In September 1977, the Supreme Court of Ohio dismissed an appeal from the decision of the Court of Appeals, First Appellate District, Hamilton County, Ohio, involving the City's debt limitations. In summary, the City instituted a test case against the Director of Finance for the purpose of obtaining a definitive construction of certain sections of the City Charter bearing on the right of the City to levy taxes in excess of the ten-mill limitation of Section 5705.02 of the Ohio Revised Code. The case was decided in the City's favor. Thus, the City's ability to incur debt is limited only by the arithmetical (percentage) limitations set forth below and detailed on page 140.

Section 133.05 of the Ohio Revised Code provides principal amount of both voted and unvoted debt of the City may not exceed 10-1/2% of the City's assessed valuation and the principal amount of the City's unvoted debt may not exceed 5-1/2% of the City's assessed valuation. Certain debt is exempted from the 5-1/2% and 10-1/2% as listed in Section 133.05 of the Ohio Revised Code. Among the kinds of debt exempted is debt issued for water works, voted urban redevelopment bonds not exceeding two percent of total property valuation, debt covenanted by appropriations annually from lawfully available municipal income taxes, recreational facilities, off-street parking, urban redevelopment and debt for certain other purposes.

Statutory Debt Limitation
As of December 31, 2004

Assessed Valuation			$ 5,790,136,487
Overall Debt Limitation:			
10-1/2% of Assessed Valuation			607,964,331
Gross Outstanding Indebtedness:			
Voted General Obligation Bonds	$ 60,000		
Unvoted General Obligation Bonds & Notes	375,242,000		
Revenue Bonds	228,152,000	$ 603,454,000	
Less Debt Outside Limitation:			
Self Supported Debt (see below)	$ 382,834,000		
Voted Debt - Urban Redevelopment Bonds	60,000	$ 382,894,000	
Debt Within 10-1/2% Limitation			220,560,000
Legal Debt Margin Within 10-1/2% Limitation			$ 387,404,331
Unvoted Debt Limitation:			
5-1/2% of Assessed Valuation			$ 318,457,507
Gross Unvoted Outstanding Indebtedness		$ 603,394,000	
Less Debt Outside Limitation:			
Self Supported Debt:			
Municipal Income Tax Supported Bonds & Notes	$ 5,937,000		
Off-Street Parking Facility Bonds	700,000		
Police & Fire Disability & Pension Bonds	39,205,000		
Recreational Facilities Bonds	9,545,000		
Stormwater Management Bonds	2,375,000		
Urban Development Bonds	6,090,000		
Urban Redevelopment Bonds	16,235,000		
Urban Renewal/Economic Development Bonds	33,085,000		
Water Works Bonds	41,510,000		
Economic Development Revenue Bonds	35,315,000		
Urban Renewal Revenue Bonds	537,000		
Water System Revenue Bonds	192,300,000	382,834,000	
Debt Within 5-1/2% Limitation			220,560,000
Legal Debt Margin Within 5-1/2% Limitation			$ 97,897,507

Current General Obligation Bonded Debt

Equipment - Miscellaneous	$	29,465,000
(Consisting of 4 bond issues)		
Judgement		4,200,000
(Consisting of 1 note issue)		
Parking and Recreation		5,640,000
(Consisting of 2 bond issues)		
Parking - Off Street		700,000
(Consisting of 1 bond issue)		
Police & Fire Disability and Pension Refunding		39,205,000
(Consisting of 1 bond Issue)		
Public Buildings		35,185,000
(Consisting of 9 bond issues)		
Recreational Facilities		9,545,000
(Consisting of 6 bond issues)		
Stormwater		2,375,000
(Consisting of 3 bond issues)		
Street		132,470,000
(Consisting of 11 bond issues)		
Urban Development		6,090,000
(Consisting of 1 bond issue)		
Urban Redevelopment		35,832,000
(Consisting of 8 bond issues and 1 note issue)		
Urban Renewal / Economic Development		33,085,000
(Consisting of 6 bond issues and 1 note issue)		
Water Works		41,510,000
(Consisting of 8 bond issues)		
General Bonded Debt, December 31, 2004	$	375,302,000

New General Bonds and Notes 2005/2006

Fiscal Year 2005				
Property Tax Supported Bonds	$	22,000,000		
Southern Railway Notes		15,308,390		
Income Tax Support Debt		10,000,000	$	47,308,390
Fiscal Year 2006				
Property Tax Supported Bonds		22,000,000		
Southern Railway Notes		15,667,690		
Income Tax Support Debt		10,000,000	$	47,667,690

Current Revenue Supported Bonded Debt

Economic Development Bonds, Series 1996	$	8,295,000
Economic Development Bonds, Series 1998		1,135,000
Economic Development Bonds, Series 2002		6,000,000
Economic Development Bonds, Series 2003		19,885,000
Urban Renewal Binds, Series 1990A		537,000
Water System Revenue Bonds, Series 2001		83,875,000
Water System Revenue Bonds, Series 2003		108,425,000
Revenue Bonds Outstanding, December 31, 2004	$	228,152,000

New Revenue Bonds 2005/2006

Fiscal Year 2005		
Water System Revenue Bonds	$	42,740,000
Fiscal Year 2006		
Water System Revenue Bonds	$	41,287,000

Approved Debt Service Expenditures 2005/2006

	2005	2006
General Fund	$ 2,807,330	$ 2,807,330
Greater Cincinnati Water Works Fund 101	$ 33,089,500	$ 33,089,500
Parking Facilities Fund 102	$ 1,376,830	$ 1,376,830
Municipal Golf Fund 105	$ 215,770	$ 215,770
Stormwater Management Fund 107	$ 1,034,900	$ 1,034,900
Bond Retirement Fund 151	$ 78,074,010	$ 49,525,500
Metropolitan Sewer District Fund 701*	$ 49,110,000	$ 55,610,000

** Debt associated with the Metropolitan Sewer District is issued by Hamilton County and is not associated with the City's debt limitation.*

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Departmental Budgets

INTRODUCTION

This Part of the 2005/2006 Biennial Budget presents the mission, function and duties, strategic direction, funding summary, and performance measures on a Department-by-Department basis. The funding summary provides explanations of the operating budget changes and staffing changes. Budget summaries for Operating, Capital, and Consolidated Plan budgets are also presented along with the Approved Staffing Plan.

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Departmental Budgets

The "All Funds Operating Budget Summary" on page 148 lists, by department, the 2005 All Funds Operating Budget compared to the 2004 All Funds Operating Budget. This table does not include internal service funds because the revenue is received from interdepartmental billing for services. For example, the City Hall printing services fund is not included because the in-house printing costs are already included in the non-personnel budgets of other departments. It would be a "double count" of costs to include internal service funds within the "All Funds Operating Budget Summary."

The "General Fund Budget Summary" on page 149 lists, by departments, the 2005 General Fund Operating Budget compared to the 2004 General Fund Operating Budget.

The "Approved Staffing Plan" on page 150 lists, by department, the number of full-time equivalent (FTE) positions funded in the 2005 and 2006 in the General Fund, Other Funds, and All Funds. Presented at the bottom of the "Staffing Plan" is a breakdown of the total number of authorized FTE for the Police Sworn and Fire Sworn.

The "Departmental Information" beginning on page 155 include the department's mission statement, function and duties, strategic direction, an explanation of budget changes, an expenditure and staffing summary table, an explanation of staffing changes, and an explanation of capital projects and consolidated plan projects where applicable.

- The explanation of budget changes describes the significant budget changes included in the 2005 budget after considering inflationary increases. To continue 2004 services into 2005, departments were faced with making significant budget reductions while continuing to provide the same level and quality of services. This was done through reducing or eliminating select services, creating operating efficiencies, deleting unnecessary positions, and transferring other positions from the General Fund to Restricted Funds.

- The expenditure and staffing summary table includes the total cost for each department, by fund type, including other non-departmental costs as appropriate (debt service, motorized equipment, and General Fund Overhead). The explanation of budget changes focuses on the departmental part of the budget which includes personnel costs and supplies and services. If applicable for agencies with Restricted Funds, General Fund overhead is calculated as 8.9% of personnel costs. Debt service and motorized equipment budget changes are described if they are significant.

- The expenditure and staffing summary table provides the 2003, 2004, 2005, and 2006 expenditure budgets for each department, as well as the All Funds FTE over the four-year period.

- The explanation of staffing changes compares and describes 2005 approved staffing changes with the 2004 staffing plan, and the 2006 approved staffing changes with the 2005 staffing plan for the department.

- The expenditure of consolidated plan projects provides a summary of the 2005 and 2006 approved consolidated plan projects for the department.

- The explanation of capital projects provides a summary of the 2005 and 2006 approved capital projects for the department.

- 2003 and 2004 actual performance measure results are provided along with 2004 and 2005 targets.

All Funds Operating Budget Summary

Agency/Account	2003 Approved	2004 Approved	2005 Approved	Change 2004 to 2005	2006 Approved	Change 2005 to 2006
City Council	$1,425,000	$1,436,980	$1,404,780	-2.2%	$1,397,300	-0.5%
Office of the Mayor	442,990	445,650	375,380	-15.8%	372,360	-0.8%
Clerk of Council	822,830	1,014,850	627,200	-38.2%	624,730	-0.4%
City Manager	1,786,480	2,141,840	1,663,210	-22.3%	1,650,200	-0.8%
Buildings & Inspections	5,295,590	5,331,040	5,020,140	-5.8%	4,973,410	-0.9%
Citizens' Complaint Authority	560,210	578,980	544,700	-5.9%	536,000	-1.6%
Community Develop. & Planning	16,973,550	15,033,020	6,953,370	-53.7%	6,824,230	-1.9%
Enterprise Services	9,530,380	9,532,630	8,889,480	-6.7%	8,515,130	-4.2%
Finance	10,273,030	10,358,790	8,888,290	-14.2%	8,668,470	-2.5%
Fire	54,987,660	58,344,000	60,537,420	3.8%	60,481,960	-0.1%
Health	35,826,470	35,878,740	35,031,700	-2.4%	34,338,880	-2.0%
Human Resources	2,129,100	2,108,550	1,913,900	-9.2%	1,890,240	-1.2%
Law	4,917,180	5,143,380	4,727,030	-8.1%	4,655,900	-1.5%
Parks	8,142,250	8,467,880	8,367,390	-1.2%	8,415,270	0.6%
Police	86,742,270	92,394,540	90,930,070	-1.6%	91,833,140	1.0%
Public Services	35,231,460	35,133,500	34,164,490	-2.8%	34,236,730	0.2%
Recreation	24,917,360	25,196,020	24,821,340	-1.5%	24,806,230	-0.1%
Regional Computer Center	5,218,650	6,175,430	5,873,710	-4.9%	5,946,540	1.2%
Sewers	83,393,650	94,255,570	96,661,130	2.6%	98,829,530	2.2%
SORTA	35,525,250	36,963,570	37,672,000	1.9%	38,916,000	3.3%
Transportation and Eng.	9,581,960	10,123,010	9,424,240	-6.9%	9,203,020	-2.3%
Water Works	54,292,170	57,037,840	51,785,050	-9.2%	53,793,550	3.9%
TOTAL ALL DEPARTMENTS	$488,015,490	$513,095,810	$496,276,020	-3.3%	$500,908,820	0.9%
Cincinnati Public Schools	$5,000,000	$5,000,000	$5,000,000	0.0%	$5,000,000	0.0%
Contingency Reserve-Police & Fire	500,000	250,000	370,730	48.3%	381,110	2.8%
Debt Service	141,752,240	169,718,910	162,901,010	-4.0%	140,852,500	-13.5%
Employee Benefits & Pensions	74,488,390	88,926,540	92,847,800	4.4%	95,282,880	2.6%
General Fund Overhead	6,474,760	7,074,270	7,282,530	2.9%	7,486,440	2.8%
Non-Departmental Accounts	8,577,570	9,964,090	9,843,370	-1.2%	10,536,770	7.0%
TOTAL NON-DEPARTMENTAL	$236,792,960	$280,933,810	$278,245,440	-1.0%	$259,539,700	-6.7%
GRAND TOTAL	$724,808,450	$794,029,620	$774,521,460	-2.5%	$760,448,520	-1.8%

Note: Community Development Block Grant amounts included above are not included within the Operating Budget section of the All Funds Budget table on page 12.

General Fund Budget Summary

Agency/Account	2003 Approved	2004 Approved	2005 Approved	Change 2004 to 2005	2006 Approved	Change 2005 to 2006
City Council	$1,425,000	$1,436,980	$1,404,780	-2.2%	$1,397,300	-0.5%
Office of the Mayor	442,990	445,650	375,380	-15.8%	372,360	-0.8%
Clerk of Council	822,830	1,014,850	627,200	-38.2%	624,730	-0.4%
City Manager	1,454,900	1,759,950	1,382,420	-21.5%	1,367,850	-1.1%
Buildings & Inspections	5,252,540	5,286,840	4,975,590	-5.9%	4,927,970	-1.0%
Citizens' Complaint Authority	560,210	578,980	544,700	-5.9%	536,000	-1.6%
Community Develop. & Planning	10,142,400	9,035,770	5,163,670	-42.9%	5,139,000	-0.5%
Finance	8,225,290	8,294,040	6,629,380	-20.1%	6,541,780	-1.3%
Fire	54,987,660	58,344,000	60,537,420	3.8%	60,481,960	-0.1%
Health	22,427,210	22,108,160	21,748,120	-1.6%	21,580,270	-0.8%
Human Resources	1,975,780	1,914,050	1,711,710	-10.6%	1,688,050	-1.4%
Law	4,474,010	4,674,200	4,265,960	-8.7%	4,192,300	-1.7%
Parks	4,687,530	4,563,870	4,529,170	-0.8%	4,509,680	-0.4%
Police	85,268,020	89,516,210	89,530,980	0.0%	90,405,050	1.0%
Public Services	20,273,690	21,372,530	20,331,730	-4.9%	20,400,100	0.3%
Recreation	14,503,370	15,009,260	14,836,090	-1.2%	14,713,850	-0.8%
Regional Computer Center	3,725,880	4,342,920	4,006,340	-7.8%	4,033,380	0.7%
Transportation and Eng.	2,954,580	3,045,160	2,925,680	-3.9%	2,919,060	-0.2%
TOTAL ALL DEPARTMENTS	$243,603,890	$252,743,420	$245,526,320	-2.9%	$245,830,690	0.1%
Cincinnati Public Schools	$5,000,000	$5,000,000	$5,000,000	0.0%	$5,000,000	0.0%
Contingency Reserve-Police & Fire	500,000		370,730		381,110	2.8%
Employee Benefits & Pensions	56,866,290	65,424,990	68,463,310	4.6%	70,205,680	2.5%
Non-Departmental Accounts	6,532,000	6,944,300	7,278,820	4.8%	7,904,550	8.6%
TOTAL NON-DEPARTMENTAL	$68,898,290	$77,369,290	$81,112,860	4.8%	$83,491,340	2.9%
GRAND TOTAL	$312,502,180	$330,112,710	$326,639,180	-1.1%	$329,322,030	0.8%

Approved Staffing Plan

	General Fund				Other Funds				All Funds			
	2003	2004	2005	2006	2003	2004	2005	2006	2003	2004	2005	2006
City Council	27.0	27.0	27.0	27.0					27.0	27.0	27.0	27.0
Office of the Mayor	6.0	7.0	5.0	5.0					6.0	7.0	5.0	5.0
Clerk of Council	7.0	7.0	7.0	7.0					7.0	7.0	7.0	7.0
City Manager	15.0	19.0	17.0	17.0	4.0	5.0	5.0	5.0	19.0	24.0	22.0	22.0
Buildings & Inspections	101.1	98.1	90.1	90.1	0.9	0.9	0.9	0.9	102.0	99.0	91.0	91.0
Citizens' Complaint Auth.	9.7	9.7	9.7	9.7					9.7	9.7	9.7	9.7
Community Devel. & Plng.	51.1	45.0	32.0	32.0	36.1	36.5	29.0	25.0	87.2	81.5	61.0	57.0
Enterprise Services					237.2	245.2	235.2	235.2	237.2	245.2	235.2	235.2
Finance	129.0	125.8	113.3	113.3	50.0	56.0	56.0	56.0	179.0	181.8	169.3	169.3
Fire	848.8	852.6	828.0	828.0					848.8	852.6	828.0	828.0
Health	357.4	346.0	340.0	340.0	187.1	198.5	183.6	183.6	544.5	544.5	523.6	523.6
Human Resources	31.2	28.2	26.2	26.2	6.0	3.0	3.0	3.0	37.2	31.2	29.2	29.2
Law	72.2	75.2	73.2	73.2	7.0	7.0	7.0	7.0	79.2	82.2	80.2	80.2
Parks	104.3	98.3	90.3	90.3	50.4	56.4	60.9	60.9	154.7	154.7	151.2	151.2
Police	1,377.2	1,393.5	1,380.5	1,380.5					1,377.2	1,393.5	1,380.5	1,380.5
Public Services	258.5	249.8	238.8	238.8	289.9	278.5	270.5	268.5	548.4	528.3	509.3	507.3
Recreation	347.3	347.3	343.0	343.0	106.5	106.5	107.2	107.2	453.8	453.8	450.2	450.2
Regional Computer Ctr.					201.0	200.0	191.2	191.2	201.0	200.0	191.2	191.2
Sewers					724.0	721.5	712.0	712.0	724.0	721.5	712.0	712.0
Transportation and Eng.	86.0	85.0	83.0	83.0	111.0	111.0	111.0	111.0	197.0	196.0	194.0	194.0
Water Works					645.8	647.4	648.2	637.2	645.8	647.4	648.2	637.2
TOTAL	3,828.8	3,814.5	3,704.1	3,704.1	2,656.9	2,673.4	2,620.7	2,603.7	6,485.7	6,487.9	6,324.8	6,307.8
Police Sworn	1,045.0	1,060.0	1,075.0	1,075.0					1,045.0	1,060.0	1,075.0	1,075.0
Fire Sworn	787.0	787.0	787.0	787.0					787.0	787.0	787.0	787.0
Non-Sworn	1,996.8	1,967.5	1,842.1	1,842.1	2,656.9	2,673.4	2,620.7	2,603.7	4,653.7	4,640.9	4,462.8	4,445.8

2005 All Funds Operating Budget Summary

Agency/Account	General Fund	Restricted Funds	Non-Appropriated Funds	CDBG Funds	Total Operating
City Council	$1,404,780				$1,404,780
Office of the Mayor	375,380				375,380
Clerk of Council	627,200				627,200
City Manager	1,382,420	$280,790			1,663,210
Buildings & Inspections	4,975,590	44,550			5,020,140
Citizens' Complaint Authority	544,700				544,700
Community Develop. & Planning	5,163,670	259,230		$1,530,470	6,953,370
Enterprise Services		8,889,480			8,889,480
Finance	6,629,380	1,825,110		433,800	8,888,290
Fire	60,537,420				60,537,420
Health	21,748,120	3,969,470	$9,314,110		35,031,700
Human Resources	1,711,710	202,190			1,913,900
Law	4,265,960	199,490		261,580	4,727,030
Parks	4,529,170	1,574,020	2,264,200		8,367,390
Police	89,530,980	327,030	1,072,060		90,930,070
Public Services	20,331,730	13,532,140	300,620		34,164,490
Recreation	14,836,090	9,951,980	33,270		24,821,340
Regional Computer Center	4,006,340	1,867,370			5,873,710
Sewers		96,661,130			96,661,130
SORTA		37,672,000			37,672,000
Transportation and Eng.	2,925,680	6,082,360	416,200		9,424,240
Water Works		51,785,050			51,785,050
TOTAL ALL DEPARTMENTS	$245,526,320	$235,123,390	$13,400,460	$2,225,850	$496,276,020
Cincinnati Public Schools	$5,000,000				$5,000,000
Contingency Reserve-Police & Fire	370,730				370,730
Debt Service		$162,901,010			162,901,010
Employee Benefits & Pensions	68,463,310	23,775,500		$608,990	92,847,800
General Fund Overhead		7,088,750	$193,780		7,282,530
Non-Departmental Accounts	7,278,820	193,730	1,906,920	463,900	9,843,370
TOTAL NON-DEPARTMENTAL	$81,112,860	$193,958,990	$2,100,700	$1,072,890	$278,245,440
GRAND TOTAL	$326,639,180	$429,082,380	$15,501,160	$3,298,740	$774,521,460

Note: Community Development Block Grant amounts included above are not included within the Operating Budget section of the All Funds Budget table on page 12.

2006 All Funds Operating Budget Summary

Agency/Account	General Fund	Restricted Funds	Non-Appropriated Funds	CDBG Funds	Total Operating
City Council	$1,397,300				$1,397,300
Office of the Mayor	372,360				372,360
Clerk of Council	624,730				624,730
City Manager	1,367,850	$282,350			1,650,200
Buildings & Inspections	4,927,970	45,440			4,973,410
Citizens' Complaint Authority	536,000				536,000
Community Develop. & Planning	5,139,000	260,900		$1,424,330	6,824,230
Enterprise Services		8,515,130			8,515,130
Finance	6,541,780	1,689,260		437,430	8,668,470
Fire	60,481,960				60,481,960
Health	21,580,270	3,280,990	$9,477,620		34,338,880
Human Resources	1,688,050	202,190			1,890,240
Law	4,192,300	200,450		263,150	4,655,900
Parks	4,509,680	1,596,500	2,309,090		8,415,270
Police	90,405,050	333,580	1,094,510		91,833,140
Public Services	20,400,100	13,529,640	306,990		34,236,730
Recreation	14,713,850	10,058,180	34,200		24,806,230
Regional Computer Center	4,033,380	1,913,160			5,946,540
Sewers		98,829,530			98,829,530
SORTA		38,916,000			38,916,000
Transportation and Eng.	2,919,060	5,857,300	426,660		9,203,020
Water Works		53,793,550			53,793,550
TOTAL ALL DEPARTMENTS	$245,830,690	$239,304,150	$13,649,070	$2,124,910	$500,908,820
Cincinnati Public Schools	$5,000,000				$5,000,000
Contingency Reserve-Police & Fire	381,110				381,110
Debt Service		$140,852,500			140,852,500
Employee Benefits & Pensions	70,205,680	24,444,290		$632,910	95,282,880
General Fund Overhead		7,287,230	$199,210		7,486,440
Non-Departmental Accounts	7,904,550	199,150	1,960,290	472,780	10,536,770
TOTAL NON-DEPARTMENTAL	$83,491,340	$172,783,170	$2,159,500	$1,105,690	$259,539,700
GRAND TOTAL	$329,322,030	$412,087,320	$15,808,570	$3,230,600	$760,448,520

Note: Community Development Block Grant amounts included above are not included within the Operating Budget section of the All Funds Budget table on page 12.

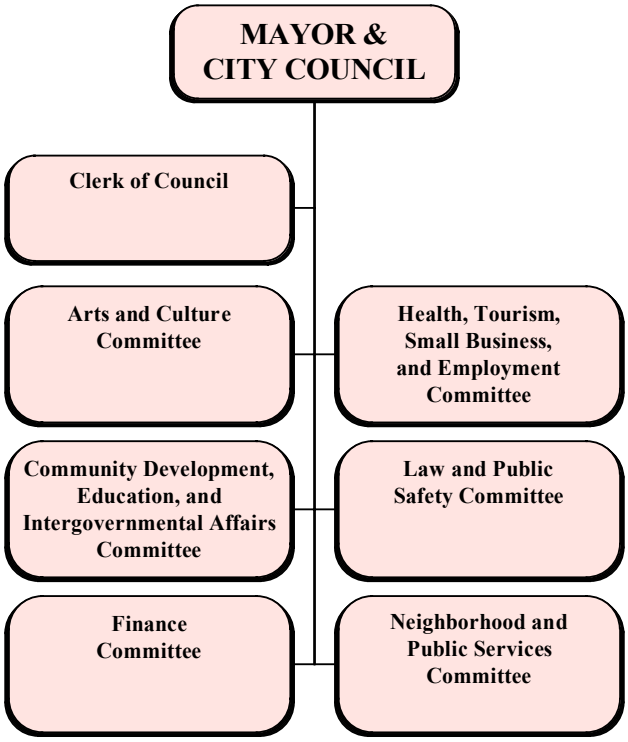
All Funds Capital Budget Summary

Department	2003	2004	2005	Change 2004 to 2005	2006	Change 2005 to 2006
Buildings & Inspections	$58,000	$83,000	$150,000	80.7%	$150,000	0.0%
City Manager			4,650,000		3,000,000	-35.5%
Community Dev. & Planning	35,549,040	22,428,130	9,664,448	-56.9%	6,599,000	-31.7%
Enterprise Services	7,104,800	19,029,100	6,643,200	-65.1%	6,722,100	1.2%
Finance	967,100	528,000	791,000	49.8%	190,000	-76.0%
Fire	1,145,000		753,200		574,000	-23.8%
Health	565,000	393,000	129,100	-67.2%	457,000	254.0%
Human Resources	375,000					
Parks	3,588,000	3,398,500	3,339,000	-1.8%	3,324,700	-0.4%
Police	2,690,000	856,000	130,800	-84.7%	115,000	-12.1%
Public Services	5,550,000	5,350,000	6,460,000	20.7%	4,730,000	-26.8%
Recreation	4,810,000	13,003,400	3,919,100	-69.9%	3,902,500	-0.4%
Regional Computer Center	10,283,700	5,148,900	1,433,300	-72.2%	1,059,100	-26.1%
Sewers	65,602,800	81,137,500	64,284,400	-20.8%	96,687,400	50.4%
Transportation & Engineering	47,261,200	43,509,675	43,570,035	0.1%	52,823,455	21.2%
Water Works	66,743,300	63,995,000	48,562,000	-24.1%	45,259,000	-6.8%
TOTAL ALL DEPARTMENTS	$252,292,940	$258,860,205	$194,479,583	-24.9%	$225,593,255	16.0%

Consolidated Plan Budget Summary

Agency/Account	2003 Budget	2004 Budget	2005 Approved	Change 2004 to 2005	2006 Approved	Change 2005 to 2006
Buildings & Inspections	$908,280	$969,392	$915,000	-5.6%	$975,540	6.6%
Community Development & Planning	22,198,820	20,744,819	18,694,520	-9.9%	19,107,280	2.2%
Finance	$50,000	15,000	11,880	-20.8%	11,850	-0.3%
Health	$225,000	225,000	285,000	26.7%	285,000	0.0%
Law	185,200	187,000	178,040	-4.8%	177,970	0.0%
Parks	$175,000	175,000	152,710	-12.7%	152,650	0.0%
Police	$100,000	100,000	79,170	-20.8%	79,000	-0.2%
Public Services	0	120,400	237,510	97.3%	237,000	-0.2%
TOTAL DEPARTMENT PROJECTS	$23,842,300	$22,536,611	$20,553,830	-8.8%	$21,026,290	2.3%
General Administration & Planning	$3,125,180	$3,496,160	$3,298,743	-5.6%	$3,230,600	-2.1%
Section 108 Debt Service	1,000,000	600,000	612,330	2.1%	615,500	0.5%
GRAND TOTAL	$27,967,480	$26,632,771	$24,464,903	-8.1%	$24,872,390	1.7%

City Council
TELEPHONE #: 513.352.3246



MISSION

The mission of the City Council is to effectively conduct all legislative functions of the City of Cincinnati. All legislative powers of the City are vested in the City Council subject to terms of the City Charter and terms of the Constitution of the State of Ohio.

FUNCTION AND DUTIES

- **Council Committees**. Committees conduct the major portion of the work of the City Council. The committee system enables citizens to be heard on matters of particular interest to them at regularly scheduled meetings of each committee and it provides the means for committees to thoroughly consider items before them and recommend action to the full City Council. The standing committees of the City Council are:

  – Arts and Culture Committee

    Jurisdiction: Arts allocation, Arts organization, Arts Capital projects, and all Art issues.

- Community Development, Education, and Intergovernmental Affairs Committee

  Jurisdiction: Downtown and Riverfront development; transportation; telecommunications; environment; relationships with Cincinnati Public Schools; and Southwest Ohio Regional Transit Authority (SORTA); regionalism and regional planning entities, such as the Metropolitan Growth Alliance, SOUTHBANK, and Ohio-Kentucky-Indiana (OKI).

- Finance Committee

  Jurisdiction: Budget, economic expansion, community reinvestment, union contracts, corporate incentives, and appropriations.

- Health, Tourism, Small Business, and Employment Committee

  Jurisdiction: Health, tourism, human and children services, youth employment, recreation, contract compliance, the entire jurisdiction of the Small Business Division including small business downtown and neighborhood business districts, Chambers of Commerce, employment training, affirmative action, personnel, and workplace safety.

- Law and Public Safety Committee

  Jurisdiction: Safety, election reform and legal review, the Department of Justice and Collaborative Agreements, Citizen Complaint Authority, and all Charter amendments.

- Neighborhood and Public Services Committee

  Jurisdiction: Housing, Housing Advisory Council, Cincinnati Metropolitan Housing Authority (CMHA), litter, zoning, community planning, community councils, public works, public utilities, infrastructures, and liquor licenses.

FUNDING SUMMARY

Expenditure (in $) and Staffing (in FTE) Summary

	2003	2004	2005	Change	2006
Operating Budget					
General Fund	$ 1,425,000	$ 1,436,980	$ 1,404,780	$ (32,200)	$ 1,397,300
Restricted Funds	$ -	$ -	$ -	$ -	$ -
Operating Total	$ 1,425,000	$ 1,436,980	$ 1,404,780	$ (32,200)	$ 1,397,300
Total With Employee Benefits	$ 1,647,480	$ 1,694,770	$ 1,650,650	$ (44,120)	$ 1,640,660
Total Full-Time Equivalent Positions	27.0	27.0	27.0	-	27.0

EXPLANATION OF OPERATING BUDGET CHANGES

The 2005 Operating Budget totals $1,404,780, not including employee benefits. This funding level represents a net decrease of $32,200, or 2.2%, from the 2004 Approved Budget Update. The budget consists of $545,820 in salaries for the Councilmembers and $95,440 for each of the nine Councilmember offices. The budget change is primarily due to a $12,800 City Charter required salary increase for all nine elected officials and a $45,000 ($5,000 per office) reduction to the budget of the Councilmember offices.

City Charter establishes Councilmembers salaries as 75% of a County Commissioner's salary. The County Commissioners receive a salary increase based on the lesser of the change in the Consumer Price Index or 3%. The Consumer Price Index as of September 30, 2004 was 2.4%.

The 2006 departmental budget increases the Councilmembers salaries, which are set by City Charter, and provides non-personnel inflationary increases to each of the nine Councilmember offices. These increases are offset by a $25,830 ($2,870 per office) reduction to the budget of the Councilmember offices to meet the additional General Fund reductions required for 2006. Specific reductions will be addressed in the 2006 Budget Update process.

EXPLANATION OF STAFFING CHANGES

The total Full Time Equivalent (FTE) staffing is 27.0 for 2005 and 2006, which is the same as the 2004 Approved Budget Update.

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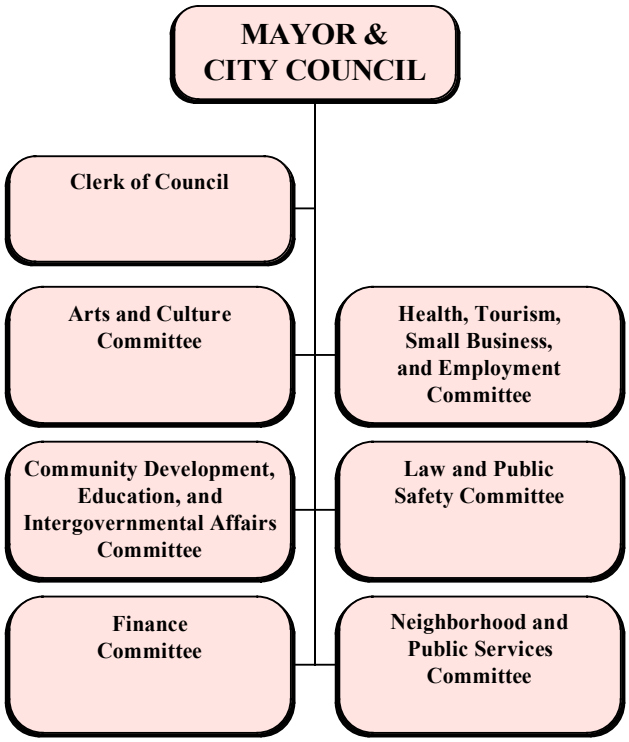
OFFICE OF THE MAYOR
TELEPHONE #: 513.352.3250



MISSION

The mission of the Mayor's Office is to serve the citizens of Cincinnati by providing the highest quality constituency service and by proposing and implementing programs that improve the quality of life for people and neighborhoods.

FUNCTION AND DUTIES

- **City Spokesperson:** The Mayor speaks for all citizens and the Office of the Mayor has the opportunity to offer general policy direction and leadership for the City.

- **Presides over City Council Meetings:** The Mayor presides at the City Council meetings and is responsible for conducting the business of the City Council in an orderly and efficient manner. The Mayor appoints the Vice-Mayor and Council Committee Chairs.

- **Board of Appointments:** The Mayor appoints citizens to various boards and commissions with approval from the City Council.

- **City Leader:** In a time of public danger or emergency, the Mayor may, with the consent of the City Council, take command of the police, maintain order, and enforce the law. Should it be deemed necessary, the Mayor may request the Governor to assist the City in restoring order.

FUNDING SUMMARY

Expenditure (in $) and Staffing (in FTE) Summary

	2003	2004	2005	Change	2006
Operating Budget					
General Fund	$ 442,990	$ 445,650	$ 375,380	$ (70,270)	$ 372,360
Restricted Funds	$ -	$ -	$ -	$ -	$ -
Operating Total	$ 442,990	$ 445,650	$ 375,380	$ (70,270)	$ 372,360
Total With Employee Benefits	$ 527,540	$ 555,060	$ 463,790	$ (91,270)	$ 459,590
Total Full-Time Equivalent Positions	6.0	7.0	5.0	(2.0)	5.0

EXPLANATION OF OPERATING BUDGET CHANGES

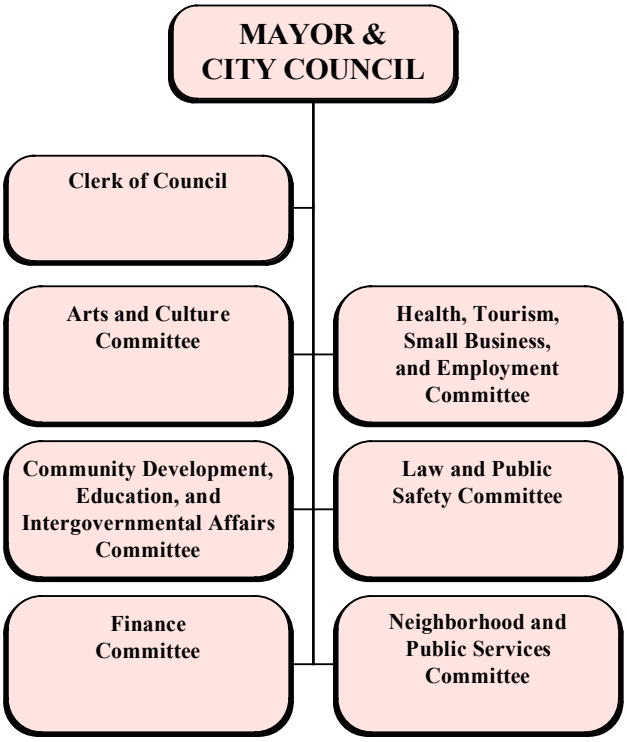
The 2005 Operating Budget totals $375,380, not including employee benefits. This funding level represents a decrease of $70,270, or 15.8%, from the 2004 Approved Budget Update. The budget change is primarily due to an $80,600 reduction to the Mayor's office functions and a $1,300 reduction in travel and training. The $80,600 reduction results in the elimination of one Council Assistant position and two part-time Council Aide positions. The reduction is offset by a $2,850 salary increase for the Mayor, which is set by City Charter, and standard inflationary increases in the amount of $8,780.

The 2006 departmental budget increases the Mayor's salary, which is set by City Charter, and provides non-personnel inflationary increases to the Mayor's office functions. These increases are offset by an $8,000 reduction to the budget of the Mayor's office functions to meet the additional General Fund reductions required for 2006. Specific reductions will be addressed in the 2006 Budget Update process.

EXPLANATION OF STAFFING CHANGES

The total Full Time Equivalent (FTE) staffing is 5.0 for 2005 and 2006, which is 2.0 FTE less than the 2004 Approved Budget Update. This reduction represents the elimination of one Council Assistant position (1.0 FTE) and two part-time Council Aide positions (1.0 FTE) in the Office of the Mayor.

CLERK OF COUNCIL
TELEPHONE #: 513.352.3246



MISSION

The mission of the Clerk of Council is effective custodianship and safeguarding of all official records and documents of the City Council.

FUNCTION AND DUTIES

- **City Council support**: The Clerk and the Clerk's staff prepare the agenda for each committee and the "calendar" for the weekly session of the City Council. The office is responsible for informing citizens of public hearings in which they would have a special interest. All City Council committee meetings are videotaped for broadcast on the public access channel.

- **Keeping the public informed:** The City Bulletin, published weekly by the Clerk of Council, is the official publication of the City of Cincinnati. Ordinances, resolutions, motions, and various legal notices are published in the City Bulletin. Other publications available from the Clerk's Office are the Charter of the City of Cincinnati, the Cincinnati Municipal Code, a directory of City Councilmembers and committee assignments, committee agendas, and the City Council calendar.

- **Other Services:** Certification of documents and the verification of residence in Cincinnati are additional services provided by this office.

FUNDING SUMMARY

Expenditure (in $) and Staffing (in FTE) Summary

	2003	2004	2005	Change	2006
Operating Budget					
General Fund	$ 882,830	$ 1,014,850	$ 627,200	$ (387,650)	$ 624,730
Restricted Funds	$ -	$ -	$ -	$ -	$ -
Operating Total	$ 882,830	$ 1,014,850	$ 627,200	$ (387,650)	$ 624,730
Total With Employee Benefits	$ 885,320	$ 1,094,730	$ 700,200	$ (394,530)	$ 694,930
Total Full-Time Equivalent Positions	7.0	7.0	7.0	0.0	7.0

EXPLANATION OF OPERATING BUDGET CHANGES

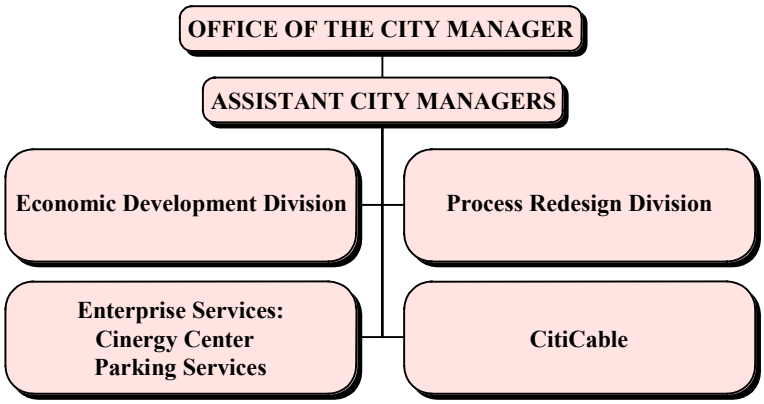
The 2005 Operating Budget totals $627,200, not including employee benefits. This funding level represents a decrease of $387,650, or 38.2%, from the 2004 Approved Budget Update. The budget change is primarily due to the following: 1) the transfer out of the election expense in 2005, budgeted at $325,000 in 2004, to a non-departmental account; 2) the elimination of partial funding in the amount of $17,030 for a Deputy Clerk position, 3) a reduction in various non-personnel services by $53,130, and 4) offsetting standard inflationary increases in the amount of $7,510.

The 2006 departmental budget changes by inflationary increases, but these increases are offset by a $13,330 reduction to the budget to meet the additional General Fund reductions required for 2006. Specific reductions will be addressed in the 2006 Budget Update process.

EXPLANATION OF STAFFING CHANGES

The total Full Time Equivalent (FTE) staffing is 7.0 for 2005 and 2006, which is the same as the 2004 Approved Budget Update.

OFFICE OF THE CITY MANAGER
TELEPHONE #: 513.352.3243



MISSION

The mission of the City Manager is the overall administration of the day to day business operations of the City that is, providing and maintaining the essential services of the City.

FUNCTION AND DUTIES

The Office of the City Manager is composed of the City Manager and staff, the Economic Development Division (EDD), the Process Redesign Division (PRD), CitiCable, and Enterprise Services.

- **Office of the City Manager**

Executive Branch of the City Government: The execution of the City Council's decisions are the paramount responsibility of the City Manager after the City Council determines policy and overall direction for the City through its legislative measures. Acting in much the same way as chief executive officer of a corporation, the City Manager is concerned about the efficient and cost-effective operation of the City. Citizens require and depend upon the City for services. Among them are fire and police protection, recreational facilities, parks, public health clinics, and trash removal. The City Manager delegates responsibility and coordinates the many tasks performed daily by City employees.

Appointment Authority: In carrying out the responsibilities of fiscal planning and of other areas of City government, the City Manager has the authority to appoint Assistant City Managers and the heads of Departments with the exception of the three departments overseen by boards or commissions (Parks, Recreation, Health).

- **Economic Development Division**

  The Economic Development Division (EDD) was approved by the City Council and established in 2004. The EDD is responsible for the economic development functions citywide and particularly the downtown area.

- **Process Redesign Division**

  The program authority for the Process Redesign Division (PRD) was granted by City Council Resolution 16 on February 25, 2004. The PRD supports the delivery of more efficient service to citizens resulting in higher quality and lower costs.

- **Enterprise Services**

  Enterprise Services includes the operation and management of the City's parking facilities and the Cinergy Center.

- **CitiCable**

  CitiCable channel 23 is the government access channel for the City of Cincinnati. CitiCable is available to residents of the City of Cincinnati who subscribe to Time Warner Cable. CitiCable is a 24-hour cable channel that provides live coverage and replays of Cincinnati City Council and its committee meetings in City Hall and also has a full lineup of meetings and programs.

FUNDING SUMMARY

Expenditure (in $) and Staffing (in FTE) Summary

	2003	2004	2005	Change	2006
Operating Budget					
General Fund	$ 1,454,900	$ 1,759,950	$ 1,382,420	$ (377,530)	$ 1,367,850
Restricted Funds	$ 331,580	$ 381,890	$ 280,790	$ (101,100)	$ 282,350
Operating Total	$ 1,786,480	$ 2,141,840	$ 1,663,210	$ (478,630)	$ 1,650,200
Total With Employee Benefits	$ 2,040,960	$ 2,550,850	$ 2,011,300	$ (539,550)	$ 1,998,260
Capital Projects	$ -	$ -	$ 4,650,000	$ 4,650,000	$ 3,000,000
Total Full-Time Equivalent Positions	19.0	24.0	22.0	(2.0)	22.0

EXPLANATION OF OPERATING BUDGET CHANGES

The 2005 Operating Budget totals $1,663,210, not including employee benefits. This funding level represents a decrease of $478,630, or 22.3%, from the 2004 Approved Budget Update. The 2005 General Fund Operating Budget totals $1,382,420, not including employee benefits. This funding level represents a decrease of $377,530, or 21.5%, from the 2004 Approved Budget Update. The budget change is primarily due to a net personnel services reduction of $202,220 and a net non-personnel services reduction of $175,310. The personnel services reduction is primarily attributable to the elimination of 3 FTE (1 Assistant City Manager in the amount of $100,000, 1 Administrative Specialist in the amount of $46,850 and 1 Clerk Typist 2 in the amount $29,190); elimination of salary for an Administrative Technician in the amount of $42,220; and a position vacancy adjustment increase of $24,500. These

decreases are partially offset by a net increase of $40,540 for the addition of a Senior Community Development Analyst.

The decrease in non-personnel services is primarily attributable to a reduction of $80,040 associated with the elimination of City support for the Flying Pig Marathon and the Martin Luther King Coalition, and other expert services; a reduction of $38,900 for memberships in the National League of Cities, Ohio Municipal League, Hamilton County Municipal League and subscriptions, a reduction of $34,650 within the Process Redesign Division, a reduction of $18,650 in the Economic Development Division, a reduction of $10,200 in various non-personnel items, a $10,000 reduction in equipment, and a $4,800 reduction in non-local travel and training. These non-personnel services reductions are partially offset by standard inflationary increases in the amount of $21,930.

The 2006 General Fund budget totals $1,367,850 and represents a decrease of $14,570, or 1.1%, from the 2005 approved funding level. This General Fund decrease includes reductions of $31,600 to ensure the General Fund budget remains in balance and is partially offset by standard inflationary increases totaling $17,030. Specific reductions will be addressed in the 2006 Budget Update process.

The 2005 Restricted Funds Budget totals $280,790, not including employee benefits. This funding level represents a decrease of $101,100, or 26.5%, from the 2004 Approved Budget Update. The decrease is primarily due to a reduction of $112,000 within the Cable Communications Fund 424 for the elimination of some CitiCable broadcasts and is partially offset by standard inflationary increases totaling $10,900.

The 2006 Restricted Funds Budget totals $282,350, not including employee benefits. This funding level represents an increase of $1,560, or 0.6%, over the 2005 Budget. The increase is primarily due to inflationary increases.

EXPLANATION OF STAFFING CHANGES

The total Full Time Equivalent (FTE) staffing for 2005 and 2006 is 22.0 FTE. An increase of 1 Senior Community Development Analyst to support the Economic Development Division is offset by the elimination of 1 Assistant City Manager, 1 Administrative Specialist, and 1 Clerk Typist 2 for a net FTE decrease of 2.0.

EXPLANATION OF CAPITAL PROJECTS

Three General Capital projects totaling $4,650,000 are included for 2005 which include the Retail/Commercial Opportunities project in the amount of $1,000,000, the Downtown Housing Development project in the amount of $650,000, and the Fountain Square/Fountain Square Garage project in the amount of $3,000,000.

Three General Capital projects totaling $3,000,000 are included for 2006 which include the Retail/Commercial Opportunities project in the amount of $1,000,000, the Downtown Housing Development project in the amount of $1,000,000, and the Fountain Square/Fountain Square Garage project in the amount of $1,000,000.

The 2005/2006 Capital Budget projects within the City Manager's Office meet the City Council Policy Budget direction to support the Economic Development "Strike Force" so that it has enough capacity to operate efficiently.

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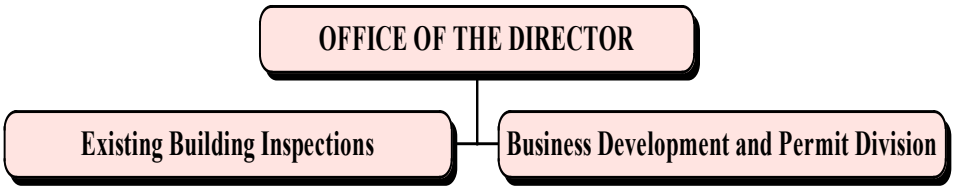
DEPARTMENT OF BUILDINGS & INSPECTIONS
TELEPHONE #: 513.352.3271



MISSION

The mission of the Buildings & Inspections (B&I) Department is to protect the health and safety of the citizens by ensuring the quality and integrity of the City's building stock; to promote economic development by maintaining the quality of commercial construction; and to enforce the laws and codes established to further these goals. The City of Cincinnati Department of Buildings & Inspections affirms that the most appropriate manner in which to fulfill its mission is through partnership with the building community, whether private homeowners, commercial developers, or design professionals.

FUNCTION AND DUTIES

B&I is comprised of the Office of the Director, the Existing Building Inspections Division (EBID), and the Business Development and Permits Division (BDPD).

- **Existing Building Inspections Division (EBID):**

  The Existing Building Inspections Division is charged with the administration of codes and inspection of existing housing and housing alterations, concentrated code enforcement, zoning code enforcement, elevator inspections, and the demolition and barricading of nuisance buildings. Other activities include inspection of ongoing remodeling and repair of existing residential buildings.

- **Business Development and Permits (BDPD):**

  The Business Development and Permits Division (BDPD) is responsible for the issuance of licenses and permits, the inspection of all new construction, alterations, additions, as well as, related plumbing and mechanical work. The duties of BDPD include the examination of plans to ensure that they comply with the requirements of the Zoning Code and the Building Code and the handling of appeals on building and zoning code enforcement. The Division also staffs the Business Development and Permit Center which opened in 2004. A permit applicant can now expect to have a response on the feasibility of a project in less than 45 minutes.

STRATEGIC DIRECTION

GOALS

- Expand proactive Concentrated Code Enforcement (CCE) Program.
- Participation in all Community Problem Oriented Policing (CPOP) activities.
- Enforce and revise newly-adopted Zoning Code to maximize the best quality of life.

Did you know…
The Department of Buildings and Inspections participates in the National Flood Insurance Program (NFIP) to guarantee availability of flood insurance by enforcement of NFIP regulations and by updating and adopting new NFIP regulations by ordinance.

INITIATIVES & EFFORTS TO ADDRESS STRATEGIC GOALS

- Disseminate information about CCE to all City–recognized Community Councils; receive Community Council input relative to areas needing CCE and conduct CCE inspections in all fifty-two neighborhoods annually.

- Improve communications with the Police Department related to CPOP activities.

- Coordinate with Community Development and Planning to improve the newly adopted Zoning Code while continuing to enforce the Zoning Code.

FUNDING SUMMARY

Expenditure (in $) and Staffing (in FTE) Summary

	2003	2004	2005	Change	2006
Operating Budget					
General Fund	$ 5,252,540	$ 5,286,840	$ 4,975,590	$ (311,250)	$ 4,927,970
Restricted Funds	$ 43,050	$ 44,200	$ 44,550	$ 350	$ 45,440
Operating Total	$ 5,295,590	$ 5,331,040	$ 5,020,140	$ (310,900)	$ 4,973,410
Total With Employee Benefits	$ 6,394,900	$ 6,776,700	$ 6,335,420	$ (441,280)	$ 6,275,980
Consolidated Plan Projects	$ 908,280	$ 914,970	$ 915,000	$ 30	$ 975,540
Capital Projects	$ 58,000	$ 83,000	$ 150,000	$ 67,000	$ 150,000
Total Full-Time Equivalent Positions	102.0	99.0	91.0	(8.0)	91.0

EXPLANATION OF OPERATING BUDGET CHANGES

The 2005 Operating Budget totals $5,020,140, not including employee benefits. This funding level represents a decrease of $310,900 or 5.8% from the 2004 Approved Budget Update. This decrease is primarily attributable to the following budget reductions: 8.0 FTE have been eliminated (4 Inspectors, 1 Secretary, 1 Clerk Typist 3, 1 Computer Operator, and 2 part-time Municipal Workers) for total savings of $338,970. In addition, travel and training line-items were reduced by $9,815. Miscellaneous non-

personnel reductions provide additional savings of $10,085 for total savings of $358,870. These reductions are partially offset by standard inflationary increases in other expenditure categories in the amount of $47,970.

Additional General Fund reductions of $107,670 are required in 2006. With standard inflationary increases of $60,050 included, the net General Fund reduction in 2006 totals $47,620. Specific reductions will be addressed in the 2006 Budget Update process.

The 2005/2006 Operating Budget also includes fee increases within the Buildings and Inspections Department (B&I) related to permits and inspections. Many have not been increased since 1979 and have now been updated to reflect prevailing construction costs and to be comparable with other jurisdictions. The estimated increase in 2005 General Fund revenues for these increases are:

Per Square Foot Permit Fee	$230,871
Permit Processing Fee	$552,680
Re-inspection Fee	$424,200
Other B&I Fee Increases	$503,150

EXPLANATION OF STAFFING CHANGES

The total recommended Full Time Equivalent (FTE) staffing is 91.0 for 2005 and 2006, which is 8.0 FTE less than the 2004 Approved Budget Update. In the General Fund, 3.0 FTE are eliminated in the Housing section, 3.0 FTE are eliminated in the General Buildings Inspections section, 1.0 FTE is eliminated in the Zoning Plans Inspections section, and 1.0 FTE is eliminated in the Information Technology section.

EXPLANATION OF CAPITAL PROJECTS

One General Capital project in the amount of $150,000 in 2005 and $150,000 in 2006 provides funding for the demolition of vacant and abandoned buildings which present a hazard to the health and safety of the public. This funding level is augmented with Consolidated Plan budget resources as described in the next section.

EXPLANATION OF CONSOLIDATED PLAN PROJECTS

The 2005 Consolidated Plan budget includes $915,000 in Community Development Block Grant (CDBG) funding. This includes $615,000 for the demolition of vacant and abandoned buildings, which present a hazard to the health and safety of the public, and $300,000 for concentrated code enforcement in low and moderate income neighborhoods.

The 2006 Consolidated Plan budget includes $975,540 in CDBG funding. This includes $675,540 for the demolition of vacant and abandoned buildings and $300,000 for concentrated code enforcement in low and moderate income neighborhoods.

PERFORMANCE MEASURES

OBJECTIVE 1: To provide service within two minutes for 70% of the permit counter customers.

Unit of Measure	2003 Actual	2004 Target	2004 Actual	2005 Target
% of customers served within 2 minutes	87%	80%	94%	95%

Performance Target Results: Achieved

OBJECTIVE 2: To complete 90% of building code plan reviews of plan revisions within five working days except for projects exceeding $2,000,000.

Unit of Measure	2003 Actual	2004 Target	2004 Actual	2005 Target
# of reviews completed	1,395	1,400	1,349	
# of reviews completed within five days	1,269	1,260	1,242	
% of reviews completed in five days	91%	90%	92%	90%

Performance Target Results: Achieved

OBJECTIVE 3: To maintain a maximum of 10 working days for completed residential plans with 21 or fewer dwellings.

Unit of Measure	2003 Actual	2004 Target	2004 Actual	2005 Target
% completed in 10 working days or less	100%	100%	100%	100%
# of plans completed in 10 working days or less	329	350	359	375

Performance Target Results: Achieved

OBJECTIVE 4: To maintain a maximum of 15 working days for completion of all other projects not exceeding $1,000,000 in valuation.

Unit of Measure	2003 Actual	2004 Target	2004 Actual	2005 Target
% completed in 15 working days or less	99.6%	100%	100%	100%
# of plans in 15 working days or less	2,599	2,650	2,511	2,600

Performance Target Results: Achieved

OBJECTIVE 5: To barricade open vacant buildings within 15 days of the completion of the required owner's notification.

Unit of Measure	2003 Actual	2004 Target	2004 Actual	2005 Target
% of buildings barricade within 15 days	90%	90%	84%	92%

Performance Target Results: Not achieved. This shortfall is a result of reductions in 2003 staffing level and a 35% increase in demand for barricading over 2003.

OBJECTIVE 6: To provide an initial response to complaints of residential structures within five working days of receipts.

Unit of Measure	2003 Actual	2004 Target	2004 Actual	2005 Target
% of initial responses within 5 working days	75%	90%	71%	92%
# of complaints	5,402	TBD*	5,647	TBD*

Performance Target Results: Not achieved. This shortfall is the result of a 10% reduction in staff in 2004 and an increase of 4.5% in complaints.

* The number of housing complaints received cannot be accurately predicted

OBJECTIVE 7: To assure compliance with the Cincinnati-Ohio Base Building Code for all structural and mechanical components of new buildings and existing commercial buildings by providing inspections within two working days of request.

Unit of Measure	2003 Actual	2004 Target	2004 Actual	2005 Target
% of inspections completed in 2 working days	90%	95%	99%	100%

Performance Target Results: Achieved

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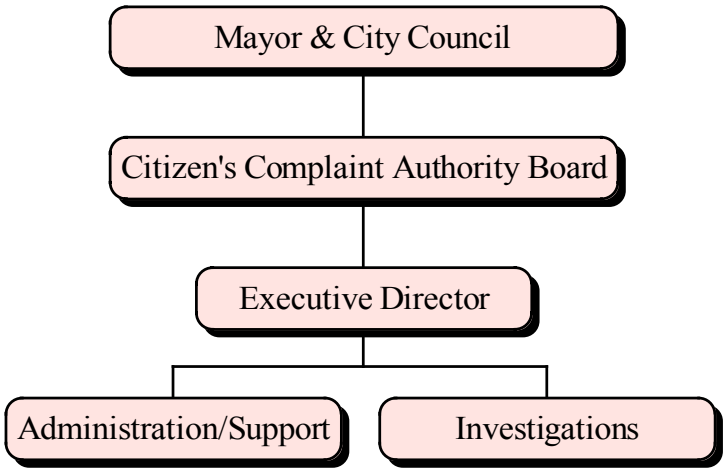
CITIZEN'S COMPLAINT AUTHORITY
TELEPHONE #: 513.352.1600



MISSION

The mission of the Citizen's Complaint Authority (CCA) is to investigate serious interventions by police officers, including but not limited to shots fired, deaths in custody, and major uses of force, and to resolve all citizen complaints in a fair and efficient manner.

FUNCTION AND DUTIES

The CCA has three components: A Board of seven citizens appointed by the Mayor and approved by the City Council, an Executive Director with corresponding support staff, and a team of professional investigators.

STRATEGIC DIRECTION

GOALS

The ultimate goal of the CCA is to implement the provisions set forth in the Collaborative Agreement and the Department of Justice Agreement. CCA investigates serious interventions by Cincinnati police officers including, but not limited to, shots fired, deaths in custody, and major uses of force. The CCA shall review and resolve all citizen complaints in a fair, impartial, efficient, and timely manner. The City is committed to minimizing the risk of excessive use of force in the Cincinnati Police Department (CPD) and to promoting police integrity. The CCA's primary goal is to respond to this commitment by developing a mutual respectful relationship with the CPD and to review and discuss case flow issues to assure that complaints, excluding criminal investigations, are directed to the CCA in a timely manner.

Did you know…The Citizen Complaint Authority was established in 2002 to investigate citizen complaints with the ultimate goals of addressing citizen concerns and improving citizen perceptions of quality police service.

INITIATIVES & EFFORTS TO ADDRESS STRATEGIC GOALS

The CCA investigates allegations of misconduct by police officers. CCA initiates this effort with the use of a Risk Management System that is shared by CCA and CPD. This System is used to collect and record all uses of force; all critical firearm discharges, both on-duty and off-duty; the number of canisters of chemical spray used by officers; all injuries to prisoners; and more. A necessary component of the CCA is good community outreach. A CCA website has been established to give information to the public such as CCA Board meeting notices, posting of CCA Board meeting minutes, acceptance of online filing of complaints, and acceptance of email from residents. After CCA has conducted investigations on all complaints, they submit a completed CCA investigative report that includes findings and recommendations to the CCA Board with a recommendation for a board hearing. CCA examines complaint patterns of repeat officers and repeat citizen complainants, reviews complaints resolved through the CPD process, and when appropriate directs further investigation through the CCA process.

FUNDING SUMMARY

Expenditure (in $) and Staffing (in FTE) Summary

	2003	2004	2005	Change	2006
Operating Budget					
General Fund	$ 560,210	$ 578,980	$ 544,700	$ (34,280)	$ 536,000
Restricted Funds	$ -	$ -	$ -	$ -	$ -
Operating Total	$ 560,210	$ 578,980	$ 544,700	$ (34,280)	$ 536,000
Total With Employee Benefits	$ 669,530	$ 717,300	$ 680,250	$ (37,050)	$ 672,030
Total Full-Time Equivalent Positions	9.7	9.7	9.7	0.0	9.7

EXPLANATION OF OPERATING BUDGET CHANGES

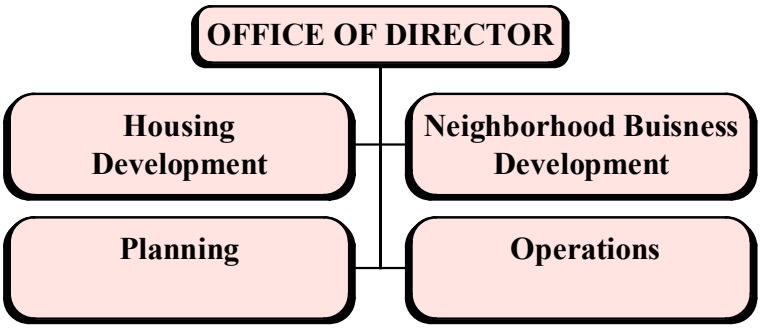
The 2005 Operating Budget totals $544,700, not including employee benefits. This funding level represents a decrease of $34,280 or 5.9% from the 2004 Approved Budget Update. This budget change is primarily due to a reduction of $4,280 in personnel services based on the current staff salaries; a reduction of $10,330 for board meetings, which reduced board member stipends by 50%; and miscellaneous non-personnel reductions, which total $19,670. Miscellaneous non-personnel reductions include training for CCA staff and board members, non-local travel, advertising, and Regional Computer Center services. The CCA investigators will receive limited ongoing training to remain knowledgeable on current law enforcement issues and investigative techniques.

Additional budget reductions of $11,575 are required in 2006. These reductions are partially offset by standard inflationary increases in the amount of $2,875. Specific reductions will be addressed in the 2006 Budget Update process.

EXPLANATION OF STAFFING CHANGES

The total Full-Time Equivalent (FTE) staffing is 9.7 for 2005 and 2006, which is the same as the 2004 Approved Budget Update.

COMMUNITY DEVELOPMENT AND PLANNING
TELEPHONE #: 513.352.6146



MISSION

To partner in developing vibrant neighborhoods utilizing cutting edge programs and services in a proactive, focused, and customer-friendly manner.

FUNCTION AND DUTIES

Housing Development: Provides support to developers and homeowners for rehabilitation of existing housing and new housing development. Maximizes the use of available local, state, and federal funding in the form of grants, loans, and tax incentives to encourage development of new housing and the retention and improvement of the existing housing stock. Both incentive and gap financing strategies will be used to leverage private investment with public funds.

Neighborhood Business Development: Maximizes the use of available local, state, and federal funding in the form of grants, loans, and tax incentives to encourage economic growth in Cincinnati. The Division brings new sites to the development market with an active Brownfields program and encourages public/private partnerships as a means to spur new development. Provides financial assistance, technical assistance, business coaching, and other services for small businesses starting or expanding in Cincinnati. Examples of frequently used programs include the Community Development Block Grant (CDBG), the HUD 108 Loan Programs, the Ohio Job Creation Tax Credit Program, Small Business Administration (SBA) loans, the Cincinnati Small Business Loan Program, and United States Environmental Protection Agency (USEPA) and/or State of Ohio Brownfields assistance programs. The Division conducts an on-going business retention program to improve the efficiencies of existing firms and encourage their growth and expansion in Cincinnati.

Planning: Administers land use management and control, and provides administrative support to the Historic Conservation Board, which makes recommendations to the City Council and City Administration on local historic districts, individual designations, and other issues affecting the City's historic resources.

Operations: Provides functional operating support services for the Department including contract compliance activities, accountability and performance monitoring, budget and financial support, and grants management.

Development Opportunity Teams: Staff from Housing Development, Neighborhood Business Development, and Planning Divisions are assigned to teams that work in each of six service areas of the City. The teams are responsible for outreach to all the neighborhoods in their service area, compiling needs assessments and development goals, identifying related strategic projects, and devising scopes of work, budgets and timetables for accomplishing such development activities.

STRATEGIC DIRECTION

GOALS

HOUSING DEVELOPMENT

- Support current and new home ownership within the City.
- Support rental units and improve the quality of existing housing stock.
- Manage programs that support the homeless and individuals with special housing needs.
- Provide operational and technical assistance to neighborhood development corporations.
- Provide housing support services and housing maintenance services.

Did you know ….
DCDP administers one of the most extensive tax incentive programs in Ohio. The five most commonly used available tax incentives are: Enterprise Zone Tax Exemptions, Community Reinvestment Area Tax Exemptions, Job Creation Tax Credits, Tax Increment Financing, and Impacted Cities Tax Abatement.

NEIGHBORHOOD BUSINESS DEVELOPMENT

- Retention of jobs and the creation of new employment opportunities.
- Implement the City Council approved capital arts projects.
- Provide financial and technical assistance to small businesses.
- Manage the City's Small Business Enterprise Program.
- Implement public improvement projects within Neighborhood Business Districts.

PLANNING

- Manage land use administration and casework as mandated by the City Charter and the Cincinnati Municipal Code.
- Manage the Historic Review process.
- Improve neighborhood stability and address community issues.

OPERATIONS

- Implement legally mandated Meet and Confer requirements, State of Ohio prevailing wage requirements, and Equal Employment Opportunity (EEO) and workforce diversity in city construction contracts.
- Conduct an ongoing program of on-site monitoring of contractors to verify compliance with regulatory requirements.
- Administer financial and personnel operations of the Department.
- Report program accomplishment data.
- Provide development and employment opportunities for youth.
- Provide funding to deliver social services for City residents.
- Provide funding for capital improvements to social services agencies.

INITIATIVES & EFFORTS TO ADDRESS STRATEGIC GOALS

The Department of Community Development and Planning has identified planning, housing, neighborhood business development, and grant administration and compliance as its core businesses. A management team structure has been put in place to coordinate the core businesses internally. In addition, Development Opportunity Teams composed of professional staff from the main service Divisions have been formed to provide better service to the City's neighborhoods. To enhance service delivery the Department is seeking expanded relationships with sub-recipients to improve leveraging of City resources, secure specialized skills and services, and improve cost effectiveness. Workforce Investment Act (WIA) programs have been transferred to Hamilton County for improved implementation and administration.

FUNDING SUMMARY

Expenditure (in $) and Staffing (in FTE) Summary

	2003	2004	2005	Change	2006
Operating Budget					
General Fund	$ 9,735,790	$ 9,035,770	$ 5,163,670	$ (3,872,100)	$ 5,139,000
Restricted Funds	$ 8,102,100	$ 5,997,250	$ 1,789,690	$ (4,207,560)	$ 1,685,230
Operating Total	$ 17,837,890	$ 15,033,020	$ 6,953,360	$ (8,079,660)	$ 6,824,230
Total With Employee Benefits	$ 18,596,030	$ 15,839,580	$ 7,607,960	$ (8,231,620)	$ 7,428,790
Consolidated Plan Project	$ 21,998,820	$ 20,233,180	$ 18,694,520	$ (1,538,660)	$ 19,107,280
Capital Projects	$ 34,030,900	$ 21,245,000	$ 8,186,000	$ (13,059,000)	$ 5,374,000
Total Full-Time Equivalent Positions	87.2	81.5	61.0	(20.5)	57.0

EXPLANATION OF OPERATING BUDGET CHANGES

The 2005 Operating Budget totals $6,953,360, not including employee benefits. This funding level represents a decrease of $8,079,660 from the 2004 Approved Budget Update. The 2005 General Fund budget for the Department of Community Development and Planning totals $5,163,670, not including employee benefits. This funding level represents a decrease of $3,872,100 or 42.9% from the 2004 Approved Budget Update. This decrease results from the reduction of $2,719,320 in funding for the Human Services Policy (including operating support contracts, personnel expenses for 4.0 FTE positions eliminated and other non-personnel expenses), the elimination and/or reduction of funding totaling $1,065,350 for various professional service contracts as listed in Table 1 on the following page, and a reduction of $244,140 for personnel expenses (net of reimbursements) associated with the elimination of 9.0 FTE General Fund positions (in addition to the 4.0 FTE Human Services Policy funded positions). These reductions are partially offset by standard inflationary increases in the net amount of $156,710.

These reductions and the elimination of 13.0 FTE General Fund positions from the Department's staff complement will result in: enhanced cost-effective program and service delivery through expanded relationships with sub-recipients; improved leveraging of city resources; increased use of specialized services to expand the Department's capacity to manage neighborhood development projects; and

eliminate Human Services Policy funding for the Arts Policy Coordinator position in the Recreation Department (this position will be funded from the Arts Policy). The resulting staff complement is consistent with the Department's reorganization plan presented to City Council on September 20, 2004. Of these General Fund positions eliminated, 2.0 FTE will be transferred to CDBG Fund 304.

Human Services Policy (HSP) funding in the 2005 Budget totals $2,545,000 and provides operating and program support for 43 agencies in Cincinnati. Of this amount, $2,000,000 is funded through the General Fund and $545,000 is funded using CDBG resources. A list of the 2005 Approved HSP contracts is included as an appendix to this document.

Additional General Fund reductions of $125,210 are required in 2006. This reduction is offset by inflationary increases in other expenditure categories in the amount of $100,540. Specific reductions will be addressed in the 2006 Budget Update process.

Table 1.

General Fund
2005 Outside Agency Funding

Project Title	2004 Approved	Final 2005 Approved	% change 2004 Approved - 2005 Approved
Grassroots Leadership Academy	$175,000	$0	-100.0%
Neighborhood Support Program (NSP)*	$735,750	$475,750	-35.3%
The Partnership Center- Continuum of Care	$0	$10,000	n/a
Riverfront Classic & Jamboree	$0	$0	n/a
Greater Cincinnati Film Commission	$50,000	$50,000	0.0%
African American Chamber of Commerce**	$135,000	$22,140	-83.6%
Greater Cincinnati Chamber of Commerce***	$66,000	$50,000	-24.2%
International Visitors Center	$15,000	$0	-100.0%
Main Street Ventures	$100,000	$0	-100.0%
Cincinnati Human Relations Comm.(CHRC)	$419,440	$365,000	-13.0%
Citizens' Committee on Youth (CCY) Operating Support	$811,090	$577,820	-28.8%
CCY Juvenile Delinquency Program	$20,000	$14,400	-28.0%
CCY Year Round Youth Employment Program	$14,300	$11,115	-22.3%
African American/Appalachian Males Program	$100,000	$0	-100.0%
	$2,641,580	**$1,576,225**	

*NSP includes funding of $7,000 per neighborhood ($364,000) and $111,750 for program administration
**African American Chamber of Commerce total funding = $135,000 ($22,140 from the General Fund 050 and $112,850 from Cable Fund 424)
***Minority Business Accelerator/Regional Branding Initiative

The 2005 Restricted Funds budget totals $1,789,690, a reduction of $4,207,560 from the 2004 Approved Budget Update. Due to limited resources, the Department's Parking Meter Fund 303 funding level is reduced by $43,160 from the 2004 Approved Budget Update. No funding is provided for the Cincinnati On The Move Fund 382, a reduction of $205,000 from the 2004 Approved Budget Update. Market Facilities Fund 405 is designated for the operational revenues and expenses of Findlay Market; however, in 2004, operation and management of Findlay Market was transferred, via long term lease, to the Corporation for Findlay Market (CFFM). Under the terms of the lease, all market rental revenue will be

collected and held by CFFM for the operation of Findlay Market. This results in a reduction of $82,400 in Market Facilities Fund 405 from the 2004 Approved Budget Update. An amount of $112,860 in new funding from Cable Fund 424 is provided for the City's operating support contract with the Greater Cincinnati African American Chamber of Commerce. The transfer of grant administration for the Workforce Investment Act (WIA) program from the City to Hamilton County results in the reduction of $3,993,430 in WIA Fund 464 from the 2004 Approved Budget Update. These reductions are offset by inflationary increases in other expenditure categories in the net amount of $3,580.

The 2006 Restricted Funds budget totals $1,685,230, a reduction of $104,460 from the 2005 Budget. Funding for CDBG Fund 304 is reduced by $106,140 from the 2005 Budget amount to reflect the elimination of 4.0 FTE positions in 2006. This reduction is offset by an increase of $130 in funding for the Income Tax Infrastructure Fund 302 and an increase of $1,550 in funding for the Parking Meter Fund 303.

EXPLANATION OF STAFFING CHANGES

The total FTE staffing is 61.0 FTE for 2005, which is 20.5 FTE less than the 2004 Approved Budget Update. The total reduction of 20.5 FTE includes a reduction of 13.0 FTE in the General Fund; 4.0 FTE in the Workforce Investment Act Fund; and a net reduction of 3.5 FTE in the Community Development Block Grant Fund.

For 2006, the total FTE is 57.0, which is 4.0 FTE less than the 2005 Budget. These reductions are consistent with the Department's reorganization plan presented to City Council on September 20, 2004.

EXPLANATION OF CAPITAL PROJECTS

The 2005 General Capital Budget includes a total of $8,186,000 for nine projects. These projects include: the Neighborhood Business District (NBD) Support Program; Neighborhood Market Rate Housing; Cedar Grove Housing Project; Evanston Redevelopment Earmark; Industrial Cluster Public Improvements; Strategic Program for Urban Revitalization; NBD Public Improvements; Community Redevelopment Focus Districts; and Enterprise Zone Administration.

The 2006 General Capital Budget includes a total of $5,374,000 for eight projects. These projects include: the Neighborhood Business District (NBD) Support Program; Neighborhood Market Rate Housing; Industrial Cluster Public Improvements; Strategic Program for Urban Revitalization; NBD Public Improvements; Enterprise Zone Administration and Public Improvements; CitiRAMA; and HOME (Home Investment Partnerships Program) Grant Match.

EXPLANATION OF CONSOLIDATED PLAN PROJECTS

The Department's 2005 Consolidated Plan Budget includes project funding totaling $18,694,520 for 2005 and $19,107,280 for 2006. A total of $12,540,220 in CDBG funding is provided for 37 projects in 2005 and $13,037,890 for 34 projects in 2006. A total of $4,922,999 in HOME funding is provided for 7 projects in 2005 and $4,922,999 for 8 projects in 2006. A total of $596,391 in Emergency Shelter Grant (ESG) funding is provided for 15 projects in 2005. The Continuum of Care did not make specific project funding recommendations in 2006; however, the available funding totals $596,391. A total of $634,910 in Housing Opportunities for Persons with AIDS (HOPWA) funding is provided for 7 projects in 2005. The HOPWA Advisory Committee did not make specific project funding recommendations for 2006; however, the available funding totals $550,000.

PERFORMANCE MEASURES

HOUSING

OBJECTIVE 1: To provide 2,300 units of housing assistance in the City of Cincinnati. A unit of housing assistance may be in the form of rehabilitation, infrastructure improvements, housing repairs, down payment assistance, facilitation of a loan, and other types of assistance for both rental and homeownership units. The unit of measure includes housing units and households.

Unit of Measure	**2003 Actual**	**2004 Target**	**2004 Actual**	**2005 Target**
Number of housing units or households assisted rehabilitation	1,630	2,300	2,465	2,000

Performance Target Results: Target achieved.

OBJECTIVE 2: To provide financial assistance toward rehabilitation of 250 rental units for low-income households through all housing programs.

Unit of Measure	**2003 Actual**	**2004 Target**	**2004 Actual**	**2005 Target**
Number of rental units provided financial assistance for rehabilitation	142	250	273	205

Performance Target Results: Target achieved.

OBJECTIVE 3: To assist 50 families in becoming homeowners through the Down Payment Assistance program.

Unit of Measure	**2003 Actual**	**2004 Target**	**2004 Actual**	**2005 Target**
Number of families assisted with Down Payment Assistance	17	50	33	30

Performance Target Results: Target not achieved because the average down payment assistance grant exceeded past averages, resulting in a lower number of homeowners being served.

OBJECTIVE 4: To create 150 new units of housing for ownership through various Housing Development programs.

Unit of Measure	2003 Actual	2004 Target	2004 Actual	2005 Target
Number of units for ownership created	157	150	456	150

Performance Target Results: Target achieved. The number of ownership units created substantially exceeds the 2004 target as a result of 300 new housing units being developed at the Villages of Daybreak site in the Bond Hill neighborhood.

COMMUNITY DEVELOPMENT

OBJECTIVE 1: Facilitate the completion of loan products for small businesses such as Cincinnati Small Business loans (CSBLF), Small Business Administration (SBA) loans, and Linked Deposit Program loans. Monitor performance on CSBLF and Linked Deposit Program loans and collect repayments on CSBLF loans.

Unit of Measure	2003 Actual	2004 Target	2004 Actual	2005 Target
Small Business loans completed	10	22	15	20

Performance Target Results: Target was not achieved due to receipt of fewer credit-worthy loan applications than expected. Staff has intensified marketing efforts to reach a wider base of credit-worthy applicants.

OBJECTIVE 2: Continue and complete prior year Neighborhood Business District (NBD) improvement projects and implement new NBD improvement projects, such as streetscapes and other public improvements, parking, awning and façade programs, and building redevelopment.

Unit of Measure	2003 Actual	2004 Target	2004 Actual	2005 Target
New NBD projects implemented	4	8	8	5
NBD projects completed	9	9	9	9

Performance Target Results: Target achieved. The nine NBD projects completed during 2004 include the following streetscapes: Mt. Washington, Hyde Park, O'Bryonville, Pleasant Ridge, and Phase One of East Walnut Hills. Also completed were the Walnut Hills E-Commerce Center, East Walnut Hills Parking Lot, Westwood NBD Urban Design Plan and Westwood Gateway Signage. The eight NBD projects implemented during 2004 were: Clifton Heights Façade Program; Turner Hall Renovation; Carthage Bi-lingual Signage; Kennedy Heights Business Center Feasibility Study; College Hill Gateways; Roselawn Beautification; Northside Façade Program; and East Walnut Hills Streetscape Phase 2.

OBJECTIVE 3: Identify, purchase and prepare sites for redevelopment.

Units of Measure	2003 Actual	2004 Target	2004 Actual	2005 Target
Acres prepared for development	51	15	17	10

Performance Target Results: Target achieved. The City sold 17 acres of land to Queensgate South Realty, LLC for redevelopment. The Department of Community Development and Planning received a $3

million Clean Ohio grant to assist with the remediation of the site. Queensgate South Realty plans to construct an office and light industrial campus, which will help to create 500 jobs.

OBJECTIVE 4: Retain and/or create 1,000 jobs within the City of Cincinnati through the use of Department programs and assistance, including enterprise zone agreements, small business loan agreements, job creation and tax credit agreements, etc.

Units of Measure	**2003 Actual**	**2004 Target**	**2004 Actual**	**2005 Target**
Jobs retained and/or created	2,051	1,000	1,728	1,000

Performance Target Results: Target achieved.

OBJECTIVE 5: Negotiate Enterprise Zone agreements, assist in project implementation and monitor EZ program results.

Units of Measure	**2003 Actual**	**2004 Target**	**2004 Actual**	**2005 Target**
Enterprise Zone agreements completed	10	10	3	5

Performance Target Results: Target not achieved due to lower number of agreements executed and reduced 2005 target related to the transfer of this responsibility to the Economic Development Division.

OBJECTIVE 6: Negotiate development agreements and assist in implementation for projects such as Delta, and US Bank, including the following types of assistance: Tax Increment Financing (TIF), Jobs Creation Tax Credit (JCTC) agreements, Capital Arts Grants, public improvement agreements, HUD 108 loans, HUD Float loans, Community Reinvestment Area (CRA) agreements, and Forgivable Asset-Based Reverse Mortgages (FARM)/ Property Investment Reimbursement (PIR) agreements.

Units of Measure	**2003 Actual**	**2004 Target**	**2004 Actual**	**2005 Target**
Development agreements completed	17	12	10	10

Performance Target Results: Target not achieved due to transfer to the Economic Development Division of some of the responsibilities for implementing development agreements.

WORKFORCE DEVELOPMENT

Note: There are no 2005 targets for Workforce Development. Effective July 1, 2004, the responsibility for all Workforce Development funds and functions was assumed by Hamilton County.

OBJECTIVE 1: To meet and/or exceed the Workforce Investment Act (WIA) performance standards in 2003. The 2004 targets meet the performance standards established by the U.S.

Unit of Measure	2003 Actual	2004 Target	2004 Actual	2005 Target N/A
Adult Customers (18 years and older)				
Entered Employment Rate Percentage of adult customers who are not employed at registration and who have entered employment by the end of the first quarter after exiting the program	57.99%	56.8%	52.76%	
Employment Retention Rate Percentage of adult customers who are employed in the first quarter after exiting the program and who are still employed in the third quarter after exiting the program	75.6%	65.6%	79.07%	
Employment and Credential Rate Percentage of adult customers who received training services, who were employed in the first quarter after exiting the program and who received a credential by the end of the third quarter after exiting	41.18%	49.6%	52.63%	
Dislocated Worker				
Entered Employment Rate Percentage of dislocated worker customers who are not employed at registration and who have entered employment by the end of the first quarter after exiting the program	56.64%	62.4%	73.53%	
Employment Retention Rate Percentage of dislocated worker customers who are employed in the first quarter after exiting the program and who are still employed in the third quarter after exiting the program	81.25%	70.4%	93.33%	
Employment and Credential Rate Percentage of dislocated worker customers who received training services, who were employed in the first quarter after exiting the program and who received a credential by the end of the third quarter after exiting	40.48%	53%	68.75%	

Performance Target Results: Target partially achieved. Five of the six WIA performance standards were achieved.

Unit of Measure	2003 Actual	2004 Target	2004 Actual	2005 Target N/A
Older Youth (19 to 21 years)				
Entered Employment Rate				
Percentage of older youth customers who are not employed at registration, who are not enrolled in post secondary education or advanced training after exiting the program and who have entered employment by the end of the first quarter after exit	61.54%	48.8%	57.14%	
Employment Retention Rate at 6 Months				
Percentage of older youth customers who are employed in the first quarter after exiting the program, who are not in post secondary education or advanced training in the third quarter after exiting and who are employed in the third quarter after exit	77.78%	62.4%	80.00%	
Employment and Credential Rate				
Percentage of older youth customers who are in employment, post secondary education or advanced training in the first quarter after exiting and receiving a credential by the third quarter after exiting	13.33%	33.6%	25.00%	

Performance Target Results: Target partially achieved. Two of the three WIA performance standards were achieved.

Unit of Measure	2003 Actual	2004 Target	2004 Actual	2005 Target N/A
Younger Youth (14-18 years)				
Skill Attainment Rate	54.83%	48%	85.62%	
Percentage of in-school and out-of-school youth customers who are assessed to be in need of basic education, work readiness or occupational skills and who achieved skills these areas				
Diploma or Equivalent Rate Attainment				
Percentage of younger youth customers who register without a diploma or equivalent and who attain a secondary school diploma or equivalent by the end of the first quarter after exiting the program	62.22%	41.6%	83.33%	
Retention Rate				
Percentage of younger youth customers found in post secondary education, advance training, employment, military service or qualified apprenticeship in the third quarter after exiting the program	66.67%	37.6%	6.25% (A)	

Performance Target Results: Target partially achieved. One target (A) not achieved due to a new service provider lacked knowledge of the requirements for documenting assistance to youth.

HISTORIC CONSERVATION/LAND USE MANAGEMENT

OBJECTIVE 1: To respond to neighborhood requests for planning services; to address community issues.

Unit of Measure	2003 Actual	2004 Target	2004 Actual	2005 Target
Facilitate four planning processes in collaboration with the other city departments, citizens, developers and the community stakeholders. Note: Due to the Realignment, effective in 2005 Development Opportunity Strategies will replace plans as a unit of measure.	4 Plans 100% Complete	4 Plans, Studies, NSRAs 100% Complete	4 Plans 100% complete 2 NRSAs 100% complete 2 NRSAs 50% complete .	6 Develop-ment Op-portunity Team Strategies

Performance Target Results: Target achieved.

OBJECTIVE 2: To conduct all historic preservation reviews in a timely manner.

Unit of Measure	2003 Actual	2004 Target	2004 Actual	2005 Target
Process all federal and local historic reviews in 30 days or less	100%	100% 450 reviews/yr	100% 1,006 Reviews	100% 900 Reviews/yr

Performance Target Results: Target exceeded.

OBJECTIVE 3: To provide timely disposition of land use casework.

Unit of Measure	2003 Actual	2004 Target	2004 Actual	2005 Target
% of land use casework in 60 days or less	100%	100%	100%	100%
% of zone change requests in 90 days	100%	100%	95%	100 %

Performance Target Results: Target achieved**.**

CONTRACT COMPLIANCE

OBJECTIVE 1: To increase purchasing volume (in dollars) awarded to Small Business Enterprises.

Unit of Measure	**2003 Actual**	**2004 Target**	**2004 Actual**	**2005 Target**
The dollar amount of purchases awarded to SBEs divided by the total dollar amount of all purchases made by the central purchasing office and all other departments.	14.6%	17%	17%	20%

Performance Target Results: Target achieved.

ENTERPRISE SERVICES
FLEET SERVICES DIVISION
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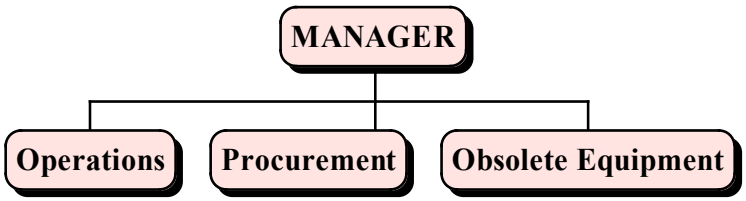

MISSION

The Fleet Services Division of the Department of Enterprise Services provides high quality and efficient motorized equipment services to all City agencies and to customers outside of the City, which contributes to the vitality of the region.

FUNCTION AND DUTIES

The Fleet Services Division's organizational structure is comprised of the Fleet Services Manager and three sections: Operations, Procurement, and Obsolete Equipment.

- **Operations**

  The Operations section of the Fleet Services Division is responsible for maintenance and repair of the City's motorized fleet. This section is also responsible for purchasing and dispensing fuel to all of the City's motorized vehicles in compliance with all state and federal regulations. The Operations section also provides services for several other municipalities and State agencies.

- **Procurement**

  The Procurement section of the Fleet Services Division is responsible for purchasing all new motorized equipment, including the preparation of specification documents for new equipment.

- **Obsolete Equipment**

  The Obsolete Equipment section of the Fleet Services Division is responsible for the proper disposal of all obsolete and underutilized equipment, which includes selling equipment when appropriate.

The Fleet Services Division is structured as an Internal Service Fund with its revenues coming from the agencies with City vehicles. Fleet Services maintains General Fund (e.g., Police, Fire, etc.) and Restricted Fund (e.g., Water Works, General Aviation) vehicles.

STRATEGIC DIRECTION

GOALS

The primary strategic goal of the Fleet Services Division is to provide quality efficient automotive services, at the best possible price, for the City's fleet and other motorized equipment.

Did you know …
The Fleet Services Division (FSD) maintains 3,450 pieces of automotive and other mechanical equipment. Approximately 3,800 preventive maintenance services are performed by FSD annually. FSD also dispenses approximately two million gallons of fuel each year.

INITIATIVES & EFFORTS TO ADDRESS STRATEGIC GOALS

In 2004, the Fleet Services Division replaced its automotive parts section with an automotive parts store that is privately operated within the Fleet Service facility. The vendor is able to procure automotive parts much more quickly than the Fleet Services Division's "in-house" section, thereby reducing "down-time" for equipment that is being repaired. Additionally, decreased costs are anticipated from the vendor's ability to procure parts more economically through volume discounts.

FUNDING SUMMARY

Expenditure (in $) and Staffing (in FTE) Summary

	2003	2004	2005	Change	2006
Internal Service Funds	$ 11,214,450	$ 11,985,100	$ 11,464,050	$ (521,050)	$ 11,740,510
Debt Service	$ 210,980	$ 210,980	$ 210,980	$ -	$ 210,980
Total With Employee Benefits	$ 12,371,830	$ 13,469,020	$ 12,849,790	$ (619,230)	$ 13,145,690
Capital Projects	$ 6,014,800	$ 6,104,100	$ 6,133,200	$ 29,100	$ 5,887,100
Total Full-Time Equivalent Positions	85.0	84.0	76.0	(8.0)	76.0

EXPLANATION OF OPERATING BUDGET CHANGES

The 2005 Operating Budget totals $11,464,050, not including employee benefits, debt service, and General Fund overhead. This funding level represents a decrease of $521,050 or 4.3% from the 2004 Approved Budget Update. This decrease is attributable to net personnel savings of $297,500 primarily from the elimination of 8.0 Full-Time-Equivalent (FTE) positions. Non-personnel reductions total $223,550, which are primarily related to decreases in anticipated expenses for automotive parts and automotive services performed by outside companies (e.g., transmission replacement).

The 2006 Operating Budget totals $11,740,510, not including employee benefits, debt service, and General Fund overhead. This recommendation represents an increase of $276,460 or 2.4% when compared to the 2005 Operating Budget, which is attributed to standard inflationary increases.

EXPLANATION OF STAFFING CHANGES

The total (FTE) staffing level is 76.0 in 2005 and 2006, which is 8.0 FTE less than the 2004 Approved Budget Update. Outsourcing parts management at the Fleet Services Division results in the elimination of three Storekeeper positions (3.0 FTE), one Stockhandler position (1.0 FTE), and one Accounting Technician 3 position (1.0 FTE). Two Automotive Mechanic positions (2.0 FTE) are also eliminated as a result of fleet maintenance services being discontinued at Police districts. One Automotive Mechanic Crew Chief position (1.0 FTE) is eliminated due to operating efficiencies.

EXPLANATION OF CAPITAL PROJECTS

The Fleet Services Division has one capital project in 2005 and 2006: Fleet Replacements. Funding for this project is $6,133,200 and $5,887,100 in 2005 and 2006, respectively. This project supports the replacement of large motorized equipment for General Fund agencies. The equipment replacement plan in 2005 and 2006 calls for 115 police cars, 80 administrative cars, 20 pick-up trucks, 20 vans, 14 garbage trucks (packers), seven ambulances, and various other motorized equipment.

PERFORMANCE MEASURES

OBJECTIVE 1: Percentage of equipment available including spare equipment (100% of equipment represents operation at full capacity, including spares).

Unit of Measure	2003 Actual	2004 Target	2004 Actual	2005 Target
a. Police Beat Cars	97%	96%	95%	96%
b. Fire Fighting Equipment	85%	82%	84%	84%
c. Ambulances	81%	83%	74%	83%
d. Solid Waste Equipment	89%	100%	89%	93%
e. Street Sweepers	79%	N/A	N/A	N/A

Performance Target Results:

Target not achieved for police beat cars-1% below target.

Target exceeded for fire fighting equipment.

Target not achieved for ambulances. At no time did the number of ambulances in service fall below ten, which is the service level needed to be fully operational. The target shortfall for ambulances results from "down-time" of spare ambulances.

Target not achieved for solid waste equipment because the target did not include spare equipment. The 2005 target has been adjusted to include spares.

Repair of street sweepers has been privatized; they are no longer repaired by the Fleet Services Division.

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ENTERPRISE SERVICES
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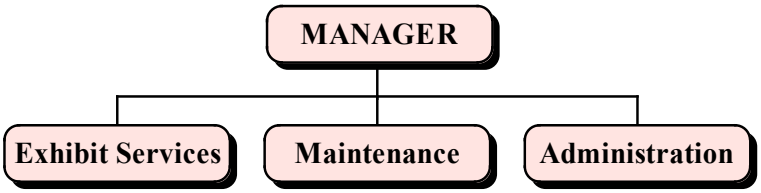

MISSION

The Cinergy Center contributes to the economic growth and stability of Cincinnati by providing a facility to host international, national, and regional conventions and trade shows as well as public expositions and other meetings.

FUNCTION AND DUTIES

The Cinergy Center is comprised of three sections: Exhibit Services, Maintenance, and Administration.

- **Exhibit Services**

  This section of the Cinergy Center is responsible for providing the following services to customers who bring their exhibits and/or functions to the Cinergy Center: labor, booth cleaning, security services, electric, and telecommunications services.

- **Maintenance**

  This section of the Cinergy Center is comprised of carpenters and electricians who are responsible for maintaining the Center and its equipment. Additionally, utility crews in this section provide housekeeping and set-up services for meeting rooms.

- **Administration**

  This section of the Cinergy Center schedules events and manages all purchasing contracts, customer agreements, and other administrative functions. This section is also responsible for working with the Greater Cincinnati Convention and Visitors Bureau to help promote the City and the Center to national and international organizations and trade shows.

STRATEGIC DIRECTION

GOALS

The primary strategic goal of the Cinergy Center is to maximize the use of space during the expansion and renovation project while ensuring the project is completed on time. Other strategic goals include delivering the highest quality customer service and negotiating a new food service contract during 2005.

Do you know …
The Cinergy Center is currently undergoing expansion and renovation that will be completed by July 1, 2006.

INITIATIVES & EFFORTS TO ADDRESS STRATEGIC GOALS

Most of the construction for the expansion and renovation of the Cinergy Center will take place in 2005. Appropriate staff have been assigned to assist the Expansion Project Team in maximizing available space for exhibitions/meetings during construction and to ensure that the project is completed on time. Special attention will be given to controlling costs during construction, especially energy and personnel costs. To maintain customer satisfaction, the target for customer surveys will be a satisfaction rating of 4.5 or higher out of 5 in 2005. Additionally, the management staff at the Cinergy Center will pursue a new food service contract in 2005 to achieve the highest commission rates and a cash contribution to be used for future capital maintenance of the Center.

FUNDING SUMMARY

Expenditure (in $) and Staffing (in FTE) Summary

	2003	2004	2005	Change	2006
Operating Budget					
General Fund	$ -	$ -	$ -	$ -	$ -
Restricted Funds	$ 4,324,520	$ 3,877,350	$ 2,841,860	$ (1,035,490)	$ 2,340,170
Operating Total	$ 4,324,520	$ 3,877,350	$ 2,841,860	$ (1,035,490)	$ 2,340,170
Total With Employee Benefits	$ 4,890,790	$ 4,487,750	$ 3,483,710	$ (1,004,040)	$ 3,000,000
Total Full-Time Equivalent Positions	78.4	78.4	78.4	0.0	78.4

EXPLANATION OF OPERATING BUDGET CHANGES

The 2005 Operating Budget totals $2,841,860, not including employee benefits and General Fund overhead. This funding level represents a decrease of $1,035,490, or 26.7% from the 2004 Approved Budget Update. This decrease is primarily related to personnel reductions of $125,000 in part-time salaries for carpenters, nurses, and municipal workers who will not be needed while the Center is under renovation. Also, several full-time positions will be held vacant resulting in a personnel decrease of $203,550. Other salary and wage reductions total $52,430. Utility costs have been reduced by $300,000 due to fewer planned events at the facility and maintenance expenses have been reduced by $75,000 while the facility is under renovation. Materials and supplies such as paints and construction equipment normally used for event displays decreases by approximately $80,000. Other miscellaneous non-personnel reductions for items such as security and temporary services total $208,000. The Operating

Budget will also be reimbursed $150,000 from the expansion and renovation capital project for some personnel expenses and utility costs. An increase of $58,000 is included for insurance costs for the Convention Facilities Authority. These budget adjustments are partially offset by standard inflationary increases of $100,490 in other expenditure categories.

The 2006 Operating Budget totals $2,340,170, not including employee benefits and General Fund overhead representing a decrease of $501,690, or 17.7% compared to the 2005 Operating Budget. This reduction is attributed to the current schedule of events at the Center for 2006. Operating expenses will be adjusted when additional information about events at the renovated facility becomes available.

EXPLANATION OF STAFFING CHANGES

The total Full-Time Equivalent (FTE) staffing level is 78.4 for 2005 and 2006, which is the same as the 2004 Approved Budget Update.

EXPLANATION OF CAPITAL PROJECTS

The Cinergy Center does not have a capital budget for 2005/2006. The Convention Facilities Authority (CFA), along with the City, Hamilton County, and the private sector, has funded the ongoing expansion and renovation of the Cinergy Center and resources from the Convention Center Fund are not used for the project. The City of Cincinnati is responsible for managing the project and contributes $1 million annually in General Capital resources. The CFA was established on March 6, 2002 and is governed by an 11-member board of directors comprised of representatives appointed by the Hamilton County Board of Commissioners, the Mayor of Cincinnati, and the mayors of the remaining municipal corporations within Hamilton County.

PERFORMANCE MEASURES

OBJECTIVE 1: To provide high quality customer service resulting in a high degree of customer satisfaction by delivering customized convention center services in order to achieve a rating of "excellent" in post-event evaluation surveys.

Unit of Measure	2003 Actual	2004 Target	2004 Actual	2005 Target
Rating received in Cinergy Center post-event evaluation surveys (5 is "excellent")	4.5	4.5	4.5	4.5

Performance Target Results: Target achieved.

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PARKING FACILITIES DIVISION
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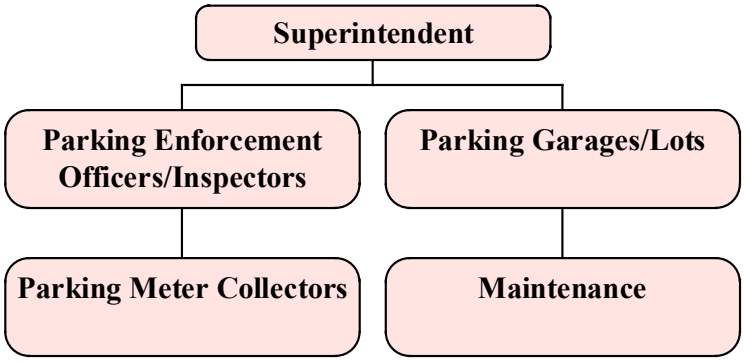

MISSION

The mission of the Parking Facilities Division of the Department of Enterprise Services is to promote a healthy downtown and local economy by providing professional facility management of the City's parking assets.

FUNCTION AND DUTIES

The Parking Facilities Division is comprised of four sections: Parking Enforcement Officers/Inspectors; Parking Meter Collectors; Parking Garages/Lots; and Maintenance.

- **Parking Enforcement Officers/Inspectors:**

  This section of the Parking Facilities Division is responsible for equitably enforcing all non-moving violations within the City. This section also strives to maintain turnover at parking meters and provide excellent enforcement service to all neighborhoods in an effort to reduce the number of abandoned vehicles and blocked driveways. It should be noted that the 2005 Operating Budget includes increases in parking violation fines. This increase is described in the Budget Summary section of this document.

- **Parking Meter Collectors:**

  This section of the Parking Facilities Division is responsible for the efficient collection of money from all on-street parking meters and to execute this responsibility in a manner that enables meters to be used effectively.

- **Parking Garages/Lots:**

  This section of the Parking Facilities Division efficiently operates City-owned parking garages and lots to provide valued customer service at a price that helps the vitality of retailers and business owners.

- **Maintenance:**

  This section of the Parking Facilities Division provides clean parking facilities for customers and maintains facilities that are structurally safe.

STRATEGIC DIRECTION

GOALS

The primary strategic goal of the Parking Facilities Division is to continue the implementation of automated parking services throughout the City. Capital improvements to parking garages (e.g., new elevators, stairs, and lighting) remain an ongoing strategic goal to keep facilities modern and attractive. Maintaining a cost-effective parking system is critical so that economical parking options are available to citizens and visitors.

Did you know …
Parking Enforcement Officers can be called on to assist the public with blocked driveways and many other non-moving violations.

INITIATIVES & EFFORTS TO ADDRESS STRATEGIC GOALS

Expanding "pay and display" automated machines in the downtown area will reduce the number of parking meters downtown, thereby reducing maintenance costs. The "pay and display" machines will replace every 10 parking meters with one new machine, which will also make downtown sidewalks and curbs less cluttered and more attractive. "Pay-on-foot" technology will be deployed in some downtown garages, making egress more efficient for customers who will be able to quickly pay for parking with a credit card. Parking Enforcement Officers will be issuing parking tickets from hand-held computer devices, rather than hand-written reports, which will improve revenue collection and make enforcement more efficient.

FUNDING SUMMARY

Expenditure (in $) and Staffing (in FTE) Summary

	2003	2004	2005	Change	2006
Operating Budget					
General Fund	$ -	$ -	$ -	$ -	$ -
Restricted Funds	$ 5,205,860	$ 5,655,280	$ 6,047,620	$ 392,340	$ 6,174,960
Operating Total	$ 5,205,860	$ 5,655,280	$ 6,047,620	$ 392,340	$ 6,174,960
Debt Service	$ 1,253,830	$ 2,480,130	$ 1,376,830	$ (1,103,300)	$ 1,376,830
Total With Employee Benefits	$ 7,166,070	$ 9,168,440	$ 8,439,510	$ (728,930)	$ 8,595,120
Capital Projects	$ 1,090,000	$ 925,000	$ 510,000	$ (415,000)	$ 835,000
Total Full-Time Equivalent Positions	73.8	82.8	80.8	(2.0)	80.8

EXPLANATION OF OPERATING BUDGET CHANGES

The 2005 Operating Budget totals $6,047,620, not including employee benefits, debt service, and General Fund overhead. This funding level represents an increase of $392,340 or 6.9% over the 2004 Approved Budget Update. This increase is primarily attributable to additional operating expenses for the new parking garage at Vine and Central Parkway, which is expected to open in March 2005. The new expenses are expected to be $308,000 for salaries, supplies, insurance, electric and security services, and other miscellaneous expenses. The 2005 Operating Budget also changes by inflationary increases in other expenditure categories in the amount of $84,340.

The 2006 Operating Budget totals $6,174,960, not including employee benefits, debt service, and General Fund overhead. This represents an increase of $127,340 or 2.1% compared to the 2005 Operating Budget and is attributable to standard inflationary increases.

EXPLANATION OF STAFFING CHANGES

The total Full-Time Equivalent (FTE) staffing level is 80.8 in 2005 and 2006, which is 2.0 FTE less than the 2004 Approved Budget Update. This reduction represents the elimination of one full-time parking attendant position at the Town Center Garage and one full-time parking attendant position at the 3rd and Central parking lot. Both facilities have partially migrated to automated services and are now staffed by part-time parking attendants.

EXPLANATION OF CAPITAL PROJECTS

Capital projects totaling $510,000 in 2005 and $835,000 in 2006 will support the strategic goals of the Parking Facilities Division. The Structural Maintenance and Repair project will provide lighting and surface/wall repair to parking garages. The Parking Revenue Control Enhancements project will support software for “pay-on-foot” upgrades at garages, and the Equipment Replacement project will support the hardware associated with the software “pay-on-foot” upgrades (e.g., gates, ticket spitters, etc.).

PERFORMANCE MEASURES

OBJECTIVE 1: To increase the availability of visitor parking in the core Central Business District (CBD).

Unit of Measure	2003 Actual	2004 Target	2004 Actual	2005 Target
Number of additional cars parked per day at Fountain Square Garage based upon 1999 usage (363 parked cars)	195	250	242	275

Performance Target Results:
Target not achieved due to competition from the nearby 5th and Race open-air parking lot, which is also owned by the City. The increase in the 2005 target of 275 additional parked cars is based on continuing efforts to attract new businesses to the CBD.

DEPARTMENT OF FINANCE
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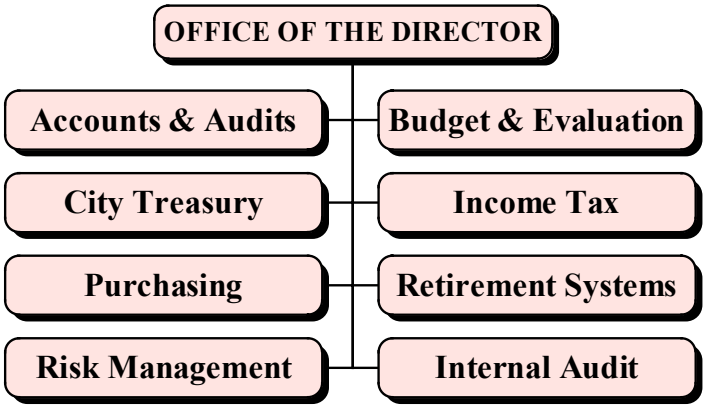


MISSION

The mission of the Finance Department is to serve as a strong steward of public financial resources, contribute to the financial strength of the City, and provide quality financial services to customers. This mission is accomplished through the functions and duties of: Accounts & Audits, Budget and Evaluation, City Treasury, Income Tax, Internal Audit, Purchasing, Retirement System, and Risk Management.

FUNCTION AND DUTIES

- **Office of the Director**: This Division provides direction and support to all divisions of the department, and serves as the administrative liaison to the Finance Committee of City Council. It is responsible for making all revenue estimates, executes bond/note sales at the lowest interest cost under prevailing market conditions, and maintains satisfactory relations with the bond rating agencies and underwriters.

- **Accounts and Audits**: This Division maintains the records on the financial position of each of the City's nearly 230 funds, monitors annual expenditures assuring that expenditures are within available resources, and assures acceptance of the City's fund accounting system by Federal, State, and independent auditors. The Division prepares the City's Comprehensive Annual Financial Report and coordinates the preparation of the annual Cost Allocation Plan and indirect cost rates for Federal grants. It is responsible for the disbursement of payments to vendors, bi-weekly payroll, maintaining records regarding unemployment benefits paid to former employees, monitoring compliance with the appropriation/spending requirement of the infrastructure tax levy, and maintenance of the financial system. It is also the custodian of all-official bonds, deeds, and contracts of the City.

- **Budget and Evaluation**: This Division is responsible for budget development, budget monitoring, policy research, assisting in performance management, and the general administration of the

programs funded by the U.S. Department of Housing and Urban Development, Community Development Block Grant (CDBG), HOME (Home Investment Partnerships Program), the Emergency Shelter Grant (ESG), and Housing Opportunities for Persons with AIDS (HOPWA) Grant. The Division also prepares the Approved Biennial Budget document in accordance with standards set by the Government Finance Officers Association. It is responsible for the preparation of City ordinances, which are submitted to the City Council for approval. It is also responsible for the evaluation and recommendation of staffing changes requested by City departments.

- **City Treasury**: This Division is responsible for the collection, custody, and disbursement of the City's funds. It is responsible for implementing the City's Investment Policy. The Division issues City business licenses, audits cash handling of City agencies, and administers the admission tax, transient occupancy tax, and investment of City funds. It is responsible for the record keeping for all municipal bonds and notes issued by the City and for counting and depositing all parking meter revenues collected in the City. The Division is also responsible for maintaining relationships with banks and broker/dealers.

- **Income Tax**: This Division collects and receives the income tax imposed by Chapter 311 of the Cincinnati Municipal Code in the manner prescribed, keeps an accurate record thereof, and reports all monies received. The Division enforces payment of all income tax owed to the City of Cincinnati. It keeps accurate records for a minimum of five years that shows the amount due from each taxpayer that is required to file a declaration or make any return, including a return of taxes withheld, and show the dates and amounts of payments thereof.

- **Internal Audit**: This Division is responsible for performing operational/performance audits. It reports to the Internal Audit Committee and the Finance Director. The Division examines and evaluates the effectiveness and efficiency of management controls in all City departments, and independent boards and commissions. The Administrative Code also grants access to all City functions, records, property, and personnel necessary to achieve operational/performance audit objectives. The Division identifies and recommends to management opportunities to reduce cost, improve performance, and increase productivity of personnel and assets.

- **Purchasing**: This Division assists all City agencies in the procurement of materials, supplies, equipment, and services using appropriate management and best practices techniques, lowest and best price policy implementation, training, and monitoring of purchases in accordance with City of Cincinnati Municipal Code and State statutes. It is also responsible for Printing services and City stores functions, which includes mail delivery internal and external.

- **Retirement Systems**: This Division maintains enrollment of non-uniform employees in the Cincinnati Retirement System, provides pre- and post-retirement counseling, processes pension payroll, processes and keeps records of Retirement System Loans, maintains coordination of the three deferred compensation programs, and provides reports to the Police and Fire Disability Pension Fund and the Public Employees Retirement System of Ohio for City employees. It also provides staff support to the Retirement System Board.

- **Risk Management**: This Division administers the City's self-insured worker's compensation program, self-insured health care program, property and casualty insurance program, IWP (injury with pay) program, and other employee benefit programs such as dental and vision, flexible spending benefits, and COBRA (Consolidated Omnibus Budget Reconciliation Act) coverage. In addition, the Division administers the Citywide Employee Safety Program and Environmental Management

Program. This Division also manages the Employee Health Service/Occupational Health Clinic, which is responsible for treating and tracking City employees injured on the job.

STRATEGIC DIRECTION

GOALS

- accurate and timely financial reporting
- safe investing of public funds
- collection of all income tax revenue
- accurate forecasting of revenue and expenditures
- informative and timely budget development
- maintenance of adequate fund balances
- maintenance of city bond rating
- maintenance of retirement benefits
- adequate internal controls
- control risk of financial loss
- fair and efficient procurement
- high quality cost competitive printing and mail services
- staff development

Did you know …
The Risk Management Division has coordinated the City's participation in a health care initiative called "Bridges to Excellence – Diabetes Care Link." It is designed to improve the quality of care and health outcomes for diabetics and to financially reward and recognize physicians for providing outstanding care for diabetic patients and to reward diabetic patients for participating in the program and managing their disease.

INITIATIVES & EFFORTS TO ADDRESS STRATEGIC GOALS

- Provide monthly reports to the Mayor and the City Council that show the financial position of each appropriated fund with respect to cash, revenue, and expenditures/encumbrances.

- Maintain a laddered investment portfolio consistent with the City's Investment Policy.

- Implement legislation approved for the electronic payment of taxes and W-2 submissions for large employers.

- With the assistance of the econometric consultant, develop estimates for income tax, property tax, other selected revenue, as well as inflation increase factors for selected expenditures.

- Prepare and submit recommended budgets that conform to Government Finance Officers Association budget presentation criteria.

- Prepare and submit balanced recommended budgets to the City Manager in accordance with the annual budget schedule.

- Develop and present financial information that reflects the City's strong financial position and prudent debt management.

- Complete the Asset/Liability Study that will establish an asset allocation strategy, risk tolerance, and an active/passive asset management risk level.

- Identify and control hazards to employee safety, provide information and training to departments to mitigate employee injuries, provide technical assistance to departments to control loss of work days, and support the timely processing of claims.

- Develop and annually update a Risk Assessment for City government.
- Implement the AMS Advantage 3 Cincinnati Financial System upgrade.

FUNDING SUMMARY

Expenditure (in $) and Staffing (in FTE) Summary

	2003	2004	2005	Change	2006
Operating Budget					
General Fund	$ 8,225,290	$ 8,294,040	$ 6,629,380	$ (1,664,660)	$ 6,541,780
Restricted Funds	$ 2,047,740	$ 2,064,750	$ 2,258,910	$ 194,160	$ 2,126,690
Operating Total	$ 10,273,030	$ 10,358,790	$ 8,888,290	$ (1,470,500)	$ 8,668,470
Total With Employee Benefits	$ 11,717,550	$ 12,253,640	$ 10,620,940	$ (1,632,700)	$ 10,397,420
Internal Service Funds	$ 3,744,720	$ 3,857,420	$ 3,830,670	$ (26,750)	$ 3,922,260
Consolidated Plan Projects	$ 50,000	$ 15,000	$ 11,880	$ -	$ 11,850
Capital Projects	$ 967,100	$ 528,000	$ 791,000	$ 263,000	$ 190,000
Total Full-Time Equivalent Positions	179.0	181.8	169.3	(12.5)	169.3

EXPLANATION OF OPERATING BUDGET CHANGES

The 2005 Operating Budget totals $8,888,290 not including employee benefits and General Fund overhead. This funding level represents a decrease of $1,470,500 or 14.2% from the 2004 Approved Budget Update. The General Fund reduction of $1,664,660 is primarily attributable to the transfer of $995,070 in Hamilton County Treasurer and Hamilton County Auditor fees, Hamilton County Clerk fees, and annual audit and examiner fees to a non-departmental account. After considering the transfer, the 2005 Operating Budget decrease is 9.6% from the 2004 Approved Budget Update. Additional net reductions of $669,590 and 12.5 FTE in the General Fund are associated with the budget reductions as described below:

- **Office of the Director**: A reduction in non-personnel services in the amount of $30,680 for expert services related to financial advisory and credit rating services in relation to the City's debt financing will limit the Finance Department's ability to provide departmental supervision, to obtain services from the City's financial advisor and credit rating services.

- **Accounts & Audits**: Accounts & Audits will eliminate 1.0 FTE Supervising Accountant position for an amount of $77,520 and reduce to part-time (0.5 FTE) a Senior Accountant for an amount of $33,220.

- **Budget & Evaluation**: Budget & Evaluation will eliminate 1.0 FTE Senior Management Analyst position for an amount of $45,030 and reduce miscellaneous non-personnel costs which total $45,000. Budget & Evaluation will eliminate its planned replacement of desktop computers and computer peripherals and reduce expert services used to support the General Fund forecast for 2005.

- **City Treasury**: The City Treasury will eliminate 1.0 FTE Management Analyst position for an amount of $42,980 and will eliminate the third collection notice for parking violators for a savings of $18,000.

- **Income Tax Division**: The Income Tax Division will eliminate 6.0 FTE (4 Clerk 2 positions and 2 Accountant positions) for a total amount of $240,860 and reduce printing services, temporary personnel services and Regional Computer Center support for an amount of $76,080.

- **Internal Audit**: The Internal Audit Division will eliminate 1.0 FTE Senior Internal Auditor position by an amount of $45,000.

- **Purchasing**: The Purchasing Division will eliminate 2.0 FTE to meet budget reductions in 2005. This includes the elimination of one Administrative Specialist position for an amount of $55,740 and one Clerk Typist 3 position for an amount of $31,910.

All City departments had to reduce non-local travel and training in the General Fund by 50%, which resulted in an additional budget reduction of $13,900 in non-local travel and training for 2005. These budget reductions are partially offset by an inflationary increase of $86,330.

Additional General Fund budget reductions of $141,173, are required in 2006. These budget reductions are offset by an inflationary increase of $53,573 causing a net decrease of $87,600. Actual reductions will be addressed in the 2006 Budget Update process.

The 2005 Restricted Funds Operating Budget increased by $194,160. This increase is primarily attributable to a $200,800 increase in non-personnel (expert services and debt service) in the Bond Retirement Fund and other personnel and non-personnel reductions of approximately $6,640 in the Community Development Block Grant Fund.

The 2006 Restricted Funds Operating Budget decreased by $132,220. This decrease is primarily attributable to a $140,900 decrease in non-personnel (debt service) in the Bond Retirement Fund and other non-personnel increases of approximately $8,680 in Parking Services, Income Tax Infrastructure and Community Development Block Grant Fund.

EXPLANATION OF STAFFING CHANGES

The total Full Time Equivalent (FTE) staffing is 169.3 for 2005 and 2006, which is a decrease of 12.5 FTE from the 2004 Approved Budget Update. In the General Fund, 4.0 FTE Clerk 2 positions and 2.0 FTE Accountant positions are eliminated in the Income Tax Division. The Purchasing Division is eliminating 2.0 FTE for an Administrative Specialist and a Clerk Typist 3. In the Internal Audit Division, 1.0 FTE Senior Internal Auditor position is eliminated. In the Treasury Division, 1.0 FTE Senior Management Analyst position is eliminated. In the Accounts & Audits Division, 1.0 FTE Supervising Accountant position is eliminated and 0.5 FTE Senior Accountant position is eliminated. In the Budget and Evaluation Division, 1.0 FTE Senior Management Analyst position is eliminated.

EXPLANATION OF CAPITAL PROJECTS

The 2005 Capital Budget for the Finance Department includes seven Capital projects totaling $791,000. Funding includes $75,000 for a Check Printing and Electronic Payments System Project, and five Risk Management Division projects totaling $266,000, including Center Hill Gas & Leachate in the amount of $100,000, Environmental Management System & Regulatory Compliance in the amount of $41,000,

Emergency Environmental Cleanup in the amount of $20,000, Underground Storage Tanks in the amount of $20,000, and Woodburn Remediation in the amount of $85,000. The AMS-CFS Procurement Software Upgrade project is $450,000.

The 2006 Capital Budget includes four General Capital projects totaling $190,000, which are all in the Risk Management Division. The projects include Center Hill Gas & Leachate in the amount of $100,000, Environmental Management System & Regulatory Compliance in the amount of $50,000, Emergency Environmental Cleanup in the amount of $20,000, and Underground Storage Tanks in the amount of $20,000.

The 2005/2006 Capital Budget for the Finance Department meets the City Council Policy Budget to continue to invest in comprehensive cost-saving technology that will enable the City to run more efficiently with investments in CFS and check writing equipment.

EXPLANATION OF CONSOLIDATED PLAN PROJECTS

The Finance Department has one Consolidated Plan project for the 2005/2006 biennium. This project is the Earned Income Tax Credit Outreach and Financial Literacy project funded at $11,880 in 2005 and $11,850 in 2006.

PERFORMANCE MEASURES

OBJECTIVE 1: To implement new and improve existing procedures for the timely receipt of income tax revenue.

Unit of Measure	2003 Actual	2004 Target	2004 Actual	2005 Target
Income tax receipts from special collections efforts	$6 million	$6.5 million	$7.1* million	$6.5 million

Performance Target Results: Receipts exceeded the target primarily because the City offered a tax amnesty program in 2004.

* The tax amnesty program was a three-month effort to increase tax receipts in 2004. As a result of this effort, tax receipts increased by $1.5 million, which is reflected in the $7.1 million for actual receipts in 2004.

OBJECTIVE 2: To improve taxpayer satisfaction with Income Tax services.

Unit of Measure	2003 Actual	2004 Target	2004 Actual	2005 Target
Survey of Major Taxpayers (% satisfied)	91.9%	85%	87%	85%

Performance Target Results: The Tax Division attained the targeted satisfaction level in 2004.

OBJECTIVE 3: To obtain a return on investment of City funds equal to an index of the returns on two-year U.S. Treasuries and State Treasury Asset Reserve (STAR) of Ohio funds.

Unit of Measure	2003 Actual	2004 Target	2004 Actual	2005 Target
Return on investment of City funds (80% 2-years U.S. Treasury; 20% STAR Ohio) Portfolio index as of 12/31/04 was 1.96%.	3.34%	2.30%*	2.35%	2.737%**

Performance Target Results: The Treasury Division achieved the target with actual 2004 results at 2.35%.

*The 2004 target of 2.30% is the sum of the weekly benchmarks of 80% U.S. Treasury and 20% Star Ohio for 2004 divided by the 52 weeks.

**The 2005 target is based on the portfolio holdings on 12/31/04.

OBJECTIVE 4: To maintain the City's high quality current general obligation bond rating and to establish high quality ratings for the Water System Debt and the Parking System Debt.

Unit of Measure	2003 Actual	2004 Target	2004 Actual	2005 Target
Moody's Rating	Aa1	Aa1	Aa1	Aa1
S&P Rating	AA+	AA+	AA+	AA+
Water Works Rating	Aa2/AA+	Aa2/AA+	N/A	Aa2/AA+
Parking System Rating	N/A	A/A2	N/A	NA

Performance Target Results: The City's general obligation bond rating was met with Moody's Rating and S&P Rating. There were no new bond issues in Water Works and Parking, hence the rating is not applicable.

OBJECTIVE 5: Percent of Audit recommendations concurred with by the auditee and City management.

Unit of Measure	2003 Actual	2004 Target	2004 Actual	2005 Target
Number of Recommendations	New measure	40	39	40
Percentage of Recommendations Concurred With	New measure	90%	100%	90%

OBJECTIVE 6: Conduct on an annual basis, a comprehensive citywide risk assessment.

Unit of Measure	2003 Actual	2004 Target	2004 Actual	2005 Target
Complete Risk Assessment	New measure	Nov. 1	Completed	Completed
Date risk Assessment transmitted to the Finance Director and Internal Audit Committee	New measure	Nov. 1	Oct. 29*	Nov. 2006

*The 2004 Risk Assessment was transmitted to the Finance Director and Internal Audit Committee on October 29, 2004.

OBJECTIVE 7: Once approved by the Audit Committee it is the responsibility of the Audit Manager to complete the audits and studies on the Work Plan.

Unit of Measure	2003 Actual	2004 Target	2004 Actual	2005 Target
Complete the agreed upon 2004 Audit Work Plan	New measure	Dec. 31	Completed	Completed
Final review and assessment lies with the Finance Director and Audit Committee	New measure	100%	Dec. 16	100%

The Audit Committee held its last meeting of the year on December 16, 2004. At this time the final review of the Work Plan was discussed and approved.

OBJECTIVE 8: To achieve and sustain a lost time injury rate for City employees that is lower than the national general industry average.

Unit of Measure	2003 Actual	2004 Target	2004 Actual	2005 Target
Lost time injuries/100 City employees	1.96	1.95	1.51	1.50
Days lost to injury/100 City employees*	40.5	38	50.4	050
Days away from work	N/A	38	57.7	50
OSHA Recordable cases/100 employees	N/A	7.5	7.01	7.00

Performance Target Results: The lost time injury target rate and OSHA Recordable case target rate were achieved in 2004. However, target rates for Days lost to injury and Days away from work were not met in 2004 due to staffing changes.

*Increases in lost days are attributed to 2003 employee safety staff reductions.

DEPARTMENT OF FIRE
TELEPHONE #: 513.352.6220

MISSION

The mission of the Cincinnati Fire Department is to protect lives and property, and to minimize the suffering of its customers during emergencies. The Cincinnati Fire Department strives to quickly restore normalcy to its customers' lives by responding to their needs in an expeditious manner.

FUNCTIONS AND DUTIES

The Department of Fire is comprised of the Office of the Fire Chief, the Administrative Services Bureau, the Fire Prevention Bureau, the Human Resources Bureau, and the Operations Bureau.

- **Office of the Fire Chief:**

  The Fire Chief's Office is responsible for the overall direction of the department fiscal and budgetary management, performance monitoring, and long term planning (including domestic preparedness for terrorism).

- **Administrative Services Bureau:**

  The Administrative Services Bureau is responsible for fire dispatch, hydrants, information systems, facilities and equipment maintenance, central stores, budget preparation, and fire fleet.

- **Fire Prevention Bureau:**

  The Fire Prevention Bureau is responsible for code enforcement and investigations. The Fire Prevention Bureau also handles environmental crimes, fire investigations, fire and hazardous materials code enforcement, and the juvenile firesetter program.

- **Human Resources Bureau:**

  The Human Resources Bureau is responsible for internal investigations, risk management, recruiting, and training.

- **Operations Bureau:**

  The Operations Bureau is responsible for fire suppression and Emergency Medical Services (EMS). Other responsibilities of the Operations Bureau include disaster management, the handling of hazardous materials and special responses from 4 districts (26 fire houses, 12 of the 26 engine companies are paramedic engine companies, 13 ladder companies, 1 heavy rescue unit, 4 advanced life support transport units, 6 basic life support transport units, 2 fire boats, 1 rescue/EMS boat, 2 super foamer trucks, 1 aircraft rescue firefighting vehicle).

STRATEGIC DIRECTION

GOALS

The Fire Department has identified the following five key strategic goals:

- Enhance Customer Services
- Promote Diversity
- Increase Productivity
- Improve Community Safety
- Increase Firefighter Safety

Did you know…
All fire companies; ambulances and rescue units carry automatic external defibrillators and all uniformed personnel are trained in CPR.

INITIATIVES & EFFORTS TO ADDRESS STRATEGIC GOALS

- **Enhance Customer Service:**
  Spanish language training which includes fire suppression/EMS personnel, fire investigators, fire alarm dispatchers and administrative staff.

- **Promote Diversity:**

  Implement change in the age of appointment from 31 to 36 years of age. This will allow the department access to a larger, more diverse pool of qualified applicants for its recruit class that began in December 2004 and future classes.

Increase Productivity:

As approved by the City Council on June 23, 2004, a comprehensive organizational and managerial review of the Fire Department is being conducted by an outside consultant. The outside consultant will make recommendations for subsequent operational, managerial, and procedural changes.

Purchase handheld computers for EMS personnel to record additional information on emergency medical trauma runs. This will eliminate redundancy of processing, and meet requirements of Ohio's trauma reporting system. This should result in improved patient care and better quality information to support the EMS billing system.

Complete the Fire Recruit Class of 30 that began in December 2004. Candidates will participate in a 24-week course that includes training in fire suppression, emergency medical services, and other related fire management subjects.

Begin testing upgrades to the 800 MHz radio system. This upgraded communications system will provide a 20-channel trunking radio system that will increase interoperability among all Hamilton County emergency response agencies, as well as increase effectiveness of radio communications and data transmission capabilities for City departments.

During 2005 a comprehensive review of the Fire Department's fees charges (including fire permits and inspections) will be conducted.

- **Improve Community Safety**

  Serve as liaison on matters of homeland security, including training; coordination with regional, state and national public safety officials; and devise, implement, monitor and evaluate the City's readiness plans.

  Expand the "Shelter-In-Place" program for private and parochial schools due to the success of the program in Cincinnati Public Schools. This program is designed to assist school administrators on how to best protect students in the event of a chemical or biological release or other related emergencies.

  Stringent code enforcement through participation in community problem oriented policing (CPOP) teams and code enforcement response teams (CERT), public nuisance hearings, and building inspections.

  Enhance public education and outreach programs through more demonstrations and prevention programs on topics such as high rise buildings drills, puppet shows, and use of the fire "safe house" for children. There will also be meetings with manufacturers on safety issues regarding hazardous materials.

Participate in Public Nuisance Hearings, including documenting the status of properties, preparing reports, and providing testimony.

Monitor Hazard Abatement Programs administered by the Cincinnati Public Schools, Archdiocese schools, and private schools, to address specific life safety problems such as unreported fires and fire code violations.

Participate in meetings with University of Cincinnati management and safety officials, architects, and designers to review building plans for new construction and renovation of existing structures, in order to ensure compliance with fire code.

Attend monthly meetings on chemical company safety issues associated with the manufacture and storage of hazardous chemicals. The Cincinnati Fire Department, St. Bernard Fire Department, Local Emergency Planning Committee representatives and the chemical companies perform periodic cooperative drills to test the coordination and effectiveness of emergency response action plans.

Conduct high-rise building emergency response planning, evacuation drills, and training sessions for building personnel on different emergency scenarios.

Continue to work with the Elevator Section of the Building and Inspections Department to inspect and ensure compliance with Ordinance 257.

Conduct the "Safe Summer Nights" program again this year. Through this program the Department distributes smoke detectors, and replaces smoke detector batteries throughout the City from May through September. Target populations include single-family residences, the elderly, children, and the hearing impaired.

Explore ways to enter into automatic mutual aid agreements with Anderson and Sycamore Townships for fire and EMS response. Once accomplished, this arrangement will provide joint response and coverage for all participating jurisdictions, as the closest responder will arrive to an emergency.

- **Increase Firefighter Safety:**

Implement flashover training for firefighters. This is a new, but critical initiative, as it will teach firefighters to recognize when conditions inside a fire structure could lead to a flashover, which is an imminently dangerous situation that could cause loss of life or limb.

Replace air-breathing equipment, and retrofit some existing self-contained breathing apparatus for firefighters responding to fires and hazardous materials incidents.

Test new firefighter personal protective equipment to ensure it meets national standards for safety and equipment integrity.

Develop plan to provide more training resources, without adversely affecting overtime costs and budget limitations.

FUNDING SUMMARY

Expenditure (in $) and Staffing (in FTE) Summary

	2003	2004	2005	Change	2006
Operating Budget					
General Fund	$ 54,987,660	$ 58,344,000	$ 60,537,420	$ 2,193,420	$ 60,481,960
Restricted Funds	$ -	$ -	$ -	$ -	$ -
Operating Total	$ 54,987,660	$ 58,344,000	$ 60,537,420	$ 2,193,420	$ 60,481,960
Total With Employee Benefits	$ 74,137,620	$ 78,956,380	$ 81,929,740	$ 2,973,360	$ 81,853,170
Capital Projects	$ 1,145,000	$ -	$ 753,200	$ 753,200	$ 574,000
Total Full-Time Equivalent Positions	848.8	852.6	828.0	(24.6)	828.0

EXPLANATION OF OPERATING BUDGET CHANGES

The Fire Department's all funds 2005 departmental budget of $60,537,420, not including employee benefits, represents an increase of $2,193,420 or 3.8% over the 2004 Approved Budget Update. This budget change is due to the following: inflationary net increases of $1,637,360, an increase of $393,290 in sworn staffing costs, an increase of $378,600 in lump sum payments due to changes in projected sworn strength retirements, an increase of $332,000 in overtime pay based on a three-year average of 2000 through 2003 actual overtime, an increase of $262,500 for fleet repairs and maintenance, an increase of $131,790 for increased fuel costs, an increase of $77,790 to backfill the overtime detail of Local 48 President, an increase in the cost of Fire boots within the normal replacement cycle of $31,960, and increased funding for Emergency Medical Technician Training of $13,530. These increases are partially offset by the following decreases: a reduction of $786,850 for the elimination of 31 positions (23.6 FTE) associated with the Cadet Program, the elimination of the non-personnel inflationary increase of $162,450 for 2005, the reduction of the travel and training budget in the amount of $60,360, and the elimination of 1.0 FTE associated with the Weapons of Mass Destruction Administrative Specialist position, in the amount of $55,740.

The primary service impact associated with the elimination of the cadet program involves the reduction of several fire prevention services provided by the cadets. The cadets were instrumental in the elementary school "safe house" training. The cadets also assisted with "Safe Summer Nights", which distributed smoke detectors to various Cincinnati communities. The cadets also distributed notices and smoke detectors to citizens. It should be noted that the Cadet Program was discontinued in September 2004 to address the department's 2004 budget gap. The elimination of the cadet program results in total savings of $786,850.

The Weapons of Mass Destruction Administrative Specialist provided administrative support for the Chemical, Biological, Radiological, Nuclear, and Explosive (CBRNE) group. This position worked with a consultant, and City and County officials on the implementation of the Emergency Operations Center (EOC) and coordinated the City's Weapons of Mass Destruction (WMD)/Homeland Security capital improvement projects. This position also assisted with the coordination of various outside training venues in connection with Metropolitan Medical Response Team (MMRS)/Regional Medical Response Team (RMRS) and CBRNE/WMD related topics as well as provided Citizens Corp Council training

assistance. The job functions previously performed by this position will be redistributed to existing administrative staff. The elimination of the WMD Administrative Specialist was fully reimbursed by grant funding, which is not available in 2005 or 2006.

Additional General Fund reductions of $1,287,728 are required in 2006. With standard inflationary increases of $1,232,268 included, the net General Fund reduction in 2006 totals $55,460. Specific reductions will be addressed in the 2006 Budget Update process.

EXPLANATION OF STAFFING CHANGES

The total Full Time Equivalent (FTE) staffing is 828.0 for 2005 and 2006, which is 24.6 FTE less than the 2004 Approved Budget Update. This decrease includes the elimination of 1.0 FTE for a Weapons of Mass Destruction Administrative Specialist position previously reimbursed by grant funding and 23.6 net FTE (30 Clerk 1 positions) associated with the Cadet Program.

EXPLANATION OF CAPITAL PROJECTS

The 2005 Capital Budget for the Fire Department includes three General Capital projects totaling $753,200. The capital projects include Computer System Replacement in the amount of $243,200, Defibrillator Replacement in the amount of $210,000, and Fire Equipment Enhancements in the amount of $300,000.

The 2006 Capital Budget includes three General Capital projects totaling $574,000. The capital projects include Defibrillator Replacement in the amount of $150,000, Air Compressor Systems Replacement in the amount of $124,000, and Fire Equipment Enhancements in the amount of $300,000.

In addition to the above listed Fire Department General Capital projects for 2005, the 2005 Capital Budget for the Public Services Department includes $900,000 for a replacement Fire Burn Building.

PERFORMANCE MEARSURES

OBJECTIVE 1: Reduce the number of destructive fires in Cincinnati through education of the public and increased code enforcement.

Unit of Measure	2003 Actual	2004 Target	2004 Actual	2005 Target
Percentage of homes found, during routine inspections and emergency runs, to have working smoke detectors	85%	85%	56%	56%

Performance Target Results: This Measure is directly related to the Safe Summer Nights program which targeted multi-family dwellings in 2004. Due to the low percentage of working smoke detectors found in this category the focus for 2005's Safe Summer Nights program will remain multi-family dwellings.

Unit of Measure	2003 Actual	2004 Target	2004 Actual	2005 Target
The number of fire code inspections and building plans reviews by Fire Prevention and Education Bureau personnel.	4,720	3,800	3,128	1,500

Performance Target Results: 2004 actual below target due to long term illness/death of one Fire Specialist in 2004. Reduced 2005 target as budget problems are forecasting reduction in Fire Prevention staff.

Unit of Measure	2003 Actual	2004 Target	2004 Actual	2005 Target
The number of fire prevention inspections by fire companies	69,407	55,000	89,929	55,000

Performance Target Results: Exceeded target due to some buildings having more than one inspection. Re-evaluation of Inspection Program to be completed in 2005.

Unit of Measure	2003 Actual	2004 Target	2004 Actual	2005 Target
The number of school children educated to the dangers of fire through the Fire Safety House program.	9,500	10,000	7,500	1500

Performance Target Results: 2004 Target not met due to Fire Safe House for educating children had mechanical problems and Fire Cadet program eliminated in 2004. Reduced 2005 target as budget problems are forecasting reduction in Fire Prevention staff and Fire Cadet program has been eliminated.

OBJECTIVE 2: Maintain an effective level of fire protection to all citizens of Cincinnati by arriving at the scene of emergency quickly.

Unit of Measure	2003 Actual	2004 Target	2004 Actual	2005 Target
Percentage of fire and rescue incidents responded to in 5 minutes or less from dispatch to arrival	85%	86%	84%	86%

Performance Target Results: 2005 Target subject to recommendations by Consultant.

Unit of Measure	2003 Actual	2004 Target	2004 Actual	2005 Target
Percentage of fire requests, from call to dispatch, with processing times of less than 50 seconds	86%	85%	85%	86%

Performance Target Results: 2005 Target subject to recommendations by Consultant.

OBJECTIVE 3: Maintain an effective level of emergency medical service to the citizens of Cincinnati by arriving at the scene of service request quickly.

Unit of Measure	2003 Actual	2004 Target	2004 Actual	2005 Target
Percentage of Advanced Life Support (ALS) runs responded to within 8 minutes or less	85%	79%	89%	90%

Performance Target Results: 2005 Target subject to recommendations by Consultant.

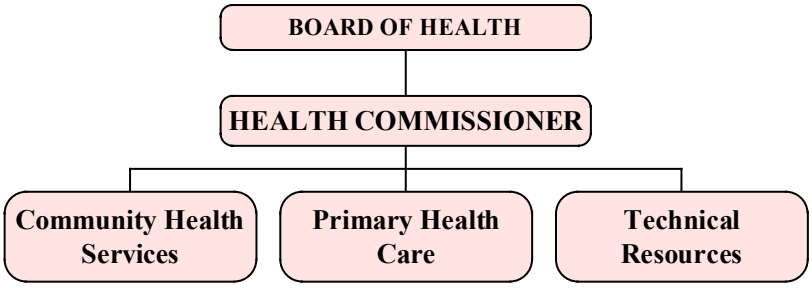
Unit of Measure	2003 Actual	2004 Target	2004 Actual	2005 Target
Percentage of Basic Life Support (BLS) runs responded to within 5 minutes or less	78%	79%	75%	77%

Performance Target Results: 2005 Target subject to recommendations by Consultant.

Unit of Measure	2003 Actual	2004 Target	2004 Actual	2005 Target
Percentage of fire/medical calls, from call received to dispatch, with processing times of less than 90 seconds	58%	59%	67%	67%

Performance Target Results: 2005 Target subject to recommendations by Consultant.

DEPARTMENT OF HEALTH
TELEPHONE #: 513.357.7200



MISSION

The Board of Health is responsible for the promotion, protection, and maintenance of the public's health, the development and enforcement of health laws, and the prevention of disease.

FUNCTION AND DUTIES

- **Office of the Commissioner:** The Office of the Commissioner implements the policies of the Board of Health and provides leadership in the administrative management of the Health Department. The Office of the Commissioner takes a lead role in building capacity to prevent and respond to acts of terrorism and natural disasters.

  Within the Office of the Commissioner, the Medical Director's office coordinates communicable disease reporting in Cincinnati and provides case management for all Class A reported diseases. Class A reported diseases are those of a significant public health concern. There are 89 diseases listed under this category. Major public concerns such as Anthrax and Yellow Fever must be reported by telephone immediately, while others such as Hepatitis and Rheumatic Fever are to be reported by the end of the week.

- **Community Health Services Division:** This Division is responsible for Environmental Services, including Food Service Inspections, Solid Waste, Vector Control, Animal Bites, Household Sewage, Swimming Pool Inspection, Environmental Hygiene, Nuisance Abatement, Tattoo and Body Piercing Licensing, Indoor Air Pollution and Smoking Ordinance Enforcement, and Litter and Junk Car Patrol. The Division also has responsibility for Health Promotion, including Health Education and Health Promotion Grants, the Public Employee Assistance Program, and Childhood Lead Poisoning Prevention.

- **Primary Health Care Division:** This Division provides comprehensive primary health care and dental services for underserved and high-risk populations. The Division operates five health centers and a Sexually Transmitted Disease center. Health center facilities include laboratory, pharmacy,

immunization, and nutritional services. The Division also has responsibility for Public Health Nursing Programs, including Home Health, School Health, and Day Care and Nursing Home Licensure.

- **Technical Resources Division:** This Division provides professional, technical, and administrative support to the Board of Health and its entities in the areas of human resources, electronic data processing, fiscal services, and facility management. The Division also provides vital records as required by State law.

STRATEGIC DIRECTION

GOALS

Strategic Goals of the Cincinnati Health Department include, but are not limited to the following:

- Provide high quality, accessible, and effective clinical services to improve the health status of Cincinnati residents.
- Promote and assist citizens to enjoy healthy lifestyles to prevent disease and disability.
- Protect the environment and protect people from environmental hazards.
- Prevent and control the spread of infectious disease.
- Prepare for and respond to acts of terrorism and natural disasters.

Did you know…
The Cincinnati Health Department operates 5 comprehensive primary care health centers and 1 sexually transmitted disease clinic and provides 140,000 visits to 46,000 individuals each year, including medical, dental, and obstetrics & gynecology.

INITIATIVES & EFFORTS TO ADDRESS STRATEGIC GOALS

To address the strategic goals of the Cincinnati Health Department, the following operational initiatives and efforts have been executed:

- Provide primary health care services for underserved populations.
- Provide home and school health care services.
- Provide childhood and adult immunizations.
- Epidemiological investigation, reporting, and treatment for infectious disease including sexually transmitted diseases.
- Provide information and assistance in smoking cessation, nutrition counseling, exercise classes, and disease management to promote healthy lifestyles.
- Provide Women and Infants Food Grant Program (WIC) nutrition services for women and children.
- Provide lead testing for children and lead assessment of housing to eliminate lead hazards.
- Inspect and license restaurants and food stores under strict operational standards.
- Enforce environmental laws to eliminate and control hazards and public health nuisances.
- License and inspect day care and nursing home facilities.
- Build City and regional emergency preparedness through collaborative work with Fire and Police departments, other local stakeholders, state and federal agencies including the following:
  - Participate in the design and implementation of the City's new Regional Emergency Operations Center;
  - Partner with the Fire Department to lead the U.S. Department of Homeland Security Metropolitan Medical Response System (MMRS) terrorism preparedness program for the

Greater Cincinnati region including Southwest Ohio, Northern Kentucky, and Southeast Indiana; and

- Provide leadership for the regional public health terrorism preparedness program, funded through a grant from the U.S. Centers for Disease Control and Prevention and the Ohio Department of Health, for responding to bioterrorism and major naturally occurring outbreaks of infectious disease.

FUNDING SUMMARY

Expenditure (in $) and Staffing (in FTE) Summary

	2003	2004	2005	Change	2006
Operating Budget					
General Fund	$ 22,427,210	$ 22,108,160	$ 21,748,120	$ (360,040)	$ 21,580,270
Restricted Funds	$ 13,399,260	$ 13,770,580	$ 13,283,580	$ (487,000)	$ 12,758,610
Operating Total	$ 35,826,470	$ 35,878,740	$ 35,031,700	$ (847,040)	$ 34,338,880
Total With Employee Benefits	$ 41,859,330	$ 43,909,240	$ 42,875,280	$ (1,033,960)	$ 41,989,500
Internal Service Funds	$ 77,400	$ -	$ -	$ -	$ -
Consolidated Plan Projects	$ 425,000	$ 225,000	$ 285,000	$ 60,000	$ 285,000
Capital Projects	$ 565,000	$ 393,000	$ 129,100	$ (263,900)	$ 457,000
Total Full-Time Equivalent Positions	544.5	544.5	523.6	(20.9)	523.6

EXPLANATION OF OPERATING BUDGET CHANGES

The 2005 Operating Budget totals $35,031,700, not including employee benefits, and General Fund overhead. This funding level represents a decrease of $847,040, or 2.4% from the 2004 Approved Budget Update. A General Fund decrease of $360,040 is primarily attributable to the following budget reductions: 6.0 FTE are eliminated within the General Fund (1.0 Accountant, 1.0 Administrative Specialist, 1.0 Clerk Typist 3, 1.0 Nursing Supervisor, 1.0 Administrative Technician, and 1.0 Health Clinic Coordinator). These reductions, in conjunction with miscellaneous personnel and non-personnel reductions, total $540,550. These reductions are partially offset by standard inflationary increases in other expenditure categories in the amount of $180,510.

A total of 12.5 FTE are eliminated within Restricted Funds, specifically within the Home Health Nursing Section (10.0 Public Health Nurses, 1.0 Clerk Typists 2, and 1.5 Public Health Consultants). FTE reductions, in conjunction with various non-personnel reductions total $684,400. The Home Health Services Fund is unable to maintain the current service level based on new Medicare/Medicaid reimbursement rules. With less federal funding to support skilled home health nursing, the number of nursing visits to patients with doctor orders for medication, dressing changes, etc. will decrease in 2005. In 2003 there were about 25,000 such visits made. An additional 2.4 FTE are eliminated in various Restricted funds through elimination of vacancies and operating efficiencies. These reductions are partially offset by standard inflationary increases in other expenditure categories in the amount of $197,400.

The 2006 Operating Budget totals $34,338,880, not including employee benefits and General Fund overhead. This funding level represents a decrease of $692,820 or 2.0% from the 2005 amount. Additional General Fund reductions of $463,100 are required in 2006. Specific reductions will be addressed in the 2006 Budget Update process. These reductions are partially offset by standard inflationary increases in the amount of $295,250.

Within Restricted Funds, and after considering normal wage and inflation factors, the Health Services Fund 395 budget is reduced by $785,750 from the 2005 funding level to maintain a 5% carryover balance at the end of 2006. These reductions will also be implemented during the 2006 Budget Update process. These reductions are partially offset by standard inflationary increases in the amount of $260,780.

SPECIAL REVENUE FUNDS

The Health Department leverages $0.72 in health and other services to the community for every General Fund dollar invested. Funding is leveraged through grants, fees, and insurance reimbursements. Leveraged funding is designated for specific purposes and is deposited in the following special revenue funds, which are established by City Ordinance:

- Public Health Research Fund
- Home Health Services Fund
- Health Services Fund
- Solid Waste Disposal Control Fund
- Sexually Transmitted Diseases Fund
- STD/HIV Prevention Training Fund
- Lead Poisoning Control Fund
- Women and Infants Food Grant Program Fund
- State Health Program Income Fund
- Food Service License Fees Fund
- Swimming Pool License Fees Fund
- Infectious Waste Fund
- Immunization Action Plan Fund
- Federal Health Program Income Fund
- Public Employee Assistance Fund
- Heart Health - Hamilton County Fund
- Health Network Fund
- Health Care for the Homeless Fund

EXPLANATION OF STAFFING CHANGES

The total FTE is 523.6, which is 20.9 FTE less than the 2004 Approved Budget Update. A total of 12.5 FTE are being eliminated from the Home Health Nursing section because revenue cannot support current staffing. An additional 6.0 FTE are eliminated in the General Fund as identified in the Explanation of Budget Changes. Finally 2.4 FTE are eliminated in various Restricted funds through elimination of vacancies and operating efficiencies.

EXPLANATION OF CAPITAL PROJECTS

The Health Department's General Capital Budget totals $129,100 for 2005 and includes one project for dental equipment replacement in the amount of $79,100 and one project to fund emergency repairs to private sewers in the amount of $50,000. The health facility renovation accounts are not funded in 2005 because resources available in prior-year accounts are remain available to meet 2005 needs.

The Health Department's General Capital Budget totals $457,000 for 2006 and includes two projects for renovation of health facilities in the amount of $377,000 and one project for dental equipment replacement in the amount of $80,000.

EXPLANATION OF CONSOLIDATED PLAN PROJECTS

The 2005/2006 Consolidated Plan budget includes one project in Community Development Block Grant funding for 2005 and 2006 in the amount of $285,000 each year for lead testing of housing units where children with elevated blood lead levels would spend at least six hours per week.

PERFORMANCE MEASURES

OBJECTIVE 1: To provide primary care and dental health services to uninsured and underinsured City of Cincinnati residents.

Unit of Measure	2003 Actual	2004 Target	2004 Actual	2005 Target
Medical services to unique users	48,787	45,000	46,237	45,000
Patient visits to Health Centers	114,393	110,000	108,579	110,000
Dental patient visits	24,440	24,000	26,058	24,000

Performance Target Results: Not achieved for Health Center patient visits. A Pediatrician retired in 2004, the position has not been filled.

OBJECTIVE 2: To coordinate communicable disease reporting in Cincinnati and provide case management for all Class A reported diseases. Class A Diseases are those of major public health concern because of the severity of the disease and potential for epidemic spread.

Unit of Measure	2003 Actual	2004 Target	2004 Actual	2005 Target
Cases of Class A communicable diseases reported and entered into case management system	3,067	3,000	3,111	3,100

Performance Target Results: Achieved

OBJECTIVE 3: To provide childhood immunizations for all children who utilize Health Department clinics in order to assure compliance with recommended vaccines by age two.

Unit of Measure	2003 Actual	2004 Target	2004 Actual	2005 Target
Pediatric patients ages 0-2 immunized by age two	4,091	3,500	*11,976	11,500

Performance Target Results: Achieved *For 2004 and forward, the unit of measure is changed to reflect the number of immunizations given to pediatric patients ages 0-2 rather than the number of patients served. This change is necessary to comply with new Ohio Department of Health reporting requirements.

OBJECTIVE 4: To provide vision and hearing screenings, health assessments, medical referrals, and follow up for children who attend 56 targeted Cincinnati Public Schools.

Unit of Measure	2003 Actual	2004 Target	2004 Actual	2005 Target
Vision and hearing screenings for students	43,330	40,000	44,467	40,000
Medical referrals for school-aged children	6,865	6,000	6,153	6,000
Percent of referrals resolved or in process	91%	75%	94%	80%

Performance Target Results: Achieved

OBJECTIVE 5: To provide home health care services to uninsured and underinsured City of Cincinnati residents.

Unit of Measure	2003 Actual	2004 Target	2004 Actual	2005 Target
Number of home health care users	4,358	4,300	4,844	4,500
Number of visits to home health users	25,030	25,000	23,879	23,500

Performance Target Results: Achieved

OBJECTIVE 6: To investigate and resolve citizen complaints concerning litter, solid waste disposal, insects, rodents and residential heating and plumbing.

Unit of Measure	2003 Actual	2004 Target	2004 Actual	2005 Target
Citizen complaints investigated and resolved	13,108	12,000	12,019	12,000

Performance Target Results: Achieved

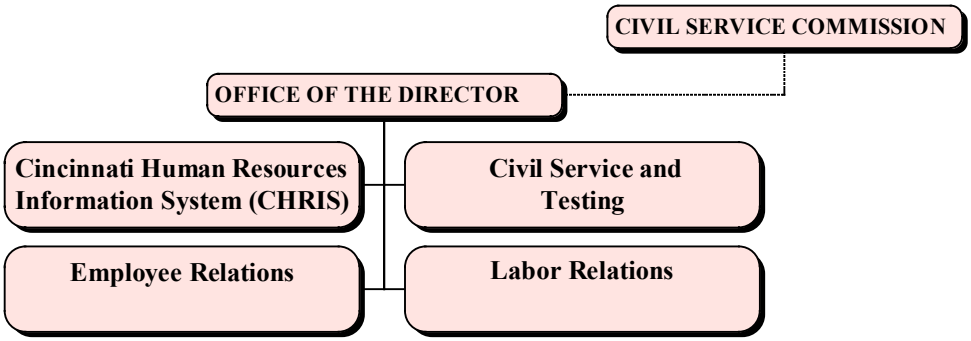
OBJECTIVE 7: To provide lead screening of children residing in high-risk neighborhoods with housing containing lead based paint and to provide nursing cases management for children with elevated blood lead levels and environmental assessment of their homes to identify the source of the lead to the child.

Unit of Measure	2003 Actual	2004 Target	2004 Actual	2005 Target
Blood lead level screenings	6,210	7,000	4,029*	6,000
Case mgmt. & environmental	256	375	408	440

Performance Target Results:

* Represents partial year data because a portion of the blood screening data is received from the Ohio Department of Health and compilation of data will not be finalized until 6/30/2005.

DEPARTMENT OF HUMAN RESOURCES
TELEPHONE #: 513.352.2400



MISSION

The mission of the Department of Human Resources is to provide excellent and timely human resources support and services and to provide a positive and diversified environment.

FUNCTION AND DUTIES

The Human Resources Director is responsible for directing all of the activities of the department, advising the City Manager with regard to human resources activities and issues, and functions as the Secretary to the Civil Service Commission. The Department has five sections: Cincinnati Human Resources Information System (CHRIS), Civil Service and Testing, Employee Relations, Labor Relations, and Organizational Development/Training.

The Cincinnati Human Resources Information System (CHRIS) section is responsible for human resources information processing as well as providing reports and information as requested. This section also is responsible for developing new human resources systems using the human resources information system, and administering the City's compensation program.

The Civil Service and Testing section is responsible for preparing and administering civil service examinations and maintaining the classification plan. A support staff within this section is responsible for processing applications and providing customer service. The Civil Service Commission is a three member, independent appellant board for classified civil service employees. Responsibilities of the Commission include reviewing personnel transactions such as transfers; reinstatements; provisional, emergency, and exceptional appointments; and providing appellate functions for suspensions, dismissals, demotions, layoffs, and medical separations. The Department of Human Resources provides staff support to the Civil Service Commission. Under this section, the department also facilitates citywide training by providing course offerings, registration, and reporting.

The Employee Relations section is responsible for investigating and resolving employee concerns that fall outside the scope and jurisdiction of the City's Equal Employment Opportunity section and/or labor contracts.

The Labor Relations section is responsible for negotiating and administering four labor contracts: Fraternal Order of Police; International Association of Fire Fighters; American Federation of State, County, and Municipal Employees; and the Building Trades. In 2004, Human Resources staff began negotiating with Cincinnati Organized and Dedicated Employees (CODE), the City's new management union. This section is also responsible for maintaining and administering the City's Personnel Policies and Procedures.

STRATEGIC DIRECTION

GOALS

- Develop and maintain a comprehensive collective bargaining and labor relations strategy.
- Increase staff awareness of equity and diversity issues in the workplace.
- Develop a Workforce Strategic Planning Training program.
- Cross train staff to develop Human Resource generalists that will more efficiently support the department.

Did you know …
There is an Employee Relations Section in Human Resources to hear complaints outside of Civil Service and Labor Agreements.

INITIATIVES & EFFORTS TO ADDRESS STRATEGIC GOALS

- Prior to negotiations, establish strategic goals and priorities. Identify labor contract language in each agreement that acts as a barrier. Provide information to ensure new contract provisions are communicated, implemented, and administered effectively and accurately.
- Compile exit interviews data and identify patterns or concerns that may be mitigated through training, consultations, or negotiations.
- Offer and encourage training and awareness programs in relation to equity and diversity.

FUNDING SUMMARY

Expenditure (in $) and Staffing (in FTE) Summary

	2003	2004	2005	Change	2006
Operating Budget					
General Fund	$ 1,975,780	$ 1,914,050	$ 1,711,710	$ (202,340)	$ 1,688,050
Restricted Funds	$ 153,320	$ 194,500	$ 202,190	$ 7,690	$ 202,190
Operating Total	$ 2,129,100	$ 2,108,550	$ 1,913,900	$ (194,650)	$ 1,890,240
Total With Employee Benefits	$ 2,501,900	$ 2,576,690	$ 2,343,800	$ (232,890)	$ 2,321,590
Internal Service Funds	$ 372,530	$ -	$ -	$ -	$ -
Capital Projects	$ 375,000	$ -	$ -	$ -	$ -
Total Full-Time Equivalent Positions	37.2	31.2	29.2	(2.0)	29.2

EXPLANATION OF OPERATING BUDGET CHANGES

The 2005 Operating Budget totals $1,913,900, not including employee benefits. This funding level represents a decrease of $194,650 or 9.2% from the 2004 Approved Budget Update. The 2005 General Fund Operating Budget totals $1,711,710, not including employee benefits. This funding level represents a decrease of $202,340 or 10.6% from the 2004 Approved Budget Update. The budget change is primarily due to a reduction of 2.0 full-time equivalent (FTE) positions for a savings of $160,180, a $38,480 reduction to the diversity and stress management training contracts, and non-personnel reductions totaling $12,400 for training, $5,000 for office supplies and tuition reimbursement, and $2,175 for non-local travel. These reductions are partially offset by budgeted wage and inflation increases of $15,895.

The Restricted Funds Operating Budget totals $202,190, not including employee benefits. This funding level represents an increase of $7,690 or 3.9% over the 2004 Approved Budget Update. This increase is primarily related to standard inflationary increases and the transfer in of a higher salaried incumbent.

Additional General Fund reductions of $36,690 are required in 2006. With standard inflationary increases of $13,030 included, the net General Fund reduction in 2006 totals $23,660 compared to 2005. Specific reductions will be addressed in the 2006 Budget Update process.

EXPLANATION OF STAFFING CHANGES

The total Full Time Equivalent (FTE) staffing is 29.2 for 2005 and 2006, which is 2.0 FTE less than the 2004 Approved Budget Update. The General Fund decrease of 2.0 FTE results from the elimination of 1 Human Resources Assistant Director and 1 Senior Human Resources Analyst.

PERFORMANCE MEASURES

OBJECTIVE 1: To assist employees to receive training using alternative delivery methods.

Unit of Measure	2003 Actual	2004 Target	2004 Actual	2005 Target
Number of employees receiving substance abuse training	Measure revised during year	Not established	NA	100%
Percentage of new employees receiving performance appraisal training before the completion of their first year of service.	100%	100%	100%	100%
Number of Cincinnati Human Resources Information System (CHRIS) training modules available on employees' desktop computers.	8	10	17	30

Performance Target Results: Target for percentage of new employees receiving performance appraisal training achieved. Target for number of CHRIS training modules available on employees' desktop computers exceeded by seven modules. A total of 13 more CHRIS training modules are needed to reach the departmental goal of 30 by the end of 2005 for 100% completion of the training modules for CHRIS.

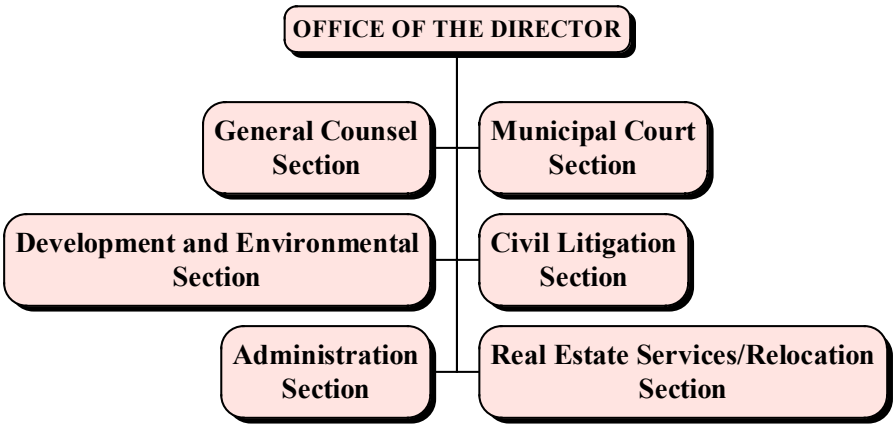
Substance abuse training has been integrated into the New Employee Orientation training and New Supervisor training. For 2005, all new employees and supervisors will receive substance abuse training.

OBJECTIVE 2: To assist departments with filling vacant positions with qualified and diverse employees.

Unit of Measure	2003 Actual	2004 Target	2004 Actual	2005 Target
Percentage of appointed applicants that pass probation as an indicator that they have been determined to be qualified by employing unit.	97%	98%	97%	98%
Number of open-to-the-public and exceptional appointment selection processes that result in the ability to make an appointment that enhances the diversity of the City's workforce.	31	40	34	35

Performance Target Results: For 2004, target related to appointments not achieved due to 2004 hiring freeze. The 2004 actual and 2005 target figures reflect the 2004 hiring freeze and the elimination of positions in the 2005 budget.

DEPARTMENT OF LAW
TELEPHONE #: 513.352.3334



MISSION

The mission of the Law Department of the City of Cincinnati is to provide effective and efficient legal services to the City of Cincinnati by representing the Council, officers, departments and boards of the City as legal counsel and attorney, representing the City in all proceedings in which the City is a party before any court or adjudicatory body, serving as prosecuting attorney in the municipal court, and providing all services in connection with the acquisition, management, and sale of real property, business and family relocation, and the levying of assessments.

FUNCTION AND DUTIES

The City Solicitor is the Director of the Department of Law. The department is divided into six primary functions.

- **General Counsel**: *The General Counsel Section* is responsible for providing all legal advice, opinions, and legislation to the City Council, the City Manager and all City departments. The attorneys in this section also serve on Council committees and labor negotiation teams on behalf of the City. This section also processes Equal Employment Opportunity Commission and Ohio Civil Rights Commission charges against all City departments.

- **Municipal Court**: *The Municipal Court Section* represents the City in all civil and criminal litigation in the Municipal Court. This section includes the Office of the City Prosecutor that is legally mandated to prosecute all traffic and criminal cases brought before the Municipal Court for violation of criminal offenses occurring within the City. This section is also responsible for liquor hearings and nuisance abatement initiatives. The Community Prosecution Section is a division of the Prosecutor's Office that deals with safety and quality of life issues in Cincinnati communities. The Community Prosecution Section provides a coordinated approach with City departments and agencies for the

enforcement of the Building Code, Fire Code, Health Code, liquor laws, and all other civil and criminal laws pertaining to quality of life issues present in our communities.

- **Development and Environmental Section**: *The Development and Environmental Section* provides all required legal services to the Departments of Community Development and Planning, Parks, Recreation, Health, Regional Computer Center, Buildings and Inspections, Enterprise Services, Finance, MSD, Transportation and Engineering, and to the Cincinnati Southern Railway. It handles general legal matters for the City related to real estate acquisition and disposition. This section also provides legislation, legal advice, and counsel to the City Council and all of the City departments regarding environmental and utility matters, and is responsible for coordination of energy-related matters before administrative agencies such as the Public Utilities Commission of Ohio.

- **Civil Litigation**: *The Civil Litigation Section* represents the City in all civil litigation in Federal and State Courts, defends against and prosecutes claims on behalf of the City, and provides representation at various hearings and appeals of denial of public vehicle licenses.

- **Administration**: *The Administration Section* provides all non-attorney support services to the department including clerical, personnel, claims, assessment, and budget matters. *The Administrative Hearings Section* is responsible for addressing public safety concerns such as building code violations, litter, abandoned cars, illegal dumping, and weed control.

- **Real Estate Services/Relocation Section**: *The Real Estate Services Section* is responsible for the acquisition, disposal, and property management of all City owned or leased real property. *The Relocation Section* is responsible for administering the City programs on code enforcement, and family and business relocation.

STRATEGIC DIRECTION

GOALS

- Provide effective legal representation on behalf of the City of Cincinnati.
- Enhance safety and quality of life for citizens.

Did you know …
Former President of the United States, Rutherford B. Hayes, was at one time the City Solicitor of Cincinnati (1859-1861).

INITIATIVES & EFFORTS TO ADDRESS STRATEGIC GOALS

- Assist the City Administration in analyzing, determining, and representing the City's interests in upcoming collective bargaining negotiations.
- Develop and implement an alternative dispute/claims resolution process for Police-related claims regarding excessive force.
- Improve the success rate for arbitration cases and federal lawsuits regarding alleged police officer misconduct by partnering with the Police Department at the beginning of the process.
- Oversee the operation of the Community Prosecution Section, which focuses on safety and quality of life issues, and the coordination and assurance of effective prosecution of cases related to code violations and criminal misconduct in neighborhoods. The Community Prosecution Section also refers building code violation cases to the Hamilton County Court Housing Docket for prosecution, with the goal of reducing blight in our neighborhoods.

- Improve the success rate for prosecution of domestic violence cases by using enhanced evidentiary tactics designed to obtain convictions even though the victim is not present or is unwilling to cooperate.
- Enhance customer service and reduce the timeframe for hearings conducted by the Office of Administrative Hearings.

FUNDING SUMMARY

Expenditure (in $) and Staffing (in FTE) Summary

	2003	2004	2005	Change	2006
Operating Budget					
General Fund	$ 4,474,010	$ 4,674,200	$ 4,265,960	$ (408,240)	$ 4,192,300
Restricted Funds	$ 443,170	$ 469,180	$ 461,070	$ (8,110)	$ 463,600
Operating Total	$ 4,917,180	$ 5,143,380	$ 4,727,030	$ (416,350)	$ 4,655,900
Total With Employee Benefits	$ 5,787,330	$ 6,328,320	$ 5,797,530	$ (530,790)	$ 5,728,280
Internal Service Funds	$ 318,600	$ 324,790	$ 327,250	$ 2,460	$ 331,200
Consolidated Plan Projects	$ 185,200	$ 187,000	$ 178,040	$ (8,960)	$ 177,970
Total Full-Time Equivalent Positions	79.2	82.2	80.2	(2.0)	80.2

EXPLANATION OF OPERATING BUDGET CHANGES

The 2005 Operating Budget totals $4,727,030, not including employee benefits and General Fund Overhead. This funding level represents a decrease of $416,350, or 8.8% from the 2004 Approved Budget Update. The General Fund budget change is primarily due to the reduction of personnel costs in the amount of $421,070 and a $12,830 increase in the non-personnel budget. The reduction in personnel costs includes the elimination of three positions (1 Deputy City Solicitor, 1 Assistant City Solicitor, 1 Support Services Manager) in the amount of $285,140 which is offset by the addition of a Zoning Hearing Examiner in the amount of $68,970. The personnel budget is further reduced by a change in several wage items including the position vacancy allowance and reimbursements. The $12,830 increase in non-personnel costs is due to a number of non-personnel line items (increase totaling $19,080) including a significant increase in court reporting costs and is offset by a $6,250 reduction in the training and non-local travel budget.

The 2005 Restricted Funds Budget decreases by $8,110. The Income Tax Infrastructure Fund 302 personnel budget decreases in the amount of $840 and the Community Development Block Grant Fund 304 personnel budget decreases by $7,270. The Law Department's 2005/2006 budget also includes $327,250 in the Property Management Fund 209, which is a non-appropriated Internal Service Fund.

Additional General Fund reductions of $97,210 are required in 2006. With standard inflationary increases of $23,550 included, the net General Fund reduction in 2006 totals $73,660. Specific reductions will be addressed in the 2006 Budget Update process.

EXPLANATION OF STAFFING CHANGES

The total Full Time Equivalent (FTE) staffing is 80.2 for 2005, which is a net decrease of 2.0 FTE from the 2004 Approved Budget Update. The net decrease of 2.0 FTE in the General Fund results from the following: 1) the elimination of a Deputy City Solicitor position; 2) the elimination of an Assistant City Solicitor position; 3) the elimination of a Support Services Manager; and 4) the addition of a Zoning Hearing Examiner approved by the City Council in February 2004.

For 2006, the total FTE is 80.2 FTE, which is no change from the 2005 Budget.

EXPLANATION OF CONSOLIDATED PLAN PROJECTS

The Law Department has administered the following two ongoing Consolidated Plan projects for a number of years:

Tenant Assistance - $34,040 in 2005; $33,970 in 2006
Each year, approximately 3,000 persons contact the Relocation Services Office requesting assistance in finding housing or seeking information about the various types of housing available. These persons are counseled on how and where to find housing. They are also provided with a list of housing managers and specific referrals may be given.

Code Enforcement Relocation - $144,000
This project allows the Relocation Services Office to pay the first month's rent or security deposit for persons moving to decent, safe, and sanitary housing who have been displaced by code enforcement and/or the hazards of lead paint. Relocation staff take applications from low-income persons for subsidized housing, and provide vacancy lists and management company lists to clients. The City assists approximately 150-250 displaced families/persons per year. Qualified participants receive up to $650 for rental assistance and moving costs. In addition, low/moderate income clients receive guidance and housing referrals for securing affordable housing and subsidized housing.

PERFORMANCE MEASURES

OBJECTIVE 1: To implement a program to electronically process coordinated reports. Whenever there is a proposed change of use for City–owned property (e.g. sale of surplus real property) a notification (coordinated report) is sent to all city departments, CINergy and Cincinnati Bell.

Unit of Measure	2003 Actual	2004 Target	2004 Actual	2005 Target
% of coordinated reports electronically processed	100%	100%	100%	100%

Performance Target Results: Target achieved.

OBJECTIVE 2: Electronically update the Cincinnati Municipal Code within two weeks of City Council approval.

Unit of Measure	2003 Actual	2004 Target	2004 Actual	2005 Target
Percent of Cincinnati Municipal Code revisions electronically updated within two weeks of Council approval	100%	100%	100%	100%

Performance Target Results: Target achieved.

OBJECTIVE 3: Provide current information on all City leases, which will enable staff to update current market value and maximize City's income.

Unit of Measure	2003 Actual	2004 Target	2004 Actual	2005 Target
Percent of current recorded City leases	100%	100%	100%	100%

Performance Target Results: Target achieved.

OBJECTIVE 4: To provide 24-hour availability of prosecution staff to the Police department for legal advice and search warrant services.

Unit of Measure	2003 Actual	2004 Target	2004 Actual	2005 Target
Percent of hours per week prosecution staff is available to the Police Department for legal advice and search warrant drafting services	100%	100%	100%	100%

Performance Target Results: Target achieved

OBJECTIVE 5:. To provide access to the status of economic development and housing projects identified as viable projects by the City no later than the next working day after the request.

Unit of Measure	2003 Actual	2004 Target	2004 Actual	2005 Target
Percent of request for information on status of economic development or housing projects answered with next business day after request.	98%	98%	98%	98%

Performance Target Results: Target achieved.

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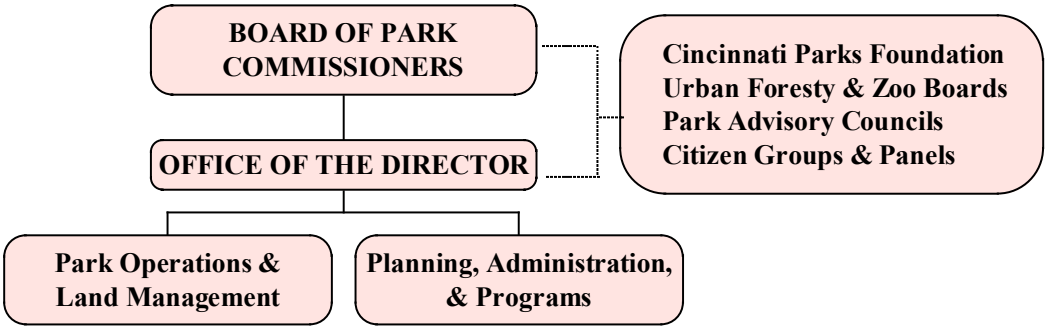
DEPARTMENT OF PARKS
TELEPHONE #: 513.352.4080



MISSION

The mission of the Parks Department is to conserve, manage, sustain, and enhance Parks' natural and cultural resources and public greenspaces for the enjoyment, enlightenment, and enrichment of the Cincinnati community.

FUNCTION AND DUTIES

The Parks Department is comprised of the Office of the Director, the Parks Operations and Land Management, and the Planning, Administration, and Programs Divisions.

- **Office of the Director**

  Business Services: This section reports directly to the Director of Parks and provides centralized personnel, community and international customer service management, and program services management for the Park Board. This section also manages special events, training, volunteer, and reservation services.

  Financial Services: This section provides fiduciary financial support, material, service, and capital procurement, contractual and property lease management. This section also manages the information technology needs for the Board of Park Commissioners, the Parks Foundation, various advisory panels, and the Urban Forestry Advisory Board.

  This section also performs incremental tax perusals, revenue analysis of programs and services, equities, bonds and liquid securities, and manages the Park Board's operating and capital budgets.

- **Park Operations and Land Management Division**

  This Division is responsible for the maintenance and management of park areas, facilities, and the urban forest. This includes activities such as grounds and facility maintenance, tree care, landscape beautification, land management, reforestation, and management of other public greenspace.

- **Planning, Administration, and Programs Division**

  This Division conducts long-range planning, capital improvement program development and implementation, park facility and site design, specialized building and facility maintenance, and construction management. Also included is the management of the Krohn Conservatory, Environment Education through six neighborhood nature centers, public nature education programs and summer camps, production of special events, reservations, and the Parks Visitors Center.

STRATEGIC DIRECTION

GOALS

Cincinnati Parks' strategic goals are to provide a park system that is Clean, Safe, Reliable, Green, and Beautiful. A **Clean** park system welcomes visitors and provides a pleasing environment, which increases awareness and reduces complaints. A **Safe** park system ensures that all visitors will be safe from injury while properly using the facilities and equipment within the parks and that park amenities are inviting and safe. Citizens feel comfortable visiting parks at all times and the experience makes them want to return time and again. **Reliable** parks provide that all facets of the parks including comfort stations, shelters, trails, play equipment, and park facilities will be accessible and in good working order. **Green** parks provide a natural environment and pleasing views for the enjoyment of the public. They also stimulate economic development, and promote a healthier community environment. **Beautiful** parks attract visitors to our city, they serve as a destination point for the public, and they provide a splash of color within an urban setting where public greenspace is minimal.

Did you know…
The Cincinnati Parks Nature Education Program provides over 1,500 nature programs each year, which are enjoyed by more than 49,000 citizens-children and adults. Nature activities are offered year-round, and school programs are tailored to every grade level and are designed to complement classroom lessons.

INITIATIVES AND EFFORTS TO ADDRESS STRATEGIC GOALS

The Park Board has developed and implemented a comprehensive Business Plan that captures the mission of the Park Board and the vision of our citizens: the stakeholders of the City. Each year the Park Board approves a Business Plan that includes dynamic performance targets that address the needs of the park system and the 52 communities the system serves. The performance targets ensure that the citizens of Cincinnati receive a park system that meets and exceeds the strategic goals of the Park Board: Clean, Safe, Reliable, Green, and Beautiful Parks.

- Provide maintenance plans for neighborhood and regional parks.
- Provide an update to the system-wide master plan that is over ten years old.
- Continue to gather feedback from our constituents through surveys with a focus on determining if the park system is meeting or exceeding the needs of our users.
- Provide high quality educational programs that meet and exceed the diverse needs of our users including preschool, school age children, teens, adults, seniors, and families.

- Provide a work environment that is conducive to fostering high quality services and a safe workplace for all employees and volunteers.
- Implement major capital improvements to further Parks' mission and enhance the park experience for users.
- Provide five seasonal floral shows at the Krohn Conservatory, which is home to more than 1,000 named plant species.
- Provide six-year preventive maintenance to more than 80,000 street trees.
- Provide excellent customer service to the stakeholders and citizenry of Cincinnati.

FUNDING SUMMARY

Expenditure (in $) and Staffing (in FTE) Summary

	2003	2004	2005	Change	2006
Operating Budget					
General Fund	$ 4,687,530	$ 4,563,870	$ 4,529,170	$ (34,700)	$ 4,509,680
Restricted Funds	$ 3,454,720	$ 3,904,010	$ 3,838,220	$ (65,790)	$ 3,905,590
Operating Total	$ 8,142,250	$ 8,467,880	$ 8,367,390	$ (100,490)	$ 8,415,270
Total With Employee Benefits	$ 9,316,140	$ 10,022,280	$ 9,912,430	$ (109,850)	$ 9,997,870
Consolidated Plan Projects	$ 175,000	$ 175,000	$ 152,710	$ (22,290)	$ 152,650
Capital Projects	$ 3,588,000	$ 3,398,500	$ 3,339,000	$ (59,500)	$ 3,324,700
Total Full-Time Equivalent Positions	154.7	154.7	151.2	(3.5)	151.2

EXPLANATION OF OPERATING BUDGET CHANGES

The 2005 Operating Budget totals $8,367,390, not including employee benefits and General Fund overhead. This funding level represents a decrease of $100,490 or 1.2% from the 2004 Approved Budget Update. In the General Fund, a decrease of $34,700 results from the following budget changes: 1) an increase of $100,000 for utility costs; 2) an increase of $57,250 for anticipated increases in fleet maintenance costs; 3) an increase of $30,000 for maintenance costs of the Colerain Connector site; 4) an increase of $25,000 for the City's portion of the $.01 increase in the street tree assessment; 5) an increase of $24,500 to cover one-half of the additional maintenance costs at the Theodore M. Berry International Friendship Park; 6) a decrease of $182,570 for the transfer of six positions (6.0 FTE) to the Income Tax-Infrastructure Fund 302; 7) a decrease of $35,330 for reductions related to tree clearing, security, information technology support, and extermination services; 8) a decrease of $33,720 for the elimination of one Park Naturalist position (1.0 FTE); 9) a decrease of $31,270 for the elimination of one Administrative Technician position (1.0 FTE); 10) a decrease of $25,800 for publication of newsletters; and 11) a decrease of $21,740 in personnel services related to funded positions that will be kept vacant. These budget adjustments in the General Fund are partially offset by standard inflationary increases of $58,980.

The 2006 Operating Budget in the General Fund totals $4,509,680, not including employee benefits, and is $19,490 less than the 2005 Operating Budget. Additional General Fund reductions of $96,910 are required in 2006, which are offset by standard wage and inflationary increases of $77,420. Specific reductions will be addressed in the 2006 Budget Update process.

In the Restricted Funds, a decrease of $65,790 in 2005 results from the following budget changes: 1) a decrease of $109,400 in the Parking Meter Fund 303 due to a reduction in resources in that fund; 2) a decrease of $33,130 in the Parks Donations/Special Activities Fund 326 which is attributable to reduced contractual costs for maintenance of downtown parks that is now performed by existing personnel at a lower cost; 3) a reduction of $17,450 in the Forestry Assessments Fund 792 for reductions in contractual tree services; and 4) a reduction of $14,000 in the Krohn Conservatory Fund 332 for tax payments that are not needed and a reduction of $8,000 for supplies. These reductions are partially offset by two additional costs: 1) $100,000 for maintenance of City street trees in the Forestry Assessments Fund 792, which will be covered by additional revenue generated from a $.01 increase in the street tree assessment; and 2) standard inflationary increases of $16,190 in other expenditure categories.

The 2006 Operating Budget in the Restricted Funds is $3,905,590, not including employee benefits and General Fund overhead. This funding level represents an increase of $67,370 over the 2005 Operating Budget, representing standard inflationary increases.

In addition to the General Fund, the following restricted funds support the Department of Parks:

- Income Tax-Infrastructure Fund
- Stormwater Management Fund
- Parking Meter Fund
- Income Tax Transit Fund
- Park Donations/Special Activities Fund
- W. M. Amphitheater Free Concerts Fund
- Groesbeck Endowments Fund
- Park Lodge/Pavilion Deposits Fund
- Krohn Conservatory Fund
- Forestry Assessments

EXPLANATION OF STAFFING CHANGES

The total FTE staffing is 151.2 in 2005 and 2006, which is 3.5 FTE less than the 2004 Approved Budget Update. In the General Fund, 2.0 FTE (one Park Naturalist and one Administrative Technician) are eliminated and 6.0 FTE are transferred to the Income Tax-Infrastructure Fund, which is offset by a commensurate reduction in seasonal part-time FTE. In the Restricted Funds, an increase of 4.5 FTE is realized from the addition of 2.0 FTE (Florists) and 2.5 FTE (seasonal/part-time), which were added in 2004 for successfully competing for and winning the Downtown Parks Program and the Greenspace Program through a managed competition bidding process.

EXPLANATION OF CAPITAL PROJECTS

The General Capital Budget includes two capital projects in 2005 and 2006: Park Infrastructure Rehabilitation (2005: $3,031,700; 2006: $3,124,700) and Master Plan Implementation (2005: $307,300; 2006: $200,000). These two projects represent continuation funding to support ongoing infrastructure improvements to buildings, greenspace, roads, and playgrounds in parks, as well as funding for improvements to parks with individual master plan designs. The Parks Department is currently developing a new 10-year Master Plan to guide capital improvements over the next decade. The 2005/2006 Capital Budget will support the new plan.

EXPLANATION OF CONSOLIDATED PLAN PROJECTS

In both 2005 and 2006, $125,000 is included in Community Development Block Grant (CDBG) funding for the Mill Creek Greenway Program. This program creates sustainable greenways, trails, parks, and other amenities within the Mill Creek corridors, and helps to revitalize neighborhoods located in or near the river's floodplain.

CDBG funding also includes $27,710 and $27,650 in 2005 and 2006, respectively, for the Neighborhood Garden Program, which transforms vacant and blighted lots throughout the City into attractive and productive Community Gardens. The program provides fresh grown produce to participants, and improves the appearance of neighborhoods.

PERFORMANCE MEASURES

OBJECTIVE 1: Improve customer satisfaction for the Nature Education Programs and the Krohn Conservatory.

Unit of Measure	2003 Actual	2004 Target	2004 Actual	2005 Target
Nature Education Program: Participants satisfied or very satisfied	99%	90%	99%	90%
Krohn Conservatory Program: Attendees satisfied or very satisfied	90%	90%	90%	90%

Performance Target Results:

Target exceeded for the Nature Education Program. The Nature Education Program surveyed participants in summer camps and the Nature Next Door and Nature Connections Programs.

Target achieved for the Krohn Conservatory Program. The Krohn Conservatory surveyed visitors to seasonal horticultural shows, the Holiday Show, and the annual Butterfly Show.

OBJECTIVE 2: Urban Forestry – Sustain and enhance the urban forest in an environmentally appropriate manner.

Unit of Measure	2003 Actual	2004 Target	2004 Actual	2005 Target
Portion of street trees maintained within six-year maintenance cycle	100%	100%	100%	100%

Performance Target Results: Target achieved.

The Street Tree program utilizes a 6-year maintenance cycle to maintain a healthy urban forest. In 2004, tree maintenance was performed in the southeast area of the City, including the neighborhoods of California, Columbia Tusculum, East End, Linwood, Madisonville, Mt. Lookout, Mt. Washington, and Oakley.

OBJECTIVE 3: Customer Services – Provide timely and quality customer service in response to citizen requests for service, facility reservations, and special use permits.

Unit of Measure	2003 Actual	2004 Target	2004 Actual	2005 Target
Track all citizen calls and respond to service requests, complaints, and referrals within five working days				
• Number of calls tracked	19,003 (100%)	100%	18,897 (100%)	100%
• Percent of services requests, complaints, and referrals responded to in five days	n/a	90%	90%	90%
Issue reservation/permit application forms within 24 hours; process applications within 10 days of receipt				
• Reservation/permit applications forms issued within 24 hours	99%	95%	99%	95%
• Applications processed within 10 days of receipt	94%	95%	95%	95%

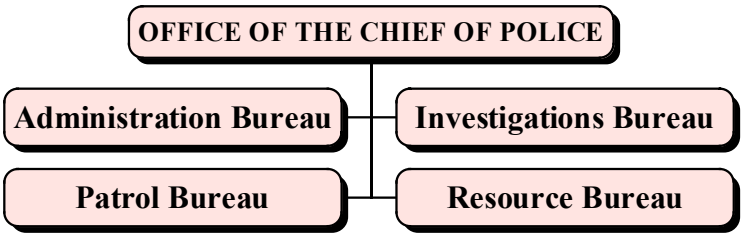
Performance Target Results:

Target achieved for tracking and responding to citizen service requests, complaints, and referrals.

Target exceeded for issuing reservation and permit application forms.

Target achieved for processing applications forms.

CINCINNATI POLICE DEPARTMENT
TELEPHONE #: 513.765.1212



MISSION

The mission of the Cincinnati Police Department is to work in partnership with the citizens of the community to provide a safe environment where the quality of life may be improved through the delivery of fair and impartial police services.

FUNCTION AND DUTIES

The Police Department is the primary law enforcement agency of the City. The responsibilities of the Department are prevention of crime, protection of life and property, suppression of criminal activity, apprehension and prosecution of offenders, and the preservation of public peace. Under the command of the Police Chief these responsibilities are divided among four bureaus as highlighted below:

- **Administration Bureau** – responsible for general administration including personnel, planning, crime analysis, internal investigations, records collection and processing, and the public information office which is the Department liaison with citizens and the media. The bureau is also responsible for Police Communications which includes answering citizens' calls for police, fire and emergency medical services, and Information Technology Management which handles the upgrading and maintaining of Police computer systems. The Training Section is also included in this Bureau. It develops and conducts training programs in the areas of supervision, management, physical fitness, self-defense, officer survival, interpersonal skills, legal issues, and current topics.

- **Investigations Bureau –** handles investigations and gathers intelligence involving vice activity, homicides, sex crimes, crimes against children, and property crimes.

- **Patrol Bureau –** provides uniformed response to citizen requests for police assistance, enforces criminal traffic laws, reports incidents and offenses, and investigates criminal activity from 5 district stations, and park and traffic units. Also includes the SWAT/Tactical Planning Unit, which is responsible for high-risk enforcement.

- **Resource Bureau** – consists of a variety of functions that support the operation including Evidence/Property Management, Fiscal & Budget, Inspections, and Transportation/Fleet Management. It is responsible for maintaining auxiliary services which include certain private

wreckers and their operations, financial management, grant research and development, and the Youth Services Section.

STRATEGIC DIRECTION

GOALS

Several strategic goals are listed below to help the Police Department further its mission.

- Keep Children Safe
- Enhance Public Safety
- Reduce Crime
- Enhance Police Community Relations
- Implement Commitments under the Department of Justice (DOJ) and Collaborative Agreements (CA)

Did you know…
The Cincinnati Police Department's Canine Squad recently received recognition for achieving first place at the U.S. Police Canine Association (U.S.P.C.A.) national field trials held this year in Huntsville, Alabama. The U.S.P.C.A. describes its national trials as "the testing and ranking of the best of the best."

INITIATIVES & EFFORTS TO ADDRESS STRATEGIC GOALS

- **Keep Children Safe:**

  Update critical response plans for all schools, including area maps, floor plans, evacuation sites, and staging areas.

  Provide safety training using School Resource Officers (SRO's) who have developed computer based learning programs on ways to keep classrooms and schools safe for students, faculty, and administrators. Personal Crimes Unit staff also instructs youth in the risks associated with on-line computer associations and personal safety courses.

  Implement Community Problem Oriented Policing (CPOP) in schools. SRO's are working with the Board of Education, district Neighborhood Officers, and other City agencies to implement CPOP to address problems such as trespassing, vandalism, assaults, harassment, truancy, and other areas where criminal behavior is observed or suspected.

  Continue youth delinquency prevention program in partnership with Lighthouse Youth Services to assist youth and their families from becoming involved with the Juvenile Justice System.

  Continue to support initiatives and programs with other community partners such as the Cincinnati Human Relations Commission, Police Activities League, and the Recreation Department to improve community/police relations.

- **Enhance Public Safety:**

  Implement program of red light enforcement via cameras placed at intersections with high accident volumes. Such systems have demonstrated an ability to reduce injury to citizens and damage to property in other communities while concomitantly allowing officers to address crime fighting and other related community priorities.

Utilize technology, such as crime analysis and mapping, to effectively target crime and disorder issues.

Complete construction of and move operations into a new Police Communications Facility to include state of the art phone, cellular 9-1-1 call location mapping, GEOTRAX (Global Position Tracking equipment used by financial institutions to track robbery suspects) and Computer Aided Dispatching (CAD) Systems. Additionally the center will have links with ARTIMIS (the regional traffic management system) and will serve as the back-up center for Hamilton County Communications in emergency situations. This new facility will also house the Regional Emergency Operations Center, combining resources throughout the City and Hamilton County to respond to critical incident management, both natural and manmade. The day-to-day operations link the City Police, Fire, and Health units responsible for critical incident planning and management to Emergency Management and Terrorism and Early Warning staff throughout the region.

- **Reduce Crime:**

  Reduce violent crime through aggressive response, follow-up, and prosecution of felony arrests.

  Continue prosecution of violent career criminals who use firearms in the commission of crimes in the Federal court system. Through partnership with the Bureau of Alcohol, Tobacco, and Firearms, every effort will be made to identify known violent offenders and prosecute them in the court system yielding the greatest penalty.

  Implement new strategy to solve cold case investigations. A new squad of detectives has been formed within the Homicide Unit to ensure all open cases are continuously monitored with special emphasis placed on open cases from the past five years.

  Continue partnership between police Community Response Teams (CRTs) and community leaders to identify known criminals operating within their neighborhood.

- **Enhance Police Community Relations:**

  Finalize the CPOP training module in collaboration with the partners of the Collaborative Agreement, including the new Police Partnering Center. Continue to expand CPOP into more neighborhoods.

  Implement Code Enforcement Response Teams (CERT) in each District and integrate this function with CPOP as appropriate. The activity of these teams will also be coordinated with other hot spot initiatives. Activities and plans will be evaluated each quarter.

  Create more opportunities to increase the public's understanding of police policies, practices, and procedures through partnership with the University of Cincinnati and a communications consultant using survey techniques and a communications audit to help determine best strategies to employ.

- **Implement Commitments under the Department of Justice (DOJ) and Collaborative Agreements (CA):**

  Work with the Rand Corporation to ensure compliance with the CA evaluation component requirement. The evaluation consists of analysis of surveys of citizens and police, traffic stop and other statistical data, interaction of police with community groups, as well as evaluation of staffing levels and CPOP. Complete the procurement and implementation of a comprehensive Records

Management System and Integrated Computer Aided Dispatch System to better collect data for this purpose as well as enhancing data analysis for in-house use.

Conduct public forums to update citizens on compliance with Agreements and seek their input and feedback.

Prepare regular reports on compliance for submission to the Monitor.

Seek additional funding and public support from the DOJ.

Coordinate implementation of CPOP.

Finalize and update as appropriate Use of Force Policies, including reporting and monitoring.

Continue to monitor deployment of all aspects of uses of force and training required under the Agreements.

FUNDING SUMMARY

Expenditure (in $) and Staffing (in FTE) Summary

	2003	2004	2005	Change	2006
Operating Budget					
General Fund	$ 85,268,020	$ 89,516,210	$ 89,530,980	$ 14,770	$ 90,405,050
Restricted Funds	$ 1,474,250	$ 2,878,320	$ 1,399,090	$ (1,479,230)	$ 1,428,090
Operating Total	$ 86,742,270	$ 92,394,530	$ 90,930,070	$ (1,464,460)	$ 91,833,140
Total With Employee Benefits	$ 110,953,530	$ 118,941,570	$ 117,461,110	$ (1,480,460)	$ 119,216,510
Consolidated Plan Projects	$ 100,000	$ 100,000	$ 79,170	$ (20,830)	$ 79,000
Capital Projects	$ 2,690,000	$ 856,000	$ 130,800	$ (725,200)	$ 115,000
Total Full-Time Equivalent Positions	1,377.2	1,393.5	1,380.5	(13.0)	1,380.5

EXPLANATION OF OPERATING BUDGET CHANGES

The 2005 Operating Budget for the Cincinnati Police Department totals $90,930,070, not including employee benefits. This funding level represents a decrease of $1,464,460 or 1.6% from the 2004 Approved Budget Update.

The General Fund budget change is due to an increase in: 1) inflationary increase in personnel and non-personnel of $1,172,150; 2) changes in sworn staffing costs which total an additional $469,170; 3) an increase of $277,420 in the projected lump sum attributable to six additional retirements projected for 2005 compared to 2004; and 4) an increase of $82,740 in non-sworn step ups and reduced PVA 5) an increase of $39,350 in longevity pay. The above General Fund budget increases are offset by the following decreases: 1) a reduction of $804,710 for the elimination of 30 positions (24.0 FTE) associated with the Cadet Program and related tuition reimbursement; 2) an increase in reimbursements primarily

due to an increase in the UHP Grant of $279,690; 3) a decrease of $261,920 in additional pay; 4) an increase of $243,160 in position vacancy adjustment savings; and 5) the elimination of the non-personnel inflationary increase of $217,090 for 2005; 6) the elimination of three vacant administrative positions which total $99,680; 7) the elimination of two Administrative Technicians at $62,560; 8) elimination of one time City sponsorship of Crimestoppers Convention of $50,000; 9) and a 50% reduction of non-local travel and training resulted in an additional budget reduction of $7,250. The Police Department will be expected to absorb many increased costs in 2005 such as coroner charges, central warrants, Radcliff Facility operating costs, software licenses for new systems, and increased gasoline and utility costs.

Additional General Fund reductions of $1,904,060 are required in 2006. These budget reductions are offset by an inflationary increase of $1,029,990 causing a net decrease of $874,070. Actual reductions will be addressed in the 2006 Budget Update process.

After considering inflationary increases, the Restricted Funds budget decrease of $1,479,230 is primarily due to the following: 1) an estimated revenue decrease of $479,230 in the Drug Offender Fines Forfeiture Fund and the Criminal Activity Forfeiture – Federal Fund and 2) the elimination of the Anthem funded Citizen Safety Fund 377 in the 2004 Approved Budget Update amount of $1,000,000.

In addition to the General Fund, the following restricted funds support the Police Department.

Criminal Activities Forfeiture Federal
Law Enforcement Grant
Criminal Activities Forfeiture State
Drug Offender Fines Forfeiture
Special Drug Investigations

EXPLANATION OF STAFFING CHANGES

The total Full Time Equivalent (FTE) staffing is 1,380.5 for 2005 and 2006, which is a net decrease of 13.0 FTE from the 2004 Approved Budget Update. The General Fund net decrease of 13.0 FTE is due to the addition of fifteen Police Officer positions (15.0 FTE), the addition of a Senior Computer Programmer Analyst position (1.0 FTE) which will be reimbursed by Collaborative Agreement funding, the elimination of three vacant positions (3.0 FTE), the elimination of 24.0 net FTE (30 Clerk 1 positions) associated with the Cadet Program, and the elimination of two (2.0 FTE) Administrative Technician positions.

EXPLANATION OF CAPITAL PROJECTS

One General Capital project totaling $130,800 is recommended for 2005, which is for Digital Mobile Vehicle Recorders. Additionally, in 2005 the department will replace the Computer-Aided Dispatch (CAD) system with an integrated CAD and Records Management System with prior year capital budget project funding and resources dedicated for this purpose in the Collaborative and Department of Justice Agreements.

Two General Capital projects totaling $115,000 are recommended for 2006, which include a District Three Telephone System in the amount of $80,000 and the Criminal Investigation Parking Lot Project in the amount of $35,000.

EXPLANATION OF CONSOLIDATED PLAN PROJECTS

The 2005/2006 Consolidated Plan Budget includes one project for $79,170 in 2005 and $79,000 in 2006 for the Drug Elimination Program. This project replaced the Department of Housing and Urban Development's Drug Elimination Grant, which was terminated at the end of 2002.

PERFORMANCE MEASURES

OBJECTIVE 1: Improve response time for emergency calls for service.

Unit of Measure	2003 Actual	2004 Target	2004 Actual	2005 Target
Response time in minutes	3.4	3.2	3.3	3.2

Performance Target Results: Target not reached. Average response time for emergency calls for service in 2003 was 3.4 minutes. The average response time in 2004 was 3.3 minutes, a decrease of approximately six seconds on average, for emergency calls for service.

OBJECTIVE 2: Decrease the number of "hot spots" by 10% for 2003. "Hot spots" are specific crime and geographic areas needing the most attention. "Hot spots" are identified through CINSITE, a report developed to track and monitor calls for service relating to crime, disorder, drugs, and Part I offenses. Those areas in the top 50, out of the 506 reporting areas, in all four indices, are identified as "hot spots."

Unit of Measure	2003 Actual	2004 Target	2004 Actual	2005 Target
Number of "hot spots" in CINSITE	32	3% decrease from 2003	32	3% decrease from 2004

Performance Target Results: Target not reached. In 2003, there were 32 identified "hot spots". In 2004, the number of "hot spots" identified remained at 32. However, the number of charges levied for Part I Property Crime offenses increased 1.8% as well as a 211.4% increase in the number of charges of juveniles committing offenses involving firearms. District Commanders, Violent Crime Squads and Community Response Teams continue to target "hot spot" areas for enforcement. District Neighborhood Officers continue to work with their communities to solve problems through Community Problem Oriented Policing.

OBJECTIVE 3: Decrease number of citizen complaints by 3% for 2003 and 2004.

Unit of Measure	2003 Actual	2004 Target	2004 Actual	2005 Target
Number of citizen complaints received	660	3% decrease from 2003	638 3.4%	2% decrease from 2004

Performance Target Results: Target achieved. In 2003, the Police Department received 660 citizen complaints. In 2004 that number decreased 3.4% for a total of 638 complaints. The Police Department continues to emphasize the importance of customer service, placing a priority on the fair and equitable treatment of all citizens.

OBJECTIVE 4: Increase OVI (Operating Vehicles under the Influence) arrests (number of persons arrested) by 3% in 2003 and 2004.

Unit of Measure	2003 Actual	2004 Target	2004 Actual	2005 Target
Number of persons arrested	1,220	3% increase over 2003	1,092 10.5%	3% increase over 2004

Performance Target Results: Target not met. In 2003, there were 1,220 OVI arrests. In 2004, that number decreased by 10.5% for a total of 1,092 arrests. There was a significant change in the law during the year 2004. In addition to the initial change to the Ohio Revised Code, there were three subsequent revisions to the amended offense. There was a reduction in the number of OVI arrest while officers were trained in the new law and the subsequent revisions.

OBJECTIVE 5: Increase the number of Part I offenses closed by arrest or closed otherwise.

Unit of Measure	2003 Actual	2004 Target	2004 Actual	2005 Target
Number of Part I offenses closed	22.1%	24%	23.9%	25%

Performance Target Results: Target not reached. In 2003, the Part I offenses clearance rate was 22.1%. In 2004, the clearance rate rose to 23.9%, a 1.8% increase which was just shy of the target goal. The most recent statistics show the national clearance rate was 19.6% as of 2001. In 2002, The Midwest Region clearance rate was 18.5%. The Cincinnati Police Department continues to meet or exceed national and regional clearance averages for Part I offenses.

OBJECTIVE 6: Reduce the number of injury producing auto accidents by 2% for 2003 and 2004.

Unit of Measure	2003 Actual	2004 Target	2004 Actual	2005 Target
Number of injury producing auto accidents	3,485	2% decrease from 2003	3,394 2.62%	2% decrease from 2004

Performance Target Results: Target achieved. In 2003, there were 3,485 injury auto accidents. In 2004, there were only 3,394 injury auto accidents for a decrease of 2.62%.

OBJECTIVE 7: Increase the number of arrests involving juveniles and guns by 3% for 2003 and 2004.

Unit of Measure	2003 Actual	2004 Target	2004 Actual	2005 Target
Number of charges involving juveniles and guns	70	3% increase over 2003	148 211.4%	3% increase over 2004

Performance Target Results: Target achieved. In 2003, there were 70 charges placed against juveniles for offenses involving firearms. In 2004, there were 148 charges placed involving juveniles and guns for a 211.4% increase.

OBJECTIVE 8: Increase number of arrests for Part 1 Violent Crimes by 3% for 2003 and 2004. Part I Violent crimes include criminal homicides, forcible rapes, robberies, and aggravated assaults. All violent crimes involve force or the threat of force.

Unit of Measure	2003 Actual	2004 Target	2004 Actual	2005 Target
Number of charges for Part I Violent Crimes	1,568	2% increase over 2003	1,566 .13%	2% increase over 2004

Performance Target Results: Target not met. In 2003, there were 1,568 charges placed for Part I Violent Crimes. In 2004, there were only 1,566 charges placed for a decrease of .13%. These totals show the continued aggressive response of the District Violent Crime Squads and the Criminal Investigation Section for the detection, follow-up, and prosecution of violent felony offenses. This result is the dedication of members of the various units of the Cincinnati Police Department. The Police Department will continue to partner with outside agencies, such as the Bureau of Alcohol, Tobacco, Firearms and Explosives (BATFE), the Federal Bureau of Investigation (FBI), and the Drug Enforcement Administration (DEA) to prosecute repeat violent offenders in the Federal court system, which yields greater penalties and longer incarceration times. The Police Department continues to deploy Community Response Teams (CRTs), who along with community leaders, identify "hot spot" areas and act on known criminals operating within their neighborhoods.

OBJECTIVE 9: Increase number of arrests for Part I Property Crimes by 2% for 2003 and 2004. Part I Property crimes include burglary, larceny-theft, motor vehicle theft, and arson.

Unit of Measure	2003 Actual	2004 Target	2004 Actual	2005 Target
Number of charges for Part I Property Crimes	3,964	2%	4,091	2%

Performance Target Results: Target achieved. In 2003, there were 3,964 charges placed for Part I Property Crimes offenses. In 2004, there were 4,091 charges placed for a 3.2% increase. The Cincinnati Police Department will continue to aggressively enforce violations of Part I property crimes.

DEPARTMENT OF PUBLIC SERVICES
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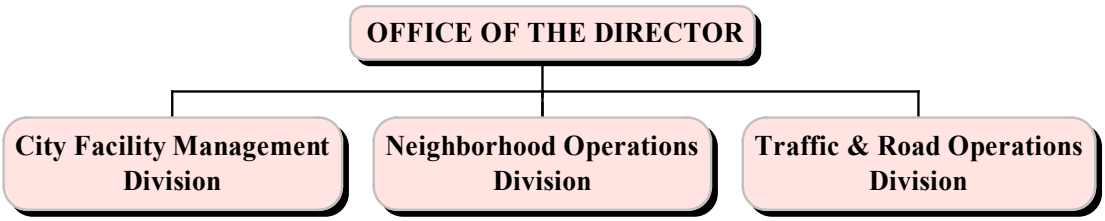

MISSION

The mission of the Department of Public Services is to partner with the citizens of Cincinnati to provide a clean and safe City through efficient solid waste collection, neighborhood maintenance programs, effective street and traffic maintenance systems, a responsive customer service communication system, litter reduction programs, and management of the City's facility assets.

FUNCTION AND DUTIES

- The **Office of the Director** oversees the administration and operation of the various functions performed by the Department. The Office of the Director directly manages accounting and budgeting, computer systems administration, human resource management, community involvement, and communication systems.

- The **City Facility Management Division** manages the City's real assets and building improvements including maintenance of 88 city-owned buildings. This Division is responsible for records management, property management, maintenance services, energy management, City Hall operations, Fountain Square/Skywalks, architecture design services, building rehab, and issuance of permits for the use of Fountain Square.

- The **Neighborhood Operations Division** provides quality community-driven service to the citizens of Cincinnati through proactive neighborhood programs including solid waste collection, special collection, recycling, street cleaning, green space management, neighborhood improvement programs, community clean-up services, right-of-way maintenance, and the City's centralized customer services center.

- The **Traffic and Road Operations Division** maintains the public right-of-way, including streets, bridges, viaducts and walls in a safe condition, and provides for the safe and efficient movement of vehicular and pedestrian traffic on the public right-of-way. It enhances the safety and convenience of the general public through placement of traffic control devices, curb repair, pavement markings, roadway lighting, and obtains data for planning and design, while balancing aesthetic and economic considerations.

STRATEGIC DIRECTION

GOALS

Did you know …
Public Services provides a clean and safe environment by promptly responding to emergency services that hinder the right-of-way including snow, traffic signal and street light outages.

The Department of Public Services goals and objectives relate to achieving outcomes that promote a clean and safe City and successful financial results through greater efficiency, competitiveness, and stronger long-term management effectiveness. They are designed to achieve the policies, goals, and objectives of the City Council, the Mayor, and the City Manager. Public Services goals for keeping neighborhoods clean and safe include providing superior service, responding to emergencies, investing in the maintenance of infrastructure, improving the quality of life of our citizens, achieving higher performance, maintaining a highly-skilled workforce, ensuring safe travel, protecting and managing city assets, investing in neighborhoods, providing superior customer service, directing clean and safe programs, and providing safe, passable streets.

INITIATIVES & EFFORTS TO ADDRESS STRATEGIC GOALS

The Department of Public Services has developed and implemented a comprehensive Business Plan that captures the mission, vision, and values expected by our citizens. Each year the Public Services Department approves a Business Plan that includes goals, objectives, and performance measures that promote the Department's business to keep Cincinnati clean, to keep goods and services moving, and manages the City's facility assets. Some key objectives and performance measures include:

- To clear and make passable 95 percent of all primary streets within 24 hours after the end of ordinary snowstorms.
- To repair 90 percent of potholes before they are reported.
- To service 90 percent of all emergency curb work within 24 hours.
- To respond to 2,230 citizen service requests to maintain, construct, or reconstruct traffic signals or traffic lighting.
- To maintain or increase service levels in cleanliness programs through integrated services solutions initiatives.
- To continue outstanding improvements at Findlay Market and Over-the-Rhine by achieving a good litter index rating.
- To achieve a Community Expansion Plan that directs service activities to priority neighborhood needs, improves coordination with the Cincinnati Police Department, and improves community/City partnerships.
- To establish an asset management system that improves management of facilities and requires fewer management personnel.

FUNDING SUMMARY

Expenditure (in $) and Staffing (in FTE) Summary

	2003	2004	2005	Change	2006
Operating Budget					
General Fund	$ 20,273,690	$ 21,372,530	$ 20,331,730	$ (1,040,800)	$ 20,314,450
Restricted Funds	$ 14,957,770	$ 13,760,970	$ 13,832,760	$ 71,790	$ 13,836,630
Operating Total	$ 35,231,460	$ 35,133,500	$ 34,164,490	$ (969,010)	$ 34,151,080
Total With Employee Benefits	$ 39,938,950	$ 41,166,100	$ 39,506,790	$ (1,659,310)	$ 39,887,460
Internal Service Funds	$ -	$ -	$ 220	$ 220	$ (80)
Consolidated Plan Projects	$ -	$ 120,400	$ 237,510	$ 117,110	$ 237,000
Capital Projects	$ 5,550,000	$ 5,350,000	$ 6,460,000	$ 1,110,000	$ 4,730,000
Total Full-Time Equivalent Positions	548.4	528.3	509.3	(19.0)	507.3

EXPLANATION OF OPERATING BUDGET CHANGES

The 2005 Operating Budget totals $34,164,490, not including employee benefits. This funding level represents a decrease of $969,010 or 2.8% from the 2004 Approved Budget Update. After considering an inflationary increase of $280,560, the 2005 General Fund budget decreases by $1,321,360 from the 2004 budget. The $1,321,360 decrease includes $770 in personnel reductions and $1,320,590 in non-personnel reductions. The personnel reductions include a $200,000 increase in slippery street operations overtime which is offset by a net reduction of $199,230 due to the elimination of 11.0 FTE and an increase in the position vacancy allowance. The non-personnel changes include the following: elimination of the Over-the-Rhine Enhanced Cleaning Program in the amount of $570,000, a reduction of $315,000 in the Curb-side Recycling Program, a transfer of $190,000 to Fund 301 for the Slippery Streets Program, a $43,760 reduction in miscellaneous administrative costs, recycling contract savings of $55,620, a reduction in the payment of rent to the Centennial II Contingency Fund of $40,000, the elimination of $38,240 for a City Hall security guard, a $33,330 reduction in litter and weed abatement programs, a $18,280 reduction in training and non-local travel, and a reduction of $16,360 for night shift cleaning at City Hall.

Additional General Fund reductions of $430,270 are required in 2006. These reductions are offset by inflationary increases of $412,990 for a net decrease of $17,280 in 2006. Specific reductions will be addressed in the 2006 Budget Update process.

The 2005 Restricted Fund Operating Budget totals $13,832,760. This funding level represents an increase of $71,790, or 0.5% from the 2004 Approved Budget Update. The $71,790 increase is the result of changes in the following funds:

- Street Construction and Maintenance Fund 301 (increase of $217,470);
- Stormwater Fund 107 (increase of $169,080);

- Boulevard Light Energy and Maintenance Fund 793 (increase of $91,580);
- Parking Meter Fund 303 (increase of $40,050);
- Cable Communications Fund 424 (increase of $270)
- Motor Vehicle License Fund 306 (decrease of $321,540); and
- Income Tax-Infrastructure Fund 302 (decrease of $125,120);

The Motor Vehicle License Tax Fund 306 Operating Budget of $1,936,060 represents a decrease of $321,540 from the 2004 Approved Budget Update. This change is due to a $185,520 decrease in the personnel budget and a $136,020 decrease in the non-personnel budget. The personnel budget decrease results from a reduction of 6.0 FTE in administration ($233,170) and an offsetting decrease in reimbursements ($47,650). The non-personnel change is the result of the following: a reduction of $27,370 in various non-personnel administration costs, a $67,990 decrease in fleet service cost, a $50,430 reduction in slippery street materials, and a $9,770 increase in miscellaneous non-personnel costs.

The Income Tax-Infrastructure Fund 302 Operating Budget of $3,310,690 is a decrease of $125,120 from the 2004 Approved Budget Update. This change is due to a $206,120 reduction in the personnel budget and an $81,000 increase in the non-personnel budget. The personnel budget reduction results from the following: the transfer of 5.0 FTE (new sign installation operation) to the Street Construction Fund 301 in the amount of $185,630, a $32,220 reduction in City Hall Renovation projects, and an $11,730 increase in merit steps and other wage items for represented employees. The non-personnel budget increase is due to the following: an increase of $150,380 in fleet service and fuel costs indirectly related to the greenspace program, the transfer of $50,000 in greenspace program costs from the Street Construction Fund 301, an increase of $33,420 in traffic control systems costs, an increase of $8,650 in miscellaneous non-personnel items, a reduction of $118,680 in City Renovation projects, the transfer of the new sign installation operation to the Street Construction Fund 301 in the amount of $17,080, a $17,000 reduction in the customer service operation, and a decrease of $8,690 in miscellaneous non-personnel items in the Director's Office.

The Street Construction, Maintenance, and Repair Fund 301 Operating Budget of $6,921,170 (excluding employee benefits and other non-departmental accounts) represents a $217,470 increase over the 2004 Approved Budget Update. This $217,470 change is the result of a $199,660 increase in the personnel budget and a $17,810 increase in the non-personnel budget. The personnel budget increase is due to a 7.5 increase in FTE (related to greenspace/right-of-way maintenance and the transfer the of the new sign installation operation from the Income Tax Infrastructure Fund 302), adjustments in the position vacancy allowance, reimbursements, and a number of other wage items. The non-personnel budget change of $17,810 is due to several programmatic changes including: $291,890 decrease in the greenspace/right-of-way maintenance program, $103,930 reduction in traffic control program costs, an $89,770 reduction in the step maintenance program, a $63,680 reduction in various administrative costs, a $192,710 increase in fleet maintenance costs, the transfer of $190,000 in the Slippery Streets Program from the General Fund, an increase of $125,650 in street repair and improvement costs (including the new sign installation operation transferred from the Income Tax Infrastructure Fund 302), a $41,290 increase in street cleaning costs, and a $17,430 increase in customer service program related costs.

The Stormwater Fund 107 Operating Budget of $1,192,200 represents a $169,080 increase over the 2004 Approved Budget Update. This change is due to a $305,040 reduction in the personnel budget and a $474,120 increase in the non-personnel budget. The personnel budget reduction results from a transfer of 13.0 FTE to other funds within the Public Services department (see detail under "Explanation of Staffing Changes" below) and the transfer of the corresponding street sweeping personnel costs to a non-personnel

account to reimburse other funds for the cost of these FTE. The non-personnel change is the result of the following: the transfer of street sweeping personnel costs to a non-personnel account and the transfer of street sweeping employee benefits from non-departmental accounts to departmental non-personnel accounts and the scheduled 6% increase in the street sweeping contract.

The Boulevard Light Energy and Maintenance Fund 793 Operating Budget of $300,620 represents an increase of $91,580 over the 2004 Approved Budget Update. This change is due to a $47,780 increase in the personnel budget and a $43,800 increase in the non-personnel budget. The personnel budget increases by the amount of reimbursement to other funds for street light maintenance. The non-personnel increases are due to miscellaneous increases in parts and supplies related to the maintenance of the street lighting.

The Parking Meter Fund 303 Operating Budget of $140,000 represents an increase of $40,050 over the 2004 Approved Budget Update. This change is due to the following adjustments in the non-personnel budget: increase of $140,000 in the traffic control costs, a $39,950 decrease in service contracts and a $60,000 reduction in pool car rent.

The Cable Communications Fund 424 Operating Budget of $32,020 increases by $270 over the 2004 Approved Budget Update as a result of a reduction in merit steps (for represented staff) and longevity pay which is offset by an increase in salaries.

Additional Restricted Fund reductions of $271,670 are required in 2006 to maintain sufficient fund balances (Infrastructure Fund 302 - $128,840; Motor Vehicle License Tax Fund 306 - $142,830). These reductions are offset by inflationary increases of $275,540 for a net increase of $3,870 in 2006. Specific reductions will be addressed in the 2006 Budget Update process.

EXPLANATION OF STAFFING CHANGES

The total Full Time Equivalent (FTE) staffing is 509.3 for 2005, which is a net decrease of 19.0 FTE from the 2004 Approved Budget Update. The above FTE reductions are the result of changes in four funds, including the General Fund.

The net decrease of 19.0 FTE includes the following: a reduction of 2.0 FTE in the General Fund; a reduction of 7.5 FTE in the Street Construction and Maintenance Fund 301; a reduction of 5.0 FTE in the Income Tax Infrastructure Fund 302; a reduction of 6.0 FTE in the Motor Vehicle License Tax Fund 306; and an offsetting addition of 1.5 FTE in the Mechanized Street Sweeping Fund 215.

The following positions were moved between funds and are not related to the net decrease of 19.0 FTE:

- A transfer of 9.0 FTE from the General Fund to the Street Construction and Maintenance Fund 301;
- A transfer of 13.0 FTE from the Stormwater Management Fund 107 to:
  - The Mechanized Street Sweeping Fund 215 (8.5 FTE),
  - The Street Construction and Maintenance Fund 301 (4.5 FTE), and

For 2006, the total FTE is 507.3, which is 2.0 FTE less than the 2005 Budget.

EXPLANATION OF CAPITAL PROJECTS

The 2005 Capital Budget includes eight projects totaling $6,460,000. These projects include Trash Receptacles for $150,000; Fire Burn Building for $900,000; Regional Emergency Operation Center for

$400,000; City Facility Renovations for $1,900,000; Replacement Facilities for $1,620,000; City Facility Hazard Correction for $350,000; Security Upgrades for $540,000; and Community Facilities Improvements for $600,000.

The 2006 Capital Budget includes five projects totaling $4,730,000. The 2006 projects include Trash Receptacles for $150,000; City Facility Renovations for $1,650,000; Replacement Facilities for $1,980,000; City Facility Hazard Correction for $350,000; and Community Facilities Improvements for $600,000.

EXPLANATION OF CONSOLIDATED PLAN PROJECTS

The 2005/2006 Consolidated Plan Budget includes one project for $237,510 in 2005 and $237,000 in 2006. This project funds the Findlay Market Ambassadors Program, an employment and training activity in the Findlay Market area.

PERFORMANCE MEASURES

OBJECTIVE 1: To provide clean and well-maintained neighborhoods by achieving a high quality rating after the Neighborhood Improvement Program (NIP) Service.

Unit of Measure	2003 Actual	2004 Target	2004 Actual	2005 Target
Trained observer ratings from 1 to 4 after the Neighborhood Improvement Program (NIP) services area: 1-no litter, 2-slightly littered, 3-littered, 4-extremely littered	1.53	1.5	1.2	1.5

Performance Target Results: Target achieved.

OBJECTIVE 2: To provide timely repair of potholes reported by third parties and to repair 90% of all potholes before they are reported.

Unit of Measure	2003 Actual	2004 Target	2004 Actual	2005 Target
Percent of potholes repaired before they were reported.	91%	90%	85%	85%

Performance Target Results: Under target. The Department's reduced staffing and increased reimbursement work needed to subsidize the budget resulted in completing less maintenance.

OBJECTIVE 3: To clear 95% of all streets within 24 hours after the end of ordinary snowstorms.

Unit of Measure	2003 Actual	2004 Target	2004 Actual	2005 Target
Percentage of streets cleared within 24 hours after the end of snowstorms.	96%	95%	95%	95%

Performance Target Results: Target achieved. The 2004 Actual does not include the 2004 Christmas Storm because it would skew the measurement results. This storm was an extraordinary 30-year event and the extreme conditions resulted in untimely clearing of snow and ice.

OBJECTIVE 4: To maintain clean aesthetically pleasing rights of way and green space by maintaining a quality rating of 1.5.

Unit of Measure	2003 Actual	2004 Target	2004 Actual	2005 Target
Percentage of trained observer ratings that score a quality rating of 1 or 2: 1-no litter, 2-slightly littered, 3-littered, 4-extremely littered.	86%	90%	72%	90%

Performance Target Results: Under target. The 2004 budget and staffing resources were diverted to higher priority and emergency activities.

OBJECTIVE 5: To proactively identify 75% of reported graffiti locations within the confines of the City ordinance and OSHA regulations.

Unit of Measure	2003 Actual	2004 Target	2004 Actual	2005 Target
Percentage of total graffiti locations identified internally.	77%	75%	78%	75%

Performance Target Results: Target achieved. In 2004, 3133 locations were internally identified, 3358 abated, and 885 service requests were received. Actual is calculated as locations internally identified as a percentage of total reported (internally identified + service requests).

OBJECTIVE 6: To provide effective Cincinnati Business District (CBD) corner can and cleaning programs by maintaining a quality rating of 1.5.

Unit of Measure	2003 Actual	2004 Target	2004 Actual	2005 Target
Percentage of trained observer ratings that score a quality rating of 1.5: 1-no litter, 2-slightly littered, 3-littered, 4-extremely littered	100%	90%	100%	90%

Performance Target Results: Target achieved.

OBJECTIVE 7: To provide cost-effective solid waste collection and disposal services.

Unit of Measure	2003 Actual	2004 Target	2004 Actual	2005 Target
Annual refuse collection and disposal cost per account	$92.54	Nat'l Average $105.70	$85.18	$119.99

Performance Target Results: Target achieved. Cost per account is better than average. Cincinnati's cost per ton of $94.06 is higher than the $79.97 national average due to the recycling and yardwaste services that increase unit cost. In 2004, 114,377 tons were collected and disposed for 127,000 accounts.

OBJECTIVE 8: Continue progress on the $45 million facility renovation program.

Unit of Measure	2003 Actual	2004 Target	2004 Actual	2005 Target
Percentage of total projects completed or in progress (52% as of 10/00)	67.5%	71%	N/A	N/A

Performance Results: Not applicable. Nine years into the project City Facility Management (CFM) has received funding to improve and maintain 49 of the 85 facilities reviewed. Of the 36 remaining facilities 19 are beyond repair and must be funded for replacement. Consistent with this the creation of a modernization fund to maintain the condition level in the 49 renovated facilities is necessary. CFM in year 2005 will begin replacement of 1 of the 19 buildings requiring replacement and address five of the facilities requiring renovation.

OBJECTIVE 9: Improve General Fund facilities by renovation, replacement or sale of the remaining 36 facilities identified in 1996.

Unit of Measure	2003 Actual	2004 Target	2004 Actual	2005 Target
Renovate or replace at least six General Fund facilities.	N/A	N/A	N/A	6

Performance Results: New performance target. The City currently has 88 General Fund facilities.

OBJECTIVE 10: To provide timely repair and maintenance to all General Fund facilities.

Unit of Measure	2003 Actual	2004 Target	2004 Actual	2005 Target
To respond to and diagnose 80 percent of all work orders within one week.	N/A	N/A	N/A	80%

Performance Results: New performance target.

CINCINNATI RECREATION COMMISSION
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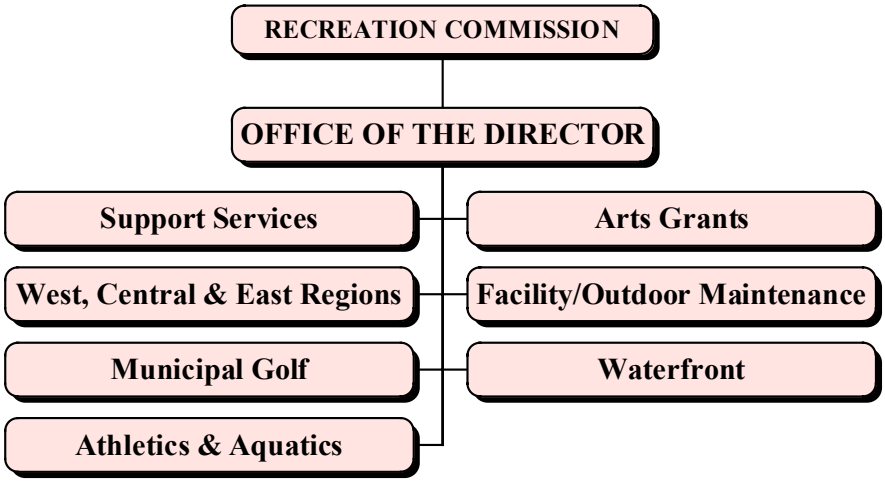

MISSION

The Cincinnati Recreation Commission is dedicated to providing recreational and cultural activities for all people in our neighborhoods and the whole community. We believe that by enhancing people's personal health and wellness, we strengthen and enrich the lives of our citizens and build a spirit of community in our City.

FUNCTION AND DUTIES

- **Director's Office** – The Director of Recreation reports directly to the Cincinnati Recreation Commission that sets the policies under which the overall mission of the Department is carried out.

- **Support Services** – The Support Services Division is comprised of the Director's Office, Technical Services/Capital Projects, Marketing, the Financial Management Section, and the Human Resources Section.

- **Arts Grants** – The City of Cincinnati's arts allocation provides partial support to Cincinnati-based major arts and cultural organizations and funds competitive grant programs for individual artists and small arts organizations.

- **West, Central & East Regions** – These three regions are responsible for carrying out the bulk of the community oriented recreation programs and services through the operation of recreation centers, senior centers, clubs, school programs, and a therapeutic program serving mentally and physically challenged youngsters and adults. Included within these regions for 2005 are senior, therapeutic, and youth and family services programming. Senior programming includes daily senior activities at

centers across the City, Senior Hall of Fame events, Council on Aging activities, and the Senior Olympics. The Therapeutics Division provides programs for individuals with disabilities in both specialized programs and general recreation programs. Youth and family services specialize in facilitating and coordinating events and programs, including teen centers.

- **Facility & Outdoor Maintenance** – The Maintenance Division is responsible for individual recreation areas encompassing approximately 2,300 acres. This includes recreation centers and senior centers, play areas, swimming pools, golf courses, tennis courts, and athletic fields.

- **Municipal Golf** – This Division oversees the operation and maintenance of seven municipal golf courses encompassing two nine-hole courses, three eighteen-hole courses, and two twenty-seven-hole courses.

- **Waterfront** – This Division has full responsibility for the operation and maintenance of the Central Riverfront Complex, which includes Bicentennial Commons at Sawyer Point, Yeatman's Cove, the Public Landing, Concourse Fountain, Boat Marina, Serpentine Wall, Rowing and Fitness Center, and the historic Showboat Majestic. Emphasis is given to revenue producing activities and corporate sponsorships of special events conducted at these sites. The Waterfront also provides support services for special events at Fountain Square.

- **Athletics & Aquatics** – This Division, through a myriad of athletic programs, the majority of which are self-sustaining, provides high quality opportunities for athletic competition on both the individual and team level for citizens of all ages. These include activities such as volleyball, baseball, softball, basketball, tennis, and touch football. In addition this Division carries out the aquatics program and operation of the citywide swimming pools.

STRATEGIC DIRECTION

GOALS

- To offer clean, safe, and well-maintained facilities for public use.
- Provide both quality and affordable before and after-school care programs for youth and teens citywide.
- To expand participation of teen programming and social events within community centers.
- To expand Computer Lab programs for youth, teens, and adults in recreation centers.
- To expand playground safety team inspection program cycle.

Did you know…
Over 1,150 youth and teens participated in summer day camps throughout the City in 2004.

INITIATIVES & EFFORTS TO ADDRESS STRATEGIC GOALS

- The Department of Recreation currently offers participants a survey card to rate various aspects of the programs and buildings. Through these comment cards the department can assess the cleanliness, affordability, and quality of services and recreational facilities.

- The Department also has a full time youth coordinator and has expanded teen programming citywide. The computer lab at Millville opened at the end of 2004 with all new equipment. The playground inspections are continuing weekly and four more staff will become certified playground inspectors by year-end.

- The Department is currently working on Accreditation from the National Parks and Recreation Association to improve quality and efficiency throughout the department.

- The Department has increased use of innovative and alternative funding sources to offset budget reductions. Various partnerships include the CRC Foundation, Kroger Company, CSX Transportation and various State, Federal and private grants.

FUNDING SUMMARY

Expenditure (in $) and Staffing (in FTE) Summary

	2003	2004	2005	Change	2006
Operating Budget					
General Fund	$ 14,503,370	$ 15,009,260	$ 14,836,090	$ (173,170)	$ 14,713,850
Restricted Funds	$ 10,413,990	$ 10,186,760	$ 9,985,250	$ (201,510)	$ 10,092,380
Operating Total	$ 24,917,360	$ 25,196,020	$ 24,821,340	$ (374,680)	$ 24,806,230
Debt Service	$ 555,230	$ 536,880	$ 215,770	$ (321,110)	$ 215,770
Total With Employee Benefits	$ 28,242,230	$ 29,009,860	$ 28,200,330	$ (809,530)	$ 28,203,110
Capital Projects	$ 4,810,000	$ 13,003,400	$ 3,919,100	$ (9,084,300)	$ 3,902,500
Total Full-Time Equivalent Positions	453.8	453.8	450.3	(3.5)	450.3

EXPLANATION OF OPERATING BUDGET CHANGES

The 2005 Operating Budget totals $24,821,340, not including employee benefits, debt service, and General Fund overhead. This funding level represents a decrease of $374,680 or 1.5% from the 2004 Approved Budget Update. The 2005 General Fund budget totals $14,836,090 which represents a decrease of $173,170 or 1.2% from the 2004 Approved Budget Update. This $173,170 decrease is the result of a $204,100 decrease in the non-personnel budget and a $30,930 increase in the personnel budget. The budget changes are primarily due to the following decreases: closure of the Butterfield Recreation in the amount of $82,980, 1 Administrative Specialist in the amount of $56,400, the closure of the Ebersole Recreation Center in the amount of $50,000, shifting of pool renovations to capital funds in the amount of $50,000, a reduction in staffing at the Pinecrest (Cincinnati Metropolitan Housing Authority) Facility in the amount of $40,000, the elimination of a funded but vacant position as an Accounting Technician 2 in the amount of $36,960, the elimination of a funded but vacant position as a Community Center Director in the amount of $27,960, the closure of the Boldface and Mt. Adams pools in the amount of $26,170, the elimination of travel/training in the General Fund in the amount of $13,940 and the elimination of aquatic storage in the amount of $5,000.

The 2005 Operating Budget also includes a 50% reduction in the Arts Policy funding in the amount of $224,500 and a reduction of $58,690 in funding for the Arts Consortium. The Arts Consortium funding level is $150,000.

These reductions are offset by budgeted wage and inflationary increases in the amount of $121,850, an increase of $176,560 for the operation of the new Mt. Washington Recreation Center, $78,020 for utility cost increases, and an increase of $123,000 for building structure repair and cleaning,

The 2005 Restricted Fund Budget totals $9,985,250 which represents a decrease of $201,510 or 2.0%. This budget change is primarily due to a reduction in debt service for the Municipal Golf Fund 105, and a reduction in expenditures for Sawyer Point Fund 318 and Recreation Special Activities Fund 323 to balance the funds and maintain a reserve balance in excess of 5%,

Additional General Fund reductions of $315,630 are required in 2006, which are offset by standard wage and inflationary increases. Specific reductions will be addressed in the 2006 Budget Update process.

In addition to the General Fund, the following restricted funds support the Department of Recreation:

Income Tax Infrastructure	Fountain Square Pavilion
Sawyer Point	Recreation Federal Grant Project
Recreation Special Activities	Yeatman's Cove Park Trust
Municipal Golf	

EXPLANATION OF STAFFING CHANGES

The total recommended Full Time Equivalent (FTE) staffing is 450.3 for 2005 and 2006, which is 3.5 FTE less than the 2004 Approved Budget Update. In the General Fund 10.0 FTE are eliminated associated with closing several recreation facilities and/or pools. The positions to be eliminated include 3 Community Center Directors, 2 Recreation Programming Coordinators, 3 Lifeguards, 1 Accounting Technician 2, and 1 Administrative Specialist. An additional 0.7 Municipal Facility Workers were shifted to Sawyer Point Fund 318 which reflects an increase of the same amount within the fund. These FTE reductions are partially offset by an increase of 6.5 FTE for the Mt. Washington Recreation Center and include 1 Supervising Area Coordinator, 3 Community Center Directors, 2.4 FTE Municipal Facility Workers, and 0.1 FTE Parks/Recreation Program Leader.

EXPLANATION OF CAPITAL PROJECTS

The 2005 Capital Budget for the Recreation Department includes four Capital projects totaling $3,919,100. The Capital projects include Recreation Facilities Renovation in the amount of $1,879,600, Outdoor Facilities Renovation in the amount of $996,500, Athletics Facilities Renovation in the amount of $943,000, and Compliance with ADA in the amount of $100,000.

The 2005 and 2006 golf course improvement requests (Municipal Golf Fund 105) of $2,650,000 and $150,000 respectively, are not recommended. These requests will be reconsidered based on the 2004 year-end revenue and expense performance of the Municipal Golf Fund 105.

The 2006 Capital Budget for the Recreation Department includes four General Capital projects in the amount of $3,902,500. The Capital projects include Outdoor Facilities Renovation in the amount of $1,723,500, Recreation Facilities Renovation in the amount of $1,423,000, Athletics Facilities Renovation in the amount of $656,000, and Compliance with ADA in the amount of $100,000.

PERFORMANCE MEASURES

OBJECTIVE 1: To offer clean, safe and well-maintained facilities for public use.

Unit of Measure	2003 Actual	2004 Target	2004 Actual	2005 Target
Percentage of customers rating facilities good to excellent.	91%	90%	89%	90%

Performance Target Results: Target not achieved.

The Department missed the target by one percent.

OBJECTIVE 2: Provide both quality and affordable before and after-school care programs for youth and teens citywide.

Unit of Measure	2003 Actual	2004 Target	2004 Actual	2005 Target
Percentage of customers rating programs good to excellent.	90%	90%	96%	90%

Performance Target Results: Target achieved. 161 participants rated our program and 96% enjoyed our programs. The Recreation Department is proud to continually offer high quality and affordable day camps.

OBJECTIVE 3: To expand participation of teen programming within community center activities and citywide teen social events.

Unit of Measure	2003 Actual	2004 Target	2004 Actual	2005 Target
Number of Community Center Teen programs * 2004 programs included teen health, exercise, and wellness programs including walking, Fit for Life, weight training, and aerobics.	Expanded teen programs in all 31 recreation facilities	Expand 20 community health and wellness programs.	Over 40*	Changing focus to teen attendance (see below).
Increase teen participation by 10% over 2004 statistics.	750 teens from 28 recreation centers participated in eight citywide teen socials.	Increase participation in teen socials and events by 10% over the 2003 total	20% increase (915 teens)	Increase participation to 1,006 teens.

Performance Target Results: Our teen programming has drastically increased every year with the teen coordinator. The programs continue to grow and reach more Cincinnati teens.

OBJECTIVE 4: To expand Computer Lab programs for youth, teen and adults in recreation centers.

Unit of Measure	2003 Actual	2004 Target	2004 Actual	2005 Target
Number of computer lab programs in recreation centers	Programs were conducted in 22 teen lounges. New programs added in Madisonville, Oakley and Bush Facilities	Expand computer lab programs in recreation centers by 4 throughout the city.	Maintained three computer labs. Did not expand in 2004.	Upgrade Millvale computer labs.
Percentage of customers rating programs good to excellent.	90%	90%	100%	90%

Performance Target Results: Target not achieved. Due to fiscal constraints, the Department was not able to increase the number of computer labs. Recreation currently has labs at Madisonville, Hirsch and Millvale. Also, most centers have pc's in the teen lounges which adequately meets the need of the community.

OBJECTIVE 5: To expand playground safety team inspection program cycle.

Unit of Measure	2003 Actual	2004 Target	2004 Actual	2005 Target
a) Number of weekly inspections.	Two site inspections have been conducted.	Two inspections per week.	Two inspections per week.	2 high frequency inspections per site weekly.
b) Number of trained and certified staff.	Target not met.	Increased trained and certified staff from 2-10 employees	Not able to complete due to budget reductions in training	Train and certify 6 people: Supervisors and Playground Inspectors.

Performance Target Results: Since the training budget was drastically reduced, only 6 people from the Division were certified. 2005's budget will also limit the number of new staff trained.

OBJECTIVE 6: To expand senior program opportunities in our recreation Centers.

Unit of Measure	2003 Actual	2004 Target	2004 Actual	2005 Target
Number of programs offered at facilities	N/A	N/A	N/A	Establish Senior programs at all 31 centers.
Percentage of customers rating programs good to excellent.	N/A	N/A	N/A	90%

Performance Target Results: New for 2005.

OBJECTIVE 7: To develop a program planning model for CRC activity staff incorporating community assessments and program objectives to improve service delivery.

Unit of Measure	2003 Actual	2004 Target	2004 Actual	2005 Target
Number of facilities creating and using the model	N/A	N/A	N/A	Establish program model at all 31 centers.
Percentage of customers rating programs good to excellent.	N/A	N/A	N/A	90%

Performance Target Results: New for 2005.

OBJECTIVE 8: To obtain National Accreditation from the National Parks and Recreation Association for the Recreation Department.

Unit of Measure	2003 Actual	2004 Target	2004 Actual	2005 Target
Necessary requirements and standards met for the Accreditation process.	N/A	N/A	N/A	Meet all required standards and 90% of other standards.

Performance Target Results: New for 2005.

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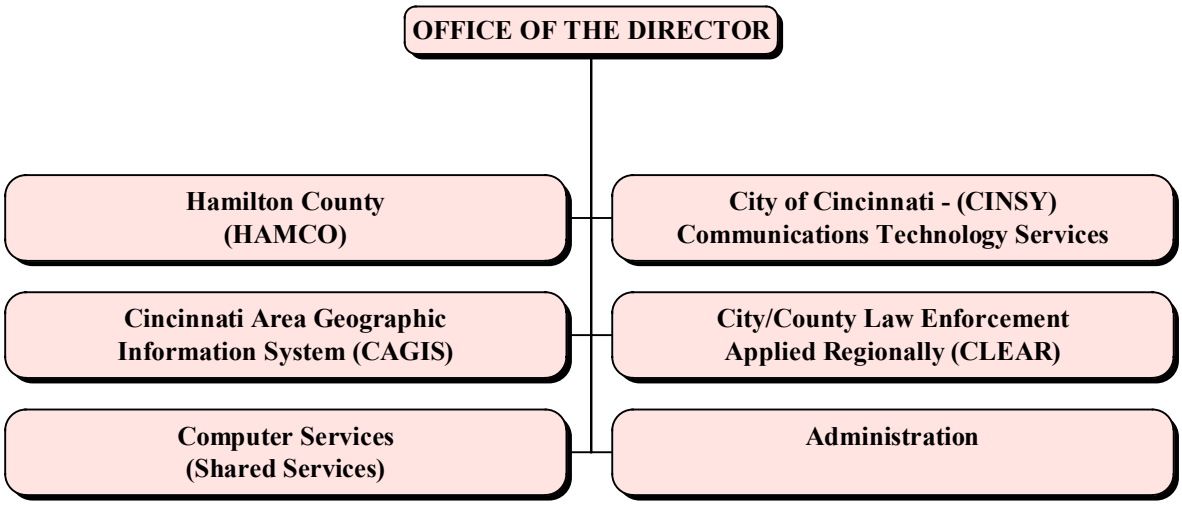
REGIONAL COMPUTER CENTER
TELEPHONE #: 513.352.4745



MISSION

The mission of the Regional Computer Center (RCC) is to support the City of Cincinnati and Hamilton County through excellence in design, development, and application of technology solutions that increase the efficiency and effectiveness of the various local governments, public safety, and law enforcement agencies in the region by improving service delivery and enterprise coordination.

FUNCTION AND DUTIES

The RCC provides information and communications technology solutions that increase the business effectiveness of local government, law enforcement agencies, and other customers in the Hamilton County region.

- **CINSY** – The RCC provides innovative technology solutions for the City of Cincinnati which include support for enterprise systems, including City financial and human resource systems, and the City's internet and intranet. CINSY also includes Communications Technology Services (CTS). The CTS is primarily responsible for supporting the City's voice and radio communications systems. This work includes the administration, operation, and maintenance of the City-owned fiber optic network linking all major City facilities.

- **Administrative/Computer Services -** The support arm of RCC is both Administrative and Computer Services. The Administrative section serves to support, both effectively and economically, the needs of the City of Cincinnati and Hamilton County. The Computer Services section is comprised of Technical Services, Application Services, Computer Operations, and Network Services.

- **City/County Law Enforcement Applied Regionally (CLEAR) & Regional Crime Information Center (RCIC)** – The RCC has responsibility for providing computerized records management systems to the law enforcement agencies operating in Hamilton County. The primary systems provided include the CLEAR system, which maintains information regarding persons and property, as well as systems which maintain fingerprint information, on-line access to information systems from all police vehicles, crimes reported, and jail management which maintains information on all persons incarcerated in the Hamilton County Sheriff's Jail.

  The RCIC also maintains a data communications network which links all Hamilton County – City of Cincinnati law enforcement agencies, including police squad cars, with the local systems and information systems maintained by the Ohio State Highway Patrol, the Federal Bureau of Investigation, and the remaining state police agencies.

- **Cincinnati Area Geographic Information System (CAGIS)** – The CAGIS is a computerized, information sharing system that enables the fundamental transformation of government and utility service management and delivery. CAGIS is jointly funded by the City of Cincinnati, Hamilton County, and Cinergy. This interactive geographic information system links, displays, and analyzes a variety of data describing Cincinnati and Hamilton County infrastructure and geography.

- **Hamilton County Information Systems (HAMCO) –** HAMCO offers a full range of information technology services to departments of Hamilton County. Major applications include case management and collections for the Courts of Common Pleas, Municipal, Domestic Relations, Traffic, and Juvenile; and mortgages and property deeds for the Recorder's office. HAMCO offers network administration to several County agencies, and provides support for the Hamilton County Website.

STRATEGIC DIRECTION

GOALS

- Upgrade and expand the City's communication infrastructure.
- Improve the City's responsiveness to citizen inquiries and complaints.
- Improve financial processing.
- Upgrade Police communication and information technology systems.

Did you know ……
RCC manages the Mobile Data Terminal Network for all Hamilton County law enforcement agencies, allowing police officers to access critical information in their vehicles.

INITIATIVES & EFFORTS TO ADDRESS STRATEGIC GOALS

- Manage rollout of the City's 800MHz communications system.
- Design, develop, and implement a Customer Service Request system.
- Complete upgrade of the City's financial management system.
- Begin rollout of the COP SMART system to be used by all law enforcement agencies in Hamilton County.

FUNDING SUMMARY

Expenditure (in $) and Staffing (in FTE) Summary

	2003	2004	2005	Change	2006
Operating Budget					
General Fund	$ 3,725,880	$ 4,342,920	$ 4,006,340	$ (336,580)	$ 4,033,380
Restricted Funds	$ 1,492,770	$ 1,832,510	$ 1,867,370	$ 34,860	$ 1,913,160
Operating Total	$ 5,218,650	$ 6,175,430	$ 5,873,710	$ (301,720)	$ 5,946,540
Total With Employee Benefits	$ 5,390,420	$ 6,408,030	$ 6,107,450	$ (300,580)	$ 6,184,270
Capital Projects	$ 10,283,700	$ 5,148,900	$ 1,433,300	$ (3,715,600)	$ 1,059,100
Total Full-Time Equivalent Positions	201.0	200.0	191.2	(8.8)	191.2

EXPLANATION OF OPERATING BUDGET CHANGES

The 2005 Operating Budget totals $5,873,710, not including employee benefits. Within the General Fund, there is a decrease of $336,580 or 7.8% from the 2004 Approved Budget Update. This budget change is primarily due to the following decreases: Cincinnati Financial Systems in the amount of $115,885; Cincinnati Human Resources Information System in the amount of $87,353; Information Technology Security in the amount of $53,584; Metropolitan Area Network in the amount of $111,884; and Network Services in the amount of $76,444. These reductions will result in no new information technology enhancements and/or development initiatives for these systems. These reductions are partially offset by a non-personnel inflationary increase of $108,570.

In addition to the direct appropriation noted above, the department is reimbursed from other City agencies for information technology services. The estimated reimbursements for 2005 total $3,435,060.

Additional General Fund reductions of $85,140 are required in 2006. With standard inflationary increases of $58,100 included, the net General Fund increase in 2006 totals $27,040. Specific reductions will be addressed in the 2006 Budget Update process.

The 2005 Restricted Fund Budget totals $1,867,370. The funding level represents an increase of $34,860 or 1.9% over the 2004 Approved Budget Update. The increase is primarily due to inflationary increases.

The 2006 Restricted Fund Budget totals $1,913,160. The funding level represents an increase of $45,790 or 2.5% over the 2005 Restricted Fund Budget. The increase is primarily due to inflationary increases.

In addition to the General Fund, the following restricted funds support the Regional Computer Center:

- Income Tax - Infrastructure
- Cable Communications

EXPLANATION OF STAFFING CHANGES

The total Full Time Equivalent (FTE) staffing is 191.2 for 2005 and 2006, which is 8.8 FTE less than the 2004 Approved Budget Update. This includes the elimination of 1 Senior Administrative Specialist, 2 Information Technology Managers, 1 Information Technology Assistant Manager, 3.8 Senior Computer Programmer Analysts, and 1 Clerk Typist 3.

EXPLANATION OF CAPITAL PROJECTS

The 2005 General Capital Budget totals $1,230,500, including the following nine projects: Contact Service Request Management in the amount of $500,000; CFS Client Server in the amount of $59,700; Electronic Government in the amount of $50,000; CAGIS Infrastructure in the amount of $65,800; Metropolitan Area Network Enhancements in the amount of $280,000; Information Security Initiative in the amount of $50,000; Permits and Workflow Tracking Server in the amount of $200,000; and Telephone System Upgrade and Replacement in the amount of $25,000.

The 2005 Capital Budget also includes $202,800 for three Telecommunication Services projects: CAGIS Infrastructure in the amount of $32,800; Diverse Telecommunications Routing in the amount of $140,000; and Radio Tower Structural Upgrade & Repair in the amount of $30,000.

The 2006 General Capital Budget totals $996,200, including the following seven projects: CFS Client Server in the amount of $200,000; Electronic Government in the amount of $225,000; CAGIS Infrastructure in the amount of $65,700; Metropolitan Area Network Enhancements in the amount of $200,000; Information Security Initiative in the amount of $50,000; Desktop Asset Management in the amount of $90,200; and Telephone System Upgrade and Replacement in the amount of $165,300.

The 2006 Capital Budget also includes the following two Telecommunication Services projects: CAGIS Infrastructure in the amount of $32,900 and Radio Communications Equipment in the amount of $30,000.

PERFORMANCE MEASURES

OBJECTIVE 1: To improve the responsiveness to customer trouble calls on RCC provided services.

Unit of Measure	2003 Actual	2004 Target	2004 Actual	2005 Target
Percentage of telephone system trouble calls resolved within 8 hours	93%	90%	91%	90%

Performance Target Results:Target exceeded.

OBJECTIVE 2: To maintain City, County, and CLEAR wide area networks available at least 99.7% of the time.

Unit of Measure	2003 Actual	2004 Target	2004 Actual	2005 Target
Availability of wide area networks	99.73%	99.7%	99.73%	99.7%

Performance Target Results: Target achieved.

OBJECTIVE 3: To improve the responsiveness of client help desk calls by resolving help desk calls in a timely manner.

Unit of Measure	2003 Actual	2004 Target	2004 Actual	2005 Target
Percentage of help desk calls resolved within one-hour.	92.9%	90%	90.2%	90%
Percentage of help desk calls resolved within eight-hours.	96.7%	95%	94.7%	95%

Performance Target Results: Target achieved.

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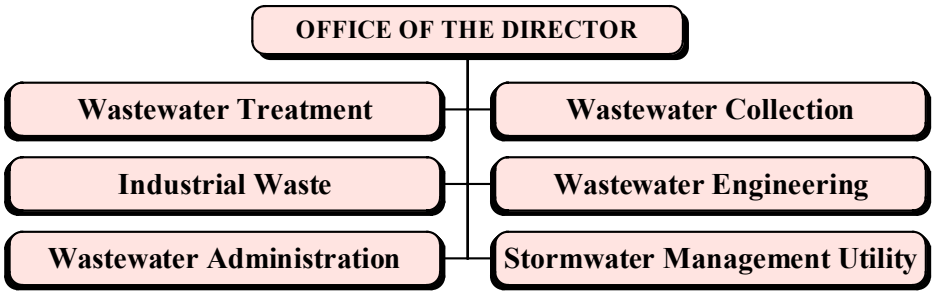
DEPARTMENT OF SEWERS
TELEPHONE #: 513.244.1300



MISSION

The mission of the Department of Sewers is to protect and enhance water quality and the environment by providing safe and efficient wastewater collection and treatment to our customers. We will provide our customers and the community with quality, cost effective collection and treatment of wastewater, and "on-time" engineering, regulatory, and administrative services. We will do this by:

- Ensuring the public health by continuing to comply with and increasing our participation in the development of regulations;

- Maintaining, expanding, and enhancing our processes and facilities;

- Continuing to build the confidence of our customers, local government officials, and regulators;

- Using innovative technology; and

- Building a cooperative environment that values the employee and supports MSD's vision.

FUNCTION AND DUTIES

The Department of Sewers is responsible for the management and operations of the Metropolitan Sewer District of Greater Cincinnati by agreement between the Board of Hamilton County Commissioners and the City of Cincinnati. The District serves 33 municipalities in addition to the unincorporated areas of Hamilton County. The seven divisions of the district are as follows:

Did you know…
The Sewers department implemented a Water in-Basement program during 2004 and protected 108 properties from future sewer backups.

- **Office of the Director:** Responsible for coordinating the overall operation of MSD.

- **Wastewater Treatment:** Operates all treatment plants and pump/lift stations in compliance with all Federal and State permits in order to protect public health and to meet the goals and objectives of the Clean Water Act.

- **Wastewater Collection:** Provides a safe collection of sewage and industrial waste and conveys the wastewater to the treatment facilities.

- **Industrial Waste:** Responsible for the implementation of an industrial waste management and surcharge program which includes sampling, analyzing, and the evaluation of industrial waste discharged to the public sewer system; and is responsible for the district's compliance with the terms and conditions of the National Pretreatment Program and all supporting activities.

- **Wastewater Engineering:** Provides engineering services to the Sewer Department and the public to achieve a sanitary sewer system that complies with all applicable design usage and regulatory criteria to improve water quality and coordinates the planning and implementation of the District's Capital Improvement Program.

- **Wastewater Administration:** Manages and administers the personnel, financial, safety, stores, and reproduction activities and functions as the bridge between the operating divisions and other City agencies.

- **Stormwater Management Utility:** Protects Cincinnati by effective stormwater management through such activities as capital improvement projects, drainage master planning, regulation and enforcement, permit administration, routine maintenance, remedial maintenance, and flood control. This division has jurisdiction only in the City of Cincinnati but it is managed by the Sewers Department.

STRATEGIC DIRECTION

Please see the website, "http://www.msdgc.org/strategic_plan" for MSD's 2005-2008 Strategic Plan.

FUNDING SUMMARY

Expenditure (in $) and Staffing (in FTE) Summary

	2003	2004	2005	Change	2006
Operating Budget					
General Fund	$ -	$ -	$ -	$ -	$ -
Restricted Funds	$ 83,393,650	$ 94,255,570	$ 96,661,130	$ 2,405,560	$ 98,829,530
Operating Total	$ 83,393,650	$ 94,255,570	$ 96,661,130	$ 2,405,560	$ 98,829,530
Debt Service	$ 43,682,900	$ 45,994,900	$ 50,144,900	$ 4,150,000	$ 56,644,900
Total With Employee Benefits	$ 135,580,790	$ 150,965,650	$ 157,966,470	$ 7,000,820	$ 166,947,090
Capital Projects	$ 51,948,600	$ 81,137,500	$ 64,284,400	$ (16,853,100)	$ 96,687,400
Total Full-Time Equivalent Positions	724.0	721.5	712.0	(9.5)	712.0

EXPLANATION OF OPERATING BUDGET CHANGES

The Department of Sewers' 2005 Operating Budget totals $96,661,130, not including employee benefits, debt service, and General Fund overhead. This funding level represents an increase of $2,405,560, or 2.6%, over the 2004 Approved Budget Update, which is discussed in the individual budgets for the Metropolitan Sewer District Fund 701 and the Stormwater Management Utility Fund 107.

The 2006 Operating Budget totals $98,829,530, not including employee benefits, debt service, and General Fund overhead. This funding level represents an increase of $2,168,400, or 2.2%, over the 2005 budget. This amount is primarily attributed to inflationary increases.

EXPLANATION OF STAFFING CHANGES

The total Full Time Equivalent (FTE) staffing is 712.0 for 2005 and 2006, which is 9.5 FTE less than the 2004 Approved Budget Update. The reduction is part of MSD's efficiency optimization plan that includes the realignment of some operating units.

EXPLANATION OF CAPITAL PROJECTS

The Biennial Capital Budget totals $64,284,400 in 2005 and $96,687,400 in 2006 in the Restricted Funds Capital Budget.

METROPOLITAN SEWER DISTRICT (MSD) FUND 701

The MSD departmental budget of $91,827,160, not including employee benefits, debt service, and General Fund overhead, is an increase of $2,361,330, or 2.6%, over the 2004 budget. Although personnel decreased $130,490 from the 2004 Approved Budget due to personnel reductions, non-personnel increased by $2,491,820 over the 2004 Approved Budget. Non-personnel increased significantly in the following areas: expert services in the amount of $1,182,000; natural gas in the amount of $836,230; collection of sewerage bills in the amount of $580,000; electric power in the amount of $553,000; and electrical and pumping machinery in the amount of $395,500. Expert services include consultants for strategic planning, the global consent decree, public relations, combined sewer overflows, assessments, information technology, flow monitoring maintenance, accounting, and engineering. The use of various consultants helps MSD reduce personnel and keep personnel expenditures at a minimum. Reductions in various other non-personnel items of $1,054,910 limit the non-personnel increase to $2,491,820.

NOTE: The 2005 budget is approved by the Hamilton County Board of Commissioners in early 2005.

Expenditure (in $) and Staffing (in FTE) Summary

	2003	2004	2005	Change	2006
Operating Budget					
General Fund	$ -	$ -	$ -	$ -	$ -
Restricted Funds	$ 78,615,710	$ 89,465,830	$ 91,827,160	$ 2,361,330	$ 93,878,280
Operating Total	$ 78,615,710	$ 89,465,830	$ 91,827,160	$ 2,361,330	$ 93,878,280
Debt Service	$ 42,561,000	$ 44,916,500	$ 49,110,000	$ 4,193,500	$ 55,610,000
Total With Employee Benefits	$ 129,459,680	$ 144,848,430	$ 151,769,440	$ 6,921,010	$ 160,623,870
Capital Projects	$ 50,864,600	$ 79,381,500	$ 63,089,400	$ (16,292,100)	$ 95,487,400
Total Full-Time Equivalent Positions	705.0	702.5	693.0	(9.5)	693.0

STORMWATER MANAGEMENT UTILITY (SMU) FUND 107

The Sewers SMU departmental budget of $4,833,970, not including employee benefits, debt service, and General Fund overhead is an increase of $44,230, or 0.9%, over the 2004 budget. After adjusting for reductions to management compensation, the budget change is due to inflationary increases. The SMU budget includes participation in the National Pollution Discharge Elimination System (NPDES) Phase II Storm Water Permit Program. This program requires local governments to take action to improve water quality in the area's rivers and streams. Communities will be required to reduce the pollution load coming from their storm sewers and ditches. Local governments are required to develop a storm water management program. The permit cost of $300,000 to join the countywide effort is included in the operating budget.

Expenditure (in $) and Staffing (in FTE) Summary

	2003	2004	2005	Change	2006
Operating Budget					
General Fund	$ -	$ -	$ -	$ -	$ -
Restricted Funds	$ 4,777,940	$ 4,789,740	$ 4,833,970	$ 44,230	$ 4,951,250
Operating Total	$ 4,777,940	$ 4,789,740	$ 4,833,970	$ 44,230	$ 4,951,250
Debt Service	$ 1,121,900	$ 1,078,400	$ 1,034,900	$ (43,500)	$ 1,034,900
Total With Employee Benefits	$ 6,121,110	$ 6,117,220	$ 6,197,030	$ 79,810	$ 6,323,220
Capital Projects	$ 1,084,000	$ 1,756,000	$ 1,195,000	$ (561,000)	$ 1,200,000
Total Full-Time Equivalent Positions	19.0	19.0	19.0	0.0	19.0

PERFORMANCE MEASURES

OBJECTIVE 1: To reduce service interruptions to residents and increase the reliability of the Wastewater collection system by rehabilitating existing collection pipe.

Unit of Measure	2003 Actual	2004 Target	2004 Actual	2005 Target
Miles of Sewer Rehabilitated	12.8 miles	12.0 miles	16.0 miles	12.0 miles

Performance Target Results: Target Achieved

OBJECTIVE 2: To reduce wastewater back-up and increase the reliability of the Wastewater Collection System by cleaning main lines to remove debris and improve flow transmission capability.

Unit of Measure	2003 Actual	2004 Target	2004 Actual	2005 Target
Miles of Sewer Cleaned on-road	264.4 miles	122.0 miles	159.4 miles	150.0 miles
Miles of Sewer Cleaned off-road	62.8 miles	28.0 miles	30.3 miles	35.0 miles

Performance Target Results: Target Achieved

OBJECTIVE 3: To improve the efficiency of the preventive maintenance efforts and better target rehabilitation/replacement efforts by viewing the interior condition of wastewater collection pipes.

Unit of Measure	2003 Actual	2004 Target	2004 Actual	2005 Target
Miles of Sewer CCTV or sonar sewer inspection on-road	337.0 miles	122.0 miles	205.8 miles	150.0 miles
Miles of Sewer CCTV or sonar sewer inspection off-road	74.6 miles	28.0 miles	49.1 miles	40.0 miles

Performance Target Results: Target Achieved

OBJECTIVE 4: To remove pollutants from the wastewater prior to discharge of the treated effluent to the waterways.

Unit of Measure	2003 Actual	2004 Target	2004 Actual	2005 Target
Tons of Pollutants Removed	108,000	89,000	111,800	89,000

Performance Target Results: Target Achieved

OBJECTIVE 5: To respond to 90% of Stormwater Management Utilities (SMU) service requests within 48 hours.

Unit of Measure	2003 Actual	2004 Target	2004 Actual	2005 Target
Number of SMU service requests responded to within 48 hours	95%	90%	93%	90%

Performance Target Results: Target Achieved. Due to a change in database management systems, reporting is temporarily less accurate than in previous years but the margin of error is small enough that even a worst case scenario would still give results within the target range.

OBJECTIVE 6: To clean 15,000 Stormwater inlets per year. To reduce traffic and service interruptions to homeowners/commuters and increase the reliability of the Stormwater Collection system by cleaning existing inlets.

Unit of Measure	2003 Actual	2004 Target	2004 Actual	2005 Target
Number of Stormwater inlets cleaned per year	20,480	15,000	14,854	15,000

Performance Target Results: Target not achieved. The 99% completion rate represents only those work orders where inlets were specifically identified. Inlets cleaned on a time and material basis during storm emergencies and not specifically identified would be expected to equal or exceed the additional 1%.

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SOUTHWEST OHIO REGIONAL TRANSIT AUTHORITY (SORTA)

Operating under the management of the Southwest Ohio Regional Transit Authority (SORTA), Queen City Metro operates 390 buses covering approximately 13 million miles per year, and provides 23 million passenger trips per year. In 1973, the City acquired the Cincinnati Transit System, Inc., amended the City Charter to authorize the levying of an additional earned income tax of 0.3% for public transit purposes, and established SORTA to provide regional transit services.

Did you know…
Of the 390 buses operated by SORTA, 336 are equipped with wheelchair lifts.

FUNDING SUMMARY

Expenditure (in $) and Staffing (in FTE) Summary

	2003	2004	2005	Change	2006
Operating Budget					
General Fund	$ 0	$ 0	$ 0	$ 0	$ 0
Restricted Funds	$ 35,525,250	$ 37,587,760	$ 37,672,000	$ 84,240	$ 38,916,000
Operating Total	$ 35,525,250	$ 37,587,760	$ 37,672,000	$ 84,240	$ 38,916,000
Total With Employee Benefits	$ 35,525,250	$ 37,587,760	$ 37,672,000	$ 84,240	$ 38,916,000
Internal Service Funds	$ -	$ -	$ -	$ -	$ -
Capital Projects	$ -	$ -	$ -	$ -	$ -
Total Full-Time Equivalent Positions	-	-	-	-	-

EXPLANATION OF OPERATING BUDGET CHANGES

The 2005 Income Tax Transit Fund budget for the City's contract with SORTA is a 0.2% increase compared to 2004. The 2006 SORTA budget of $38,916,000 is a 3.3% increase compared to 2005. The SORTA budget increases for 2005 and 2006 are consistent with the revenue projections for the Income Tax Transit Fund for 2004, 2005, and 2006. On December 15, 2004, the City Council passed Ordinance 417-2004, which appropriated $3,139,330 for one month of SORTA operations. A subsequent ordinance (34-2005) was passed by the City Council on January 26, 2005, which appropriated 34,532,670 to fund SORTA operations for the period February 1, 2005 through December 31, 2005. This ordinance was accompanied by a Motion that included concessions related to bus service for the handicapped and elderly, the continuance of Sunday bus service, and restrictions on route reductions and rate increases.

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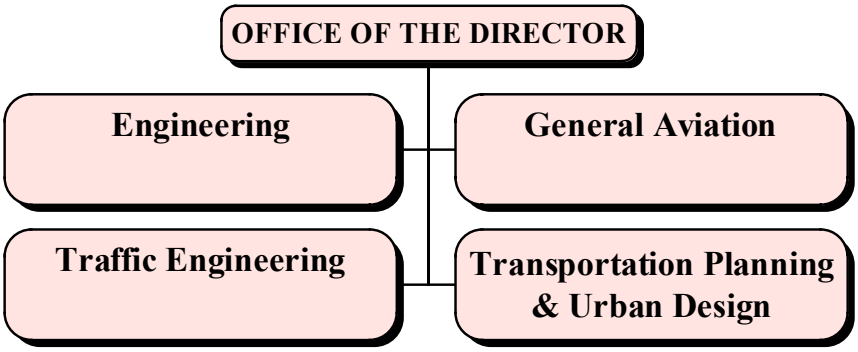
TRANSPORTATION & ENGINEERING
TELEPHONE #: 513.352.2366



MISSION

The mission of the Department of Transportation and Engineering is to manage the transportation system so that it provides for the safe mobility of the traveling public. We accomplish this through effective leadership in the planning, designing, and building of attractive, efficient, and diverse modes of transportation, serving Cincinnati and the region.

FUNCTION AND DUTIES

- **Office of the Director:** The Office of the Director plays a leadership role in the development, delivery, and management of the strategic vision necessary for a balanced regional transportation network and right-of-way resource that responds to the needs of the City of Cincinnati and the region. This office provides administration, accounting, and information technology support for the entire department.

- **Engineering Division:** The Engineering Division is responsible for the transportation infrastructure of the City of Cincinnati. The division provides engineering, surveying, project management, and asset management services; designs and oversees construction of transportation improvements, delivering them on schedule and within budget; guides maintenance of public infrastructure; and oversees private construction, including public and private utility work, in the right of way. Through this work, the division is responsible for the structural integrity and stability of bridges, viaducts, roadways, hillsides, sidewalks, and other property contained in the right of way, ensuring the safety and convenience of the traveling public.

- **General Aviation Division:** The Aviation Division operates, maintains, and manages the Cincinnati Municipal Lunken and Blue Ash airports to provide aviation access to the citizens of the region. Their work ensures the facilities are safe and readily available to businesses and citizens who wish to use them for air transportation. While both airports serve in a reliever role for Cincinnati/Northern Kentucky International Airport, Lunken is focused on meeting general and corporate aviation needs and Blue Ash primarily operates as a general aviation airport supporting private pilots. The City is

continually striving to balance the aviation needs of the region while respecting the adjacent neighborhoods and communities.

- **Traffic Engineering Division:** The Traffic Engineering Division is responsible for providing for the safe and efficient movement of vehicular and pedestrian traffic in the public right of way. This is accomplished through the use of traffic control devices, control of curb space, pavement marking, and roadway lighting systems, meeting travel needs while balancing aesthetic and economic considerations. They also coordinate traffic control for special events and during construction projects.

- **Transportation Planning and Urban Design Division:** The Transportation Planning and Urban Design Division develops regional and citywide transportation plans and policies coordinating transportation needs with land use planning to achieve the City's objectives. They take into consideration highway, roadway, transit, railroad, pedestrian, and bicycle travel modes. The division provides urban design citywide for major projects such as the riverfront, convention center, neighborhood business districts, and housing and commercial areas. This division also creates environmental graphics (signage) used throughout the City and print graphics for other City departments.

STRATEGIC DIRECTION

GOALS

- Promote safety and mobility for the motoring, walking, and bicycling public
- Provide continuing prompt, responsive, and considerate customer service
- Contribute towards the long-term vitality, attractiveness, and quality of life in the City
- Utilize best management practices to further promote fiscal and efficient management
- Promote safety and mobility for the air traveler

Did you know…
The Street Rehabilitation Program resurfaces an average of 100 lane miles per year. This is equivalent to a single 10-foot wide lane constructed from Cincinnati to Indianapolis.

INITIATIVES & EFFORTS TO ADDRESS STRATEGIC GOALS

- Rehabilitate 100 lane miles of streets
- Perform annual inspection of all public/private bridges within the City of Cincinnati
- Actively participate in customer service improvements
- Continue to identify, evaluate and streamline departmental processes
- Prepare the implementation program for the installation of energy savings Liquid Emitting Diodes (LED) traffic control equipment
- Create Downtown Infrastructure Plan
- Complete streetscape projects recommended by Cincinnati Neighborhood Business Districts United

FUNDING SUMMARY

Expenditure (in $) and Staffing (in FTE) Summary

	2003	2004	2005	Change	2006
Operating Budget					
General Fund	$ 2,954,580	$ 3,045,160	$ 2,925,680	$ (119,480)	$ 2,919,060
Restricted Funds	$ 6,627,380	$ 7,077,850	$ 6,498,560	$ (579,290)	$ 6,283,960
Operating Total	$ 9,581,960	$ 10,123,010	$ 9,424,240	$ (698,770)	$ 9,203,020
Debt Service	$ 939,380	$ -	$ -	$ -	$ -
Total With Employee Benefits	$ 11,898,360	$ 11,951,030	$ 11,232,970	$ (718,060)	$ 11,025,930
Capital Projects	$ 38,768,200	$ 25,764,200	$ 30,182,900	$ 4,418,700	$ 35,819,000
Total Full-Time Equivalent Positions	197.0	196.0	194.0	(2.0)	194.0

EXPLANATION OF OPERATING BUDGET CHANGES

The 2005 Operating Budget totals $9,424,240, not including employee benefits. This funding level represents a decrease of $698,770 or 6.9% from the 2004 Approved Budget Update. The 2005 General Fund Operating Budget totals $2,925,680, not including employee benefits. This funding level represents a decrease of $119,480 or 3.9% from the 2004 Approved Budget Update. The General Fund reduction is primarily attributed to the elimination of 2.0 full-time equivalent (FTE) positions for a savings of $79,460, a reduction in the City Architect's salary of $11,600 due to a retirement, salary savings of $55,550 related to the shift of two Supervising Engineer positions between the General Fund and the Income Tax Infrastructure Fund 302, and the downgrading of a Supervising Surveyor to a Surveyor. Non-personnel reductions provide additional savings of $78,995. Included within the non-personnel reductions is the elimination of $62,630 to support operating expenses at the Transit Center, a reduction of $7,535 for non-local travel, a reduction of $6,460 for training, and a $2,370 reduction for leased copiers.

These General Fund reductions are partially offset by an increase of $60,500 for street light electricity and standard inflationary increases totaling $45,625 in other expenditure categories.

The Restricted Funds Operating Budget totals $6,498,560, not including employee benefits. This funding level represents a decrease of $579,290 or 8.2% from the 2004 Approved Budget Update. The Restricted Funds reduction is primarily attributed to a $600,000 reduction to the street and bridge maintenance contractual services budget, and a $78,000 reduction related to the elimination of one-time items (fleet repairs, security cameras, and communication lines) in the 2004 Approved General Aviation Fund Budget. These reductions are partially offset by an increase of $15,000 for traffic signal electricity and standard inflationary increases totaling $83,710 in other expenditure categories.

Additional General Fund reductions of $62,470 are required in 2006. With standard inflationary increases of $55,850 included, the net General Fund reduction in 2006 totals $6,620 compared to 2005. Additional reductions in the Restricted Funds Operating Budget (Parking Meter Fund) of $332,700 are required in

2006 as well. With standard inflationary increases of $118,100 included, the net Restricted Funds Operating Budget reduction in 2006 totals $214,600 compared to 2005. Specific reductions will be addressed in the 2006 Budget Update process.

In addition to the General Fund, the following restricted funds support the Department of Transportation and Engineering:

Special Assessment Funds	**Special Revenue Funds**
Sidewalk Assessment	Parking Meter
Street Light Assessment	Blue Ash Airport Operation
	Blue Ash Airport Improvement
	Street Restoration
	Undedicated Streets
	Expressways/Gateways
	Income Tax Transit
	Income Tax Infrastructure

EXPLANATION OF STAFFING CHANGES

The total Full Time Equivalent (FTE) staffing is 194.0 for 2005 and 2006, which is 2.0 FTE less than the 2004 Approved Budget Update. The 2.0 FTE decrease in the General Fund is due to the elimination of 1 Accounting Technician 2 position and 1 Senior Engineering Technician position.

EXPLANATION OF CAPITAL PROJECTS

The 2005 Capital Budget for the Department of Transportation and Engineering includes 51 projects totaling $30,182,900. The 2005 Capital Budget includes 46 General Capital Budget projects totaling $29,502,900, 4 General Aviation Fund Capital Budget projects totaling $580,000, and one Income Tax Transit Fund Capital Budget project totaling $100,000.

The 2006 Capital Budget includes 51 projects totaling $35,819,000. The 2006 Capital Budget includes 46 General Capital Budget projects totaling $35,249,000, 4 General Aviation Fund Capital Budget projects totaling $470,000, and one Income Tax Transit Fund Capital Budget project totaling $100,000.

PERFORMANCE MEASURES

OBJECTIVE 1: To maintain a "Weighted Average Bridge Rating" of "6" or better for bridges maintained by the Department of Transportation and Engineering. A rating of "6" represents a satisfactory condition on a scale of 0 to 9 with "0" representing the worst condition and "9" representing the best condition.

Unit of Measure	2003 Actual	2004 Target	2004 Actual	2005 Target
Overage bridge rating	7.17	6 or better	7.23	6 or better

Performance Target Results: Target achieved. The 2004 Actual Value is inflated by the addition of thirteen new bridges built as part of Fort Washington Way and the Central Riverfront Street Grid; without these new bridges, the weighted average bridge rating would be 6.77. These thirteen bridges represent a 40% increase in the City's bridge deck area. Increased funding levels will be needed to maintain them as they age.

OBJECTIVE 2: To maintain 90% of the retaining walls, maintained by the Department of Transportation and Engineering in Good or Better condition. The department maintains approximately 50 miles of retaining walls.

Unit of Measure	2003 Actual	2004 Target	2004 Actual	2005 Target
Percent of walls in good or better condition	93%	At least 90%	93%	At least 90%

Performance Target Results: Target achieved.

OBJECTIVE 3: To improve/maintain overall condition of City streets based on all allocated resources.

Unit of Measure	2003 Actual	2004 Target	2004 Actual	2005 Target
Rehabilitate City streets annually	140 lane miles	91 lane miles	87 lane miles	100 lanes miles
Overall percentage of linear miles of streets in good or better condition	40%	NA	NA	TBD

Performance Target Results: Target achieved. Based on actual budget appropriations and all funding sources, the 2003/2004 biennial lane mile performance target was 212, including additional City Council approved funding for 8 downtown street lane miles. A total of 227 lane miles were paved over the 2003/2004 biennium using all funding sources. While lane mile targets have been exceeded since 2000, the percentage of streets in good or better condition decreased from 46% to 40% during this same period. The decline in the condition rating can be attributed to under funding during the 1990's, harsh winters, and increased utility construction. An improved condition assessment process will be implemented during 2005. The condition rating for 2005 will be available in March of 2005 based on the new assessment system.

OBJECTIVE 4: To optimize traffic control and decrease travel time by 10% for 5 different routes.

Unit of Measure	2003 Actual	2004 Target	2004 Actual	2005 Target
Percentage reduction in travel time for five different routes. Trained observers will measure drive time before and after improvements	The "before" travel times have been collected.	Completion and implementation of improvement strategies.	See note below.	Develop time lines for implementation of improvements

Performance Target Results: This performance measure depends on the expansion and implementation of the Computerized Traffic Signal System and the completion of certain roadway projects. There have been significant delays to this expansion over the past several years due to delays in receiving permission to attach cabling to Cinergy poles. This issue has delayed the extension of this system to zones 6, 8 and 12. This issue was alleviated for zones 6 & 8 in 2004. These intersections are being placed on line. Zone 12 is scheduled for construction this year with controllers placed on line in 2006. The timing plans for Spring Grove Avenue were planned for coordination with a traffic control system centered in the Advanced Regional Traffic Interactive Management and Information System (ARTIMIS). However, this

system could not be made to work with City traffic control equipment. The plan is to implement the Spring Grove changes in early 2005.

GENERAL AVIATION

OBJECTIVE 1: Maintain a self-supporting airport that relies only upon user fees and federal grants.

Unit of Measure	2003 Actual	2004 Target	2004 Actual	2005 Target
Percent of airport operations which is self-supporting	100%	100%	100%	100%

Performance Target Results: Target achieved. Airport operating revenues ($1,963,004.09) exceeded operating expenses ($1,186,031.98). The Airport is self-sustaining.

OBJECTIVE 2: Improve the balance between the airport and neighboring communities by providing noise abatement policies and procedures training to both pilots and the airport neighbors.

Unit of Measure	2003 Actual	2004 Target	2004 Actual	2005 Target
Percent of pilots, who were identified as being non-compliant with recommended noise abatement procedures, that are contacted and educated about community concerns and proper noise abatement procedures.	NA	Establish new measure	New measure established for 2005	75 %

Performance Target Results: No target established for 2004 due to the development of a new measure for 2005. Target established for 2005 utilizing new measure. The improved system will allow a more efficient tracking and identification of aircraft identified by residents as noise sources.

The new measure established for this objective will reflect success at contacting pilots who are non-compliant with recommended noise abatement procedures and educating them about the proper procedures to reduce the impact of airplane operations on the adjacent communities. Noise complaints that are due to legitimate airport operations in compliance with abatement procedures will not be considered.

OBJECTIVE 3: Maintain a safe and efficient operation by passing the FAA Part 139 Airport Certification/Safety Inspection with "0" findings.

Unit of Measure	2003 Actual	2004 Target	2004 Actual	2005 Target
Number of FAA findings	3	0	0	0

Performance Target Results: No target established for 2004. A safety inspection is scheduled for March of 2005. The 2003 finds were related to signage, lighting and pavement markings. All 2003 safety issues were addressed.

TRANSPORTATION PLANNING AND URBAN DESIGN

OBJECTIVE 1: Participate in 100% of regional transportation studies and plans. (For the purposes of the objective, the region should be considered the OKI planning area.)

Unit of Measure	2003 Actual	2004 Target	2004 Actual	2005 Target
Percentage of studies with Division involvement	N/A	N/A	N/A	100%

Performance Target Results: New target for 2005.

OBJECTIVE 2: Complete a minimum of four client-initiated projects per year; projects may include Urban Design Plans, Blight Studies or preparation of construction documents for streetscapes, parking lots, new or renovated building, or other public improvement. (For the purposes of the objective, completion may be defined as acceptance of the design plan or blight study, or filing of the construction documents for bidding with Purchasing.)

Unit of Measure	2003 Actual	2004 Target	2004 Actual	2005 Target
Number of projects completed	N/A	N/A	N/A	4

Performance Target Results: New target for 2005. This target will reflect work capacity as well as customer service satisfaction.

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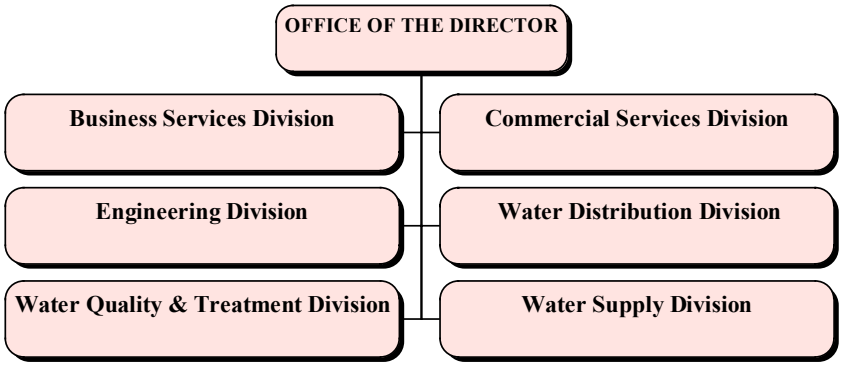
DEPARTMENT OF WATER WORKS
TELEPHONE #: 513.591.7700



MISSION

The mission of the Greater Cincinnati Water Works is to provide its customers with a plentiful supply of the highest quality water and outstanding services in a financially responsible manner.

FUNCTION AND DUTIES

The Greater Cincinnati Water Works, a municipally owned and operated utility, was purchased by the City of Cincinnati from a private owner in 1839. The service area of the Greater Cincinnati Water Works now includes the entire City of Cincinnati, approximately 90% of the rest of Hamilton County, the City of Mason and other areas in the adjacent counties of Butler, Warren, and Clermont in Ohio and the City of Florence and Boone County in Kentucky. In total, the Department's retail service area is approximately 354 square miles and the wholesale service area is approximately 457 square miles.

- Business Services Division: Responsible for the general administration of the Department, including personnel, purchasing, legal and contractual services. This Division also oversees employee safety, security of plants and facilities, information technology and the financial management of the organization.

- Commercial Services Division: Responsible for the billing and collection of water and sewer bills. This includes the reading of water meters, the maintenance and repair of such meters, maintaining customer accounting records and the collection of payments, both current and delinquent.

- Supply Division: Responsible for the operation and maintenance of the three water treatment plants: the Miller Plant (California, Ohio), the Bolton Plant (Fairfield, Ohio) and the Mason Plant (Mason, Ohio). The Supply Division also operates seventeen pumping facilities and twenty-six storage tanks and reservoirs throughout the distribution system.

- Distribution Division: Maintains the Greater Cincinnati Water Works' distribution system, consisting of over 3,000 miles of underground mains, 235,000 service branches, and thousands of valves and appurtenances throughout the Greater Cincinnati area.

- Engineering Division: Responsible for water main system, plant and facility design. This Division is also responsible for construction, system records, capital investment, and maintenance planning.

- Water Quality & Treatment Division: Responsible for all water quality and treatment activities at the Miller Plant, the Bolton Plant, the Mason Plant and throughout the distribution system. This Division is also responsible for maintaining compliance with all State and Federal EPA regulations along with responding to consumers' water quality concerns and conducting studies and research to optimize product quality and cost.

STRATEGIC DIRECTION

GOALS

The Water Works Strategic Business Plan is comprised of six goals:

1. Provide outstanding customer service and build positive relationships between the public and GCWW.
2. Optimize our water treatment and distribution system to provide high quality water that protects public health.
3. Continue to develop a work environment that ensures a productive and motivated workforce that continues to focus on customer satisfaction.
4. Make wise and timely investments to promote improvements in infrastructure, operations, and technology.
5. Be a leader in regional solutions to improve water quality, reliability of water supply, and offer existing GCWW services.
6. Optimize the use of our fiscal resources to ensure that customer's cost of water is competitive with comparable utilities.

Did you know…
On June 25, 1839, the City of Cincinnati purchased a privately-owned water company which had been in operation since 1821 for $300,000. This purchase made Greater Cincinnati Water Works the first municipally-owned water system in Ohio.

INITIATIVES & EFFORTS TO ADDRESS STRATEGIC GOALS

Each of the Water Works goals is supported by a series of objectives:

Goal 1:

Objective A - Ensure that a strong customer satisfaction focus is present in all that we do by compiling and evaluating customer feedback and employee input.
Objective B - Develop, implement and annually update customer-focused strategies based on identified customer needs.
Objective C - Develop, implement and maintain highly visible and well utilized education and awareness programs that communicate the accomplishments, direction, and spirit of GCWW.

Goal 2:

Objective A - Implement and maintain source water protection programs that ensure quality of ground and surface water sources to continually meet or exceed regulatory requirements.
Objective B - Provide water treatment processes and programs that ensure finished water always meets or exceeds regulatory requirements.
Objective C - Provide distribution system programs that ensure delivered water that always meets or exceeds regulatory requirements.

Goal 3:

Objective A - COMMUNICATION - Develop a work culture centered around effective and efficient communication.
Objective B - LEARNING - Become a learning organization where, as part of the organizational culture, employees strive to grow and develop personally and professionally.
Objective C - PHYSICAL WORK ENVIRONMENT - Make visible and measurable improvements each year to the physical work environment for employees.
Objective D - RECOGNITION/REWARD - Establish employee reward and recognition systems.
Objective E - DIVERSITY - Value diversity in our workforce and in customers we serve.
Objective F - STAFFING - Create a flexible workforce to address changing service demands while ensuring that appropriate staffing levels are maintained throughout GCWW.

Goal 4:

Objective A - Annually identify and improve two major, existing processes and one new work process.
Objective B - Be an innovative water industry leader in applied research and development in the areas of business, science and engineering.

Goal 5:

Objective A - Maintain GCWW as an economically viable organization able to support public service interests by addressing water quality, reliability, and supply in the region.
Objective B - Establish a leadership role for GCWW from a public service perspective.
Objective C - Develop a delivery plan for existing GCWW services which may be provided in the region.

Goal 6:

Objective A - Maintain GCWW's bond rating to obtain an optimal interest rate.
Objective B - Annually update a 5-year financial plan to optimally allocate available fiscal resources.
Objective C - Annually identify one or more strategies to reduce costs or improve cash management without diminishing customer service.
Objective D - Annually identify one or more strategies to generate additional revenue sources.

FUNDING SUMMARY

Expenditure (in $) and Staffing (in FTE) Summary

	2003	2004	2005	Change	2006
Operating Budget					
General Fund	$ -	$ -	$ -	$ -	$ -
Restricted Funds	$ 54,292,170	$ 57,037,850	$ 51,785,050	$ (5,252,800)	$ 53,793,550
Operating Total	$ 54,292,170	$ 57,037,850	$ 51,785,050	$ (5,252,800)	$ 53,793,550
Debt Service	$ 30,488,910	$ 30,707,000	$ 33,089,500	$ 2,382,500	$ 33,089,500
Total With Employee Benefits	$ 92,612,190	$ 97,837,550	$ 95,274,330	$ (2,563,220)	$ 97,574,020
Capital Projects	$ 66,743,300	$ 63,995,000	$ 48,562,000	$ (15,433,000)	$ 45,259,000
Total Full-Time Equivalent Positions	645.9	647.4	648.2	0.8	637.2

EXPLANATION OF OPERATING BUDGET CHANGES

The Cincinnati Water Works 2005 departmental operating budget of $51,785,050, not including employee benefits, debt service, and General Fund overhead, is a 9.2% decrease from the 2004 Approved Budget Update. After considering inflationary increases, the budget change is primarily due to the following decreases: a) a $2,063,400, or 7.2% decrease in the personnel budget; b) a $3,189,400, or 11.3% decrease in the non-personnel budget. The personnel budget reductions include the following: 1) elimination of funding for 37 positions by increasing the position vacancy allowance (PVA) by $1,413,100; 2) an increase for reimbursements in the amount of $483,900; 3) the retirement lump sum budget is reduced by $195,930; 4) overtime and other wage items are decreased by $58,860. These decreases are offset by salary increases in the amount of $88,390.

The non-personnel budget decreases include a one-time adjustment for utilities resulting from a $500,000 reimbursement from Cinergy allowing GCWW to reduce the utilities budget by the same amount in 2005. The non-personnel budget decreases also include a number of service-related reductions in the amount of $2,689,400 including (but not limited to) the following: 1) a 25% reduction in repair operations; 2) the elimination of the emergency repair contract service; 3) reduction in the street restoration program; 4) reductions in machine maintenance; and 5) elimination of the river modeling study.

The Cincinnati Water Works 2006 departmental operating budget of $53,793,050, not including employee benefits, debt service, and General Fund overhead, is a $2,008,500 or 3.9% increase over the 2005 budget. After considering inflationary increases of $1,531,500, the budget change is primarily due to an $850,000 increase in utilities costs and a $373,000 reduction in personnel as the result of automation in the meter reading operation.

The Greater Cincinnati Water Works (GCWW) budget includes a 5% water use rate increase in 2005 and additional 7.5% water use rate increase in 2006 based on declining revenues and increasing costs. Revenues have been less than anticipated during 2003 and 2004 due to decreasing per-household consumption, a decline in business/commercial consumption, the widespread use of low-flow fixtures in

new construction and renovations, and consecutive wet summers. Additionally, the rate increase is necessary to address increasing costs for utilities, employee benefits, fuel, and transportation costs.

EXPLANATION OF STAFFING CHANGES

The total FTE is 648.20 which is 0.85 FTE greater than the 2004 Approved Budget amount of 647.35 FTE. The increase of 0.85 FTE is the result of the following changes during 2004: 1) the elimination of 5.15 FTE in the meter replacement program; 2) the addition of 5.0 FTE for information technology positions to reduce cost of contractors; 3) and the addition of 1.0 Senior Buyer FTE.

Although the 2005 budget includes a $2,063,400 or 7.2% decrease in the personnel budget, there are no net reductions in the FTE count. The $2,063,400 decrease in the personnel budget eliminates funding for 37 positions through a position vacancy adjustment (along with increasing reimbursements and decreasing certain other personnel costs such as overtime) but does not eliminate FTE.

EXPLANATION OF CAPITAL PROJECTS

The 2005/2006 Greater Cincinnati Water Works (GCWW) capital budget is $93,821,000. The 2005 GCWW Capital Budget includes $48,562,000 for 31 projects. In 2006, the Capital Budget for GCWW is $45,259,000 for 35 projects. All capital projects are in the Water Works Capital Fund 756. The six-year plan for the Water Works Capital Fund budget totals $323,508,000.

The GCWW 2005 Capital Budget of $48,562,000 is $15,853,000 under the established long-term capital investment program. The 2006 budget of $45,259,000 is $21,082,000 short of the established long-term capital investment program. Revenue short falls in 2003 and 2004 required a reduction in the 2005/2006 capital budget.

PERFORMANCE MEASURES

OBJECTIVE 1: To comply with all Federal and state mandated regulations.

Unit of Measure	2003 Actual	2004 Target	2004 Actual	2005 Target
Number of compliance violations issued by the Ohio EPA or the US EPA	No compliance violations	No compliance violations	Three	No compliance violations

Performance Target Results: At all times during 2004, Cincinnati water met or exceeded all state and federal health standards, as it has for many years. Water Works is required to continuously monitor turbidity because it is an indication of the filtration process effectiveness. Turbidity is cloudiness in water typically caused by tiny particles or sediment. Twice GCWW failed to provide continuous turbidity monitoring for one of 72 turbidity monitors at the Miller Plant. GCWW has taken steps to ensure continuous filter turbidity monitoring in the future. GCWW also received a NPDES notice of violation for the storm water outfall at the Miller Plant due to a discharge with a pH of less than 6.5. Steps have been taken to ensure that this is not repeated. These violations did not affect the quality of the drinking water.

OBJECTIVE 2: To answer 80% of calls received at the customer assistance center within 35 seconds.

Unit of Measure	2003 Actual	2004 Target	2004 Actual	2005 Target
Number of calls answered within 35 seconds divided by the total number of calls	65.24%	80%	66.31%	80%

Performance Target Results: Calls answered by GCWW Call Center agents increased 7.7% over calls answered in 2003. The GCWW Call Center introduced several new technologies and enhancements during the first half of the year. The learning curve to implement these new technologies caused a negative impact on speed of service. Performance improved markedly over the summer until GCWW encountered office remodeling, work station relocation, work group realignment, and new customer service training in the 4th quarter. The citywide hiring freeze during a large part of 2004 also hindered performance; GCWW was short 3-5 phone agents continuously throughout the year.

OBJECTIVE 3: To annually replace 1% (30 miles) of existing water mains so that generally all water mains are replaced within their 100-year useful life.

Unit of Measure	2003 Actual	2004 Target	2004 Actual	2005 Target
Ratio miles of main replaced to number of miles of main in the system	1.26% (37.6 miles)	1% of water main system (30 miles)	1.27 % (38.44 Miles)	1% of water main system (30 miles)

Performance Target Results: Performance Target Achieved.

OBJECTIVE 4: To satisfy 80% of the customers who contact GCWW to handle a problem or question.

Unit of Measure	2003 Actual	2004 Target	2004 Actual	2005 Target
Percentage of customers satisfied with the way GCWW handled a problem or question as measured biennially in the Greater Cincinnati Survey. Only 24% of GCWW customers contact GCWW with problems or concerns	Next biennial survey in 2004	80%	89.7%	N/A - next biennial survey will be in 2006

Performance Target Results: Performance Target Achieved.

Consolidated Plan

INTRODUCTION

The Consolidated Plan Budget provides funding for various housing, community development, human service, and assistance programs to help achieve the goals of the City's Consolidated Plan. The 2005 Consolidated Plan Budget is the required annual Action Plan component of the City's 2005-2009 Consolidated Plan. It includes the four entitlement grants received by the City: Community Development Block Grant (CDBG), Home Investment Partnerships Grant (HOME), Emergency Shelter Grant (ESG), and Housing Opportunities for Persons With AIDS (HOPWA).

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2005/2006 CONSOLIDATED PLAN BUDGET

In each year of its five-year Consolidated Plan, the City submits an annual Consolidated Plan Budget (Action Plan) that provides funding for programs to help achieve Consolidated Plan goals. The Consolidated Plan is a five-year plan for the period from 2005 to 2009 and is required for the receipt of grant funding from the U.S. Department of Housing and Urban Development (HUD). The 2005 Consolidated Plan Budget is the Action Plan component of the five-year plan. It includes the four entitlement grants received by the City: Community Development Block Grant (CDBG), Home Investment Partnerships Grant (HOME), Emergency Shelter Grant (ESG), and Housing Opportunities for Persons with AIDS.

Table 1 – Approved Consolidated Plan Budget Summary

Fund	2004 Approved Update	2004 Approved – Reconciliation	2005 Approved	2006 Approved
CDBG	$19,765,180	$19,812,012	$18,310,603	$18,803,000
HOME	$5,241,124	$5,749,368	$4,922,999	$4,922,999
ESG	$596,000	$599,391	$596,391	$596,391
HOPWA	$472,000	$472,000	$634,910	$550,000
Consolidated Plan Budget Total	$26,074,304	$26,632,771	$24,464,903	$24,872,390

Changes from the 2004 Approved Consolidated Plan Budget include the adjustments made to reconcile actual grant awards to the approved budget. As detailed in the 2004 Consolidated Plan Budget Reconciliation report (Document #200408395 – approved May 19, 2004), the total appropriation for each grant fund, with the exception of the HOPWA grant, was increased (through additional appropriations to specific 2004 project accounts) to reflect actual resources. The HOPWA Advisory Committee requested that $82,000 in additional HOPWA grant resources awarded to the City in 2004 be reserved for the 2005 Consolidated Plan budget process. The amounts shown in Table 1 under the "2004 Approved - Reconciliation" column reflect the revised total appropriation by Fund. These changes are detailed on Table 2 (Resources).

2005/2006 Consolidated Plan Budget Overview

The 2005 Consolidated Plan Budget is consistent with the goals and objectives in the 2005-2009 Consolidated Plan and continues the focus on high impact projects that help transform neighborhoods. Program allocations in this budget reflect the needs of those neighborhoods where these grant resources can most effectively leverage private investment, as identified in the 2005-2009 Consolidated Plan. The focus on Neighborhood Revitalization Strategy Areas (NRSA) is continued through this budget. In 2004, HUD approved the designation of NRSA's in both Walnut Hills and College Hill. The 2005 Budget includes a total of $1.0 million in Consolidated Plan funding for the Blueprint for Success, a new pilot program based on the Youth Build model, to assist ex-offenders and at-risk young adults ages 16-30 from the Empowerment Zone and other approved NRSA's in obtaining their high school diploma (or GED) as well as marketable construction skills.

The 2005 Consolidated Plan budget totals $24,464,903, a net decrease of $2,167,868 from the 2004 Approved – Reconciliation Consolidated Plan budget total of $26,632,771. This net decrease includes: a reduction of

$1,501,409 in estimated CDBG resources; a reduction of $826,369 in estimated HOME resources; a reduction of $3,000 in estimated ESG resources; and an increase of $162,910 in estimated HOPWA resources. Resource changes by grant from the 2004 Consolidated Plan Approved Budget are detailed in Table 2.

Table 2 – Resources

Grant	2004 Approved Update	2004 Approved-Reconciliation	2005 Estimate	2006 Estimate
CDBG				
Entitlement Grant	$16,304,000	$16,103,000	$16,103,000	$16,103,000
Program Income	$2,500,000	$2,691,233	$2,000,000	$2,500,000
Operating Savings	$275,000	$331,599	$207,603	$200,000
Reserved from Prior Year Sunset	$686,180	$686,180	$0	$0
Total	**$19,765,180**	**$19,812,012**	**$18,310,603**	**$18,803,000**
HOME				
Entitlement Grant	$4,434,528	$4,428,285	$4,428,285	$4,428,285
ADDI	$0	$498,280	$269,714	$269,714
Program Income	$806,596	$822,803	$225,000	$225,000
Total	**$5,241,124**	**$5,749,368**	**$4,922,999**	**$4,922,999**
ESG				
Entitlement Grant	$593,000	$596,391	$596,391	$596,391
Unallocated Prior-year resources	$3,000	$3,000	$0	$0
Total	**$596,000**	**$599,391**	**$596,391**	**$596,391**
HOPWA				
Entitlement Grant	$468,000	$468,000	$550,000	$550,000
Unallocated Prior-year resources	$4,000	$4,000	$82,000	$0
Sunset	$0	$0	$2,910	$0
Total	**$472,000**	**$472,000**	**$634,910**	**$550,000**
TOTAL	**$26,074,304**	**$26,632,771**	**$24,464,903**	**$24,872,390**

The 2005/2006 Consolidated Plan Budget resources are based on estimated grant funding and locally generated resources such as program income, operating savings, and the reallocation (sunset) of prior year unused funding. The estimated grant award amounts are based on the current year actual amount; estimated program income is based on an annualized projection of year-to-date receipts, adjusted for programmatic and organizational changes; and estimated operating savings are based on the actual amounts from prior years. Sunset amounts are based on actual proposed reallocation of funding from current and/or prior year projects. An annual sunset process is conducted each year, usually off cycle from the budget, to close out completed projects, cancel funding for projects that cannot go forward, and increase funding for projects with an urgent need for additional resources. The Approved 2005 Budget specifies a sunset amount only for the HOPWA program in order to close out a number of prior year completed projects for HUD reporting purposes.

Federal entitlement grant amounts are determined by a formula using several variables including census data and age of housing stock. As a result, these amounts will be affected by the final congressional appropriations for HUD's various programs for federal fiscal year 2005. If actual resources are different than estimated resources, funding amounts for various programs in this budget will need to be reconciled. Program income, primarily consisting of loan repayments, sales of loan portfolios, sales of property, and reimbursements, is estimated based on prior year amounts as well as an annualized projection of year-to-date receipts. A report reconciling the 2005 Approved Budget will be submitted to the Mayor and City Council in early 2005 after final entitlement grant amounts are known and the actual amount of local

resources, such as program income and operating savings, are determined. Table 3 on the following page shows expenditures by category. The Continuum of Care and the HOPWA Advisory Committee did not make budget recommendations for 2006 as part of the Biennial Budget process. Both Committees make budget recommendations on a year-to-year basis. Specific program funding is shown in the Action Plan document beginning on page 313.

The Approved 2005 CDBG Budget resources total $18,310,603, a decrease of $1,501,409 from the 2004 Approved – Reconciliation CDBG budget total of $19,812,012 (See Table 2). This decrease includes: a reduction of $691,233 in estimated CDBG program income (resulting from decreased loan repayment revenue); a net reduction of $123,996 in estimated CDBG operating savings (resulting from increased reliance on CDBG resources for operating costs); a reduction of $686,180 in reserved funds from prior year sunset (resulting from the complete appropriation of all resources identified in the sunset process to new and existing projects in 2004). The 2005 funding for various CDBG projects was reduced from the 2004 Approved funding level to reflect substantial existing balances in prior year project accounts that can be used in 2005. As a result, project funding in the Approved 2005 Budget will provide sufficient total resources to meet the needs of the CDBG program in 2005, despite the overall reduction of $1,501,409 in CDBG resources. The 2006 CDBG Budget resources total $18,803,000 based on the actual 2004 CDBG award amount of $16,103,000, estimated program income of $2,500,000, and estimated operating savings of $200,000.

The Approved 2005 HOME Budget resources total $4,922,999, a decrease of $826,369 from the 2004 Approved – Reconciliation HOME budget total of $5,749,368 (See Table 2). This decrease includes: a reduction of $228,566 in the special allocation of American Dream Downpayment Initiative (ADDI) funding (the ADDI amount in the 2004 Approved - Reconciliation represented two years worth of funding, for both 2003 and 2004) and a reduction of $597,803 in program income (2004 Approved – Reconciliation program income amount included $651,701 in HOME program income from prior years that had not been previously appropriated). The 2006 HOME resources total $4,922,999 based on the actual 2004 HOME grant award amount of $4,428,285, the actual 2004 ADDI allocation of $269,714, and estimated program income of $225,000.

The 2005 ESG resources total $596,391, a decrease of $3,000 from the 2004 Approved-Reconciliation ESG budget of $599,391 (See Table 2). The 2004 Approved Budget included a one-time amount of $3,000 in prior year unallocated resources. The 2006 ESG resources total $596,391 based on the actual 2004 ESG grant award amount of $596,391.

The 2005 HOPWA resources total $634,910, an increase of $162,910 from the 2004 Approved – Reconciliation HOPWA budget of $472,000 (See Table 2). This increase results from an $82,000 increase in the 2004 actual HOPWA grant amount which was not appropriated in the 2004 Consolidated Plan Budget Reconciliation at the request of the HOPWA Advisory Committee and $2,910 in sunset resources to close out a number of prior year completed projects for HUD reporting purposes. The 2006 HOPWA resources total $550,000 based on the actual 2004 HOPWA grant award amount of $468,000.

Table 3 – Major Expenditure Category 2005

Major Expenditure Category		2005 Approved				
	%Total	CDBG	HOME	ESG	HOPWA	TOTAL
Housing Objectives						
Homeownership Housing Development Total		$4,380,785	$1,898,023			**$6,278,808**
Rental Housing Development Total		$327,743	$1,886,802			**$2,214,545**
Homeownership Supportive Services Total			$269,714			**$269,714**
Renters Supportive Services Total		$355,390				**$355,390**
Fair Housing Total		$162,300				**$162,300**
TOTAL HOUSING DEVELOPMENT	***37.9%***	**$5,226,218**	**$4,054,539**			**$9,280,757**
Economic Development						
Commercial and Industrial Development Total		$895,000				**$895,000**
Industrial Site Redevelopment/SPUR Total		$700,000				**$700,000**
Business Development Opportunities Total		$2,272,880				**$2,272,880**
Job Training and Placement Total		$1,628,780	$250,000			**$1,878,780**
TOTAL ECONOMIC DEVELOPMENT	***23.5%***	**$5,496,660**	**$250,000**			**$5,746,660**
Quality of Life						
Slum & Blight Elimination Total		$1,402,710				**$1,402,710**
Youth Development Total		$656,112				**$656,112**
Community Services Total		$150,000				**$150,000**
Services & Facility Improvements Total		$968,660				**$968,660**
Citizen Safety Total		$79,170				**$79,170**
TOTAL QUALITY OF LIFE	***13.3%***	**$3,256,652**				**$3,256,652**
Homeless Housing						
Homeless Shelters & Transitional Housing Total		$420,000		$566,571		**$986,571**
TOTAL HOMELESS HOUSING	***4.0%***	**$420,000**		**$566,571**		**$986,571**
Special Populations Housing						
Operating Support for HIV/AIDS Housing Total					$80,250	**$80,250**
Supportive Services for Persons with HIVAIDS Total					$332,235	**$332,235**
Housing Assistance for Persons with HIV/AIDS Total					$173,190	**$173,190**
HOPWA Reserve					$30,275	**$30,275**
TOTAL SPECIAL POPULATIONS HOUSING	***2.5%***				**$615,950**	**$615,950**
Planning, Administration & Debt Service						
TOTAL PLANNING, ADMIN. & DEBT SERVICE	***18.7%***	**$3,911,073**	**$618,460**	**$29,820**	**$18,960**	**$4,578,313**
TOTAL	***100.0%***	**$18,310,603**	**$4,922,999**	**$596,391**	**$634,910**	**$24,464,903**

*CDBG Float Loan and HUD 108 Loan amounts are not reflected in the above tables as these amounts are not appropriated through the budget process, but are funded separately with City Council approval.

NOTE: The expenditure categories shown in the table above are consistent with the format of the 2005-2009 Consolidated Plan.

Table 4 – Major Expenditure Category 2006

Major Expenditure Category		2006 Approved				
	%Total	CDBG	HOME	ESG	HOPWA	TOTAL
Housing Objectives						
Homeownership Housing Development Total		$4,886,532	$2,023,401			**$6,909,933**
Rental Housing Development Total		$565,022	$1,937,054			**$2,502,076**
Homeownership Supportive Services Total			$269,714			**$269,714**
Renters Supportive Services Total		$381,790				**$381,790**
Fair Housing Total		$205,000				**$205,000**
TOTAL HOUSING DEVELOPMENT	*43.3%*	**$6,038,344**	**$4,230,169**			**$10,268,513**
Economic Development						
Commercial and Industrial Development Total		$1,120,000				**$1,120,000**
Industrial Site Redevelopment/SPUR Total		$500,000				**$500,000**
Business Development Opportunities Total		$2,272,850				**$2,272,850**
Job Training and Placement Total		$1,745,220	$250,000			**$1,995,220**
TOTAL ECONOMIC DEVELOPMENT	*24.8%*	**$5,638,070**	**$250,000**			**$5,888,070**
Quality of Life						
Slum & Blight Elimination Total		$1,463,190				**$1,463,190**
Youth Development Total		$654,689				**$654,689**
Community Services Total		$150,000				**$150,000**
Services & Facility Improvements Total		$513,607				**$513,607**
Citizen Safety Total		$79,000				**$79,000**
TOTAL QUALITY OF LIFE	*12.1%*	**$2,860,486**				**$2,860,486**
Homeless Housing						
Homeless Shelters & Transitional Housing Total		$420,000				**$420,000**
TOTAL HOMELESS HOUSING	*1.8%*	**$420,000**				**$420,000**
Special Populations Housing						
Operating Support for HIV/AIDS Housing Total						**$0**
Supportive Services for Persons with HIVAIDS Total						**$0**
Housing Assistance for Persons with HIV/AIDS Total						**$0**
HOPWA Reserve						**$0**
TOTAL SPECIAL POPULATIONS HOUSING	*0.0%*					**$0**
Planning, Administration & Debt Service						
TOTAL PLANNING, ADMIN. & DEBT SERVICE	*18.1%*	**$3,846,100**	**$442,830**			**$4,288,930**
TOTAL	*100.0%*	**$18,803,000**	**$4,922,999**			**$23,725,999**

Significant changes from the 2004 Approved Budget (see pages 305-308 for project funding detail) – CDBG

In addition to those project funding changes specified in the 2005 Recommended CDBG Budget, other project funding changes were made by City Council during the 2005 budget approval process. The 2005 Approved CDBG Budget includes $545,000 in funding for four new public service activities that were added by City Council. In order to provide funding for these new activities within the CDBG Public Services cap of $2,616,512, funding for those public service activities included in the 2005 Recommended CDBG Budget was reduced by a uniform 20.83%, a total reduction of $545,000. The newly funded public service activities are shown in the table below.

2005 Consolidated Plan Budget Public Services Activities

Public Services Cap	2005 Recommended	20.83% Cut	2005 Approved
Drug Elimination Program	$ 100,000	20,830	$ 79,170
EITC and Financial Literacy	$ 15,000	3,120	$ 11,880
Emergency Mortgage Assistance	$ 100,000	20,830	$ 79,170
Fair Housing Services	$ 205,000	42,700	$ 162,300
Findlay Market Ambassadors	$ 300,000	62,490	$ 237,510
Neighborhood Gardens	$ 35,000	7,290	$ 27,710
Section 8 Tenant Counseling and Placement	$ 34,000	7,070	$ 26,930
Tenant Assistance	$ 43,000	8,960	$ 34,040
Tenant Representation	$ 190,000	39,580	$ 150,420
Youth Development Programs	$ 828,732	172,620	$ 656,112
Youth Employment Programs	$ 765,780	159,510	$ 606,270
Total	**$ 2,616,512**	**545,000**	**2,071,512**
New Projects Added by City Council for 2005			
Cincinnati Area Senior Services	$ -		$ 150,000
FreeStore Foodbank	$ -		$ 180,000
YWCA Battered Women's Shelter	$ -		$ 180,000
Prison Reform Advocacy Project	$ -		$ 35,000
Total New Public Service Activities 2005			**$ 545,000**
Total Public Service Activities 2005			**$ 2,616,512**

Funding changes from the 2004 Approved Budget, including the reductions in funding for public service activities from the Recommended 2005 Budget, are detailed in the program sections that follow.

1. Housing Development

Funding for the Cincinnati Housing Infill and Rehabilitation Program *(Homeownership Housing Development)* in 2005 is increased by $100,000 to meet the increased demand for funding assistance to units developed under the Slum and Blight National Objective.

In 2004, the Homeowner Rehab Loan Program *(Homeownership Housing Development)* was established as a revolving loan fund. As a result, program income generated through this program is restricted to this program for the purpose of funding additional homeowner rehab loans. The increase of $950,000 for a total of $1,550,000 in 2005 reflects estimated program income in addition to operating support for the Homeownership Center continued at the 2004 Approved level of $600,000. Over time, the increased leveraging of these resources will decrease the new funding needed to support the loan fund, thus making CDBG resources available for other programs and priorities. An amount of $1,700,000 is provided for this program in 2006, an increase of $150,000 over the 2005 amount to reflect the anticipated increase in loan repayment revenue generated by this program.

Funding for Housing Maintenance Services *(Homeownership Housing Development*) is increased by $100,000 for a total of $1,900,000 to reflect actual demand for this program. A reduction of $2,000 from the 2004 Approved level to $100,000 was recommended for the Emergency Mortgage Assistance program in 2005. This amount was further reduced to $79,170 as a result of City Council action to add new public service activities in the 2005 Approved Budget.

Due to the receipt of ADDI funding which must be used exclusively to provide downpayment assistance to low- to moderate-income first time homebuyers, the Downpayment Assistance Program *(Homeownership Supportive Services)* has been eliminated from the 2005 CDBG Budget, a reduction of $77,000.

Funding for the Strategic Housing Initiative Program *(Homeownership Housing Development & Rental Housing Development)* in 2005 is $1,069,358. This program replaces the former New Housing Development & Infrastructure project which was funded for $2,695,800 in 2004, a reduction of $1,626,442. The reduction was made for two reasons: first, because the New Housing Development & Infrastructure project was never fully utilized, a sufficient balance remains available to meet the needs of the new program in 2005; second, the Blueprint for Success program was added under the Economic Development category *(Job Training, Placement Services, and Employment Opportunities)* and, as a result, the Housing Development category funding is reduced.

Total CDBG resources in 2006 are increased by $492,397 over the 2005 Budget amount. As a result, funding for the Strategic Housing Initiative Program is increased by $593,196 in 2006 for a total of $1,662,554 as this is a more flexible housing project account for future use. Program guidelines for the new Strategic Housing Initiative Program are being finalized and will be presented to City Council in a separate transmittal.

A reduction of $34,000 from the 2004 Approved level to $34,000 was recommended for the Section 8 Tenant Counseling and Placement *(Renter Supportive Services)* in 2005. This amount was further reduced by $7,070 to $26,930 as a result of City Council action to add new public service activities in the 2005 Approved Budget. The existing prior year project balance will offset the reduction in 2005 funding and will not affect the continued operation of this program. Full year funding in the amount of $53,720 is provided in 2006, an increase of $26,790 over the 2005 amount, in anticipation of full expenditure of prior year resources in 2005. Funding in the amount of $5,000 is provided for Section 108 Delivery, a reduction of $73,560 to reflect the current demand for this project account.

The remaining public service activities in this category were reduced from the 2005 Recommended amount as a result of City Council action to add new public service activities in the 2005 Approved Budget. Specifically, the Tenant Assistance program was reduced by $8,960 to $34,040; the Tenant Representation program was reduced by $39,580 to $150,420; and Fair Housing Services was reduced by $42,700 to $162,300.

2. Economic Development

Due to reduced available resources, the Approved 2005 Budget provides funding of $875,000 for the Neighborhood Business District (NBD) Improvement Program *(Promote Commercial and Industrial Redevelopment),* a reduction of $125,000 from the 2004 Approved Update. For 2005, the following five NBD projects are funded: College Hill Façade Program $330,000; Walnut Hills Street Trees $33,000; Clifton Heights Signage $33,000; OTR Main Street Streetscape $380,000; NBD Opportunities Project $99,000. The NBD Opportunities Project will allow the Department to respond to proposals for NBD Improvements that are submitted during the year, outside of the CNBDU application and review process. An amount of $1,100,000 is provided for the NBD Improvement Program in 2006, an increase of $225,000 over the Approved 2005 Budget amount to meet the program's need for resources, after reduced Capital funding for this program in 2004 and reduced CDBG funding in 2005. The 2004 Approved Update provided an amount of $355,000 in General Capital resources for the NBD Improvement Program, a reduction of $645,000 from the prior annual program allocation.

Funding for Neighborhood Business District-Property Holding Costs *(Promote Commercial and Industrial Redevelopment*) is increased by $10,000 over the 2004 Approved Update for a total of $20,000 to reflect the increased costs associated with maintenance of the various properties held for redevelopment.

The renovation of the Findlay Market House *(Promote Commercial and Industrial Redevelopment*) was completed in 2004; therefore, no funding is provided for that project in 2005. However, funding in the amount of $665,000 is provided for operating support for the Corporation for Findlay Market (*Promote Business Development and Employment Opportunities)*. In 2004, the City executed a long-term lease of Findlay Market to the CFFM that will be responsible for management and operations of Findlay Market.

An increase of $200,000 over the 2004 Approved Update for a total of $700,000 is provided for the Strategic Program for Urban Redevelopment *(Industrial Site Redevelopment)* as additional resources are needed for a number of sites currently being redeveloped through this program. Based on available resources, funding in the amount of $500,000 is provided for this project in 2006, a decrease of $200,000 from the Approved 2005 Budget amount.

Funding in the amount of $610,000 is provided for the Small Business Services and Technical Assistance Program *(Promote Business Development and Employment Opportunities)* a decrease of $44,000 from the 2004 Approved Budget. The reduction is due to limited budget resources and the availability of unused resources in existing prior year accounts.

The Cincinnati Small Business Loan Fund (*Promote Business Development and Employment Opportunities)* was established as a revolving loan fund in 2004. As part of this effort, two new loan programs were established: the Grow Cincinnati Fund administered by the Grow America Fund Inc., and the Micro-Loan Fund administered by the Greater Cincinnati Microenterprise Initiative. Program income generated through these programs is restricted to the revolving loan fund for the purpose of funding additional small business loans. Over time, the increased leveraging of these resources will decrease the new funding needed to support the loan fund, thus making CDBG resources available for other programs and priorities. The Approved 2005 Budget includes funding for the Small Business Loan Fund in the amount of $335,000, a decrease of $415,000 from the 2004 Approved Budget. The demand for this program has decreased due to interest rate competition from local lending institutions

and because these new loan programs were just recently established in early 2004. In addition, existing balances from prior year accounts remain available to meet 2005 program needs.

Funding for the Earned Income Tax Credit (EITC) Outreach and Financial Literacy program was reduced by $3,120 to $79,170 as a result of City Council action to add new public service activities in the 2005 Approved Budget.

Funding in the amount of $750,000 is provided in both 2005 and 2006 for the Blueprint for Success Program *(Job Training, Placement Services, and Employment Opportunities)*. This pilot program, based on the Youth Build model, will assist ex-offenders and at-risk young adults ages 16-30 from the Empowerment Zone and other approved NRSA's in obtaining their high school diploma (or GED) as well as marketable construction skills. The program will graduate at least 15 participants from high school (or GED) and 15 participants from the construction apprenticeship each year. An amount of $250,000 in HOME funding is provided in both 2005 and 2006 for the housing rehabilitation costs associated with this program.

An increase of $179,600 in funding from the 2004 Approved level of $120,400 was recommended in 2005 for the Findlay Market Ambassadors Program *(Job Training, Placement Services, and Employment Opportunities)* to reflect full year funding for this contract. This amount was reduced to $237,510 as a result of City Council action to add new public service activities in the 2005 Approved Budget. Because the program was begun mid-year in 2003, the 2004 allocation of $120,400 provided sufficient funding for the program to the end of 2004.

Funding for Youth Employment programs *(Job Training, Placement Services, and Employment Opportunities*) in 2005 was reduced by $197,930 from the 2004 Approved Update level to $606,270 as a result of City Council action to add new public service activities in the 2005 Approved Budget. Funding in the amount of $35,000 is provided in both 2005 and 2006 for the Prison Reform Advocacy Project to support a new legal clinic to assist adult ex-offenders to return to the workplace.

In 2004, through an agreement with Hamilton County, the City transferred management of Workforce Investment Act (WIA) funded programs to the County. As part of this transition and in an effort to allow better coordination of area-wide workforce development programs, no funding is provided for the Adult Employment Program *(Job Training, Placement Services, and Employment Opportunities)* in 2005, a reduction of $100,500 from the 2004 Approved Update. Funding in the amount of $79,000 is included in 2006 for the Adult Employment Program for the Solid Opportunities for Advancement and Retention (SOAR) to provide job training and placement assistance to adult ex-offenders that face barriers to employment. Depending on the needs of the various WIA funded programs, the Workforce Investment Board may request CDBG funding in the coming years to supplement WIA grant resources available.

3. Quality of Life

Funding in the amount of $50,000 is provided for the Neighborhood Revitalization project *(Slum & Blight Elimination)* in 2005, a reduction of $50,000 from the 2004 Approved Update, to reflect the actual resource needs for this project. Because substantial balances remain in prior year project accounts, there is no funding in 2005 or 2006 for the Receivership Program.

Funding for the Barricade and Demolition Program *(Slum & Blight Elimination)* is reduced by $54,392 from the 2004 Approved Update for a total of $515,000. The 2004 Consolidated Plan Budget Reconciliation Report provided a supplemental appropriation of $54,422 for this program, representing the amount of 2004 actual CDBG resources in excess of the budgeted estimate. An

amount of $575,540 is recommended in 2006, an increase of $60,540 over the Approved 2005 Budget amount, to reflect the program's need as program funding is consistently fully expended each year.

The Neighborhood Gardens program was reduced by $1,000 from the 2004 Approved Update level and was further reduced by $7,290 to $27,710 as a result of City Council action to add new public service activities in the 2005 Approved Budget.

Due to limited resources, the Approved 2005 Budget includes funding in the amount of $125,000 for the Millcreek Restoration project *(Slum & Blight Elimination)*, a reduction of $50,000 from the 2004 Approved Update.

Funding for the Lead Hazard Testing Program *(Slum & Blight Elimination)* is increased by $60,000 over the 2004 Approved Update for a total of $285,000 to provide for the costs of an additional inspector needed for the regulatory requirements of the new state law on lead hazard testing.

Due to limited resources and the elimination of the Back on the Block program, 2005 funding for the Youth Development program was reduced by $96,268 from the 2004 Approved Update level, and further reduced by $172,620 as a result of City Council action to add new public service activities in the 2005 Approved Budget.

Funding in the amount of $150,000 is provided in both 2005 and 2006 for operating support for the Cincinnati Area Senior Services *(Community Services)*.

The Approved 2005 Budget provides a total of $968,660 in funding for renovations to 9 service facilities located throughout the City (*Service Facility Improvements)*, a decrease of $170,640 from the 2004 Approved Update. As a result of City Council's approved budget motion, an amount of $100,000 is provided in both 2005 and 2006 for renovations to the Central Clinic, a healthcare facility that provides services for mentally and developmentally disabled persons.

Funding for the Drug Elimination Program in 2005 was reduced by $20,830 from the 2004 Approved Update to $79,170, as a result of City Council action to add new public service activities in the 2005 Approved Budget.

4. Homeless Housing

An amount of $60,000 is provided in 2005 for program administration of the Continuum of Care process, a collaborative of service provider agencies, for which the City is the applicant jurisdiction. The Continuum of Care providers assist the City in the administration of the Continuum of Care grant, the Emergency Shelter Grant (ESG), the HOPWA grant, and the Shelter Plus Care grant. Total funding for this expense is provided from a variety of sources, including the Department of Community Development & Planning's General Fund non-personnel operating budget, the CDBG project account, the ESG Administration project account, and the HOPWA Administration project account. Funding in the amount of $180,000 is provided in both 2005 and 2006 to provide operating support for the Free Store/Food Bank food pantry in the Over-The-Rhine neighborhood. Operating support for the YWCA Battered Women's Shelter is funded in the amount of $180,000 in both 2005 and 2006.

5. Planning, Program Administration, and Debt Service

The total Approved 2005 operating budgets are reduced by $21,547 from the 2004 Approved Update for a total of $2,225,850 to reflect lower pay increases budgeted for 2005, the net elimination of 3.5 FTE positions in the Department of Community Development & Planning, and a reduction of staff hours in other departments. Non-departmental accounts are decreased by a net $175,870 for a total of $1,078,893 resulting from the elimination of funding for the development of the 2005-2009 Consolidated Plan and the required Analysis of Impediments to Fair Housing and reduced personnel benefits. These were completed in 2004. The Section 108 Debt Service expense line item has been increased by $12,330 to reflect projected debt service payments for 2005.

Changes from the 2004 Approved Budget Update (see page 309) – HOME

1. **Housing Development** – There is no funding provided in the Approved 2005 Budget for the Cincinnati Homeowner Infill and Rehabilitation Program *(Homeownership Housing Development)* a decrease of $309,964 from the 2004 Approved Update due to limited demand for housing assistance using HOME funds and remaining available balances in prior year project accounts. An amount of $50,000 is recommended for this program in 2006 in anticipation of full expenditure of prior year resources in 2005 and renewed project demand.

   Funding for the Strategic Housing Initiative Program *(Homeownership Housing Development and Rental Housing Development)* in 2005 is $1,471,705. This program replaces the former New Housing Development & Infrastructure project that was funded for $1,233,000 in 2004. Because unallocated prior year HOME administrative funding is budgeted in 2005, an additional $175,630 in HOME resources is available for projects in 2006. As a result, an increase of $125,630 is provided for this program in 2006 because it is a more flexible housing project account for future use. Program guidelines for the new Strategic Housing Initiative Program are being finalized and will be presented to the Mayor and City Council in a separate transmittal.

   Due to reduced HOME resources and the availability of CDBG loan repayment resources through the revolving loan fund, funding for the Homeowner Rehab Loans and Lead Abatement Grants project was reduced by $810,000 from the 2004 Approved Update. In 2004, HOME funding provided for both lead hazard abatement and traditional rehabilitation costs, as CDBG funding was only available for program administration. Beginning in 2005, HOME funding for this project is now primarily used to provide for the costs of lead hazard abatement in those homeownership units being renovated through the program. Because this program utilizes both CDBG and HOME funding, traditional housing rehab costs are provided by CDBG funding when appropriate.

   An increase of $15,000 from the 2004 Approved Update to $165,000 is provided for the Tap and Permit Fee Assistance Program (*Homeownership Housing Development)* in response to continued demand for this program and increased costs.

   The Approved 2005 Budget includes a total of $269,714 in funding for the American Dream Downpayment Initiative (ADDI), a reduction of $228,566 from the 2004 Approved Update. The ADDI funding awarded to the City in the 2004 Approved Update- Reconciliation consisted of two years of ADDI funding for both 2003 and 2004.

2. **Economic Development** – An amount of $250,000 is provided in 2005 and 2006 for the housing rehabilitation costs associated with the Blueprint for Success *(Job Training, Placement Services, and Employment Opportunities)*. This pilot program, based on the Youth Build model, will assist ex-offenders and at-risk young adults ages 16-30 from the Empowerment Zone and other approved NRSA's in obtaining

their high school diploma (or GED) as well as marketable construction skills. The program will graduate at least 15 participants from high school (or GED) and 15 participants from the construction apprenticeship each year. An amount of $750,000 in CDBG funding is provided in 2005 and 2006 for the public service activity costs of this program.

3. **Administration** – Funding in the amount of $618,460 is provided for HOME Administration in 2005, an increase of $18,460 from the 2004 Approved Update, as program regulations allow 10% of total resources to be used for administration of the HOME program. The Approved 2005 Budget amount exceeds 10% of the 2005 resources because less than 10% was budgeted for administration in prior years and the difference from the allowance can be carried forward. In prior years, HOME project delivery costs (the costs to administer HOME funded programs and projects) were funded using CDBG resources. These costs are no longer charged to the CDBG program but are paid for from the City's allocation of HOME administration funding.

Changes from the 2004 Approved Budget (see page 310) – Emergency Shelter Grant (ESG)

1. **Homeless Housing** – Changes in funding new and existing projects reflect new priorities established in the 2005-2009 Consolidated Plan based on community needs. Funding is provided for a number of new agencies in 2005 and allocations for existing agencies were adjusted to reflect actual needs. Significant changes in project funding from the 2004 Approved Update to the Approved 2005 Budget are as follows: a reduction of $3,100 for Bethany House; an increase of $20,000 (new funding) for the Health Resource Center; a reduction of $17,024 for the Lighthouse Youth Shelter; an increase of $15,200 (new funding) for the Lighthouse Youth Transitional Housing; an increase of $2,578 for Mercy Franciscan/St John's Temporary Housing; a reduction of $38,291 for the Mercy Franciscan/St. John's Rapid Exit Program; an increase of $9,500 (new funding) for the Salvation Army Emergency Shelter; a reduction of $1,000 for the Shelterhouse/Drop Inn Center; a reduction of $2,529 for the Tom Geiger Guest House Transitional Housing; an increase of $5,000 (new funding) for the Tom Geiger NEW Program; and an increase of $1,865 for the YWCA Battered Women's Shelter. The Continuum of Care did not make budget recommendations for 2006 as part of the Biennial Budget process because it makes budget recommendations on a year-to-year basis.

2. **Administration** – Funding for ESG Administration is increased by $2,020 over the 2004 Approved Update to the regulatory limit of 5%. In addition, an increase of $3,000 (new funding) is provided for the ESG Reserve.

Changes from the 2004 Approved Budget (see page 311) – Housing Opportunities for Persons with AIDS (HOPWA)

1. **Special Populations Housing** – The City serves as the grantee for the eligible metropolitan statistical area (EMSA) that includes 12 counties in the tri-state region. Grant funds must be expended to benefit AIDS patients throughout the region. Funding changes for existing projects and new projects reflect new priorities established in the 2005/2009 Consolidated Plan based on community needs. A number of new agencies are funded in 2005 and allocations for existing agencies were adjusted to reflect actual needs. Significant changes in project funding from the 2004 Approved Update to the Approved 2005 Budget are as follows: an increase of $14,830 for Caracole House; an increase of $33,035 for AIDS Volunteers of Cincinnati (AVOC) Case Management; an increase of $35,780 for Caracole House Shelter Plus Services; a decrease of $4,020 for the Greater Cincinnati AIDS Consortium; a decrease of $2,330 for the AIDS Task Force of Southeast Central Indiana; an increase of $15,690 for AVOC Housing Assistance; an increase of $34,690 for the Northern Kentucky Independent Health District. The HOPWA Advisory Committee did not make budget

recommendations for 2006 as part of the Biennial Budget process because it makes budget recommendations on a year-to-year basis.

2. **Administration –** Funding for HOPWA Administration is increased by $4,960 over the 2004 Approved Update to the regulatory limit of 3%. In addition, an increase of $30,275 is provided for the HOPWA Reserve project account**.**

Consolidated Plan Program Limits and Regulations

The CDBG Program has statutory funding limitations that must be considered for funding recommendations. Public service activities may comprise no more than 15% of the sum of the entitlement grant amount and prior year program income. The only exception to this rule is that new (not currently provided) public services provided by a Community Based Development Organization (CBDO) may be funded in approved NRSA's and those expenditures do not count against the regulatory cap on public services. Planning and general administration activities are limited to 20% of the sum of the entitlement grant amount and current year program income. HUD requires that at least 70% of CDBG activities must meet the national objective of benefiting low – and moderate-income persons. Activities not directly benefiting low- and moderate-income persons must meet the national objective of eliminating slum and blighting conditions and up to 30% of the CDBG grant amount may then be used for this purpose. The other three Consolidated Plan grants have separate limits on administrative expenses as follows: HOME – 10% of grant amount; ESG – 5% of grant amount; and HOPWA – 3% of grant amount. All activities are budgeted in compliance with these program caps.

Table 5 on the following page reflects the program limits and regulations as well as the City's adherence to these requirements for the Approved 2005 Budget.

Table 5 - Consolidated Plan Program Caps

Program Cap	Limit	2004 Approved	2005 Approved	2006 Approved
CDBG Low/Mod Income Benefit[1]	70% Min	73.2%	70.0%	70.0%
CDBG Slum and Blight Elimination[1]	30% Max	26.8%	30.0%	30.0%
CDBG Public Services[2]	15% Max	14.9%	14.1%	14.5%
CDBG Planning & Admin[3]	20% Max	19.8%	19.8%	20.0%
HOME Planning & Admin	10% Max	13.6%[4]	12.6% [4]	9.0%
ESG Planning & Admin	5% Max	4.7%	5.0%	- [5]
HOPWA Planning & Admin	3% Max	3.0%	2.9%	- [5]

[1] It will be noted that apart from the first two CDBG program caps, the limits listed do not total 100%. The Low/Mod Income benefit and the Slum and Blight Elimination caps are based on expenditures during the budget year exclusive of Planning and Administration (see # 3 below).

[2] The Public Services program cap is based on resources (budget year grant and prior-year program income) and is not exclusive of Planning and Administration activities. In general, Public Services activities benefit low and moderate income persons.

[3] The Planning and Administration program cap is also based on resources (budget year grant and current-year program income).

[4] Home Administration allocations from prior years remain available to meet 2005 program needs.

[5] The Continuum of Care and the HOPWA Advisory Committee did not make budget recommendations for 2006 during the Biennial Budget process. Both Committees make budget recommendations on a year-to-year basis.

Developing the Consolidated Plan Budget

The City offers many opportunities for citizen input and participation in budget development. Several advisory bodies contributed to the development of this budget. Funding requests for housing and economic development programs were reviewed by the Community Development Advisory Board (CDAB). The Approved 2005 Consolidated Plan Budget is consistent with the recommendations of the CDAB. Funding requests for neighborhood business district improvements were reviewed and recommended by the Cincinnati Neighborhood Business Districts United (CNBDU). Funding requests for human services and human service facility renovations were reviewed and recommended by the Human Services Advisory Committee. Funding requests for homeless services were reviewed and recommended through the Continuum of Care process participants. Funding requests for Housing Opportunities for Persons with AIDS (HOPWA) programs were reviewed by the HOPWA Advisory Committee. The Community Development Advisory Board held a public hearing on September 9, 2004 to receive public comments on the budget recommendations of these various advisory boards.

Community Development Block Grant (CDBG) by Goal and Objective

	2004 Approved	2005 Approved	2006 Approved	Pg* No.
Housing Objectives				313
Homeownership Housing Development				313
Cincinnati Homeowner Infill & Rehab Program	$0	$100,000	$100,000	314
New Housing Developmt & Infrastructure	$1,617,480	$0	$0	-
Strategic Housing Inititatives Program	$0	$741,615	$1,097,532	314
Homeowner Rehab Loans & Lead Abatement Grants	$600,000	$1,550,000	$1,700,000	314
Housing Maintenance Services	$1,800,000	$1,900,000	$1,900,000	315
Emergency Mortgage Assistance	$102,000	$79,170	$79,000	315
HOPE VI Delivery Costs	$5,000	$5,000	$5,000	316
Section 108 Delivery	$78,560	$5,000	$5,000	316
Homeownership Total	**$4,203,040**	**$4,380,785**	**$4,886,532**	
Rental Housing Development				317
Strategic Housing Inititatives Program	$0	$327,743	$565,022	317
New Housing Developmt & Infrastructure	$1,078,320	$0	$0	-
Rental Housing Total	**$1,078,320**	**$327,743**	**$565,022**	
Homeownership Supportive Services				
Downpayment Assistance Program	$77,000	$0	$0	-
Homeownership Supportive Services Total	**$77,000**	**$0**	**$0**	
Renters Supportive Services				318
Tenant Assistance	$43,000	$34,040	$33,970	319
Code Enforcement Relocation	$144,000	$144,000	$144,000	319
Tenant Representation	$192,000	$150,420	$150,100	319
Section 8 Tenant Counseling and Placement	$68,000	$26,930	$53,720	320
Renters Supportive Services Total	**$447,000**	**$355,390**	**$381,790**	
Promote Fair Housing				320
Fair Housing Services	$207,000	$162,300	$205,000	320
Fair Housing Total	**$207,000**	**$162,300**	**$205,000**	
TOTAL HOUSING DEVELOPMENT	**$6,012,360**	**$5,226,218**	**$6,038,344**	
Other Community Needs				321
Economic Development				321
Promote Commercial and Industrial Development/Redevelopment				321
Findlay Market House Renovations	$287,600	$0	$0	-
NBD Property Holding Costs	$10,000	$20,000	$20,000	321
NBD Improvement Program	$1,000,000	$875,000	$1,100,000	321
Commercial and Industrial Development Total	**$1,297,600**	**$895,000**	**$1,120,000**	

***Page Number corresponds to the Action Plan Goals and Objectives.**

Cont'd

Community Development Block Grant (CDBG) by Goal and Objective

	2004 Approved	2005 Approved	2006 Approved	Pg* No.
Industrial Site Redevelopment/SPUR				322
Strategic Program for Urban Redevelopment	$500,000	$700,000	$500,000	322
Industrial Site Redevelopment/SPUR Total	**$500,000**	**$700,000**	**$500,000**	
Promote Business Development Opportunities				323
Small Business Enterprise Program	$25,100	$25,000	$25,000	323
Small Business Services & Technical Assistance	$654,000	$610,000	$610,000	323
Small Business Loan Fund (CSBLF)	$750,000	$335,000	$335,000	324
Corporation for Findlay Market (CFFM)	$200,000	$665,000	$665,000	324
Financial & Credit Union Services	$84,000	$83,000	$83,000	324
Earned Income Tax Credit Outreach and Financial Literacy	$15,000	$11,880	$11,850	325
Neighborhood Capacity Building & Technical Assistance	$543,000	$543,000	$543,000	325
Business Development Opportunities Total	**$2,271,100**	**$2,272,880**	**$2,272,850**	
Job Training, Placement Services, and Employment Opportunities				326
Blueprint for Success	$0	$750,000	$750,000	326
Findlay Market Ambassadors Program	$120,400	$237,510	$237,000	327
CCY Year Round Youth Employment	$254,200	$191,400	$191,000	327
CCY Youth Conservation Corps	$275,000	$207,040	$206,590	327
CYC Youth Employment Development Initiative	$275,000	$207,830	$246,630	328
** Prison Reform Advocacy Program	$0	$35,000	$35,000	328
Adult Employment Program	$100,500	$0	$79,000	328
Job Training and Placement Total	**$1,025,100**	**$1,628,780**	**$1,745,220**	
TOTAL ECONOMIC DEVELOPMENT	**$5,093,800**	**$5,496,660**	**$5,638,070**	
Quality of Life				329
Slum & Blight Elimination				329
Neighborhood Revitalization	$100,000	$50,000	$50,000	329
Receivership Program	$500,000	$0	$0	-
Concentrated Code Enforcement	$300,000	$300,000	$300,000	330
Barricade and Demolition Program	$569,392	$515,000	$575,540	330
Neighborhood Gardens	$36,000	$27,710	$27,650	330
Millcreek Greenway Restoration	$175,000	$125,000	$125,000	331
Lead Hazard Testing Program	$225,000	$285,000	$285,000	331
Drughouse Shutdown Initiative	$100,000	$100,000	$100,000	332
Slum & Blight Elimination Total	**$2,005,392**	**$1,402,710**	**$1,463,190**	
Youth Development				332
It Takes A Village	$200,000	$149,922	$149,620	332
CCY Juvenile Delinquency Program	$700,000	$506,190	$505,069	333
Back on the Block	$25,000	$0	$0	-
Youth Development Total	**$925,000**	**$656,112**	**$654,689**	

***Page Number corresponds to the Action Plan Goals and Objectives.**

Community Development Block Grant (CDBG) by Goal and Objective

	2004 Approved	2005 Approved	2006 Approved	Pg* No.
Community Services				
** Cincinnati Area Senior Services	$0	$150,000	$150,000	
Community Services Total	**$0**	**$150,000**	**$150,000**	
Service Facility Improvements				333
Walnut Hills/Evanston Health Center Renovations	$0	$350,000	$0	333
New Starfire Building Improvements	$0	$160,000	$0	334
Gertrude House Bathroom Installation	$0	$0	$75,000	334
Free Store/Food Bank Renovations	$0	$60,000	$0	335
The Chaney Allen Renovation Project	$0	$130,000	$0	335
Boys & Girls Club Renovation	$180,000	$42,660	$188,059	335
Bethany Shelter Kitchen Upgrade	$0	$25,000	$0	336
Anna Louise Inn Improvements	$50,000	$0	$72,578	336
Cincinnati Union Bethel Childcare Kitchen	$0	$30,000	$0	336
St. Vincent DePaul Building Renovation	$0	$71,000	$0	336
Tender Mercies Renovations	$116,680	$0	$77,970	336
** Central Clinic Renovation	$125,000	$100,000	$100,000	337
Early Childhood Development Center Renovation	$175,000	$0	$0	-
HOPE Center Renovations	$100,000	$0	$0	-
IKRON Corp. Facility Renovations	$45,000	$0	$0	-
Mt Auburn Senior Center Capital Improvements	$100,000	$0	$0	-
St. Aloysius-ADA & Window Replacement	$147,620	$0	$0	-
Winton Hills Medical Center Renovation	$100,000	$0	$0	-
Service Facility Improvements Total	**$1,139,300**	**$968,660**	**$513,607**	
Citizen Safety				337
Drug Elimination Program	$100,000	$79,170	$79,000	337
Clean and Safe Program	$440,000	$0	$0	-
Citizen Safety Total	**$540,000**	**$79,170**	**$79,000**	
TOTAL QUALITY OF LIFE	**$4,609,692**	**$3,256,652**	**$2,860,486**	
Homeless Housing				338
** Free Store/Food Bank	$0	$180,000	$180,000	339
** YWCA Battered Women's Shelter	$0	$180,000	$180,000	342
Continuum of Care Administration	$0	$60,000	$60,000	342
TOTAL HOMELESS HOUSING	**$0**	**$420,000**	**$420,000**	
PROJECTS TOTAL	**$15,715,852**	**$14,399,530**	**$14,956,900**	

***Page Number corresponds to the Action Plan Goals and Objectives.**

*** New programs added in 2005 by Cincinnati City Council*

Cont'd

Community Development Block Grant (CDBG) by Goal and Objective

	2004 Approved	2005 Approved	2006 Approved
Planning, Administration & Debt Service			
Law	$268,840	$261,580	$263,150
Budget & Evaluation	$259,070	$252,930	$255,120
Accounts & Audits	$101,640	$94,220	$94,860
Treasury	$90,460	$86,650	$87,450
Community Development	$1,527,380	$1,530,470	$1,424,330
Personnel and Non-Personnel Operating	$2,247,390	$2,225,850	$2,124,910
City Pensions	$317,890	$297,270	$309,340
Hospital Care	$186,610	$170,650	$175,430
AFSCME Dental & Vision Care	$2,000	$2,000	$2,060
Mgmt. Dental & Vision Care	$23,150	$20,830	$21,410
Medicare Tax	$30,500	$28,370	$29,530
Public Employees Assistance	$1,650	$1,650	$1,700
Workers' Comp Insurance	$0	$4,100	$4,210
State Unemployment Compensation	$520	$520	$530
Life Insurance	$4,030	$3,600	$3,700
Audit & Examiner's Fees	$5,600	$5,600	$5,600
Indirect Costs	$450,000	$450,000	$450,000
Lump Sum Payment	$40,000	$80,000	$85,000
Special Investigations/Studies	$186,820	$8,303	$17,180
Non-departmental Accounts	$1,248,770	$1,072,893	$1,105,690
Section 108 Debt Service	$600,000	$612,330	$615,500
TOTAL PLANNING AND ADMINISTRATION	**$4,096,160**	**$3,911,073**	**$3,846,100**
TOTAL CDBG BUDGET	**$19,812,012**	**$18,310,603**	**$18,803,000**

HOME Investment Partnerships by Goal and Objective

	2004 Approved	2005 Approved	2006 Approved	Pg* No.
Housing Objectives				313
Homeownership Housing Development				313
Cincinnati Homeowner Infill & Rehab Program	$309,964	$0	$50,000	314
New Housing Developmt & Infrastructure	$739,800	$0	$0	-
Strategic Housing Inititatives Program	$0	$783,023	$858,401	314
Homeowner Rehab Loans & Lead Abatement Grants	$1,760,000	$950,000	$950,000	314
Tap/Permit Fee Assistance Program (TAP)	$150,000	$165,000	$165,000	315
Homeownership Total	**$2,959,764**	**$1,898,023**	**$2,023,401**	
Rental Housing Development				317
Strategic Housing Inititatives Program	$0	$688,682	$738,934	317
New Housing Developmt & Infrastructure	$493,200	$0	$0	-
Rental Rehab Program	$1,198,120	$1,198,120	$1,198,120	317
Rental Housing Total	**$1,691,320**	**$1,886,802**	**$1,937,054**	
Homeownership Supportive Services				318
American Dream Downpayment Initiative (ADDI)	$498,280	$269,714	$269,714	318
Homeownership Supportive Services Total	**$498,280**	**$269,714**	**$269,714**	
TOTAL HOUSING DEVELOPMENT	**$5,149,364**	**$4,054,539**	**$4,230,169**	
Other Community Needs				321
Economic Development				321
Job Training, Placement Services, and Employment Opportunities				326
Blueprint for Success	$0	$250,000	$250,000	326
Job Training and Placement Total	**$0**	**$250,000**	**$250,000**	
TOTAL ECONOMIC DEVELOPMENT	**$0**	**$250,000**	**$250,000**	
Planning, Administration & Debt Service	$600,000	$618,460	$442,830	
TOTAL HOME	**$5,749,364**	**$4,922,999**	**$4,922,999**	

***Page Number corresponds to the Action Plan Goals and Objectives.**

Emergency Shelter Grant (ESG) by Goal and Objective

	2004 Approved	2005 Approved	2006 Approved	Pg* No.
Homeless Housing				336
Homeless Shelters & Transitional Housing Support				338
Bethany House	$62,000	$58,900	$0	338
Caracole House	$26,000	$25,900	$0	339
Health Resource Center	$0	$20,000	$0	339
House of Hope	$25,000	$24,716	$0	339
Interfaith Hospitality Network	$25,000	$24,650	$0	340
Lighthouse Youth Services Shelter	$62,000	$44,976	$0	340
Lighthouse Youth Transitional Housing	$0	$15,200	$0	340
Mercy Franciscan/St. John's Temporary Housing	$25,000	$27,578	$0	340
Mercy Franciscan/St. John's Expanded Temp Housing	$43,300	$43,815	$0	341
Mercy Franciscan/St. John's Rapid Exit Program	$38,291	$0	$0	-
Salvation Army Emergency Shelter	$0	$9,500	$0	341
Shelterhouse/Drop Inn Center	$215,000	$214,000	$0	341
Tom Geiger Guest House Transitional Housing	$25,000	$22,471	$0	341
Tom Geiger Guest House NEW Program	$0	$5,000	$0	342
YWCA Battered Women's Shelter	$25,000	$26,865	$0	342
ESG Reserve	$0	$3,000	$0	-
Homeless Shelters & Transitional Housing Support Total	**$571,591**	**$566,571**	**$0**	
TOTAL HOMELESS HOUSING	**$571,591**	**$566,571**	**$0**	
Planning, Administration & Debt Service	$27,800	$29,820	$0	-
TOTAL ESG	**$599,391**	**$596,391**	**$0**	

***Page Number corresponds to the Action Plan Goals and Objectives.**

Housing Opportunities for Persons with AIDS (HOPWA) by Goal and Objective

	2004 Approved	2005 Approved	2006 Approved	Pg* No.
Special Populations Housing				342
Operating Support for HIV/AIDS Housing Facilities				343
Caracole House	$65,420	$80,250	$0	343
Operating Support for HIV/AIDS Housing Facilities Total	**$65,420**	**$80,250**	**$0**	
Supportive Services for Persons with HIVAIDS				343
AVOC Case Management	$134,420	$167,455	$0	344
Caracole House Shelter Plus Services	$129,000	$164,780	$0	344
Greater Cincinnati AIDS Consortium	$4,020	$0	$0	-
AIDS Task Force of Southeast Central Indiana	$2,330	$0	$0	-
Supportive Services for Persons with HIVAIDS Total	**$269,770**	**$332,235**	**$0**	
Housing Assistance for Persons with HIV/AIDS				345
AVOC Housing Assistance	$60,000	$75,690	$0	345
Northern Ky. Independent Health District	$62,810	$97,500	$0	345
Housing Assistance for Persons with HIV/AIDS Total	**$122,810**	**$173,190**	**$0**	
HOPWA Reserve	$0	$30,275	$0	-
TOTAL SPECIAL POPULATIONS HOUSING	**$458,000**	**$615,950**	**$0**	
Planning, Administration & Debt Service	$14,000	$18,960	$0	-
TOTAL HOPWA	**$472,000**	**$634,910**	**$0**	

***Page Number corresponds to the Action Plan Goals and Objectives.**

Consolidated Plan

Consolidated Plan by Objective and Program Descriptions

This section is the required budget document format submitted to the U.S. Department of Housing and Urban Development (HUD) as the City's 2005 Consolidated Plan Action Plan.

2005 is the first year of the City's 2005-2009 Consolidated Plan. In this section, projects and programs are organized by the Five-Year Consolidated Plan objectives. Under each Consolidated Plan objective are tables and narrative descriptions of the various programs designed to meet the five-year goals outlined in the 2005-2009 Consolidated Plan. These tables include accomplishment data from the most recent completed program year (2003) as well as the 2005/2006 goals. Accomplishment data for the 2004 program year will be included in the Consolidated Annual Performance Evaluation Report (CAPER) that will be submitted to HUD by the end of March 2005. This report will be available for public review. To view proposed 2004 program goals by Consolidated Plan objective, please see the 2004 Consolidated Plan Budget.

City of Cincinnati
2005/2006 Biennial Budget
Action Plan
Goals and Objectives

Vision Statement: Significant improvements to the quality of life in Cincinnati will be made by strategically addressing the specific needs of each neighborhood. By creating a diverse and affordable housing stock, reducing crime and blight, and providing economic development opportunities in neighborhoods, Cincinnati will be a more vibrant, livable city.

Overall Development Goal: Develop and support comprehensive efforts to revitalize neighborhoods while expanding economic opportunities and reducing blight. Development and support should strategically target 1) parts of the community that demonstrate the best chance for significant change, and 2) neighborhoods that have experienced an increase in the number of persons in poverty and vacant housing units and a decrease in the number of families and owner-occupied housing units.

Housing

Housing Goal 1: Develop and maintain new and rehabilitated homeownership and rental units for a variety of income levels.

Activities in support of this goal may include but are not limited to: homeownership, rental and mixed housing development and redevelopment; home repair grants; mixed-income, moderate and low and very low-income housing development; infrastructure improvements; housing maintenance services; tax/permit fee assistance; technical assistance and support for Community Development Corporations (CDCs) developing housing; mixed-use commercial / office / residential development; and project market studies.

Housing Objective 1: Promote sustained and increased homeownership through new construction and renovation of housing units. New and renovated units should be focused in neighborhoods with homeownership rates at or below the City's average homeownership rate where the existing inventory of housing stock and/or available land supports development and/or redevelopment for homeownership units.

Activity	Five-Year Goal
Number of Homeownership Units	8,190

Program	Indicator	2003 Actual	2005 Goal	2006 Goal
Cincinnati Homeowner Infill & Rehab	Housing Units	2	4	4
Strategic Housing Initiatives Program (Homeowner)	Housing Units		5	5
Tap/Permit Fee Assistance Program	Housing Units	11	20	20

Homeowner Rehab Loans & Lead Abatement	Housing Units	8	49	49
Housing Maintenance Services	Housing Units	1,677	1,500	1,500
Emergency Mortgage Assistance	Housing Units	78	60	60
Totals	Housing Units	1,776	1,638	1,638

Program Description		*Approved 2004*	*Approved 2005*	*Approved 2006*
Cincinnati Homeowner Infill & Rehab Program	CDBG		$100,000	$100,000
	HOME	$309,964		$50,000

This program provides a funding mechanism for the rehabilitation or construction of single family homes for owner occupancy in the City of Cincinnati. The City will provide gap financing in the form of grants to eligible projects. Applications for funding will be accepted on an ongoing basis until funds are depleted for that year.

Program Description		*Approved 2004*	*Approved 2005*	*Approved 2006*
Strategic Housing Initiatives Program (SHIP) Homeownership	CDBG		$741,615	$1,097,532
	HOME		$783,023	$858,401

Funding for this project would provide for targeted investments in housing projects throughout the City's neighborhoods with a primary emphasis on homeownership opportunities. The program would consolidate several existing programs and would streamline the funding process for applicants. The program would include three components: 1) Homeownership, which would encourage the development of new or rehabilitated for-sale homeownership units. Funding is available for public right-of-way infrastructure improvements or direct subsidy to offset the cost of unit construction; 2) Rental Housing, which would provide funding for rehabilitation or new construction of rental housing that is consistent with City policy. Priority will be given to rehabilitation or new construction of housing for senior citizens; and 3) Exceptional Projects, which would provide funding for projects that do not meet the parameters of the two programs detailed above, including adaptive reuse projects, mixed use projects, condo conversions, and conversions from rental to homeownership.

Program Description		*Approved 2004*	*Approved 2005*	*Approved 2006*
Homeowner Rehab Loans/ Lead Abatement Grants	CDBG	$600,000	$1,550,000	$1,700,000
	HOME	$1,760,000	$950,000	$950,000

The Homeowner Rehab Loan program (HRLP) provides low-interest deferred loans and lead grants to low and moderate-income homeowners to correct building code violations; improve accessibility; enhance emergency conservation; and stabilize safe, sanitary housing citywide. The program is currently managed on behalf of the City by the Home Ownership Center of

Greater Cincinnati, Inc. (HOC), an Ohio nonprofit 501C (3) Corporation.

Effective January 1, 2004 this is a Revolving Loan Fund, with program income generated both from customer loan repayments and from loan sales to Neighborhood Housing Services of America. Loan underwriting, rehabilitation specifications, and servicing are administered by the Homeownership Center (HOC), a qualified third party sub-recipient. The underwriting standards utilized by HOC allows a large portion of each loan to be sold on the secondary market that in turn provides income that can be re-loaned to Cincinnati homeowners. The leveraging of City investment will decrease the new funding requested yearly to support the loan fund thus making resources available for other City priorities.

Program Description		*Approved 2004*	*Approved 2005*	*Approved 2006*
Housing Maintenance Services	CDBG	$1,800,000	$1,900,000	$1,900,000

Housing Maintenance Services provide grants for emergency and critical repairs to very low-income homeowners (below 50% of area median family income), most of whom are elderly. Emergency Services are limited to two emergencies per household per year, with a third emergency on a case-by-case basis. The maximum amount for an emergency repair is $2,000. Critical repairs are those needed for the safety of the client and the integrity of the home, and may not exceed $5,000. Two contractors, People Working Cooperatively and NORMAR Corporation, provide these services.

Program Description		*Approved 2004*	*Approved 2005*	*Approved 2006*
Tap/Permit Fee Assistance Program	HOME	$150,000	$165,000	$165,000

The program is designed to pay or reimburse Habitat for Humanity for utility tap fees, building permit fees, water and sewer permit fees, and remote meter fees related to the construction of eligible new single-family dwellings and some rehabilitation of existing properties. These units are intended for sale to and occupancy by low- to moderate-income households. Additionally, Habitat for Humanity may be reimbursed for construction modifications that enable the units to blend with the existing neighborhood styles and context.

Program Description		*Approved 2004*	*Approved 2005*	*Approved 2006*
Emergency Mortgage Assistance	CDBG	$102,000	$79,170	$79,000

This program provides up to three months of mortgage payments for low-income City of Cincinnati homeowners facing foreclosure due to job loss, illness, death of the primary wage earner, or other circumstances beyond their control. Homeowners may receive assistance to bring their loan current if they have reestablished an income stream to continue future

mortgage payments. All clients in mortgage trouble receive in-depth foreclosure prevention counseling, a case management approach used to identify the service needs of clients and link them with other social service agencies. Those receiving Emergency Mortgage Assistance grants/loans remain safely housed in their own homes, their children remain in school, and there is a reduction of the community need for family emergency shelter beds. Eligible households from 35-50 percent of Area Median Income (AMI) receive assistance in the form of grants. Households 50-80 percent of AMI receive no-interest-deferred loans, due when the home is sold or transferred.

Program Description		*Approved 2004*	*Approved 2005*	*Approved 2006*
HOPE VI Delivery	CDBG	$5,000	$5,000	$5,000

This project would continue funding for staff costs, permits, inspections, and other delivery funding which is still needed until the City West project is closed out.

Program Description		*Approved 2004*	*Approved 2005*	*Approved 2006*
Section 108 Delivery	CDBG	$78,560	$5,000	$5,000

This project would continue funding for staff costs, permits, inspections, and other delivery funding associated with implementing Section 108 loan projects. Funding from prior-year accounts remains available for 2005 and 2006 program needs.

Housing Objective 2: Develop rental units for persons of low and very low-incomes in a manner that is consistent with City policy. Redevelopment should be focused in neighborhoods with significant residential populations, those that previously had significant residential populations but have experienced an increase in vacant units, or those within neighborhood business districts to create stronger mixed-use districts. Rental units are encouraged to be developed in conjunction with new homeownership units to create sustainable mixed-income communities.

Activity	Five-Year Goal
Number of Rental Units	984

Program	Indicator	2003 Actual	2005 Goal	2006 Goal
Strategic Housing Initiatives Program (Rental)	Housing Units		5	5
Rental Rehabilitation Program	Housing Units	109	200	200
Totals	Housing Units	109	205	205

Program Description		*Approved 2004*	*Approved 2005*	*Approved 2006*
Strategic Housing Initiatives	CDBG		$327,743	$565,022
Program Rental	HOME		$688,682	$738,934

Funding for this project would provide for targeted investments in housing projects throughout the City's neighborhoods. The program would consolidate several existing programs and would streamline the funding process for applicants. The program includes three components: 1) Homeownership, to encourage the development of new or rehabilitated for-sale homeownership units. Funding is available for public right-of-way infrastructure improvements or direct subsidy to offset the cost of unit construction; 2) Rental Housing, to provide funding for rehabilitation or new construction of rental housing that is consistent with City policy. Priority will be given to rehabilitation or new construction of housing for senior citizens; and 3) Exceptional Projects, to provide funding for projects that do not meet the parameters of the two programs detailed above, including adaptive reuse projects, mixed use projects, condo conversions, and conversions from rental to homeownership.

Program Description		*Approved 2004*	*Approved 2005*	*Approved 2006*
Rental Rehabilitation Program	HOME	$1,198,120	$1,198,120	$1,198,120

The Rental Rehabilitation Program seeks to increase the number of renovated rental housing units available to low-income families. Owners of housing units may receive up to 50% of the cost of rehabilitating the housing units in the form of a deferred, forgivable loan as long as the housing unit remains available to low-income families for at least five years.

Housing Goal 2: Provide supportive services to help moderate, low and very low-income persons find and maintain high-quality rental and homeownership units.

Activities in support of this goal may include but are not limited to: fair housing services, legal assistance, housing counseling, code related relocation assistance, assistance in making the transition to homeownership, down payment assistance, and home maintenance training programs.

Housing Objective 3: Assist low- and moderate-income renters make the transition to homeownership and successfully retain ownership of their homes. Services should be focused in neighborhoods that have seen more dramatic decreases in owner-occupied units or have housing stock most appropriate for first-time homeowners.

Activity	Five-Year Goal
Number of Households Receiving Assistance	100

Program	Indicator	2005 Goal	2006 Goal
American Dream Downpayment Initiative (ADDI)	Households	30	30
Totals	Households	30	30

Program Description		*Approved 2004*	*Approved 2005*	*Approved 2006*
American Dream Downpayment Initiative (ADDI)	HOME	$498,280	$269,714	$269,714

The American Dream Downpayment Initiative was signed into law on December 16, 2003. ADDI funds are to be used for downpayment assistance towards the purchase of single family housing by low-income families who are first-time homebuyers. Eligible project costs include acquisition costs and related reasonable and necessary soft costs.

Housing Objective 4: Provide assistance to low and very low-income persons in finding and retaining high-quality affordable rental units.

Activity	Five-Year Goal
Number of Persons Receiving Assistance	24,550

Program	Indicator	2003 Actual	2005 Goal	2006 Goal
Tenant Assistance	People	3,268	3,268	3,268

Code Enforcement Relocation	Households	273	273	273
Tenant Representation	People	1,103	2,825	2,825
Section 8 Tenant Counseling and Placement	People	15	40	40
Totals		4,659	6,406	6,406

Program Description		*Approved 2004*	*Approved 2005*	*Approved 2006*
Tenant Assistance	CDBG	$43,000	$34,040	$33,970

Each year, approximately 3,000 persons contact the City's Relocation Services Office requesting assistance in finding housing or seeking information about the various types of housing available. These persons are counseled on how and where to find housing and are provided with a list of housing managers.

Program Description		*Approved 2004*	*Approved 2005*	*Approved 2006*
Code Enforcement Relocation	CDBG	$144,000	$144,000	$144,000

This project allows the Relocation Services Office to pay the first month's rent or security deposit for persons moving to decent, safe and sanitary housing who have been displaced by code enforcement activities and/or the hazards of lead paint. Relocation staff take applications from low-income persons for subsidized housing and provide vacancy lists and management company lists to clients. The City assists approximately 150-250 displaced families/persons per year. Qualified participants receive up to $650 for rental assistance and moving costs. In addition, low/moderate income clients receive guidance and housing referrals for securing affordable housing and subsidized housing.

Program Description		*Approved 2004*	*Approved 2005*	*Approved 2006*
Tenant Representation	CDBG	$192,000	$150,420	$150,100

The Tenant Representation Project (TRP) administered by the Legal Aid Society provides legal representation for low and moderate-income tenants in the City of Cincinnati. The TRP project prevents homelessness by stopping unlawful evictions, corrects illegal lockouts and utility shutoffs, and requires landlords to complete repairs to make rental units decent, safe, and sanitary. The project also prevents retaliation against tenants who ask the City Building and Health Departments to inspect for code violations.

Program Description		*Approved 2004*	*Approved 2005*	*Approved 2006*
Section 8 Tenant Counseling and Placement	CDBG	$68,000	$26,930	$53,720

This program provides placement and transportation services to Section 8 voucher holders to assist them in securing affordable housing in low poverty neighborhoods outside of the City of Cincinnati. In addition to the services mentioned above, Housing Opportunities Made Equal (H.O.M.E.) also provides an outreach component to landlords.

Housing Objective 5: Promote fair housing.

Activity	Five-Year Goal
Number of People Receiving Assistance	7,000

Program	**Indicator**	**2003 Actual**	**2005 Goal**	**2006 Goal**
Fair Housing Services	People	2,236	1,785	1,785

Program Description		*Approved 2004*	*Approved 2005*	*Approved 2006*
Fair Housing Services	CDBG	$207,000	$162,300	$205,000

The City contracts with Housing Opportunities Made Equal (H.O.M.E.) to promote equal housing opportunities for all home seekers regardless of race, sex, color, nationality, religion, handicap, or familial status and to reduce unlawful discrimination in housing and increase integration throughout Cincinnati's neighborhoods. The program does complaint intake, investigation, counseling, and files legal complaints against persons, firms, or organizations suspected of discrimination in housing. The program serves those classes of people protected by the Federal Fair Housing Act. In addition, the program provides education for consumers, housing industry professionals, police officers, and school staff, as well as research and monitoring of government sponsored or assisted housing programs. This program also provides a mediation program in conjunction with the Greater Cincinnati Northern Kentucky Apartment Owners Association.

Other Community Needs

Economic Development Goal 1: Promote commercial and industrial development and redevelopment.

Activities in support of this goal may include but are not limited to: revitalization of neighborhood business districts (NBDs), office and retail development, land assembly, physical and technological infrastructure, site improvements, streetscape improvements, façade improvement programs, enterprise zone agreements, Brownfields redevelopment, mixed-use development, and project market studies.

Economic Development Objective 1: Support the development of new and expanded retail and office uses through funding assistance and public improvements. Support should be targeted to redevelopment of existing commercial areas, focusing on designated NBDs and prioritizing those within designated Neighborhood Revitalization Strategy Areas (NRSAs). Where necessary, NBDs should be stabilized by reduction in NBD size through housing development in peripheral areas and/or on upper floors of commercial buildings.

Activity	Five-Year Goal
Number of businesses receiving assistance	500

Program	Indicator	2003 Actual	2005 Goal	2006 Goal
NBD Property Holding Costs	Businesses	3	5	5
NBD Improvements	Businesses	79	35	35
Totals		82	40	40

Program Description		*Approved 2004*	*Approved 2005*	*Approved 2006*
NBD Property Holding Costs	CDBG	$10,000	$20,000	$20,000

This project will address property maintenance issues for City-owned property held for redevelopment in NBDs. The funds are used to respond to safety, clean up, maintenance, weed removal, and other issues as identified.

Program Description		*Approved 2004*	*Approved 2005*	*Approved 2006*
NBD Improvements	CDBG	$1,000,000	$875,000	$1,100,000

This project will enhance the business environment in the City's NBDs by constructing streetscape public improvements, infrastructure improvements, property acquisition, or other

development activities. For 2005, the following five NBD projects are funded: College Hill Façade Program $330,000; Walnut Hills Street Trees $33,000; Clifton Heights Signage $33,000; OTR Main Street Streetscape $380,000; NBD Opportunities Project $99,000. The NBD Opportunities Project will allow the Department to respond to proposals for NBD Improvements that are submitted during the year, outside of the CNBDU application and review process.

Economic Development Objective 2: Encourage the development of new and expanded low-intensity industrial uses and the remediation and redevelopment of vacant and underutilized industrial property into light-industrial or commercial uses. Support in the form of funding assistance and public improvements should be targeted to the designated Strategic Program for Urban Redevelopment (SPUR) districts, prioritizing the traditional industrial corridors in the Mill Creek valley.

Activity	Five-Year Goal
Number of businesses receiving assistance	16

Program	Indicator	2003 Actual	2005 Goal	2006 Goal
Strategic Program for Urban Redevelopment	Businesses	9	3	3
Totals		9	3	3

Program Description		*Approved 2004*	*Approved 2005*	*Approved 2006*
Strategic Program for Urban Redevelopment (SPUR)	CDBG	$500,000	$700,000	$500,000

This project will facilitate the redevelopment of abandoned, vacant, or underutilized industrial and commercial sites where expansion or redevelopment may be complicated by real or perceived environmental contamination. The purpose of this project is to redevelop under-used property. The funds will be used to acquire property, remediate contamination, construct public improvements, and perform predevelopment activities to facilitate redevelopment of Brownfield sites.

Economic Development Goal 2: Improve the economic conditions of people and organizations in order to promote business development and employment opportunities.

Activities in support of this goal may include but are not limited to: economic education, banking services, credit counseling, technical assistance to small business and micro-enterprises, small business loans, job training and placement for adults and youth, job transportation services, supportive employment services, technical assistance, and support for CDCs assisting NBDs.

Economic Development Objective 3: Support economic education and financial services for residents and businesses and capacity building for Community Development Corporations (CDCs) to increase the number of financially secure residents; successful, sustainable businesses; and stable commercial districts in Cincinnati. Services should focus on development of CDCs, small businesses and micro-enterprises in neighborhoods with increasing levels of poverty despite increasing educational and/or income levels.

Activity	Five-Year Goal
Number of persons receiving assistance	7,685
Number of businesses receiving assistance	2,630

Program	Indicator	2003 Actual	2005 Goal	2006 Goal
Small Business Enterprise Program	Businesses	240	285	285
Small Business Services & Technical Assistance	Businesses	164	200	200
Cincinnati Small Business Loan Fund	Businesses	2	7	7
Corporation for Findlay Market	Organizations	1	1	1
Financial and Credit Union Services	People	566	4,500	4,500
EITC Outreach and Financial Literacy	People	328	637	637
Neighborhood Development Capacity Building	Organizations	8	8	8
Neighborhood Development Technical Assistance	Organizations	25	25	25
Totals		1,334	5,663	5,663

Program Description		*Approved 2004*	*Approved 2005*	*Approved 2006*
Small Business Enterprise Program	CDBG	$25,100	$25,000	$25,000

The Small Business Enterprise Program was approved by City Council in August 1999. It is a race and gender neutral program to replace the Equal Business Opportunity Program. The purpose of this program is to promote full and equal business opportunity for all persons doing business with the City of Cincinnati by assisting SBEs to actively participate in the City's procurement process and by working to eliminate SBE discrimination in both public and private markets. Some of the elements of the new program are the development of a directory and handbook on City procurement procedures, outreach efforts to small businesses, assistance with bonding requirements, and training opportunities and seminars that will enhance small businesses.

Program Description		*Approved 2004*	*Approved 2005*	*Approved 2006*
Small Business Services & Technical Assistance	CDBG	$654,000	$610,000	$610,000

Programs and products that are related to this project support a system of accessible technical assistance that meets the start-up and growth needs of micro-enterprises and small

businesses, including entities certified as a Small Business Enterprise with the City of Cincinnati. Programs and services provided include capacity development, business education and coaching, entrepreneurial training, incubation and technical assistance in the form of loan packaging, accounting services, legal services, appraisals, environmental assessments, and inventory control audits.

Program Description		*Approved 2004*	*Approved 2005*	*Approved 2006*
Small Business Loan Fund	CDBG	$750,000	$335,000	$335,000

The Cincinnati Small Business Loan Fund (CSBLF) is used to fill financing gaps for small to mid-sized businesses located in the City of Cincinnati that create or retain jobs for City residents, or provide benefit to residents of low and moderate-income neighborhoods. In 2004 the CSBLF was converted to a revolving loan program, comprised of the Grow Cincinnati Fund and the Micro-City Loan Fund. Loan underwriting and servicing functions are administered by qualified third parties using Small Business Administration (SBA) criteria. The SBA underwriting standards allows a large portion of each loan to be sold on the secondary market that in turn provides income that can be re-loaned to Cincinnati businesses. The leveraging of the City's initial investment will decrease the new funding needed to support the loan fund thus making resources available for other needed services.

Program Description		*Approved 2004*	*Approved 2005*	*Approved 2006*
Corporation for Findlay Market	CDBG	$200,000	$665,000	$665,000

The Corporation for Findlay Market (CFFM) has entered into a management agreement with the City of Cincinnati to assume responsibility for management and leasing of Findlay Market facilities. Project subsidy will be used to recruit new small businesses to the Market, develop existing businesses, and support daily operations of the facilities. The goal is to eventually make the Corporation self-sufficient.

Program Description		*Approved 2004*	*Approved 2005*	*Approved 2006*
Financial and Credit Union Services	CDBG	$84,000	$83,000	$83,000

SmartMoney Community Services assists low-income residents, primarily in the West End and Over-the-Rhine neighborhoods, by providing a full range of banking services, including savings and checking accounts, individual development accounts (IDA), low-interest loans, direct deposit services, credit cards, access to ATM facilities, and bus passes. Project funding provides operating support for the provision of these financial services. The economic education portion of this program includes SmartDollars & Sense, a comprehensive workshop covering all topics in basic money management. Each workshop provides participants with tools and techniques to help control spending, increase savings,

and further align income with expenses. In addition, the workshop provides critical information on understanding credit. SmartChange Financial Counseling is a one-on-one counseling program structured to provide individual sessions to participants who are having problems balancing their income with their expenses. The five-session course offers insightful tips and information on how to cut back on unnecessary spending, increase savings, identify financial goals, and get out of debt. In addition, SmartChange participants have an opportunity to review their credit reports, and if needed, arrange repayment plans with creditors.

Program Description		*Approved 2004*	*Approved 2005*	*Approved 2006*
Earned Income Tax Credit Outreach and Financial Literacy	CDBG	$15,000	$11,880	$11,850

The purpose of this program is to improve the quality of life for low-income taxpayers who live in Cincinnati by expanding their awareness of the federal Earned Income Tax Credit, by providing increased access to free tax preparation and filing services, and by facilitating programs to enhance their financial literacy.

Program Description		*Approved 2004*	*Approved 2005*	*Approved 2006*
Neighborhood Capacity Building and Technical Assistance	CDBG	$543,000	$543,000	$543,000

This project is designed to build and strengthen the capacity of community development corporations (CDCs) through three principal activities:

1. Supporting neighborhood-based CDCs by providing operating funds,
2. Providing technical assistance and training to CDCs, and
3. Providing administrative oversight of the programs.

CDCs assist the City in meeting its housing production and economic development goals by developing housing and economic development projects that have a highly visible presence in the neighborhoods. In 2003, the Department of Community Development and Planning joined the Alliance for Building Communities, a regional collaborative whose mission is to strengthen the capacity of CDCs engaged in comprehensive neighborhood revitalization by providing funds for CDC operating expenses which may include salaries, office supplies, rent and utilities, contract services, as well as predevelopment (i.e., planning and engineering) activities. The City's membership in the Alliance leverages additional resources from member partners, providing a consolidated approach, and focuses on comprehensive community development.

In addition, this project will provide technical assistance to CDCs and other nonprofit organizations that pursue housing projects and other neighborhood development activities. Technical assistance is provided in the following areas:

- Asset Management – including, but not limited to, property management, compliance and reporting requirements, financial evaluation of projects, capital planning, financial management of the project, and marketing and/or contract administration;
- Fund-raising – generating funding partnerships and general fund-raising;
- Board Development – assisting Boards to better understand their roles and enable them to provide the organization with greater guidance and oversight;
- Other areas may be added on an as-needed basis.

Economic Development Objective 4: Provide support for job-training and placement services and other employment opportunities for adults and adolescents. Services should target neighborhoods with rising levels of poverty and/or unemployment despite increasing educational and/or income levels.

Activity	Five-Year Goal
Number of persons receiving assistance	2,000

Program	Indicator	2003 Actual	2005 Goal	2006 Goal
Blueprint for Success	People		15	15
Findlay Market Ambassadors Program	People		11	11
CCY Year Round Youth Employment	People		29	29
CCY Youth Conservation Corps	People	114	52	52
CYC Youth Employment Development Initiative	People	1,033	211	211
Prison Reform Advocacy Project	People		400	400
Adult Employment Programs	People			325
Totals		1,147	718	1043

Program Description		*Approved 2004*	*Approved 2005*	*Approved 2006*
Blueprint for Success	CDBG		$750,000	$750,000
	HOME		$250,000	$250,000

Blueprint for Success is a pilot program, based on the Youth Build model, to assist ex-offenders and at-risk young adults ages 16-30 in obtaining their high school diploma (or GED) as well as marketable construction skills. Participants will be recruited from the Empowerment Zone and other approved NRSA's, and will be trained in all aspects of residential construction through the rehabilitation of seven single-family houses during the 2005/2006 biennium. Rehabilitated houses will be located in the Empowerment Zone or

other NRSA's and will be affordable for sale to low- and moderate-income households (household incomes at or below 80% of area median income). The program will graduate at least 15 participants from high school (or GED) and 15 participants from the construction apprenticeship each year. The program will be operated by the Community Action Agency in partnership with other community stakeholder organizations. Because this is a new public service to be provided in approved Neighborhood Revitalization Strategy Areas by a Community Based Development Organization, the CDBG funded portion of this activity will be exempt from the CDBG regulatory cap on public services. HOME funding will be used for the development of seven units of affordable housing as part of the training program.

Program Description		*Approved 2004*	*Approved 2005*	*Approved 2006*
Findlay Market Ambassadors	CDBG	$120,400	$237,510	$237,000

The Findlay Market Ambassadors program provides job training for low and moderate-income persons and provides enhanced cleanup and enhanced security in the area surrounding Findlay Market. Enhanced cleaning/safety/hospitality/training/operations will be provided at Findlay Market and in the OTR/Findlay Market area. Environmental maintenance services will include activities to make the Findlay Market area cleaner, including: litter pickup, sweeping, graffiti removal, and pressure washing of sidewalks. Supplemental safety services will improve the perception of safety in the area, communication with law enforcement, visibility, and surveillance. Hospitality services to be provided include welcoming the public to the Market, providing directions, information and assistance. Employees will receive at least 16 hours of training including instruction from local law enforcement, the City Public Services Department, local mass transit agencies, homeless advocacy groups, and the local visitors' bureau.

Program Description		*Approved 2004*	*Approved 2005*	*Approved 2006*
CCY Year Round Youth Employment	CDBG	$254,200	$191,400	$191,000

Funds support a year round youth employment and training program that provides work experience, improves employability and life skills, increases school retention, and assists youth in transitioning to unsubsidized employment. The program allows youth to earn money while enrolled in school, develop positive work habits, and build self-esteem. The program targets in school youth who are 14 to 19 years of age, of low to moderate socioeconomic status, and who reside in the City of Cincinnati.

Program Description		*Approved 2004*	*Approved 2005*	*Approved 2006*
CCY Youth Conservation Corps	CDBG	$275,000	$207,040	$206,590

Funds provide assistance for at-risk, in- school and out-of-school youth between the ages of 14 and 21 who are residents of the City of Cincinnati and meet the income guidelines. Youth are referred for consideration into this program by community-based organizations, schools, and the court system. All youth are provided with meaningful work and with the opportunity to obtain counseling for personal, career, and educational concerns.

Program Description		*Approved 2004*	*Approved 2005*	*Approved 2006*
CYC Youth Employment Development Initiative	CDBG	$275,000	$207,830	$246,630

Funds provide a comprehensive and long-term summer youth employment program to address the employment needs of young people. The program focuses on activities to inform, recruit, and provide job readiness training to 14 and 15-year-old residents of the City of Cincinnati. Project specific activities involve placing, supervising, and paying the wages of youth employed in subsidized jobs, which primarily include work assignments in educational, health, and other non-profit sectors throughout greater Cincinnati. Transportation and other key supportive services are provided to ensure that participants can succeed.

Program Description		*Approved 2004*	*Approved 2005*	*Approved 2006*
Prison Reform Advocacy Project	CDBG	$0	$35,000	$35,000

Project funding will be used to provide operating support for the Second Chance Community Legal Clinic conducted weekly at the Freestore Foodbank in the Over-The-Rhine neighborhood. This clinic assists adult ex-offenders to return to the workplace.

Program Description		*Approved 2004*	*Approved 2005*	*Approved 2006*
Adult Employment Programs	CDBG	$100,500		$79,000

In 2006 the Adult Employment Programs project account would fund the Solid Opportunities for Advancement and Retention (SOAR) program. The program makes participants more employable by changing attitudes and raising self-esteem. Services include group and individual counseling, information sharing, computer training, and job development. Staff works not only with program participants but with employers to achieve the goal of successful employment and job retention.

Quality of Life Goal: Promote sustainable neighborhoods through elimination of blighting influences and improved health and safety.

Activities in support of this goal may include but are not limited to: code enforcement, mitigation of vacant and abandoned properties and buildings, environmental remediation, crime reduction, lead reduction activities, development of parks and greenspace, health services, receivership activities, public service facilities improvements, preservation and renovation of historic properties, and youth services and activities.

Quality of Life Objective 1: Support the mitigation and/or removal of blighting influences such as non-code compliant buildings and properties; vacant and abandoned buildings and properties; abandoned automobiles; and environmental contamination, including underground storage tanks and lead hazards. Support positive methods of combating blight through development of parks and greenspace, and preservation and renovation of historic properties. Efforts should focus on primarily residential neighborhoods and designated NBDs, prioritizing those areas designated as NRSAs.

Activity	Five-Year Goal
Number of persons receiving assistance	5,250
Number of facilities receiving improvements	1
Number of housing units remediated	6,275

Program	Indicator	2003 Actual	2005 Goal	2006 Goal
Neighborhood Revitalization	Housing Units	4	20	20
Concentrated Code Enforcement	Housing Units	1,684	800	800
Barricade and Demolition Program	Housing Units	87	150	150
Neighborhood Gardens	People	1,050	1,050	1,050
Millcreek Greenway Restoration Project	Public Facilities	1	1	1
Lead Hazard Testing Program	Housing Units	131	225	225
Drughouse Shutdown Initiative	Housing Units		60	60
Totals		2,957	2,306	2,306

Program Description		*Approved 2004*	*Approved 2005*	*Approved 2006*
Neighborhood Revitalization	CDBG	$100,000	$50,000	$50,000

The Neighborhood Revitalization Program is intended to address the goals set by the Mayor and City Council and in the Consolidated Plan to provide focused revitalization efforts in our neighborhoods. These funds allow the City to purchase houses and vacant lots that are blighting influences on neighborhoods. Neighborhood Revitalization program purchases vacant and blighted properties through negotiation, foreclosure, or sheriff sale to improve the environment of the neighborhood by eliminating sources of slum and blight. Selection

criteria includes vacant, deteriorated, and under-utilized properties as per 727-1B C.M.C. Focus areas are defined as those where blighted properties are in close proximity to each other, such as on the same street or sections of a neighborhood. This focused blight elimination approach allows for the revitalization effort to have greater impact.

Program Description		*Approved 2004*	*Approved 2005*	*Approved 2006*
Concentrated Code Enforcement	CDBG	$300,000	$300,000	$300,000

House-to-house inspections are conducted in targeted areas to provide comprehensive inspection of areas in transition. This activity encourages development and improves housing. Typically, housing inspection and zoning code enforcement is "complaint driven"; however, Concentrated Code Enforcement is proactive and can be effective in turning around areas in decline or can boost neighborhoods on the way up. Inspection resources are concentrated in a specified neighborhood to make a visible difference. Traditional complaint driven inspections result in spotty enforcement and lesser impact on the neighborhood environment. Corrections achieved through Concentrated Code Enforcement involve repairing porches, windows, and siding; painting; and removal of dilapidated garages, fences and sheds, junk cars and weeds. Owners receiving orders are informed of funding availability through the Department of Community Development and Planning to correct violations. Areas are targeted for Concentrated Code Enforcement in cooperation with neighborhood community councils.

Program Description		*Approved 2004*	*Approved 2005*	*Approved 2006*
Barricade/Demolition Program	CDBG	$569,392	$515,000	$575,540

The Barricade Program was initiated in 1993 for the purpose of securing vacant abandoned buildings against entry by trespassers. Vacant, open, and dilapidated buildings are attractive nuisances to children, vandals, drug dealers and arsonists. The Barricade Program enables the City to secure these open buildings using sturdy, painted wood barricades bolted in place. This work also provides meaningful employment opportunity through the Cincinnati Institute for Career Alternatives, a non-profit agency. Condemned buildings are referred to the City's Demolition Program after normal code enforcement activities have been exhausted. Monthly "Public Nuisance Hearings" are conducted to determine if abandoned buildings are such a nuisance that demolition by the City is required. Criteria such as historic value, Community Council support, degree of fire and safety hazard, depreciating property values, and criminal activity associated with the buildings are considered. Removal of blighted buildings leads to stabilization and increased community safety, stable property values, and livability of neighborhoods.

Program Description		*Approved 2004*	*Approved 2005*	*Approved 2006*
Neighborhood Gardens	CDBG	$36,000	$27,710	$27,650

The Neighborhood Gardens Program is used to transform vacant and blighted lots throughout the City into attractive, productive uses as Community Gardens. The program assists residents in low- and moderate-income neighborhoods in developing these vacant lots into gardens, which can accommodate 10-30 families each. Participants are able to supplement tight food budgets with fresh grown produce, clean up and maintain their neighborhoods, as well as have access to educational and recreational opportunities. These benefits are especially true in inner-city neighborhoods where green space is severely limited.

Program Description		*Approved 2004*	*Approved 2005*	*Approved 2006*
Millcreek Greenway Restoration	CDBG	$175,000	$125,000	$125,000

This project creates a greenway system within the riverine-riparian corridor of the Mill Creek. The Mill Creek is one of the most endangered urban rivers in North America. The small river flows through the heart of Cincinnati along economically depressed inner-city neighborhoods. This project provides planning and coordination services for greenway projects, volunteer recruitment for cleanup, and environment enhancing projects. The project's goals are to create innovative and sustainable greenway trails, parks, and other amenities within the riparian corridor of the Mill Creek and help revitalize neighborhoods located near the river's floodplain. This project has the support of the communities located along the Mill Creek, businesses and civic groups, and has already engaged a vast number of volunteer delivered services and improvements to the Mill Creek over the past few years.

Program Description		*Approved 2004*	*Approved 2005*	*Approved 2006*
Lead Hazard Testing Program	CDBG	$225,000	$285,000	$285,000

This project provides funding for lead inspections of residences occupied by children who have been identified as having an elevated blood lead level (EBL). The Cincinnati Health Department has operated an environmental program to investigate the housing of lead poisoned children since the middle 1970's. In accordance with the 2000 Census, 40% of the City of Cincinnati's housing stock was built before 1940, and 83% was built before 1970. Many of those units are occupied by low-income families and are in poor physical condition. The levels of lead paint are very high in the City's housing stock and the City has a concomitantly high level of lead poisoning incidents each year. This past year the program received more than 130 children referred for investigations into the cause of their lead poisoning. The State of Ohio has lowered the blood lead criteria level, which requires intervention to 10ug/dl of blood. In addition, the program is being modified to respond to complaints from households where a child may be exposed to lead but has not yet been diagnosed as having an elevated blood lead level. This has resulted in the need for an additional inspector to conduct inspections and in an increased funding amount request for 2005 and 2006.

Program Description		*Approved 2004*	*Approved 2005*	*Approved 2006*
Drughouse Shutdown Initiative	CDBG	$100,000	$100,000	$100,000

This project is a joint effort by Police, Buildings and Inspections, Law, and other City departments to target, shut down, or abate vacant, open, dilapidated buildings that serve as a refuge for drug dealers and drug users. Buildings suspected of harboring drug activity and proposed for demolition must meet the same criteria as outlined in the Hazard Abatement Program (HAP) with the additional stipulation that there must be suspected drug activity in or around the property. Dilapidated buildings are referred to the HAP demolition program after normal code enforcement activities have been exhausted. Monthly "Public Nuisance Hearings" are conducted to determine if vacant, abandoned buildings are such a nuisance that demolition by the City is required. Criteria include historic value, Community Council support, degree of fire and safety hazard, depreciating property values, and criminal activity associated with the building. Removal and/or barricading of blighted buildings leads to stabilization of a community through increased safety, stable property values, and removal of harbors of criminal drug activity.

Quality of Life Objective 2: Support youth services and activities and health services. Services should focus on primarily residential neighborhoods and designated NBDs, prioritizing those areas designated as NRSAs.

Activity	Five-Year Goal
Number of persons receiving assistance	2,300

Program	**Indicator**	**2003 Actual**	**2005 Goal**	**2006 Goal**
It Takes a Village	People	183	117	117
CCY Juvenile Delinquency	People	350	343	343
Cincinnati Area Senior Services	People		280	280
Totals		533	740	740

Program Description		*Approved 2004*	*Approved 2005*	*Approved 2006*
It Takes a Village	CDBG	$200,000	$149,922	$149,620

This program provides assistance to low- and moderate-income parents and guardians in their efforts to provide emotional support for their children by fostering healthy, productive adults and increasing the opportunity for successful life experiences.

Program Description		*Approved 2004*	*Approved 2005*	*Approved 2006*
CCY Juvenile Delinquency Prevention Program	CDBG	$700,000	$506,190	$505,069

Funds are used to support multifaceted programs that maintain a common denominator of commitment to reducing juvenile delinquency and improving the participants' quality of life. This program encompasses the following programs: Community Youth Services Bureau, Skywalk Bureau, Partners in Education, Juvenile Offenders, Juvenile Court Liaison, and Summer Cultural Enrichment.

Program Description		*Approved 2004*	*Approved 2005*	*Approved 2006*
Cincinnati Area Senior Services	CDBG	$0	$150,000	$150,000

Cincinnati Area Senior Services (CASS) provides congregate meals, nutrition and civic education, and health and wellness programs at the Over-the-Rhine Senior Center and Mt. Auburn Senior Center. In addition, CASS operates a representative payee program for older adults who need an intensive intervention to enable them to remain in the least restrictive environment while remaining safe and independent.

Quality of Life Objective 3: Support and encourage public facilities improvements. Improvements should focus on primarily residential neighborhoods and designated NBDs, prioritizing those areas designated as NRSAs.

Activity	Five-Year Goal
Number of facilities receiving improvements	40

Program	**Indicator**	**2003 Actual**	**2005 Goal**	**2006 Goal**
Walnut Hills/Evanston Health Center Renovations	Public Facilities		1	
New Starfire Building Improvements	Public Facilities		1	
Gertrude House Bathroom Installation	Public Facilities			1
Free Store/Food Bank Renovations	Public Facilities		1	
Chaney Allen Renovation Project	Public Facilities		1	
Boys & Girls Clubs Facility Renovations	Public Facilities		1	1
Bethany Shelter Kitchen Upgrade	Public Facilities		1	
Anna Louise Inn Building Improvements	Public Facilities			1
Cincinnati Union Bethel Childcare Kitchen	Public Facilities		1	
St. Vincent DePaul Building Renovation	Public Facilities		1	
Tender Mercies Sprinkler Installation	Public Facilities			1
Central Clinic Renovations	Public Facilities			1
Prior-year Projects Completed	Public Facilities	4		
Totals		4	8	5

Program Description		*Approved 2004*	*Approved 2005*	*Approved 2006*
Walnut Hills/Evanston Health Center	CDBG		$350,000	

The Walnut Hills/Evanston Health Center Renovation Project addresses the need to improve this Health Center facility functionally, environmentally, and aesthetically. Funds will be used to bring the facility up to ADA (American Disabilities Act) and Life Safety Codes. Improvements will be made to the east parking lot to address deteriorated asphalt paving which currently allows for only 14 of 20 spaces to be used. Reconfiguration of the central and eastern nursing stations will improve function of the Center. Asbestos-containing material will be removed if disturbed during renovation. In addition, lead paint hazards will be addressed.

Program Description		*Approved 2004*	*Approved 2005*	*Approved 2006*
New Starfire Building Improvements	CDBG		$160,000	

The Starfire Council of Greater Cincinnati provides positive community inclusion through service and social outings to approximately 474 teens and adults, ages 13 to 79, who have both developmental and physical disabilities. Program participants are given the opportunity to interact with the broader community. Starfire also provides valuable respite for caregivers of people with disabilities. Renovation of this building would allow Starfire to utilize it for these services. The building is currently used as an office and warehouse and has not been renovated in the last 25 years. The building is a prime location within the City limits and adjacent to a bus stop; however, the building is not suitable to host individuals with disabilities at this time. Updates to the furnace and air conditioner are essential for proper ventilation, especially for a population at risk for asthma and other breathing problems. Lighting and window problems will also be addressed

Program Description		*Approved 2004*	*Approved 2005*	*Approved 2006*
Gertrude House Bathroom Installation	CDBG			$75,000

The Gertrude House is a twelve-unit apartment building that was constructed in 2000. Homeless women and their children reside in this transitional living facility where they receive supportive services designed to stabilize their lives and prepare them to move into permanent living arrangements. The bathrooms and childcare space on the lower level were postponed at the time of original construction due to a lack of funds. The agency would like to complete the bathroom installation and to make space for a daycare facility that would also allow for meetings and educational mentoring sessions. Other planned improvements will be accomplished with non-City funding sources. (Agency funds will be used to install new flooring in the hallway and re-tile the stairway).

Program Description		*Approved 2004*	*Approved 2005*	*Approved 2006*
Free Store/Food Bank Renovations	CDBG		$60,000	

The Free Store/Food Bank provides emergency assistance to those seeking help, including the homeless, unemployed, working poor, and families in crisis. The Center serves approximately 30,000 households annually. Emergency food and social services are provided within the City by approximately 90 non-profit member agencies that receive food from the Free Store/Food Bank Division. This project consists of the removal/replacement of a passenger service elevator that will improve accessibility to services, especially for persons with impairments. ADA compliance will be improved. Renovation of the Food room will improve overall safety and aesthetics as well as the functionality of the area. Other work includes the addition of new doors, replacement of walk-in freezers, construction of two doors between shopping and storage areas, flooring, and electrical improvements.

Program Description		*Approved 2004*	*Approved 2005*	*Approved 2006*
Chaney Allen Renovation Project	CDBG		$130,000	

The space to be renovated is an intricate part of the Holistic Therapeutic Treatment Program offered by the Chaney Allen Women's Program and the Family and Child Development Center. The program promotes the well being of the children and their chemically dependent mothers by bringing families together. In order to overcome the childcare barrier for parenting women to enter into addiction treatment, mothers are permitted to bring up to two children under the age of five to co-reside with them. The Family Resource Center will be used to provide life skills and self-sufficiency classes. Activities include stress and time management, strengths identification, vocational profile development, resume preparation, etc. This project consists of renovation and some minor new construction, including new finishes, custom cabinetry, lighting upgrades, minor electrical and plumbing work, and some minor demolition.

Program Description		*Approved 2004*	*Approved 2005*	*Approved 2006*
Boys & Girls Clubs Facility Renovations	CDBG	$180,000	$42,660	$188,059

Phase I includes renovation of the ESPY Club, which will convert it into a teen center concept. The scope of work includes bathroom and club meeting room renovations, replacement of lighting, installation of mechanical vents, plaster and paint walls, and installation of new flooring. Phase II includes capital repairs to the LeBlond facility and renovation of the pool, locker room, and gym. Scope of work includes new lighting, floor tile, baseboards, ceiling, and lockers; minor demolition; plaster, prime and paint walls; repairs to the pool deck; and resurfacing the gym floor.

Program Description		*Approved 2004*	*Approved 2005*	*Approved 2006*
Bethany Shelter Kitchen Upgrade	CDBG		$25,000	

The Bethany Shelter provides emergency shelter and supportive services for women and their children. This project will assist with the upgrade of the kitchen area within the homeless shelter.

Program Description		*Approved 2004*	*Approved 2005*	*Approved 2006*
Anna Louise Inn Improvements	CDBG	$50,000		$72,578

Anna Louise Inn provides single room occupancy transitional housing to women in need of safe, convenient, and affordable housing. Supportive services are also available for eligible residents. Project funds will be used to assist with the cost associated with partial roof replacement, bathroom renovation, and an electrical upgrade.

Program Description		*Approved 2004*	*Approved 2005*	*Approved 2006*
Cincinnati Union Bethel Childcare Kitchen	CDBG		$30,000	

Cincinnati Union Bethel provides affordable childcare services to eligible clients within the City at several locations. This project would provide funds to improve the kitchen area of the childcare facility at the Camp Washington location. Improvements include an upgrade of electrical outlets, plumbing, and lighting and installation of sinks, ovens, freezer, shelving and a workstation table.

Program Description		*Approved 2004*	*Approved 2005*	*Approved 2006*
St. Vincent DePaul Renovation	CDBG		$71,000	

St. Vincent DePaul provides counseling and referrals for City residents, along with emergency services including food, clothing, transportation, and furniture to eligible clients. Renovation includes stabilization of the building: tuckpointing, weatherproofing, roof replacement and electrical upgrade.

Program Description		*Approved 2004*	*Approved 2005*	*Approved 2006*
Tender Mercies Sprinkler Installation	CDBG	$116,680		77,970

Tender Mercies provides supportive housing for homeless adults with chronic and emotional disabilities. Program funds will be used to install automatic sprinklers in two buildings occupied by resident clients.

Program Description		*Approved 2004*	*Approved 2005*	*Approved 2006*
Central Clinic Renovations	CDBG	$125,000	$100,000	$100,000

Central Clinic is a primary mental health treatment center that primarily serves inner city residents with mental illness, including children as well as adults. Clients include children who are physically and sexually abused, and persons with severe chronic mental illness, including schizophrenia and bi-polar disorders. Clinic staff assists with police training efforts and provides evaluations to the Courts for persons pleading insanity. Funding will be used for lead abatement, HVAC upgrades, and window repairs.

Quality of Life Objective 4: Provide assistance to people and community groups aggressively working to improve the safety and perception of safety in their neighborhoods through Block Watch, Citizens on Patrol, Community Problem Oriented Policing (CPOP), and other crime reduction activities. Services should focus on primarily residential neighborhoods and designated NBDs, prioritizing those areas designated as NRSAs.

Activity	Five-Year Goal
Number of people receiving assistance	38,300

Program	**Indicator**	**2003 Actual**	**2005 Goal**	**2006 Goal**
Drug Elimination Program	People	7,600	7,600	7,600
Totals		7,660	7,660	7,660

Program Description		*Approved 2004*	*Approved 2005*	*Approved 2006*
Drug Elimination Program	CDBG	$100,000	$79,170	$79,000

This project provides funding for increased law enforcement activity in Over-the-Rhine to replace the HUD Drug Elimination Grant program. Off-duty police officers work in conjunction with on-duty officers to respond to drug complaints from area residents. In 2003, off-duty officers enabled 771 arrests, served 344 warrants, and recovered 18 weapons. Confiscations included $28,465 in stolen cash and jewelry, 3 stolen vehicles, and multiple types of drugs and drug/paraphernalia.

Homeless Housing

Emergency Shelter Grant (ESG) funds support the Consolidated Plan homeless objectives. Grant funding supports emergency shelter operations subject to a limitation of 10% for staff costs. Funds may also be used to renovate buildings for use as homeless shelters.

Homeless Housing Objective 1: Support operations and essential services of current shelters and transitional housing providers at locations convenient and accessible to the homeless population.

Activity	Five-Year Goal
Number of Organizations Receiving Assistance	75

Program	Indicator	2003 Actual	2005 Goal	2006 * Goal
Bethany House Services, Inc.	Organization	1	1	
Caracole House, Inc.	Organization	1	1	
Free Store/Food Bank	Organization		1	
Health Resource Center of Cincinnati, Inc.	Organization		1	
House of Hope, Inc.	Organization	1	1	
Interfaith Hospitality Network of Greater Cincinnati	Organization	1	1	
Lighthouse Youth Services Emergency Shelter	Organization		1	
Lighthouse Youth Services Transitional Housing	Organization		1	
Mercy Franciscan at St. John's Temp Hsg	Organization	1	1	
Mercy Franciscan at St. John's Expanded Temp Hsg	Organization		1	
Mercy Franciscan at St John's Rapid Exit Program	Organization	1	1	
The Salvation Army of Cincinnati Emergency Shelter	Organization		1	
Shelterhouse Volunteer Group/Drop Inn Center	Organization	1	1	
Tom Geiger Guest House, Inc. Trans Hsg	Organization	1	1	
Tom Geiger Guest House, Inc. NEW Trans Hsg	Organization		1	
YWCA of Greater Cincinnati Battered Women's Shelter	Organization	1	1	
Continuum of Care Administration	Organization		1	
Totals		9	17	

* The Continuum of Care Consortium only makes recommendations a year at a time; therefore, no recommendations have been made for 2006.

Program Description		*Approved 2004*	*Approved 2005*
Bethany House	ESG	$62,000	$58,900

Bethany House Services, Inc. provides emergency shelter, meals, and transportation assistance to approximately 400 homeless, single parent females with children. The agency provides supportive services, including case management, which helps families access public

benefits; mental/physical health services; employment referrals; daily life skills training; and other family stabilization services. All services offered are to help the homeless family move to permanent housing and self-sufficiency.

Program Description		*Approved 2004*	*Approved 2005*
Caracole House	ESG	$26,000	$25,900

Caracole House provides an affordable alternative to nursing home placement for approximately 25 HIV/AIDS diagnosed persons with substance addictions unable to live independently due to financial, medical, or physical reasons. Caracole House is a licensed adult care facility that has special programming for chemical dependency. No other AIDS housing is available in Cincinnati.

Program Description		*Approved 2004*	*Approved 2005*
Free Store/Food Bank	CDBG	$0	$180,000

The Free Store/Food Bank provides emergency assistance to those seeking help, including the homeless, unemployed, working poor, and families in crisis. The Center serves approximately 30,000 households annually. Emergency food and social services are provided within the City by approximately 90 non-profit member agencies that receive food from the Free Store/Food Bank Division. Project funding will provide operating support.

Program Description		*Approved 2004*	*Approved 2005*
Health Resource Center of Cincinnati, Inc.	ESG		$20,000

The Health Resource Center's – The Center for Respite Care – program provides 24-hour residential, recuperative adult care services to approximately 230 sick homeless men and women clients. The staff - both full and part time - include physicians, nurses, a social worker, LPN's and CAN's, and graduate students in Counseling and Social Work. These clients are referred from shelters through the HRC clinic or the Medical Van, from hospital emergency rooms, and from inpatient units of various hospitals in Greater Cincinnati.

Program Description		*Approved 2004*	*Approved 2005*
House of Hope/Transitional	ESG	$25,000	$24,716

The House of Hope is a transitional housing and recovery program operated by House of Hope Inc. for chemically dependent adult males and females. Approximately 110 homeless individuals are provided shelter and supportive services to assist in stabilizing their lives.

Program Description		*Approved 2004*	*Approved 2005*
Interfaith Hospitality Network	ESG	$25,000	$24,650

Interfaith Hospitality Network provides emergency shelter, food, and supportive services for approximately 300 homeless families with children. The services include meals, sleeping areas, guest phone, lounge, laundry, family counseling, housing assistance, job assistance, client advocacy, parenting skills training, budget management, nutrition training, thrift store, transportation to appointments and/or schools, and after-school tutoring for children.

Program Description		*Approved 2004*	*Approved 2005*
Lighthouse Youth Services Crisis Center	ESG	$62,000	$44,976

Lighthouse Youth Crisis Center is a twenty-four hour accessible emergency residential facility that provides respite and stabilization, crisis intervention, and family and individual counseling for approximately 1,650 runaways and other youth per year. The goal of the program is to enable homeless youth to learn sufficient skills and live on their own by reinforcing practical self-sufficiency skills and by providing counseling. Other supportive services include vocational assistance, job preparation, and job referrals. Reunification with the family is also attempted.

Program Description		*Approved 2004*	*Approved 2005*
Lighthouse Youth Transitional Housing	ESG		$15,200

The Lighthouse Transitional Living Program provides housing and supportive services to approximately 70 homeless youth between the ages of 18 and 22 per year. The goal of the program is to enable homeless youth to learn sufficient skills and live on their own by reinforcing practical self-sufficiency skills and by providing counseling. Other supportive services include vocational assistance, job preparation, and job referrals. Reunification with the family is also attempted.

Program Description		*Approved 2004*	*Approved 2005*
Mercy Franciscan at St. John's Temporary Housing Program	ESG	$25,000	$27,578

The Temporary Housing Program operated by Mercy Franciscan assists approximately 67 homeless families (268 persons) in crisis with shelter, food, clothing, and personal care items. The Temporary Housing Program provides families with money for documents needed for housing and tokens or gas money for transportation. The program provides supportive services as well as preventive services to families in crisis and moves families from homelessness to transitional or permanent housing. The Temporary Housing Program is located at 1231 Main Street and 200 East 13th Street.

Program Description		*Approved 2004*	*Approved 2005*
Mercy Franciscan at St. John's Expanded Temporary Housing	ESG	$43,300	$43,815

The Temporary Housing Program operated by Mercy Franciscan replaces the emergency shelter beds for single parent and two parent families at the closed Chabad House shelter. Mercy rents a wing of Anna Louise Inn to provide emergency shelter, meals and supportive services for approximately 108 homeless families (335 persons) per year.

Program Description		*Approved 2004*	*Approved 2005*
The Salvation Army Emergency Shelter Program	ESG		$9,500

The Salvation Army Emergency Home provides temporary housing for approximately 150 homeless families (250 persons) per year. The main goal of the program is to keep families intact and children in school, while improving the participant's financial stability. Case workers develop case plans with their clients in order to assist them in obtaining childcare, employment, access to welfare benefits, housing, etc.

Program Description		*Approved 2004*	*Approved 2005*
Shelterhouse Volunteer Group Drop Inn Center	ESG	$215,000	$214,000

The Drop Inn Center provides emergency shelter and services, including meals, showers, and clothing. Services are provided to approximately 4,878 homeless single individuals. In addition, the Drop Inn Center provides a continuum of services from survival needs to early intervention to long-term treatment and transitional housing for the homeless. Services include food, clothing, shelter, referrals, advocacy, detoxification, treatment, education, group meetings, and transitional housing. Other services offered are the job readiness training program and the savings program, which are intended to lead to permanent housing and self-sufficiency. The Drop Inn Center also organizes an annual "stand-down," an event that provides comprehensive services to homeless veterans and homeless individuals in need of medical, dental, and vision services.

Program Description		*Approved 2004*	*Approved 2005*
Tom Geiger Guest House, Inc. Transitional Housing Program	ESG	$25,000	$22,471

Tom Geiger Guest House, Inc. provides transitional housing in furnished apartments to homeless women and their children. Through partnership with other agencies the 45 families

(110 persons) are provided with supportive services such as counseling, case management, support groups, money management, parenting, self-esteem, and other social skills.

Program Description		*Approved 2004*	*Approved 2005*
Tom Geiger Guest House, Inc. NEW Transitional Housing Program	ESG		$5,000

Tom Geiger Guest House, Inc. NEW transitional housing program serves approximately 9 families (28 persons) of homeless women and their children. Through partnerships with other agencies, residents are provided with supportive services such as counseling, case management, support groups, money management, parenting, self-esteem, and other social skills.

Program Description		*Approved 2004*	*Approved 2005*
The YWCA Battered Women's Shelter	CDBG	$0	$180,000
	ESG	$25,000	$26,865

The YWCA Battered Women's Shelter provides emergency and supportive services and shelter to approximately 508 families (925 persons) who are homeless or in need of protective shelter or crisis assistance because of domestic violence. The goal of the Battered Women's Shelter is to provide safe, protective shelter and the necessary supportive services for homeless battered women and their children to move them towards self-sufficient and independent living free from violence. Funds for this project will support operating costs for shelter services and supportive services provided to victims of domestic violence.

Program Description		*Approved 2004*	*Approved 2005*
Continuum of Care Administration	CDBG		$60,000

This project consolidates partial funding for administration of the Continuum of Care process into a single project account. The contract is also partially funded through ESG and HOPWA administrative allocations and General Fund resources.

Special Populations Housing

The HOPWA Advisory Committee did not make budget recommendations for 2006 during the Biennial Budget process. The HOPWA Advisory Committee makes budget recommendations on a year-to-year basis. Under statute, the HOPWA grantee, the City, has up to three years to expend funds received under this program.

Special Populations Housing Objective 1: Provide operational support for 20 beds of congregate, transitional housing for persons with HIV/AIDS.

Activity	Five-Year Goal
Number of Persons Receiving Assistance	210

Program	Indicator	2003 Actual	2005 Goal	2006 * Goal
Caracole House	People	44	42	
Totals		44	42	

* The Continuum of Care Consortium only makes recommendations a year at a time; therefore, no recommendations are made for 2006.

Program Description		*Approved 2004*	*Approved 2005*
Caracole Residential Facilities Operation	HOPWA	$65,420	$80,250

Caracole will continue its direct housing services at both Caracole House, a licensed congregate residence for those who have been disabled or displaced by HIV/AIDS, and at Caracole Recovery Community, a transitional housing facility for HIV/AIDS residents who are in substance abuse addiction recovery. Operation costs include rent, utilities, food and household supplies, maintenance costs, and direct support staff salaries and benefits.

Special Populations Housing Objective 2: Provide direct services for persons with HIV/AIDS, including housing assistance, supportive services, and linkages to medical support.

Activity	Five-Year Goal
Number of Persons Receiving Assistance	2,125

Program	Indicator	2003 Actual	2005 Goal	2006* Goal
AIDS Volunteers of Cincinnati (AVOC) Case Management	People	271	175	
Caracole Shelter Plus Care	People	238	250	
Totals		509	425	

Program Description		*Approved 2004*	*Approved 2005*
AVOC Case Management	HOPWA	$134,420	$167,455

Case management and services will be provided, with special attention given to clients who are dually diagnosed with an additional disability, such as substance abuse or mental illness. This process is facilitated through AVOC's Case Management Coordinator, who maintains collaborations within the Greater Cincinnati HIV/AIDS Case Management Network, a consortium of HIV/AIDS service providers located throughout the Eligible Metropolitan Statistical Area which includes various substance abuse and mental health agencies.

Program Description		*Approved 2004*	*Approved 2005*
Caracole Shelter Plus Care Services	HOPWA	$129,000	$164,780

Since 1993, Caracole has been the City's provider of Shelter Plus Care tenant-based rental assistance for homeless persons with HIV/AIDS through HUD's Continuum of Care funding process. The Shelter Plus Care program will continue to provide subsidies for homeless individuals and families with HIV/AIDS and HOPWA funds will, in part, match the value of those subsidies with outreach services, case management, and supportive services for clients.

Special Populations Housing Objective 3: Provide short-term rent, mortgage or utility assistance to persons with HIV/AIDS.

Activity	Five-Year Goal
Number of Persons Receiving Assistance	1,550

Program	**Indicator**	**2003 Actual**	**2005 Goal**	**2006 * Goal**
AIDS Volunteers of Cincinnati (AVOC)	People	125	250	
Northern Kentucky Independent District Health Dept	People	76	60	
Totals		201	310	

* The Continuum of Care Consortium only makes recommendations a year at a time; therefore, no recommendations are made for 2006.

Program Description		*Approved 2004*	*Approved 2005*
Caracole Residential Facilities Operation	HOPWA	$65,420	$80,250

Caracole will continue its direct housing services at both Caracole House, a licensed congregate residence for those who have been disabled or displaced by HIV/AIDS, and at

Caracole Recovery Community, a transitional housing facility for HIV/AIDS residents who are in substance abuse addiction recovery. Operation costs include rent, utilities, food and household supplies, maintenance costs, and direct support staff salaries and benefits.

Special Populations Housing Objective 2: Provide direct services for persons with HIV/AIDS, including housing assistance, supportive services, and linkages to medical support.

Activity	Five-Year Goal
Number of Persons Receiving Assistance	2,125

Program	Indicator	2003 Actual	2005 Goal	2006* Goal
AIDS Volunteers of Cincinnati (AVOC) Case Management	People	271	175	
Caracole Shelter Plus Care	People	238	250	
Totals		509	425	

Program Description		*Approved 2004*	*Approved 2005*
AVOC Short-term Housing Assistance	HOPWA	$60,000	$75,690

This project is a continuation of AVOC's existing housing assistance program to provide short-term rent/mortgage/utility assistance and outreach to persons with HIV/AIDS throughout the Greater Cincinnati EMSA. Due to the absence of an application from the previous Indiana-based HOPWA provider, the Committee recommended that AVOC receive an additional $4,000 over its requested allocation designated specifically for providing housing assistance to eligible clients living within the Indiana counties of Cincinnati's EMSA.

Program Description		*Approved 2004*	*Approved 2005*
Northern Kentucky District Health Dept.	HOPWA	$62,810	$97,500

These short-term rent/mortgage/utility funds will be available to individuals and families with HIV/AIDS throughout Northern Kentucky in an effort to assist them in remaining in independent living situations and maintaining their existing housing. In addition, this funding provides for assistance in locating and securing housing when persons with HIV/AIDS are homeless.

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Cincinnati Profile

INTRODUCTION

This Part of the 2005/2006 Biennial Budget presents information, primarily of an economic and demographic nature, concerning the City of Cincinnati.

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CINCINNATI GOVERNMENT: A BRIEF OVERVIEW

- Founded in 1788
- Chartered as a village in 1802
- Incorporated as a city within Hamilton County in 1819
- Adopted current Strong Mayor form of government in 2001, where the Mayor is chosen through a direct election
- The Mayor has a four-year term and is limited to two consecutive four-year terms.
- There are nine Councilmembers, elected at large to two-year terms. They are limited to holding the office of Councilmembers to four two-year terms.
- The City Manager is appointed by the Mayor with prior approval by the City Council.

SEAL OF THE CITY OF CINCINNATI

Legend
Winged Rod - Commerce
Serpents - Wisdom
Sword - Authority and Power
Scales - Justice
Juncta Juvant - Juncta - means to join
Juvant - means to help or assist
General translation: "Unity Assists"

WHAT'S IN A NAME?

On a cold December day in 1788, the first settlers and their livestock, after floating down the Ohio River on flatboats and rafts, landed and made their camp at the foot of what is now Sycamore Street in downtown Cincinnati. The settlers called their town Losantiville, but in 1790 Arthur St. Clair, governor of the Northwest Territory, renamed it Cincinnati in honor of the Society of the Cincinnati. The name came from Cincinnatus, a Roman war hero of long ago. To St. Clair and other officers of the Society of Cincinnati, Cincinnatus symbolized the citizen who leaves his own work to serve as a military leader when needed and then chooses to return to civilian life, just as they had.

CINCINNATUS

Cincinnati Profile

LOCATION

Cincinnati is located on the Ohio River in southwestern Ohio near the junction of Ohio, Indiana and Kentucky. Cincinnati is centrally located relative to the thirty-three major U. S. distribution centers. Within 600 miles of Cincinnati reside 54% percent of the nation's population and 53% of the nation's manufacturing establishments.

LAND AREA

Cincinnati	77 square miles
Hamilton County	407.4 square miles
Metropolitan Area (PMSA)	3,399 square miles

Source: Official Statement, City of Cincinnati, Ohio (G.O. Series 2005)

TRANSPORTATION MODES

Airports: Three airports serve Cincinnati. The principal airport is the Cincinnati/Northern Kentucky International Airport. The City is also served by Lunken Municipal Airport and Blue Ash Municipal Airport.

Railroads: The Greater Cincinnati area is served by four major railroad systems - Amtrak, CSX, Norfolk Southern, and Conrail.

Port of Cincinnati: The Port of Cincinnati on the Ohio River is home to two major barge companies and has links to 140 other barge lines.

Public Transit: The Southwestern Ohio Regional Transit Authority operates the Queen City Metro, which carried 22 million passengers in 2004. The Greyhound Bus line offers daily arrivals and departures for interstate travel. The Transit Authority of Northern Kentucky carries approximately 3.7 million passengers annually.

Interstates: Three interstate and two connector expressways link Cincinnati with the nation: I-75 North/South, I-71 Northeast/Southwest, I-74 Northwest, I-275 (the Circle Freeway), and I-471.

Source: Official Statement, City of Cincinnati, Ohio (G.O. Series 2005)

CINCINNATI CLIMATE

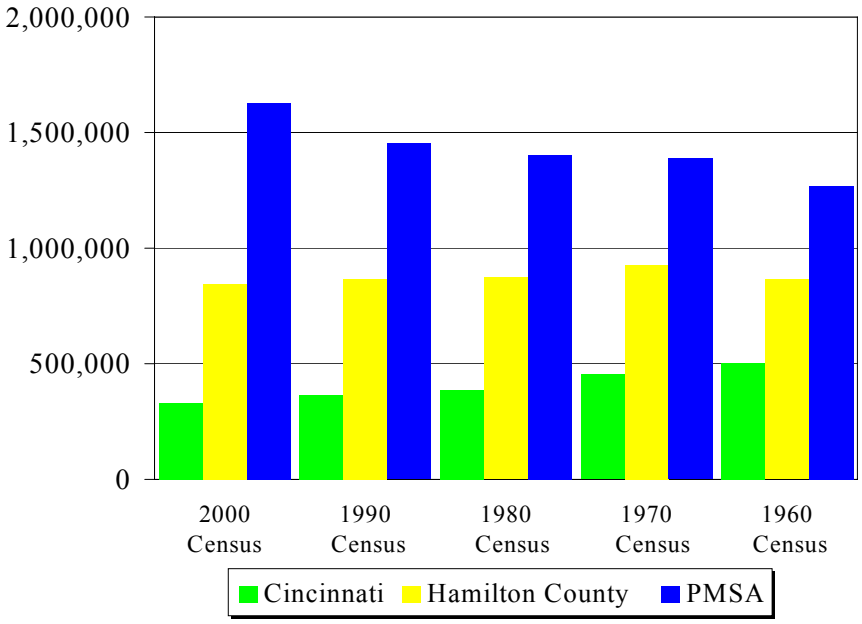
Average Low Temperature	43.2º
Average High Temperature	63.2º
Average Annual Temperature	53.2º
Average Annual Precipitation	41.3”

Source: Statistical Abstract of the United States 2000, U.S. Department of Commerce

Cincinnati Profile

POPULATION

The Cincinnati Primary Metropolitan Statistical Area (PMSA) consists of 12 counties and 3 states.



2003 Population Estimates

City	317,361
Hamilton County	823,472
PMSA	2,047,333

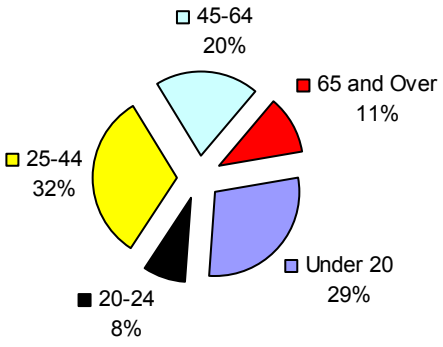
Source: Hamilton County Regional Planning Commission

Cincinnati is the 3rd largest city in the State of Ohio

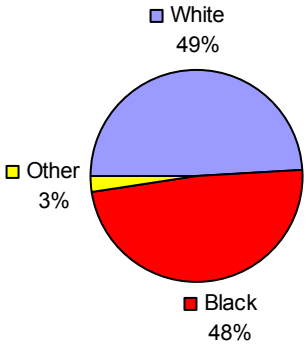
Source: U.S. Census Bureau

CITY OF CINCINNATI DEMOGRAPHIC STATISTICS--2003

Age Distribution



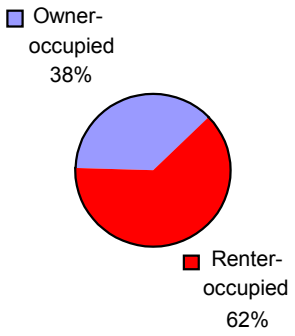
Race



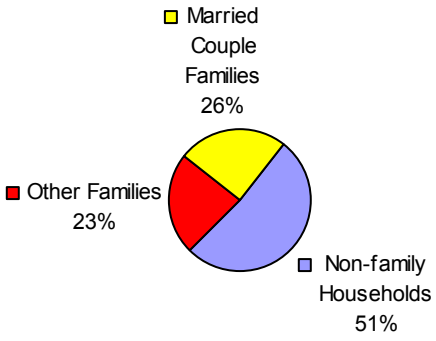
Source: U.S. Census Bureau, American Community Survey, 2003

CINCINNATI HOUSING--2003

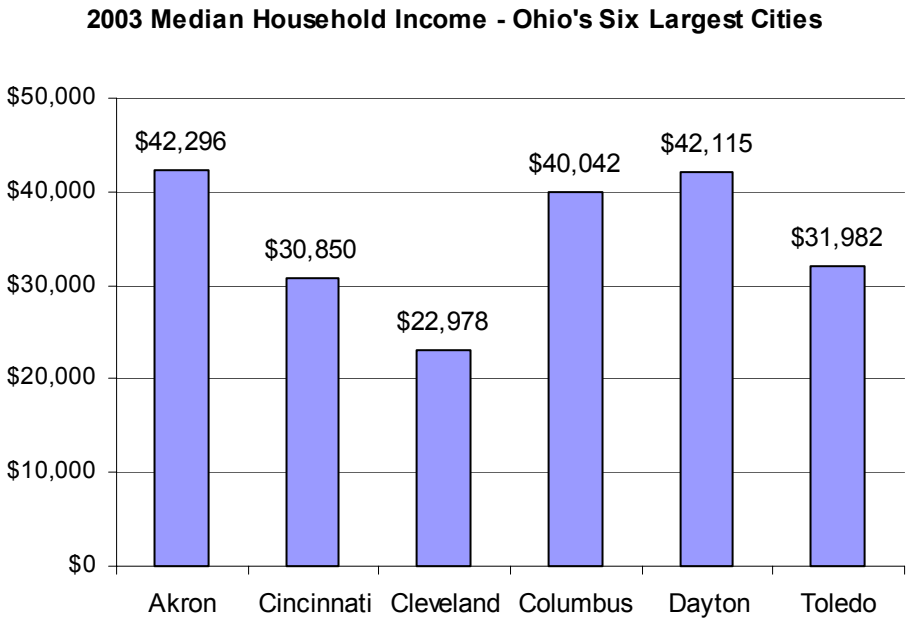
Housing



Type of Households



Source: U.S. Census Bureau, American Community Survey, 2003



Source: U.S. Census Bureau, American Community Survey, 2003

MODES OF TRANSPORTATION TO/FROM WORK--2003

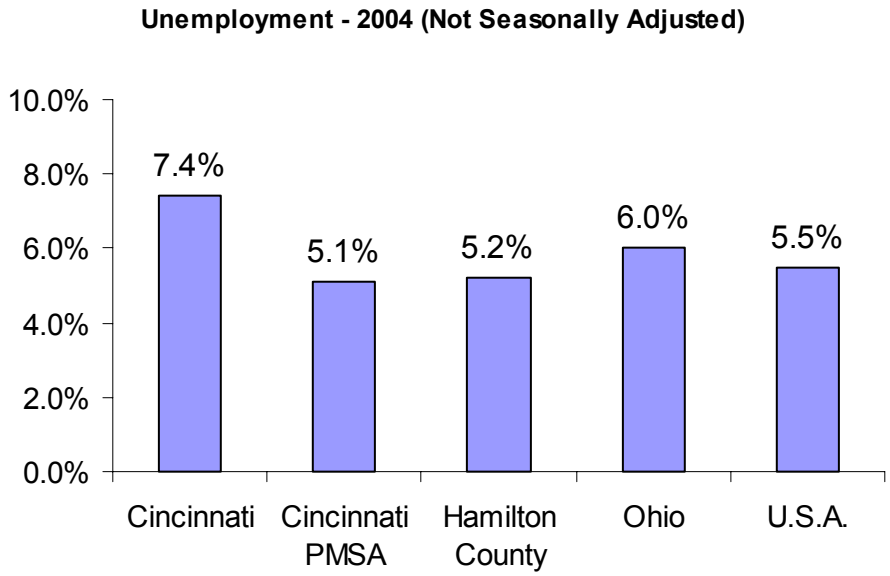
Average Travel Time: 21.0 Minutes

Single Passenger	Carpool	Public Transportation	Other
74.9%	8.7%	8.2%	5.1%

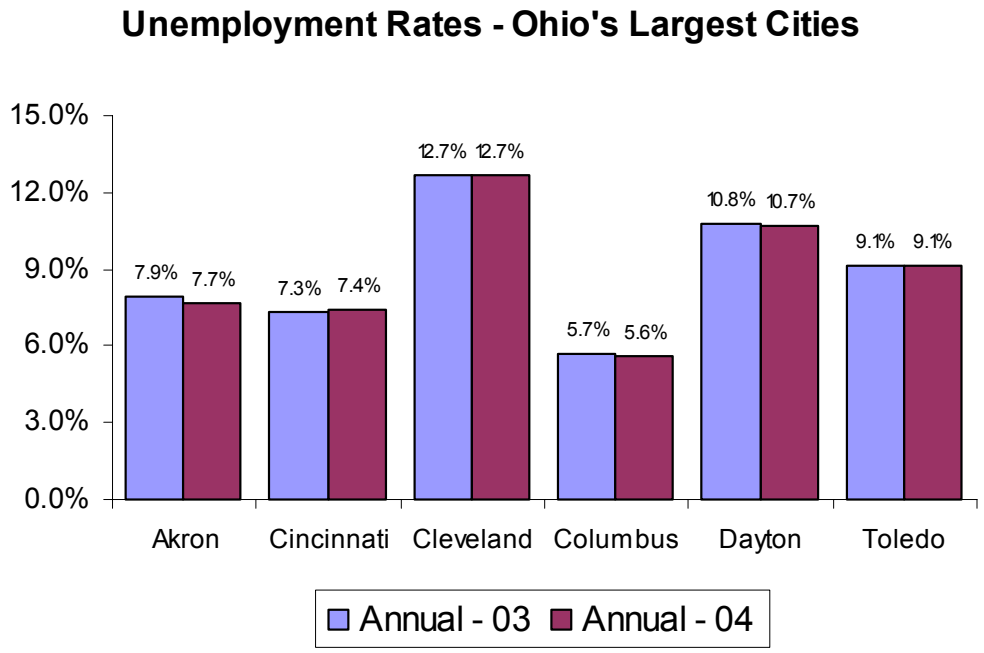
Worked at Home 3.1%

Source: U.S. Census Bureau, American Community Survey, 2003

ECONOMY



Source: Ohio Job and Family Services, Office of Workforce Development (Preliminary data)
U.S. Department of Labor, Nureau of Labor Statistics



Source: Ohio Job and Family Services, Office of Workforce Development

COST OF LIVING

ACCRA Cost of Living

First Quarter, 2004

U.S.	100.0
Cincinnati PMSA	93.8

Source: ACCRA Cost of Living, 3rd Quarter 2004

Consumer Price Index - Urban

First Half, 2004

U.S. City Average All Items 1982-84=100

U.S.	189.7
Cincinnati PMSA	175.4

Inflation Rate

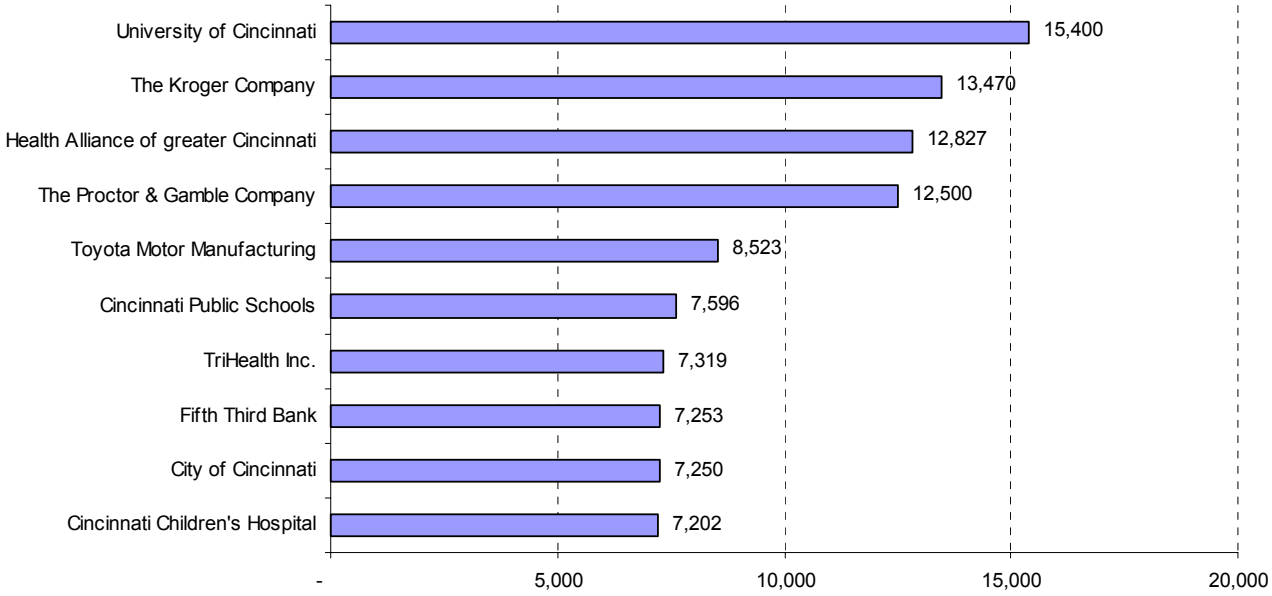
(From June 2003 to June 2004)

U.S. City Average All Items 1982-84=100

U.S.	3.3%
Cincinnati PMSA	2.0%

Source: U.S. Department of Labor, Bureau of Labor Statistics

BUSINESS



Source: Business Courier 2004 Winter Book of Business Lists and the Archdiocese of Cincinnati

December 2004 PMSA Employment by Sector

(in Thousands)

Manufacturing	105.2
Trade, Transportation, & Utilities	188.1
Information	15.7
Finance Activities	56.9
Professional and Business Services	132.2
Leisure and Hospitality	113.9
Government	105.8
Other	165.4
Total	883.2

Source: Bureau of Employment Service, State of Ohio

TAXATION

Earnings Tax Rate for 2005 2.1%

The City of Cincinnati levies an earnings tax applied to gross salaries, wages, and other personal service compensation earned by residents of the City and to earnings of non-residents earned in the City.

Property Tax Rate for 2005 10.34 mills

The City of Cincinnati property tax rate of 10.36 mills is composed of 5.36 mills for debt repayment and 4.98 mills for the operating budget.

2005 ASSESSED VALUATION (2004 Collection Year)

Total Valuation:	$5,692,531,527
Public Real Property:	$4,836,981,760
Public Utility:	$319,434,990
Tangible Personal Property:	$536,114,770
Percentage Change in Valuation from 2004:	1.7%

Source: Hamilton County Auditor

CULTURE AND RECREATION

Few cities in the country can offer the stimulating cultural life of Cincinnati.

Music and Theater

- Cincinnati Symphony Orchestra
- Cincinnati Pops Orchestra
- Cincinnati Ballet
- Cincinnati Opera
- Cincinnati Playhouse
- The May Festival
- Aronoff Center for the Arts
- Riverbend Music Center
- Broadway Series
- Showboat Majestic
- Music Hall
- Cincinnati Shakespeare Festival

Museums

- Cincinnati Art Museum
- Cincinnati Museum of Natural History & Science
- Cincinnati History Museum
- Children's Museum
- Contemporary Arts Center
- Taft Museum of Art
- Hauck House Museum
- Cincinnati Fire Museum
- National Underground Railroad Freedom Center

Source: Official Statement, City of Cincinnati, Ohio (G.O. Series 2004A)

Recreation Areas

- Paramount's Kings Island
- Jack Nicklaus Sports Center
- Cincinnati Zoo
- Coney Island
- The Beach Water Park
- Surf Cincinnati
- Krohn Conservatory
- Perfect North Slopes
- OMNIMAX Theater
- Newport Aquarium
- Argosy Casino
- Grand Victoria Casino
- Belterra Casino

Local Events

- A Taste of Cincinnati
- Oktoberfest – Zinzinnati
- Midwest Regional Black Family Reunion
- Tall Stacks
- Party in the Park
- Chilifest
- Riverfest
- Riverfront Classic
- Flying Pig Marathon

SPORTS

Professional Teams

- Cincinnati Reds (Major League Baseball)
- Cincinnati Bengals (National Football League)
- Cincinnati Mighty Ducks (American Hockey League)
- Cincinnati Riverhawks (A-League Professional Soccer)

Sports Facilities

- US Bank Arena
- Nippert Stadium
- Cincinnati Gardens
- Paul Brown Stadium
- Cintas Center
- Great American Ballpark
- Newport Stadium
- Shoemaker Center

Other Sports Events

- Horse Racing at Turfway Park, River Downs, and Lebanon Raceway
- IndyCar and NASCAR racing at the Kentucky Speedway
- Senior PGA Classic, Tennis Master Series, and Men's Tennis Championship

Source: Official Statement, City of Cincinnati, Ohio (G.O. Series 2004A)

COMMUNITY

Neighborhoods

Cincinnati contains 52 distinct and unique neighborhoods within its municipality:

Avondale	Bond Hill	California	Camp Washington
Carthage	Clifton	College Hill	Columbia-Tusculum
Corryville	CBD/Riverfront	CUF*	East End
East Price Hill	East Walnut Hills	East Westwood	English Woods
Evanston	Fay Apartments	Hartwell	The Heights
Hyde Park	Kennedy Height	Linwood	Lower Price Hill
Madisonville	Millvale	Mt. Adams	Mt. Airy
Mt. Auburn	Mt. Lookout	Mt. Washington	North Avondale
North Fairmount	Northside	Oakley	Over-The-Rhine
Paddock Hills	Pendleton	Pleasant Ridge	Queensgate
Riverside	Roselawn	Sayler Park	Sedamsville
South Cumminsville	South Fairmount	Walnut Hills	West End
West Price Hill	Westwood	Winton Hills	Winton Place

*Clifton Heights, University Heights and Fairview
Source: City of Cincinnati Department of Community Development and Planning

Library

Cincinnati participates in a county-wide library system. The Public Library of Cincinnati and Hamilton County with 42 branches consistently ranks among the top ten cities in the nation in per capita circulation with a collection of over 9.2 million items. In 2004, total circulation of books and audio visual materials exceeded 14.8 million. Additional 29 libraries can be found in the

surrounding counties within the Greater Cincinnati region. For more information on the Public Library of Cincinnati and Hamilton County, please visit the Internet website at: http://www.cincinnatilibrary.org/

Source: Public Library of Cincinnati and Hamilton County

Colleges and Universities

The five largest Greater Cincinnati Colleges and Universities:

- University of Cincinnati
- Miami University
- Northern Kentucky University
- Cincinnati State Technical & Community College
- Xavier University

Source: Business Courier 2005 Winter Book of Business Lists

Shopping

Major department stores in the downtown Cincinnati area include Lazarus-Macy's, Brooks Brothers, Tiffany & Co., and Saks Fifth Avenue. There are also major department stores in the region including Dillard's, J.C. Penny, Kohl's, Parisian, and Sears. Larger malls in the area include Bigg's Place, Cherry Grove, Cincinnati Mills, Crestview, Eastgate, Florence, Kenwood Towne Centre, Newport on the Levee, Northgate, Rookwood Pavilion, Sycamore Plaza, Tower Place, Tri-County, and Western Hills Plaza.

Mass Media

The Cincinnati area has two daily newspapers of general circulation as well as over 25 community and special interest newspapers. Seven television stations and 25 radio stations also complement the area's communication capabilities.

Source: Official Statement, City of Cincinnati, Ohio (G.O. Series 2005)

HEALTH CARE

Hospitals

Greater Cincinnati has more than 40 hospitals. Cincinnati's hospitals are well known regionally and nationally for their treatment and research. University Hospital's two Air Care helicopters provide emergency service as far as 150 miles away. Cincinnati's Children's Hospital Medical Center is among the largest and busiest children's hospitals in the United States. Cincinnati's Shriner's Burns Institute is one of only four in the country that provides treatment for severely burned children, free of charge.

Medical Research

Cincinnati has a strong reputation for medical research and innovation. Albert Sabin developed the first oral polio vaccine at the University of Cincinnati and Children's Hospital. Dr. Henry Heimlich was chief of surgery at Jewish Hospital when he developed his famous maneuver and started an

institute in Cincinnati to help fund other research. Dr. O'Dell Owens was among the first physicians to use frozen embryos in overcoming infertility. The first medical laser laboratory was established by Leon Goldman at Children's Hospital, and the first argon laser surgery in the United States was done here.

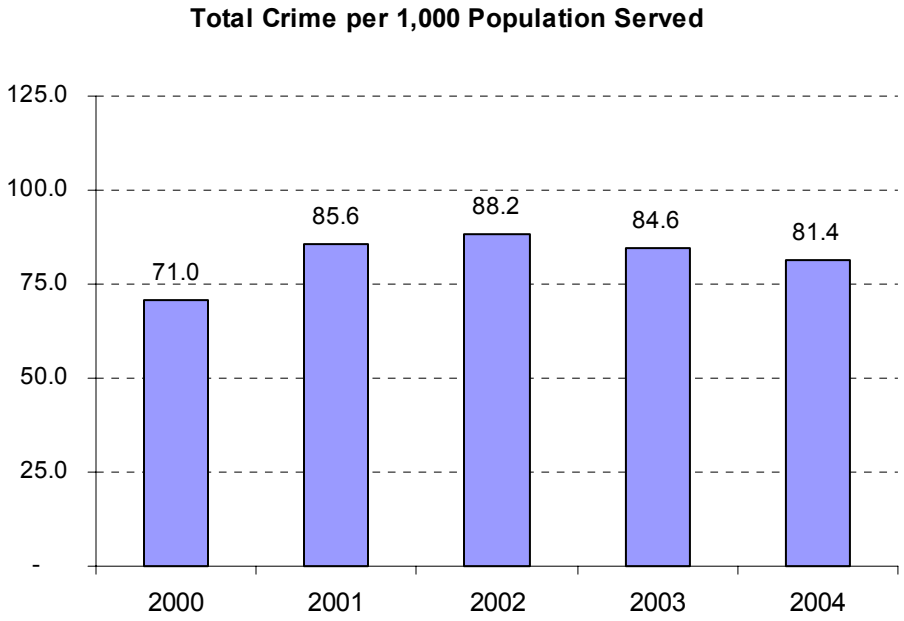
The University of Cincinnati is leading a multi-million dollar academic and private industry partnership to expand biotechnology research in Cincinnati. They have opened the new Vontz Center for molecular biology research and have taken over a former pharmaceutical laboratory complex to do this research. They have also opened a molecular biology incubator facility to provide space and support for new private ventures. Children's Hospital Medical Center is involved in similar ventures for research, including new research facilities.

Source: Official Statement, City of Cincinnati, Ohio (G.O. Series 2005)

CITY SERVICES

Police

- Police Facilities 5
- 2005 Sworn Authorized Strength 1,075
- 2004 Average Response Time for Emergency Calls 3.3 min



Parks and Recreation

- Parks 75
- Park Acres 5,000+
- Hiking and Bridle Trail Miles 50
- Neighborhood Nature Centers 5
- Scenic Overlooks 9
- Landscaped Gardens 450
- Recreation Centers 39
- Swimming Pools 39
- Golf Courses 7
- Tennis Courts 122
- Play Areas 160
- Outdoor Basketball Courts 58

Street System

- Street Lane Miles 2,840
- Sidewalk Miles 1,700
- Street Lights 31,500
- Bridges 66

Greater Cincinnati Water Works

- Miles of Water Main 3,000+
- Water Customers 1,000,000+
- Water Customer Accounts 238,000+
- Water supplied a year (in billions of gallons) 49

Metropolitan Sewer District

- Miles of Sewer Mains 3,100
- Number of Sewer Customers 800,000
- Number of Sewer Customer Accounts 225,000
- Gallons of Sewage Treated Daily 217,000,000
- Miles of Storm Sewers 315

Fire and Emergency Medical Services

- Fire Stations 26
- 2005 Sworn Authorized Strength 787
- 2004 Percentage of fire and rescue incidents responded to in 5 minutes or less from dispatch to arrival: 84%
- 2004 Percentage of Advanced Life Support (ALS) runs responded to within 8 minutes or less: 89%

Building Permits Issued

	2000	2001	2002	2003	2004
New Residential	169	120	198	154	187
New Non-Residential	567	70	65	78	55
Total New Construction	736	190	263	232	242

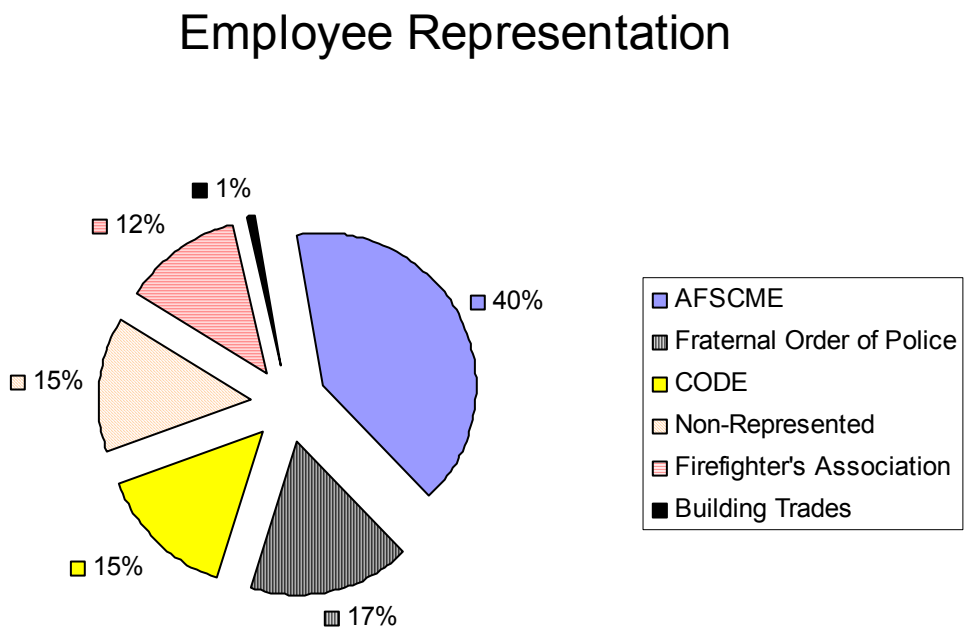
2004 Total Building Permits Issued: 7,948
2004 Estimated Cost: $486,713,283

Sources: Buildings and Inspections Department

EMPLOYEE RELATIONS

The City's labor management agreements continue the administration's policy to consider equitable wage adjustments commensurate with productivity, inflation and available resources. Accordingly, the City has enjoyed good relations with the five unions representing its employees: The American Federation of State, County, and Municipal Employees (AFSCME); the Building Trades, the Fraternal Order of Police; the International Association of Firefighters (IAFF), and Cincinnati Organized and Dedicated Employees (CODE).

The approximate percentage of each of the five above-mentioned unions in relation to the City's total labor force (including part-time employees) is:



Appendices

INTRODUCTION

This Part of the 2005/2006 Biennial Budget presents supplemental information in several appendices.

Included are the following:

A copy of the City Council Adjustments to the City Manager's Recommended 2005/2006 Operating Budget /General Fund;

A copy of the December 13, 2004 Budget Motion #200409279;

Outside Agency Funding/Human Services Policy Funded Entities;

A copy of the 2003/2004Action Item Report;

A copy of the 2005 Approved Position Reductions;

A copy of the Measurement Focus- Accounting and Financial reporting of City funds and,

A glossary that may help the budget reader to better understand the document.

TABLE OF CONTENTS

Part VIII Appendices

A City Council Adjustments to the Recommended 2005/2006 Budget & Budget Motion
B Human Services Policy and Outside Agency Funding
C 2003/2004 Action Item Report
D 2005 Approved Position Reductions
E Measurement Focus
F Glossary of Terms

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Appendices A

City Council Adjustments to the City Manager's Recommended 2005/2006 Operating Budget
General Fund

City Manager's Recommended 2005 Operating Budget	**$324,310,430**
Additional Revenue/Resources	
Implement photo radar enforcement	$2,000,000
Re-program $328,750 in prior year Human Services Policy contracts to 2005	$328,750
Total Additional Revenue/Resoruces	**$2,328,750**
Year 2005 Expenditure Reductions	
Eliminate $610,000 in funded vacant positions (including $100,000 for the vacant assistant city manager position)	$610,000
Reduce non-local travel and training 50%	$163,200
Total Expenditure Reductions	**$773,200**
Total Additional Revenue/Resources & Expenditure Reductions	**$3,101,950**
Year 2005 Additions:	
Add $200,000 to snow removal	$200,000
Add $370,740 to potential police and fire shortfalls	$370,730
Add $190,080 to City Council office budgets	$190,080
Add $22,140 for the African American Chamber of Commerce (An amount of $112,860 is included in Fund 424 for this purpose)	$22,140
Add $50,000 for the Minority Business Accelerator and Regional Branding Initiative of the Chamber of Commerce	$50,000
Add $50,000 for the Greater Cincinnati Film Commission	$50,000
Add $50,000 for the Arts Consortium	$50,000
Add $2,000 for each of the 52 Community Councils	$104,000
Add $65,000 to the Cincinnati Human Relations Commission	$65,000
Add $2,000,000 for Human Services Policy funding	$2,000,000
Total Additions	**$3,101,950**
Year 2005 Net Reductions/Additions	**$2,328,750**
General Fund 050 Budget	**$326,639,180**

City of Cincinnati

Council

MELISSA AUTRY, *CLERK OF COUNCIL*
KATHY CALLOWAY, *DEPUTY CLERK*
FRANK A. JOHNSON, *DEPUTY CLERK*
CHERYL SMITH, *DEPUTY CLERK*

BRENDA WILLIAMS, *CHIEF DEPUTY CLERK*
LUCRETIA GRAVES, *DEPUTY CLERK*
ROBERT NEELY, *DEPUTY CLERK*

Doc # 200409279

December 13, 2004

Motion

WE MOVE that the Mayor's 2005-2006 budget be approved with the following amendments:

General Fund

Savings

WE MOVE that the Administration permanently eliminate $600,000 in funded vacant positions (including $100,000 for the vacant assistant city manager position in the Manager's office).

WE MOVE that Citicable be limited to City Hall Chambers only, saving $112,863 annually.

WE MOVE that the City leverage the use of traffic enforcement technology already planned to go into effect next year for red light enforcement, and the experience of other cities suggest that the city will generate $2 million through a reasonable combination of red light enforcement, gridlock violations and speeding.

WE MOVE that the $328,753 in un-programmed human services money be issued in 2005 for the human service needs identified below in Restorations.

WE MOVE that non-local travel and training expenditures be cut by 50% in 2005-06, saving $173,200 each year.

Totals: 2005 Savings: $3,214,816.00; 2006 Savings: $2,886,063.00

Restorations

WE MOVE that $200,000 be added to the Snow Removal Budget annually in order to insure that people can make it to work during the winter

801 PLUM ST. CITY HALL RM. 308, CINCINNATI, OHIO 45202 - PHONE 513-352-3246 FAX: 513-352-2578
WEB ADDRESS: WWW.CI.CINCINNATI.OH.US

EQUAL OPPORTUNITY EMPLOYER

WE MOVE that $370,736 be used to deal with any potential police and fire shortfalls in 2005 as were identified in the attached email from the mayor (Attachment A).

WE MOVE that $190,080 be used annually to reduce from 30% to 5% the proposed cut of constituent services in the Council Aid offices.

WE MOVE that the Greater Cincinnati African American Chamber of Commerce be funded with $135,000 annually; and

WE MOVE that the following City Image Improvement programs be kept at the following annual amounts:

- $50,000 for Minority Business Accelerator and Regional Branding Initiative of the Chamber of Commerce
- $50,000 for Greater Cincinnati Film Commission
- $50,000 for the Arts Consortium

WE MOVE that NSP funding, which last year stood at $12,000 per neighborhood, be placed at $7,000 per neighborhood, up from $5,000 annually per neighborhood in the Administration's budget ($104,000).

WE MOVE that the Cincinnati Human Relations Commission be cut by 15% instead of 28% annually ($65,000).

WE MOVE that $2 million be used for the Human Services Policy from the general fund. We should reform the Human Services Policy, but not eliminate it. As identified below, we are earmarking over $500,000 in CDBG dollars for certain programs, which brings the total human services funding to $2.5 million.
Given the short timing, **WE MOVE** that the programs identified in the attached page (attachment B) be funded out of the general fund at the amounts specified and the remainder appropriated by the HSAC.

Capital

WE MOVE that the $630,000 from the Neighborhood Market Rate Housing 2004 Fund be earmarked for the Cedar Grove housing project in Price Hill, that will renovate 50 homes under the leadership of Price Hill Will.

WE MOVE that $2.8 million earmarked for development in Madisonville continue to be available.

WE MOVE that $2.0 million in capital dollars (from a combination of $1.7 million from the Reeves Golf Course Fund and unencumbered Anthem funds) be earmarked for a capital project in Evanston, coordinated between the City, Xavier University, the Cincinnati Empowerment Corporation, and the Evanston community.

CDBG

WE MOVE that of the CDBG funding available for social service programs that YWCA Battered Women's Shelter be funded at $180,000 per year; Freestore Foodbank at $180,000; and Cincinnati Area Senior Services at $150,000.

WE MOVE that the City maximize the CDBG dollars that can be spent on slum and blight removal (30%--$5,494,181.00).

WE MOVE that CDBG funding be used to support a new legal clinic of the Prison Reform Advocacy Project, which is assisting ex-offenders in returning to the workplace. $35,000 per year.

WE MOVE that CDBG dollars be used to support the renovation of Central Clinic for $100,000 in 2005 and $100,000 in 2006. This facility provides critical mental health services to our entire community.

Miscellaneous

WE MOVE that the $59,000 of revenue collected in 2004 and any additional revenue up to $100,000 total collected in 2005-06 from the sale of excess City owned property remain available for the creation of Public View Corridors.

WE MOVE that there be no rental registration fees.

WE MOVE that the administration relinquish ownership of the Blue Ash Airport for a reasonable price and we invest the money in neighborhoods.

John Cranley

Alicia Reece

Laketa Cole

David Crowley

Pat DeWine

Sam Malone

David Pepper

Christopher Smitherman

Jim Tarbell

Mayor Charlie Luken

ATTACHMENT A

Cranley, John

From:	Luken, Charlie
Sent:	Saturday, November 27, 2004 10:45 AM
To:	#COUNCIL Assistants
Cc:	Janke, Richard
Subject:	FW: Recommended 2005/2006 Budget

I wanted to share this email with city council to show there are many unmet needs in safety, even with our pro-safety budget.

My first priorities for any fund adjustment would be to attempt to fund some of these important items, and to place more of an overtime reserve for snow removal.

That, however, will require that we continue to look for other cuts.

Charlie.

-----Original Message-----

From:	Janke, Richard
Sent:	Friday, November 05, 2004 2:17 PM
To:	Sigman, Christian
Cc:	Streicher, Thomas; Lemmie, Valerie; Luken, Charlie; Moller, Bill
Subject:	RE: Recommended 2005/2006 Budget

Sir,

The attached budget document indicates the Police Department is expected to "absorb" more than $2.1 million in non-personnel costs in 2005. Included in these costs are the following critical items:

$375,000 in costs for processing alcohol evidence, paid to the Hamilton County Coroner's Office, which have occurred because the **Health Department** no longer analyzes evidence for the Police Department and the Police Department must contract with the Coroner's Officer to analyze the evidence. Alcohol related crimes, including disorder crimes, under-age drinking, and DUI, have been the emphasized with Department personnel, with an expectation for increased enforcement, based on Council and Community mandates.

$300,000 in costs for processing warrants, paid to Hamilton County for a shared warrant processing system. The additional processing costs are the result of Cincinnati Police Officers following through on City Council and Community requests for aggressive enforcement.

$428,000 in operating costs for the new Police and **Fire** Communications Section on Radcliff Drive, a facility which is critical for insuring safety forces (Police, **Fire, EMS**) are deployed in a timely and effective manner throughout Cincinnati. The facility includes offices for Police, **Fire, and Health Departments**. The Police Department is apparently expected to absorb all of these costs.

$100,000 in increased costs for psychological testing for police recruits and Communications personnel (911 call takers).

$430,000 in Software Licensing costs for the new Employee Tracking system, a system which is mandated by the Collaborative Agreement.

$296,000 in higher fuel costs, for police cars, because of the increased price of gasoline.

$212,000 in higher utility costs for police facilities.

Total: **$2.1 million +**

It is unrealistic to expect that the Police Department can "absorb" these costs.

Additionally, the Police Department is being directed to eliminate 30 part time non-sworn positions (Cadets) and 3 full time clerical positions at a time when City Council and the Community expect maximum sworn presence in the field. Eliminating these 33 non-sworn positions will result in 15-20 sworn officers being removed from the field to accomplish the tasks these personnel are currently performing.

Budget and Evaluation is recommending an operating budget of **$89,600,790**. The Police Department estimates the personnel portion of its 2005 operating budget will total **$81,426,990**. Therefore, the Police Department is being expected to support 1065-1075 officers in their enforcement and public safety efforts with a non-personnel/equipment and supplies (gasoline, evidence processing, utilities, uniforms, information technology, office supplies, etc.) budget of **$8,173,800**. This is impossible. This sets the Police Department managers up for failure - the target is unreachable and the Department will be criticized for poor management.

The Police Department recommends a non-personnel budget of **$10,765,980**. The Police Department recommends a total operating budget of **$92,192,970** in order to effectively meet the stated City Council Budget Policy objectives. The Police Department recommends continuing the Cadet program.

rj

-----Original Message-----
From: Sigman, Christian
Sent: Thursday, November 04, 2004 21:48
To: Streicher, Thomas; Janke, Richard; Hoctor, Alice
Cc: Lemmie, Valerie; Young, Rashad; Holston, Deborah; Moller, Bill; Washington, Cassandra
Subject: Recommended 2005/2006 Budget

It should come as no surprise that the 2005/2006 budget process was extremely challenging and these challenges threw some curves at the Executive Budget Committee and the Budget and Evaluation Division as we tried to maintain a structured budget process to make informed resource allocation decisions. Until the election on Tuesday our General Fund revenues were uncertain, income tax receipts have been inconsistent, enhanced policy priorities for 2005/2006 evolved well after the City Council approved a formal policy budget in June 2004, and labor negotiations have stopped and started.

Through all this we have strived to keep agencies informed as to the process and policy direction of the budget process.

With the Mayor's memo to the City Council last week concerning the preliminary recommended budget some details became public. Attached, please find your department's budget narrative. It reflects the City Manager's recommendations to the Mayor. The City Manager and the Mayor have been working closely on the budget. The attached also reflects elements of the department's business plans and performance contracts as approved by the City Manager.

Please carefully review this document and return any comments via email to the Budget & Evaluation Division by noon Saturday (November 6). Yes, we will be here all weekend and can address your concerns. Please consider the document as draft until officially released by the City Manager.

I close with thanking you and your staff for helping us get to this point, recognizing difficult choices had to be made.

Appendices B

General Fund
2005 Outside Agency Funding

Agency	Org Code	Object Code	Project Title	2004 Approved	Final 2005 Approved	% change 2004 Approved - 2005 Approved
101			Flying Pig Marathon	$30,000	$0	-100.0%
162	0000	7299	Grassroots Leadership Academy	$175,000	$0	-100.0%
162	0000	7289	Neighborhood Support Program (NSP)*	$735,750	$475,750	-35.3%
162	0000	7289	The Partnership Center- Continuum of Care	$0	$10,000	n/a
162	6000	7289	Riverfront Classic & Jamboree	$0	$0	n/a
162	6000	7289	Greater Cincinnati Film Commission	$50,000	$50,000	0.0%
162	6000	7289	Grtr.Cinti Chamber of Commerce***	$66,000	$50,000	-24.2%
162	6000	7289	International Visitors Center	$15,000	$0	-100.0%
162	6000	7289	African American Chamber of Commerce**	$135,000	$22,140	-83.6%
162	6000	7289	Main Street Ventures	$100,000	$0	-100.0%
163	4000	7289	Cincinnati Human Relations Comm.(CHRC)	$419,440	$365,000	-13.0%
163	6000	7289	Citizens' Committee on Youth (CCY) Operating Support	$811,090	$577,820	-28.8%
163	6000	7289	CCY Juvenile Delinquency Program	$20,000	$14,400	-28.0%
163	6000	7289	CCY Year Round Youth Employment Program	$14,300	$11,116	-22.3%
163	6000	7289	African American/Appalachian Males Program	$100,000	$0	-100.0%
199	5000	7289	Arts Policy	$440,950	$224,500	-49.1%
199	5000	7289	Arts Consortium	$208,670	$150,000	-28.1%
Totals				**$3,291,200**	**$1,950,725**	-40.7%

**NSP includes funding of $7,000 per neighborhood ($364,000) and $111,750 for program administration*

***African American Chamber of Commerce total funding = $135,000 ($22,140 from the General Fund 050 and $112,850 from Cable Fund 424)*

****Minority Business Accelerator/Regional Branding Initiative*

Human Services Policy

163	1000	7100	Human Services Policy staff ****	$311,770	$0	-100.0%
163	1000	7100	Arts Policy Coordinator Salary	$64,200	$0	-100.0%
163	1000	7289	Human Services Contracts (see attached listing)	$4,077,690	$2,000,000	-51.0%
161	1000	7200	HSP Non-Personnel expenses	$73,000	$0	-100.0%
163	1000	7299	HSP Training	$100,000	$0	-100.0%
Totals				**$4,626,660**	**$2,000,000**	-56.8%

******* includes benefits***

2005 Human Services Policy Funding
General Fund

Agency Name/Program Name	Year 2005 Approved
Comprehensive Community Child Care (4C)	$120,000
AIDS Volunteers of Cincinnati	$76,000
Bethany House	$81,000
Boys & Girls Club of Greater Cincinnati	$10,000
Caracole House	$25,000
Center for Comprehensive Alcohol Treatment (CCAT)	$200,000
Center for Independent Living Options	$35,000
Center for Peace Education	$35,000
Churches Active In Northside (CAIN)	$25,000
Cincinnati Public Schools - Project Connect	$30,000
Cincinnati Union Bethel	$75,000
Crossroads Center	$155,000
Dominican Services	$25,000
Dress for Success	$25,000
First Step Home	$25,000
Glad House	$25,000
Healing Connections Associates, Inc.	$25,000
Inclusion Network	$40,000
Interfaith Hospitality Network of Greater Cincinnati	$25,000
Justice Watch	$35,000
Lighthouse Youth Services	$80,000
Lydia's House	$25,000
Mercy Connections	$15,000
Mercy Franciscan Social Ministries Inc.	$32,000
North Fairmount Community Center	$25,000
Northside Community School	$25,000
OTR/Walnut Hills Kitchen	$25,000
Our Daily Bread	$25,000
Positive Beginnings	$50,000
Public Allies Inc.	$35,000
Santa Maria Community Services	$65,000
Starfire	$25,000
Talbert House	$75,000
Tender Mercies	$50,000
Tom Geiger House	$27,000
Urban Appalachian Council	$125,000
Victory Neighborhood Services	$30,000
Women Helping Women - Rape Crisis Center	$100,000
Youth Opportunities United	$35,000

2005 CDBG Human Services Policy Funding
General Fund

Agency Name/Program Name	Year 2005 Approved
YWCA Battered Women's Shelter	$180,000
Freestore Foodbank	$180,000
Cincinnati Area Senior Services	$150,000
Prison Reform Advocacy Project	$35,000

Appendices C

2003-2004 BUDGET ACTION ITEMS
UPDATE THROUGH OCTOBER 31, 2004

RESPONSIBLE DEPARTMENT:	**FINANCE (BUDGET & EVALUATION)**		
ACTION ITEM 1	DESCRIPTION	DUE DATE	ORGANIZATIONAL OBJECTIVE
Eliminate vacant unfunded positions.	To complete the process of eliminating 113.2 vacant positions from the departments' table of organization.	January 15, 2003	To insure that expenditures are balanced to resources in current and future years.
ACTIONS REQUIRED	RESPONSIBLE PARTY	COMPLETION DATE	QUARTERLY STATUS
1 Eliminate positions from the Table of Organization system.	City Manager Valerie A. Lemmie, Assistant City Manager Rashad Young, Human Resources Director Rodney Prince, Finance Director Bill Moller, Assistant Finance Director Francis Wagner	Reported First Quarter	**Completed.** All 113.2 vacant unfunded positions were eliminated from the Table of Organization.

2003-2004 BUDGET ACTION ITEMS
UPDATE THROUGH OCTOBER 31, 2004

RESPONSIBLE DEPARTMENT: HUMAN RESOURCES, FINANCE

ACTION ITEM 2	DESCRIPTION	DUE DATE	ORGANIZATIONAL OBJECTIVE
Complete the transition process of filled positions eliminated in the 2003 budget.	To complete the transition process for the 47.5 filled positions eliminated in the budget approved by the City Council. The incumbents will be transitioned to vacant funded positions or laid off.	March 1, 2003	To insure that expenditures are balanced to resources in current and future years.

ACTIONS REQUIRED	RESPONSIBLE PARTY	COMPLETION DATE	QUARTERLY STATUS
1 Identify position numbers and incumbents filling 47.5 positions to be eliminated.	Finance Director Bill Moller, Assistant Finance Director Francis Wagner	December 31, 2002	**Completed.**
2 Identify where funded vacancies exist which can be filled by displaced incumbents.	Human Resources Director Rodney Prince	January 15, 2003	**Completed.**
3 Transition incumbents into funded vacancies and notify incumbents not being placed within the organization.	Human Resources Director Rodney Prince	February 21, 2003	**Completed.**
4 Eliminate 47.5 unfunded positions from the table of organization after the incumbents have been transitioned.	Finance Director Bill Moller, Assistant Finance Director Francis Wagner	March 1, 2003	**Completed.**

2003-2004 BUDGET ACTION ITEMS
UPDATE THROUGH OCTOBER 31, 2004

RESPONSIBLE DEPARTMENT:	**COMMUNITY DEVELOPMENT AND PLANNING (SMALL BUSINESS DIVISION)**		
ACTION ITEM 3	DESCRIPTION	DUE DATE	ORGANIZATIONAL OBJECTIVE
Implement the prompt pay ordinance.	To develop policies and procedures for the implementation of the prompt pay ordinance.	March, 2003	To ensure that timely payments are made to contractors and subcontractors in accordance with Chapter 319 of the Cincinnati Municipal Code.
ACTIONS REQUIRED	RESPONSIBLE PARTY	COMPLETION DATE	QUARTERLY STATUS
1 Develop policies and procedures which allow for timely payments to City contractors and subcontractors.	Community Development and Planning Director Peg Moertl	January 29, 2003	**Completed.** Prompt pay policies and procedures were disseminated to Department Directors and Division Heads, and are posted on the City's intranet site in Chapter 319 of the Cincinnati Municipal Code.

2003-2004 BUDGET ACTION ITEMS
UPDATE THROUGH OCTOBER 31, 2004

RESPONSIBLE DEPARTMENT:	**COMMUNITY DEVELOPMENT AND PLANNING (SMALL BUSINESS DIVISION)**		
ACTION ITEM 4	DESCRIPTION	DUE DATE	ORGANIZATIONAL OBJECTIVE
Implementation of the living wage ordinance.	To develop policies and procedures for the implementation of the living wage ordinance.	March, 2003	To ensure that contractors and subcontractors pay a living wage to covered employees for Service Contracts with the City in the amount equal to or greater than $20,000, in accordance with Chapter 317 of the Cincinnati Municipal Code.
ACTIONS REQUIRED	RESPONSIBLE PARTY	COMPLETION DATE	QUARTERLY STATUS
1 Develop policies and procedures which establish criteria for the payment of a living wage to covered employees.	Community Development and Planning Director Peg Moertl	January 29, 2003	**Completed.** Living Wage policies and procedures were disseminated to Department Directors and Division Heads, and are posted on the City's intranet site in Chapter 317 of the Cincinnati Municipal Code.

2003-2004 BUDGET ACTION ITEMS
UPDATE THROUGH OCTOBER 31, 2004

RESPONSIBLE DEPARTMENT:	**COMMUNITY DEVELOPMENT AND PLANNING**		
ACTION ITEM 5	DESCRIPTION	DUE DATE	ORGANIZATIONAL OBJECTIVE
Use of Neighborhood Support Program (NSP) funding to support off-duty police services in neighborhoods.	To revise the contract to permit communities to use NSP funding to support off-duty police services in the neighborhoods to enhance police visibility.	March, 2003	To improve safety in City neighborhoods by increasing police visibility.
ACTIONS REQUIRED	RESPONSIBLE PARTY	COMPLETION DATE	QUARTERLY STATUS
1 Revise NSP guidelines.	Community Development and Planning Director Peg Moertl	Reported First Quarter	**Completed.**
2 Notify Community Councils of changes.	Community Development and Planning Director Peg Moertl	Reported First Quarter	**Completed.**

2003-2004 BUDGET ACTION ITEMS
UPDATE THROUGH OCTOBER 31, 2004

RESPONSIBLE DEPARTMENT:	**PUBLIC SERVICES/FINANCE**		
ACTION ITEM 6	DESCRIPTION	DUE DATE	ORGANIZATIONAL OBJECTIVE
Continue Recycling and Yard Waste programs in 2004.	The 2003-2004 Operating Budget approved by the City Council includes 2003 funding for the Recycling and Yard Waste programs. The City Council has directed the administration to identify resources to continue the Recycling and Yard Waste programs in 2004.	October, 2003	To improve the safety and cleanliness of our City neighborhoods.

ACTIONS REQUIRED	RESPONSIBLE PARTY	COMPLETION DATE	QUARTERLY STATUS
1 Identify budget resources by prioritizing City service expenditures during the budget development process.	Executive Budget Committee, Budget Manager Christian Sigman, Manager of Competitive Services Michele Kidd	Reported Second Quarter	Per City Council's motion #200206114, the first $2 million in savings from managed competition efforts will go to the Recycling and Yard Waste Program. See actions 1- A and 1-B below.
A. Implement the managed competition process and develop RFPs.	Public Services Director Daryl Brock, Assistant City Manager Tim Riordan, Manager of Competitive Services Michele Kidd, Business Evaluation Team	Reported Second Quarter	The City recommended mechanical street sweeping awards to Contract Sweepers, Inc. and the City Employee Team in the amounts of $491,110 and $602,610, respectively, for year 1 of a three year contract. The service review for solid waste, recycling and yard waste has begun and a contract is planned by the end of 2003.
B. Identify budget resources from the managed competition process.	Public Services Director Daryl Brock, Assistant City Manager Tim Riordan, Manager of Competitive Services Michele Kidd, Business Evaluation Team	Reported Second Quarter	The estimated savings resulting from the managed competition process for mechanical sweeping is about $898,500 for five years. Expected savings for the first 12 months of this process is $270,000 and will begin accumulating in the third quarter of 2003. These savings will be returned to the Stormwater Management Utility Fund 107 where they are being generated, and are not available for other uses.

2003-2004 BUDGET ACTION ITEMS
UPDATE THROUGH OCTOBER 31, 2004

RESPONSIBLE DEPARTMENT: FINANCE

ACTION ITEM 7	DESCRIPTION	DUE DATE	ORGANIZATIONAL OBJECTIVE
Transfer funding to the Recycling and Yard Waste programs in 2003.	To transfer $970,000 from the Workers' Compensation Reserve to the Recycling and Yard Waste Programs.	March, 2003	To improve the safety and cleanliness of our City neighborhoods.

ACTIONS REQUIRED	RESPONSIBLE PARTY	COMPLETION DATE	QUARTERLY STATUS
1 Prepare an ordinance request.	Acting Budget Manager, Francis Wagner	Reported Second Quarter	**Completed.**
2 Complete the ordinance.	City Solicitor J. Rita McNeil	Reported Second Quarter	**Completed.**
3 Prepare ordinance report to City Council for approval.	Budget Manager Christian Sigman	Reported Second Quarter	**Completed.** Transfer ordinance #20030167 was approved June 4, 2003 for the Recycling and Yard Waste programs.

2003-2004 BUDGET ACTION ITEMS
UPDATE THROUGH OCTOBER 31, 2004

RESPONSIBLE DEPARTMENT:	**PARKS/FINANCE**		
ACTION ITEM 8	DESCRIPTION	DUE DATE	ORGANIZATIONAL OBJECTIVE
Continue Nature Education Program in 2004.	The 2003-2004 Operating Budget approved by the City Council includes 2003 funding for the Nature Education Program. The City Council has directed the administration to identify budget resources to continue the Nature Education Program in 2004.	October, 2003	To educate our City's youth population by maintaining nature education programs.
ACTIONS REQUIRED	RESPONSIBLE PARTY	COMPLETION DATE	QUARTERLY STATUS
1 Conduct budget and evaluation analysis for the Parks Department. Identify budget resources by prioritizing City service expenditures during the Budget Update process.	Parks Director Willie Carden, Finance Director Bill Moller, Budget Manager Christian Sigman	Reported Second Quarter	The Park Board has developed a PowerPoint Presentation that will be shared with the Cincinnati Public Schools (CPS) in an effort to leverage $50,000 a year for the Nature Education Program. The Park Board is also negotiating a new lease option regarding the Gibson House Property with the University of Cincinnati that could bring up to $25,000 a year in additional revenue to the Park Board. Other funding sources are being considered.
		Reported Third Quarter	**Completed.** The recommended 2004 Budget Update includes continuation funding for the Nature Education Program.

2003-2004 BUDGET ACTION ITEMS
UPDATE THROUGH OCTOBER 31, 2004

RESPONSIBLE DEPARTMENT:	**HEALTH/FINANCE**		
ACTION ITEM 9	DESCRIPTION	DUE DATE	ORGANIZATIONAL OBJECTIVE
Continue Health Education Program in 2004.	The 2003-2004 Operating Budget approved by the City Council includes 2003 funding for the Health Education Program. The City Council has directed the administration to identify budget resources to continue the Health Education Program in 2004.	October, 2003	To educate our City's youth population by maintaining health education programs.
ACTIONS REQUIRED	RESPONSIBLE PARTY	COMPLETION DATE	QUARTERLY STATUS
1 Conduct budget and evaluation analysis for the Health Department budget. Identify budget resources by prioritizing City service expenditures during the 2004 Budget Update process.	Health Commissioner Malcolm Adcock, Finance Director Bill Moller, Budget Manager Christian Sigman	Reported Third Quarter	**Completed.** The Health Department's 2004 budget recommendation includes $323,670 and 7.0 FTE from the Public Health Research Fund 350 for the continuation of the Health Education Program. The 2003 General Fund 050 budget for the program is $556,949 (not including benefits) and 11.0 FTE. The 2004 budget request is a reduction of $233,279 and 4 FTE from the 2003 budget and will reduce the level of outreach prevention activities. The budget recommendation also includes continued reductions in program staff size over the next biennial budget process until the program can be fully supported through the Health Research Fund 350 without continued reductions in the fund balance.

2003-2004 BUDGET ACTION ITEMS
UPDATE THROUGH OCTOBER 31, 2004

RESPONSIBLE DEPARTMENT:	**COMMUNITY DEVELOPMENT AND PLANNING/FINANCE (INTERNAL AUDIT)**		
ACTION ITEM 10	DESCRIPTION	DUE DATE	ORGANIZATIONAL OBJECTIVE
Develop and implement a different Human Services grant program funding approach based on the United Way Logic Model	To continue to conduct Human Services program funding as a competitive process and utilize a different "outcome-based funding" model.	December, 2004	To ensure that City program funding is allocated competitively and that services provided can be measured based on outcomes.
ACTIONS REQUIRED	RESPONSIBLE PARTY	COMPLETION DATE	QUARTERLY STATUS
1 Develop new/revised application guidelines.	Community Development and Planning Acting Director Laura Porter, Supervising Community Development Analyst Annette Armstrong, Internal Audit Manager Mark Ashworth	December 31, 2004	In process. Revising current application guidelines to prepare for transition to new funding approach.
2 Notify agencies of changes to the City's application guidelines.	Community Development and Planning Acting Director Laura Porter, Supervising Community Development Analyst Annette Armstrong, Internal Audit Manager Mark Ashworth	December 31, 2004	In process. Completion is contingent upon development and approval of new/revised application guidelines.
3 Train Human Services Division staff, contractors, and Human Services Advisory Committee members and applicants regarding new funding approach.	Community Development and Planning Acting Director Laura Porter, Supervising Community Development Analyst Annette Armstrong, Internal Audit Manager Mark Ashworth	December 31, 2004	In process. DCDP has contracted with the United Way to provide Logic Model training for City contractors.
4 Develop new/revised contract materials based on the new funding approach.	Community Development and Planning Acting Director Laura Porter, Supervising Community Development Analyst Annette Armstrong, Internal Audit Manager Mark Ashworth	December 31, 2004	Work with Logic Model trainer to prepare all appropriate materials to support transition to new model.

2003-2004 BUDGET ACTION ITEMS
UPDATE THROUGH OCTOBER 31, 2004

RESPONSIBLE DEPARTMENT:	**COMMUNITY DEVELOPMENT AND PLANNING/FINANCE (INTERNAL AUDIT)**		
ACTION ITEM 10 CONTINUED	DESCRIPTION	DUE DATE	ORGANIZATIONAL OBJECTIVE
Develop and implement a different Human Services grant program funding approach based on the United Way Logic Model	To continue to conduct Human Services program funding as a competitive process and utilize a different "outcome-based funding" model.	December, 2004	To ensure that City program funding is allocated competitively and that services provided can be measured based on outcomes.
ACTIONS REQUIRED	RESPONSIBLE PARTY	COMPLETION DATE	QUARTERLY STATUS
5 Select and work with consultant to identify and develop management information system to support new funding approach.	Community Development and Planning Acting Director Laura Porter, Supervising Community Development Analyst Annette Armstrong, Internal Audit Manager Mark Ashworth	November 2003 - November 2004	In process. Logic Model MIS requirements will be included in DCDP new MIS model.
6 Conduct grant application review process and make recommendations in accordance with the outcome-based funding criteria.	Community Development and Planning Acting Director Laura Porter, Supervising Community Development Analyst Annette Armstrong, Internal Audit Manager Mark Ashworth	Reported Fourth Quarter	Logic Model outcome-based funding criteria will be fully utilized for the 2005-2006 Biennial Budget.
7 Action Item Update Reporting.	Community Development and Planning Acting Director Oren Henry, Supervising Community Development Analyst Annette Armstrong, Internal Audit Manager Mark Ashworth	Reported October 2004	Human Services Policy Funding has been eliminated from 2005/2006 Recommended Biennial Budget.

2003-2004 BUDGET ACTION ITEMS
UPDATE THROUGH OCTOBER 31, 2004

RESPONSIBLE DEPARTMENT:	**COMMUNITY DEVELOPMENT AND PLANNING**		
ACTION ITEM 11	DESCRIPTION	DUE DATE	ORGANIZATIONAL OBJECTIVE
Revise the allocation of Human Services Policy resources.	To allocate Human Services Policy resources consistent with "outcome-based funding" and the priorities of Cincinnati City Council.	December, 2004	To ensure that City program funding is allocated competitively and that services can be measured based on outcomes. *Revised completion date is December, 2004.*
ACTIONS REQUIRED	RESPONSIBLE PARTY	COMPLETION DATE	QUARTERLY STATUS
1 Develop new/revised application guidelines to incorporate City Council adopted priorities.	Community Development and Planning Acting Director Laura Porter, Supervising Community Development Analyst Annette Armstrong	January 30, 2004	In process.
2 Notify agencies of changes to application guidelines.	Community Development and Planning Acting Director Laura Porter, Supervising Community Development Analyst Annette Armstrong	February 28, 2004	In process.
3 Complete the review of funding proposals and make recommendations in accordance with outcome-based funding criteria.	Community Development and Planning Acting Director Laura Porter, Supervising Community Development Analyst Annette Armstrong	August 1, 2004	Estimated completion date: August, 2004. Outcome-based funding criteria will be developed to support new/revised application guidelines.
4 Action Item Update Reporting.	Community Development and Planning Acting Director Oren Henry, Supervising Community Development Analyst Annette Armstrong	Reported October 2004	See Action Item #10.

2003-2004 BUDGET ACTION ITEMS
UPDATE THROUGH OCTOBER 31, 2004

RESPONSIBLE DEPARTMENT:	**ALL CITY DEPARTMENTS/FINANCE**		
ACTION ITEM 12	DESCRIPTION	DUE DATE	ORGANIZATIONAL OBJECTIVE
Save $3.0 million in the operating budget in 2003.	To save $3.0 million in the operating budget in 2003 as reported in the General Fund six-year forecast.	December 17, 2003	To ensure that expenditures are balanced to resources in current and future years.
ACTIONS REQUIRED	RESPONSIBLE PARTY	COMPLETION DATE	QUARTERLY STATUS
1 Develop Budget Reduction process and conduct analysis to identify savings in the operating budget.	All City departments with assistance from the Finance Department, Budget Manager Christian Sigman	Reported Second Quarter	Budget reduction plan instructions were distributed in May to save 1.5% of departments' 2003 General Fund budget appropriation. Savings of $3.1 million were identified. The reduction plan has been approved by the City Manager. Departments have been notified of the requirement to meet their savings target.
		Reported Third Quarter	**Completed.** Estimated 2003 General Fund savings have been increased to $3.5 million. This represents an increase of $400,000 over the $3.1 million amount previously reported.
		Reported Fourth Quarter	**Completed.** The actual 2003 year-end General Fund savings from departmental and non-departmental accounts was $3,575,695 which is consistent with the revised estimate. General Fund cancellations of prior year encumbrances helped to produce additional savings of $1,495,427. Both savings amounts are included in the 2003 carryover balance which was used to balance the 2004 Budget.

2003-2004 BUDGET ACTION ITEMS
UPDATE THROUGH OCTOBER 31, 2004

RESPONSIBLE DEPARTMENT:	**ALL CITY DEPARTMENTS/FINANCE**		
ACTION ITEM 13	DESCRIPTION	DUE DATE	ORGANIZATIONAL OBJECTIVE
Save $3.1 million in the operating budget in 2004.	To save $3.1 million in the operating budget in 2004 as reported in the General Fund six-year forecast.	December, 2004	To ensure that expenditures are balanced to resources in current and future years.
ACTIONS REQUIRED	RESPONSIBLE PARTY	COMPLETION DATE	QUARTERLY STATUS
1 Identify the estimated savings amount for each department.	All City departments with the assistance from the Finance Department, Budget Manager Christian Sigman	Reported Fourth Quarter	A formal budget monitoring process will be conducted for the first four months of the fiscal year. If necessary, options to ensure the General Fund remains in balance will be developed.
2 Action Item Update Reporting.	All City departments with the assistance from the Finance Department, Budget Manager Christian Sigman	Reported October 2004	Savings will be identified in December, 2004 Final Adjustment Ordinance.

2003-2004 BUDGET ACTION ITEMS
UPDATE THROUGH OCTOBER 31, 2004

RESPONSIBLE DEPARTMENT: COMMUNITY DEVELOPMENT AND PLANNING

ACTION ITEM 14	DESCRIPTION	DUE DATE	ORGANIZATIONAL OBJECTIVE
Redirect Cincinnati Institute for Career Alternatives (CICA) program funding.	To ensure that all programs under CICA contracts funded by Workforce Investment Act and Department of Labor funding will not be renewed and that the funding be merged into the regional One-Stop Shop effort for competitive bidding, or used in other ways as determined by the Workforce Policy Board. The Job Training and Litter Control Program (projected $253,000 for 2003 CDBG budget) should be competitively bid, and all other contracts where CICA provides direct services to the City should be competitively bid unless exempted by the City Council.	December, 2003	To ensure that City program funding is allocated competitively and that services can be measured based on outcomes.

ACTIONS REQUIRED	RESPONSIBLE PARTY	COMPLETION DATE	QUARTERLY STATUS
1 RFP to be issued to bid various services.	Community Development and Planning Director Peg Moertl, Supervising Community Development Analyst Susan Paddock	Reported Second Quarter	In process; RFPs have been issued on any City contracts that were with CICA in 2002.
2 Selection of vendor, contract negotiation, and contract execution.	Community Development and Planning Director Assistent Director Toni Selvey-Maddox, Supervising Community Development Analyst Annette Armstrong	December 31, 2003	Some contracts have been executed with entities other than CICA. The Department of Community Development and Planning is awaiting further direction on Federal Programs from the Workforce Policy Board.

2003-2004 BUDGET ACTION ITEMS
UPDATE THROUGH OCTOBER 31, 2004

RESPONSIBLE DEPARTMENT:	**COMMUNITY DEVELOPMENT AND PLANNING**		
ACTION ITEM 14 CONTINUED:			
ACTIONS REQUIRED	RESPONSIBLE PARTY	COMPLETION DATE	QUARTERLY STATUS
2 Selection of vendor, contract negotiation, and contract execution.	Community Development and Planning Assistant Director Toni Selvey-Maddox, Supervising Community Development Analyst Annette Armstrong	December 31, 2003	CICA's long-term contractual relationship with the City ended September 30, 2003. The Department of Community Development and Planning is negotiating a contract with Hamilton County to assume most functions formerly performed by CICA under CICA's expired administrative contract. Certain other former CICA functions will transfer directly to the Workforce Policy Board. Most of the Workforce Development contracts are being competitively bid.
3 Action Item Update Reporting.	Community Development and Planning Acting Director Oren Henry, Supervising Community Development Analyst Annette Armstrong	Reported October 2004	**Completed.** An Inter-Governmental Agreement (IGA) was executed between the City and Hamilton County on September 9, 2004, to transfer management of the Workforce Investment Act (WIA) grant to Hamilton County. Services funded through WIA will be procured and managed by the Hamilton County Department of Job and Family Services after being recommended by the Workforce Investment Board and approved by the Mayor as Chief Elected Official for our Workforce Investment area.

2003-2004 BUDGET ACTION ITEMS
UPDATE THROUGH OCTOBER 31, 2004

RESPONSIBLE DEPARTMENT: CITY MANAGER

ACTION ITEM 15	DESCRIPTION	DUE DATE	ORGANIZATIONAL OBJECTIVE
Anthem proceeds to create a Safe and Clean Neighborhood Fund.	To use $1.0 million in Anthem proceeds in both 2003 and 2004 to create a Safe and Clean Neighborhood Fund. This fund will be used to provide matching support for citizen and community-led initiatives to improve safety in neighborhoods through the problem-solving approach, and to add police visibility in neighborhoods.	August, 2003	To improve the safety and cleanliness of City neighborhoods.

ACTIONS REQUIRED	RESPONSIBLE PARTY	COMPLETION DATE	QUARTERLY STATUS
1 Prepare guidelines for the use of Anthem funds including matching requirements. Establish a development committee to advise on the use of funds.	City Manager Valerie Lemmie, Assistant City Manager Rashad Young, Development Committee	Reported Second Quarter	**Completed.** Council motion establishing guidelines (Council Document #200306631) adopted by City Council 4/23/03. The Safe and Clean Neighborhood Advisory Committee has been established.
2 Select proposals and submit to City Council for approval.	Fund Advisory Committee	Reported Second Quarter	**Completed.** Ordinance #200307061 was passed by City Council authorizing the City Manager to execute any necessary and proper documents to extend Safe and Clean Neighborhood Fund pilot program grants to Northside Business, OTR Chamber of Commerce, Camp Washington Community Council, Prospect Hill Neighborhood Association and 800-block Dayton Street West End. The Safe and Clean Neighborhood Program is budgeted for the 2003-2004 biennium and other grants are expected to be awarded during this period.

2003-2004 BUDGET ACTION ITEMS
UPDATE THROUGH OCTOBER 31, 2004

RESPONSIBLE DEPARTMENT: FIRE/POLICE/FINANCE

ACTION ITEM 16	DESCRIPTION	DUE DATE	ORGANIZATIONAL OBJECTIVE
Establish motor vehicle accident billing.	To increase General Fund revenue an estimated $900,000 by billing insurance companies for Fire Department response to auto accidents.	December, 2003	To insure that expenditures are balanced to resources in current and future years.

ACTIONS REQUIRED	RESPONSIBLE PARTY	COMPLETION DATE	QUARTERLY STATUS
1 Prepare Request for Information (RFI) for Vendors.	Fire Chief Robert Wright	Reported Second Quarter	Completed. RFI issued Feb. 18, 2003.
2 Prepare and send Request for Proposal (RFP).	Fire Chief Robert Wright	Reported Second Quarter	RFP was prepared and issued by the Fire Department.
3 Choose vendor.	Motor Vehicle Accident Committee	Reported Second Quarter	The Requests for Proposals were reviewed. A potential vendor has been selected for an interview and a decision is expected in August. Several submissions were disqualified from the selection process for not having the proper documentation. Those vendors were notified of their disqualification.
		Reported Third Quarter	**Completed.** The motor vehicle accident billing process has been established. An ordinance (Doc. #200307515) was passed by the City Council on 11/5/03 authorizing the City Manager to bill insurance companies for Fire Department responses to motor vehicle accidents, to set billing rates and billing policy, and to enter into an Agreement with HealthServe, LLC, to provide billing and collection services. It is unlikely that the 2003 revenue projection will be reached. Conservative revenue estimates for 2004 and 2005 are $300,000 and $600,000 respectively.

2003-2004 BUDGET ACTION ITEMS
UPDATE THROUGH OCTOBER 31, 2004

RESPONSIBLE DEPARTMENT: POLICE/HUMAN RESOURCES

ACTION ITEM 17	DESCRIPTION	DUE DATE	ORGANIZATIONAL OBJECTIVE
Increase in Police Officers.	To increase the complement of Police Officers by 45 in 2003 and 15 in 2004.	August, 2004	To improve the safety and cleanliness of City neighborhoods.

ACTIONS REQUIRED	RESPONSIBLE PARTY	COMPLETION DATE	QUARTERLY STATUS
1 Graduate 30 additional recruits in 2003.	Police Chief Thomas Streicher, Police Academy Manager Theodore Schoch	Reported First Quarter	Completed. Thirty additional recruits were sworn in on 1/24/03.
2 Graduate 15 additional recruits in 2003.	Police Chief Thomas Streicher, Police Academy Manager Theodore Schoch	Reported Second and Third Quarters	Fifteen additional recruits graduated on February 20, 2004.
3 Graduate 15 additional recruits in 2004.	Police Chief Thomas Streicher, Police Academy Manager Theodore Schoch	August 14, 2004	Recruits graduate on August 14, 2004.
4 Graduate 15 additional recruits in 2005.	Police Chief Thomas Streicher, Police Academy Manager Theodore Schoch	August, 2005	To occur in 2005.

2003-2004 BUDGET ACTION ITEMS
UPDATE THROUGH OCTOBER 31, 2004

RESPONSIBLE DEPARTMENT:	**CITY MANAGER/DEPARTMENT DIRECTORS**		
ACTION ITEM 18	DESCRIPTION	DUE DATE	ORGANIZATIONAL OBJECTIVE
Develop outcome-based performance measures.	To develop new and meaningful outcome-based performance measures for each department.	June, 2003	To improve the effectiveness, efficiency, and accountability of City operations.
ACTIONS REQUIRED	RESPONSIBLE PARTY	COMPLETION DATE	QUARTERLY STATUS
1 Prepare outcome-based performance measures for each department. Define how outcomes will be measured.	All City Departments, City Manager Valerie A. Lemmie, Assistant City Manager Rashad Young.	December 1, 2004	The existing performance management activities have been identified and reviewed at the individual, department, and citywide levels. Outcome-based performance measures will be developed in conjunction with departmental business plans and director performance contracts (see Action Item 19).
		Reported Fourth Quarter	Key priority areas will be clearly defined along with related objectives. The performance measures will be developed to determine the success in achieving the stated objectives in the business plans. The departments' performance contracts and business plans will be reviewed by the City Manager's office June 2004.
2 Action Item Update Reporting.	All City Departments, City Manager Valerie A. Lemmie, Assistant City Manager Rashad Young.	Reported October 2004	In process. To be completed after Action Item #19.

2003-2004 BUDGET ACTION ITEMS
UPDATE THROUGH OCTOBER 31, 2004

RESPONSIBLE DEPARTMENT:	**CITY MANAGER/DEPARTMENT DIRECTORS**		
ACTION ITEM 19	DESCRIPTION	DUE DATE	ORGANIZATIONAL OBJECTIVE
Department business plans and performance contracts.	To develop a business plan for each department and a performance contract for each director.	December, 2004	To improve the effectiveness, efficiency, and accountability of City operations.
ACTIONS REQUIRED	RESPONSIBLE PARTY	COMPLETION DATE	QUARTERLY STATUS
1 Develop a business plan for each department and a performance contract for each director.	All Department Directors, City Manager Valerie Lemmie, Assistant City Manager Rashad Young	December, 2004	To be completed in 2004. Integrated multi-year business plans for each department and performance contracts for each director will be developed in conjunction with the development of departmental outcome-based performance measures (see item 18).
		Reported Fourth Quarter	Key priority areas will be clearly defined along with related objectives. The performance measures will be developed to determine the success in achieving the stated objectives in the business plans. The departments' performance contracts and business plans will be reviewed by the City Manager's office June 2004.
2 Action Item Update Reporting.	All Department Directors, City Manager Valerie Lemmie, Assistant City Manager Rashad Young	Reported October 2004	**Completed October 31, 2004.**

2003-2004 BUDGET ACTION ITEMS
UPDATE THROUGH OCTOBER 31, 2004

RESPONSIBLE DEPARTMENT:	**CITY MANAGER/FINANCE**		
ACTION ITEM 20	DESCRIPTION	DUE DATE	ORGANIZATIONAL OBJECTIVE
Performance measurement, managed competition, and service contractor accountability.	The focus of the Internal Audit Division should be on performance measurement, managed competition and service contractor accountability.	February, 2003	To improve the effectiveness, efficiency, and accountability of City operations.
ACTIONS REQUIRED	RESPONSIBLE PARTY	COMPLETION DATE	QUARTERLY STATUS
1 Establish 2003 Goals which address Internal Audit's responsibilities concerning performance measurement, managed competition, and service contractor accountability.	Internal Audit Manager Mark Ashworth	Reported First Quarter	**Completed.** 2003 goals have been incorporated in the 2003 Internal Audit Work plan. The plan was approved in May by the Audit Committee and has been reviewed by the City Manager.
		Reported Fourth Quarter	The Managed Competition program is not included in the 2004 Internal Audit Work plan. City Council approved Resolution #0016-2004 (Document #200407992) directing the Administration to implement "Innovative Service Solutions," to allow the City to deliver the lowest cost and highest quality services to City residents through service reviews and process redesign, and thereby replacing the "Managed Competition-Value Cincinnati" process, other than for the City services previously bid under that process.

2003-2004 BUDGET ACTION ITEMS
UPDATE THROUGH OCTOBER 31, 2004

RESPONSIBLE DEPARTMENT:	**CITY MANAGER/COMMUNITY DEVELOPMENT AND PLANNING**		
ACTION ITEM 21	DESCRIPTION	DUE DATE	ORGANIZATIONAL OBJECTIVE
To hire a Chief Planner.	To hire and clearly define the role of a new Chief Planner.	May, 2003	To improve the effectiveness, efficiency, and accountability of City operations.
ACTIONS REQUIRED	RESPONSIBLE PARTY	COMPLETION DATE	QUARTERLY STATUS
1 Advertise position.	Human Resources Director Rodney Prince, Assistant Human Resources Director Carol Callahan	Reported Second Quarter	**Completed.**
2 Interview candidates.	Interview Committee	Reported Second Quarter	Currently reviewing applications and resumes. Position will remain open until filled. An ordinance will be prepared to establish the Chief Planner title.
3 Make selection.	Interview Committee	Reported Third Quarter	**Completed.** A Chief Planner was hired and is expected to start December, 2003. Funding for the position is also included in the recommended 2004 Budget Update.

2003-2004 BUDGET ACTION ITEMS
UPDATE THROUGH OCTOBER 31, 2004

RESPONSIBLE DEPARTMENT: CITY MANAGER/FINANCE DEPARTMENT (RISK MANAGEMENT)

ACTION ITEM 22	DESCRIPTION	DUE DATE	ORGANIZATIONAL OBJECTIVE
Transition Employee Safety functions to Risk Management.	To complete the transition of Employee Safety functions to Risk Management.	March, 2003	To improve the effectiveness, efficiency, and accountability of City operations.

ACTIONS REQUIRED	RESPONSIBLE PARTY	COMPLETION DATE	QUARTERLY STATUS
1 Assign employee safety functions to appropriate staff.	Assistant City Manager Rashad Young, Finance Director Bill Moller, Risk Manager Chuck Haas	Reported First Quarter	**Completed.** The Employee Safety staff now report to the Risk Manager.
2 Develop 2003 goals and schedule of activities for employee safety functions.	Assistant City Manager Rashad Young, Finance Director Bill Moller, Risk Manager Chuck Haas	Reported Second Quarter	**Completed.**

2003-2004 BUDGET ACTION ITEMS
UPDATE THROUGH OCTOBER 31, 2004

RESPONSIBLE DEPARTMENT:	**CITY MANAGER/FINANCE DEPARTMENT (RISK MANAGEMENT)**		
ACTION ITEM 23	DESCRIPTION	DUE DATE	ORGANIZATIONAL OBJECTIVE
Transition Environmental Compliance and Environmental Planning functions to Risk Management.	To complete the transition of Environmental Compliance/Planning functions, including brownfields, to Risk Management.	March, 2003	To improve the effectiveness, efficiency, and accountability of City operations.
ACTIONS REQUIRED	RESPONSIBLE PARTY	COMPLETION DATE	QUARTERLY STATUS
1 Assign environmental compliance/planning functions to appropriate staff.	Assistant City Manager Rashad Young, Finance Director Bill Moller, Risk Manager Chuck Haas	Reported First Quarter	**Completed.** The Environmental Compliance and Planning staff now report to the Risk Manager.
2 Develop 2003 goals and schedule of work activities for environmental compliance/planning functions.	Assistant City Manager Rashad Young, Finance Director Bill Moller, Risk Manager Chuck Haas	Reported Second Quarter	**Completed.**

2003-2004 BUDGET ACTION ITEMS
UPDATE THROUGH OCTOBER 31, 2004

RESPONSIBLE DEPARTMENT:	**CITY MANAGER**		
ACTION ITEM 24	DESCRIPTION	DUE DATE	ORGANIZATIONAL OBJECTIVE
Reclassify Deputy City Manager position.	To reclassify the Deputy City Manager position to a new title as determined by the City Manager, in conjunction with Human Resources.	February 28, 2003	To improve the effectiveness, efficiency, and accountability of City operations.
ACTIONS REQUIRED	RESPONSIBLE PARTY	COMPLETION DATE	QUARTERLY STATUS
1 Define new duties and responsibilities of reclassified position.	City Manager Valerie Lemmie, Human Resources Director Rodney Prince	Reported Second Quarter	**Completed.**

2003-2004 BUDGET ACTION ITEMS
UPDATE THROUGH OCTOBER 31, 2004

RESPONSIBLE DEPARTMENT:	**CITY MANAGER**		
ACTION ITEM 25	DESCRIPTION	DUE DATE	ORGANIZATIONAL OBJECTIVE
To hire an Economic Development Director and staff.	To recruit and hire an Economic Development Director and the necessary staff to carry out the related assignments.	August, 2003	To improve the effectiveness, efficiency, and accountability of City operations.
ACTIONS REQUIRED	RESPONSIBLE PARTY	COMPLETION DATE	QUARTERLY STATUS
1 Advertise the positions, interview and select candidates.	City Manager Valerie Lemmie, Human Resources Director Rodney Prince, Assistant Human Resources Director Carol Callahan	Reported Second Quarter	In process. Ordinance #200306888 was passed June 25, 2003, which allows for the creation of an economic development division within the City Manager's office. The director of economic development: shall be responsible for expediting and facilitating economic development projects on behalf of the City. The administration is working closely with the Economic Development Task Force and reviewing the recommendations from the April 23, 2003 report. Staffing recommendations from the report for the proposed City Manager's Economic Development Division include: A) Director, B) Financial Underwriter/Specialist, C) Legal Counsel, Project Specialist/Development Officer (2), and D) Support staff.
		Reported Third Quarter	An Economic Director has been hired. Funding for Economic Development staff is included in the recommended 2004 Budget Update.
		Reported Fourth Quarter	**Completed.** Funding included in 2004 Approved Budget Update.

2003-2004 BUDGET ACTION ITEMS
UPDATE THROUGH OCTOBER 31, 2004

RESPONSIBLE DEPARTMENT: LAW

ACTION ITEM 26	DESCRIPTION	DUE DATE	ORGANIZATIONAL OBJECTIVE
Transition Office of Administrative Hearings to the Law Department.	To transition the Office of Administrative Hearings from the Contract Compliance Division to the Law Department as approved by the City Council.	March 31, 2003	To improve the effectiveness, efficiency, and accountability of City operations.

ACTIONS REQUIRED	RESPONSIBLE PARTY	COMPLETION DATE	QUARTERLY STATUS
1 Assign administrative hearings functions to appropriate staff.	City Solicitor J. Rita McNeil	Reported Second Quarter	**Completed.**
2 Develop 2003 goals and schedule of work activities for administrative hearings functions.	City Solicitor J. Rita McNeil	Reported Second Quarter	**Completed.**

2003-2004 BUDGET ACTION ITEMS
UPDATE THROUGH OCTOBER 31, 2004

RESPONSIBLE DEPARTMENT:	**PUBLIC SERVICES**		
ACTION ITEM 27	DESCRIPTION	DUE DATE	ORGANIZATIONAL OBJECTIVE
Analysis of Public Services management.	To perform a staffing analysis of Public Services management.	September, 2003	To improve the effectiveness, efficiency, and accountability of City operations.
ACTIONS REQUIRED	RESPONSIBLE PARTY	COMPLETION DATE	QUARTERLY STATUS
1 Analyze Public Services management staff.	Assistant City Manager Rashad Young, Public Services Director Daryl Brock	Reported Fourth Quarter	In process. This analysis process is being conducted by the Office of the City Manager and the Public Services Department. A layer of supervision has been eliminated.
2 Action Item Update Reporting.	Assistant City Manager Rashad Young, Public Services Director Daryl Brock	Reported October 2004	**Completed.** Position reductions have been reflected in the 2005/2006 Recommended Biennial Budget.

2003-2004 BUDGET ACTION ITEMS
UPDATE THROUGH OCTOBER 31, 2004

RESPONSIBLE DEPARTMENT:	**HUMAN RESOURCES**		
ACTION ITEM 28	DESCRIPTION	DUE DATE	ORGANIZATIONAL OBJECTIVE
Transition Equal Employment Opportunity Commission (EEOC) functions and non-uniform employee investigations.	To transition EEOC functions and non-uniform employee investigations from the City Manager's Department to the Human Resources Department.	March 31, 2003	To improve the effectiveness, efficiency, and accountability of City operations.
ACTIONS REQUIRED	RESPONSIBLE PARTY	COMPLETION DATE	QUARTERLY STATUS
1 Develop 2003 goals and schedule of activities for EEOC functions and non-uniform employee investigations.	Human Resources Director Rodney Prince	Reported Second Quarter	**Completed.**
2 Assign functions to appropriate staff.	Human Resources Director Rodney Prince	Reported Second Quarter	**Completed.**

2003-2004 BUDGET ACTION ITEMS
UPDATE THROUGH OCTOBER 31, 2004

RESPONSIBLE DEPARTMENT:	**CITY MANAGER/COMMUNITY DEVELOPMENT AND PLANNING**		
ACTION ITEM 29	DESCRIPTION	DUE DATE	ORGANIZATIONAL OBJECTIVE
Reorganization of Community Development and Planning.	To complete the reorganization of the Department of Community Development and Planning.	February 28, 2003	To improve the effectiveness, efficiency, and accountability of City operations.
ACTIONS REQUIRED	RESPONSIBLE PARTY	COMPLETION DATE	QUARTERLY STATUS
1 Develop 2003 goals and schedule of work assignments in conjunction with the reorganization of the department.	Community Development and Planning Director Peg Moertl	Reported Second Quarter	**Completed.**
2 Assign functions to appropriate staff.	Community Development and Planning Director Peg Moertl	Reported Second Quarter	In process.
		Reported Second Quarter	Concept/Structure was approved by City Council.
		Reported Second Quarter	Funding issues are to be resolved in the 2004 Operating Budget submission.
	Community Development and Planning Acting Director Laura Porter	Reported Fourth Quarter	**Completed.** Department reduced the number of divisions from six to four which was approved in the 2004 Approved Budget Update.

2003-2004 BUDGET ACTION ITEMS
UPDATE THROUGH OCTOBER 31, 2004

RESPONSIBLE DEPARTMENT: COMMUNITY DEVELOPMENT AND PLANNING

ACTION ITEM 30	DESCRIPTION	DUE DATE	ORGANIZATIONAL OBJECTIVE
Finalize Small Business Enterprise/Minority Business Enterprise (SBE/MBE) program.	To finalize the contract compliance SBE/MBE program.	March 31, 2003	To enhance social initiative of providing economic opportunities to small and minority owned businesses.

ACTIONS REQUIRED	RESPONSIBLE PARTY	COMPLETION DATE	QUARTERLY STATUS
1 Prepare guidelines for the execution of the program.	Community Development and Planning Director Peg Moertl	Reported Second Quarter	**Completed.**
2 Develop 2003 goals and schedule of work assignments for the program.	Community Development and Planning Director Peg Moertl	Reported Second Quarter	**Completed.** Existing staff have been reassigned.
		Reported Second Quarter	**Completed.** SBE program implementation completed.

2003-2004 BUDGET ACTION ITEMS
UPDATE THROUGH OCTOBER 31, 2004

RESPONSIBLE DEPARTMENT: COMMUNITY DEVELOPMENT AND PLANNING

ACTION ITEM 31	DESCRIPTION	DUE DATE	ORGANIZATIONAL OBJECTIVE
Anthem Arts set aside of $2.2 million for both 2003 and 2004.	To set aside $2.2 million of Anthem proceeds for both 2003 and 2004 for the Arts Allocation, and include $20,000 annually for the capital budget for the Arts Consortium.	January 15, 2003	To increase Arts funding for capital improvements for arts related facilities downtown and in neighborhoods.

ACTIONS REQUIRED	RESPONSIBLE PARTY	COMPLETION DATE	QUARTERLY STATUS
1 Prioritize the use of City resources during the budget development process to set aside $2.2 million of Anthem funds for the Arts Allocation and $20,000 annually for the Arts Consortium capital budget.	Finance Director Bill Moller, Assistant Finance Director Francis Wagner	Reported First Quarter	**Completed.** The City Council has approved the expenditure plan sponsored by the Arts & Culture Committee chaired by Councilmember Tarbell (motions # 200306669 and #200306719).

2003-2004 BUDGET ACTION ITEMS
UPDATE THROUGH OCTOBER 31, 2004

RESPONSIBLE DEPARTMENT:	**CITY MANAGER/COMMUNITY DEVELOPMENT AND PLANNING**		
ACTION ITEM 32	DESCRIPTION	DUE DATE	ORGANIZATIONAL OBJECTIVE
Anthem allocation of $15 million to the $100 million Cincinnati Housing Development Revolving Loan Fund.	To allocate $15 million of Anthem proceeds to the $100 million Revolving Loan Fund for the market rate residential housing program consistent with a Memorandum of Understanding with the Local Banks who will commit $85 million.	October, 2003	To leverage City resources to stimulate private investment in market rate housing.
ACTIONS REQUIRED	RESPONSIBLE PARTY	COMPLETION DATE	QUARTERLY STATUS
1 Execution of a contract with local lending institutions consistent with the intent of the Memorandum of Understanding.	Community Development and Planning Director Peg Moertl, Finance Director Bill Moller, City Solicitor J. Rita McNeil	Reported Second Quarter	**Completed.** A Memorandum of Understanding was established to finance acquisition, rehabilitation, and new construction of market-rate housing (Ordinance #200206115). A total of $7.5 million has been paid and another $7.5 million is expected to be paid in October.

2003-2004 BUDGET ACTION ITEMS
UPDATE THROUGH OCTOBER 31, 2004

RESPONSIBLE DEPARTMENT: CITY MANAGER/FINANCE

ACTION ITEM 33	DESCRIPTION	DUE DATE	ORGANIZATIONAL OBJECTIVE
Funding for the Recreation Department facility rehabilitation project should be redirected from the $7 million Over-the-Rhine Facility and savings from Managed Competition by the end of 2004.	City Council approved $1.6 million in 2003 and $8.8 million in 2004 for Recreation Center rehabilitation projects.	October, 2003	To enhance the quality of life for our citizens by providing funding for needed renovations and repairs to Recreation buildings, pools, and playgrounds.

ACTIONS REQUIRED	RESPONSIBLE PARTY	COMPLETION DATE	QUARTERLY STATUS
1 Redirect $7 million from the OTR Facility during the 2004 Budget Update process.	City Manager Valerie Lemmie, Finance Director Bill Moller	Reported Second Quarter	**Completed.** Ordinance No. 52-2003 passed on 2/26/03. It allowed for the advance of $6.5 million from the Anthem Stock Sales Fund 638 to be used in 2003 for recreation facilities repairs.

2003-2004 BUDGET ACTION ITEMS
UPDATE THROUGH OCTOBER 31, 2004

RESPONSIBLE DEPARTMENT: RECREATION/COMMUNITY DEVELOPMENT AND PLANNING/FINANCE

ACTION ITEM 34	DESCRIPTION	DUE DATE	ORGANIZATIONAL OBJECTIVE
Council approval needed for Anthem funded Neighborhood Reserve Fund recommendations.	Anthem funded Neighborhood Reserve Fund recommendations should not be spent to support a project unless Council agrees and the project includes a significant (ideally, a 3-1) match of private and/or public investment, and that it: 1) creates economic development and growth in City neighborhoods or 2) supports a capital neighborhood project that would enhance the Cincinnati Public Schools Master Plan.	December 2003	To create economic development and growth in City neighborhoods.

ACTIONS REQUIRED	RESPONSIBLE PARTY	COMPLETION DATE	QUARTERLY STATUS
1 Project funding requests to Community Development and Planning and/or the City Manager's Office of Economic Development will be reviewed for compliance with the Neighborhood Investment Reserve guidelines published in the 2003-2004 Recommended Operating Budget.	Community Development and Planning Assistant Director Toni Selvey-Maddox, Economic Development Director Chad Munitz	Reported Fourth Quarter	**Completed.** As of the end of the third quarter, one project has received funding from the Neighborhood Reserve Fund. Ordinance #0159-2003 was passed by City Council authorizing the expenditure of $150,000 from the Neighborhood Investment Reserve Fund for the purpose of providing the City's portion of funding for the construction of a community oriented policing center in the East End Learning Center.
		Reported Fourth Quarter	**Completed.** The 2004 Budget Motion includes City Council's approval to implement several neighborhood development plans that may potentially use Neighborhood Investment Reserve Anthem resources. An Anthem Funding Status sheet is attached.

2003-2004 BUDGET ACTION ITEMS
UPDATE THROUGH OCTOBER 31, 2004

RESPONSIBLE DEPARTMENT: COMMUNITY DEVELOPMENT AND PLANNING

ACTION ITEM 35	DESCRIPTION	DUE DATE	ORGANIZATIONAL OBJECTIVE
Reserve $1 million of the Anthem funded $4 million Neighborhood Market Rate Fund.	Reserve $1 million of the Anthem funded $4 million Neighborhood Market Rate Fund for potential mixed-income capital redevelopment projects for Huntington Meadows and /or the implementation of the Seymour Rd/Bond Hill/Roselawn Redevelopment Plan.	May, 2003	To leverage City resources to stimulate private investment in neighborhoods, economic development, and mixed-income housing.

ACTIONS REQUIRED	RESPONSIBLE PARTY	COMPLETION DATE	QUARTERLY STATUS
1 Reserve $1 million of the Anthem funds during the budget development process.	Finance Director Bill Moller, Assistant Finance Director Francis Wagner	Reported First Quarter	**Completed**. A new Capital Project account was established entitled, "Mixed Income Capital Redevelopment." Council approved $1.0 million for this project which includes $500,000 for 2003 and 2004 respectively.
2 Prepare redevelopment plans for Huntington Meadows.	Community Development and Planning Acting Director Laura Porter	Reported Fourth Quarter	**Completed.**
3 Present redevelopment plans for Huntington Meadows to the City Council.	Community Development and Planning Acting Director Laura Porter	Reported Fourth Quarter	**Completed.** Redevelopment plan with funding proposal was approved by the City Council February 4, 2004 per Emergency Ordinance #200407910. $1,000,000 from the Mixed Income Capital Redevelopment project account was included in the ordinance as part of a total of $13,799,500 in funding to assist with the construction of 300 housing units at the former Huntington Meadows site.

2003-2004 BUDGET ACTION ITEMS
UPDATE THROUGH OCTOBER 31, 2004

RESPONSIBLE DEPARTMENT: FINANCE

ACTION ITEM 36	DESCRIPTION	DUE DATE	ORGANIZATIONAL OBJECTIVE
Issue $43 million in bonds for 2003 General Capital projects.	To issue $43 million in bonds for various 2003 General Capital Projects as approved by the City Council in the 2003/2004 Capital Budget.	April, 2003	To generate capital resources through the issuance of bonds to support the City's Capital Improvement Program.

ACTIONS REQUIRED	RESPONSIBLE PARTY	COMPLETION DATE	QUARTERLY STATUS
1 Prepare Bond Ordinances for submission to the City Council.	Finance Director Bill Moller, City Treasurer Daryl Cammerer	Reported First Quarter	**Completed.**
2 Submit Bond Ordinances to the City Council for approval.	Finance Director Bill Moller, City Treasurer Daryl Cammerer	Reported First Quarter	**Completed**. Ordinances were passed by the City Council on 1/29/03. Amended ordinances are being submitted to the City Council for approval.
3 Prepare the Preliminary Official Statement for the sale of bonds.	Finance Director Bill Moller, City Treasurer Daryl Cammerer	Reported Second Quarter	**Completed.**
4 Review bids from the Official Notice of Sale and issue bonds	Finance Director Bill Moller, City Treasurer Daryl Cammerer	Reported Second Quarter	**Completed.** Sold $52 million in bonds on May 1, 2003.

2003-2004 BUDGET ACTION ITEMS
UPDATE THROUGH OCTOBER 31, 2004

RESPONSIBLE DEPARTMENT:	**CITY MANAGER/COMMUNITY DEVELOPMENT AND PLANNING/FINANCE**		
ACTION ITEM 37	DESCRIPTION	DUE DATE	ORGANIZATIONAL OBJECTIVE
To develop initiatives in Cincinnati neighborhoods including housing, economic development, and infrastructure improvements for the use of the Anthem funded Neighborhood Investment Reserve funds.	Neighborhood Investment Reserve funding will be targeted to existing NSRAs as well as proposed NSRAs and City Redevelopment Focus Districts.	Ongoing	To improve the effectiveness, efficiency, and accountability of City operations.
ACTIONS REQUIRED	RESPONSIBLE PARTY	COMPLETION DATE	QUARTERLY STATUS
1 Prepare proposals for the use of the Neighborhood Investment Reserve funds.	City Manager Valerie Lemmie, Community Development and Planning Acting Director Deborah Holston, Finance Director Bill Moller	Ongoing	Ordinance #0159-2003 was passed by City Council authorizing the expenditure of $150,000 from the Neighborhood Investment Reserve Fund for the purpose of providing the City's portion of funding for the construction of a community oriented policing center in the East End Learning Center.
2 Submit proposals to the City Council for review, input, and approval.	City Manager Valerie Lemmie, Community Development and Planning Acting Director Laura Porter, Finance Director Bill Moller	Reported Fourth Quarter	**Completed.** The 2004 Budget Motion includes City Council's approval to implement several neighborhood development plans that may potentially use Neighborhood Investment Reserve Anthem resources.
3 DCDP to conduct internal meetings to define programs.	Community Development and Planning Development Manager Ron Regula.	April 1, 2004	Internal meetings to develop programs are in process.
4 Begin community meetings to further discuss program development.	Community Development and Planning Development Manager Ron Regula.	Ongoing	Will begin April 1, 2004.

2003-2004 BUDGET ACTION ITEMS
UPDATE THROUGH OCTOBER 31, 2004

RESPONSIBLE DEPARTMENT:	**ENTERPRISE SERVICES/FINANCE**		
ACTION ITEM 38	DESCRIPTION	DUE DATE	ORGANIZATIONAL OBJECTIVE
Evaluate the Parking Facilities Fund.	To evaluate the Parking Facilities Fund to determine its ability to support the debt service associated with building a new garage downtown.	Ongoing	To insure that expenditures are balanced to resources in current and future years.
ACTIONS REQUIRED	RESPONSIBLE PARTY	COMPLETION DATE	QUARTERLY STATUS
1 Analyze expenditures and revenues and prepare a summary statement which shows that the fund is balanced in current and future years.	Assistant City Manager Tim Riordan, Finance Director Bill Moller, Budget Manager Christian Sigman	March 28, 2003	On June 25, 2003, the City Council approved in concept the construction of a new Public Parking Garage-Central Parkway and Vine downtown. It is anticipated that a final agreement will be reached with the Kroger Company for a new garage sometime before the end of 2003.
		Reported Second Quarter	It is anticipated that the Public Parking Garage-Central Parkway and Vine will be financed via parking revenue bonds. Prior to issuing these bonds, and after the final agreement, an independent feasibility study will be conducted on the Parking Facilities Fund to determine the ability to support debt service on bonds.
		Reported Third Quarter	A consultant has been hired to conduct the feasibility study, and work has begun. The feasibility study will determine the Parking Facilities Fund's ability to support debt service on bonds for the new parking garage and the 7th and Broadway facility. The study is expected to be completed by December 2003.

2003-2004 BUDGET ACTION ITEMS
UPDATE THROUGH OCTOBER 31, 2004

RESPONSIBLE DEPARTMENT:	**FINANCE/CAPITAL COMMITTEE**		
ACTION ITEM 39	DESCRIPTION	DUE DATE	ORGANIZATIONAL OBJECTIVE
Save $500,000 in capital resources in 2003.	To save $500,000 in capital resources in 2003 for the 2004 Capital Budget.	June, 2003	To insure that expenditures are balanced to resources in current and future years.
ACTIONS REQUIRED	RESPONSIBLE PARTY	COMPLETION DATE	QUARTERLY STATUS
1 Prepare and disseminate the Capital Sunset instructions to all departments.	Finance Director Bill Moller, Budget Manager Christian Sigman	Reported Second Quarter	**Completed.**
2 Review the Capital Sunset submissions and make recommendations.	Capital Budget Committee, Budget Manager Christian Sigman	Reported Second Quarter	**Completed.**
3 Prepare the Capital Sunset ordinances.	City Solicitor J. Rita McNeil, Budget Manager Christian Sigman	Reported Second Quarter	**Completed.**
4 Submit the Capital Sunset ordinances to the City Council for approval.	Finance Director Bill Moller, Budget Manager Christian Sigman	Reported Second Quarter	**Completed.** The Capital Sunset Ordinance (#200306979) was approved June 25, 2003 authorizing the return of $1,862,536 to various capital improvement program funding sources from various capital project accounts where funds were no longer needed. Of this amount, $575,509 will be used as resources for the 2004 General Capital Budget, and $447,544 will be available as unappropriated surplus for the 2004 Restricted Capital Budget. The remaining funds will be reallocated to other capital projects in 2003.

2003-2004 BUDGET ACTION ITEMS
UPDATE THROUGH OCTOBER 31, 2004

RESPONSIBLE DEPARTMENT: FINANCE/WATER WORKS

ACTION ITEM 40	DESCRIPTION	DUE DATE	ORGANIZATIONAL OBJECTIVE
Issue Bonds for Water Works capital projects.	To issue $120 million in bonds for various Water Works capital projects in 2003.	April, 2003	To generate resources through the issuance of bonds to support the Capital Improvement Program.

ACTIONS REQUIRED	RESPONSIBLE PARTY	COMPLETION DATE	QUARTERLY STATUS
1 Prepare Bond Ordinances for submission to the City Council.	Finance Director Bill Moller, City Treasurer Daryl Cammerer	Reported First Quarter	**Completed.**
2 Submit Bond Ordinances to the City Council for approval.	Finance Director Bill Moller, City Treasurer Daryl Cammerer	Reported First Quarter	**Completed.** Ordinances were passed by the City Council on 1/29/03.
3 Prepare the Preliminary Official Statement for the sale of bonds.	Finance Director Bill Moller, City Treasurer Daryl Cammerer	Reported First Quarter	**Completed.**
4 Review bids from the Official Notice of Sale and issue bonds.	Finance Director Bill Moller, City Treasurer Daryl Cammerer	Reported First Quarter	**Completed.**

2003-2004 BUDGET ACTION ITEMS
UPDATE THROUGH OCTOBER 31, 2004

RESPONSIBLE DEPARTMENT: COMMUNITY DEVELOPMENT AND PLANNING

ACTION ITEM 41	DESCRIPTION	DUE DATE	ORGANIZATIONAL OBJECTIVE
Create cleaner and safer City programs.	To reprogram $3,267,280 in CDBG funding to programs aimed at safety, blight removal, litter control, and weed abatement in qualifying neighborhoods. Of these funds, $1 million should be set aside to support a blighted property Receivership Program.	January 31, 2004	To improve the safety and cleanliness of our City neighborhoods.

ACTIONS REQUIRED	RESPONSIBLE PARTY	COMPLETION DATE	QUARTERLY STATUS
1 Funds approved in the 2003 CDBG Budget in accordance with the Policy Budget document.	City Manager Valerie Lemmie, Finance Director Bill Moller	Reported First Quarter	Completed.
2 Program description and guidelines to be established for the Receivership Program.	Community Development and Planning Director Peg Moertl	May 30, 2003	Draft guidelines were completed and sent to the City Manager's Office for review.
3 Receivership Program to be operational.	Community Development and Planning Director Peg Moertl	October 31, 2003	The RFP was issued in June. Selections should have been made by September, with the program operating by October. Based on Law Department's recommendation, all RFPs were rejected in October because they were not responsive.
4 Create in-house Receivership Program	Community Development and Planning Assistant Director Toni Selvey-Maddox, DCD&P Supervisor Gerald Hyland	November 14, 2003	**Completed.** Draft plan has been completed and sent to Assistant City Manager for review.
5 Inform City Council	City Manager Valerie Lemmie	November 19, 2003	**Completed.** FYI Memo #670 sent to City Council November 25, 2003.

2003-2004 BUDGET ACTION ITEMS
UPDATE THROUGH OCTOBER 31, 2004

RESPONSIBLE DEPARTMENT:	**FINANCE (INCOME TAX DIVISION)**		
ACTION ITEM 42	DESCRIPTION	DUE DATE	ORGANIZATIONAL OBJECTIVE
To set aside $50,000 for financial literacy and Earned Income Tax Credit (EITC) Outreach efforts.	To set aside $50,000 in CDBG funds for both 2003 and 2004 for financial literacy and EITC Outreach efforts, as approved by City Council in a unanimous motion.	March, 2003 March, 2004	To improve the quality of life for low-income taxpayers who live in Cincinnati by expanding their awareness of the federal Earned Income Tax Credit.
ACTIONS REQUIRED	RESPONSIBLE PARTY	COMPLETION DATE	QUARTERLY STATUS
1 Prepare financial literacy material and distribute to the public for Income Tax outreach efforts. Partner with IRS and community agencies to increase the number of volunteer tax preparers.	Finance Director Bill Moller, Assistant Finance Director Francis Wagner, Income Tax Commissioner Teresa Richter	Reported Second Quarter	**Completed.** Motion #200205911 called for the City of Cincinnati to provide meaningful tax relief to working families by creating a partnership with the IRS and other community organizations to expand access to the Earned Income Tax Credit for Cincinnati working families. This initiative was spearheaded by Councilmember Pepper. Fliers and posters were distributed and over 40 tax preparers were recruited and trained. The project helped to generate thousands of dollars in Earned Income Tax Credits for dozens of citizens. Final tabulation of numbers are being processed. City staff provided support as appropriate.
2 In preparation for the 2004 tax season, survey the community to determine what their needs are, and continue to increase awareness of the tax credit.	Finance Director Bill Moller, Income Tax Commissioner Teresa Richter	April 15, 2004	**Completed.** Included in the 2004 budget in the amount of $15,000. Expenses for the program have been lower than anticipated. Unspent 2003 funding will be available for use in 2004.

2003-2004 BUDGET ACTION ITEMS
UPDATE THROUGH OCTOBER 31, 2004

RESPONSIBLE DEPARTMENT: BUILDINGS AND INSPECTIONS/POLICE/LAW

ACTION ITEM 43	DESCRIPTION	DUE DATE	ORGANIZATIONAL OBJECTIVE
To set aside $100,000 to support a Drughouse Shutdown Initiative.	To set aside $100,000 in CDBG funding for both 2003 and 2004 to support a Drughouse Shutdown Initiative – a joint Police, Buildings & Inspections, Law and other departments effort to target, shut down or abate nuisance properties that serve as the source of illegal drug activity.	December 2003	To improve the safety and cleanliness of our City neighborhoods.

ACTIONS REQUIRED	RESPONSIBLE PARTY	COMPLETION DATE	QUARTERLY STATUS
1 Identify nuisance properties to shut down or abate.	Police Chief Thomas Streicher	Reported Second Quarter	Four buildings in Madisonville have been identified and are awaiting demolition (4553 Erie, 4819 Whetsel, 5901 Madison Rd., 6335 Madison Rd.). Two buildings in OTR have been identified and are currently awaiting demolition (312 Mohawk, 203 W. McMicken). One building in Walnut Hills (1211 Myrtle) and one building in Sedamsville (2740 River Rd.) are to be demolished.
2 Monitor and report activities.	Police Chief Thomas Streicher, Buildings and Inspections Director Bill Langevin	Reported Second Quarter	A building in Evanston which was identified as a drughouse has been purchased by a responsible owner and a cash bond of $7,176 has been posted (stay of demolition). The building has been barricaded and drug activity has been removed.
		Reported Third Quarter	$55,000 has been expended or encumbered to barricade and secure open vacant buildings reported to have drug activity.

2003-2004 BUDGET ACTION ITEMS
UPDATE THROUGH OCTOBER 31, 2004

RESPONSIBLE DEPARTMENT:	**BUILDINGS AND INSPECTIONS/POLICE/LAW**		
ACTION ITEM 43 CONTINUED	DESCRIPTION	DUE DATE	ORGANIZATIONAL OBJECTIVE
To set aside $100,000 to support a Drughouse Shutdown Initiative.	To set aside $100,000 in CDBG funding for both 2003 and 2004 to support a Drughouse Shutdown Initiative – a joint Police, Buildings & Inspections, Law and other departments effort to target, shut down or abate nuisance properties that serve as the source of illegal drug activity.	December 2003	To improve the safety and cleanliness of our City neighborhoods.
ACTIONS REQUIRED	RESPONSIBLE PARTY	COMPLETION DATE	QUARTERLY STATUS
2 Monitor and report activities.	Police Chief Thomas Streicher, Buildings and Inspections Director Bill Langevin	Reported Fourth Quarter	**Completed.** 49 drughouses have been barricaded and 2 drughouses were demolished. Final expenditures for 2003 are $98,820. The buildings at 4819 Whetsel Avenue, a mixed use residential and commercial sporting goods store, and 552 York Street were identified as problem locations by Police and demolished under the Drughouse Shutdown Initiative. Using existing inspection/administration resources permits 100% of the funding to go toward demolition and barricading.

2003-2004 BUDGET ACTION ITEMS
UPDATE THROUGH OCTOBER 31, 2004

RESPONSIBLE DEPARTMENT: POLICE

ACTION ITEM 44	DESCRIPTION	DUE DATE	ORGANIZATIONAL OBJECTIVE
Facilitate the elimination of drugs in various rental properties.	To set aside $100,000 in Drug Elimination Program Grant funds to facilitate the elimination of drugs in various rental properties.	May, 2003	To improve the safety and cleanliness of City neighborhoods.

ACTIONS REQUIRED	RESPONSIBLE PARTY	COMPLETION DATE	QUARTERLY STATUS
1 Secure approval for the project.	Police Chief Thomas Streicher	Reported First Quarter	**Completed.**
2 Contract for services.	Police Chief Thomas Streicher	Reported Second Quarter	**Completed.** Contract signed 3/21/03 to hire off-duty Cincinnati Police Department employees to perform investigation, surveillance and arrest of drug traffickers in the Over-the-Rhine community.
3 Monitor and report.	Police Chief Thomas Streicher	Ongoing	Ongoing.

2003-2004 BUDGET ACTION ITEMS
UPDATE THROUGH OCTOBER 31, 2004

RESPONSIBLE DEPARTMENT: COMMUNITY DEVELOPMENT AND PLANNING

ACTION ITEM 45	DESCRIPTION	DUE DATE	ORGANIZATIONAL OBJECTIVE
Support the renovation of the Central Health Clinic.	To spend $125,000 in CDBG funds in both 2003 and 2004 to support the renovation of the Central Health Clinic, an eighty-year-old community mental health clinic in Avondale. This clinic serves over 14,000 clients yearly, including children and the homeless, the majority of whom live in the City, and ninety-five percent of whom are under the federal poverty line.	June, 2003	To improve the health of our citizens.

ACTIONS REQUIRED	RESPONSIBLE PARTY	COMPLETION DATE	QUARTERLY STATUS
1 Request eligibility determination from HUD regarding the installation of 130 window air conditioning units.	Community Development and Planning Acting Director Deborah Holston, Supervising Community Development Analyst Annette Armstrong	September 25, 2003	Completed.
2 Project is required to be advertised per HUD regulations.	Community Development and Planning Acting Director Deborah Holston, Supervising Community Development Analyst Annette Armstrong	November 16, 2003	In process. DCD&P is awaiting public comment.
		Reported Fourth Quarter	During the public comment process, Central Health Clinic learned the property is eligible for historic designation on the National Register of Historic Buildings. Historic designation was approved October 16, 2003.

2003-2004 BUDGET ACTION ITEMS
UPDATE THROUGH OCTOBER 31, 2004

RESPONSIBLE DEPARTMENT: COMMUNITY DEVELOPMENT AND PLANNING

ACTION ITEM 45 CONTINUED	DESCRIPTION	DUE DATE	ORGANIZATIONAL OBJECTIVE
Support the renovation of the Central Health Clinic.	To spend $125,000 in CDBG funds in both 2003 and 2004 to support the renovation of the Central Health Clinic, an eighty-year-old community mental health clinic in Avondale. This clinic serves over 14,000 clients yearly, including children and the homeless, the majority of whom live in the City, and ninety-five percent of whom are under the federal poverty line.	June, 2003	To improve the health of our citizens.

ACTIONS REQUIRED	RESPONSIBLE PARTY	COMPLETION DATE	QUARTERLY STATUS
3 Prepare and execute the contract for renovations of the Central Clinic.	Community Development and Planning Acting Director Deborah Holston, Supervising Community Development Analyst Annette Armstrong	March, 2004	Awaiting the selection of the contractor.
Re-do already completed plans and specifications to reflect historic designation.	Community Development and Planning Acting Director Laura Porter, Supervising Community Development Analyst Annette Armstrong	Reported Fourth Quarter	Preparation of revised plans and specifications is in process. Estimated completion date is March 31, 2003. University of Cincinnati is assisting.
4 Prepare and execute the contract for renovations of the Central Clinic.	Community Development and Planning Acting Director Laura Porter, Supervising Community Development Analyst Annette Armstrong	Reported Fourth Quarter	Estimated completion date to execute contract is August 31, 2004.
5 Action Item Update Reporting.	Community Development and Planning Acting Director Oren Henry, Supervising Community Development Analyst Annette Armstrong	Reported October 2004	Original bids received were in excess of available funding. Bidding process was re-opened, new bids accepted and awarded, and funding contract is being prepared for signatures.

2003-2004 BUDGET ACTION ITEMS
UPDATE THROUGH OCTOBER 31, 2004

RESPONSIBLE DEPARTMENT:	**COMMUNITY DEVELOPMENT AND PLANNING**		
ACTION ITEM 46	DESCRIPTION	DUE DATE	ORGANIZATIONAL OBJECTIVE
Create a neighborhood pride center to deal with crime and litter.	To set aside $75,000 of CDBG funding for a neighborhood pride center on Burnet Avenue to deal with crime and litter.	July, 2003	To improve the safety and cleanliness of City neighborhoods.
ACTIONS REQUIRED	RESPONSIBLE PARTY	COMPLETION DATE	QUARTERLY STATUS
1 Project description to be prepared detailing the use of funds.	Community Development and Planning Assistant Director Toni Selvey-Maddox	August 31, 2003	Completed.
2 Project may be required to be advertised per HUD regulations prior to the use of funds because this is a new project.	Community Development and Planning Assistant Director Toni Selvey-Maddox	December 31, 2003	Awaiting recommendations by Community Council.
3 Prepare and execute the contract for the Pride Center.	Community Development and Planning Assistant Director Toni Selvey-Maddox	April 1, 2004	Awaiting recommendations from Community Council for possible site choices.

2003-2004 BUDGET ACTION ITEMS
UPDATE THROUGH OCTOBER 31, 2004

RESPONSIBLE DEPARTMENT: COMMUNITY DEVELOPMENT AND PLANNING

ACTION ITEM 47	DESCRIPTION	DUE DATE	ORGANIZATIONAL OBJECTIVE
Institute redevelopment projects in Neighborhood Revitalization Strategy Areas (NRSA) and City Redevelopment Focus Districts.	To identify areas within NRSA neighborhoods for targeted redevelopment projects, using a Request for Proposals process to leverage the City's investment.	December 2003	To leverage City resources to stimulate private investment in our neighborhoods.

ACTIONS REQUIRED	RESPONSIBLE PARTY	COMPLETION DATE	QUARTERLY STATUS
1 Devise program.	Community Development and Planning Acting Director Deborah Holston	November 1, 2003	**Completed.**
2 Identify areas.	Community Development and Planning Acting Director Deborah Holston	November 1, 2003	Five Neighborhood Revitalization Strategy Areas have been identified.
3 Seek local approval.	Community Development and Planning Acting Director Laura Porter.	Reported Fourth Quarter	**Completed.** The 2004 Budget Motion includes City Council's approval to implement several neighborhood development plans that may potentially use Neighborhood Investment Reserve Anthem resources.
3b Seek HUD approval.	Community Development and Planning Development Manager Ron Regula	Reported Fourth Quarter	Department will seek HUD approval by June 1, 2004.
4 Conduct intra-Departmental meetings to define programs.	Community Development and Planning Development Manager Ron Regula	Reported Fourth Quarter	Intra-Departmental meetings to develop programs are in process.
5 Begin community meetings to further discuss program development.	Community Development and Planning Development Manager Ron Regula	Reported Fourth Quarter	Will begin April 1, 2004.

2003-2004 BUDGET ACTION ITEMS
UPDATE THROUGH OCTOBER 31, 2004

RESPONSIBLE DEPARTMENT: COMMUNITY DEVELOPMENT AND PLANNING

ACTION ITEM 48	DESCRIPTION	DUE DATE	ORGANIZATIONAL OBJECTIVE
Additional development resources totaling $30 million.	The City will increase funding for CDBG Float Loans and HUD 108 Loans to provide gap financing for targeted projects in neighborhood strategy areas.	Ongoing	To leverage City resources to stimulate private investment in our neighborhoods.

ACTIONS REQUIRED	RESPONSIBLE PARTY	COMPLETION DATE	QUARTERLY STATUS
1 Include additional funding for the HUD 108 Loan Debt Service in the 2003 CDBG Budget.	Community Development and Planning Director Peg Moertl, Finance Director Bill Moller, Budget Manager Christian Sigman	Reported First Quarter	**Completed**. Council approved additional funding in the 2003 Budget.
2 Projects submitted to Community Development and Planning will be reviewed to determine appropriateness and eligibility for using CDBG Float Loans and HUD 108 Loans.	Community Development and Planning Acting Director Laura Porter, Finance Director Bill Moller, Budget Manager Christian Sigman	Ongoing	Projects are being presented to the Community Development and Planning Department and are being considered for funding, including HUD 108 loans, based on underwriting, feasibility, and project analysis.

2003-2004 BUDGET ACTION ITEMS
UPDATE THROUGH OCTOBER 31, 2004

RESPONSIBLE DEPARTMENT: CITY MANAGER/FINANCE

ACTION ITEM 49	DESCRIPTION	DUE DATE	ORGANIZATIONAL OBJECTIVE
Fully implement managed competition.	To implement managed competition and allocate the operating savings as follows: 1) first $2.0 million to maintain the Recycling and Yard Waste Programs 2) next $6 million to rehabilitate Recreation Centers.	Ongoing	To generate resources through managed competition to support the Recycling and Yard Waste programs and rehabilitate Recreation Centers.

ACTIONS REQUIRED	RESPONSIBLE PARTY	COMPLETION DATE	QUARTERLY STATUS
1 Establish the Business Evaluation Team and hire the Manager of Competitive Services.	City Manager Valerie Lemmie, Assistant City Manager Tim Riordan, Assistant City Manager Rashad Young, Finance Director Bill Moller, Budget Manager Christian Sigman	Reported Second Quarter	Completed. Consultant hired to recruit the Manager of Competitive Services. The Business Evaluation Team has been established.
2 Implement the managed competition and identify City services which will be a part of this process.	City Manager Valerie Lemmie, Assistant City Manager Tim Riordan, Assistant City Manager Rashad Young, Finance Director Bill Moller, Budget Manager Christian Sigman, All City Departments	Reported Second Quarter	Ordinance #200306910 was passed June 4, 2003 authorizing the City Manager to enter into an agreement with the Public Strategies Group, Inc. for the purpose of assisting the City with developing and implementing the City's managed competition process. A memo was sent to City Departments Heads to gather their input concerning potential services that will be considered in the Managed Competition program. These responses will be reviewed by the BET and recommendations will be forwarded to the Advisory Working Group (AWG) for consideration. The City implemented the managed competition process for mechanical street sweeping. A letter of intent to begin exploring potential managed competition for Solid Waste was sent to AFSCME.

2003-2004 BUDGET ACTION ITEMS
UPDATE THROUGH OCTOBER 31, 2004

RESPONSIBLE DEPARTMENT: CITY MANAGER/FINANCE

ACTION ITEM 50	DESCRIPTION	DUE DATE	ORGANIZATIONAL OBJECTIVE
To hire a Manager of Competitive Services.	City Council authorized establishment of a position to direct the City's managed competition initiative.	May, 2003	To lead the development of a procedure to direct the City's managed competition initiative.

ACTIONS REQUIRED	RESPONSIBLE PARTY	COMPLETION DATE	QUARTERLY STATUS
1 To develop a position description and establish the salary range for the position.	Assistant City Manager Tim Riordan, Human Resources Director Rodney Prince	Reported Second Quarter	In process. Consultant was hired to recruit the Manager of Competitive Services.
2 To recruit individuals to fill the position established.	Outside Consultant	Reported Second Quarter	In process.
3 To select the individual to fill the position established.	Assistant City Manager Tim Riordan, Human Resources Director Rodney Prince	Reported Second Quarter	Several interviews have been conducted. Still processing.
		Reported Third Quarter	**Completed.** The Manager of Competitive Services has been hired.

2003-2004 BUDGET ACTION ITEMS
UPDATE THROUGH OCTOBER 31, 2004

RESPONSIBLE DEPARTMENT: CITY MANAGER/FINANCE

ACTION ITEM 51	DESCRIPTION	DUE DATE	ORGANIZATIONAL OBJECTIVE
Process to issue Request for Proposals (RFPs) for managed competition.	The Business Evaluation Team (BET) will implement a managed competition process to issue RFPs for at least $25 million in services by the end of 2003.	Ongoing	To improve the effectiveness, efficiency, and accountability of City operations.

ACTIONS REQUIRED	RESPONSIBLE PARTY	COMPLETION DATE	QUARTERLY STATUS
1 Establish the Business Evaluation Team (BET).	City Manager Valerie Lemmie, Assistant City Manager Tim Riordan, Assistant City Manager Rashad Young, Finance Director Bill Moller, Budget Manager Christian Sigman, Manager of Competitive Services Michele Kidd	Reported Second Quarter	The Business Evaluation Team has been established and a work plan has been developed.
2 Identify City services for managed competition.	All City Departments, Assistant City Manager Tim Riordan, Assistant City Manager Rashad Young, Manager of Competitive Services Michele Kidd, Business Evaluation Team	Reported Second Quarter	A memo was sent to City Department Heads to gather their input concerning potential services that will be considered in the Managed Competition program. These responses will be reviewed by the BET and recommendations will be reviewed and forwarded to the Advisory Working Group (AWG) for consideration. A letter of intent to begin exploring potential managed competition for Solid Waste was sent to AFSCME.

2003-2004 BUDGET ACTION ITEMS
UPDATE THROUGH OCTOBER 31, 2004

RESPONSIBLE DEPARTMENT:	**CITY MANAGER/FINANCE**		
ACTION ITEM 51 CONTINUED	DESCRIPTION	DUE DATE	ORGANIZATIONAL OBJECTIVE
Process to issue Request for Proposals (RFPs) for managed competition.	The Business Evaluation Team (BET) will implement a managed competition process to issue RFPs for at least $25 million in services by the end of 2003.	Ongoing	To improve the effectiveness, efficiency, and accountability of City operations.
ACTIONS REQUIRED	RESPONSIBLE PARTY	COMPLETION DATE	QUARTERLY STATUS
2 Identify City services for managed competition.	All City Departments, Assistant City Manager Tim Riordan, Assistant City Manager Rashad Young, Manager of Competitive Services Michele Kidd, Business Evaluation Team	Reported Third Quarter	Completed. The Business Evaluation Team has developed a list of potential projects that are likely to be completed within 2004. The Advisory Work Group has reviewed the list which has been forwarded to the City Manager for review. RFP guidelines will be presented to City Council for approval in early December. It is unlikely that RFPs will be issued for $25 million in services by the end of 2003.
3 Select service providers and make recommendations to the City Council.	City Manager Valerie Lemmie, Assistant City Manager Tim Riordan, Assistant City Manager Rashad Young, Manager of Competitive Services Michele Kidd, Business Evaluation Team	Reported Second Quarter	Resolutions 200306911 and 200306912 were passed on June 4, 2003, expressing Council's approval of the portion of the Administration's May 7, 2003, report, "Results of Street Sweeping Request for Proposal." The City recommended mechanical street sweeping awards to Contract Sweepers, Inc. and the City Employee Team in the amounts of $491,110 and $602,810, respectively, for year 1 of a three year contract.

2003-2004 BUDGET ACTION ITEMS
UPDATE THROUGH OCTOBER 31, 2004

RESPONSIBLE DEPARTMENT:	**CITY MANAGER/FINANCE**		
ACTION ITEM 51 CONTINUED	DESCRIPTION	DUE DATE	ORGANIZATIONAL OBJECTIVE
Process to issue Request for Proposals (RFPs) for managed competition.	The Business Evaluation Team (BET) will implement a managed competition process to issue RFPs for at least $25 million in services by the end of 2003.	Ongoing	To improve the effectiveness, efficiency, and accountability of City operations.
ACTIONS REQUIRED	RESPONSIBLE PARTY	COMPLETION DATE	QUARTERLY STATUS
2 Identify City services for managed competition.	All City Departments, Assistant City Manager Tim Riordan, Assistant City Manager Rashad Young, Manager of Competitive Services Michele Kidd, Business Evaluation Team	Reported Third Quarter	Completed. The Business Evaluation Team has developed a list of potential projects that are likely to be completed within 2004. The Advisory Work Group has reviewed the list which has been forwarded to the City Manager for review. RFP guidelines will be presented to City Council for approval in early December. It is unlikely that RFPs will be issued for $25 million in services by the end of 2003.
3 Select service providers and make recommendations to the City Council.	City Manager Valerie Lemmie, Assistant City Manager Tim Riordan, Assistant City Manager Rashad Young, Manager of Competitive Services Michele Kidd, Business Evaluation Team	Reported Second Quarter	Resolutions 200306911 and 200306912 were passed on June 4, 2003, expressing Council's approval of the portion of the Administration's May 7, 2003, report, "Results of Street Sweeping Request for Proposal." The City recommended mechanical street sweeping awards to Contract Sweepers, Inc. and the City Employee Team in the amounts of $491,110 and $602,810, respectively, for year 1 of a three year contract.

2003-2004 BUDGET ACTION ITEMS
UPDATE THROUGH OCTOBER 31, 2004

RESPONSIBLE DEPARTMENT: CITY MANAGER/FINANCE

ACTION ITEM 52	DESCRIPTION	DUE DATE	ORGANIZATIONAL OBJECTIVE
Managed competition process for services identified in the consultant's report dated September 13, 2002.	The Business Evaluation Team (BET) will pursue within the next two years (2003 and 2004) the managed competition process for all of the services identified by the consultant in the September 13, 2002 report. These recommendations should be implemented by the City.	Ongoing	To improve the effectiveness, efficiency, and accountability of City operations.

ACTIONS REQUIRED	RESPONSIBLE PARTY	COMPLETION DATE	QUARTERLY STATUS
1 Identify City services for managed competition. *See Action Items #49 and #51*	All City Departments, Assistant City Manager Tim Riordan, Assistant City Manager Rashad Young, Manager of Competitive Services Michele Kidd, Business Evaluation Team	Reported Second Quarter	In process. Proposals received in response to the Street Sweeping RFP were reviewed. Letter of intent to begin exploring potential managed competition for Solid Waste was sent to AFSCME. Parks has also conducted five "pilot contracts" for managed competition as part of an effort to explore additional managed competition opportunities.
2 Select service providers and make recommendations to the City Council.	City Manager Valerie Lemmie, Assistant City Manager Tim Riordan, Assistant City Manager Rashad Young, Manager of Competitive Services Michele Kidd, Business Evaluation Team	Reported Second Quarter	Resolutions 200306911 and 200306912 were passed on June 4, 2003, expressing Council's approval of the portion of the Administration's May 7, 2003, report, "Results of Street Sweeping Request for Proposal." The City recommended mechanical street sweeping awards to Contract Sweepers, Inc. and the City Employee Team in the amounts of $491,110 and $602,610, respectively for year 1 of a three year contract.

2003-2004 BUDGET ACTION ITEMS
UPDATE THROUGH OCTOBER 31, 2004

RESPONSIBLE DEPARTMENT:	**CITY MANAGER/FINANCE**		
ACTION ITEM 52 CONTINUED	DESCRIPTION	DUE DATE	ORGANIZATIONAL OBJECTIVE
Managed competition process for services identified in the consultant's report dated September 13, 2002.	The Business Evaluation Team (BET) will pursue within the next two years (2003 and 2004) the managed competition process for all of the services identified by the consultant in the September 13, 2002 report. These recommendations should be implemented by the City.	Ongoing	To improve the effectiveness, efficiency, and accountability of City operations.
ACTIONS REQUIRED	RESPONSIBLE PARTY	COMPLETION DATE	QUARTERLY STATUS
2 Select service providers and make recommendations to the City Council.	City Manager Valerie Lemmie, Assistant City Manager Tim Riordan, Assistant City Manager Rashad Young, Manager of Competitive Services Michele Kidd, Business Evaluation Team	Reported Fourth Quarter	City Council approved Resolution #0016-2004 (Document # 200407992) directing the Administration to implement "Innovative Service Solutions," to allow the City to deliver the lowest cost and highest quality services to City residents through service reviews and process redesign, and thereby replacing the "Managed Competition-Value Cincinnati" process, other than for the City services previously bid under that process.

2003-2004 BUDGET ACTION ITEMS
UPDATE THROUGH OCTOBER 31, 2004

RESPONSIBLE DEPARTMENT: CITY MANAGER/FINANCE

ACTION ITEM 53	DESCRIPTION	DUE DATE	ORGANIZATIONAL OBJECTIVE
Managed competition process for street sweeping, operation of the Convention Center, fuel management, and computing and telecommunications.	To update the City Council on the process and guidelines that are being used to implement the managed competition process, in the four specific areas, that Council agreed to pursue on December 19, 2001 (street sweeping, Convention Center operation, fuel management, and computing and telecommunications).	April, 2003	To improve the effectiveness, efficiency, and accountability of City operations.

ACTIONS REQUIRED	RESPONSIBLE PARTY	COMPLETION DATE	QUARTERLY STATUS
1 Develop the process and guidelines that will be used to implement managed competition.	City Manager Valerie Lemmie, Assistant City Manager Tim Riordan, Assistant City Manager Rashad Young, Finance Director Bill Moller, Manager of Competitive Services Michele Kidd, Business Evaluation Team, Union Representatives	Reported Second Quarter	Completed. City Council approved Policies and Guidelines for Managed Competition on 12/11/02.
2 Implement the managed competition process for street sweeping, Convention Center operations, fuel management, computing and telecommunication services.	Assistant City Manager Tim Riordan, Public Services Director Daryl Brock, Regional Computer Center Director Ralph Renneker, Manager of Competitive Services Michele Kidd, Business Evaluation Team	Reported Second Quarter	See Action Item # 6 for street sweeping.
		Reported Second Quarter	Discussions concerning the operation of the Convention Center are in process and a decision will be made before the convention facilities expansion is completed.
		Reported Third Quarter	An RFP has been prepared for the City's fuel management system and is being reviewed by the Manager of Competitive Services.

2003-2004 BUDGET ACTION ITEMS
UPDATE THROUGH OCTOBER 31, 2004

RESPONSIBLE DEPARTMENT: CITY MANAGER/FINANCE

ACTION ITEM 53 CONTINUED	DESCRIPTION	DUE DATE	ORGANIZATIONAL OBJECTIVE
Managed competition process for street sweeping, operation of the Convention Center, fuel management, and computing and telecommunications.	To update the City Council on the process and guidelines that are being used to implement the managed competition process, in the four specific areas, that Council agreed to pursue on December 19, 2001 (street sweeping, Convention Center operation, fuel management, and computing and telecommunications).	April, 2003	To improve the effectiveness, efficiency, and accountability of City operations.

ACTIONS REQUIRED	RESPONSIBLE PARTY	COMPLETION DATE	QUARTERLY STATUS
2 Implement the managed competition process for street sweeping, Convention Center operations, fuel management, computing and telecommunication services.	Assistant City Manager Tim Riordan, Public Services Director Daryl Brock, Regional Computer Center Director Ralph Renneker, Manager of Competitive Services Michele Kidd, Business Evaluation Team	Reported Fourth Quarter	City Council approved Resolution #0016-2004 (Document # 200407992) directing the Administration to implement "Innovative Service Solutions," to allow the City to deliver the lowest cost and highest quality services to City residents through service reviews and process redesign, and thereby replacing the "Managed Competition-Value Cincinnati" process, other than for the City services previously bid under that process.

Appendices D

City of Cincinnati Position Reductions

2005 Approved Position Reductions

Fund	Agency Name	Agency	Sal. Div.	Job Class Name	Total Reduction	Reduction Vacant	Reduction Filled
Office of the Mayor							
050	Office of the Mayor	030	09	Council Aide	-1.0	-0.5	-0.5
050	Office of the Mayor	030	09	Council Assistant	-1.0	-1.0	
					-2.0	**-1.5**	**-0.5**
Regional Computer Center							
702	Regional Computer Center	090	10	Senior Administrative Specialist	-1.0	-1.0	
702	Regional Computer Center	090	08	Information Technology Manager	-2.0	-2.0	
702	Regional Computer Center	090	08	Information Technology Assistant Manager	-1.0	-1.0	
702	Regional Computer Center	090	10	Senior Computer/Programmer Analyst	-1.0	-1.0	
702	Regional Computer Center	090	01	Clerk Typist 3	-1.0	-1.0	
702	Regional Computer Center	090	10	Senior Computer/Programmer Analyst	-2.8		-2.8
					-8.8	**-6.0**	**-2.8**
Office of the City Manager							
050	City Manager	101	00	Administrative Specialist	-1.0		-1.0
050	City Manager	101	01	Clerk Typist 2	-1.0	-1.0	
050	City Manager	101	05	Assistant City Manager	-1.0	-1.0	
					-3.0	**-2.0**	**-1.0**
Department of Law							
050	Law	111	07	Asst City Solicitor	-1.0	-1.0	
050	Law	111	07	Deputy City Solicitor	-1.0	-1.0	
050	Law	111	07	Support Services Manager	-1.0	-1.0	
					-3.0	**-3.0**	**0.0**
Department of Human Resources							
050	Human Resources	120	05	Assistant Human Resources Director	-1.0		-1.0
050	Human Resources	120	00	Senior Human Resources Analyst	-1.0	-1.0	
					-2.0	**-1.0**	**-1.0**
Department of Finance							
050	Budget & Evaluation	132	00	Senior Management Analyst	-1.0		-1.0
050	Accounts & Audits	133	10	Senior Accountant	-0.5	-0.5	
050	Accounts & Audits	133	08	Supervising Accountant	-1.0		-1.0
050	Treasury	134	10	Senior Accountant	-1.0		-1.0
050	Income Tax	136	01	Clerk 2	-4.0		-4.0
050	Income Tax	136	10	Accountant	-2.0		-2.0
050	Purchasing	137	10	Administrative Specialist	-1.0	-1.0	
050	Purchasing	137	01	Clerk Typist 3	-1.0	-1.0	
050	Internal Audit	139	00	Senior Internal Auditor	-1.0		-1.0
					-12.5	**-2.5**	**-10.0**
Department of Community Development and Planning							
050	Administration Division	161	00	Administrative Specialist	-1.0		-1.0
050	Administration Division	161	00	Contract Compliance Specialist	-1.0	-1.0	
050	Neighborhood Development	162	00	Senior Development Officer	-3.0	-3.0	
050	Neighborhood Development	162	00	Administrative Technician	-1.0	-1.0	
050	Neighborhood Development	162	08	Development Manager	-1.0	-1.0	
304	Neighborhood Development	162	00	Senior Community Development Analyst	-5.0	-4.0	-1.0
304	Neighborhood Development	162	01	Clerk 2	-0.5	-0.5	
050	Community Services	163	08	Supervising Comm. Develop. Analyst	-1.0		-1.0
050	Community Services	163	00	Clerk Typist 3	-1.0		-1.0
050	Community Services	163	00	Community Development Analyst	-1.0	-1.0	
050	Community Services	163	00	Senior Community Development Analyst	-1.0	-1.0	
464	Community Services	163	08	Supervising Accountant	-1.0		-1.0
464	Community Services	163	00	Senior Administrative Specialist	-1.0		-1.0
050	Planning Division	165	00	Senior City Planner	-1.0	-1.0	
050	Planning Division	165	08	Supervising City Planner	-1.0	-1.0	
					-20.5	**-14.5**	**-6.0**
Department of Recreation							
050	Region 2	192	10	Parks/Recreation Programming Coordinator	-1.0		-1.0
050	Region 3	193	01	Community Center Director	-3.0	-3.0	
050	Region 3	193	10	Parks/Recreation Programming Coordinator	-1.0		-1.0
050	Athletics	197	04	Lifeguard	-3.0	-3.0	
050	Administration	199	01	Accounting Technician 2	-1.0	-1.0	
050	Administration	199	10	Administrative Specialist	-1.0	-1.0	
					-10.0	**-8.0**	**-2.0**
Department of Parks							
050	Operations & Facility Mgmt.	202	10	Administrative Technician	-1.0	-1.0	
302	Operations & Facility Mgmt.	202	04	Municipal Worker	-6.0	-6.0	
050	Admin. & Program Services	203	01	Park Naturalist	-1.0	-1.0	
					-8.0	**-8.0**	**0.0**

City of Cincinnati Position Reductions

2005 Approved Position Reductions

Fund	Agency Name	Agency	Sal. Div.	Job Class Name	Total Reduction	Reduction Vacant	Reduction Filled
Department of Buildings and Inspections							
050	Office of the Director	211	10	Computer Systems Analyst	-1.0	-1.0	
050	Licenses & Permits	212	01	Computer Operator 2	-1.0	-1.0	
050	Licenses & Permits	212	01	Inspector 1	-2.0	-1.0	-1.0
050	Licenses & Permits	212	10	Secretary	-1.0	-1.0	
050	New Constr&Existing Bldg	213	01	Clerk Typist 3	-1.0		-1.0
050	New Constr&Existing Bldg	213	01	Inspector 1	-1.0	-1.0	
050	New Constr&Existing Bldg	213	04	Municipal Worker	-1.0		-1.0
					-8.0	**-5.0**	**-3.0**
Cincinnati Police Department							
050	Police	222	01	Clerk 1	-24.0		-24.0
050	Police	222	10	Administrative Specialist	-1.0	-1.0	
050	Police	222	10	Administrative Technician	-2.0	-2.0	
050	Police	222	01	Clerk Typist 2	-1.0	-1.0	
050	Police	222	01	Clerk Typist 3	-1.0	-1.0	
					-29.0	**-5.0**	**-24.0**
Cincinnati Fire Department							
050	Fire	224	10	Administrative Specialist	-1.0	-1.0	
050	Fire	224	01	Clerk 1	-23.6	-23.6	
					-24.6	**-24.6**	**0.0**
Department of Transportation and Engineering							
050	Transportation&Engin. Dir	231	01	Accounting Technician 2	-1.0		-1.0
050	Transportation&Engin. Dir	233	10	Senior Engineering Technician	-1.0		-1.0
					-2.0	**0.0**	**-2.0**
Department of Enterprise Services							
202	Fleet Services	244	01	Storekeeper	-3.0	-3.0	
202	Fleet Services	244	01	Stockhandler	-1.0	-1.0	
202	Fleet Services	244	01	Accounting Technician 3	-1.0	-1.0	
202	Fleet Services	244	01	Automotive Mechanic	-2.0	-2.0	
202	Fleet Services	244	01	Automotive Mechanic Crew Chief	-1.0	-1.0	
102	Parking System Facilities	248	01	Parking Attendant	-2.0	-2.0	
					-10.0	**-10.0**	**0.0**
Department of Public Services							
050	Public Services Director's Office	251	10	Senior Administrative Specialist	-1.0	-1.0	
301	Traffic and Road Operations	252	03	Cement Finisher	-1.0	-1.0	
301	Traffic and Road Operations	252	01	Cement Gun Utility Worker	-1.0		-1.0
301	Traffic and Road Operations	252	08	Public Works Operations Superintendent	-1.0		-1.0
301	Traffic and Road Operations	252	01	Supvg Storekeeper	-1.0		-1.0
306	Traffic and Road Operations	252	10	Accountant	-1.0		-1.0
306	Traffic and Road Operations	252	01	Accounting Technician 1	-1.0	-1.0	
306	Traffic and Road Operations	252	10	Administrative Specialist	-1.0		-1.0
306	Traffic and Road Operations	252	01	Laborer	-1.0		-1.0
306	Traffic and Road Operations	252	08	Superintendent	-1.0		-1.0
306	Traffic and Road Operations	252	01	Stockhandler	-1.0		-1.0
306	Traffic and Road Operations	252	01	Storekeeper	-1.0		-1.0
306	Traffic and Road Operations	252	01	Truck Driver	-1.0		-1.0
050	Neighborhood Operations	253	01	Sanitation Specialist	-1.0	-1.0	
301	Neighborhood Operations	253	01	Structures Maintenance Worker	-3.0	-3.0	
301	Neighborhood Operations	253	01	Laborer	-2.0	-2.0	
301	Neighborhood Operations	253	00	Public Works Operations Supervisor	-1.0	-1.0	
					-20.0	**-10.0**	**-10.0**
Department of Public Health (see explanatory note at bottom)							
050	Technical Resources Division	262	00	Accountant	-1.0	-1.0	
050	Community Health Services	263	10	Administrative Specialist	-1.0		-1.0
050	Primary Health Care - Programs	264	01	Clerk Typist 3	-1.0	-1.0	
050	Primary Health Care - Programs	264	01	Laboratory Assistant	-1.0	-1.0	
050	Primary Health Care - Programs	264	00	Nursing Supervisor	-1.0	-1.0	
050	Primary Health Care - Center	265	08	Health Clinic Coordinator	-1.0	-1.0	
353	Primary Health Care - Programs	264	01	Public Health Nurse 2	-10.0	-10.0	
353	Primary Health Care - Programs	264	01	Clerk Typist 2	-1.0	-1.0	
353	Primary Health Care - Programs	264	04	Public Health Consultant	-1.5	-1.5	
					-18.5	**-17.5**	**-1.0**
	Grand Total				**-181.9**	**-118.6**	**-63.3**

Appendices E

Measurement Focus

Except for budgetary purposes, the basis of accounting used by the City conform to accounting principles generally accepted in the United States of America (GAAP) as applicable to governmental units. The accounting and financial reporting treatment applied to a fund is determined by its measurement focus.

The government-wide and proprietary funds financial statements are reported using the economic resources measurement focus. The government-wide and proprietary funds financial statements are reported using the accrual basis of accounting. Revenues are recorded when earned and expenses are recorded when a liability is incurred, regardless of the timing of related cash flows. Nonexchange transactions, in which the City gives (or receives) value without directly receiving (or giving) equal value in exchange, include income taxes, property taxes, grants, shared revenues, and donations. On an accrual basis, revenue from income taxes is recognized in the period in which the taxpayer's liability occurs and revenue from property taxes is recognized in the fiscal year for which the taxes are levied. On an accrual basis, revenue in the form of shared revenue is recognized when the provider government recognizes its liability to the City. Revenue from grants and donations is recognized in the fiscal year in which all eligibility requirements have been satisfied.

Governmental funds are reported using the current financial resources measurement focus and the modified accrual basis of accounting. Under this method, revenues are recognized in the accounting period in which they become both measurable and available. Revenues are considered to be available when they are collectible within the current period or soon enough thereafter to pay liabilities of the current period. For this purpose, the City considers revenues to be available if they are collected within sixty days of the end of the current fiscal period. Expenditures generally are recorded when the related liability is incurred, as under accrual accounting. However, debt service expenditures, as well as expenditures related to compensated absences and claims and judgments, are recorded only when payment is due. Inventories of materials and supplies may be considered expenditures either when purchased or when used, and prepaid expense items may be considered expenditures either when paid for or when consumed. Proceeds of general long-term debt are reported as other financing sources.

Income taxes, delinquent property taxes, liquor permits, fines, local government fund, gasoline tax, and motor vehicle license fees for the current and prior periods are determined to be susceptible to accrual and are recognized as revenue in the current accounting period. All other major revenues of governmental funds are determined not to meet the criteria of either being measurable or available. The proprietary fund type statements are prepared utilizing the flow of economic resources measurement focus and the accrual basis of accounting for revenues, which are recognized when they are earned, and for expenses, which are recognized when they are incurred. Unbilled service receivables are recognized by proprietary funds when the services are provided.

The fiduciary fund types recognize revenue and expenditures/expenses on a basis consistent with the fund's accounting measurement objective. The pension trust fund and the mixed investment pool statements are prepared utilizing the flow of economic resources measurement focus and the accrual basis of accounting. Agency funds do not have a measurement focus. Their financial statements are prepared utilizing the accrual basis of accounting.

Private-sector standards of accounting and financial reporting issued prior to December I, 1989, generally are followed in both the government-wide and proprietary fund financial statements to the extent that those standards do not conflict with or contradict guidance of the Governmental Accounting Standards Board. Governments also have the option of following subsequent private-sector guidance for their business-type activities and enterprise funds, subject to this same limitation. The City has elected not to follow subsequent private-sector guidance.

Appendices F

GLOSSARY OF TERMS

AGENCY: An organizational entity of the City of Cincinnati. Usually it relates to a Department of the City (such as the Department of Police, or Public Services, etc.). It may also relate to a subordinate division of a Department, such as an operating Division.

APPROPRIATION: Legislation by the City Council approving the budgets for individual funds. Appropriation ordinances authorize spending in the personnel services, non-personnel services, employee benefits, equipment accounts, debt service, and capital categories. Departments cannot spend more money than is approved in these categories. Appropriations can only be adjusted by passage of a subsequent ordinance by the City Council upon recommendation by the City Manager.

BDS: See Budget Development System.

BIENNIAL BUDGET: A budget for a two-year period. The City of Cincinnati's biennial schedule was initiated in 1993. The biennial budget cycle is 2003/2004, 2005/2006, and so on.

BOND: A long-term promissory debt obligation issued in order to generate financing for the construction, rehabilitation, or upgrade of City assets. The sale of bonds is the primary method of financing a capital program.

BUDGET DEVELOPMENT SYSTEM (BDS): An automated system used to prepare the biennial Operating Budget and related reports. This system is similar to the Capital Budget System (CBS) used to prepare the City's Capital Budget. It is supported by the Cincinnati Financial System (CFS).

CAPITAL BUDGET COMMITTEE: A committee chaired by Assistant City Managers, the Finance Director, Assistant Finance Director, and comprised of various department heads. This committee meets with representatives from all City agencies, reviews analyses of Capital requests, and recommends a balanced Capital Budget to the City Manager.

CAPITAL INVESTMENT PROGRAM (CIP): The six-year plan for capital investment in Cincinnati's future through improving City streets, bridges, recreation facilities, parks, health facilities and buildings, and other capital assets, all of which enhance the delivery of services. It coordinates the financing and timing of improvements to maximize their value to the public.

CAPITAL OUTLAY: Expenditure category for the cost of equipment, vehicles and other fixed assets (major object code 7600 in the Cincinnati Financial System).

CARRYOVER BALANCE: The net balance in a fund at the end of the fiscal year due to savings (when total expenditures and encumbrances are less than the appropriations), canceled encumbrances (when a contract is completed for less cost than the encumbered amount or not needed at all), or revenues in excess of estimates for that year.

CDBG: See Community Development Block Grant.

CINCINNATI FINANCIAL SYSTEM (CFS): An automated system to process financial transactions and prepare related reports. This system supports the Budget Development System (BDS).

CIP: See Capital Investment Program.

COMMUNITY DEVELOPMENT BLOCK GRANT (CDBG): The Federal grant which supports housing, economic development, health and human services, and planning and administration.

CONSOLIDATED PLAN: The U.S. Department of Housing and Urban Development requires the submission of a consolidated plan for the following Federal entitlement grant programs: Community Development Block Grant, HOME Investment Partnerships Program, Emergency Shelter Grants, and HOPWA. The plan also provides the framework for competitive grant applications for other housing and community development programs.

CONTINUATION SERVICES BUDGET: A budget in which the City provides nearly the same level of services which were provided in the previous year.

CONTRACT AGENCIES: The City contracts with some agencies to provide services, such as the Citizens' Committee on Youth (CCY), the Cincinnati Human Relations Commission (CHRC), and the Southwest Ohio Regional Transit Authority (SORTA). These entities are not City departments, nor do City employees operate them, but the services are paid for in part by City funds and grants received from the City.

DEBT SERVICE: Scheduled payment of the interest and principal to bond holders which is necessary to retire bond indebtedness.

DEPARTMENT: A basic organizational unit of government which may be sub-divided into divisions, programs, and activities.

EBC: See Executive Budget Committee.

EMERGENCY SHELTER GRANT: Federal funds to provide capital and operating support for emergency shelters and transitional housing for the homeless.

EMPLOYEE BENEFITS: City-contributed costs for pension and other benefits for City employees. Other benefits include health care, unemployment compensation, vision and dental care, deferred compensation, and the Public Employees Assistance Program (PEAP).

ENCUMBRANCE: An amount of money committed for the payment of goods or services ordered but not yet received.

ENTERPRISE FUNDS: A type of restricted fund which is used to account for the expenditures and revenues of enterprise operations such as the City's Water Works Department and Parking Facilities Division. Enterprise funds are self-supporting from the sale of goods and services.

EQUIPMENT ACCOUNTS: Expenditure categories for "Motorized and Construction Equipment" (MCEA) and "Office and Technical Equipment" accounts (OTEA). MCEA is used for purchases of autos, trucks, backhoes, etc. OTEA is for desks, office partitions, calculators, etc.

EXCEPTION REQUEST: Programs and/or items which are not included in the base requested or recommended budget. These include new program proposals or extraordinary increases which could not be included in the budget target.

EXECUTIVE BUDGET COMMITTEE (EBC): The members of this committee are the City Manager, Assistant City Managers, the Director of Finance, Assistant Director of Finance, and the Manager of Budget and Evaluation. The EBC is the City Manager's administration team to develop budget and policy recommendations to the City Council.

EXPENDITURE: The cost for the personnel, materials, and equipment required for a department to function.

FISCAL YEAR (FY): Cincinnati's fiscal year runs from January 1 through December 31.

FTE: See Full-Time Equivalent below.

FULL-TIME EQUIVALENT (FTE): FTE is a measure of a position by its budgeted hours. For example, 1 FTE equals 2088 hours and .75 FTE equals 1566 hours.

FUND: A fiscal and accounting entity with a self-balancing set of accounts to record revenue and expenditures.

FUND ACCOUNTING: Accounting method of providing information on City receipts and disbursements in separate categories or "funds". Governments use fund accounting to segregate sources of revenue and the purposes for which they are to be used. For instance, Water Works Fund 101 only receives funds generated from water charges and only expends funds related to water system activities.

GENERAL FUND: This fund accounts for the current assets, current liabilities, revenues, and expenditures that arise from general government operations. The main revenue sources of this fund are income and property taxes.

HOME: HOME Investment Partnerships Program. A Federal grant program to provide housing for low-income persons.

HOUSING OPPORTUNITIES FOR PERSONS WITH AIDS (HOPWA): A Federal grant program to provide housing for persons with AIDS.

INFRASTRUCTURE: Long-lived assets such as highways, bridges, buildings, and public utilities. A primary funding source for infrastructure maintenance is provided by a tax of one tenth of one percent on earned income, which was approved by voters in 1988. It is legally mandated that collection of this additional tax is subject to the City spending 90% of a base amount within three years. The base amount is calculated by an established formula. This budget and expenditures requirement to continue the 0.1% income tax is referred to as the "infrastructure mandate."

INTERDEPARTMENTAL CHARGES: Accounts for the reimbursement of the cost of services provided to departments by other departments. For example, the Reproduction Services program might process an interdepartmental bill (I.D. bill) to charge the Recreation Department for printing a brochure.

INTERNAL SERVICE FUNDS: A type of restricted fund used to finance and account for goods and services provided in-house by a City Department, such as the Fleet Services Fund.

NON-PERSONNEL SERVICES: Operating expenditure category for non-salary related items, such as office supplies, office space rental, contracts, computer costs, gasoline, etc. (major object code series 7200-7300-7400 in the Cincinnati Financial System).

OPERATING BUDGET: The budget which encompasses day-to-day municipal activities. The Operating Budget includes employee salaries, supplies, and other non-personnel items related to current activities. The Operating Budget also includes debt service and overhead costs for these operations.

PERSONNEL SERVICES: Expenditure category for the cost of employee salaries and compensated absences such as vacations and sick leave (major object code 7100 in the Cincinnati Financial System).

PRIOR YEAR ENCUMBRANCES: Obligations from previous fiscal years in the form of purchase orders, contracts, or salary commitments which are chargeable to an appropriation and for which a part of that annual appropriation has been reserved. They cease to be encumbrances when the obligations are paid or otherwise terminated.

PROGRAM: A group of similar activities, or a type of service, which is organized as a sub-unit of a department for planning and performance measurement purposes.

RESERVE FOR CONTINGENCIES: An appropriation which is set aside for unanticipated or potential expense items that cannot be deferred until the next budget cycle. This is an account routinely appropriated in the General Fund to enable the City Council to adjust the budget during the year without affecting other budgeted services.

RESOURCES: Total dollars available for budget purposes including revenues, fund transfers, and beginning fund balances.

RESTRICTED FUNDS: Funds restricted to a specific purpose, such as Parking, Lunken Airport, and Municipal Golf Funds.

REVENUES: The annual income or receipts of the City from taxes, charges, and investments.

SPECIAL ORGANIZATIONAL REPORTING AUTHORITIES: Agencies of the City which include its various Boards and Commissions, as well as contract agencies and county-wide departments.

STAFFING LEVELS: Estimated number of FTE needed to perform the work at a stated level of service.

TRANSIT OCCUPANCY TAX: The City's 4% tax levied on all rents received by a hotel for lodging furnished to transient guests. Tax receipts are dedicated to financing the operating and maintenance costs of the City's cinergy center, and to help finance the expansion of the cinergy center.

TRUST FUND: A fund to account for assets in which the City acts in a trustee capacity or as an agent for other governmental units. The Metropolitan Sewer District (owned by the County but operated by the City) and Pension Trust are examples of trust funds.

UNAPPROPRIATED SURPLUS: The amount of money in a fund not appropriated by the City Council. The balance remains in the fund until the City Council approves spending by passing an appropriation ordinance.

USER CHARGES/FEES: The payment of a fee for direct receipt of a public service by the party benefiting from the service.

WORKING CAPITAL RESERVE: Monies which are set aside to provide a reserve in case of a disaster or fiscal emergency. The policy of the City Council is to maintain a balance in the Working Capital Reserve Fund between 5 and 8 percent of General Fund revenues in each year.

City of Cincinnati
All Funds Biennial Budget

2005/2006 Approved Biennial Budget
2005-2010 Capital Investment Program

Mayor
Charlie Luken

Members of City Council
Y. Laketa Cole
John Cranley
David Crowley
Pat DeWine
Sam Malone
David Pepper
Alicia Reece (Vice Mayor)
Christopher Smitherman
James R. Tarbell

City Administration
Valerie A. Lemmie, City Manager
Rashad Young, Assistant City Manager
Deborah C. Holston, Assistant City Manager
William E. Moller, Finance Director
Joe Gray, Assistant Finance Director
Christian Sigman, Budget Manager

GOVERNMENT FINANCE OFFICERS ASSOCIATION

Distinguished Budget Presentation Award

PRESENTED TO

City of Cincinnati

Ohio

For the Biennium Beginning

January 1, 2003

President

Executive Director

The Government Finance Officers Association of the United States and Canada (GFOA) presented an Award for the Distinguished Budget Presentation to the City of Cincinnati for its annual budget beginning January 1, 2003.

In order to receive this award, a governmental unit must publish a budget document that meets program criteria as a policy document, as an operations guide, as a financial plan and as a communications medium.

The award is valid for a period of one year only. We believe our current biennial budget continues to conform to program requirements, and we are submitting it to GFOA to determine its eligibility for another award.

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Cynthia Davis, Clerk Typist III
Sharon Johnson, Administrative Technician
Mary Moore, Administrative Specialist

The City of Cincinnati's Approved 2005/2006 Biennial Budget volumes are also available via the City of Cincinnati's web site – www.cincinnati-oh.gov. Copies have also been provided to the Cincinnati/Hamilton County Public Library's Main Branch.

2005/2006 APPROVED BIENNIAL BUDGET
2005-2010 CAPITAL INVESTMENT PROGRAM
VOLUME 2

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Note: Unless otherwise noted, all data is from January 1 through December 31. Linked text is highlighted in blue.

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City of Cincinnati

INTRODUCTION

This document includes the Approved 2005/2006 Capital Budget for the City of Cincinnati. The Capital Budget, which provides funding for improvements with a useful life of at least five years, includes General Capital projects, Restricted Funds Capital projects, and projects supported with Federal and State Capital Grant Matching Funds. This budget represents the first two years of a six-year Capital Investment Program.

Following this introductory section is the Executive Overview, which is followed by three summary reports: Projects by Agency, Projects by Expenditure Category, and Projects by Neighborhood. An individual section for each departmental 2005-2010 Capital Improvement Program follows the summary reports. The last section of this document, Operating Budget Impact, provides a description of the Capital Budget's influence on the Operating Budget.

Approved Capital Budget - Overview

Approved All Funds Capital Budget Summary **(In $ Millions)**

	2004	2005	% Change 2004 to 2005	2006	% Change 2005 to 2006
General Capital	$ 79.3	$ 65.4	-17.5%	$ 63.9	-2.3%
Restricted Funds Capital	161.9	115.7	-28.5%	144.6	25.0%
Federal/State Capital Matching Funds	17.7	13.4	-24.3%	17.0	26.9%
Total All Funds:	$258.9	$194.5	-24.9%	$225.5	15.9%

The All Funds Capital Budget totals $420.0 million: $194.5 million for 2005 and $225.5 million for 2006. When compared to the 2004 All Funds Capital Budget, the 2005 budget decreases by 24.9%. In 2006, the budget increases by 15.9% when compared to 2005. The capital budgets will vary somewhat from year-to-year to reflect the timing of projects and changes in resources.

For 2005, the $64.4 million reduction from the 2004 amount occurs primarily because of the following factors:

- A $46.2 million reduction in Restricted Funds Capital due to a $16.3 million decrease in Metropolitan Sewer District projects, a $15.4 million decrease in Greater Cincinnati Water Works projects, a reduction of $12.0 million for the Vine Street and Central Parkway Garage, a $1.5 million reduction in capital projects supported by the Cable Communications fund, and a net reduction of $1.0 million in other restricted funds;

- A General Capital decrease of $13.9 million due to a reduction of $15.0 million in Anthem demutualization proceeds, a reduction of $14.5 million in Property

Tax Supported Debt resources, an increase of $14.9 million in Income Tax and Income Tax related debt resources, and a net increase of $700,000 in other General Capital resources; and

- A decrease in Federal/State Capital Matching Funds of $4.3 million due to funding availability.

The budget increase of $31.0 million in 2006 when compared to 2005 is due primarily to the following changes:

- A $28.9 million increase in Restricted Fund Capital due to an increase of $32.4 million in Metropolitan Sewer District projects partially offset by a decrease of $3.3 million in Greater Cincinnati Water Works projects, and a net decrease of $200,000 in other restricted funds;

- An increase of $3.6 million in Federal/State Capital Matching Funds; and

- A decrease of $1.5 million in General Capital resources related to a reduction of $2.2 million in Reprogramming resources, which is partially offset by a net increase of $700,000 in other resources.

GENERAL CAPITAL INVESTMENT HIGHLIGHTS

Resources

(In $ Millions)

GENERAL CAPITAL RESOURCES		
	2005	**2006**
City Income Tax (0.15%)	$ 15.4	$ 15.8
Tax-Supported Bonds	22.0	22.0
Southern Railway Note Proceeds	15.3	15.7
Reprogramming	2.7	0.5
Income Tax Supported Debt	10.0	10.0
TOTAL RESOURCES:	**$ 65.4**	**$ 64.0**

The General Capital Resources for 2005 and 2006 are illustrated in the table above. One new resource is included in this biennial General Capital Budget: Income Tax Supported Debt. This $20.0 million in debt over the biennium is supported with income tax resources from the 0.15% portion of the City's Income Tax that is dedicated to capital improvements. This resource is available for 2005 and 2006 because previously issued debt supported by the dedicated income tax matures.

Expenditures

The following is a list of expenditure highlights in the General Capital Budget.

1. **Street Rehabilitation: $25.0 Million for 200 Lane Miles** – The General Capital Budget includes $12.3 million in 2005 and $12.7 million in 2006 for the Street Rehabilitation

Program. This investment meets the City Council directive to rehabilitate at least 100 neighborhood lane miles per year. A total of $79.6 million is included in the 2005-2010 General Capital plan for this initiative.

Major street reconstruction projects, in addition to Street Rehabilitation, total $7.6 million in 2005 and $6.0 million in 2006. In the biennium, reconstruction projects are planned for sections of the following streets: Waldvogel Viaduct, Eighth Street Viaduct, Central Avenue, and Martin Luther King Drive. A total of $38.5 million is included in the 2005-2010 General Capital plan for street reconstruction projects.

In addition to the street rehabilitation and street reconstruction projects, the "All Funds" Biennial Capital Budget includes $11.6 million in 2005 and $15.2 million in 2006 from State and Federal transportation matching funds. Improvements to the following streets are planned with matching funds in the biennium: Dixmyth Avenue, River Road, Columbia Parkway, Gilbert Avenue, Hamilton Avenue, Sixth Street Expressway, Martin Luther King Drive, and Reading Road.

2. **Renovation of Existing City Facilities: $23.1 Million** – A total of $12.5 million in 2005 and $10.6 million in 2006 is included in the General Capital Budget for renovation of existing City-owned facilities. The biennial budget includes $7.8 million for renovation of Recreation facilities, $6.7 million for Park facilities, and $377,000 for Health facilities. Renovations for other City-owned facilities are also included in the General Capital Budget at a funding level of $1.9 million in 2005 and $1.6 million in 2006. Consistent with 2005/2006 City Council policy directives, renovations over the biennium include the addition of female facilities to two firehouses and upgrading female facilities at one firehouse. To address employee health and safety concerns in City workplaces according to Occupational and Safety Health Administration (OSHA) and Environmental Protection Agency (EPA) requirements, $700,000 is included in the General Capital Budget. Over the six-year plan, a total of $73.2 million is included for renovation of existing facilities.

3. **Information Technology and Equipment: $17.6 Million** – So that City employees possess the necessary tools to operate efficiently and to improve the delivery of services to citizens, $9.7 million in 2005 and $7.9 million in 2006 is included in the General Capital Budget for information technology and equipment projects. A total of $12.0 million over the biennium is included to replace obsolete motorized equipment; i.e., equipment that has exceeded the established standards for maximum mileage, age, or maintenance costs. Additionally, $500,000 is included to purchase equipment in the final phase of the Contact Service Request Management project, which will allow service requests from citizens to be managed from either a central point or distributed points of intake. In 2005, Digital Mobile Video Recorders (MVRs) will be purchased to equip marked police vehicles with Digital Eyewitness Systems including a transmitter/microphone, a rotating camera, and docking station. Over the six-year plan, $50.1 million has been approved for information technology and equipment initiatives.

4. **Market Rate Housing: $10.5 Million** – A total of $5.5 million in 2005 and $5.0 million in 2006 has been approved for the development of market rate housing in Cincinnati. Over the six-year plan, $22.7 million has been approved for this initiative. Funding will

be used for site improvements and infrastructure development at construction locations. The following table illustrates the biennial budget commitment to market rate housing.

(In $ Millions)

MARKET RATE HOUSING	2005	2006	Six-Year Plan
Neighborhood Market Rate Housing	$2.8	$1.8	$13.6
Special Housing Permanent Improvement Funds	1.5	1.2	2.7
Downtown Housing Development	0.6	1.0	3.8
Cedar Grove Housing Project	0.6	0.0	0.6
Citirama	0.0	1.0	2.0
TOTAL:	**$5.5**	**$5.0**	**$22.7**

5. **Evanston Redevelopment Earmark: $2.0 Million** – The City Council approved $2.0 million for redevelopment in Evanston. This project will support development opportunities identified in the approved Evanston Neighborhood Business District and Five Points Urban Renewal Plans. A collaborative effort between the Evanston neighborhood, Xavier University, the Cincinnati Empowerment Corporation, and the City will determine specific projects to be funded.

6. **New Replacement Fire Stations: $3.6 Million** – The General Capital Budget includes $1.6 million in 2005 and $2.0 million in 2006 to construct and replace one fire station in each year: North Avondale in 2005 and Pleasant Ridge in 2006. Over the six-year plan, $13.6 million is included for the replacement of existing fire stations.

7. **Riverfront Utilities: $2.4 Million** – Support of "The Banks" project along the riverfront is included in the biennial General Capital Budget with $2.4 million for the installation public utilities for the Central Riverfront Street Grid. This allocation represents the City's final phase of the total $6.4 million commitment for the Riverfront Utilities.

8. **Cinergy Center Renovation and Expansion Project: $2.0 Million** – To continue the City's commitment to the renovation and expansion of the Cinergy Center, the General Capital Budget includes $1.0 million in each year of the biennium ($6.0 million in the six-year plan) for the project.

9. **Kennedy Connector: $5.6 Million** – The General Capital Budget includes $800,000 in 2005 and $4.8 million in 2006 for the Kennedy Connector project, which supports the design and construction of a new street to connect the intersection of Duck Creek Road and Kennedy Avenue with Ridge Avenue. An additional $1.0 million is included in 2007. Cost estimates for this project total $19.3 million, including construction, land acquisition, and related costs. Additional funding sources will have to be identified to fully finance the project. A total of $325,000 was appropriated for this project in 2003 to support initial engineering work. Based on the latest project schedule, engineering work will continue in 2005 and 2006, property negotiations/acquisitions will occur in 2006 and 2007, with construction beginning in 2007.

10. **New Fire Burn Building and Equipment: $1.5 Million** – The General Capital Budget includes $900,000 in 2005 for the development of a new burn building used for training

by the Fire Department. The existing burn building is no longer functional or safe and it has been condemned. Additionally, $300,000 is approved in both 2005 and 2006 ($1.8 million in the six-year plan) for the purchase of training and safety equipment.

11. **Community Facilities Improvements: $1.2 Million** – Continuation of the City's support of Music Hall and the Art Museum is included in the General Capital Budget. A total of $1.2 million ($600,000 in each year) for these historic buildings will support exterior improvements and repair, waterproofing, improved handicap accessibility, security upgrades, HVAC enhancements, and other improvements.

12. **Security Upgrades at City Facilities: $540,000** – In 2005, $540,000 will be dedicated to security upgrades at City facilities. Back-up generators will be purchased at critical Police, Fire, and Public Services facilities and a security audit of City facilities will be conducted to identify and prioritize risks.

13. **Regional Emergency Operation Center Build-Out: $400,000** – The General Capital Budget in 2005 includes $400,000 to provide the City's share of the build-out costs for the Regional Emergency Operation Center (EOC) at the new Radcliff Building. The Hamilton County Commissioners have committed $488,400 for the build-out effort as well. Development of the EOC is expected to leverage $1.2 million in 2003/2004 Homeland Security resources for technical equipment at the center.

RESTRICTED/MATCHING FUNDS HIGHLIGHTS

1. **Metropolitan Sewer District (MSD) Capital Improvements: $158.6 Million** – The Capital Budget for MSD is $63.1 million in 2005 and $95.5 million in 2006. The increase of $32.4 million from 2005 to 2006 is related to significant sewer infrastructure improvements as mandated by the Global Consent Decree. The MSD Capital Budget requires approval of the Hamilton County Board of Commissioners. Significant projects in the biennium include the following:

    - **Eastern/Delta Sewer Separation: $29.4 Million** – The biennial budget includes $14.5 million in 2005 and $14.9 million in 2006 for the installation of new sewer lines from Eastern and Stanley Avenues to the Little Miami Wastewater Treatment Plant in the East End. This project will eliminate several combined sewer overflow areas and provide high water/dry weather protection. The MSD Capital Budget requires approval of the Hamilton County Board of Commissioners.

    - **Water-in-Basement Prevention Program: $15.0 Million** – In each year of the biennium, $7.5 million is included to alleviate chronically affected water-in-basement problems countywide. A total of $37.5 million is included over the six-year capital improvement plan for this project. The MSD Capital Budget requires approval of the Hamilton County Board of Commissioners.

2. **Greater Cincinnati Water Works Capital Improvements: $93.9 Million** – Capital improvements for the Water Works total $48.6 million in 2005 and $45.3 million in

2006. In both years, a total of $28.8 million is included for the replacement of water mains, $18.5 million is included for the replacement of meters, and $12.9 million is included to replace water mains when street improvements made by other jurisdictions affect an existing water main. The Capital Budget for Water Works is significantly less than previous years due to lower than expected revenue resulting from the wet, cool summers over the last two years.

3. **Improvements for Parking Facilities: $1.3 Million** – Funding for structural maintenance and repairs and new equipment at parking facilities is included for a total of $1.3 million over the biennium ($510,000 in 2005 and $835,000 in 2006). The schedule for repair and maintenance includes repair of the deck and expansion joints at the Garfield Garage, blacktop repair at the 3rd and Central parking lot, and lighting improvements at the Elm Street, Town Center, and 7th Street Garages. New equipment that allows for automated payment using credit cards is also included in the Capital Budget for parking facilities.

4. **Lunken Airport Improvements: $1.0 Million** – Funding for facility and infrastructure improvements at the City-owned Lunken Airport is included for a total of $625,000 over the biennium ($355,000 in 2005 and $270,000 in 2006). A total of $175,000 ($125,000 in 2005 and $50,000 in 2006) is included for the "Noise Monitoring and Abatement" project. The Capital Budget also includes a total of $250,000 ($100,000 in 2005 and $150,000 in 2006) as the City's local match for Federal Aviation Administration (FAA) projects. Grant funding from the FAA is expected to be $1.8 million in each year of the biennium.

5. **Special Revenue Capital: $2.7 Million** – The Capital Budget for the Special Housing Permanent Improvement Fund is $1.5 and $1.2 million in 2005 and 2006, respectively. Projects in this fund, which are supported from net rental income and tax increment payments, will promote housing development downtown.

6. **Federal/State Capital Grant Funds: $30.4 Million** – The City receives Federal and State matching funds to improve the City's roads and bridges. Additionally, funds are received annually from the Federal Aviation Administration (FAA) for improvements to the City's two municipally owned airports: Lunken Airport and Blue Ash Airport. Federal and State matching Capital Funds total $13.4 and $17.0 million in 2005 and 2006, respectively.

CITY COUNCIL POLICY BUDGET

The City Council Policy Budget adopted in June 2004 included several items related to the 2005/2006 Capital Budget. Each Capital Budget policy item is listed below, along with the item's disposition in the Approved 2005/2006 Capital Budget.

1. *Equip each firehouse used by the Cincinnati Fire Department with female restroom facilities.*

Disposition: To date, the City has added female facilities for 15 of the City's 26 firehouses. The "City Facility Renovation" project includes the addition of female facilities for two firehouses over the biennium and upgrading the female facilities at one firehouse in 2006. Upgrading the female facilities at another firehouse is planned for 2007. The remaining seven firehouses without female facilities will be included in the "Replacement Facilities" project as new firehouses are constructed.

2. *Provide adequate resources to support long-term solutions to the challenges faced by the Fire Department, as outlined by the "Line of Duty Death Report," as well as the challenges faced by the EMS system.*

   Disposition: The Capital Budget includes $900,000 in 2005 for the development of a new Fire Department training burn building to replace the existing structure that has been condemned. Additionally, $300,000 is included in both 2005 and 2006 ($1.8 million over the six-year plan) for the purchase of training and safety equipment to support recommendations related to the "Line of Duty Death Report."

3. *Continue to support Community Councils and Neighborhood Business Districts through the Neighborhood Support Program (NSP) and Neighborhood Business District Support Fund (NBDSF).*

   Disposition: The General Capital Budget includes $1,340,000 for Neighborhood Business District (NBD) improvements in both years of the biennium. This includes $1.0 million for the "NBD Public Improvements" project and $340,000 for the "NBD Support Program," which provides $10,000 for each established neighborhood business district per the direction of City Council. A total of $1,975,000 is also included in the 2005/2006 Consolidated Plan Budget for NBD public improvements eligible for Community Development Block Grant (CDBG) funding. This includes $875,000 in 2005 and $1.1 million in 2006.

4. *Reinitiate its prior policy of capital transfers to provide capital investment in neighborhoods – both residential and business districts.*

   Disposition: The 2005/2006 General Capital Budget does not include General Fund resources. The projection for General Fund resources in the 2005/2006 Biennial Budget does not support a transfer to the General Capital Budget.

5. *Support the Economic Development "Strike Force" in the Manager's Office so it has enough capacity to get the job done.*

   Disposition: The 2005/2006 General Capital Budget includes $1.6 million in 2005 and $2.0 million in 2006 for the "Retail/Commercial Opportunities" and "Downtown Housing Development" projects. These projects have been transferred to the City Manager's Office to be administered by the Economic Development "Strike Force."

6. *Work with Cincinnati Public Schools to ensure that the necessary infrastructure, technical support, and public improvements for the Facilities' Master Plan are developed and that future City planning efforts take into consideration the recognition of*

Community Learning Centers as a great asset to both individual neighborhoods and the City as a whole.

Disposition: The City has established a team and a planning strategy to ensure coordination between the City and the Cincinnati Public Schools Facilities Master Plan. The current City team is comprised of representatives from the following departments: Recreation, Community Development and Planning, Transportation and Engineering,

Police, Fire, Buildings and Inspections, Water Works, and the Metropolitan Sewer District. The City team meets regularly with representatives from the Cincinnati Public Schools, and pre-development conferences between City departments and representatives from individual schools have been ongoing.

7. *Honor the commitments it made to the Empowerment Zone in an October 8, 1998 letter from then City Manager John Shirey, and report back to Council on progress and include answers to Councilmember Cole's Motion (Council Document #200307175) in time for the August 2004 meeting.*

   Disposition: On August 31, 2004, an Empowerment Zone expenditures report was submitted to City Council (FYI Memo #1061), which explained expenditures made in the Empowerment Zone for the period July 1, 2003 to June 30, 2004. During that period, expenditures totaled $79,300,000 in the following categories:

   - City Expenditures for Non-Routine Services and Capital Improvements: $18,300,000
   - City Expenditures for Routine Services: $54,100,000
   - Empowerment Zone Grant Funds Disbursed to the Cincinnati Empowerment Corporation: $4,700,000
   - Loans Closed by the Cincinnati Housing Development Fund: $2,200,000

8. *Continue funding the next phase of the Regional Fire Training Center project, which includes site preparation and design.*

   Disposition: The General Capital Budget in 2005 includes $900,000 for the development and construction of a new training burn building, which is the first priority of the comprehensive Fire Training Center. The total estimated cost of the Fire Training Center is $9.2 million, and $340,000 has been appropriated to date. With the $900,000 for the new Burn Building, total City resources dedicated to the facility will be $1,240,000. No additional resources should be committed to the project until a business plan is developed and funding from all potential regional sources is analyzed.

SMALE INFRASTRUCTURE APPROPRIATION REQUIREMENTS MET

In 1988, the voters of the City of Cincinnati approved a 0.1% increase to the municipal income tax on earned income to provide funding for costs related to the construction, operation, and maintenance of the City's infrastructure. Mr. John Smale, Chief Executive

Officer of the Procter and Gamble Company in 1986, served as chairman of an independent commission that recommended infrastructure improvements and the tax increase.

As part of the ballot initiative that created the tax-supported revenue stream to support the City's infrastructure, the City is to maintain a base appropriation amount for infrastructure. The base amount is adjusted annually to reflect inflationary increases. The estimated base amount is $57.5 million in 2005.

The 2005/2006 General Capital Budget includes $41.9 million in 2005, $38.8 million in 2006, and $247.8 million for the six-year plan for the renovation and/or replacement of existing City infrastructure assets. The Biennial Capital Budget amounts, combined with Operating Budget infrastructure maintenance commitments of approximately $34.2 million in both 2005 and 2006, provide the City with a sufficient coverage to meet the legal spending requirements needed to maintain the 0.1% portion of the income tax dedicated to infrastructure.

The following is a list of General Capital Budget expenditure highlights for Smale Infrastructure projects:

	Biennial	Six-Year
Neighborhood Street Rehabilitation	$ 24,969,000	$ 79,561,400
City Facility Renovations/Replacements	$ 26,712,300	$ 86,791,500
Street and Road Improvements	$ 13,666,900	$ 38,506,500
Annual Infrastructure Programs	$ 5,680,000	$ 20,640,000

Exhibit 1

2005/2006
All Funds Capital Budget Summary

Capital Budget	Approved 2004	Approved 2005	Approved 2006
General Capital	**$79,292,700**	**$65,374,800**	**$63,949,500**
Enterprise Capital			
Cable Communications	1,541,400	0	0
General Aviation	460,000	580,000	470,000
Income Tax Transit	100,000	100,000	100,000
Metropolitan Sewer District	79,381,500	63,089,400	95,487,400
Parking Facilities	12,925,000	510,000	835,000
Sidewalk Assessment	450,000	0	0
Stormwater Management	1,756,000	1,195,000	1,200,000
Telecommunications Services	30,000	202,800	62,900
Water Works	63,995,000	48,562,000	45,259,000
Total Enterprise Funds	**$160,638,900**	**$114,239,200**	**$143,414,300**
Special Revenue Funds Capital			
Special Housing Permanent Improvement Fund	**$1,183,130**	**$1,478,448**	**$1,225,000**
Matching Capital Funds			
State-Federal-County Roads & Bridges	$16,467,475	$11,634,010	$15,192,125
Federal Aviation Administration	1,278,000	1,753,125	1,812,330
Total Matching Funds	**$17,745,475**	**$13,387,135**	**$17,004,455**
Total All Funds Capital Budget	**$258,860,205**	**$194,479,583**	**$225,593,255**

EXECUTIVE OVERVIEW

I. INTRODUCTION

A capital improvement or capital project is defined as the purchase or improvement of a City asset, including construction or rehabilitation which provides an asset for the City's use or, in the case of an existing asset, increases the value of the public asset or extends its useful life. Capital improvements are made to improve the value of City assets, and are relatively large expenditure items compared with operating budget items. A capital improvement is expected to have a useful life of at least five years, compared to operating budget items which are consumed in the daily delivery of City services.

The nature of a capital improvement lends itself to long-term planning and a combination of financing mechanisms. In Cincinnati, General Capital improvements are primarily funded by property tax-supported bond proceeds, earmarked income tax receipts, and Southern Railway note proceeds. The necessary lead time involved in engineering a project, acquiring and clearing sites, or in securing State or federal funds may require the funding of project phases over several years. Enterprise and Special Revenue capital projects are generally funded by user fees to operate and maintain facilities, such as the Water Works system.

A six-year Capital Investment Program (CIP) is a plan for capital investment in Cincinnati's future through improving City streets, bridges, recreation facilities, parks, health facilities and buildings, all of which enhance the delivery of services and the quality of life in Cincinnati. The 2005-2010 CIP coordinates the financing and timing of improvements to maximize the value to the public.

This Capital Budget process began with city departments making requests for capital projects. These requests included ongoing projects, improvements to existing assets, previously funded phased projects, and new projects. All department capital project requests were reviewed by the Capital Committee, which is a peer group of department directors chaired by an Assistant City Manager and the Finance Director.

The City Manager reviewed the recommendations of the Capital Committee and, in turn, developed the Capital Budget recommendations, which were submitted to the Mayor. After reviewing and commenting on the City Manager's recommended Capital Budget, the Mayor presented his recommended Capital Budget to the City Council on November 10, 2004. Public comment regarding the Mayor's recommended Capital Budget was solicited during public hearings held on November 22, 2004, November 29, 2004, and December 7, 2004. The City Council approved the 2005/2006 Biennial Capital Budget on December 15, 2004.

In addition to City Council policy directives and other review considerations, the Capital Committee used the criteria listed below in developing the Capital Budget. The criteria in descending priority sequence are as follows:

1. Hazard Elimination:	to eliminate or reduce definite and immediate health and safety hazards;
2. Legal Mandates:	to comply with a court order or other specific legal directive (consent decree, etc.);
3. Regulatory Compliance:	self-initiated improvement in compliance with a federal, state, or local rule or regulation affecting capital assets;
4. Project Completion:	to finish phased projects with related and already committed or expended funding;
5. Prevent Failure:	to systematically, according to schedule, improve assets which if not periodically improved would fail;
6. Extend Useful Life:	to improve an asset by making a capital investment to increase the asset's service life;
7. Cost-Benefit Justified:	to make a capital investment which is supported by benefits equal to or greater than the cost of investment (e.g., benefits may be in jobs, revenue, cost savings, matching funds, etc.); and
8. Service Betterment:	to accommodate growth in service demand, or to otherwise increase the quality of service provided by the capital asset.

II. ANALYSIS OF AVAILABLE RESOURCES (See Exhibit 3, Page 17)

GENERAL CAPITAL RESOURCES

The total 2005-2010 General Capital Investment Program forecasts $368.4 million in available resources over six-years (see Exhibit 2, page 13). For the six-year period, resources equal the approved projects amount of $368.4 million. Estimated resources for 2005 are $65.4 million and $63.9 million for 2006, which match the approved projects amounts for 2005 and 2006. What follows in this section is a description of each resource category for the General Capital Budget.

City Income Tax

The City Income Tax is a locally levied tax applied to gross salaries, wages, and other personal compensation, earned by all City residents and to earnings of nonresidents working in the City limits, as well as net profits earned by companies and sole proprietorships located within the City or doing business within the City. The City's income tax of 2.1% is subdivided into four components: general operations (1.55%), transit (0.3%), infrastructure (0.1%), and capital (0.15%). The 0.1% portion of the 2.1% City Income Tax, along with the local portion of the State motor vehicle license tax and gasoline tax, is dedicated to infrastructure spending, but is not included as a capital resource. These resources go into special revenue funds, which are used in the operating budget for the maintenance and repair of infrastructure, but this can also be used for infrastructure capital in accordance with each resource's definition of eligibility per statute or ordinance. These resources were presented for the City Council's review in the biennial Operating Budget.

As shown in Exhibit 2, City Income Tax resources for 2005 are $15.4 million and for 2006 are $15.8 million. The 2005-2010 total City Income Tax resource is $93.9 million.

Property Tax Supported Bonds

The assessed valuation of property within the City subject to ad valorem taxes includes real property, public utilities property, and tangible personal property. In accordance with State law, some general obligation debt may be issued without a vote of the public. The debt cannot be issued unless there are sufficient tax proceeds for the payment of the debt service on the bonds. The estimate for Property Tax Supported Bonds (unvoted bonds) in Exhibit 2 reflects continuance of the City Council policy to maintain a constant property tax millage of 5.36 mills for debt service requirements. This City Council policy establishes the parameters for how much capital financing resources will be available from the issuance of debt. The City is well within the unvoted statutory debt limitation of 5 ½% of assessed value in the City.

As shown in Exhibit 2, Property Tax Supported Bonds for 2005 and 2006 are $22.0 million in each year. The 2005-2010 total Tax Supported Bonds resource is $132.0 million, with $22.0 million each year from 2007 through 2010.

The Property Tax Supported Bonds portion of the general capital resources continues Cincinnati's long-standing policy of no increase in taxes for debt service and replacement of debt service on maturing debt with new debt service requirements. This general policy has enabled the City to institute debt management policies that maintain credit-worthiness. Approximately 77% of the City's current outstanding general obligation property tax and self-supported debt of $432.0 million will be retired by December 31, 2014. Credit quality and affordability issues, used by bond rating agencies to determine the City's bond rating, continue to be positive indicators for the City. The per capita debt of $1,781 and debt outstanding of 3.6% of market value of taxable property are two examples**.**

Although the City currently utilizes general obligation bonded debt for self-supporting bond issues (such as urban renewal/economic development, parking system, and recreational facilities), self-supporting revenue sources have been, and are expected to be, sufficient to pay principal and interest requirements on all self-supporting debt. Beginning in 2000, the City Council approved a policy to use revenue bonds to support future Water Works capital projects.

The City also issues bonds with debt service to be paid by a portion of the 0.15% income tax earmarked for capital purposes. This strategy has been utilized by the City Council to leverage funding for special projects such as to take advantage of emerging development opportunities. The City uses this strategy sparingly to have funding available for pay-as-you go (cash) projects.

Southern Railway Note Proceeds

Cincinnati owns the Cincinnati Southern Railway and leases its use. In 1987, the City renegotiated the terms of the lease for more favorable annual income. The City Council endorsed a policy by resolution to dedicate funds generated by the Southern Railway to infrastructure projects. The notes issued and interest income provide a resource for infrastructure projects.

As shown in Exhibit 2, the Southern Railway Note Proceeds resource for 2005 is $15.3 million and $15.7 million in 2006. The 2005-2010 total Southern Railway Note Proceeds resource is $97.4 million.

Income Tax Supported Debt

The Approved 2005/2006 Biennial Capital Budget and the 2005-2010 Capital Investment Program includes the use of City Income Tax Supported Debt as a resource for project

expenditures. The ability to use City Income Tax proceeds to support debt will be determined annually by forecasted income tax revenues.

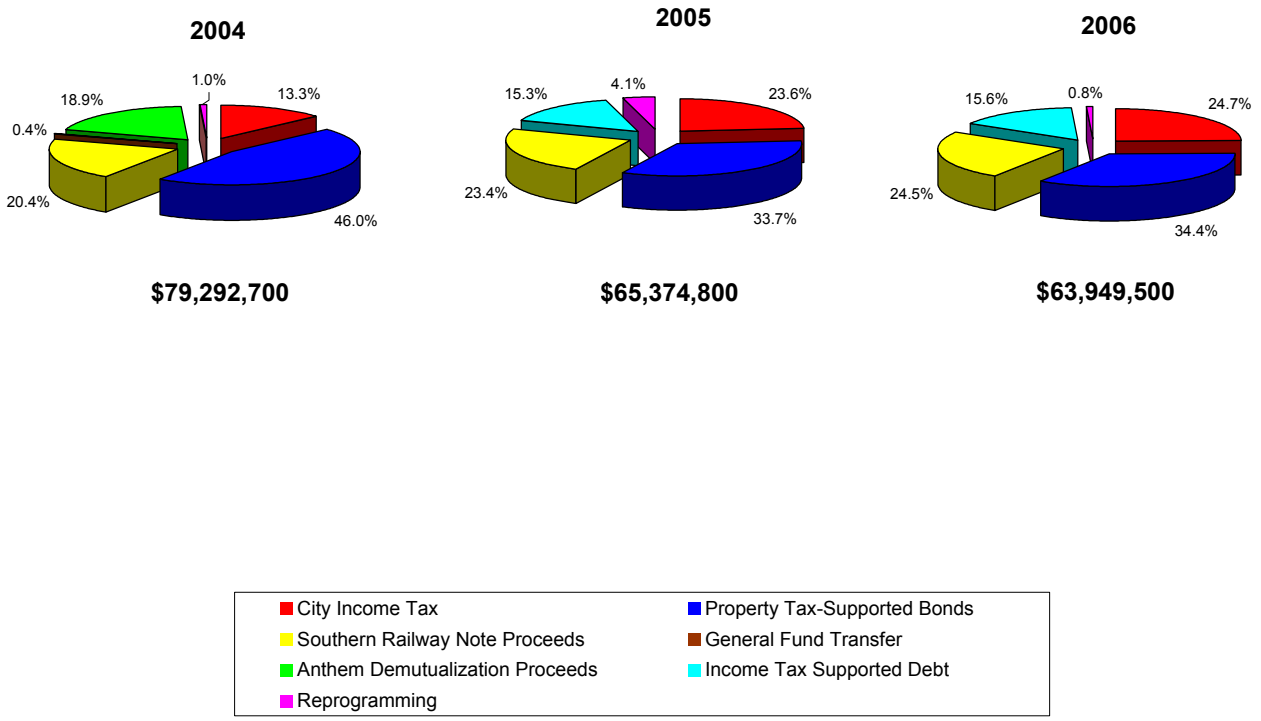
As shown in Exhibit 2, the Income Tax Supported Debt resource for 2005 and 2006 is $10.0 million each year. The 2005-2010 total Income Tax Supported Debt resource is $40.0 million.

Reprogramming Resources

Reprogramming resources are unused funding recaptured from projects which are completed or have been closed-out for various reasons. The remaining balances are available and reprogrammed for use in new projects. As shown in Exhibit 2, the 2005 reprogramming resource amount is $2.7 million and the 2006 resource is $500,000. For 2005-2010, Reprogramming Resources total $5.2 million.

Exhibit 3

City of Cincinnati
2004 - 2006 General Capital Investment Program
Total Program Resources



III. ANALYSIS OF EXPENDITURES (See Exhibit 4, Page 19)

GENERAL CAPITAL FUND EXPENDITURES

Planned General Capital projects for the 2005-2010 Capital Investment Program total $368.4 million, which match the total estimated resources for 2005-2010 of $368.4 million. For the 2005/2006 General Capital Budget, approved projects total $129.3 million ($65.4 million in 2005 and $63.9 million in 2006) which is balanced to resources.

The 2005-2010 Capital Investment Program is outlined in this document as follows: Projects by Agency, Projects by Expenditure Category, and Projects by Neighborhood. In addition, each project is described in separate sections by department.

The Projects by Expenditure Categories include: Debt Service Payments, Economic Development, Environment, Equipment, Housing and Neighborhood Development, Infrastructure (Smale Commission), and New Infrastructure. The Debt Service payments category was added in 2002. This category includes a project designed to retire loans from the State of Ohio for street improvement projects and a project related to the City's commitment for the expansion of the Convention Center. The New Infrastructure category was added for the 1997/1998 biennial budget to distinguish new capital improvements from Infrastructure (Smale Commission) projects, which provide for the renovation or replacement of existing City assets.

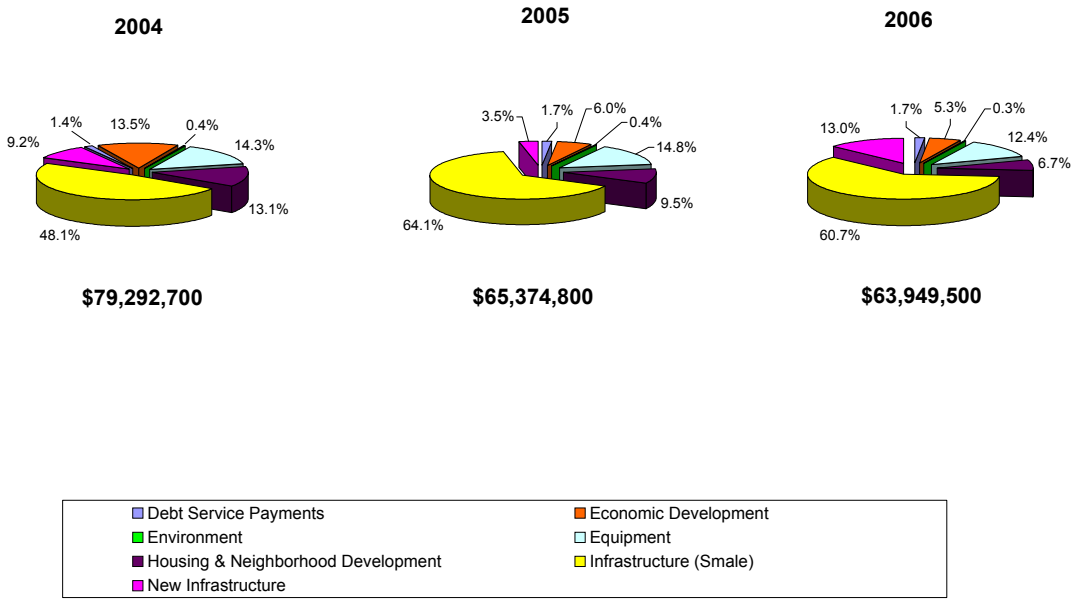
Debt Service Payments

A total of $2.2 million is included in the biennium ($1.1 million in both 2005 and 2006) for Debt Service Payments projects. The 2005-2010 six-year plan approved amount is $6.6 million. The Debt Service Payments category represents 1.7% of the total General Capital Budget for the 2005/2006 biennium and 1.8% for the six-year Capital Investment Program.

A total of $186,000 is included in the 2005/2006 biennium ($93,000 in both 2005 and 2006) and $558,000 is included for the six-year plan for the State Capital Improvement Program (SCIP) Loan Repayment project to retire interest-free funding borrowed from the Ohio Public Works Commission for street rehabilitation and street improvement projects. An amount of $1.0 million is included each year from 2005 through 2010 for the Convention Center Expansion project. This is a part of the City's commitment for the $145.0 million Convention Center renovation and expansion which will be funded from City, County, and private sources. The $1.0 million commitment is for thirty years, with the first $1.0 million installment appropriated as part of the 2003 General Capital Budget.

Exhibit 4

City of Cincinnati
2004 - 2006 General Capital Investment Program
Recommended Expenditures



Economic Development

The amount of $7.3 million is included in the biennium ($3.9 million in 2005 and $3.4 million in 2006) for Economic Development projects. A total of $20.7 million is included for the six-year plan. The Economic Development category represents 5.6% of the total General Capital Budget for the 2005/2006 biennium and 5.6% of the six-year Capital Investment Program.

A total of $2.6 million is included in the 2005/2006 biennium ($1.3 million in each of 2005 and 2006) and $8.7 million for the six-year plan is included in the General Capital Budget for Neighborhood Business District (NBD) Improvements projects. These projects include the NBD Public Improvements project ($1.0 million in each of 2005 and 2006 and $8.0 million for the six-year plan) and the NBD Support Program project ($340,000 in each of 2005 and 2006).

A total of $2.0 million ($875,000 in 2005 and $1.1 million in 2006) is included in the Biennial Consolidated Plan Budget (please see Volume I), which brings the total NBD Improvements budget to $4.6 million in the biennium ($2.2 million in 2005 and $2.4 million in 2006) and $10.7 million over the 2005-2010 six-year plan.

The Retail/Commercial Opportunities program is included for $2.0 million in the biennium ($1.0 million in each of 2005 and 2006) and $6.0 million over the six-year plan. This program provides funding for attracting and retaining downtown retail and commercial businesses.

A total of $1.0 million is included in the 2005/2006 Biennial General Capital Budget ($500,000 in each of 2005 and 2006) and $3.0 million over the six-year plan for the Industrial Cluster Public Improvements program. This program provides funding for planning and infrastructure improvements to facilitate the retention, expansion, and attraction of businesses within industrial areas of the City.

Included within the Economic Development category recommendation is $500,000 in 2005 for the Community Redevelopment Focus Districts project. This project provides funding to support comprehensive redevelopment strategies involving community groups, the private sector, and the public sector. A total of $400,000 for the 2005/2006 biennium ($200,000 in each of 2005 and 2006) and $1.2 million over the six-year plan is included for the Enterprise Zone Administration and Public Improvements project. This project provides funding for the administration of the City's Enterprise Zone Program and for public improvements required for business expansion, renovation, and relocation within an enterprise zone. A total of $416,000 is included for the 2005/2006 biennium ($216,000 in 2005 and $200,000 in 2006) for the Strategic Program-Urban Revitalization project. This project facilitates the redevelopment of abandoned, vacant and underutilized industrial and commercial sites.

The Economic Development category also includes a Department of Transportation and Engineering project that supports neighborhood development. A total of $300,000 is included in the biennial recommendation ($150,000 in each of 2005 and 2006) for the Neighborhood Transportation Strategies project. This project provides funding for the support of neighborhood transportation strategies in conjunction with land use development opportunities.

Environment

The amount of $456,000 ($266,000 in 2005 and $190,000 in 2006) is included for environmental projects in the biennium. A total of $1.2 million is included for the six-year plan. The Environment category represents 0.4% of the total General Capital Budget biennial recommendation and 0.3% of the six-year Capital Investment Program recommendation.

Environmental projects for the biennium include the Center Hill Gas and Leachate project for $200,000 in the biennium ($100,000 in each of 2005 and 2006) and $700,000 over the six-year plan. This project continues the operation of the methane gas and leachate collection systems in order to comply with State and Federal solid waste regulations. The Environmental Management System and Regulatory Compliance project ($41,000 in 2005, $50,000 in 2006, and $171,000 for the six-year plan) provides funding that allows the City to respond to regulatory compliance issues that require immediate attention. A total of $20,000 in 2005 and in 2006, and $120,000 for the six-year plan is included for the Emergency Environmental Cleanup project. Funding for this project provides the City with the ability to immediately respond to severe emergency clean-up situations where the public health is at risk.

A total of $20,000 in each of 2005 and 2006, and $120,000 over the 2005-2010 six-year plan is included for the Underground Storage Tanks project. This project funds the removal of underground storage tanks from City-owned sites. The Woodburn Remediation project ($85,000 in 2005) provides funding for the environmental remediation of the former SORTA bus garage site on Woodburn Avenue.

Equipment

A total of $17.6 million ($9.7 million in 2005 and $7.9 million in 2006) is included for equipment and technology in the Biennial General Capital Budget. A total of $50.1 million is included for the six-year Capital Investment Program. The Equipment category represents 13.6% of the total biennial General Capital Budget and 13.6% of the six-year Capital Investment Program. The Telecommunications Services Fund (336) Capital Budget also includes $202,800 in 2005, $62,900 in 2006, and $385,700 for the six-year Capital Investment Program for information technology, equipment, and communications projects. The Telecommunications Services Fund Capital Budget is discussed in detail beginning on page 32.

The acquisition of up-to-date technology provides the tools necessary for City employees to function more efficiently and provide better service to citizens. The 2005/2006 Biennial General Capital Budget for information system projects is $2.9 million ($1.9 million in 2005 and $1.0 million in 2006). The six-year total for information system projects is $6.9 million.

Information systems projects for the 2005/2006 Biennial General Capital Budget include the Check Printing and Electronic Payments project, the AMS-CFS Procurement Software Upgrade project, the Computer System Replacement project, the Contact Service Request Management project, the CFS Client Server project, the Electronic Government project, the CAGIS Infrastructure project, the Metropolitan Area Network (MAN) Enhancements project, the Information Security Initiative project, the Permits and Workflow Tracking Server project, the Desktop Asset Management project, and the Information Systems Acquisition project.

The Check Printing and Electronic Payment project is included for $75,000 in 2005. This project will replace the current check printing hardware and upgrade the internal receipt system. The AMS-CFS Procurement Software Upgrade project is included for $450,000 in 2005. This project upgrades the existing extended purchasing module of the Cincinnati Financial System (CFS). The Fire Department's Computer System Replacement project ($243,200 in 2005) replaces and upgrades existing servers and personal computers in firehouses and various offices. A total of $500,000 is included in 2005 for the Contact Service Request Management project. This project will provide the City with the ability to capture, route, track, and manage customer inquiries in all City departments from either a central point or distributed points of intake. Funding in 2005 for the Contact Service Request Management project represents the final phase of three funding phases.

The CFS Client Server project is included for $59,700 in 2005, $200,000 in 2006, and $509,700 for the six-year plan. This project completes the development of modifications to the CFS version 3.0 software. The Capital Budget includes $275,000 ($50,000 in 2005 and $225,000 in 2006) for the Electronic Government project. This project provides funding for the continued development of a first-class Internet presence for the City, including Web-based technologies and enhanced service delivery capabilities.

The CAGIS Infrastructure project ($65,800 in 2005, $65,700 in 2006, and $394,300 for the six-year plan) provides upgrades for databases that provide Geographic Information System (GIS) data and analysis, including easement, right-of-way, and aerial photo information. A total of $480,000 ($280,000 in 2005 and $200,000 in 2006) is included for the Metropolitan Area Network (MAN) Enhancements project. The construction of the MAN has been completed. The 2005 and 2006 funding will support network and infrastructure upgrades to make the system more reliable and safe.

The Information Security Initiative project ($50,000 in each of 2005 and 2006) continues the City's efforts to protect information assets from misuse and outside intrusions. A total of $200,000 is included in 2005 for the Permits and Workflow Tracking Server

project to support the replacement and upgrades of data collection, access, and storage components. The Desktop Asset Management project ($90,200 in 2006 and $290,200 for the six-year plan) assists City employees with information technology asset management, and integration and inventory capabilities. To improve data collection and departmental communications, a total of $300,000 is included in the biennium ($150,000 in each of 2005 and 2006) and $900,000 over the six-year plan for the Department of Transportation and Engineering's Information Systems Acquisition project. In addition to the 2005 and 2006 information technology projects highlighted in this section, a total of $2.3 million is included over the final four years (2007-2010) of the six-year plan for the Information Technologies Strategic Initiatives project. Funding for this project would be used to support new citywide Information Technology Plan projects in 2007, 2008, 2009, and 2010 as specific projects are identified for those years.

Projects involving the purchase or upgrade of equipment total $7.7 million in 2005, $6.9 million in 2006 and $43.2 million over the six-year plan. Equipment projects within the 2005/2006 biennium include the Fleet Replacements project, the Fire Department's Defibrillator Replacement, Fire Equipment Enhancements, and Air Compressor Systems projects, the Department of Health's Dental Equipment Replacement project, the Police Department's Digital MVR's and District Three Phone System projects, the Department of Public Services' Trash Receptacles and Security Upgrades projects, and the Regional Computer Center's Relocate Communications Technology Section (CTS) Equipment and Telephone System Upgrade and Replacement projects.

A total of $12.0 million in the biennium ($6.1 million in 2005 and $5.9 million in 2006) is included for the Fleet Replacements project. The six-year total is $36.8 million. This project provides funding for replacing and upgrading the City's motorized fleet. A total of $360,000 ($210,000 in 2005 and $150,000 in 2006) is included for the Fire Department's Defibrillator Replacement project. The six-year plan total is $540,000. Funds will be used to replace 36 12-lead monitor defibrillators. A total of $300,000 in each year of the six-year plan is included for the Fire Equipment Enhancements project. This project will provide funding for the purchase of safety and training equipment each year. For 2006, $124,000 is included for the Air Compressor Systems project. This project will replace two air compressor systems to support the Self Contained Breathing Apparatus functions. The Police Department will replace its 14 year old computer aided dispatch (CAD) system and implement a records management system (RMS) with prior year funding and Federal grant resources.

The Department of Health's Dental Equipment Replacement project ($79,100 in 2005, $80,000 in 2006, and $210,400 for the six-year plan) provides funding for the replacement of dental equipment at the Price Hill and Millvale Health Clinics. A total of $130,800 in 2005 is included for the purchase and installation of 210 Digital Mobile Video Recorders for police cruisers. The Police Department's District Three Phone System project ($80,000 in 2006) will provide funding for the development and installation of a new phone system with voice mail for District Three.

A total of $300,000 ($150,000 in each of 2005 and 2006) and $600,000 for the 2005-2010 six-year plan is included for the Department of Public Services' Trash Receptacles project. This project provides new trash receptacles in Neighborhood Business Districts (NBD's) and the Central Business District (CBD). The Security Upgrades project ($540,000 in 2005) will provide funding for the purchase of emergency generators to provide back-up power at critical City facilities.

The Regional Computer Center's Relocate Communications Technology Section Equipment – City Facility Management Master Plan project is included for $600,000 for the six-year plan ($214,100 in 2007, $268,300 in 2008, and $117,600 in 2009). This project involves relocating electronic and fiber optic equipment from the City's fiber optic network located in Eden Park to another facility. The 2005/2006 biennial Capital Budget includes $190,300 ($25,000 in 2005 and $165,300 in 2006) for the Telephone System Upgrade and Replacement project. This project will provide funding for the replacement and enhancement of obsolete telephone systems throughout the City. The six-year plan total is $350,000 for this project.

Housing and Neighborhood Development

The amount of $10.5 million ($6.2 million in 2005 and $4.3 million in 2006) is included for Housing and Neighborhood Development projects in the biennium. A total of $24.8 million is included for the six-year Capital Investment Program. The Housing and Neighborhood Development category represents 8.1% of the total biennial General Capital Budget and 6.7% of the six-year Capital Investment Program. In the Consolidated Plan Budget, the total biennial housing component amount is $25.2 million, with $12.2 million included for 2005 and $13.0 million is included in 2006. The total 2005/2006 budget amount for housing is $35.7 million (Capital and Consolidated Plan Budgets). With the Special Housing Permanent Improvement Fund (SHPIF) biennial amount of $2.7 million ($1.5 million in 2005 and $1.2 million in 2006) included, the total biennial housing budget is $38.4 million.

A total of $300,000 for the biennium ($150,000 in each of 2005 and 2006) and $700,000 for the six-year plan is included in the General Capital Budget for the Department of Buildings and Inspections Hazard Abatement/Demolition Program. This program removes unsafe, public nuisance buildings and provides for other emergency abatement activities. An amount of $1,090,540 in the biennium ($515,000 in 2005 and $575,540 in 2006) is included for this project in the Consolidated Plan Budget. The total All Funds amount for Hazard Abatement/Demolition Program in the biennium is $1.4 million.

An amount of $4.6 million is included in the biennium ($2.8 million in 2005 and $1.8 million in 2006) for the Neighborhood Market Rate Housing program. For the six-year plan, a total of $13.6 million is included. Funding for the Neighborhood Market Rate Housing program will assist developers with site acquisition and infrastructure development for the rehabilitation of existing market rate units or the construction of new market rate units. The Citirama project ($1.0 million in 2006 and $2.0 million over the

six-year plan) provides funding for site and public improvements for new market rate housing development at future Citirama sites. A total of $650,000 in 2005 and $1.0 million in 2006 is included for the Downtown Housing Development project. The six-year total for this project is $3.8 million. This project supports downtown housing development. A total of $300,000 is included in 2006 for the HOME Match project to meet the mandated match requirement for the federal HOME housing program. For the 2005-2010 six-year plan, the total HOME Match project amount is $2.1 million.

A total of $2.0 million is included in 2005 for the Evanston Redevelopment Earmark project. This project will support development opportunities identified in the Evanston Neighborhood Business District and Five Points Urban Renewal Plans. A collaborative effort between the Evanston neighborhood, Xavier University, the Cincinnati Empowerment Corporation, and the City of Cincinnati will determine the specific projects to be funded. The Cedar Grove Housing project ($630,000 in 2005) will provide funding to support the acquisition, renovation, and sale of 50 existing single family residential structures in the Price Hill neighborhood.

Infrastructure (Smale Commission)

The amount of $80.7 million ($41.9 million in 2005 and $38.8 million in 2006) is included for Infrastructure (Smale Commission) projects in the 2005/2006 biennium. A total of $247.8 million is included for the six-year Capital Investment Program. The Infrastructure (Smale Commission) category represents 62.4% of the total Biennial General Capital Budget and 67.3% of the six-year Capital Investment Program.

The appropriated amounts required in the General Capital and Operating Budgets to retain the 0.1% income tax dedicated to infrastructure maintenance and improvements is estimated to be $57.5 million in 2005. For 2005, the Capital Budget portion of the requirement is $41.9 million, while the estimated 2005 Operating Budget amount is $34.2 million. The total 2005 General Capital Budget and Operating Budget amount is $76.1 million and meets approximately 132% of the requirement in 2005. With a 2006 Smale Infrastructure Capital Budget of $38.8 million and assuming the same Smale Operating Budget and Smale Infrastructure base requirement in 2006 as in 2005, approximately 127% of the requirement would be met in 2006. This level of coverage is recommended as a safeguard against potential delays in some capital project implementation caused by weather, the property acquisition process, or other unforeseen causes. Outlined below are some of the significant projects included in the Infrastructure (Smale Commission) category.

A total of $25.0 million is included for the biennium ($12.3 million in 2005 and $12.7 million in 2006) for the Street Rehabilitation Program. The six-year plan total is $79.6 million. The Street Rehabilitation Program allocations will provide at least 200 lane miles of street rehabilitation over the 2005/2006 biennium and 600 lane miles over the 2005-2010 six-year plan.

Street and road improvement projects and programs, including the Street Rehabilitation Program, total $38.6 million for the biennium ($19.9 million in 2005 and $18.7 million in 2006). For the six-year plan, the approved amount is $118.1 million. The following table outlines the major approved street and road improvement projects and programs for the biennium:

	2005	2006
Street Rehabilitation	$12,300,000	$12,669,000
Curb Ramps – Street Rehab	$ 1,230,000	$ 1,266,900
Eighth Street Viaduct	$ 1,200,000	$ -0-
Street Improvements	$ 1,000,000	$ 1,000,000
Central Ave.: Third to Seventh	$ 1,000,000	$ -0-
Waldvogel Viaduct Replacement	$ 800,000	$ 1,800,000
River Road – Phase 2	$ 675,000	$ -0-
M.L. King: Woodside to Eden	$ 555,000	$ 675,000
Dixmyth Ave. Relocation	$ 300,000	$ -0-
Columbia Parkway Enhancements	$ 300,000	$ 340,000

In addition to the major street and road projects listed in the table above, the 2005/2006 Biennial Capital Budget includes $500,000 ($250,000 in each of 2005 and 2006) for the Columbia Parkway Access Management project, $200,000 in 2006 for the Colerain Corridor TSM Improvements project, $100,000 in 2006 for the Clifton and M.L. King Intersection Improvements project, and $200,000 in 2006 for the Vine Street: Nixon to Erkenbrecher project. A detailed description of these street and road projects and the projects listed in the table above is included in the Transportation and Engineering departmental section of this document.

For the biennium, major annual infrastructure programs such as Bridge Rehabilitation, Wall Stabilization and Landslide Correction, Hillside Stairway Rehabilitation, Spot Infrastructure, and Sidewalk Repair total $5.7 million ($2.8 million in 2005 and $2.9 million in 2006) and $20.6 million for the six-year plan.

The approved projects for the Infrastructure (Smale Commission) category include various facility renovation and facility replacement programs and projects for general government buildings, the Department of Health, the Department of Parks, and the Department of Recreation. For the 2005/2006 biennium, General Capital Budget facility renovation programs and projects total $26.7 million ($14.1 million in 2005 and $12.6 million in 2006). The 2005-2010 Capital Investment Plan total for facility renovation and replacement programs is $86.8 million. A total of $3.6 million ($1.9 million in 2005 and $1.7 million in 2006) is included in the biennium for the City Facility Renovations project. The six-year plan total is $12.4 million. This project provides funding for upgrades and renovations for City buildings.

In addition to the projects included in the 2005/2006 Biennial Capital Budget for the renovation of general government buildings, Health, Parks, and Recreation facilities, $3.0 million in 2005 and $1.0 million in 2006 is included for the Fountain Square/Fountain

Square Garage project. A total of $200,000 ($100,000 in each of 2005 and 2006) is included for the Fountain Square project in the Department of Transportation and Engineering to support staff costs related to the coordination and development of improvements at Fountain Square. The Biennial Capital Budget includes $1.2 million ($600,000 in each of 2005 and 2006) for the Community Facilities Improvements project. This project will provide funding for renovations at the Cincinnati Art Museum and Music Hall. Planned renovations at these two facilities include the replacement of electrical and air handling systems, roof and gutter replacement, upgrades for safety and security systems, lighting and seating improvements, and physical accessibility improvements.

A 1996 report to the City Council estimated that $45.4 million in improvements and renovations would be necessary from 1997-2006 to have general government buildings and facilities upgraded and renovated to acceptable standards. With the projects included in the 2005/2006 Biennial Capital Budget and the 2005-2010 Capital Investment Program, the commitment to the $45.4 million City buildings renovation plan totals $45.2 million.

In addition to the 1996 report that outlined $45.4 million in facility renovation needs, a "Capital Improvement Plan for City Facilities" report was submitted to the City Council's Finance Committee on June 16, 2003. This report provided an analysis of citywide General Capital Budget facility renovation needs for the Recreation, Parks, Public Services, and Health Departments. For the 2005-2010 Capital Investment Program period, the total need outlined in the report amounted to $143.8 million. Facility renovation projects included in the 2005-2010 Capital Investment Program total $69.2 million, which leaves a gap of approximately $74.6 million compared to the $143.8 million need identified in the June 16, 2003 "Capital Improvement Plan for City Facilities" report. To begin to address on-going city-wide renovation needs for facilities managed by the Division of City Facility Management, and the Health, Parks, and Recreation Departments, the new Deferred Capital Maintenance project is included for $10.0 million for 2007 through 2010, with $1.5 million in 2007, $1.9 million in 2008, $3.4 million in 2009, and $3.2 million in 2010.

The 2005/2006 Biennial Capital Budget includes $3.6 million ($1.6 million in 2005 and $2.0 million in 2006) for the Replacement Facilities project. This project provides funding for the construction of replacement facilities to house Fire and Police services. The six-year plan total is $13.6 million.

An amount of $14.9 million ($7.3 million in 2005 and $7.6 million in 2006) and $46.0 million over the six-year period is included for renovations and improvements to Recreation and Park indoor and outdoor facilities, and Health Department facilities. These projects also include Americans with Disabilities Act (ADA) facility improvements.

A total of $900,000 in 2005 is included for the development and construction of a new training Fire burn building. The training Fire burn building is one component of a new

Fire Training Center. A new Fire Training Center is estimated to cost approximately $9.2 million, including a new training Fire burn building. At this time, additional resources are not included in the 2005/2006 Biennial Capital Budget and 2005-2010 Capital Investment Program for the other components (high bay training structure, training tower, and administration building) of the Fire Training Center until an all sources budget and business plan are developed for the entire facility.

The 2005/2006 Capital Budget includes $400,000 in 2005 to assist with the build-out cost of the Regional Emergency Operation Center at the new Public Safety Communication Center on Radcliff Drive. Hamilton County will provide $488,400 for this project as well. The City and County contributions will leverage approximately $1.2 million in federal Homeland Security Grant resources for equipment for the facility.

To provide matching funds and staff time for transportation studies and design related to the possible replacement of the Brent Spence Bridge, a total of $550,000 ($500,000 in 2005 and $50,000 in 2006) is included in the Biennial Capital Budget for the I-75/Brent Spence Bridge Studies project. The six-year plan total is $1.2 million.

The LED Traffic and Pedestrian Signals project ($450,000 in 2006 and $2.3 million for the six-year plan) will replace incandescent type traffic signals and pedestrian signals with energy efficient Liquid Emitting Diodes (LED) signals. The LED signals are more energy efficient than the existing incandescent signals.

New Infrastructure

This expenditure category was added during the development of the 1997/1998 Biennial General Capital Budget to distinguish between new capital improvements and the Infrastructure (Smale Commission) expenditure category, which includes only the renovation and replacement of existing City assets. For the 2005/2006 Biennial General Capital Budget, projects included in the New Infrastructure category is $10.6 million ($2.3 million in 2005 and $8.3 million in 2006). The six-year plan total is $17.2 million. This category represents 8.2% of the Biennial General Capital Budget and 4.7% of the six-year Capital Investment Program.

A total of $250,000 ($150,000 in 2005 and $100,000 in 2006) and $1.4 million over the six-year plan is included for the Gilbert Avenue Greenway project. This project will create a greenway with a median, sidewalks and street trees along Gilbert Avenue from Eden Park Drive to Victory Parkway. A total of $150,000 is included in 2005 for the L&N Bridge Approach project to remove the existing bridge abutment and piers on the north side of Pete Rose Way. The 2005/2006 Biennial Capital Budget includes $200,000 ($100,000 in each of 2005 and 2006) for the CBD Gateways/Greenways project. The six-year plan includes $600,000 to continue the development of new gateways in the central business district. A total of $75,000 in 2005 and $50,000 in 2006 is included for the Neighborhood Gateways project for the construction of gateways and landscaped traffic

islands in various city neighborhoods. The six-year plan total for the Neighborhood Gateways project is $375,000.

The Transportation Enhancements project ($100,000 in each of 2005 and 2006 and $600,000 for the six-year plan) provides funding to support design and planning activities for major transportation improvement initiatives such as the Kennedy Connector and Uptown transportation improvements. A total of $100,000 ($50,000 in each of 2005 and 2006) is included for the Riverfront Master Plan Coordination project. The six-year plan total is $300,000. This project supports coordination and implementation efforts related to the development of the Central Riverfront Master Plan.

The Kennedy Connector project ($800,000 in 2005, $4.8 million in 2006, and $1.0 million in 2007) provides funding for the design and construction of a new street that will connect the intersection of Duck Creek Road and Kennedy Avenue with Ridge Avenue. Cost estimates for this project are approximately $19.3 million, including construction, land acquisition, and other related costs. A total of $325,000 was appropriated for this project in 2003 to fund initial engineering work. Based on the latest project schedule, final engineering would occur in 2005 and 2006, property negotiations/acquisition would occur in 2006 and 2007, with construction beginning in 2007.

A total of $600,000 ($100,000 in 2005 and $500,000 in 2006) is included for the Ohio River Trail – Carrel to Wilmer projects. In addition to this project, a total of $547,000 ($85,000 in 2005 and $462,000 in 2007) is included for the Ohio River Trail – Congress to Carrel project, and $450,000 is included ($300,000 in 2006 and $150,000 in 2007) for the Ohio River Trails – Lumber to Corbin project. These projects are part of a major nine-mile bike trail development from Salem Avenue on the City's east side to the central business district.

A total of $2.4 million ($489,900 in 2005 and $1.9 million in 2006) is included in the six-year plan for the Riverfront Utilities project. This project provides funding for the City's portion of relocating existing utility lines and installing new utility infrastructure as part of the Central Riverfront Street Grid project. The $2.4 million allocation for the Riverfront Utilities project brings the City's total for this project to $6.4 million, which matches the total commitment for the City's portion of the project.

A total of $100,000 is included in the 2005/2006 Biennial Capital Budget ($50,000 in each of 2005 and 2006) for the CBD Pedestrian and Parking Lot Signage project. The six-year plan total is $200,000. This project involves the installation of way-finding graphics for the Central Business District. For 2005 and 2006, $15,000 is included each year for Art in Capital Projects. The six-year plan total is $90,000. This project provides funding for staff and consultant costs related to the integration of public art in capital construction projects. The M.L. King/I-71 Interchange project ($100,000 in each of 2005 and 2006 and $2.3 million for the six-year plan) will assist with funding the development of a new Interstate 71 interchange at M.L. King Drive to improve access to the Uptown area, including the region's major medical institutions. For 2006, $50,000 is included for the Raised Pavement Markers project. The six-year plan total is $250,000. This project

provides funding for the purchase of reflective raised markers that are installed as part of street rehabilitation projects to improve visibility and safety. A total of $150,000 in 2006 is included for the Uptown Wayfinding System project. This project will fund the design and development of a graphics wayfinding system for the Uptown area (University of Cincinnati, Cincinnati Zoo, and the region's major hospitals).

ENTERPRISE FUND EXPENDITURES

The resources for enterprise fund capital projects come primarily from fees and charges. After operating and maintenance costs, current debt service, and reserve requirements are covered, the remaining available funds are used for capital purposes. Fund forecast information, including projected fund balance information, may be found in the 2005/2006 Operating Budget document. As shown in Exhibit 1, page 10, the Enterprise Funds Capital Budget totals $114.2 million in 2005 and $143.4 million in 2006. For the six-year Capital Investment Program, the total is $794.5 million.

Water Works

Cincinnati Water Works (CWW) provides service to the City of Cincinnati as well as customers of other communities in Hamilton, Warren, and Butler Counties, and Northern Kentucky. CWW systems supply 49 billion gallons of water a year through 3,000 miles of water mains to 235,000 residential and commercial accounts representing more than one million consumers within the service area.

The Water Works Biennial Capital Budget totals $93.9 million ($48.6 million in 2005 and $45.3 million in 2006) and $323.5 million for the six-year plan. Capital Budget highlights for the 2005/2006 biennium include $28.8 million ($14.3 million in 2005 and $14.5 million in 2006) for the Replacement Water Mains project, which provides funding for the replacement of deteriorating water mains. The six-year plan total for this project is $96.8 million. A total of $18.5 million in the biennium ($9.5 million in 2005 and $9.0 million in 2006) and $25.0 million for the six-year plan is included for the Meter Replacement Program. This project will involve the replacement of over 211,000 water meters. These new meters will be read from a vehicle by radio. Entry into homes and businesses will no longer be required. The Projected Street Improvements project for $12.9 million in the biennium ($6.4 million in 2005 and $6.5 million in 2006) provides funding for the replacement of water mains when another jurisdiction is improving a street that would affect a water main. The six-year plan total is $39.9 million. The New Water Mains project for $2.4 million in the biennium ($1.2 million in each of 2005 and 2006) and $10.4 million for the six-year plan, involves the installation of new water mains in the distribution system.

The major water main replacement projects for the 2005/2006 biennium include a $3.5 million ($1.7 million in 2005 and $1.8 million in 2006) for the Kemper-Princeton to Crescentville Water Main project. This project involves the installation of a new 36 inch

water main in Kemper Road from Princeton Road to Crescentville Road. The Chesterdale-Kemper to Crescentville Water Main project is included for $2.4 million in 2005 and the International-Crescentville to Mulhauser project is included for 2.1 million in 2005. These two projects also involve the installation of 36 inch water mains.

Parking System Facilities

The Division of Parking Facilities operates and maintains 12 parking garages and lots. Parking Facilities manages 6,400 on-street and 5,200 off-street parking spaces. The 2005/2006 Biennial Capital Budget for the Parking Facilities Fund is $1.3 million ($510,000 in 2005 and $835,000 in 2006). For the six-year Capital Investment Program, Parking Facilities Fund projects total $6.8 million. The 2005 Capital Budget of $510,000 provides funding for the Structural Maintenance, and Repair project. For 2006, $535,000 is included for this project. The six-year plan total is $5.8 million. This project provides funding for structural maintenance and repairs at the City's parking facilities. A total of $100,000 is included in 2006 for the Parking Revenue Control Enhancements project. The six-year plan total is $300,000. This project will upgrade the current revenue control equipment at the City's parking facilities.

The Equipment Replacement project totals $200,000 for 2006. The six-year plan includes $500,000 ($250,000 in each of 2007 and 2010) for the On-Street Meter Technology Improvements project. This project will replace mechanical parking meters, add new hand-held citation devices, and upgrade the revenue monitoring system.

General Aviation

The Division of General Aviation operates the Lunken Airport, which is a general aviation airport that serves both general aircraft and corporate flights. General Aviation also operates the Blue Ash Airport which serves small aircraft. The 2005/2006 Biennial Capital Budget for the General Aviation Fund is $1.1 million ($580,000 in 2005 and $470,000 in 2006). The six-year plan total is $3.1 million.

General Aviation Fund projects for the 2005/2006 biennium include $250,000 ($100,000 in 2005 and $150,000 in 2006) and $990,000 over the six-year plan for the City's local match of anticipated Federal Aviation Administration (FAA) funding. The General Aviation Fund Capital Budget also includes a $125,000 in 2005 and $50,0000 in 2006 for the Noise Monitoring and Abatement project. This project provides funding for the development of a noise monitoring and abatement program for Lunken Airport. The six-year plan total for the Noise Monitoring and Abatement is $275,800.

A total of $350,000 is included in the 2005/2006 Biennial General Aviation Capital Budget ($230,000 in 2005 and $120,000 in 2006) and $910,000 for the six-year plan for the Airport Infrastructure Improvements project. This project will provide funding for airport road and pavement improvements, parking lot improvements and expansion, and

flood control, and drainage improvements. The Facility Improvements project is included for $275,000 in the biennium ($125,000 in 2005 and $150,000 in 2006) and $920,000 over the six-year plan. Funding would be used for roofing, plumbing, electrical, window, and HVAC improvements at the City owned facilities at the Lunken Airport.

Stormwater Management Utility

The Stormwater Management Utility is managed by the City's Department of Sewers. The Stormwater Management Utility is responsible for the administration, repair and maintenance of the stormwater collection system in the City of Cincinnati. Service charges are based on area size and property use and on an Equivalent Runoff Unit rate which is set by the City Council. For the 2005/2006 Biennial Capital Budget, a total of $2.4 million is included for Stormwater Management capital projects in the biennium ($1.2 million in each of 2005 and 2006). The six-year plan amount is $5.6 million.

A total of $295,000 is included in 2005 for the Duck Creek Flood Protection project. This project provides the City's portion, in conjunction with the Village of Fairfax and the U.S. Army Corps of Engineers, of the Duck Creek Ohio Local Flood Protection Project. The purpose of this project is to protect structures from flood damage by acquiring land easements and undertaking right-of-way and utility relocations.

A total of $2.1 million ($900,000 in 2005 and $1.2 million in 2006) is included for the Barrier Dam Motor Rewind project. The six-year amount is $3.0 million. Pump motors at the Barrier Dam Pumping Station will be replaced to protect the Mill Creek Valley from flooding.

Telecommunications Services Fund Projects

A 2005/2006 biennial total of $265,700 ($202,800 in 2005 and $62,900 in 2006), and $385,700 for the six-year plan is included for Telecommunications Services Fund (336) capital projects. The Radio Communications Equipment project ($30,000 in 2006 and $150,000 over the six-year plan) will fund the replacement of service equipment needed to maintain the radio communications equipment. A total of $32,800 in 2005 and $32,900 in 2006 is included for the CAGIS Infrastructure project. This project provides upgrades for databases that provide Geographic Information System (GIS) data and analysis, including easement, right-of-way, and aerial photo information.

A total of $30,000 is included in 2005 for the Radio Tower Structural Upgrade and Repair project. This project will provide funding to analyze structural repairs that may be required for the City's current radio communication tower at Eden Park. A total of $140,000 in 2005 is included in the Telecommunications Services Capital Budget for the Diverse Telecommunications Routing project. Funding will be used to provide multiple points of access to support critical telecommunications operations at the City's new Public Safety Communications Center.

Sewers Department

The Sewers Department operates the Metropolitan Sewer District (MSD) which is a multi-jurisdictional wastewater and collection treatment system that is managed by the City of Cincinnati for Hamilton County pursuant to an agreement made in 1968. For the 2005/2006 Biennial Capital Budget, the capital projects recommended to the Hamilton County Board of Commissioners total $158.6 million ($63.1 million in 2005 and $95.5 million in 2006). The recommended six-year total is $454.6 million. It should be noted that the MSD Capital Budget does not include projects for 2010. Financial schedules and capital requirements in a pending rate study reflect 2005 through 2009. The $32.4 million increase from 2005 to 2006 reflects the projects related to meeting the requirements of the Global Consent Decree.

For 2005/2006 biennium, the major projects include $15.0 million ($7.5 million in each of 2005 and 2006) for the Water-In-Basement Prevention Program. The six-year plan total is $37.5 million. This is a countywide project designed to alleviate water-in-basement problems for chronically affected structures (two or more incidents in a five-year period). A total of $12.0 million ($6.0 million in each of 2005 and 2006) and $30.0 million for the six-year plan is included for the Trenchless Technology Sewer Rehabilitation project. This project provides sewer rehabilitation work using an internal lining technique that optimizes wastewater collection and improves hydraulic performance of the sewer system.

A total of $3.0 million in both 2005 and 2006 is included for the Emergency Sewer Repairs project. The six-year plan total is $15.0 million. The project allows MSD to respond to sewer emergencies that require immediate attention to preserve public health. A total of $14.5 million is included in 2005 for the Eastern/Delta Sewer Separation Phase I project. For 2006, $14.9 million is included for Phase II of the Eastern/Delta Sewer Separation project. This project involves the installation of 5,500 feet of a 36 inch trunk sewer from Eastern and Stanley Avenues to the Little Miami Wastewater Treatment Plant in the East End neighborhood.

A total of $8.3 million is included in 2006 for the Mill Creek Wastewater Treatment Plant Hypochlorite Facility project. Project funding will be used to construct an on-site sodium hypochlorite storage and distribution facility in the Lower Price Hill neighborhood. A total of $76.9 million is included ($1.7 million in 2006, $45.4 million in 2007, and $29.8 million in 2008) for the Mill Creek Wastewater Treatment Plant Incinerator Replacement project. This project will replace six existing multiple hearth incinerators with three fluid bed incinerators at the Mill Creek Wastewater Treatment Plant in the Lower Price Hill neighborhood.

Income Tax -Transit Fund Projects

A total of $200,000 is included in the 2005/2006 Biennial Capital Budget ($100,000 in each of 2005 and 2006) for the Transit/Rail Corridor Preservation Acquisition project.

The six-year plan total is $600,000. This project provides funding for the acquisition of property, planning, environmental, and consultant services related to the preservation and reuse of existing railroad corridors.

SPECIAL REVENUE FUNDS

The 2005/2006 Biennial Capital Budget for the Special Housing Permanent Improvement Fund (SHPIF) is $1.5 in 2005 and $1.2 million in 2006. This fund, which is supported from net rental income and tax increment payments, provides revenue for the New Housing Program administered by the Department of Community Development and Planning. This program supports the development of new market-rate housing in the city.

FEDERAL and STATE CAPITAL GRANTS

The City receives federal grants, matching funds and also manages state and county funds to improve the City's roads and bridges. The General Aviation Division of the Department of General Services typically receives funding from the Federal Aviation Administration (FAA). The amount of funds granted by the FAA varies from year to year. Once grants are received, the resulting projects are budgeted and matching City funds will be recommended to the City Council for approval. As shown in Exhibit 1, page 10, Federal and State Capital Grants total $13.4 million in 2005 and $17.0 million in 2006.

READER'S GUIDE (Section 1)

GENERAL CAPITAL

2005-2010 CAPITAL IMPROVEMENT PROGRAM
PROJECTS by AGENCY

This report provides the budget amount for every project in the 2005-2010 General Capital Budget by Department and each Agency within a Department. The figure to the left of each project title is the departmental level priority assigned to that particular project. The agency total and the department total for each year for all projects combined are included with this report.

2005-2010 Capital Improvement Program
Projects by Agency

Section 1

General Capital	2005	2006	2007	2008	2009	2010	2005-2010 Total
Department of Regional Computer Center							
Regional Computer Center							
Priority Project Title							
1 Contact Service Request Management	500,000						$500,000
2 CFS Client Server	59,700	200,000	100,000	50,000	50,000	50,000	$509,700
3 Electronic Government	50,000	225,000					$275,000
4 CAGIS Infrastructure	65,800	65,700	65,700	65,700	65,700	65,700	$394,300
5 Metropolitan Area Network Enhancements	280,000	200,000					$480,000
8 Information Security Initiative	50,000	50,000					$100,000
9 Permits and Workflow Tracking Server	200,000						$200,000
12 Telephone System Upgrade and Replacement	25,000	165,300	50,000	50,000	50,000	9,700	$350,000
6 Desktop Asset Management		90,200	50,000	50,000	50,000	50,000	$290,200
10 Relocate CTS Equipment - CFM Master Plan			214,100	268,300	117,600		$600,000
15 Information Tech. Strategic Initiatives			525,000	525,000	415,600	842,000	$2,307,600
14 Diverse Telecommunications Routing					260,000		$260,000
Regional Computer Center Total	1,230,500	996,200	1,004,800	1,009,000	1,008,900	1,017,400	$6,266,800
Department of Regional Computer Center Total:	1,230,500	996,200	1,004,800	1,009,000	1,008,900	1,017,400	$6,266,800
Department of City Manager							
City Manager							
Priority Project Title							
1 Retail/Commercial Opportunities	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	$6,000,000
2 Downtown Housing Development	650,000	1,000,000	650,000	500,000	500,000	500,000	$3,800,000
4 Fountain Square/Fountain Square Garage	3,000,000	1,000,000					$4,000,000
City Manager Total	4,650,000	3,000,000	1,650,000	1,500,000	1,500,000	1,500,000	$13,800,000
Department of City Manager Total:	4,650,000	3,000,000	1,650,000	1,500,000	1,500,000	1,500,000	$13,800,000
Department of Finance							
Treasury							
Priority Project Title							
3 Check Printing and Electronic Payments	75,000						$75,000
Treasury Total	75,000	0	0	0	0	0	$75,000
Department of Finance							
Risk Management							
Priority Project Title							
4 Center Hill Gas & Leachate	100,000	100,000	150,000	150,000	100,000	100,000	$700,000
5 Env Mgmt System & Regulatory Compliance	41,000	50,000	40,000	40,000			$171,000
6 Emergency Environ. Cleanup	20,000	20,000	20,000	20,000	20,000	20,000	$120,000

2005-2010 Capital Improvement Program
Projects by Agency

Section 1

General Capital	2005	2006	2007	2008	2009	2010	2005-2010 Total
7 Underground Storage Tanks	20,000	20,000	20,000	20,000	20,000	20,000	$120,000
8 Woodburn Remediation	85,000						$85,000
Risk Management Total	266,000	190,000	230,000	230,000	140,000	140,000	$1,196,000
Department of Finance							
Purchasing							
Priority Project Title							
4 AMS - CFS Procurement Software Upgrade	450,000						$450,000
Purchasing Total	450,000	0	0	0	0	0	$450,000
Department of Finance Total:	791,000	190,000	230,000	230,000	140,000	140,000	$1,721,000
Department of Community Dev. & Planning							
Neighborhood Development							
Priority Project Title							
1 Neighborhood Market Rate Housing	2,800,000	1,834,000	3,000,000	2,000,000	2,000,000	2,000,000	$13,634,000
2 Industrial Cluster Public Improvements	500,000	500,000	500,000	500,000	500,000	500,000	$3,000,000
3 Strategic Program-Urban Revitalization	216,000	200,000					$416,000
4 NBD Public Improvements	1,000,000	1,000,000	1,500,000	1,500,000	1,500,000	1,500,000	$8,000,000
5 Community Redevelopment Focus Districts	500,000						$500,000
7 Enterprise Zone Admin. and Public Imp.	200,000	200,000	200,000	200,000	200,000	200,000	$1,200,000
9 NBD Support Program	340,000	340,000					$680,000
50 Cedar Grove Housing Project	630,000						$630,000
51 Evanston Redevelopment Earmark	2,000,000						$2,000,000
6 Citirama		1,000,000		1,000,000			$2,000,000
8 HOME Match		300,000	350,000	400,000	500,000	500,000	$2,050,000
Neighborhood Development Total	8,186,000	5,374,000	5,550,000	5,600,000	4,700,000	4,700,000	$34,110,000
Department of Community Dev. & Planning Total:	8,186,000	5,374,000	5,550,000	5,600,000	4,700,000	4,700,000	$34,110,000
Department of Recreation							
Administration							
Priority Project Title							
1 Recreation Facilities Renovation	1,879,600	1,423,000	2,495,100	1,463,500	1,564,100	1,795,800	$10,621,100
2 Outdoor Facilities Renovation	996,500	1,723,500	455,000	1,706,000	1,504,000	1,226,000	$7,611,000
3 Athletics Facilities Renovation	943,000	656,000	886,000	683,000	784,000	864,000	$4,816,000
4 Compliance with ADA	100,000	100,000	100,000	100,000	100,000	100,000	$600,000
Administration Total	3,919,100	3,902,500	3,936,100	3,952,500	3,952,100	3,985,800	$23,648,100
Department of Recreation Total:	3,919,100	3,902,500	3,936,100	3,952,500	3,952,100	3,985,800	$23,648,100

2005-2010 Capital Improvement Program
Projects by Agency

Section 1

General Capital	2005	2006	2007	2008	2009	2010	2005-2010 Total
Department of Parks							
Planning, Design & Development							
Priority Project Title							
1 Park Infrastructure Rehabilitation	3,031,700	3,124,700	3,353,400	3,367,400	3,367,100	3,395,700	$19,640,000
2 Master Plan Implementation	307,300	200,000					$507,300
Planning, Design & Development Total	3,339,000	3,324,700	3,353,400	3,367,400	3,367,100	3,395,700	$20,147,300
Department of Parks Total:	3,339,000	3,324,700	3,353,400	3,367,400	3,367,100	3,395,700	$20,147,300
Department of Buildings & Inspections							
Building Construction Inspect							
Priority Project Title							
1 Hazard Abatement/Demolition Program	150,000	150,000	100,000	100,000	100,000	100,000	$700,000
Building Construction Inspect Total	150,000	150,000	100,000	100,000	100,000	100,000	$700,000
Department of Buildings & Inspections Total:	150,000	150,000	100,000	100,000	100,000	100,000	$700,000
Department of Police							
Police							
Priority Project Title							
2 Digital MVR's	130,800						$130,800
4 District Three Phone System		80,000					$80,000
5 Criminal Investigation Parking Lot		35,000					$35,000
Police Total	130,800	115,000	0	0	0	0	$245,800
Department of Police Total:	130,800	115,000	0	0	0	0	$245,800
Department of Fire							
Fire							
Priority Project Title							
1 Defibrillator - Replacement	210,000	150,000	105,000	75,000			$540,000
2 Computer System Replacement	243,200						$243,200
3 Fire Equipment Enhancements	300,000	300,000	300,000	300,000	300,000	300,000	$1,800,000
2 Air Compressor Systems		124,000					$124,000
2 Exhaust System			351,000				$351,000
2 Hand Held Computer Based System				370,700			$370,700
3 Medical Software Upgrades				20,500			$20,500
3 Apparatus Door Closers					145,000		$145,000
4 Drop Air Compressor Lines					59,800		$59,800
2 Gas Meters						246,200	$246,200
3 Air Compressor Replacement						170,000	$170,000

2005-2010 Capital Improvement Program
Projects by Agency

Section 1

General Capital	2005	2006	2007	2008	2009	2010	2005-2010 Total
Fire Total	753,200	574,000	756,000	766,200	504,800	716,200	$4,070,400
Department of Fire Total:	753,200	574,000	756,000	766,200	504,800	716,200	$4,070,400
Department of Transportation & Eng.							
Office of the Director							
Priority Project Title							
2 Information Systems Acquisition	150,000	150,000	150,000	150,000	150,000	150,000	$900,000
Office of the Director Total	150,000	150,000	150,000	150,000	150,000	150,000	$900,000
Department of Transportation & Eng.							
Transportation Planning							
Priority Project Title							
4 OKI Corridor Studies	440,000	440,000	50,000	50,000	50,000	50,000	$1,080,000
7 Gilbert Avenue Greenway	150,000	100,000	100,000	150,000	150,000	700,000	$1,350,000
8 L&N Bridge Approach	150,000						$150,000
11 Neighborhood Transportation Strategies	150,000	150,000	150,000	150,000	150,000	150,000	$900,000
13 CBD Gateways/Greenways	100,000	100,000	100,000	100,000	100,000	100,000	$600,000
17 River Road Master Plan	55,000						$55,000
20 Neighborhood Gateways	75,000	50,000	75,000	50,000	75,000	50,000	$375,000
21 Transportation Enhancements	100,000	100,000	100,000	100,000	100,000	100,000	$600,000
26 Safety Improvements	100,000	100,000	100,000	100,000	100,000	100,000	$600,000
30 Fountain Square	100,000	100,000					$200,000
30 Riverfront Utilities	489,900	1,920,100					$2,410,000
32 Columbia Parkway Enhancements	300,000	340,000	200,000	200,000	200,000	200,000	$1,440,000
37 Riverfront Master Plan Coordination	50,000	50,000	50,000	50,000	50,000	50,000	$300,000
41 CBD Pedestrian & Parking Lot Signage	50,000	50,000	25,000	25,000	25,000	25,000	$200,000
42 I-75/Brent Spence Bridge Studies	500,000	50,000	50,000	500,000	50,000	50,000	$1,200,000
43 Skywalk Improvements	100,000	350,000	300,000	300,000	300,000	300,000	$1,650,000
50 Art in Capital Projects	15,000	15,000	15,000	15,000	15,000	15,000	$90,000
57 Convention Center Expansion	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	$6,000,000
44 Uptown Wayfinding System		150,000					$150,000
54 Downtown Infrastructure Coordination					1,000,000		$1,000,000
56 Clifton Avenue Islands					50,000	200,000	$250,000
Transportation Planning Total	3,924,900	5,065,100	2,315,000	2,790,000	3,415,000	3,090,000	$20,600,000
Department of Transportation & Eng.							
Engineering							
Priority Project Title							
3 SCIP Loan Repayment	93,000	93,000	93,000	93,000	93,000	93,000	$558,000

2005-2010 Capital Improvement Program
Projects by Agency

Section 1

General Capital	2005	2006	2007	2008	2009	2010	2005-2010 Total
5 Street Rehabilitation	12,300,000	12,669,000	13,049,000	13,440,600	13,843,700	14,259,100	$79,561,400
6 Curb Ramps - Street Rehab	1,230,000	1,266,900	1,304,900	1,344,000	1,384,400	1,425,900	$7,956,100
9 Bridge Rehabilitation Program	1,100,000	1,200,000	1,300,000	1,300,000	1,400,000	1,400,000	$7,700,000
10 Wall Stab. & Landslide Correction	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	$6,000,000
12 Street Improvements	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	$6,000,000
15 Eighth Street Viaduct Rehabilitation	1,200,000						$1,200,000
16 Waldvogel Viaduct Replacement	800,000	1,800,000	3,000,000	3,000,000	1,222,200		$9,822,200
18 River Road Phase 2	675,000						$675,000
22 Downtown Crosswalk Paver Replacement	200,000						$200,000
25 Dixmyth Avenue Relocation	300,000						$300,000
27 Pavement Management	100,000	100,000	100,000	100,000	100,000	100,000	$600,000
28 Central Avenue 3rd to 7th Street	1,000,000						$1,000,000
29 M.L. King: Woodside to Eden	555,000	675,000					$1,230,000
33 Kennedy Connector	800,000	4,800,000	1,000,000				$6,600,000
34 Spot Infrastructure Replacement	340,000	340,000	340,000	340,000	340,000	340,000	$2,040,000
35 Hillside Stairway Rehabilitation Program	250,000	250,000	250,000	250,000	250,000	250,000	$1,500,000
36 Sidewalk Repair Program	100,000	100,000	800,000	800,000	800,000	800,000	$3,400,000
38 Bicycle Transportation Program	100,000	100,000	100,000	100,000	100,000	100,000	$600,000
39 Ohio River Trail - Carrel to Wilmer	100,000	500,000					$600,000
47 Columbia Parkway Access Management	250,000	250,000	250,000				$750,000
48 Hamilton Avenue Windmere to Groesbeck	70,000						$70,000
51 Ohio River Trail - Congress to Carrel	85,000		462,000				$547,000
53 ML King/I-71 Interchange	100,000	100,000	100,000	250,000	250,000	1,500,000	$2,300,000
31 Colerain Corridor TSM Improvements		200,000			1,000,000	783,600	$1,983,600
45 Clifton and M. L. King Intersection Imp.		100,000		300,000	1,000,000	1,300,000	$2,700,000
49 Vine St. from Nixon to Erkenbrecher		200,000	418,300	331,700			$950,000
52 Ohio River Trail - Lumber to Corbin		300,000	150,000				$450,000
55 Ridge Avenue Corridor			250,000	750,000			$1,000,000
56 Red Bank Road - Fair Lane to Brotherton				174,600			$174,600
Engineering Total	23,748,000	27,043,900	24,967,200	24,573,900	23,783,300	24,351,600	$148,467,900
Department of Transportation & Eng.							
Traffic Engineering							
Priority Project Title							
1 Traffic Signal Installation & Renovation	1,030,000	1,030,000	1,030,000	1,030,000	1,030,000	1,030,000	$6,180,000
14 Computerized Traffic Signal System	500,000	500,000	500,000	500,000	500,000	500,000	$3,000,000
19 Traffic Signal Controllers & Detectors	150,000	150,000	145,000	187,500	350,000	360,000	$1,342,500

2005-2010 Capital Improvement Program
Projects by Agency

Section 1

General Capital	2005	2006	2007	2008	2009	2010	2005-2010 Total
23 LED Traffic and Pedestrian Signals		450,000	450,000	450,000	450,000	450,000	$2,250,000
24 Raised Pavement Markers		50,000	50,000	50,000	50,000	50,000	$250,000
40 Central Parkway Lighting Replacment		700,000					$700,000
46 Orchard Lane Street Light Upgrade		110,000					$110,000
Traffic Engineering Total	1,680,000	2,990,000	2,175,000	2,217,500	2,380,000	2,390,000	$13,832,500
Department of Transportation & Eng. Total:	29,502,900	35,249,000	29,607,200	29,731,400	29,728,300	29,981,600	$183,800,400
Department of Enterprise Services							
Fleet Services							
Priority Project Title							
5 Fleet Replacements	6,133,200	5,887,100	6,159,700	6,185,500	6,184,900	6,237,500	$36,787,900
Fleet Services Total	6,133,200	5,887,100	6,159,700	6,185,500	6,184,900	6,237,500	$36,787,900
Department of Enterprise Services Total:	6,133,200	5,887,100	6,159,700	6,185,500	6,184,900	6,237,500	$36,787,900
Department of Public Services							
Neighborhood Operations							
Priority Project Title							
5 Trash Receptacles	150,000	150,000	150,000	150,000			$600,000
Neighborhood Operations Total	150,000	150,000	150,000	150,000	0	0	$600,000
Department of Public Services							
City Facility Management							
Priority Project Title							
1 City Facility Renovations	1,900,000	1,650,000	2,250,000	2,200,000	2,150,000	2,200,000	$12,350,000
2 Replacement Facilities	1,620,000	1,980,000	2,500,000	2,500,000	2,500,000	2,500,000	$13,600,000
4 City Facility Hazard Correction	350,000	350,000	150,000				$850,000
8 Community Facilities Improvements	600,000	600,000					$1,200,000
9 Security Upgrades	540,000						$540,000
10 Fire Burn Building	900,000						$900,000
11 Regional Emergency Operation Center	400,000						$400,000
3 Deferred Capital Maintenance			1,548,600	1,900,000	3,350,400	3,215,400	$10,014,400
City Facility Management Total	6,310,000	4,580,000	6,448,600	6,600,000	8,000,400	7,915,400	$39,854,400
Department of Public Services Total:	6,460,000	4,730,000	6,598,600	6,750,000	8,000,400	7,915,400	$40,454,400
Department of Health							
Office of the Commissioner							
Priority Project Title							
3 Dental Equipment Replacement	79,100	80,000	51,300				$210,400
4 Private Sewer Emergency Repairs	50,000		50,000	50,000	50,000	50,000	$250,000

2005-2010 Capital Improvement Program
Projects by Agency

Section 1

General Capital	2005	2006	2007	2008	2009	2010	2005-2010 Total
1 Facilities Renovation & Repairs		317,000	350,000	403,500	403,400	407,800	$1,881,700
2 Health Facilities ADA		60,000	60,000	60,000	60,000	60,000	$300,000
Office of the Commissioner Total	129,100	457,000	511,300	513,500	513,400	517,800	$2,642,100
Department of Health Total:	129,100	457,000	511,300	513,500	513,400	517,800	$2,642,100
Grand Total:	65,374,800	63,949,500	59,457,100	59,705,500	59,699,900	60,207,400	$368,394,200

READER'S GUIDE (Section 2)

GENERAL CAPITAL

2005-2010 CAPITAL IMPROVEMENT PROGRAM PROJECTS by EXPENDITURE CATEGORY

This report sorts all projects for the 2005-2010 General Capital Budget by seven major expenditure categories as follows:

Debt Service Payments
Economic Development
Environment
Equipment
Housing & Neighborhood Development
Infrastructure (Smale Commission)
New Infrastructure

These expenditure categories are assigned based on the scope or type of activity the project entails. For example, a project that involves the purchase of computer hardware would be classified as equipment, while the renovation of a City health clinic would be classified under the Infrastructure (Smale Commission) category. This report is sorted by expenditure category, department, and the project priority assigned by the department. A yearly total for each category is provided, as well as a yearly grand total for the General Capital Budget. Dollar signs ($) are used only in the far right 2005-2010 Total column of this report; however, all figures in this report reflect funding allocations.

2005-2010 Capital Improvement Program
Projects by Expenditure Category

General Capital

Section 2

Department	Priority	Project Title	2005	2006	2007	2008	2009	2010	2005-2010 Total
Debt Service Payments									
Transportation & Eng.									
	3	SCIP Loan Repayment	93,000	93,000	93,000	93,000	93,000	93,000	$558,000
	57	Convention Center Expansion	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	$6,000,000
		Debt Service Payments Total:	1,093,000	1,093,000	1,093,000	1,093,000	1,093,000	1,093,000	$6,558,000
Economic Development									
City Manager									
	1	Retail/Commercial Opportunities	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	$6,000,000
Community Dev. & Planning									
	2	Industrial Cluster Public Improvements	500,000	500,000	500,000	500,000	500,000	500,000	$3,000,000
	3	Strategic Program-Urban Revitalization	216,000	200,000					$416,000
	4	NBD Public Improvements	1,000,000	1,000,000	1,500,000	1,500,000	1,500,000	1,500,000	$8,000,000
	5	Community Redevelopment Focus Districts	500,000						$500,000
	7	Enterprise Zone Admin. and Public Imp.	200,000	200,000	200,000	200,000	200,000	200,000	$1,200,000
	9	NBD Support Program	340,000	340,000					$680,000
Transportation & Eng.									
	11	Neighborhood Transportation Strategies	150,000	150,000	150,000	150,000	150,000	150,000	$900,000
		Economic Development Total:	3,906,000	3,390,000	3,350,000	3,350,000	3,350,000	3,350,000	$20,696,000
Environment									
Finance									
	4	Center Hill Gas & Leachate	100,000	100,000	150,000	150,000	100,000	100,000	$700,000
	5	Env Mgmt System & Regulatory Compliance	41,000	50,000	40,000	40,000			$171,000
	6	Emergency Environ. Cleanup	20,000	20,000	20,000	20,000	20,000	20,000	$120,000
	7	Underground Storage Tanks	20,000	20,000	20,000	20,000	20,000	20,000	$120,000
	8	Woodburn Remediation	85,000						$85,000
		Environment Total:	266,000	190,000	230,000	230,000	140,000	140,000	$1,196,000
Equipment									
Enterprise Services									
	5	Fleet Replacements	6,133,200	5,887,100	6,159,700	6,185,500	6,184,900	6,237,500	$36,787,900

2005-2010 Capital Improvement Program
Projects by Expenditure Category

General Capital

Section 2

Department	Priority	Project Title	2005	2006	2007	2008	2009	2010	2005-2010 Total
Equipment									
Finance									
	3	Check Printing and Electronic Payments	75,000						$75,000
	4	AMS - CFS Procurement Software Upgrade	450,000						$450,000
Fire									
	1	Defibrillator - Replacement	210,000	150,000	105,000	75,000			$540,000
	2	Computer System Replacement	243,200						$243,200
	3	Fire Equipment Enhancements	300,000	300,000	300,000	300,000	300,000	300,000	$1,800,000
	2	Air Compressor Systems		124,000					$124,000
	2	Exhaust System			351,000				$351,000
	2	Hand Held Computer Based System				370,700			$370,700
	3	Medical Software Upgrades				20,500			$20,500
	3	Apparatus Door Closers					145,000		$145,000
	4	Drop Air Compressor Lines					59,800		$59,800
	2	Gas Meters						246,200	$246,200
	3	Air Compressor Replacement						170,000	$170,000
Health									
	3	Dental Equipment Replacement	79,100	80,000	51,300				$210,400
Police									
	2	Digital MVR's	130,800						$130,800
	4	District Three Phone System		80,000					$80,000
Public Services									
	5	Trash Receptacles	150,000	150,000	150,000	150,000			$600,000
	9	Security Upgrades	540,000						$540,000
Regional Computer Center									
	1	Contact Service Request Management	500,000						$500,000
	2	CFS Client Server	59,700	200,000	100,000	50,000	50,000	50,000	$509,700
	3	Electronic Government	50,000	225,000					$275,000
	4	CAGIS Infrastructure	65,800	65,700	65,700	65,700	65,700	65,700	$394,300
	5	Metropolitan Area Network Enhancements	280,000	200,000					$480,000

2005-2010 Capital Improvement Program
Projects by Expenditure Category

General Capital

Section 2

Department	Priority	Project Title	2005	2006	2007	2008	2009	2010	2005-2010 Total
Equipment									
	8	Information Security Initiative	50,000	50,000					$100,000
	9	Permits and Workflow Tracking Server	200,000						$200,000
	12	Telephone System Upgrade and Replacement	25,000	165,300	50,000	50,000	50,000	9,700	$350,000
	6	Desktop Asset Management		90,200	50,000	50,000	50,000	50,000	$290,200
	10	Relocate CTS Equipment - CFM Master Plan			214,100	268,300	117,600		$600,000
	15	Information Tech. Strategic Initiatives			525,000	525,000	415,600	842,000	$2,307,600
	14	Diverse Telecommunications Routing					260,000		$260,000
Transportation & Eng.									
	2	Information Systems Acquisition	150,000	150,000	150,000	150,000	150,000	150,000	$900,000
		Equipment Total:	9,691,800	7,917,300	8,271,800	8,260,700	7,848,600	8,121,100	$50,111,300
Housing & Neighborhood Development									
Buildings & Inspections									
	1	Hazard Abatement/Demolition Program	150,000	150,000	100,000	100,000	100,000	100,000	$700,000
City Manager									
	2	Downtown Housing Development	650,000	1,000,000	650,000	500,000	500,000	500,000	$3,800,000
Community Dev. & Planning									
	1	Neighborhood Market Rate Housing	2,800,000	1,834,000	3,000,000	2,000,000	2,000,000	2,000,000	$13,634,000
	50	Cedar Grove Housing Project	630,000						$630,000
	51	Evanston Redevelopment Earmark	2,000,000						$2,000,000
	6	Citirama		1,000,000		1,000,000			$2,000,000
	8	HOME Match		300,000	350,000	400,000	500,000	500,000	$2,050,000
		Housing & Neighborhood Development Total:	6,230,000	4,284,000	4,100,000	4,000,000	3,100,000	3,100,000	$24,814,000
Infrastructure (Smale Comm'n.)									
City Manager									
	4	Fountain Square/Fountain Square Garage	3,000,000	1,000,000					$4,000,000
Health									
	4	Private Sewer Emergency Repairs	50,000		50,000	50,000	50,000	50,000	$250,000
	1	Facilities Renovation & Repairs		317,000	350,000	403,500	403,400	407,800	$1,881,700
	2	Health Facilities ADA		60,000	60,000	60,000	60,000	60,000	$300,000

2005-2010 Capital Improvement Program
Projects by Expenditure Category

General Capital

Section 2

Department	Priority	Project Title	2005	2006	2007	2008	2009	2010	2005-2010 Total
Infrastructure (Smale Comm'n.)									
Parks									
	1	Park Infrastructure Rehabilitation	3,031,700	3,124,700	3,353,400	3,367,400	3,367,100	3,395,700	$19,640,000
	2	Master Plan Implementation	307,300	200,000					$507,300
Police									
	5	Criminal Investigation Parking Lot		35,000					$35,000
Public Services									
	1	City Facility Renovations	1,900,000	1,650,000	2,250,000	2,200,000	2,150,000	2,200,000	$12,350,000
	2	Replacement Facilities	1,620,000	1,980,000	2,500,000	2,500,000	2,500,000	2,500,000	$13,600,000
	4	City Facility Hazard Correction	350,000	350,000	150,000				$850,000
	8	Community Facilities Improvements	600,000	600,000					$1,200,000
	10	Fire Burn Building	900,000						$900,000
	11	Regional Emergency Operation Center	400,000						$400,000
	3	Deferred Capital Maintenance			1,548,600	1,900,000	3,350,400	3,215,400	$10,014,400
Recreation									
	1	Recreation Facilities Renovation	1,879,600	1,423,000	2,495,100	1,463,500	1,564,100	1,795,800	$10,621,100
	2	Outdoor Facilities Renovation	996,500	1,723,500	455,000	1,706,000	1,504,000	1,226,000	$7,611,000
	3	Athletics Facilities Renovation	943,000	656,000	886,000	683,000	784,000	864,000	$4,816,000
	4	Compliance with ADA	100,000	100,000	100,000	100,000	100,000	100,000	$600,000
Transportation & Eng.									
	1	Traffic Signal Installation & Renovation	1,030,000	1,030,000	1,030,000	1,030,000	1,030,000	1,030,000	$6,180,000
	4	OKI Corridor Studies	440,000	440,000	50,000	50,000	50,000	50,000	$1,080,000
	5	Street Rehabilitation	12,300,000	12,669,000	13,049,000	13,440,600	13,843,700	14,259,100	$79,561,400
	6	Curb Ramps - Street Rehab	1,230,000	1,266,900	1,304,900	1,344,000	1,384,400	1,425,900	$7,956,100
	9	Bridge Rehabilitation Program	1,100,000	1,200,000	1,300,000	1,300,000	1,400,000	1,400,000	$7,700,000
	10	Wall Stab. & Landslide Correction	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	$6,000,000
	12	Street Improvements	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	$6,000,000
	14	Computerized Traffic Signal System	500,000	500,000	500,000	500,000	500,000	500,000	$3,000,000
	15	Eighth Street Viaduct Rehabilitation	1,200,000						$1,200,000
	16	Waldvogel Viaduct Replacement	800,000	1,800,000	3,000,000	3,000,000	1,222,200		$9,822,200
	17	River Road Master Plan	55,000						$55,000

2005-2010 Capital Improvement Program
Projects by Expenditure Category

General Capital

Section 2

Department	Priority	Project Title	2005	2006	2007	2008	2009	2010	2005-2010 Total
Infrastructure (Smale Comm'n.)									
	18	River Road Phase 2	675,000						$675,000
	19	Traffic Signal Controllers & Detectors	150,000	150,000	145,000	187,500	350,000	360,000	$1,342,500
	22	Downtown Crosswalk Paver Replacement	200,000						$200,000
	25	Dixmyth Avenue Relocation	300,000						$300,000
	26	Safety Improvements	100,000	100,000	100,000	100,000	100,000	100,000	$600,000
	27	Pavement Management	100,000	100,000	100,000	100,000	100,000	100,000	$600,000
	28	Central Avenue 3rd to 7th Street	1,000,000						$1,000,000
	29	M.L. King: Woodside to Eden	555,000	675,000					$1,230,000
	30	Fountain Square	100,000	100,000					$200,000
	32	Columbia Parkway Enhancements	300,000	340,000	200,000	200,000	200,000	200,000	$1,440,000
	34	Spot Infrastructure Replacement	340,000	340,000	340,000	340,000	340,000	340,000	$2,040,000
	35	Hillside Stairway Rehabilitation Program	250,000	250,000	250,000	250,000	250,000	250,000	$1,500,000
	36	Sidewalk Repair Program	100,000	100,000	800,000	800,000	800,000	800,000	$3,400,000
	38	Bicycle Transportation Program	100,000	100,000	100,000	100,000	100,000	100,000	$600,000
	42	I-75/Brent Spence Bridge Studies	500,000	50,000	50,000	500,000	50,000	50,000	$1,200,000
	43	Skywalk Improvements	100,000	350,000	300,000	300,000	300,000	300,000	$1,650,000
	47	Columbia Parkway Access Management	250,000	250,000	250,000				$750,000
	48	Hamilton Avenue Windmere to Groesbeck	70,000						$70,000
	23	LED Traffic and Pedestrian Signals		450,000	450,000	450,000	450,000	450,000	$2,250,000
	31	Colerain Corridor TSM Improvements		200,000			1,000,000	783,600	$1,983,600
	40	Central Parkway Lighting Replacment		700,000					$700,000
	45	Clifton and M. L. King Intersection Imp.		100,000		300,000	1,000,000	1,300,000	$2,700,000
	46	Orchard Lane Street Light Upgrade		110,000					$110,000
	49	Vine St. from Nixon to Erkenbrecher		200,000	418,300	331,700			$950,000
	55	Ridge Avenue Corridor			250,000	750,000			$1,000,000
	56	Red Bank Road - Fair Lane to Brotherton				174,600			$174,600
	54	Downtown Infrastructure Coordination					1,000,000		$1,000,000
		Infrastructure (Smale Comm'n.) Total:	41,923,100	38,790,100	40,185,300	41,981,800	43,303,300	41,613,300	$247,796,900

2005-2010 Capital Improvement Program
Projects by Expenditure Category

General Capital

Section 2

Department	Priority	Project Title	2005	2006	2007	2008	2009	2010	2005-2010 Total
New Infrastructure									
Transportation & Eng.									
	7	Gilbert Avenue Greenway	150,000	100,000	100,000	150,000	150,000	700,000	$1,350,000
	8	L&N Bridge Approach	150,000						$150,000
	13	CBD Gateways/Greenways	100,000	100,000	100,000	100,000	100,000	100,000	$600,000
	20	Neighborhood Gateways	75,000	50,000	75,000	50,000	75,000	50,000	$375,000
	21	Transportation Enhancements	100,000	100,000	100,000	100,000	100,000	100,000	$600,000
	30	Riverfront Utilities	489,900	1,920,100					$2,410,000
	33	Kennedy Connector	800,000	4,800,000	1,000,000				$6,600,000
	37	Riverfront Master Plan Coordination	50,000	50,000	50,000	50,000	50,000	50,000	$300,000
	39	Ohio River Trail - Carrel to Wilmer	100,000	500,000					$600,000
	41	CBD Pedestrian & Parking Lot Signage	50,000	50,000	25,000	25,000	25,000	25,000	$200,000
	50	Art in Capital Projects	15,000	15,000	15,000	15,000	15,000	15,000	$90,000
	51	Ohio River Trail - Congress to Carrel	85,000		462,000				$547,000
	53	ML King/I-71 Interchange	100,000	100,000	100,000	250,000	250,000	1,500,000	$2,300,000
	24	Raised Pavement Markers		50,000	50,000	50,000	50,000	50,000	$250,000
	44	Uptown Wayfinding System		150,000					$150,000
	52	Ohio River Trail - Lumber to Corbin		300,000	150,000				$450,000
	56	Clifton Avenue Islands					50,000	200,000	$250,000
		New Infrastructure Total:	2,264,900	8,285,100	2,227,000	790,000	865,000	2,790,000	$17,222,000
		Total: General Capital	65,374,800	63,949,500	59,457,100	59,705,500	59,699,900	60,207,400	$368,394,200

READER'S GUIDE (Section 3)

ALL FUNDS

2005/2006 CAPITAL IMPROVEMENT PROGRAM PROJECTS by NEIGHBORHOOD

This report provides the budget amounts for all the projects approved for each of the City's 52 recognized neighborhoods, as well as project allocations that are Citywide or Systemwide for all funds. Citywide projects are those projects which benefit all 52 neighborhoods, while the Systemwide projects are those that benefit all 52 neighborhoods, as well as areas in Hamilton County and areas outside the City and the County. These designations are assigned to each project by the departments. Projects are for the 2005/2006 Biennial Capital Budget, with approved projects identified by Department and the project departmental priority. Projects include General Capital projects, as well as Restricted Fund Capital projects. Dollar signs ($) are used only in the far right 2005/2006 Total column of this report; however, all figures in this report reflect funding allocations.

2005-2010 Capital Improvement Program
Projects by Neighborhood

Section 3

Neighborhood Agency	Priority	Project Title	2005	2006	2005-2006 Total
Avondale					
Community Dev. & Planning	5	Community Redevelopment Focus Districts	125,000		$125,000
Health	1	Facilities Renovation & Repairs		95,100	$95,100
		General Capital Total:	125,000	95,100	$220,100
Sewers	50	Glenwood Avenue Sewer Replacement	46,000		$46,000
Sewers	56	Canyon Drive Sewer Replacement	153,200		$153,200
Sewers	72	Harvey Avenue Sewer Replacement	51,000		$51,000
Sewers	91	Burnet Ave & Northern Ave Sewer	49,500		$49,500
Sewers	130	Northern Ave at Dury Ave Sewer		100,000	$100,000
		MSD Capital Improvements Total:	299,700	100,000	$399,700
		Avondale Total:	424,700	195,100	$619,800
Bond Hill					
Sewers	54	Rhode Island Ave and Dale Road Sewer	18,000	114,000	$132,000
		MSD Capital Improvements Total:	18,000	114,000	$132,000
		Bond Hill Total:	18,000	114,000	$132,000
California					
Water Works	12	Alum Storage Facility	1,475,000	200,000	$1,675,000
Water Works	30	Replace RTU's in GAC	50,000		$50,000
Water Works	41	ORP 5KV Circuit Breaker Retrofit		200,000	$200,000
Water Works	44	Continuous Turbidity Upgrade RMTP		120,000	$120,000
Water Works	48	RMTP Coag Basin Collection Gear Painting	250,000	250,000	$500,000
Water Works	49	Sodium Hex Facility Upgrade	50,000		$50,000
Water Works	74	Lights Over Sand Filter	50,000		$50,000
Water Works	82	AA Spectrophotometer		120,000	$120,000
Water Works	84	TOH Analyzer		37,000	$37,000
Water Works	113	Analytical Data System #1		35,000	$35,000
		Water Works Total:	1,875,000	962,000	$2,837,000
		California Total:	1,875,000	962,000	$2,837,000
Camp Washington					
Recreation	1	Recreation Facilities Renovation		426,900	$426,900
Recreation	4	Compliance with ADA		100,000	$100,000
Transportation & Eng.	40	Central Parkway Lighting Replacment		350,000	$350,000

2005-2010 Capital Improvement Program
Projects by Neighborhood

Section 3

Neighborhood Agency	Priority	Project Title	2005	2006	2005-2006 Total
Camp Washington					
		General Capital Total:	0	876,900	$876,900
Sewers	104	Hopple Street and Gest Street Instream	212,000		$212,000
		MSD Capital Improvements Total:	212,000	0	$212,000
		Camp Washington Total:	212,000	876,900	$1,088,900
Carthage					
Sewers	48	National Distilleries Sewer Separation	109,000	115,500	$224,500
Sewers	67	Cornelia Ave Sewer Replacement	28,000	196,000	$224,000
Sewers	103	Caldwell Seymour Mill Creek Streambank	1,279,700		$1,279,700
		MSD Capital Improvements Total:	1,416,700	311,500	$1,728,200
		Carthage Total:	1,416,700	311,500	$1,728,200
Citywide					
Buildings & Inspections	1	Hazard Abatement/Demolition Program	7,500	7,500	$15,000
City Manager	1	Retail/Commercial Opportunities	1,000,000	1,000,000	$2,000,000
Community Dev. & Planning	1	Neighborhood Market Rate Housing	2,800,000	1,834,000	$4,634,000
Community Dev. & Planning	2	Industrial Cluster Public Improvements	500,000	500,000	$1,000,000
Community Dev. & Planning	3	Strategic Program-Urban Revitalization	216,000	200,000	$416,000
Community Dev. & Planning	4	NBD Public Improvements	1,000,000	1,000,000	$2,000,000
Community Dev. & Planning	6	Citirama		1,000,000	$1,000,000
Community Dev. & Planning	7	Enterprise Zone Admin. and Public Imp.	200,000	200,000	$400,000
Community Dev. & Planning	8	HOME Match		300,000	$300,000
Community Dev. & Planning	9	NBD Support Program	340,000	340,000	$680,000
Enterprise Services	5	Fleet Replacements	6,133,200	5,887,100	$12,020,300
Finance	3	Check Printing and Electronic Payments	75,000		$75,000
Finance	4	AMS - CFS Procurement Software Upgrade	450,000		$450,000
Finance	4	Center Hill Gas & Leachate	100,000	100,000	$200,000
Finance	5	Env Mgmt System & Regulatory Compliance	41,000	50,000	$91,000
Finance	6	Emergency Environ. Cleanup	20,000	20,000	$40,000
Finance	7	Underground Storage Tanks	20,000	20,000	$40,000
Finance	8	Woodburn Remediation	85,000		$85,000
Fire	1	Defibrillator - Replacement	210,000	150,000	$360,000
Fire	2	Computer System Replacement	243,200		$243,200
Fire	2	Air Compressor Systems		124,000	$124,000

2005-2010 Capital Improvement Program
Projects by Neighborhood

Section 3

Neighborhood Agency	Priority	Project Title	2005	2006	2005-2006 Total
Citywide					
Fire	3	Fire Equipment Enhancements	300,000	300,000	$600,000
Health	2	Health Facilities ADA		60,000	$60,000
Health	4	Private Sewer Emergency Repairs	50,000		$50,000
Parks	1	Park Infrastructure Rehabilitation	3,031,700	3,124,700	$6,156,400
Police	2	Digital MVR's	130,800		$130,800
Police	4	District Three Phone System		80,000	$80,000
Public Services	1	City Facility Renovations	1,900,000	1,650,000	$3,550,000
Public Services	2	Replacement Facilities	1,620,000	1,980,000	$3,600,000
Public Services	3	Deferred Capital Maintenance			$0
Public Services	4	City Facility Hazard Correction	350,000	350,000	$700,000
Public Services	5	Trash Receptacles	150,000	150,000	$300,000
Public Services	9	Security Upgrades	540,000		$540,000
Recreation	2	Outdoor Facilities Renovation	149,475	1,551,150	$1,700,625
Recreation	3	Athletics Facilities Renovation	471,500	656,000	$1,127,500
Regional Computer Center	1	Contact Service Request Management	500,000		$500,000
Regional Computer Center	2	CFS Client Server	59,700	200,000	$259,700
Regional Computer Center	3	Electronic Government	50,000	225,000	$275,000
Regional Computer Center	6	Desktop Asset Management		90,200	$90,200
Regional Computer Center	8	Information Security Initiative	50,000	50,000	$100,000
Regional Computer Center	9	Permits and Workflow Tracking Server	200,000		$200,000
Regional Computer Center	10	Relocate CTS Equipment - CFM Master Plan			$0
Regional Computer Center	12	Telephone System Upgrade and Replacement	25,000	165,300	$190,300
Transportation & Eng.	1	Traffic Signal Installation & Renovation	1,030,000	1,030,000	$2,060,000
Transportation & Eng.	2	Information Systems Acquisition	150,000	150,000	$300,000
Transportation & Eng.	5	Street Rehabilitation	12,300,000	12,669,000	$24,969,000
Transportation & Eng.	6	Curb Ramps - Street Rehab	1,230,000	1,266,900	$2,496,900
Transportation & Eng.	9	Bridge Rehabilitation Program	1,100,000	1,200,000	$2,300,000
Transportation & Eng.	10	Wall Stab. & Landslide Correction	1,000,000	1,000,000	$2,000,000
Transportation & Eng.	12	Street Improvements	1,000,000	1,000,000	$2,000,000
Transportation & Eng.	14	Computerized Traffic Signal System	500,000	500,000	$1,000,000
Transportation & Eng.	19	Traffic Signal Controllers & Detectors	150,000	150,000	$300,000
Transportation & Eng.	20	Neighborhood Gateways	75,000	50,000	$125,000
Transportation & Eng.	21	Transportation Enhancements	100,000	100,000	$200,000

2005-2010 Capital Improvement Program
Projects by Neighborhood

Section 3

Neighborhood Agency	Priority	Project Title	2005	2006	2005-2006 Total
Citywide					
Transportation & Eng.	23	LED Traffic and Pedestrian Signals		450,000	$450,000
Transportation & Eng.	24	Raised Pavement Markers		50,000	$50,000
Transportation & Eng.	26	Safety Improvements	100,000	100,000	$200,000
Transportation & Eng.	27	Pavement Management	100,000	100,000	$200,000
Transportation & Eng.	34	Spot Infrastructure Replacement	340,000	340,000	$680,000
Transportation & Eng.	35	Hillside Stairway Rehabilitation Program	250,000	250,000	$500,000
Transportation & Eng.	36	Sidewalk Repair Program	100,000	100,000	$200,000
Transportation & Eng.	38	Bicycle Transportation Program	100,000	100,000	$200,000
		General Capital Total:	42,644,075	43,970,850	$86,614,925
Transportation & Eng.	1	Transit/Rail Corridor Preservation Acq.	100,000	100,000	$200,000
		Income Tax Transit Total:	100,000	100,000	$200,000
Regional Computer Center	11	Radio Communciations Equipment		30,000	$30,000
		Telecommunications Services Total:	0	30,000	$30,000
Water Works	21	Casting/Street Rehab Projects	265,000	278,000	$543,000
		Water Works Total:	265,000	278,000	$543,000
		Citywide Total:	43,009,075	44,378,850	$87,387,925
Clifton					
Transportation & Eng.	29	M.L. King: Woodside to Eden	277,500	337,500	$615,000
		General Capital Total:	277,500	337,500	$615,000
Sewers	125	Clifton Hills Terrace Sewer		198,900	$198,900
		MSD Capital Improvements Total:	0	198,900	$198,900
		Clifton Total:	277,500	536,400	$813,900
College Hill					
Community Dev. & Planning	5	Community Redevelopment Focus Districts	125,000		$125,000
Transportation & Eng.	48	Hamilton Avenue Windmere to Groesbeck	70,000		$70,000
		General Capital Total:	195,000	0	$195,000
Sewers	6	North Bend Rd. & Connecticut Ct. Sewer		978,500	$978,500
Sewers	13	Jamar Avenue Sewer Upgrade Detention	202,000	254,000	$456,000
Sewers	53	Aster Place Sewer Replacement	102,000		$102,000
		MSD Capital Improvements Total:	304,000	1,232,500	$1,536,500
Water Works	23	W North Bend Rd/Colerain to Hamilton	525,000	525,000	$1,050,000

2005-2010 Capital Improvement Program
Projects by Neighborhood

Neighborhood Agency	Priority	Project Title	2005	2006	2005-2006 Total
College Hill					
		Water Works Total:	525,000	525,000	$1,050,000
		College Hill Total:	1,024,000	1,757,500	$2,781,500
Columbia Tusculum					
Transportation & Eng.	32	Columbia Parkway Enhancements	150,000	170,000	$320,000
		General Capital Total:	150,000	170,000	$320,000
		Columbia Tusculum Total:	150,000	170,000	$320,000
Corryville					
Transportation & Eng.	29	M.L. King: Woodside to Eden	277,500	337,500	$615,000
		General Capital Total:	277,500	337,500	$615,000
		Corryville Total:	277,500	337,500	$615,000
CUF					
Transportation & Eng.	25	Dixmyth Avenue Relocation	300,000		$300,000
Transportation & Eng.	44	Uptown Wayfinding System		150,000	$150,000
Transportation & Eng.	45	Clifton and M. L. King Intersection Imp.		100,000	$100,000
		General Capital Total:	300,000	250,000	$550,000
Sewers	32	Detzel/Moerlein/Warner Sewers Imp.		700,000	$700,000
		MSD Capital Improvements Total:	0	700,000	$700,000
		CUF Total:	300,000	950,000	$1,250,000
Downtown					
City Manager	2	Downtown Housing Development	650,000	1,000,000	$1,650,000
City Manager	4	Fountain Square/Fountain Square Garage	3,000,000	1,000,000	$4,000,000
Parks	2	Master Plan Implementation		200,000	$200,000
Recreation	1	Recreation Facilities Renovation	187,960		$187,960
Transportation & Eng.	8	L&N Bridge Approach	150,000		$150,000
Transportation & Eng.	13	CBD Gateways/Greenways	100,000	100,000	$200,000
Transportation & Eng.	22	Downtown Crosswalk Paver Replacement	200,000		$200,000
Transportation & Eng.	28	Central Avenue 3rd to 7th Street	1,000,000		$1,000,000
Transportation & Eng.	30	Riverfront Utilities	489,900	1,920,100	$2,410,000
Transportation & Eng.	30	Fountain Square	100,000	100,000	$200,000
Transportation & Eng.	37	Riverfront Master Plan Coordination	50,000	50,000	$100,000

2005-2010 Capital Improvement Program
Projects by Neighborhood

Neighborhood Agency	Priority	Project Title	2005	2006	2005-2006 Total
Downtown					
Transportation & Eng.	41	CBD Pedestrian & Parking Lot Signage	50,000	50,000	$100,000
Transportation & Eng.	42	I-75/Brent Spence Bridge Studies	500,000	50,000	$550,000
Transportation & Eng.	43	Skywalk Improvements	100,000	350,000	$450,000
Transportation & Eng.	57	Convention Center Expansion	1,000,000	1,000,000	$2,000,000
		General Capital Total:	7,577,860	5,820,100	$13,397,960
Sewers	3	W. Third Street Sewer Separation CSO		244,500	$244,500
Sewers	98	CSO 450 Elimination- Butler Street		137,600	$137,600
		MSD Capital Improvements Total:	0	382,100	$382,100
Enterprise Services	1	Structural Maint.,Repair	510,000	535,000	$1,045,000
Enterprise Services	3	Parking Revenue Control Enhancements		100,000	$100,000
Enterprise Services	4	Equipment Replacement		200,000	$200,000
		Parking Facilities Total:	510,000	835,000	$1,345,000
		Downtown Total:	8,087,860	7,037,200	$15,125,060
East End					
Transportation & Eng.	1	Airport Infrastructure Improvements	230,000	120,000	$350,000
Transportation & Eng.	2	FAA/ODOT Local Match	100,000	150,000	$250,000
Transportation & Eng.	3	Facility Improvements	125,000	150,000	$275,000
Transportation & Eng.	4	Noise Monitoring and Abatement	125,000	50,000	$175,000
		General Aviation Total:	580,000	470,000	$1,050,000
Transportation & Eng.	32	Columbia Parkway Enhancements	150,000	170,000	$320,000
Transportation & Eng.	39	Ohio River Trail - Carrel to Wilmer	100,000	500,000	$600,000
Transportation & Eng.	51	Ohio River Trail - Congress to Carrel	85,000		$85,000
Transportation & Eng.	52	Ohio River Trail - Lumber to Corbin		300,000	$300,000
		General Capital Total:	335,000	970,000	$1,305,000
Sewers	17	Eastern/Delta Swr. Sep. Phase 2		14,900,000	$14,900,000
Sewers	38	Little Miami WWTP Liquid Solid Treatment	700,000		$700,000
Sewers	45	Eastern/Delta Sewer Separation Phase 1	14,470,900		$14,470,900
Sewers	58	1852 Columbia Parkway Sewer Replacement	50,000	490,000	$540,000
Sewers	70	Eastern/Delta Swr. Sep. Ph 3	862,000		$862,000
Sewers	101	Eastern/Delta Swr. Sep. Ph 4		400,000	$400,000
		MSD Capital Improvements Total:	16,082,900	15,790,000	$31,872,900

2005-2010 Capital Improvement Program
Projects by Neighborhood

Section 3

Neighborhood Agency	Priority	Project Title	2005	2006	2005-2006 Total
East End					
Water Works	35	Crane & Bridge Upgrade - Tennyson	100,000		$100,000
		Water Works Total:	100,000	0	$100,000
		East End Total:	17,097,900	17,230,000	$34,327,900
East Price Hill					
Health	1	Facilities Renovation & Repairs		95,100	$95,100
Health	3	Dental Equipment Replacement	79,100	40,000	$119,100
Police	5	Criminal Investigation Parking Lot		35,000	$35,000
		General Capital Total:	79,100	170,100	$249,200
		East Price Hill Total:	79,100	170,100	$249,200
East Walnut Hills					
Sewers	85	Kemper Lane Sewer Repair	90,000	661,000	$751,000
		MSD Capital Improvements Total:	90,000	661,000	$751,000
		East Walnut Hills Total:	90,000	661,000	$751,000
Evanston					
Community Dev. & Planning	51	Evanston Redevelopment Earmark	2,000,000		$2,000,000
		General Capital Total:	2,000,000	0	$2,000,000
Sewers	113	Kinney Avenue Overflow Removal		100,000	$100,000
		MSD Capital Improvements Total:	0	100,000	$100,000
		Evanston Total:	2,000,000	100,000	$2,100,000
Hartwell					
Recreation	1	Recreation Facilities Renovation	469,900		$469,900
Recreation	2	Outdoor Facilities Renovation	149,475		$149,475
Recreation	3	Athletics Facilities Renovation	141,450		$141,450
		General Capital Total:	760,825	0	$760,825
Sewers	16	WWC Maintenance Building Upgrade	59,000	580,000	$639,000
Sewers	30	Anthony Wayne Diversion Chamber	1,031,000		$1,031,000
		MSD Capital Improvements Total:	1,090,000	580,000	$1,670,000
		Hartwell Total:	1,850,825	580,000	$2,430,825
Linwood					
Sewers	46	CSO 86 Relocation	219,500		$219,500

2005-2010 Capital Improvement Program
Projects by Neighborhood

Section 3

Neighborhood Agency	Priority	Project Title	2005	2006	2005-2006 Total
Linwood					
		MSD Capital Improvements Total:	219,500	0	$219,500
		Linwood Total:	219,500	0	$219,500
Lower Price Hill					
Public Services	11	Regional Emergency Operation Center	400,000		$400,000
Transportation & Eng.	15	Eighth Street Viaduct Rehabilitation	1,200,000		$1,200,000
Transportation & Eng.	16	Waldvogel Viaduct Replacement	800,000	1,800,000	$2,600,000
Transportation & Eng.	17	River Road Master Plan	18,150		$18,150
		General Capital Total:	2,418,150	1,800,000	$4,218,150
Sewers	10	Mill Creek WWTP Septage Station		4,625,000	$4,625,000
Sewers	19	Mill Creek WWTP Coarse Bar Screens	3,740,000		$3,740,000
Sewers	20	Mill Creek WWTP Incinerator Replacement		1,700,000	$1,700,000
Sewers	24	Mill Creek WWTP Hypochlorite Facility		8,321,000	$8,321,000
Sewers	39	Mill Creek WWTP Prelim. & Primary Grit	1,100,000		$1,100,000
Sewers	75	CSO 426A & 426B Relocation	58,200	473,200	$531,400
		MSD Capital Improvements Total:	4,898,200	15,119,200	$20,017,400
		Lower Price Hill Total:	7,316,350	16,919,200	$24,235,550
Madisonville					
Community Dev. & Planning	5	Community Redevelopment Focus Districts	125,000		$125,000
Health	1	Facilities Renovation & Repairs		31,700	$31,700
		General Capital Total:	125,000	31,700	$156,700
Sewers	1	Duck Creek Flood Protection	295,000		$295,000
		Stormwater Management Total:	295,000	0	$295,000
		Madisonville Total:	420,000	31,700	$451,700
Millvale					
Health	3	Dental Equipment Replacement		40,000	$40,000
		General Capital Total:	0	40,000	$40,000
		Millvale Total:	0	40,000	$40,000
Mt. Adams					
Public Services	8	Community Facilities Improvements	300,000	300,000	$600,000
		General Capital Total:	300,000	300,000	$600,000

2005-2010 Capital Improvement Program
Projects by Neighborhood

Section 3

Neighborhood Agency	Priority	Project Title	2005	2006	2005-2006 Total
Mt. Adams					
Sewers	8	Krohn Conservatory Sewer Relocation	45,300	304,200	$349,500
		MSD Capital Improvements Total:	45,300	304,200	$349,500
		Mt. Adams Total:	345,300	604,200	$949,500
Mt. Airy					
Water Works	23	W North Bend Rd/Colerain to Hamilton	525,000	525,000	$1,050,000
		Water Works Total:	525,000	525,000	$1,050,000
		Mt. Airy Total:	525,000	525,000	$1,050,000
Mt. Washington					
Parks	2	Master Plan Implementation	307,300		$307,300
		General Capital Total:	307,300	0	$307,300
		Mt. Washington Total:	307,300	0	$307,300
Northside					
Health	1	Facilities Renovation & Repairs		95,100	$95,100
Transportation & Eng.	31	Colerain Corridor TSM Improvements		200,000	$200,000
Transportation & Eng.	40	Central Parkway Lighting Replacment		350,000	$350,000
		General Capital Total:	0	645,100	$645,100
Sewers	31	Bloody Run and Spring Grove Diversion		904,000	$904,000
Sewers	76	Todd #2 and Hays Sewer Separation		80,000	$80,000
		MSD Capital Improvements Total:	0	984,000	$984,000
		Northside Total:	0	1,629,100	$1,629,100
Oakley					
Recreation	1	Recreation Facilities Renovation		426,900	$426,900
Transportation & Eng.	33	Kennedy Connector	800,000	4,800,000	$5,600,000
		General Capital Total:	800,000	5,226,900	$6,026,900
		Oakley Total:	800,000	5,226,900	$6,026,900
Over-the-Rhine					
Buildings & Inspections	1	Hazard Abatement/Demolition Program	142,500	142,500	$285,000
Public Services	8	Community Facilities Improvements	300,000	300,000	$600,000
		General Capital Total:	442,500	442,500	$885,000
		Over-the-Rhine Total:	442,500	442,500	$885,000

2005-2010 Capital Improvement Program
Projects by Neighborhood

Neighborhood Agency	Priority	Project Title	2005	2006	2005-2006 Total
Pleasant Ridge					
Recreation	2	Outdoor Facilities Renovation	298,950		$298,950
Transportation & Eng.	46	Orchard Lane Street Light Upgrade		110,000	$110,000
		General Capital Total:	298,950	110,000	$408,950
Sewers	52	Losantiville Ave and Schubert Ave Sewer	38,000		$38,000
Sewers	66	Montgomery Ave and Lester Ave Area Sewer	354,000		$354,000
		MSD Capital Improvements Total:	392,000	0	$392,000
		Pleasant Ridge Total:	690,950	110,000	$800,950
Queensgate					
Sewers	2	Barrier Dam Motor Rewind	900,000	1,200,000	$2,100,000
		Stormwater Management Total:	900,000	1,200,000	$2,100,000
		Queensgate Total:	900,000	1,200,000	$2,100,000
Riverside					
Recreation	1	Recreation Facilities Renovation	281,940	142,300	$424,240
Transportation & Eng.	17	River Road Master Plan	18,150		$18,150
		General Capital Total:	300,090	142,300	$442,390
		Riverside Total:	300,090	142,300	$442,390
Roselawn					
Recreation	2	Outdoor Facilities Renovation	149,475		$149,475
		General Capital Total:	149,475	0	$149,475
		Roselawn Total:	149,475	0	$149,475
Sayler Park					
Recreation	3	Athletics Facilities Renovation	141,450		$141,450
		General Capital Total:	141,450	0	$141,450
Sewers	21	Muddy Creek WWTP Secondary Flow Imp.		125,000	$125,000
		MSD Capital Improvements Total:	0	125,000	$125,000
		Sayler Park Total:	141,450	125,000	$266,450
Sedamsville					
Transportation & Eng.	17	River Road Master Plan	18,700		$18,700
Transportation & Eng.	18	River Road Phase 2	675,000		$675,000
		General Capital Total:	693,700	0	$693,700

2005-2010 Capital Improvement Program
Projects by Neighborhood

Section 3

Neighborhood Agency	Priority	Project Title	2005	2006	2005-2006 Total
Sedamsville					
		Sedamsville Total:	693,700	0	$693,700
South Cumminsville					
Public Services	10	Fire Burn Building	900,000		$900,000
		General Capital Total:	900,000	0	$900,000
		South Cumminsville Total:	900,000	0	$900,000
Systemwide					
Regional Computer Center	4	CAGIS Infrastructure	65,800	65,700	$131,500
Regional Computer Center	5	Metropolitan Area Network Enhancements	280,000	200,000	$480,000
Transportation & Eng.	3	SCIP Loan Repayment	93,000	93,000	$186,000
Transportation & Eng.	4	OKI Corridor Studies	440,000	440,000	$880,000
Transportation & Eng.	11	Neighborhood Transportation Strategies	150,000	150,000	$300,000
Transportation & Eng.	50	Art in Capital Projects	15,000	15,000	$30,000
		General Capital Total:	1,043,800	963,700	$2,007,500
Sewers	2	Ross Run Sewer Separation		650,000	$650,000
Sewers	4	CSO 487 Twin Outfall	355,000	3,181,000	$3,536,000
Sewers	5	Capacity Assurance Plan	1,320,000		$1,320,000
Sewers	7	SSO 574 Elimination	560,000		$560,000
Sewers	9	Dry Run PS Access Rd. Drainage Imp.	100,100		$100,100
Sewers	11	Laboiteaux Avenue Sewer Replacement	292,100		$292,100
Sewers	12	Hengehold 4th and Yates 3rd Pump Station		1,048,100	$1,048,100
Sewers	14	WIB Prevention Program	7,500,000	7,500,000	$15,000,000
Sewers	15	Cooper Creek Detention Facility		800,000	$800,000
Sewers	18	Sycamore WWTP Phase 3		6,107,500	$6,107,500
Sewers	22	Polk Run WWTP Expansion Phase 4	7,195,000		$7,195,000
Sewers	25	Trenchless Technology Manhole Repair	1,000,000	1,000,000	$2,000,000
Sewers	26	Sewer 161 Replacement	480,000	400,000	$880,000
Sewers	27	Streamwood P.S. Elimination		256,900	$256,900
Sewers	28	Diamond Oaks/Regency Ridge/Windmere	327,000		$327,000
Sewers	35	Trenchless Technology Sewer Rehab.	6,000,000	6,000,000	$12,000,000
Sewers	36	Emergency Sewer Repairs	3,000,000	3,000,000	$6,000,000
Sewers	37	Shotcrete-Large Sewer Repair	500,000	500,000	$1,000,000
Sewers	40	Greenridge PS Upgrade	533,000		$533,000

2005-2010 Capital Improvement Program
Projects by Neighborhood

Neighborhood Agency	Priority	Project Title	2005	2006	2005-2006 Total
Systemwide					
Sewers	42	Berkley Woods PS Elimination	255,000	421,000	$676,000
Sewers	43	East Miami River Road Sewer		1,660,000	$1,660,000
Sewers	44	Assessments	2,500,000	2,500,000	$5,000,000
Sewers	47	Millbrook No. 1 PS Upgrade	55,000	638,000	$693,000
Sewers	49	Palisades Park PS Elimination	230,000	612,000	$842,000
Sewers	51	Sunnybrook Drive Sewer Replacement	50,000	293,000	$343,000
Sewers	55	Harwinton Lane Sewer Replacement	220,000		$220,000
Sewers	57	Sycamore WWTP Phase 4	266,000		$266,000
Sewers	59	Camargo Road Sewer Phase 1B		859,000	$859,000
Sewers	60	Johnson Road Pump Station Elimination		673,300	$673,300
Sewers	61	Winton 1&2 - Sherwood PS Elimination		1,392,500	$1,392,500
Sewers	63	Mt. St. Joseph Sewer Replacement	65,500		$65,500
Sewers	64	Foley Forest/Dellwood/North Bay		689,400	$689,400
Sewers	68	Arrow St WWTP/N. Bend PS	1,725,300		$1,725,300
Sewers	69	Mockingbird Lane Sewer Replacement	124,000		$124,000
Sewers	74	Fleming Rd. at Springfield Pike Sewer	36,500	203,000	$239,500
Sewers	80	Polk Run WWTP Plant Exp. Ph 3	1,956,000		$1,956,000
Sewers	81	Arrowhead Ct. & Marview Ter. PS		670,500	$670,500
Sewers	82	Placid Meadows P.S. Elimination		110,000	$110,000
Sewers	86	Arrowood Pump Station Elimination		123,000	$123,000
Sewers	92	Wesselman Road Interceptor Phase 2	580,000	5,156,400	$5,736,400
Sewers	93	Centurion Estates PS Elimination	180,000	421,000	$601,000
Sewers	94	Taylor Road Sewers		100,000	$100,000
Sewers	95	New Baltimore Sewer Study	50,000		$50,000
Sewers	99	Blue Rock Road Sewer Separation		216,500	$216,500
Sewers	100	Southern Ave. Sewer Separation		20,000	$20,000
Sewers	105	Blue Ash Rd & Cross County Hwy SSO		305,000	$305,000
Sewers	106	Mill and Vine Sewer Upgrade		1,038,000	$1,038,000
Sewers	112	Towers East and Ponderosa P.S. Upgrades		1,795,500	$1,795,500
Sewers	114	Addyston PS Elimination		1,111,500	$1,111,500
Sewers	115	High Meadows PS Elimination		75,000	$75,000
Sewers	116	Reemelin Road Interceptor Phase 3		670,900	$670,900
Sewers	117	Dry Run Area Sewers Ph. 1		5,416,000	$5,416,000

2005-2010 Capital Improvement Program
Projects by Neighborhood

Neighborhood Agency	Priority	Project Title	2005	2006	2005-2006 Total
Systemwide					
Sewers	118	Greenpine Acres PS Upgrade		197,000	$197,000
Sewers	121	Orchard Hills PS Elimination		400,000	$400,000
Sewers	123	Country Club Estates P.S. Upgrade		24,000	$24,000
Sewers	124	Prospect Woods PS		55,000	$55,000
Sewers	131	Hengehold 2nd PS Elimination		321,000	$321,000
		MSD Capital Improvements Total:	37,455,500	58,611,000	$96,066,500
Regional Computer Center	4	CAGIS Infrastructure	32,800	32,900	$65,700
Regional Computer Center	14	Diverse Telecommunications Routing	140,000		$140,000
Regional Computer Center	15	Radio Tower Structural Upgrade & Repair	30,000		$30,000
		Telecommunications Services Total:	202,800	32,900	$235,700
Water Works	1	Replacement Water Mains	14,300,000	14,500,000	$28,800,000
Water Works	2	Meter Replacement Program	9,500,000	9,000,000	$18,500,000
Water Works	3	Regeneration Furnace Upgrades		60,000	$60,000
Water Works	4	Projected Street Improvements	6,400,000	6,500,000	$12,900,000
Water Works	5	Rehabilitate Water Mains		1,500,000	$1,500,000
Water Works	6	New Water Mains	1,200,000	1,200,000	$2,400,000
Water Works	7	Projected Private Developments	450,000	450,000	$900,000
Water Works	8	UV - Miller Treatment Plant	400,000		$400,000
Water Works	9	Chesterdale-Kemper to Crescentville WM	2,400,000		$2,400,000
Water Works	10	International:Crescentville-Mulhauser	2,050,000		$2,050,000
Water Works	11	Anderson Tank	900,000	100,000	$1,000,000
Water Works	13	Misc. Concrete Pavement Replacement			$0
Water Works	14	Remote Pump Stations Upgrade	50,000	50,000	$100,000
Water Works	15	Miscellaneous Tank Refurbishing	300,000	300,000	$600,000
Water Works	17	Mason Main Replacement	400,000		$400,000
Water Works	18	12 Inch WM Bethany/Top Flight	550,000		$550,000
Water Works	19	Kemper-Princeton- Crescentville WM	1,687,000	1,800,000	$3,487,000
Water Works	20	Princeton - Sharon to Kemper WM	1,500,000	1,200,000	$2,700,000
Water Works	22	Springdale Rd/Daleview to Harrison	1,940,000		$1,940,000
Water Works	25	Retrofit Switchgear 5 KV CMBP Indoor	130,000		$130,000
Water Works	26	Retrofit Switchgear 5KV - CMBP Outdoor	110,000		$110,000
Water Works	27	Projected Station Valve Replacement		90,000	$90,000

2005-2010 Capital Improvement Program
Projects by Neighborhood

Neighborhood Agency	Priority	Project Title	2005	2006	2005-2006 Total
Systemwide					
Water Works	28	Replacement of Computers/Servers	235,000	241,000	$476,000
Water Works	29	Constance PS Roadway Stabilization	325,000		$325,000
Water Works	31	Cornell Road Pump Upsizing	140,000		$140,000
Water Works	32	Misc. Roof Repair			$0
Water Works	33	Continuous WQ Monitors - Distribution		20,000	$20,000
Water Works	34	Misc. Masonry			$0
Water Works	36	Wesselman - Zion Hill to N Buffalo Ridge		1,240,000	$1,240,000
Water Works	37	Dry Fork - Short to Harrison 12 inch		1,650,000	$1,650,000
Water Works	38	WM - Cloverwood-Walnut-Fairway		684,000	$684,000
Water Works	39	WM - Snider Rd/Socialville Foster		700,000	$700,000
Water Works	40	W M 12 inch Castle Dr. & U.S. 42		828,000	$828,000
Water Works	42	Cherry Grove Pump Upgrade		50,000	$50,000
Water Works	43	Retrofit Switchgear-CMBP Outdoor		375,000	$375,000
Water Works	64	Bolton Plant West Pump - 3rd Unit		30,000	$30,000
Water Works	65	Protective Relays-Summit & Winton Rd		96,000	$96,000
Water Works	66	Miscellaneous Expert Services			$0
Water Works	70	Wellhead Protection - Bolton Plant			$0
Water Works	72	Miscellaneous Improvements	55,000	55,000	$110,000
Water Works	73	Backup Power	250,000	250,000	$500,000
		Water Works Total:	45,272,000	42,969,000	$88,241,000
		Systemwide Total:	83,974,100	102,576,600	$186,550,700
Walnut Hills					
Community Dev. & Planning	5	Community Redevelopment Focus Districts	125,000		$125,000
Recreation	1	Recreation Facilities Renovation	939,800		$939,800
Recreation	4	Compliance with ADA	100,000		$100,000
Transportation & Eng.	7	Gilbert Avenue Greenway	150,000	100,000	$250,000
Transportation & Eng.	47	Columbia Parkway Access Management	250,000	250,000	$500,000
Transportation & Eng.	49	Vine St. from Nixon to Erkenbrecher		200,000	$200,000
Transportation & Eng.	53	ML King/I-71 Interchange	100,000	100,000	$200,000
		General Capital Total:	1,664,800	650,000	$2,314,800
		Walnut Hills Total:	1,664,800	650,000	$2,314,800

2005-2010 Capital Improvement Program
Projects by Neighborhood

Section 3

Neighborhood Agency	Priority	Project Title	2005	2006	2005-2006 Total
West End					
Recreation	2	Outdoor Facilities Renovation		172,350	$172,350
Recreation	3	Athletics Facilities Renovation	94,300		$94,300
		General Capital Total:	94,300	172,350	$266,650
		West End Total:	94,300	172,350	$266,650
West Price Hill					
Community Dev. & Planning	50	Cedar Grove Housing Project	630,000		$630,000
Recreation	1	Recreation Facilities Renovation		426,900	$426,900
Recreation	2	Outdoor Facilities Renovation	99,650		$99,650
Recreation	3	Athletics Facilities Renovation	94,300		$94,300
		General Capital Total:	823,950	426,900	$1,250,850
Sewers	65	Rutledge Avenue Area Sewer Replacement	154,000		$154,000
		MSD Capital Improvements Total:	154,000	0	$154,000
		West Price Hill Total:	977,950	426,900	$1,404,850
Westwood					
Recreation	2	Outdoor Facilities Renovation	149,475		$149,475
		General Capital Total:	149,475	0	$149,475
		Westwood Total:	149,475	0	$149,475
Winton Hills					
Sewers	102	Village of Elmwood Place Waste Facility	383,100		$383,100
		MSD Capital Improvements Total:	383,100	0	$383,100
		Winton Hills Total:	383,100	0	$383,100
Winton Place					
Sewers	77	CSO 480 Elim.: Spring Grove and Clifton		20,000	$20,000
Sewers	78	North Edgewood Avenue Sewer Replacement	28,500	154,000	$182,500
		MSD Capital Improvements Total:	28,500	174,000	$202,500
		Winton Place Total:	28,500	174,000	$202,500
		Total All Neighborhoods	179,614,000	207,363,800	$386,977,800

Capital Improvement Plan - Buildings & Inspections

Priority	Project Title	2005	2006	2007	2008	2009	2010	2005-2010 Total
General Capital Fund								
1	Hazard Abatement/Demolition Program	150,000	150,000	100,000	100,000	100,000	100,000	$700,000
	General Capital Total:	150,000	150,000	100,000	100,000	100,000	100,000	$700,000
	Department of Buildings & Inspections Total:	150,000	150,000	100,000	100,000	100,000	100,000	$700,000

General Capital Fund

Hazard Abatement/Demolition Program

Dept. Priority: 1

Description: This project provides funding for the demolition of unsafe, public nuisance buildings and is targeted for areas where CDBG fund use is impractical.

Purpose: The purpose of this project is to address public and life safety concerns of existing structures and reduce the number of unsafe and blighted buildings in the City.

Phases	Prior Year	2005	2006	2007	2008	2009	2010	2005-2010 Total
Engineering		150,000	150,000	100,000	100,000			$500,000
Other						100,000	100,000	$200,000
City Funds	63,000	150,000	150,000	100,000	100,000	100,000	100,000	$700,000
Matching Funds		0	0	0	0			$0
Total	63,000	150,000	150,000	100,000	100,000	100,000	100,000	$700,000

Capital Improvement Plan - City Manager

Priority	Project Title	2005	2006	2007	2008	2009	2010	2005-2010 Total
General Capital Fund								
1	Retail/Commercial Opportunities	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	$6,000,000
2	Downtown Housing Development	650,000	1,000,000	650,000	500,000	500,000	500,000	$3,800,000
4	Fountain Square/Fountain Square Garage	3,000,000	1,000,000					$4,000,000
	General Capital Total:	4,650,000	3,000,000	1,650,000	1,500,000	1,500,000	1,500,000	$13,800,000
	Department of City Manager Total:	4,650,000	3,000,000	1,650,000	1,500,000	1,500,000	1,500,000	$13,800,000

General Capital Fund

Retail/Commercial Opportunities

Dept. Priority: 1

Description: This project enables the City to pursue retail and commercial tenants by offering incentives to leverage private investment. Project funding would also be used for administrative costs, predevelopment work, and to pay property taxes on City-owned sites held for redevelopment.

Purpose: The purpose of this project is to create new employment opportunities while retaining existing jobs. It would also foster positive business relationships, encourage business growth and investment, and facilitate property development for commercial purposes.

Phases	Prior Year	2005	2006	2007	2008	2009	2010	2005-2010 Total
Other		1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	$6,000,000
City Funds	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	$6,000,000
Matching Funds								$0
Total	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	$6,000,000

Downtown Housing Development

Dept. Priority: 2

Description: This project would provide funding to support housing development in the Downtown area.

Purpose: This project has two purposes: 1) increase the number of residential units in the downtown area in order to provide greater housing choice within the city; and 2) to improve the physical environment by rehabilitating and developing vacant and underutilized buildings/sites in the downtown area. New downtown residents will grow the market base for retail/commercial activities in downtown Cincinnati.

Phases	Prior Year	2005	2006	2007	2008	2009	2010	2005-2010 Total
Construction		650,000	1,000,000	650,000	500,000	500,000	500,000	$3,800,000
City Funds	500,000	650,000	1,000,000	650,000	500,000	500,000	500,000	$3,800,000
Matching Funds								$0
Total	500,000	650,000	1,000,000	650,000	500,000	500,000	500,000	$3,800,000

Fountain Square/Fountain Square Garage

Dept. Priority: 4

Description: This project would provide funding for the renovation of Fountain Square and the Fountain Square Garage.

Purpose: The purpose of this project is to enhance the attractiveness of the downtown area by renovating Fountain Square and the Fountain Square Garage.

Phases	Prior Year	2005	2006	2007	2008	2009	2010	2005-2010 Total
Other		3,000,000	1,000,000					$4,000,000
City Funds		3,000,000	1,000,000					$4,000,000
Matching Funds								$0
Total	0	3,000,000	1,000,000	0	0	0	0	$4,000,000

Capital Improvement Plan - Community Dev. & Planning

Priority	Project Title	2005	2006	2007	2008	2009	2010	2005-2010 Total
General Capital Fund								
1	Neighborhood Market Rate Housing	2,800,000	1,834,000	3,000,000	2,000,000	2,000,000	2,000,000	$13,634,000
2	Industrial Cluster Public Improvements	500,000	500,000	500,000	500,000	500,000	500,000	$3,000,000
3	Strategic Program-Urban Revitalization	216,000	200,000					$416,000
4	NBD Public Improvements	1,000,000	1,000,000	1,500,000	1,500,000	1,500,000	1,500,000	$8,000,000
5	Community Redevelopment Focus Districts	500,000						$500,000
7	Enterprise Zone Admin. and Public Imp.	200,000	200,000	200,000	200,000	200,000	200,000	$1,200,000
9	NBD Support Program	340,000	340,000					$680,000
50	Cedar Grove Housing Project	630,000						$630,000
51	Evanston Redevelopment Earmark	2,000,000						$2,000,000
6	Citirama		1,000,000		1,000,000			$2,000,000
8	HOME Match		300,000	350,000	400,000	500,000	500,000	$2,050,000
	General Capital Total:	8,186,000	5,374,000	5,550,000	5,600,000	4,700,000	4,700,000	$34,110,000
	Department of Community Dev. & Planning Total:	8,186,000	5,374,000	5,550,000	5,600,000	4,700,000	4,700,000	$34,110,000

General Capital Fund

Neighborhood Market Rate Housing

Dept. Priority: 1

Description: This project would provide funding for the development of market-rate housing in Cincinnati neighborhoods. City assistance may take the form of acquisition, site preparation, infrastructure development, and direct assistance for construction or rehabilitation. The requested funds will assist projects that will be recommended in the Strategic Housing Initiatives Program - SHIP.

Purpose: The purpose of this project is to increase market-rate housing in City neighborhoods. This program is designed to improve the City's competitive edge in retaining and attracting middle income residents by increasing the supply and variety of available market rate housing.

Phases	Prior Year	2005	2006	2007	2008	2009	2010	2005-2010 Total
Construction		2,700,000	1,734,000	2,900,000	1,900,000	1,900,000	1,900,000	$13,034,000
Other		100,000	100,000	100,000	100,000	100,000	100,000	$600,000
City Funds	2,500,000	2,800,000	1,834,000	3,000,000	2,000,000	2,000,000	2,000,000	$13,634,000
Matching Funds								$0
Total	2,500,000	2,800,000	1,834,000	3,000,000	2,000,000	2,000,000	2,000,000	$13,634,000

Industrial Cluster Public Improvements

Dept. Priority: 2

Description: This project would provide funding for planning activities and public improvements in accordance with existing and future industrial cluster plans. Public improvements would include any specific infrastructure improvements to facilitate retention, expansion and attraction of businesses within industrial areas of the City.

Purpose: The purpose of this project is to stimulate additional development and to leverage private investment within industrial areas of the City.

Phases	Prior Year	2005	2006	2007	2008	2009	2010	2005-2010 Total
Engineering		50,000	50,000	50,000	50,000	50,000	50,000	$300,000
Construction		350,000	350,000	350,000	350,000	350,000	350,000	$2,100,000
Other		100,000	100,000	100,000	100,000	100,000	100,000	$600,000
City Funds	500,000	500,000	500,000	500,000	500,000	500,000	500,000	$3,000,000
Matching Funds								$0
Total	500,000	500,000	500,000	500,000	500,000	500,000	500,000	$3,000,000

Strategic Program-Urban Revitalization

Dept. Priority: 3

Description: This project would facilitate redevelopment of abandoned, vacant, or underutilized industrial and commercial sites, including sites where expansion or redevelopment may be complicated by environmental contamination. Project funds would be used to provide environmental assessments, acquire property, remediate contamination, construct public improvements, and perform other necessary predevelopment activities.

Purpose: The purpose of this project is to redevelop underutilized industrial and commercial sites to foster job growth and increase tax revenues.

Phases	Prior Year	2005	2006	2007	2008	2009	2010	2005-2010 Total
Engineering			190,000					$190,000
Land		190,000						$190,000
Other		26,000	10,000					$36,000
City Funds		216,000	200,000					$416,000
Matching Funds								$0
Total	0	216,000	200,000	0	0	0	0	$416,000

NBD Public Improvements

Dept. Priority: 4

Description: This project would provide funding to enhance the business environment in the City's Neighborhood Business Districts by constructing streetscape public improvements and infrastructure improvements. Funds would also be used for property acquisition for public improvements and additional parking.

Purpose: The purpose of this project is to enhance the economic viability of each Neighborhood Business District (NBD) and the communities they serve. This project would also increase employment opportunities.

Phases	Prior Year	2005	2006	2007	2008	2009	2010	2005-2010 Total
Engineering		20,000	20,000	30,000	30,000	30,000	30,000	$160,000
Construction		900,000	900,000	1,370,000	1,370,000	1,370,000	1,370,000	$7,280,000
Other		80,000	80,000	100,000	100,000	100,000	100,000	$560,000
City Funds	355,000	1,000,000	1,000,000	1,500,000	1,500,000	1,500,000	1,500,000	$8,000,000
Matching Funds								$0
Total	355,000	1,000,000	1,000,000	1,500,000	1,500,000	1,500,000	1,500,000	$8,000,000

Community Redevelopment Focus Districts

Dept. Priority: 5

Description: This project would provide funding for Community Redevelopment Focus Districts (CRFDs) in neighborhoods that may not be eligible for federal resources but are essential to the overall redevelopment strategy in approved Neighborhood Revitalization Strategy Areas (NRSAs) and CRFDs.

Purpose: The purpose of this project is to leverage additional federal development aid that can be obtained by establishing NRSAs.

Phases	Prior Year	2005	2006	2007	2008	2009	2010	2005-2010 Total
Other		500,000						$500,000
City Funds		500,000						$500,000
Matching Funds								$0
Total	0	500,000	0	0	0	0	0	$500,000

Enterprise Zone Admin. and Public Imp.

Dept. Priority: 7

Description: This project would provide funding to operate the State of Ohio designated Enterprise Zone Program, including outreach and coordination activities with the community and the State. It would also provide funding for public improvements necessary to support business expansion, renovation, and relocation within an Enterprise Zone. The Urban Enterprise Zone Program is authorized by the Ohio Revised Code and allows cities to offer tax exemptions to businesses that expand, renovate or occupy facilities located in State Certified distressed sections of the City or Zones.

Purpose: The purpose of the Enterprise Zone Program is to encourage businesses to remain, expand or relocate in the City of Cincinnati.

Phases	Prior Year	2005	2006	2007	2008	2009	2010	2005-2010 Total
Engineering		50,000	50,000	50,000	50,000	50,000	50,000	$300,000
Construction		50,000	50,000	50,000	50,000	50,000	50,000	$300,000
Other		100,000	100,000	100,000	100,000	100,000	100,000	$600,000
City Funds	200,000	200,000	200,000	200,000	200,000	200,000	200,000	$1,200,000
Matching Funds								$0
Total	200,000	200,000	200,000	200,000	200,000	200,000	200,000	$1,200,000

NBD Support Program

Dept. Priority: 9

Description: The NBD Support Program would provide financial support in the amount of $10,000 for each of the City's 34 Neighborhood Business Districts (NBDs).

Purpose: The purpose of this project is to provide financial support for capital improvements in each of the City's 34 Neighborhood Business Districts.

Phases	Prior Year	2005	2006	2007	2008	2009	2010	2005-2010 Total
Other		340,000	340,000					$680,000
City Funds	340,000	340,000	340,000					$680,000
Matching Funds								$0
Total	340,000	340,000	340,000	0	0	0	0	$680,000

Cedar Grove Housing Project

Dept. Priority: 50

Description: This project would support the acquisition, renovation, and sale of 50 existing single family residential structures in the Price Hill area. Execution of this project is expected to take approximately four years. The City would contract with Price Hill Will as the developer of this project.

Purpose: The purpose of this project is to identify problem properties that contribute to destabilizing the quality of life in the Price Hill neighborhood in order to acquire and renovate same for resale.

Phases	Prior Year	2005	2006	2007	2008	2009	2010	2005-2010 Total
Land		472,500						$472,500
Construction		157,500						$157,500
City Funds		630,000						$630,000
Matching Funds								$0
Total	0	630,000	0	0	0	0	0	$630,000

Evanston Redevelopment Earmark

Dept. Priority: 51

Description: This project would support development opportunities identified in the approved Evanston NBD and Five Points Urban Renewal Plans. A collaborative effort between the Evanston neighborhood, Xavier University, the Cincinnati Empowerment Corp., and the City will determine specific projects for funding.

Purpose: The purpose of this project is to support development opportunities as part of the Evanston neighborhood redevelopment effort.

Phases	Prior Year	2005	2006	2007	2008	2009	2010	2005-2010 Total
Engineering		400,000						$400,000
Construction		1,400,000						$1,400,000
Other		200,000						$200,000
City Funds		2,000,000						$2,000,000
Matching Funds								$0
Total	0	2,000,000	0	0	0	0	0	$2,000,000

Citirama

Dept. Priority: 6

Description: This project would provide funding for new market rate homes over a six-year period. Resources would be used for site and public improvements incidental to new housing construction at future Citirama development sites. Citirama is a joint development partnership between the City and the Homebuilders Association of Greater Cincinnati. The next Citirama currently under consideration is at the former site of Huntington Meadows.

Purpose: The purpose of this project is to demonstrate the viability and desireability of developing housing in the City. The project would also increase the level of homeownership in the City, and expand the City's real estate and income tax base.

Phases	Prior Year	2005	2006	2007	2008	2009	2010	2005-2010 Total
Engineering			100,000		100,000			$200,000
Land			300,000		300,000			$600,000
Construction			530,000		530,000			$1,060,000
Other			70,000		70,000			$140,000
City Funds	1,000,000		1,000,000		1,000,000			$2,000,000
Matching Funds								$0
Total	1,000,000	0	1,000,000	0	1,000,000	0	0	$2,000,000

HOME Match

Dept. Priority: 8

Description: This project would provide the required non-federal matching funds for the federal HOME Program. The Home Investment Partnership Program (HOME) requires participating jurisdictions to provide a non-federal match. The City of Cincinnati is required to provide a 12.5% match. The HOME grant averages $5 million per year. Funds would be used for HOME eligible housing development projects.

Purpose: The purpose of this project is to provide the legally mandated 12.5% non-federal match as a provision of the HOME grant. The City's HOME match requirement is met by this capital account, in addition to private investment by developers (in the form of land, buildings, or other equity) in HOME funded projects.

Phases	Prior Year	2005	2006	2007	2008	2009	2010	2005-2010 Total
Construction			300,000	350,000	400,000	500,000	500,000	$2,050,000
City Funds			300,000	350,000	400,000	500,000	500,000	$2,050,000
Matching Funds								$0
Total	0	0	300,000	350,000	400,000	500,000	500,000	$2,050,000

Capital Improvement Plan - Enterprise Services

Priority	Project Title	2005	2006	2007	2008	2009	2010	2005-2010 Total
General Capital Fund								
5	Fleet Replacements	6,133,200	5,887,100	6,159,700	6,185,500	6,184,900	6,237,500	$36,787,900
	General Capital Total:	6,133,200	5,887,100	6,159,700	6,185,500	6,184,900	6,237,500	$36,787,900
Parking Facilities Fund								
1	Structural Maint.,Repair	510,000	535,000	950,000	3,100,000	330,000	400,000	$5,825,000
3	Parking Revenue Control Enhancements		100,000		200,000			$300,000
4	Equipment Replacement		200,000					$200,000
2	On-Street Meter Tech Improvements			250,000			250,000	$500,000
	Parking Facilities Total:	510,000	835,000	1,200,000	3,300,000	330,000	650,000	$6,825,000
	Department of Enterprise Services Total:	6,643,200	6,722,100	7,359,700	9,485,500	6,514,900	6,887,500	$43,612,900

General Capital Fund

Fleet Replacements

Dept. Priority: 5

Description: This project would provide funding to purchase automotive equipment for City agencies supported by the General Fund.

Purpose: The purpose of this project is to provide for the City's General Fund agencies an efficient automotive fleet that performs at the lowest possible operating and maintenance cost.

Phases	Prior Year	2005	2006	2007	2008	2009	2010	2005-2010 Total
Equipment		6,133,200	5,887,100	6,159,700	6,185,500	6,184,900	6,237,500	$36,787,900
City Funds	6,104,100	6,133,200	5,887,100	6,159,700	6,185,500	6,184,900	6,237,500	$36,787,900
Matching Funds								$0
Total	6,104,100	6,133,200	5,887,100	6,159,700	6,185,500	6,184,900	6,237,500	$36,787,900

Parking Facilities Fund

Structural Maint.,Repair

Dept. Priority: 1

Description: This project provides funding for capital maintenance and renovation of existing parking facilities. Renovation of concrete and asphalt surfaces would be included, as well as other structural aspects of the facilities.

Purpose: The purpose of this project is to maintain, repair, and renovate existing parking facility assets to extend their useful life.

Phases	Prior Year	2005	2006	2007	2008	2009	2010	2005-2010 Total
Engineering		75,000	50,000	60,000	100,000	30,000	50,000	$365,000
Construction		435,000	485,000	890,000	3,000,000	300,000	350,000	$5,460,000
City Funds	425,000	510,000	535,000	950,000	3,100,000	330,000	400,000	$5,825,000
Matching Funds								$0
Total	425,000	510,000	535,000	950,000	3,100,000	330,000	400,000	$5,825,000

Parking Revenue Control Enhancements

Dept. Priority: 3

Description: This project would provide funding to upgrade revenue control equipment at parking facilities.

Purpose: The purpose of this project is to reduce operating expenses, increase revenue accountability, and improve customer service at parking facilities.

Phases	Prior Year	2005	2006	2007	2008	2009	2010	2005-2010 Total
Equipment			100,000		200,000			$300,000
City Funds	250,000		100,000		200,000			$300,000
Matching Funds								$0
Total	250,000	0	100,000	0	200,000	0	0	$300,000

Equipment Replacement

Dept. Priority: 4

Description: This project would provide funding to replace and/or upgrade electrical, mechanical, and plumbing systems in the City's parking facilities.

Purpose: The purpose of this project is to provide safe and reliable equipment at the City's parking facilities.

Phases	Prior Year	2005	2006	2007	2008	2009	2010	2005-2010 Total
Equipment			200,000					$200,000
City Funds			200,000					$200,000
Matching Funds								$0
Total	0	0	200,000	0	0	0	0	$200,000

On-Street Meter Tech Improvements

Dept. Priority: 2

Description: This project would replace mechanical parking meters, add new handheld citation devices, and upgrade the revenue monitoring system.

Purpose: The purpose of this project is to improve service delivery to on-street parking patrons, enhance revenue reporting, and decrease meter maintenance and repair expenses.

Phases	Prior Year	2005	2006	2007	2008	2009	2010	2005-2010 Total
Equipment				250,000			250,000	$500,000
City Funds	250,000			250,000			250,000	$500,000
Matching Funds								$0
Total	250,000	0	0	250,000	0	0	250,000	$500,000

Capital Improvement Plan - Finance

Priority	Project Title	2005	2006	2007	2008	2009	2010	2005-2010 Total
General Capital Fund								
3	Check Printing and Electronic Payments	75,000						$75,000
4	AMS - CFS Procurement Software Upgrade	450,000						$450,000
4	Center Hill Gas & Leachate	100,000	100,000	150,000	150,000	100,000	100,000	$700,000
5	Env Mgmt System & Regulatory Compliance	41,000	50,000	40,000	40,000			$171,000
6	Emergency Environ. Cleanup	20,000	20,000	20,000	20,000	20,000	20,000	$120,000
7	Underground Storage Tanks	20,000	20,000	20,000	20,000	20,000	20,000	$120,000
8	Woodburn Remediation	85,000						$85,000
	General Capital Total:	791,000	190,000	230,000	230,000	140,000	140,000	$1,721,000
	Department of Finance Total:	791,000	190,000	230,000	230,000	140,000	140,000	$1,721,000

General Capital Fund

Check Printing and Electronic Payments

Dept. Priority: 3

Description: This project would provide funding to replace the current check printing hardware and to upgrade the internal receipting system.

Purpose: The purpose of this project would allow the Treasury Division to upgrade hardware and related software for check printing operations. The Treasury Division does not have any back up equipment for this operation. The current check printers are old and hard to maintain causing increased maintenance agreement costs. Purchasing the new equipment allows Treasury to continue this service and improve the printing operation. Additional funding will also allow Treasury to upgrade its current cash receipting system and interface with banking software and the Advantage 3.0 software.

Phases	Prior Year	2005	2006	2007	2008	2009	2010	2005-2010 Total
Equipment		75,000						$75,000
City Funds		75,000						$75,000
Matching Funds								$0
Total	0	75,000	0	0	0	0	0	$75,000

AMS - CFS Procurement Software Upgrade

Dept. Priority: 4

Description: This project would provide funding for the upgrade of the current Extended Purchasing System (EPS) module of the Cincinnati Financial System (CFS). The software product is the American Management Systems (AMS) Advantage 3.0. The purchasing component of the CFS upgrade provides a seamless Web based procurement system that is user friendly across the spectrum of purchasing functions -- from the solicitation of the bid to the evaluation and awards process. The system also includes an on-line contract management component. The price has increased on this project since it was initially funded.

Purpose: The purpose of this project is to enhance the procurement process in the following ways: 1) improve production; 2) reduce labor cost; and 3) provide more information through a user-friendly application for both Purchasing employees and vendors doing business with the City of Cincinnati.

Phases	Prior Year	2005	2006	2007	2008	2009	2010	2005-2010 Total
Equipment		450,000						$450,000
City Funds	200,000	450,000						$450,000
Matching Funds		0						$0
Total	200,000	450,000	0	0	0	0	0	$450,000

Center Hill Gas & Leachate

Dept. Priority: 4

Description: This project would provide funding for the continued operation and maintenance of the methane gas and leachate collection systems, and support compliance with State and Federal solid waste regulations.

Purpose: The purpose of this project would provide the City with the funding support to maintain compliance with State and Federal solid waste regulations. The City must control, collect and dispose of all leachate and methane gas.

Phases	Prior Year	2005	2006	2007	2008	2009	2010	2005-2010 Total
Other		100,000	100,000	150,000	150,000	100,000	100,000	$700,000
City Funds	150,000	100,000	100,000	150,000	150,000	100,000	100,000	$700,000
Matching Funds								$0
Total	150,000	100,000	100,000	150,000	150,000	100,000	100,000	$700,000

Env Mgmt System & Regulatory Compliance

Dept. Priority: 5

Description: This project would support the establishement of a fund for small capital expenditures to address regulatory compliance issues requiring immediate attention. It would also provide funding for feasibility/design activities necessary to support budget requests for larger capital projects related to regulatory compliance requirements. These resources would be available to assist any General Fund operation in any City department. Examples of projects include: a small storage unit for hazardous waste prior to off-site shipment for treatment or disposal; or a small scrubber unit to reduce air emissions from a piece of equipment used by a City Department.

Funding would also be available for other small project needs identified in the implementation of the City's pilot Environmental Management System (EMS) project. Such needs could include a centralized storage unit or satellite storage area for items to be recycled citywide (e.g. toner cartridges, batteries, and wooden pallets).

Purpose: The purpose of this project would assist City departments in achieving compliance with local, state, and federal environmental regulatory requirements. It would also provide resources to implement the City's Environmental Policy (adopted by City Council on April 24, 2002) enabling greater reuse and recycling of materials by City staff.

Phases	Prior Year	2005	2006	2007	2008	2009	2010	2005-2010 Total
Other		41,000	50,000	40,000	40,000			$171,000
City Funds	43,000	41,000	50,000	40,000	40,000			$171,000
Matching Funds								$0
Total	43,000	41,000	50,000	40,000	40,000	0	0	$171,000

Emergency Environ. Cleanup

Dept. Priority: 6

Description: This project would provide funding to continue the City's ability to immediately respond to severe emergency clean-up situations where the public is at extreme risk, and there is no identifiable, viable responsible party to pay for such cleaning.

Purpose: The purpose of this project is to protect the public from unexpected health risks and allow the City to prevent contamination of City property.

Phases	Prior Year	2005	2006	2007	2008	2009	2010	2005-2010 Total
Other		20,000	20,000	20,000	20,000	20,000	20,000	$120,000
City Funds	30,000	20,000	20,000	20,000	20,000	20,000	20,000	$120,000
Matching Funds								$0
Total	30,000	20,000	20,000	20,000	20,000	20,000	20,000	$120,000

Underground Storage Tanks

Dept. Priority: 7

Description: This project would provide funding for the removal of abandoned underground storage tanks from City-owned sites, and support the ongoing remediation at the Mill Creek Road site (Public Services, Neighborhood Operations Division). This project also provides funding for investigations necessary to determine the extent of petroleum hydrocarbon contamination existing on any tank site and the eventual remediation of those sites if contamination levels are found to exist above State action levels.

Purpose: The purpose of this project would provide funding for cleanup of residual contamination from underground storage tanks. The State Bureau of Underground Storage Tank Regulations (BUSTR) requires the removal of all abandoned underground storage tanks and mandates the determination of the extent of contamination and the clean up of any residual contamination above State action levels.

Phases	Prior Year	2005	2006	2007	2008	2009	2010	2005-2010 Total
Other		20,000	20,000	20,000	20,000	20,000	20,000	$120,000
City Funds	20,000	20,000	20,000	20,000	20,000	20,000	20,000	$120,000
Matching Funds								$0
Total	20,000	20,000	20,000	20,000	20,000	20,000	20,000	$120,000

Woodburn Remediation

Dept. Priority: 8

Description: This project would provide funding for the remediation of the former SORTA Woodburn Avenue bus garage site. Funds would be used for design, construction, operation, and monitoring of the system and the cost associated with contaminant disposal as part of the overall remediation effort.

Purpose: The purpose of this project is to provide funding for the environmental remediation of a city owned property on Woodburn Avenue.

Phases	Prior Year	2005	2006	2007	2008	2009	2010	2005-2010 Total
Other		85,000						$85,000
City Funds	85,000	85,000						$85,000
Matching Funds								$0
Total	85,000	85,000	0	0	0	0	0	$85,000

Capital Improvement Plan - Fire

Priority	Project Title	2005	2006	2007	2008	2009	2010	2005-2010 Total
General Capital Fund								
1	Defibrillator - Replacement	210,000	150,000	105,000	75,000			$540,000
2	Computer System Replacement	243,200						$243,200
3	Fire Equipment Enhancements	300,000	300,000	300,000	300,000	300,000	300,000	$1,800,000
2	Air Compressor Systems		124,000					$124,000
2	Exhaust System			351,000				$351,000
2	Hand Held Computer Based System				370,700			$370,700
3	Medical Software Upgrades				20,500			$20,500
3	Apparatus Door Closers					145,000		$145,000
4	Drop Air Compressor Lines					59,800		$59,800
2	Gas Meters						246,200	$246,200
3	Air Compressor Replacement						170,000	$170,000
General Capital Total:		753,200	574,000	756,000	766,200	504,800	716,200	$4,070,400
Department of Fire Total:		753,200	574,000	756,000	766,200	504,800	716,200	$4,070,400

General Capital Fund

Defibrillator - Replacement

Dept. Priority: 1

Description: This project would fund the replacement of 36 12-lead monitor defibrillators. Emergency Medical Technicians use an Automatic External Defibrillator (AED) to restart or correct an irregular heartbeat without a doctor's intervention. Paramedics use a 12-lead monitor defibrillator which provides a three dimensional view of the heart, that can be transmitted to the receiving emergency room physicians and is used to determine the most beneficial treatment for the patient. The 12-lead units would allow for the performance of diagnostic processes in a pre-emergency room environment, which are currently performed in the hospital, thereby minimizing the delay of treatment.

Purpose: The purpose of this project is to replace 36 12-lead monitor defibrillators to improve medical care provided by Emergency Medical Technicians.

Phases	Prior Year	2005	2006	2007	2008	2009	2010	2005-2010 Total
Equipment		210,000	150,000	105,000	75,000			$540,000
City Funds		210,000	150,000	105,000	75,000			$540,000
Matching Funds								$0
Total	0	210,000	150,000	105,000	75,000	0	0	$540,000

Computer System Replacement

Dept. Priority: 2

Description: This project would provide funding for the replacement and/or upgrade of all Fire Department computer equipment. The upgrade/replacement would include a newer model AS400, the replacement of existing servers, and all computers used in the fire offices and firehouses. The recent move of the IT staff to the Radcliffe facility has highlighted the need to replace the AS400 system and existing servers as soon as possible. This equipment is used for all data processing in the Fire Department including State of Ohio mandated fire and EMS incident reporting,personnel, scheduling, and arson reporting.

Purpose: The purpose of this project is to replace and/or upgrade all Fire Department computer equipment.

Phases	Prior Year	2005	2006	2007	2008	2009	2010	2005-2010 Total
Equipment		243,200						$243,200
City Funds		243,200						$243,200
Matching Funds								$0
Total	0	243,200	0	0	0	0	0	$243,200

Fire Equipment Enhancements

Dept. Priority: 3

Description: This project would provide funding for equipment and training initiatives related to the Line of Duty Death Report recommendations.

Purpose: The purpose of this project is to provide the Fire Department with an allocation to cover equipment and training enhancements for firefighter safety.

Phases	Prior Year	2005	2006	2007	2008	2009	2010	2005-2010 Total
Equipment		300,000	300,000	300,000	300,000	300,000	300,000	$1,800,000
City Funds		300,000	300,000	300,000	300,000	300,000	300,000	$1,800,000
Matching Funds								$0
Total	0	300,000	300,000	300,000	300,000	300,000	300,000	$1,800,000

Air Compressor Systems

Dept. Priority: 2

Description: This project would provide funding for the replacement of two air compression systems. The new air compressor systems would replace two outdated air compressor units located at Engine Houses 14 and 32. These air compressors support the Self Contained Breathing Apparatus (SCBA) functions including but not limited to: battling fires, confined space rescue, and responding to hazardous material incidents. These systems compress air into the bottles which are part of the SCBA system. The air compressors would ensure the availability of refill air tanks used by firefighters.

Purpose: The purpose of this project is to provide funding for the replacement of 2 air compression systems.

Phases	Prior Year	2005	2006	2007	2008	2009	2010	2005-2010 Total
Equipment			124,000					$124,000
City Funds			124,000					$124,000
Matching Funds								$0
Total	0	0	124,000	0	0	0	0	$124,000

Exhaust System

Dept. Priority: 2

Description: This project would provide funding to purchase and install diesel exhaust filtering devices on 41 apparatus. These devices consist of a filter, a diverter unit, and an electronic control module and are all self contained and installed under the vehicle. They are removable and can be placed on new apparatus as the old apparatus are retired. In future years, additional funding will be requested to purchase and install these devices on the remaining 34 apparatus.

Purpose: The purpose of this project is to support the purchase and installation of diesel exhaust filtering devices on 41 apparatus. The devices remove all visible smoke and exhaust, and prevent diesel particulates from being emitted while in an enclosed area. Diesel particulates are hazardous to the health of fire fighters and everyone within the immediate area. The exhaust sytem would aid in the reduction and/or elimination of hazardous particulates, as required by the NFPA Standard 1500 and the BOCA National Mechanics Code.

Phases	Prior Year	2005	2006	2007	2008	2009	2010	2005-2010 Total
Equipment				351,000				$351,000
City Funds				351,000				$351,000
Matching Funds								$0
Total	0	0	0	351,000	0	0	0	$351,000

Hand Held Computer Based System

Dept. Priority: 2

Description: This project would provide funding to purchase portable laptop computers for fire companies that respond to requests for Emergency Medical Services (EMS) and enhance and/or replace computers purchased by the 2000 capital project.

Purpose: The purpose of this project is to purchase portable laptop computers. The Fire Department responds to over 70,000 requests for EMS each year. Senate Bill 98, which went into effect January 1, 2002, mandates the collection of additional information on EMS runs. The purchase of laptops would eliminate redundant processing, create an immediate database, and minimize additional time requirements associated with the State's EMS reporting system.

Phases	Prior Year	2005	2006	2007	2008	2009	2010	2005-2010 Total
Equipment					370,700			$370,700
City Funds					370,700			$370,700
Matching Funds								$0
Total	0	0	0	0	370,700	0	0	$370,700

Medical Software Upgrades

Dept. Priority: 3

Description: This project would provide funding to purchase new software to improve the quality of emergency medical sytem information.

Purpose: The purpose of this project is to purchase new software to improve the quality of emergency medical system information. Currently, Fire Dispatch uses the Medical Priority System to evaluate medical situations via the telephone. Due to the growing number of emergency situations occurring every year, an electronic method of communicating emergency medical information has become necessary, and this software would aid in the transmission of electronic data submissions.

Phases	Prior Year	2005	2006	2007	2008	2009	2010	2005-2010 Total
Equipment					20,500			$20,500
City Funds					20,500			$20,500
Matching Funds								$0
Total	0	0	0	0	20,500	0	0	$20,500

Apparatus Door Closers

Dept. Priority: 3

Description: This project would provide funding to purchase an apparatus garage door closer to prevent door accidents.

Purpose: The purpose of this project is to prevent garage door closure accidents. Each year the Fire Department spends approximately $8,000 repairing apparatus damaged by garage doors while exiting or entering firehouses and an additional $6,000 is expended to repair the damaged garage door. Premature and/or accidental depression of the closer due to human error is by far the leading cause but may also occur by mechanical or electrical failure. The modern closing system monitors the presence of apparatus and times the closing of the garage door to eliminate possible accidental/premature closure, thus providing a safer operation. Firehouses are becoming more public places, and the current systems do not stop, reverse, or alter the doors path once the close button has been depressed.

Phases	Prior Year	2005	2006	2007	2008	2009	2010	2005-2010 Total
Equipment						145,000		$145,000
City Funds						145,000		$145,000
Matching Funds								$0
Total	0	0	0	0	0	145,000	0	$145,000

Drop Air Compressor Lines

Dept. Priority: 4

Description: This project would provide funding for the addition of compressor lines and A/C power on apparatus floors. All of the fire trucks and ambulance units have air brakes. The air brake system has a storage tank which holds air for usage both during the operation and while parked. In order to ensure prompt response to all emergencies, equipment must be maintained with zero air leakage. If the air system bleeds down too low because of small air leaks when the vehicle is not in use, it is necessary to wait for the small onboard compressor to build enough pressure to release the brake and allow the vehicle to move. The requested additional drop air compressor lines, would help to prevent delays in the response time of fire trucks and ambulance units. The operational cost associated with the onboard air and electrical system will also be reduced with introduction of supplied air. Battery life and reliability will also be enhanced.

Purpose: The purpose of this project is to provide funding for the addition of compressor lines and A/C power on apparatus floors and meet new NFPA standards that require greater complex air and electrical systems on board fire apparatus. Keeping the air system filled to capacity and the electrical systems fully charged insure a rapid response.

Phases	Prior Year	2005	2006	2007	2008	2009	2010	2005-2010 Total
Equipment						59,800		$59,800
City Funds						59,800		$59,800
Matching Funds								$0
Total	0	0	0	0	0	59,800	0	$59,800

Gas Meters

Dept. Priority: 2

Description: This project would provide funding for the purchase of monitoring equipment to measure amounts of hazardous gases in an area.

Purpose: The purpose of this project is to support the purchase of monitoring equipment that protects fire fighters and the population of Cincinnati from hidden hazards. Various equipment for measurement, such as gas meters, radiation detectors, and hazardous material detectors need to be obtained and maintained to the highest standards.

Phases	Prior Year	2005	2006	2007	2008	2009	2010	2005-2010 Total
Equipment							246,200	$246,200
City Funds							246,200	$246,200
Matching Funds								$0
Total	0	0	0	0	0	0	246,200	$246,200

Air Compressor Replacement

Dept. Priority: 3

Description: This project would fund the replacement of an Air Compressor System used to refill the Self-Contained Breathing Apparatus (SCBA).

Purpose: The purpose of this project is to replace the Air Compressor Systems. In 2004, the fire department is replacing a 10-year-old system which normally is limited to a 5-8 year useful life. Changing air compressor systems on a routine basis maintains a higher quality of safe breathing air for fire fighters. The Self-Contained Breathing Apparatus, which these compressors refill, are used in fires as well as other hazardous situations which a fire fighter faces. New compressors insure that the air supply for fire fighters during hazardous instances is safe and is in compliance with State and Federal regulations.

Phases	Prior Year	2005	2006	2007	2008	2009	2010	2005-2010 Total
Equipment							170,000	$170,000
City Funds							170,000	$170,000
Matching Funds								$0
Total	0	0	0	0	0	0	170,000	$170,000

Capital Improvement Plan - Health

Priority	Project Title	2005	2006	2007	2008	2009	2010	2005-2010 Total
General Capital Fund								
3	Dental Equipment Replacement	79,100	80,000	51,300				$210,400
4	Private Sewer Emergency Repairs	50,000		50,000	50,000	50,000	50,000	$250,000
1	Facilities Renovation & Repairs		317,000	350,000	403,500	403,400	407,800	$1,881,700
2	Health Facilities ADA		60,000	60,000	60,000	60,000	60,000	$300,000
	General Capital Total:	129,100	457,000	511,300	513,500	513,400	517,800	$2,642,100
	Department of Health Total:	129,100	457,000	511,300	513,500	513,400	517,800	$2,642,100

General Capital Fund

Dental Equipment Replacement

Dept. Priority: 3

Description: This project would provide funding to replace outdated dental equipment at the Price Hill and Millvale Health Centers.

Purpose: The purpose of this project is to replace outdated dental equipment at the Price Hill and Millvale Health Centers. The anticipated life-span of dental equipment is approximately 15 years and the equipment at Price Hill and Millvale is 17 and 15 years old, respectively.

Phases	Prior Year	2005	2006	2007	2008	2009	2010	2005-2010 Total
Equipment		79,100	80,000	51,300				$210,400
City Funds		79,100	80,000	51,300				$210,400
Matching Funds								$0
Total	0	79,100	80,000	51,300	0	0	0	$210,400

Private Sewer Emergency Repairs

Dept. Priority: 4

Description: This project would provide funding for emergency repairs of privately-owned sewers when there is a declared health emergency resulting from the collapse of a privately-owned sewer.

Purpose: The purpose of this project is to allow the City to respond in a timely manner to declared health emergencies resulting from collapsed privately-owned sewers.

Phases	Prior Year	2005	2006	2007	2008	2009	2010	2005-2010 Total
Construction		50,000	0	50,000	50,000	50,000	50,000	$250,000
City Funds	50,000	50,000	0	50,000	50,000	50,000	50,000	$250,000
Matching Funds								$0
Total	50,000	50,000	0	50,000	50,000	50,000	50,000	$250,000

Facilities Renovation & Repairs

Dept. Priority: 1

Description: This project would provide funding for major repair, upgrade, and renovation of various Health Centers and other Health Department facilities. Projects would include but not be limited to HVAC replacements, efficiency upgrades, tuck pointing and sealing, lighting upgrades, replacement of carpeting or other flooring material, painting, and repaving of parking lots.

Purpose: The purpose of this project is to protect and extend the life of various Health Department facilities. It would also improve working environments, and provide better facilities for customers.

Phases	Prior Year	2005	2006	2007	2008	2009	2010	2005-2010 Total
Engineering		0	10,000	10,000	10,000	10,000	10,000	$50,000
Construction		0	307,000	340,000	393,500	393,400	397,800	$1,831,700
City Funds	283,000	0	317,000	350,000	403,500	403,400	407,800	$1,881,700
Matching Funds								$0
Total	283,000	0	317,000	350,000	403,500	403,400	407,800	$1,881,700

Health Facilities ADA

Dept. Priority: 2

Description: This project would provide funding for improvements to Health Department facilities related to the Americans with Disabilities Act (ADA). Improvements to entrances, elevators, doors, restrooms, and other areas would be included.

Purpose: The purpose of this project is to bring all Health Department facilities into compliance with ADA regulations.

Phases	Prior Year	2005	2006	2007	2008	2009	2010	2005-2010 Total
Engineering		0	5,000	5,000	5,000	5,000	5,000	$25,000
Construction		0	55,000	55,000	55,000	55,000	55,000	$275,000
City Funds	60,000	0	60,000	60,000	60,000	60,000	60,000	$300,000
Matching Funds								$0
Total	60,000	0	60,000	60,000	60,000	60,000	60,000	$300,000

Capital Improvement Plan - Parks

Priority	Project Title	2005	2006	2007	2008	2009	2010	2005-2010 Total
General Capital Fund								
1	Park Infrastructure Rehabilitation	3,031,700	3,124,700	3,353,400	3,367,400	3,367,100	3,395,700	$19,640,000
2	Master Plan Implementation	307,300	200,000					$507,300
	General Capital Total:	3,339,000	3,324,700	3,353,400	3,367,400	3,367,100	3,395,700	$20,147,300
	Department of Parks Total:	3,339,000	3,324,700	3,353,400	3,367,400	3,367,100	3,395,700	$20,147,300

General Capital Fund

Park Infrastructure Rehabilitation

Dept. Priority: 1

Description: This project would provide funding for general upgrades (electrical, HVAC, lighting, and plumbing) at Park facilities, as well as infrastructure improvements to roadways, walks, retaining walls and other structures. Renovation of deteriorated or out-of-code structures would also be included.

Purpose: The purpose of this project is to provide for the renovation of basic infrastructures in the City's parks. It also provides resources to upgrade facilities to remain in compliance with codes and regulations. Projects are designed to complete ADA compliance projects, and to retrofit utilities to improve efficiency to provide a clean, safe, reliable, green, and beautiful park system.

Phases	Prior Year	2005	2006	2007	2008	2009	2010	2005-2010 Total
Engineering		668,000	665,000	670,700	673,500	673,400	679,100	$4,029,700
Construction		2,363,700	2,459,700	2,682,700	2,693,900	2,693,700	2,716,600	$15,610,300
City Funds	3,000,000	3,031,700	3,124,700	3,353,400	3,367,400	3,367,100	3,395,700	$19,640,000
Matching Funds								$0
Total	3,000,000	3,031,700	3,124,700	3,353,400	3,367,400	3,367,100	3,395,700	$19,640,000

Master Plan Implementation

Dept. Priority: 2

Description: This project would provide funding for a range of Park improvements as outlined in the Master Plan. In 2005, this project includes the implementation of the community-designed plans for Stanbery Park. In 2006, this project would support the mandatory City match to a State grant ($650,000) received to renovate Central Parkway.

Purpose: The purpose of this project is to enhance neighborhood and regional parks, enhance environmental education, improve the civic green, enhance economic growth, and to provide for park improvements as outlined in the Park Board's Master Plan.

Phases	Prior Year	2005	2006	2007	2008	2009	2010	2005-2010 Total
Engineering		50,000	40,000					$90,000
Construction		257,300	160,000					$417,300
City Funds	398,500	307,300	200,000					$507,300
Matching Funds								$0
Total	398,500	307,300	200,000	0	0	0	0	$507,300

Capital Improvement Plan - Police

Priority	Project Title	2005	2006	2007	2008	2009	2010	2005-2010 Total
General Capital Fund								
2	Digital MVR's	130,800						$130,800
4	District Three Phone System		80,000					$80,000
5	Criminal Investigation Parking Lot		35,000					$35,000
	General Capital Total:	130,800	115,000	0	0	0	0	$245,800
	Department of Police Total:	130,800	115,000	0	0	0	0	$245,800

General Capital Fund

Digital MVR's

Dept. Priority: 2

Description: This project would provide funding for the purchase and installation of 210 Digital Mobil Video Recorders.

Purpose: The purpose of this project is to equip all marked police vehicles with a complete Digital Eyewitness System, including a transmitter/microphone, a rotating camera, and a docking station. This would replace currently used out-dated VHS models and provide the ability to attach video documentation to officer case files kept within the Employee Tracking Solution.

Phases	Prior Year	2005	2006	2007	2008	2009	2010	2005-2010 Total
Equipment		130,800						$130,800
City Funds		130,800						$130,800
Matching Funds								$0
Total	0	130,800	0	0	0	0	0	$130,800

District Three Phone System

Dept. Priority: 4

Description: This project would provide funding for the development and installation of a new telephone system with voice mail for District Three.

Purpose: The purpose of this project is to replace District Three's current telephone system, which is incompatible with the City's current telephone system and has no voice mail capabilities. Providing voice mail enhances customer service as well as investigative capabilities.

Phases	Prior Year	2005	2006	2007	2008	2009	2010	2005-2010 Total
Equipment		0	80,000					$80,000
City Funds		0	80,000					$80,000
Matching Funds								$0
Total	0	0	80,000	0	0	0	0	$80,000

Criminal Investigation Parking Lot

Dept. Priority: 5

Description: This project would provide funding for the rehabilitation of the Court and Reedy Street lots for Criminal Investigation Section parking. This would include removing debris, bushes, and trees; resurfacing and striping the lot; and addressing lighting problems.

Purpose: The purpose of this project is to provide parking for the Criminal Investigation Section. The ownership of the lot at the corner of Court & Reedy Streets was transferred to the Police Department in 2002. The lot has limited use as a parking area and is in extreme disrepair, requiring the removal of trees and other debris which block parking areas. This project would support resurfacing the lot to address spaces that are unusable due to pavement deterioration and address lighting and other safety issues.

Phases	Prior Year	2005	2006	2007	2008	2009	2010	2005-2010 Total
Construction		0	35,000					$35,000
City Funds		0	35,000					$35,000
Matching Funds								$0
Total	0	0	35,000	0	0	0	0	$35,000

Capital Improvement Plan - Public Services

Priority	Project Title	2005	2006	2007	2008	2009	2010	2005-2010 Total
General Capital Fund								
1	City Facility Renovations	1,900,000	1,650,000	2,250,000	2,200,000	2,150,000	2,200,000	$12,350,000
2	Replacement Facilities	1,620,000	1,980,000	2,500,000	2,500,000	2,500,000	2,500,000	$13,600,000
4	City Facility Hazard Correction	350,000	350,000	150,000				$850,000
5	Trash Receptacles	150,000	150,000	150,000	150,000			$600,000
8	Community Facilities Improvements	600,000	600,000					$1,200,000
9	Security Upgrades	540,000						$540,000
10	Fire Burn Building	900,000						$900,000
11	Regional Emergency Operation Center	400,000						$400,000
3	Deferred Capital Maintenance			1,548,600	1,900,000	3,350,400	3,215,400	$10,014,400
	General Capital Total:	6,460,000	4,730,000	6,598,600	6,750,000	8,000,400	7,915,400	$40,454,400
	Department of Public Services Total:	6,460,000	4,730,000	6,598,600	6,750,000	8,000,400	7,915,400	$40,454,400

General Capital Fund

City Facility Renovations

Dept. Priority: 1

Description: This project would continue to provide funding for upgrades to City facilities per recommendations of the Smale Commission and the 1996 Facilities Asset Management Report. Upgrades and improvements include, but are not limited to, window replacement, tuck pointing, structural repairs, restroom upgrades, female facilities, office reorganizations, HVAC improvements, roof replacements, electrical improvements, and site work. Design work, consultant fees and related staff time would be included as well.

Purpose: City Facility Management completed a review of General Fund facilities to assess their appropriateness for current and future operations. A list of improvements was created to maintain services directly and indirectly supported by these facilities. Renovations would modernize facilities to extend their useful lives for the next 20 years or until a replacement facility can be designed and built. This project includes the renovation of female restroom facilities.

Phases	Prior Year	2005	2006	2007	2008	2009	2010	2005-2010 Total
Engineering		450,000	200,000	200,000	250,000	200,000	250,000	$1,550,000
Construction		1,450,000	1,450,000	2,050,000	1,950,000	1,950,000	1,950,000	$10,800,000
City Funds	2,100,000	1,900,000	1,650,000	2,250,000	2,200,000	2,150,000	2,200,000	$12,350,000
Matching Funds								$0
Total	2,100,000	1,900,000	1,650,000	2,250,000	2,200,000	2,150,000	2,200,000	$12,350,000

Replacement Facilities

Dept. Priority: 2

Description: This project would provide funding for the construction of replacement facilities for Fire and Police. There are nine Fire stations and two Police stations that are below size and quality for use. Five of these Fire stations will not hold the new pumpers built today.

Purpose: City Facility Management has completed an initial asset management review of General Fund facilities and identified that 40% are inadequate to meet the service demands of City agencies in operation today. The majority of facilities pre-date World War II and the cost of renovations to meet functional requirements of today's services outweighs the replacement cost for new facilities. The Fire and Police Departments are actively involved in planning for the replacement of facilities to enhance their service delivery to citizens.

Phases	Prior Year	2005	2006	2007	2008	2009	2010	2005-2010 Total
Engineering		370,000	0	100,000	100,000	100,000	100,000	$770,000
Land		150,000	0	100,000	100,000	100,000	100,000	$550,000
Construction		950,000	1,850,000	2,200,000	2,200,000	2,200,000	2,200,000	$11,600,000
Equipment		150,000	130,000	100,000	100,000	100,000	100,000	$680,000
City Funds	1,800,000	1,620,000	1,980,000	2,500,000	2,500,000	2,500,000	2,500,000	$13,600,000
Matching Funds								$0
Total	1,800,000	1,620,000	1,980,000	2,500,000	2,500,000	2,500,000	2,500,000	$13,600,000

City Facility Hazard Correction

Dept. Priority: 4

Description: This project provides funding to address employee health and safety concerns in City workplaces in response to legislative mandates and new OSHA, EPA, and OBBC code requirements in older City facilities. It includes abatement of asbestos and lead paint, installation of fire safety devices, roof replacements, and installation of HVAC systems to meet ASHRAE standards for indoor air quality.

Purpose: This project would provide funds to remediate existing conditions in City facilities that potentially pose harm to the health and welfare of City employees.

Phases	Prior Year	2005	2006	2007	2008	2009	2010	2005-2010 Total
Engineering		70,000	70,000	10,000				$150,000
Construction		280,000	280,000	140,000				$700,000
City Funds	350,000	350,000	350,000	150,000				$850,000
Matching Funds								$0
Total	350,000	350,000	350,000	150,000	0	0	0	$850,000

Trash Receptacles

Dept. Priority: 5

Description: This project is a continuation of a project that replaces old existing brown bullet trash receptacles. These trash receptacles have a life span of about ten years. Public Services would continue replacing the trash recetacles near the main thoroughfares, Neighborhood Business Districts (NBDs), and then to neighborhoods. Neighborhood trash receptacles would be placed in residential areas with high litter presence such as bus stops, congested areas, and eateries. Three hundred new receptacles will be purchased at a cost of $500 each.

Purpose: The new trash receptacles would minimize or prevent litter accumulation in areas of high visibility near the Central Business District and near Neighborhood Business Districts. The new trash receptacles will replace the old trash rectacles that are unattractive and require ongoing maintenance and will be issued when the lifespan of initial cans have met their expected life cycle.

Phases	Prior Year	2005	2006	2007	2008	2009	2010	2005-2010 Total
Equipment		150,000	150,000	150,000	150,000			$600,000
City Funds	150,000	150,000	150,000	150,000	150,000			$600,000
Matching Funds								$0
Total	150,000	150,000	150,000	150,000	150,000	0	0	$600,000

Community Facilities Improvements

Dept. Priority: 8

Description: This project provides HVAC work, exterior shell improvements and repair, waterproofing, ADA barrier removal, and security upgrades for the Cincinnati Art Museum and Music Hall. Design work, consultant fees and related staff time are included.

Purpose: The Cincinnati Art Museum and Music Hall are operated by non-profit associations. The City assists in the continual improvement of these historic facilities to ensure their use for future generations.

Phases	Prior Year	2005	2006	2007	2008	2009	2010	2005-2010 Total
Construction		600,000	600,000					$1,200,000
City Funds	700,000	600,000	600,000					$1,200,000
Matching Funds								$0
Total	700,000	600,000	600,000	0	0	0	0	$1,200,000

Security Upgrades

Dept. Priority: 9

Description: This project would be used to improve security in facilities and provide back-up power at critical locations. This project would also support a security audit of City facilities that would identify and prioritize risks.

Purpose: The City continues to address security issues within our facilities and to coordinate with local govenments in the region on emergency response to terrorism, industrial accidents, and natural disasters.

Phases	Prior Year	2005	2006	2007	2008	2009	2010	2005-2010 Total
Engineering		200,000						$200,000
Construction		240,000						$240,000
Equipment		100,000	0	0				$100,000
City Funds		540,000	0	0				$540,000
Matching Funds								$0
Total	0	540,000	0	0	0	0	0	$540,000

Fire Burn Building

Dept. Priority: 10

Description: This project would provide funding to build a new High Intensity Burn Building. The Fire Department is currently unable to conduct training involving smoke and heat. The project helps address a major issue of inadequate training that surfaced during the Line of Duty Death Report. The current burn building is condemned and is unsafe for use as a training facility. The Fire Department is currently unable to conduct training involving smoke and heat.

Purpose: The purpose of this project is to provide a burn building training facility to replace the existing facility that is now condemned.

Phases	Prior Year	2005	2006	2007	2008	2009	2010	2005-2010 Total
Construction		900,000						$900,000
City Funds		900,000						$900,000
Matching Funds								$0
Total	0	900,000	0	0	0	0	0	$900,000

Regional Emergency Operation Center

Dept. Priority: 11

Description: This project assists with the City's role related to the Regional Emergency Operations Center (EOC). The EOC would be constructed as a new section of the existing Public Safety Communication Center on Radcliff Drive. The City and County would share construction costs. Homeland Security Grant resources of approximately $1.2 million would be used to assist with the purchase of equipment.

Purpose: The purpose of this project is to provide funding to support the build-out of the Regional Emergency Operations Center in conjunction with Hamilton County and Homeland Security Grant resources.

Phases	Prior Year	2005	2006	2007	2008	2009	2010	2005-2010 Total
Construction		400,000						$400,000
City Funds		400,000						$400,000
Matching Funds								$0
Total	0	400,000	0	0	0	0	0	$400,000

Deferred Capital Maintenance

Dept. Priority: 3

Description: This project would provide for scheduled repairs, renovation, and replacement of vital equipment needed for building systems in capital assets which would extend their life and are required for safe and efficient operations in Police, Fire, Recreation, Parks, Health, and Public Services facilities. These items include roof work, HVAC replacement, electrical systems, and other general facility upgrades. All of these systems require more than simple maintenance.

Purpose: The City has installed an enormous amount of equipment in facilities since the early 1990's. This fleet of equipment requires continual scheduled replacement of vital components to prevent deterioration of capital assets operated by Police, Fire, Recreation, Parks, Health, and Public Services.

Phases	Prior Year	2005	2006	2007	2008	2009	2010	2005-2010 Total
Equipment				1,548,600	1,900,000	3,350,400	3,215,400	$10,014,400
City Funds		0	0	1,548,600	1,900,000	3,350,400	3,215,400	$10,014,400
Matching Funds								$0
Total	0	0	0	1,548,600	1,900,000	3,350,400	3,215,400	$10,014,400

Capital Improvement Plan - Recreation

Priority	Project Title	2005	2006	2007	2008	2009	2010	2005-2010 Total
General Capital Fund								
1	Recreation Facilities Renovation	1,879,600	1,423,000	2,495,100	1,463,500	1,564,100	1,795,800	$10,621,100
2	Outdoor Facilities Renovation	996,500	1,723,500	455,000	1,706,000	1,504,000	1,226,000	$7,611,000
3	Athletics Facilities Renovation	943,000	656,000	886,000	683,000	784,000	864,000	$4,816,000
4	Compliance with ADA	100,000	100,000	100,000	100,000	100,000	100,000	$600,000
	General Capital Total:	3,919,100	3,902,500	3,936,100	3,952,500	3,952,100	3,985,800	$23,648,100
	Department of Recreation Total:	3,919,100	3,902,500	3,936,100	3,952,500	3,952,100	3,985,800	$23,648,100

General Capital Fund

Recreation Facilities Renovation

Dept. Priority: 1

Description: This project would provide funding for continued renovations of the department's facilities throughout the City. Renovations would include roof replacements, installation of new HVAC systems, improvements/renovations to the exterior of the facilities, replacement of doors and windows, mechanical system improvements, upgrade of fire protection and security systems, and renovations of exterior softscapes and hardscapes. The department will partially renovate the Bush Center. Additional facilities may be included as well as community partnerships and emergency projects.

Purpose: The purpose of this project is to upgrade recreation facilities across the city in order to extend the useful life of the department's physical assets.

Phases	Prior Year	2005	2006	2007	2008	2009	2010	2005-2010 Total
Engineering		631,000	501,400	698,000	1,463,500	0	0	$3,293,900
Construction		1,033,600	671,000	1,099,100	0	1,564,100	1,795,800	$6,163,600
Equipment		0	0	698,000	0	0		$698,000
Other		215,000	250,600	0	0	0		$465,600
City Funds	5,803,400	1,879,600	1,423,000	2,495,100	1,463,500	1,564,100	1,795,800	$10,621,100
Matching Funds								$0
Total	5,803,400	1,879,600	1,423,000	2,495,100	1,463,500	1,564,100	1,795,800	$10,621,100

Outdoor Facilities Renovation

Dept. Priority: 2

Description: This project would provide funding for continued renovation of the department's outdoor facilities: pools, playgrounds, play equipment, play surfaces, shelters, roadways, parking lots and hike/bike trails. For pools, this project would include recirculating system renovations, upgrades to pool mechanical systems, adding new structures and updating pool buildings. Major pool renovations would occur at Pleasant Ridge, Hartwell and other areas as required. This project would also include installing new playground equipment, protective surfaces, site furnishings and playground safety improvements at various areas as required. The pavement management plan will be used to repair, replace or add to the Department's hard surface areas at Pleasant Ridge and Ryan Park. Community requests/partnerships and emergency projects will also be included.

Purpose: The purpose of this project is to upgrade outdoor recreational facilities that must be renovated to remain functional and compliant with City and State regulations.

Phases	Prior Year	2005	2006	2007	2008	2009	2010	2005-2010 Total
Engineering		99,700	172,400	145,500	170,600	150,400	222,600	$961,200
Construction		747,300	1,292,600	91,200	1,279,500	1,128,000	669,500	$5,208,100
Equipment		99,700	172,400	145,500	170,600	150,400	222,600	$961,200
Other		49,800	86,100	72,800	85,300	75,200	111,300	$480,500
City Funds	1,550,000	996,500	1,723,500	455,000	1,706,000	1,504,000	1,226,000	$7,611,000
Matching Funds								$0
Total	1,550,000	996,500	1,723,500	455,000	1,706,000	1,504,000	1,226,000	$7,611,000

Athletics Facilities Renovation

Dept. Priority: 3

Description: This project would provide funding for continued renovation of tennis courts, ballfields, soccer fields, football fields, hard surface play areas, bike trails, indoor and outdoor basketball facilities, etc. Work included would be resurfacing, regrading, infield renovation, turf renovations, gym floors, color coating, fencing installations or renovations, drainage improvements, site amenities and renovations. This project includes tennis court renovations at Wayne and Hartwell. Ballfield renovations for leagues include Hartwell, Dunham, and Boldface. Outdoor basketball facilities at Winton Hills, Lincoln, and Hollister would be resurfaced. Various areas would be renovated for Knothole. Community requests/partnerships and emergency projects are also included.

Purpose: The purpose of this project is to renovate and upgrade recreation athletic facilities to keep them safe and usable and to improve the appearance of these facilities.

Phases	Prior Year	2005	2006	2007	2008	2009	2010	2005-2010 Total
Engineering		100,000	76,000	86,000	83,000	84,000	84,000	$513,000
Construction		843,000	580,000	800,000	600,000	700,000	780,000	$4,303,000
City Funds	800,000	943,000	656,000	886,000	683,000	784,000	864,000	$4,816,000
Matching Funds								$0
Total	800,000	943,000	656,000	886,000	683,000	784,000	864,000	$4,816,000

Compliance with ADA

Dept. Priority: 4

Description: This project would provide funding to improve accessibility to all recreation facilities including buildings, playgrounds and sports fields. Improvements would be made to elevators, ramps, exterior and interior doors, accessible routes, restroom facilities, drinking fountains, telephones and parking area renovations including passenger loading zones.

Purpose: The purpose of this project is to remain in compliance with the provisions of the Americans with Disabilities Act in order to improve the usability of Recreation facilities for persons with disabilities.

Phases	Prior Year	2005	2006	2007	2008	2009	2010	2005-2010 Total
Engineering		10,000	10,000	10,000	10,000	10,000	10,000	$60,000
Construction		75,000	75,000	75,000	75,000	75,000	75,000	$450,000
Equipment		10,000	10,000	10,000	10,000	10,000	10,000	$60,000
Other		5,000	5,000	5,000	5,000	5,000	5,000	$30,000
City Funds	100,000	100,000	100,000	100,000	100,000	100,000	100,000	$600,000
Matching Funds								$0
Total	100,000	100,000	100,000	100,000	100,000	100,000	100,000	$600,000

Capital Improvement Plan - Regional Computer Center

Priority	Project Title	2005	2006	2007	2008	2009	2010	2005-2010 Total
General Capital Fund								
1	Contact Service Request Management	500,000						$500,000
2	CFS Client Server	59,700	200,000	100,000	50,000	50,000	50,000	$509,700
3	Electronic Government	50,000	225,000					$275,000
4	CAGIS Infrastructure	65,800	65,700	65,700	65,700	65,700	65,700	$394,300
5	Metropolitan Area Network Enhancements	280,000	200,000					$480,000
8	Information Security Initiative	50,000	50,000					$100,000
9	Permits and Workflow Tracking Server	200,000						$200,000
12	Telephone System Upgrade and Replacement	25,000	165,300	50,000	50,000	50,000	9,700	$350,000
6	Desktop Asset Management		90,200	50,000	50,000	50,000	50,000	$290,200
10	Relocate CTS Equipment - CFM Master Plan			214,100	268,300	117,600		$600,000
15	Information Tech. Strategic Initiatives			525,000	525,000	415,600	842,000	$2,307,600
14	Diverse Telecommunications Routing					260,000		$260,000
	General Capital Total:	1,230,500	996,200	1,004,800	1,009,000	1,008,900	1,017,400	$6,266,800
Telecommunications Services Fund								
4	CAGIS Infrastructure	32,800	32,900					$65,700
14	Diverse Telecommunications Routing	140,000						$140,000
15	Radio Tower Structural Upgrade & Repair	30,000						$30,000
11	Radio Communciations Equipment		30,000	30,000	30,000	30,000	30,000	$150,000
	Telecommunications Services Total:	202,800	62,900	30,000	30,000	30,000	30,000	$385,700
	Department of Regional Computer Center Total:	1,433,300	1,059,100	1,034,800	1,039,000	1,038,900	1,047,400	$6,652,500

General Capital Fund

Contact Service Request Management

Dept. Priority: 1

Description: The Contact Service Request (CSR) Management system would provide the ability to capture, route, track, and manage customer concerns in all City departments from either a central point or distributed points of intake. The CSR system focuses on the intake process for service requests and integrates with existing "backend" systems in place such as Indus, Maximo, and Permits Plus.

Purpose: The purpose of the project is to promote seamless service delivery across the City to the customer and real-time customer service and accountability.

Phases	Prior Year	2005	2006	2007	2008	2009	2010	2005-2010 Total
Equipment		500,000						$500,000
City Funds	500,000	500,000						$500,000
Matching Funds								$0
Total	500,000	500,000	0	0	0	0	0	$500,000

CFS Client Server

Dept. Priority: 2

Description: This project would complete the development of critical modifications to CFS version 3 software. The modifications were defined by CFS clients in 2004, but funding was not available. Anticipated benefits include assisting the fufillment of SBE procurement requirements, enhancing the Accounts Receivable subsystem, easier vendor selection and registration, and easier document tracking. The request also includes a contingency for implementing the new system.

Purpose: The purpose of this project is to provide funding for maintenance of CFS and EIS to expand capacity to allow for public access to the systems. Trends in the development of e-government applications for the City require maintenance of the current systems coupled with the ability to expand capacity to handle public access to the systems.

Phases	Prior Year	2005	2006	2007	2008	2009	2010	2005-2010 Total
Equipment		59,700	200,000	100,000	50,000	50,000	50,000	$509,700
City Funds		59,700	200,000	100,000	50,000	50,000	50,000	$509,700
Matching Funds								$0
Total	0	59,700	200,000	100,000	50,000	50,000	50,000	$509,700

Electronic Government

Dept. Priority: 3

Description: This project would provide funding for the development of a comprehensive program for the City to implement and support a first class presence on the Internet. It would also enable the City to coordinate web site development to improve quality, efficiency, and convenience for the citizens and businesses. It takes advantage of new emerging technologies to enhance the City's use of the World Wide Web in delivering services. It provides a survey component for public participation and would enable access to e-government services for individual citizens and organizations. It would introduce e-business hardware and software products that will support e-government service delivery.

Purpose: The purpose of this project is to provide funding for Internet / Intranet services as a full time project in order to implement an integrated web strategy, with the hardware and software supported by the Regional Computer Center. The hardware and software would support e-government initiatives and service delivery capabilities. An Internet portal for the City would be created that would be organized by customers, i.e., citizens, business, visitors, employees, etc. Within these customer areas, services of particular interest to the customer would be identified. The implementation would require computer and networking hardware as well as a suite of software products. These products would be made available to all City departments.

Phases	Prior Year	2005	2006	2007	2008	2009	2010	2005-2010 Total
Equipment		50,000	225,000	0	0	0	0	$275,000
City Funds		50,000	225,000	0	0	0	0	$275,000
Matching Funds								$0
Total	0	50,000	225,000	0	0	0	0	$275,000

CAGIS Infrastructure

Dept. Priority: 4

Description: The CAGIS Infrastructure Project is a joint effort between the City, Cinergy and Hamilton County to provide a common real time Geographical Information System (GIS) which enables efficiencies in GIS data collection, analysis, sharing, and management across the three major enterprises. In 2005, the CAGIS infrastructure project will include the cyclical replacement of the Central systems hardware; continued funding for scanning of enterprise easement and right-of-way drawings; and continued testing and development of new technologies. In 2006 and 2007, the cyclical aerial photo reflight of the City and Hamilton County will occur.

Purpose: The purpose of this project is to maintain the City's investment in the CAGIS system and to enhance the database by including the scanning of enterprise-wide easement and right of way drawings with links to related parcels. This project also continues the implementation of more productive database technologies. This will provide the ability to perform new online analyses of support business processes. Departments will have the ability to perform time sequence environmental and economic analysis on GIS datasets, as well as gain the ability to view easement and right of way features on database parcels.

Phases	Prior Year	2005	2006	2007	2008	2009	2010	2005-2010 Total
Engineering						65,700	65,700	$131,400
Equipment		65,800	65,700	65,700	65,700			$262,900
City Funds		65,800	65,700	65,700	65,700	65,700	65,700	$394,300
Matching Funds		241,400	241,400	241,400	241,400			$965,600
Total	0	307,200	307,100	307,100	307,100	65,700	65,700	$1,359,900

Metropolitan Area Network Enhancements

Dept. Priority: 5

Description: The Metropolitan Area Network (MAN) construction is complete; however, new network requirements for the MAN have been identified. This project would provide funding for the following enterprise-wide projects: 1) installation of Active Directory (which will centrally locate and manage resources that are available on a Windows 2000/2003 network); 2) development of the Storage Area Network (SAN) for City Hall - the first step in providing redundant storage at strategic points on the MAN; 3) upgrades/replacement of obsolete equipment; and 4) potential additional investments in network hardware for the Radcliff building.

Purpose: The purpose of the project is to make the network faster, more reliable, more secure, and compliant with financial audit recommendations .

Phases	Prior Year	2005	2006	2007	2008	2009	2010	2005-2010 Total
Equipment		280,000	200,000					$480,000
City Funds		280,000	200,000					$480,000
Matching Funds								$0
Total	0	280,000	200,000	0	0	0	0	$480,000

Information Security Initiative

Dept. Priority: 8

Description: This project would provide funding for several Information Security initiatives needed to protect City information assets from attack and misuse from both external and internal sources. The project would continue to implement intrusion protection for the City's critical firewalls and web servers.

Purpose: The purpose of this project is to reduce vulnerabilities to the City's information assets. It would also provide tools for discovering information misuse and provide an improved ability to communicate information security concerns to appropriate City personnel.

Phases	Prior Year	2005	2006	2007	2008	2009	2010	2005-2010 Total
Equipment		50,000	50,000	0	0			$100,000
City Funds	100,000	50,000	50,000	0	0	0		$100,000
Matching Funds								$0
Total	100,000	50,000	50,000	0	0	0	0	$100,000

Permits and Workflow Tracking Server

Dept. Priority: 9

Description: This project would provide for the complete upgrade and/or replacement of various components that support the enterprise system databases and applications. Components include storage subsystems, as well as plotter, scanner, and other related components that support enterprise-wide data collection, storage, and access.

Purpose: The purpose of this project is to meet the increased demand that is being placed upon the current server system and enhance the business continuity planning for the server. It has been determined that 5 years is the upper time limit for which the system's reliability and performance can be maintained.

Phases	Prior Year	2005	2006	2007	2008	2009	2010	2005-2010 Total
Equipment		200,000		0	0		0	$200,000
City Funds		200,000		0	0		0	$200,000
Matching Funds								$0
Total	0	200,000	0	0	0	0	0	$200,000

Telephone System Upgrade and Replacement

Dept. Priority: 12

Description: This project would provide funding to replace, upgrade, and enhance telephone and network systems managed by Communications Technology Services. Old systems that are difficult to maintain due to changes in technology and obsolescence would be replaced. Enhancements would include periodic upgrades to voicemail, and implementation of software that enables management of voicemail, fax, and email messages with the City's email platform. It also includes the installation of network infrastructure that will reduce or eliminate higher recurring charges for leased services.

Purpose: The purpose of this project is to provide necessary upgrades and replacements to establish a reliable telephone system and enable access to new
applications for several City buildings.

Phases	Prior Year	2005	2006	2007	2008	2009	2010	2005-2010 Total
Engineering			165,300					$165,300
Equipment		25,000		50,000	50,000	50,000	9,700	$184,700
City Funds		25,000	165,300	50,000	50,000	50,000	9,700	$350,000
Matching Funds								$0
Total	0	25,000	165,300	50,000	50,000	50,000	9,700	$350,000

Desktop Asset Management

Dept. Priority: 6

Description: This project would allow for proactive I/T asset management in the following ways: 1) leverage I/T assets that city employees depend on for their core job functions; and 2) identify the location of current I/T assets and how they are changing over time. The project would also provide electronic software distribution to users attached to the City's network as well as integrated software & hardware inventory capabilities. The project would also provide the capacity to enforce standards and automatically verify software updates.

Purpose: The purpose of this project is to manage software procurement in an effort to lower software acquisition cost by 5% to 10%, reduce time for implementation by 30%, and experience half of the failures associated with new technology.

Phases	Prior Year	2005	2006	2007	2008	2009	2010	2005-2010 Total
Equipment			90,200	50,000	50,000	50,000	50,000	$290,200
City Funds			90,200	50,000	50,000	50,000	50,000	$290,200
Matching Funds								$0
Total	0	0	90,200	50,000	50,000	50,000	50,000	$290,200

Relocate CTS Equipment - CFM Master Plan

Dept. Priority: 10

Description: This project would relocate the City-owned fiber optic cable and associated electronics that support the City's telephone and radio systems and the Metropolitan Area Network. This equipment is currently located at 1430 Martin Drive in Eden Park. Relocation of this equipment is consistent with the build out of the 800 MHz radio system and the City Facility Master Plan.

Purpose: The purpose of this project is to protect the City's telecommunications assets in the most cost efficient way.

Phases	Prior Year	2005	2006	2007	2008	2009	2010	2005-2010 Total
Engineering				214,100	268,300	117,600		$600,000
City Funds		0	0	214,100	268,300	117,600		$600,000
Matching Funds								$0
Total	0	0	0	214,100	268,300	117,600	0	$600,000

Information Tech. Strategic Initiatives

Dept. Priority: 15

Description: This project applies funding to high priority city-wide initiatives identified in the City of Cincinnati Information Technology Plan. The following eight high priority initiatives have been identified in the Plan: Metropolitan Area Network, Management of Computing Assets, PC Video Conferencing, Document/Records Management, Common City Permitting, Contact Referral Management, Service Request Management, and a Human Resource Information System.

Purpose: The purpose of this project is to address the City's information technology needs by following the City's Information Technology Plan. The Information Technology Plan has established the following goals: 1) provide City employees the technology and training they need to be the best they can be in their jobs; 2) promote coordination and cooperation within multiple departments, and with non-City organizations; 3) improve customer perception of the City as responsive to external and internal customers; and 4) promote Cincinnati as a leader in leveraging information technology to improve services, efficiencies, and effectiveness.

Phases	Prior Year	2005	2006	2007	2008	2009	2010	2005-2010 Total
Equipment				525,000	525,000	415,600	842,000	$2,307,600
City Funds				525,000	525,000	415,600	842,000	$2,307,600
Matching Funds								$0
Total	0	0	0	525,000	525,000	415,600	842,000	$2,307,600

Diverse Telecommunications Routing

Dept. Priority: 14

Description: This project would provide funding for redundancy in telecommunications services at the new Radcliff Drive building. The building would be placed on a diverse cable routing system and receive high capacity data trunks and telephone system trunking over the City's fiber network.

Purpose: The purpose of this project is to ensure that the communication network supporting operations at the Radcliff building has multiple points of access.

Phases	Prior Year	2005	2006	2007	2008	2009	2010	2005-2010 Total
Engineering						260,000		$260,000
City Funds		0				260,000		$260,000
Matching Funds								$0
Total	0	0	0	0	0	260,000	0	$260,000

Telecommunications Services Fund

CAGIS Infrastructure

Dept. Priority: 4

Description: The CAGIS Infrastructure Project is a joint effort between the City, Cinergy and Hamilton County to provide a common real time Geographical Information System (GIS) that enables efficiencies in GIS data collection, analysis, sharing, and management across the three major enterprises. In 2005, the CAGIS infrastructure project will include the cyclical replacement of the Central systems hardware; continued funding for scanning of enterprise easement and right-of-way drawings; and continued testing and development of new technologies. In 2006 and 2007, the cyclical aerial photo reflight of the City and Hamilton County will occur.

Purpose: The purpose of this project is to maintain the City's investment in the CAGIS system and to enhance the database by including the scanning of enterprise-wide easement and right of way drawings with links to related parcels. This project also continues the implementation of more productive database technologies. This would provide the ability to perform new online analyses of support business processes. Departments would have the ability to perform time sequence environmental and economic analysis on GIS datasets, as well as gain the ability to view easement and right of way features on database parcels.

Phases	Prior Year	2005	2006	2007	2008	2009	2010	2005-2010 Total
Equipment		32,800	32,900					$65,700
City Funds		32,800	32,900	0	0			$65,700
Matching Funds		241,400	241,400	241,400	241,400			$965,600
Total	0	274,200	274,300	241,400	241,400	0	0	$1,031,300

Diverse Telecommunications Routing

Dept. Priority: 14

Description: This project would provide funding for redundancy in telecommunications services at the new Radcliff Drive building. The building would be placed on a diverse cable routing system and receive high capacity data trunks and telephone system trunking over the City's fiber network.

Purpose: The purpose of this project is to ensure that the communication network supporting operations at the Radcliff Drive building has multiple points of access.

Phases	Prior Year	2005	2006	2007	2008	2009	2010	2005-2010 Total
Equipment		140,000						$140,000
City Funds		140,000						$140,000
Matching Funds								$0
Total	0	140,000	0	0	0	0	0	$140,000

Radio Tower Structural Upgrade & Repair

Dept. Priority: 15

Description: This project would provide funding to correct structural issues related to the City's privately-owned radio towers.

Purpose: The purpose of the project is to evaluate the City's existing tower sites to determine if any hazards exist to City employees, citizens, or to the functionality of the system. This project would also provide resources to correct any existing hazards.

Phases	Prior Year	2005	2006	2007	2008	2009	2010	2005-2010 Total
Equipment		30,000						$30,000
City Funds		30,000						$30,000
Matching Funds								$0
Total	0	30,000	0	0	0	0	0	$30,000

Radio Communciations Equipment

Dept. Priority: 11

Description: This project would provide funding to replace equipment used by the Radio Services Section to maintain radio communications equipment. This equipment supports the forthcoming 800 MHz system.

Purpose: The purpose of the project is to provide equipment so that the City's investment in the Citywide Communications System can be maintained.

Phases	Prior Year	2005	2006	2007	2008	2009	2010	2005-2010 Total
Equipment		0	30,000	30,000	30,000	30,000	30,000	$150,000
City Funds	30,000	0	30,000	30,000	30,000	30,000	30,000	$150,000
Matching Funds								$0
Total	30,000	0	30,000	30,000	30,000	30,000	30,000	$150,000

Capital Improvement Plan - Sewers

Priority	Project Title	2005	2006	2007	2008	2009	2010	2005-2010 Total
Stormwater Management Fund								
1	Duck Creek Flood Protection	295,000						$295,000
2	Barrier Dam Motor Rewind	900,000	1,200,000	900,000				$3,000,000
9	Fairway Avenue Area Storm Sewer				125,000	25,000	1,000,000	$1,150,000
10	Haley at Settle Drainage Improvement				127,000			$127,000
11	Dunaway Court Storm Sewer				127,000			$127,000
12	Marquette Avenue Drainage Improvement				122,000			$122,000
13	Parkway Circle Storm Sewer				98,000			$98,000
14	Kilgour Ave at Observatory Drainage Imp.				32,000	213,000		$245,000
15	Barrier Dam Misc. Projects				100,000			$100,000
16	Community Projects					167,000		$167,000
17	Orlando Place Storm Sewer						125,000	$125,000
	Stormwater Management Total:	1,195,000	1,200,000	900,000	731,000	405,000	1,125,000	$5,556,000
MSD Capital Improvements Fund								
4	CSO 487 Twin Outfall	355,000	3,181,000					$3,536,000
5	Capacity Assurance Plan	1,320,000						$1,320,000
7	SSO 574 Elimination	560,000						$560,000
8	Krohn Conservatory Sewer Relocation	45,300	304,200					$349,500
9	Dry Run PS Access Rd. Drainage Imp.	100,100						$100,100
11	Laboiteaux Avenue Sewer Replacement	292,100						$292,100
13	Jamar Avenue Sewer Upgrade Detention	202,000	254,000					$456,000
14	WIB Prevention Program	7,500,000	7,500,000	7,500,000	7,500,000	7,500,000		$37,500,000
16	WWC Maintenance Building Upgrade	59,000	580,000					$639,000
19	Mill Creek WWTP Coarse Bar Screens	3,740,000						$3,740,000
22	Polk Run WWTP Expansion Phase 4	7,195,000						$7,195,000
25	Trenchless Technology Manhole Repair	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000		$5,000,000
26	Sewer 161 Replacement	480,000	400,000		3,766,000			$4,646,000
28	Diamond Oaks/Regency Ridge/Windmere	327,000		736,700				$1,063,700
30	Anthony Wayne Diversion Chamber	1,031,000						$1,031,000
35	Trenchless Technology Sewer Rehab.	6,000,000	6,000,000	6,000,000	6,000,000	6,000,000		$30,000,000
36	Emergency Sewer Repairs	3,000,000	3,000,000	3,000,000	3,000,000	3,000,000		$15,000,000
37	Shotcrete-Large Sewer Repair	500,000	500,000	500,000	500,000	500,000		$2,500,000
38	Little Miami WWTP Liquid Solid Treatment	700,000						$700,000
39	Mill Creek WWTP Prelim. & Primary Grit	1,100,000		6,168,000				$7,268,000
40	Greenridge PS Upgrade	533,000						$533,000
42	Berkley Woods PS Elimination	255,000	421,000					$676,000
44	Assessments	2,500,000	2,500,000	2,500,000	2,500,000	2,500,000		$12,500,000
45	Eastern/Delta Sewer Separation Phase 1	14,470,900						$14,470,900
46	CSO 86 Relocation	219,500						$219,500
47	Millbrook No. 1 PS Upgrade	55,000	638,000					$693,000
48	National Distilleries Sewer Separation	109,000	115,500					$224,500
49	Palisades Park PS Elimination	230,000	612,000					$842,000
50	Glenwood Avenue Sewer Replacement	46,000		116,000				$162,000
51	Sunnybrook Drive Sewer Replacement	50,000	293,000					$343,000
52	Losantiville Ave and Schubert Ave Sewer	38,000		172,000				$210,000
53	Aster Place Sewer Replacement	102,000						$102,000
54	Rhode Island Ave and Dale Road Sewer	18,000	114,000					$132,000
55	Harwinton Lane Sewer Replacement	220,000		850,500				$1,070,500
56	Canyon Drive Sewer Replacement	153,200						$153,200

Capital Improvement Plan - Sewers

Priority	Project Title	2005	2006	2007	2008	2009	2010	2005-2010 Total
MSD Capital Improvements Fund								
57	Sycamore WWTP Phase 4	266,000		1,171,000				$1,437,000
58	1852 Columbia Parkway Sewer Replacement	50,000	490,000		1,818,000			$2,358,000
63	Mt. St. Joseph Sewer Replacement	65,500		345,500				$411,000
65	Rutledge Avenue Area Sewer Replacement	154,000		316,000				$470,000
66	Montgomery Ave and Lester Ave Area Sewer	354,000		1,496,000				$1,850,000
67	Cornelia Ave Sewer Replacement	28,000	196,000					$224,000
68	Arrow St WWTP/N. Bend PS	1,725,300						$1,725,300
69	Mockingbird Lane Sewer Replacement	124,000						$124,000
70	Eastern/Delta Swr. Sep. Ph 3	862,000		7,352,000				$8,214,000
72	Harvey Avenue Sewer Replacement	51,000		140,000				$191,000
74	Fleming Rd. at Springfield Pike Sewer	36,500	203,000					$239,500
75	CSO 426A & 426B Relocation	58,200	473,200					$531,400
78	North Edgewood Avenue Sewer Replacement	28,500	154,000					$182,500
80	Polk Run WWTP Plant Exp. Ph 3	1,956,000						$1,956,000
85	Kemper Lane Sewer Repair	90,000	661,000					$751,000
91	Burnet Ave & Northern Ave Sewer	49,500		206,000				$255,500
92	Wesselman Road Interceptor Phase 2	580,000	5,156,400					$5,736,400
93	Centurion Estates PS Elimination	180,000	421,000					$601,000
95	New Baltimore Sewer Study	50,000						$50,000
102	Village of Elmwood Place Waste Facility	383,100						$383,100
103	Caldwell Seymour Mill Creek Streambank	1,279,700		1,879,200	832,100			$3,991,000
104	Hopple Street and Gest Street Instream	212,000						$212,000
2	Ross Run Sewer Separation		650,000					$650,000
3	W. Third Street Sewer Separation CSO		244,500					$244,500
6	North Bend Rd. & Connecticut Ct. Sewer		978,500					$978,500
10	Mill Creek WWTP Septage Station		4,625,000					$4,625,000
12	Hengehold 4th and Yates 3rd Pump Station		1,048,100					$1,048,100
15	Cooper Creek Detention Facility		800,000		6,165,000			$6,965,000
17	Eastern/Delta Swr. Sep. Phase 2		14,900,000					$14,900,000
18	Sycamore WWTP Phase 3		6,107,500					$6,107,500
20	Mill Creek WWTP Incinerator Replacement		1,700,000	45,400,000	29,773,000			$76,873,000
21	Muddy Creek WWTP Secondary Flow Imp.		125,000	10,723,000				$10,848,000
24	Mill Creek WWTP Hypochlorite Facility		8,321,000					$8,321,000
27	Streamwood P.S. Elimination		256,900					$256,900
31	Bloody Run and Spring Grove Diversion		904,000					$904,000
32	Detzel/Moerlein/Warner Sewers Imp.		700,000					$700,000
43	East Miami River Road Sewer		1,660,000					$1,660,000
59	Camargo Road Sewer Phase 1B		859,000					$859,000
60	Johnson Road Pump Station Elimination		673,300					$673,300
61	Winton 1&2 - Sherwood PS Elimination		1,392,500					$1,392,500
64	Foley Forest/Dellwood/North Bay		689,400					$689,400
76	Todd #2 and Hays Sewer Separation		80,000	604,000				$684,000
77	CSO 480 Elim.: Spring Grove and Clifton		20,000	290,000				$310,000
81	Arrowhead Ct. & Marview Ter. PS		670,500					$670,500
82	Placid Meadows P.S. Elimination		110,000	270,000				$380,000
86	Arrowood Pump Station Elimination		123,000	953,000				$1,076,000
94	Taylor Road Sewers		100,000		2,236,000	2,000,000		$4,336,000
98	CSO 450 Elimination- Butler Street		137,600					$137,600
99	Blue Rock Road Sewer Separation		216,500	1,438,500				$1,655,000

Capital Improvement Plan - Sewers

Priority	Project Title	2005	2006	2007	2008	2009	2010	2005-2010 Total
MSD Capital Improvements Fund								
100	Southern Ave. Sewer Separation		20,000	75,000				$95,000
101	Eastern/Delta Swr. Sep. Ph 4		400,000		2,200,000			$2,600,000
105	Blue Ash Rd & Cross County Hwy SSO		305,000		3,420,000			$3,725,000
106	Mill and Vine Sewer Upgrade		1,038,000					$1,038,000
112	Towers East and Ponderosa P.S. Upgrades		1,795,500					$1,795,500
113	Kinney Avenue Overflow Removal		100,000	500,000				$600,000
114	Addyston PS Elimination		1,111,500					$1,111,500
115	High Meadows PS Elimination		75,000	500,000				$575,000
116	Reemelin Road Interceptor Phase 3		670,900					$670,900
117	Dry Run Area Sewers Ph. 1		5,416,000					$5,416,000
118	Greenpine Acres PS Upgrade		197,000	563,000				$760,000
121	Orchard Hills PS Elimination		400,000					$400,000
123	Country Club Estates P.S. Upgrade		24,000	250,000				$274,000
124	Prospect Woods PS		55,000	716,000				$771,000
125	Clifton Hills Terrace Sewer		198,900					$198,900
130	Northern Ave at Dury Ave Sewer		100,000	750,000				$850,000
131	Hengehold 2nd PS Elimination		321,000					$321,000
1	West Branch Muddy Creek Interceptor CSOs			550,000		6,010,000		$6,560,000
23	Mill Creek WWTP Solid Mgmt. System Ph. 2			560,000	9,755,000			$10,315,000
29	Richmond/Orchard Sewer Replacement			500,000		7,351,400		$7,851,400
71	Muddy Cr. WWTP E. Br. Int. & PS Mods.			6,412,500	6,412,500			$12,825,000
73	E. Br. Muddy Cr. Int. CSO Elims. Ph 1			2,000,000	2,000,000			$4,000,000
79	Brill & Graves (Indian Hill) Area Sewer			306,000		3,000,000		$3,306,000
83	Bahama Gardens Pump Station Upgrade			50,000	402,000			$452,000
84	Sharon Indust. Park P.S. Upgrade			64,000	640,000			$704,000
87	Bold Face Pump Station Elim./Reloc.			74,000	1,690,000			$1,764,000
88	363 Fairbanks Ave. Sewer Replacement			60,000	500,000			$560,000
89	Indian Hill SS1004			200,000	2,500,000			$2,700,000
90	Culpepper Ct. Sewer Replacement			48,000	200,000			$248,000
96	Upper Duck Creek C.O.E. Enclosure			2,803,000				$2,803,000
97	Yononte Creek Rechannelization Upgrade			1,034,000				$1,034,000
107	SS87 Sewer Replacement			50,000		1,256,000		$1,306,000
110	Main St. Addyston Sewer Replacement			40,000	120,000			$160,000
111	Mt. Washington Pump Station Upgrade			75,000	250,000			$325,000
122	Carpenter's Run P.S. Elimination			50,000	437,500			$487,500
129	Forfeit Run			1,116,200				$1,116,200
133	Muddy Creek PS Modification			100,000	995,000			$1,095,000
33	Mill Creek WWTP Third Sludge Incinerator				29,773,000			$29,773,000
62	Hageman St PS Upgrade				223,000			$223,000
109	White Oak Terrace Pump Station				40,000	243,000		$283,000
119	Upper Muddy Creek Express Sewer				100,000			$100,000
120	Beechmont Ave. and Voll Rd. Sewer				1,000,000			$1,000,000
126	Mt. Airy/West Fork Channel Sewer				200,000	1,155,000		$1,355,000
127	Sewer 915A to Valleyview				150,000	1,374,000		$1,524,000
128	Dry Run Area Sewers Phase 2				2,852,000			$2,852,000
41	Eagle Creek Interceptor					1,030,000		$1,030,000
108	Millbrook No. 2 P.S. Replacement					540,000		$540,000
	MSD Capital Improvements Total:	63,089,400	95,487,400	120,574,100	130,950,100	44,459,400	0	$454,560,400

Capital Improvement Plan - Sewers

Priority	Project Title	2005	2006	2007	2008	2009	2010	2005-2010 Total
	Department of Sewers Total:	64,284,400	96,687,400	121,474,100	131,681,100	44,864,400	1,125,000	$460,116,400

Stormwater Management Fund

Duck Creek Flood Protection

Dept. Priority: 1

Description: This project would provide for the City of Cincinnati's portion of the Duck Creek Ohio Local Flood Protection Project. This would continue a Federal Flood Control Project with the US Army Corps of Engineers and the Village of Fairfax.

Purpose: The purpose of this project is to protect 35 structures (7 residential and 28 commercial) against a 100-year frequency flood event. The funds would be used to acquire land easements, rights-of-way, utility relocations, and the City's cash contribution to the Federal Government.

Phases	Prior Year	2005	2006	2007	2008	2009	2010	2005-2010 Total
Construction		295,000						$295,000
City Funds	385,000	295,000						$295,000
Matching Funds	9,750,000							$0
Total	10,135,000	295,000	0	0	0	0	0	$295,000

Barrier Dam Motor Rewind

Dept. Priority: 2

Description: The purpose of this project is to provide funding for the remanufacturing of the Barrier Dam pump motors. Stormwater Management and the Metropolitan Sewer District (MSD) undertook a technical evaluation of the pumping machinery to assess and determine action necessary to assure continued reliability of the pumping station equipment. MSD Treatment Division engineering staff recommended that to assure continued reliability and utility of this asset, the Barrier Dam Pump Station pump motors that were installed in 1946 should be remanufactured.

Purpose: The pump motor replacements are needed to perform Barrier Dam operations during the flood season, and to protect Mill Creek Valley from flooding.

Phases	Prior Year	2005	2006	2007	2008	2009	2010	2005-2010 Total
Construction		900,000	1,200,000	900,000				$3,000,000
City Funds	300,000	900,000	1,200,000	900,000				$3,000,000
Matching Funds								$0
Total	300,000	900,000	1,200,000	900,000	0	0	0	$3,000,000

Fairway Avenue Area Storm Sewer

Dept. Priority: 9

Description: This project would provide funding for the construction of new storm sewer inlets and an outfall sewer on Fairway Avenue.

Purpose: The purpose of this project is to eliminate area flooding.

Phases	Prior Year	2005	2006	2007	2008	2009	2010	2005-2010 Total
Engineering					125,000			$125,000
Land						25,000		$25,000
Construction							1,000,000	$1,000,000
City Funds					125,000	25,000	1,000,000	$1,150,000
Matching Funds								$0
Total	0	0	0	0	125,000	25,000	1,000,000	$1,150,000

Haley at Settle Drainage Improvement

Dept. Priority: 10

Description: This project consists of the construction of inlets, sewers, and in-line detention at Haley Avenue and Settle Street.

Purpose: The purpose of this project is to eliminate street ponding.

Phases	Prior Year	2005	2006	2007	2008	2009	2010	2005-2010 Total
Engineering					17,000			$17,000
Construction					110,000			$110,000
City Funds					127,000			$127,000
Matching Funds								$0
Total	0	0	0	0	127,000	0	0	$127,000

Dunaway Court Storm Sewer

Dept. Priority: 11

Description: This project would provide funding for the construction of a new sewer system and inlets on Dunaway Cout and East Tower Avenue.

Purpose: The purpose of this project is to eliminate street and sidewalk flooding.

Phases	Prior Year	2005	2006	2007	2008	2009	2010	2005-2010 Total
Engineering					17,000			$17,000
Construction					110,000			$110,000
City Funds					127,000			$127,000
Matching Funds								$0
Total	0	0	0	0	127,000	0	0	$127,000

Marquette Avenue Drainage Improvement

Dept. Priority: 12

Description: This project would provide funding for the construction of 500 feet of pipe and two inlets on Marquette Avenue. Some street regrading would also be included as part of the project.

Purpose: The purpose of this project is to eliminate street ponding.

Phases	Prior Year	2005	2006	2007	2008	2009	2010	2005-2010 Total
Engineering					16,000			$16,000
Construction					106,000			$106,000
City Funds					122,000			$122,000
Matching Funds								$0
Total	0	0	0	0	122,000	0	0	$122,000

Parkway Circle Storm Sewer

Dept. Priority: 13

Description: This project would involve the construction of inlets and storm sewers on Parkway Circle.

Purpose: The purpose of this project is to eliminate standing water in the roadway.

Phases	Prior Year	2005	2006	2007	2008	2009	2010	2005-2010 Total
Engineering					13,000			$13,000
Construction					85,000			$85,000
City Funds					98,000			$98,000
Matching Funds								$0
Total	0	0	0	0	98,000	0	0	$98,000

Kilgour Ave at Observatory Drainage Imp.

Dept. Priority: 14

Description: This project would provide funding for the construction of 200 feet of sewer, 2 inlets, and 400 feet of paved ditch and possibly a detention basin on Kilgour Avenue at Observatory.

Purpose: The purpose of this project is to eliminate ponding and erosion in the right-of-way.

Phases	Prior Year	2005	2006	2007	2008	2009	2010	2005-2010 Total
Engineering					32,000			$32,000
Construction						213,000		$213,000
City Funds					32,000	213,000		$245,000
Matching Funds								$0
Total	0	0	0	0	32,000	213,000	0	$245,000

Barrier Dam Misc. Projects

Dept. Priority: 15

Description: This project would provide funding for the replacement of windows which are either cracked or broken, a new garage door to replace a 50 year old door which requires constant maintenance to remain operational, new blowers which are required to replace the existing fans to exchange the internal air during working hours, and the replacement of the Carr Street Pump Station's ventilation system bar rack, both of which are 50 years old.

Purpose: The purpose of this project is to extend the useful life of the Barrier Dam facility.

Phases	Prior Year	2005	2006	2007	2008	2009	2010	2005-2010 Total
Construction					100,000			$100,000
City Funds	100,000				100,000			$100,000
Matching Funds								$0
Total	100,000	0	0	0	100,000	0	0	$100,000

Community Projects

Dept. Priority: 16

Description: This project would provide funding for selected projects requested by various neighborhoods and communities.

Purpose: This project is designed to allow the Stormwater Management Utility to be more proactive to requests made by various neighborhoods and communities for assistance.

Phases	Prior Year	2005	2006	2007	2008	2009	2010	2005-2010 Total
Engineering						20,000		$20,000
Construction						147,000		$147,000
City Funds						167,000		$167,000
Matching Funds								$0
Total	0	0	0	0	0	167,000	0	$167,000

Orlando Place Storm Sewer

Dept. Priority: 17

Description: This project would provide funding for the construction of a new storm sewer, inlets, and curb on Orlando Place.

Purpose: The purpose of this project is to eliminate localized street ponding and icing hazards on Orlando Place.

Phases	Prior Year	2005	2006	2007	2008	2009	2010	2005-2010 Total
Engineering							25,000	$25,000
Construction							100,000	$100,000
City Funds							125,000	$125,000
Matching Funds								$0
Total	0	0	0	0	0	0	125,000	$125,000

MSD Capital Improvements Fund

CSO 487 Twin Outfall

Dept. Priority: 4

Description: This project consists of constructing moveable dams and/or gates to utilize existing space within the outfall pipes at combined sewer overflow #487 for storage during rain-induced overflows. To support construction and use of these gates, various structures and piping may have to be constructed. This phase, the study phase of the project, would concentrate on in-system storage at combined sewer overflow #487, analyze ways to optimize benefits vs. risks for increasing storage levels, and provide modeling documentation for design. This project is located in the City of St. Bernard.

Purpose: During preliminary Ross Run Real Time Control simulations, up to 8.5 million gallons of storage was identified with substantial reductions in combined sewer overflow discharge volume depending on factors such as magnitude and duration of the rain event.

Phases	Prior Year	2005	2006	2007	2008	2009	2010	2005-2010 Total
Engineering		355,000						$355,000
Construction			3,181,000					$3,181,000
City Funds	340,000	355,000	3,181,000					$3,536,000
Matching Funds								$0
Total	340,000	355,000	3,181,000	0	0	0	0	$3,536,000

Capacity Assurance Plan

Dept. Priority: 5

Description: This project consists of developing a plan to remediate sewer capacity issues.

Purpose: The purpose of this project would be to develop a plan to remediate undersized sewers and sanitary sewer overflows.

Phases	Prior Year	2005	2006	2007	2008	2009	2010	2005-2010 Total
Other		1,320,000						$1,320,000
City Funds		1,320,000						$1,320,000
Matching Funds								$0
Total	0	1,320,000	0	0	0	0	0	$1,320,000

SSO 574 Elimination

Dept. Priority: 7

Description: This project would provide funding for the installation of approximately 950 feet of 15 inch sanitary sewer from the intersection of Betts & Dallas to the intersection of Dallas & Simpson in North College Hill.

Purpose: The purpose of this project would be to eliminate generally inactive sanitary sewer overflow #574 and to remediate area water-in basement problems.

Phases	Prior Year	2005	2006	2007	2008	2009	2010	2005-2010 Total
Construction		560,000						$560,000
City Funds		560,000						$560,000
Matching Funds								$0
Total	0	560,000	0	0	0	0	0	$560,000

Krohn Conservatory Sewer Relocation

Dept. Priority: 8

Description: This project would provide funding for the Installation of 715 feet of sanitary sewer on Eden Park Drive in the Mount Adams neighborhood in the City of Cincinnati.

Purpose: The purpose of this project is to redirect sewer service for Krohn conservatory from a storm sewer outletting into the Ohio river to combined sewer.

Phases	Prior Year	2005	2006	2007	2008	2009	2010	2005-2010 Total
Engineering		45,300						$45,300
Construction			304,200					$304,200
City Funds		45,300	304,200					$349,500
Matching Funds								$0
Total	0	45,300	304,200	0	0	0	0	$349,500

Dry Run PS Access Rd. Drainage Imp.

Dept. Priority: 9

Description: This project would increase the height of the ground surrounding the box culvert inlet over Dry Run on the access road to the Dry Run Pump Station by approximately two feet. The access road would be lowered one to two feet at the box culvert and the area regraded to better direct storm flow away from a residence on Eight Mile Road. A diversion structure would be placed in the creek near the pump station to capture and hold large debris for periodic removal. This project is located in Anderson Township.

Purpose: This project would reduce the frequency of Dry Run spilling over its banks during storms.

Phases	Prior Year	2005	2006	2007	2008	2009	2010	2005-2010 Total
Construction		100,100						$100,100
City Funds		100,100						$100,100
Matching Funds								$0
Total	0	100,100	0	0	0	0	0	$100,100

Laboiteaux Avenue Sewer Replacement

Dept. Priority: 11

Description: This project would provide funding for the replacement of 559 feet of 8 inch sewer with 15 inch sewer to provide hydraulic capacity in order to eliminate sanitary sewer overflow #597 located in North College Hill.

Purpose: The purpose of this project is to eliminate sanitary sewer overflow #597.

Phases	Prior Year	2005	2006	2007	2008	2009	2010	2005-2010 Total
Construction		292,100						$292,100
City Funds		292,100						$292,100
Matching Funds								$0
Total	0	292,100	0	0	0	0	0	$292,100

Jamar Avenue Sewer Upgrade Detention

Dept. Priority: 13

Description: This project would provide funding for the installation of 800 feet of 36 inch storm sewer from the rear of Jamar Drive to 200 feet east of Devonwood Drive, and the installation of 450 feet of 18 inch storm sewer on Devonwood Drive. The project would also include the construction of a stormwater detention basin. This project is located in the City of North College Hill and in the College Hill neighborhood within the City of Cincinnati.

Purpose: The purpose of this project is to remediate water-in-basement problems and provide area sewer separation.

Phases	Prior Year	2005	2006	2007	2008	2009	2010	2005-2010 Total
Engineering		202,000						$202,000
Construction			254,000					$254,000
City Funds		202,000	254,000					$456,000
Matching Funds								$0
Total	0	202,000	254,000	0	0	0	0	$456,000

WIB Prevention Program

Dept. Priority: 14

Description: This project would provide funding for a County-wide program to alleviate chronically affected (two or more incidents in five years) water-in-basement (WIB) problems.

Purpose: The purpose of this project is to eliminate water-in-basement problems in Hamilton County.

Phases	Prior Year	2005	2006	2007	2008	2009	2010	2005-2010 Total
Engineering				7,500,000				$7,500,000
Construction		7,500,000	7,500,000		7,500,000	7,500,000		$30,000,000
City Funds		7,500,000	7,500,000	7,500,000	7,500,000	7,500,000		$37,500,000
Matching Funds								$0
Total	0	7,500,000	7,500,000	7,500,000	7,500,000	7,500,000	0	$37,500,000

WWC Maintenance Building Upgrade

Dept. Priority: 16

Description: This project would provide funding for the upgrade of the Metropolitan Sewer District (MSD) Wastewater Collections Maintenance building located in the Hartwell neighborhood within the City of Cincinnati.

Purpose: The purpose of this project is to upgrade the existing maintenance building.

Phases	Prior Year	2005	2006	2007	2008	2009	2010	2005-2010 Total
Engineering		59,000						$59,000
Construction			580,000					$580,000
City Funds		59,000	580,000					$639,000
Matching Funds								$0
Total	0	59,000	580,000	0	0	0	0	$639,000

Mill Creek WWTP Coarse Bar Screens

Dept. Priority: 19

Description: This project would replace coarse bar screens 3 and 4 at the Mill Creek Treatment Plant in Lower Price Hill in the City of Cincinnati.

Purpose: The existing, mechanically-cleaned coarse bar screens, which protect the raw sewage pumps by removing coarse debris that would interfere with pumping and treatment operations, have exhausted their useful life.

Phases	Prior Year	2005	2006	2007	2008	2009	2010	2005-2010 Total
Construction		3,740,000						$3,740,000
City Funds		3,740,000						$3,740,000
Matching Funds								$0
Total	0	3,740,000	0	0	0	0	0	$3,740,000

Polk Run WWTP Expansion Phase 4

Dept. Priority: 22

Description: This project would provide funding for various improvements at the Polk Run Waste Water Treatment Plant at 9744 E. Kemper Road located in Symmes Township.

Purpose: The fourth phase of the Polk Run Waste Water Treatment Plant upgrades would include improvements to the secondary treatment aeration tanks, waste sludge holding tanks, sludge truck loading facilities, and the plant's treatment process monitoring and data logging Supervisory Control and Data Acquisition (SCADA) systems.

Phases	Prior Year	2005	2006	2007	2008	2009	2010	2005-2010 Total
Construction		7,195,000						$7,195,000
City Funds		7,195,000						$7,195,000
Matching Funds								$0
Total	0	7,195,000	0	0	0	0	0	$7,195,000

Trenchless Technology Manhole Repair

Dept. Priority: 25

Description: This project would provide funding for miscellaneous sewer rehabilitation work throughout Hamilton County using trenchless technology.

Purpose: This project would use an innovative sewer technique, internal lining, to provide a cost effective method of rehabilitating deteriorated manholes.

Phases	Prior Year	2005	2006	2007	2008	2009	2010	2005-2010 Total
Construction		1,000,000	1,000,000	1,000,000	1,000,000	1,000,000		$5,000,000
City Funds	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000		$5,000,000
Matching Funds								$0
Total	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	0	$5,000,000

Sewer 161 Replacement

Dept. Priority: 26

Description: This project would provide funding for the replacement of approximately 6,500 feet of severely deteriorated 21 and 30 inch sanitary sewer from Compton Road, approximately 1,000 feet east of its intersection with Daly Road, to the Daly Road Vortex Separator located in Springfield Township.

Purpose: This project would replace severely deteriorated sewer and mitigate basement flooding.

Phases	Prior Year	2005	2006	2007	2008	2009	2010	2005-2010 Total
Engineering		480,000						$480,000
Land			400,000					$400,000
Construction					3,766,000			$3,766,000
City Funds		480,000	400,000		3,766,000			$4,646,000
Matching Funds								$0
Total	0	480,000	400,000	0	3,766,000	0	0	$4,646,000

Diamond Oaks/Regency Ridge/Windmere

Dept. Priority: 28

Description: This project would provide funding for the Installation of approximately 3,200 feet of 8 inch sanitary sewer to eliminate the Diamond Oaks, Regency Ridge, and Windmere 3rd Pump Stations located in Green Township.

Purpose: The purpose of this project is to eliminate maintenance costs at three pump stations.

Phases	Prior Year	2005	2006	2007	2008	2009	2010	2005-2010 Total
Engineering		327,000						$327,000
Construction				736,700				$736,700
City Funds		327,000		736,700				$1,063,700
Matching Funds								$0
Total	0	327,000	0	736,700	0	0	0	$1,063,700

Anthony Wayne Diversion Chamber

Dept. Priority: 30

Description: This project would involve the construction of a new diversion chamber from the Mill Creek Interceptor to the Auxiliary Mill Creek Interceptor. This project is located on Anthony Wayne Avenue in the Hartwell neighborhood within the City of Cincinnati.

Purpose: This project would allow complete dry weather diversion of the Mill Creek Interceptor to the Auxiliary Mill Creek Interceptor for maintenance and inspection, and would add flexibility to the system.

Phases	Prior Year	2005	2006	2007	2008	2009	2010	2005-2010 Total
Construction		1,031,000						$1,031,000
City Funds		1,031,000						$1,031,000
Matching Funds								$0
Total	0	1,031,000	0	0	0	0	0	$1,031,000

Trenchless Technology Sewer Rehab.

Dept. Priority: 35

Description: This project would provide miscellaneous sewer rehabilitation work throughout Hamilton County using trenchless technology.

Purpose: This project would use an innovative sewer technique (internal lining) to provide a cost effective method of optimizing the wastewater collection system by rehabilitating deteriorated sewers (including some manholes), while improving the hydraulic performance of the sewer.

Phases	Prior Year	2005	2006	2007	2008	2009	2010	2005-2010 Total
Construction		6,000,000	6,000,000	6,000,000	6,000,000	6,000,000		$30,000,000
City Funds	6,000,000	6,000,000	6,000,000	6,000,000	6,000,000	6,000,000		$30,000,000
Matching Funds								$0
Total	6,000,000	6,000,000	6,000,000	6,000,000	6,000,000	6,000,000	0	$30,000,000

Emergency Sewer Repairs

Dept. Priority: 36

Description: This project would provide funds for emergency sewer contracts throughout the Metropolitan Sewer District (MSD) system.

Purpose: This project is proposed to enable MSD to respond to sewer emergencies which require immediate attention to preserve the public health and welfare.

Phases	Prior Year	2005	2006	2007	2008	2009	2010	2005-2010 Total
Construction		3,000,000	3,000,000	3,000,000	3,000,000	3,000,000		$15,000,000
City Funds	3,000,000	3,000,000	3,000,000	3,000,000	3,000,000	3,000,000		$15,000,000
Matching Funds								$0
Total	3,000,000	3,000,000	3,000,000	3,000,000	3,000,000	3,000,000	0	$15,000,000

Shotcrete-Large Sewer Repair

Dept. Priority: 37

Description: This project would provide funding for the rehabilitation of large diameter sewers at various locations within MSD.

Purpose: The purpose of this project is to prevent the collapse of certain large-diameter sewers and to prevent damage to private and public property.

Phases	Prior Year	2005	2006	2007	2008	2009	2010	2005-2010 Total
Construction		500,000	500,000	500,000	500,000	500,000		$2,500,000
City Funds	500,000	500,000	500,000	500,000	500,000	500,000		$2,500,000
Matching Funds								$0
Total	500,000	500,000	500,000	500,000	500,000	500,000	0	$2,500,000

Little Miami WWTP Liquid Solid Treatment

Dept. Priority: 38

Description: This project would provide funding for a study to develop recommendations to upgrade the Little Miami Wastewater Treatment Plant located in the East End neighborhood within the City of Cincinnati.

Purpose: The purpose of this project is to provide recommendations related to improvements at the Little Miami Waste Water Treatment Plant.

Phases	Prior Year	2005	2006	2007	2008	2009	2010	2005-2010 Total
Engineering		700,000						$700,000
City Funds		700,000						$700,000
Matching Funds								$0
Total	0	700,000	0	0	0	0	0	$700,000

Mill Creek WWTP Prelim. & Primary Grit

Dept. Priority: 39

Description: This project would provide funding for the rehabilitation of the grit removal and primary grit removal processes at the Mill Creek Waste Water Treatment Plant located in the Lower Price Hill neighborhood within the City of Cincinnati.

Purpose: Grit causes equipment to wear out sooner than expected. Capturing grit extends the useful life of downstream processes.

Phases	Prior Year	2005	2006	2007	2008	2009	2010	2005-2010 Total
Engineering		1,100,000						$1,100,000
Construction				6,168,000				$6,168,000
City Funds		1,100,000		6,168,000				$7,268,000
Matching Funds								$0
Total	0	1,100,000	0	6,168,000	0	0	0	$7,268,000

Greenridge PS Upgrade

Dept. Priority: 40

Description: This project would provide funding for the upgrade of the Greenridge Pump Station located in Colerain Township.

Purpose: The Greenridge Pump Station is at end of its useful service life.

Phases	Prior Year	2005	2006	2007	2008	2009	2010	2005-2010 Total
Construction		533,000						$533,000
City Funds		533,000						$533,000
Matching Funds								$0
Total	0	533,000	0	0	0	0	0	$533,000

Berkley Woods PS Elimination

Dept. Priority: 42

Description: This project would provide funding for the installation of 1,745 feet of 12 inch sanitary sewer to eliminate the Berkley Woods Pump Station located in Anderson Township.

Purpose: The purpose of this project is to eliminate a deteriorated pump station in Anderson Township.

Phases	Prior Year	2005	2006	2007	2008	2009	2010	2005-2010 Total
Engineering		255,000						$255,000
Construction			421,000					$421,000
City Funds		255,000	421,000					$676,000
Matching Funds								$0
Total	0	255,000	421,000	0	0	0	0	$676,000

Assessments

Dept. Priority: 44

Description: The project would improve the water quality in areas associated with a number of existing single-family residences, in the Metropolitan Sewer District (MSD) jurisdiction, that is served by on-site treatment systems. This project would potentially provide up to a $5,300 credit per single-family residence to defray assessment costs for providing local sanitary sewer service.

Purpose: The project would improve the water quality in areas associated with a number of existing single-family residences in the MSD jurisdiction that are served by on-site treatment systems.

Phases	Prior Year	2005	2006	2007	2008	2009	2010	2005-2010 Total
Construction		2,500,000	2,500,000	2,500,000	2,500,000	2,500,000		$12,500,000
City Funds	2,500,000	2,500,000	2,500,000	2,500,000	2,500,000	2,500,000		$12,500,000
Matching Funds								$0
Total	2,500,000	2,500,000	2,500,000	2,500,000	2,500,000	2,500,000	0	$12,500,000

Eastern/Delta Sewer Separation Phase 1

Dept. Priority: 45

Description: This project consists of installing approximately 5,500 feet of 36 inch trunk sewer from Eastern and Stanley Avenues to the Little Miami Wastewater Treatment Plant in the East End in the City of Cincinnati.

Purpose: This project would eliminate combined sewer overflows #467, #467A, and #657. Combined sewer overflows #468 and #469 would be relocated to provide high water/dry weather protection. This project would also support future development.

Phases	Prior Year	2005	2006	2007	2008	2009	2010	2005-2010 Total
Construction		14,470,900						$14,470,900
City Funds		14,470,900						$14,470,900
Matching Funds								$0
Total	0	14,470,900	0	0	0	0	0	$14,470,900

CSO 86 Relocation

Dept. Priority: 46

Description: This project consists of relocating combined sewer overflow #86 in the Linwood neighborhood within the City of Cincinnati.

Purpose: This project would improve water quality by providing separation of sewers.

Phases	Prior Year	2005	2006	2007	2008	2009	2010	2005-2010 Total
Construction		219,500						$219,500
City Funds		219,500						$219,500
Matching Funds								$0
Total	0	219,500	0	0	0	0	0	$219,500

Millbrook No. 1 PS Upgrade

Dept. Priority: 47

Description: This project would provide funding for the replacement of 400 feet of 4 inch and 6 inch force main, and replace and upgrade the existing Millbrook No. 1 Pump Station located in Springfield Township.

Purpose: The purpose of this project is to upgrade the Millbrook pump station.

Phases	Prior Year	2005	2006	2007	2008	2009	2010	2005-2010 Total
Engineering		55,000						$55,000
Construction			638,000					$638,000
City Funds		55,000	638,000					$693,000
Matching Funds								$0
Total	0	55,000	638,000	0	0	0	0	$693,000

National Distilleries Sewer Separation

Dept. Priority: 48

Description: This project consists of the replacement of approximately 440 feet of 12 inch sewer beginning west of I-75 and south of the Mill Creek to the National Distilleries building to the west. National Distilleries would provide for the separation of sanitary and storm flows within its building. The project is located in the Carthage neighborhood within the City of Cincinnati.

Purpose: This project would eliminate combined sewer overflow #491 and relocate sections of collapsed sewer near the Mill Creek slide area to a safe location.

Phases	Prior Year	2005	2006	2007	2008	2009	2010	2005-2010 Total
Engineering		109,000						$109,000
Construction			115,500					$115,500
City Funds		109,000	115,500					$224,500
Matching Funds								$0
Total	0	109,000	115,500	0	0	0	0	$224,500

Palisades Park PS Elimination

Dept. Priority: 49

Description: This project would provide funding for the installation of 3,374 feet of 8 inch sanitary sewer, which would eliminate Palisades Park Pump Stations 1 and 2 located in Delhi Township.

Purpose: The purpose of this project is to eliminate two deteriorated pump stations.

Phases	Prior Year	2005	2006	2007	2008	2009	2010	2005-2010 Total
Engineering		230,000						$230,000
Construction			612,000					$612,000
City Funds		230,000	612,000					$842,000
Matching Funds								$0
Total	0	230,000	612,000	0	0	0	0	$842,000

Glenwood Avenue Sewer Replacement

Dept. Priority: 50

Description: This project would provide funding for the replacement of 210 feet of severely deteriorated sanitary sewer in north side of Glenwood Avenue, east of Reading Road in the Avondale neighborhood within the City of Cincinnati.

Purpose: The purpose of this project is to replace a severely deteriorated sanitary sewer in the Avondale neighborhood.

Phases	Prior Year	2005	2006	2007	2008	2009	2010	2005-2010 Total
Engineering		46,000						$46,000
Construction				116,000				$116,000
City Funds		46,000		116,000				$162,000
Matching Funds								$0
Total	0	46,000	0	116,000	0	0	0	$162,000

Sunnybrook Drive Sewer Replacement

Dept. Priority: 51

Description: This project would provide funding for the lining of 525 feet and replacement of 425 feet of 12 inch sanitary sewer on Sunnybrook Drive located in the City of Reading and in Amberley Village.

Purpose: The purpose of this project is to line and replace a severely deteriorated sewer.

Phases	Prior Year	2005	2006	2007	2008	2009	2010	2005-2010 Total
Engineering		50,000						$50,000
Construction			293,000					$293,000
City Funds		50,000	293,000					$343,000
Matching Funds								$0
Total	0	50,000	293,000	0	0	0	0	$343,000

Losantiville Ave and Schubert Ave Sewer

Dept. Priority: 52

Description: This project would provide funding for the replacement of 525 feet of severely deteriorated 8 and 10 inch sewer crossing Losantiville Avenue at Schubert Avenue in the Pleasant Ridge neighborhood within the City of Cincinnati.

Purpose: The purpose of this project is to replace a severely deteriorated sewer.

Phases	Prior Year	2005	2006	2007	2008	2009	2010	2005-2010 Total
Engineering		38,000						$38,000
Construction				172,000				$172,000
City Funds		38,000		172,000				$210,000
Matching Funds								$0
Total	0	38,000	0	172,000	0	0	0	$210,000

Aster Place Sewer Replacement

Dept. Priority: 53

Description: This project would provide funding for the replacement of 200 feet of deteriorated sanitary sewer on Aster Place from the intersection with Hamilton Avenue eastward. This project is located in the College Hill neighborhood within the city of Cincinnati.

Purpose: The purpose of this project is to replace a deteriorated sewer.

Phases	Prior Year	2005	2006	2007	2008	2009	2010	2005-2010 Total
Engineering		16,000						$16,000
Construction		86,000						$86,000
City Funds		102,000						$102,000
Matching Funds								$0
Total	0	102,000	0	0	0	0	0	$102,000

Rhode Island Ave and Dale Road Sewer

Dept. Priority: 54

Description: This project would provide funding for the replacement of 350 feet of deteriorated 8 inch sanitary sewer on Dale Road, 60 feet west of intersection with Rhode Island Avenue to 290 feet north of the intersection on Rhode Island Avenue located in the City of Norwood and in the Bond Hill neighborhood within the City of Cincinnati.

Purpose: The purpose of this project is to replace a deteriorated sewer.

Phases	Prior Year	2005	2006	2007	2008	2009	2010	2005-2010 Total
Engineering		18,000						$18,000
Construction			114,000					$114,000
City Funds		18,000	114,000					$132,000
Matching Funds								$0
Total	0	18,000	114,000	0	0	0	0	$132,000

Harwinton Lane Sewer Replacement

Dept. Priority: 55

Description: This project would provide funding for the replacement of approximately 2,000 feet of severely deteriorated 12 inch sanitary sewer from Harborside Drive to Lawrence Road in Green Township.

Purpose: The purpose of this project is to replace a severely deteriorated sewer.

Phases	Prior Year	2005	2006	2007	2008	2009	2010	2005-2010 Total
Engineering		220,000						$220,000
Construction				850,500				$850,500
City Funds		220,000		850,500				$1,070,500
Matching Funds								$0
Total	0	220,000	0	850,500	0	0	0	$1,070,500

Canyon Drive Sewer Replacement

Dept. Priority: 56

Description: This project consists of the replacement of approximately 670 feet of combined sewer from the intersection of Glenwood Avenue and Canyon Drive west along Canyon Drive. This project is located in the Avondale neighborhood within the City of Cincinnati.

Purpose: This project would replace collapsing/deteriorating sewer pipe. During heavy rains, residences on Canyon Drive have regularly experienced sewage backups. Through closed-circuit television inspection, several sections of combined sewer were identified as constricting flow.

Phases	Prior Year	2005	2006	2007	2008	2009	2010	2005-2010 Total
Construction		153,200						$153,200
City Funds		153,200						$153,200
Matching Funds								$0
Total	0	153,200	0	0	0	0	0	$153,200

Sycamore WWTP Phase 4

Dept. Priority: 57

Description: This project consists of the construction of a secondary clarifier, a mixed liquid flow splitter, modifications to an existing secondary clarifier, and other modifications at the Sycamore Waste Water Treatment Plant in Symmes Township.

Purpose: This is the final phase in a 4-phase improvement of the Sycamore Wastewater Treatment Plant to install wet weather treatment facilities and improve the operating characteristics of the plant.

Phases	Prior Year	2005	2006	2007	2008	2009	2010	2005-2010 Total
Engineering		266,000						$266,000
Construction				1,171,000				$1,171,000
City Funds		266,000		1,171,000				$1,437,000
Matching Funds								$0
Total	0	266,000	0	1,171,000	0	0	0	$1,437,000

1852 Columbia Parkway Sewer Replacement

Dept. Priority: 58

Description: This project would provide funding for the replacement of 2,200 feet of 36, 48 and 60 inch combined sewer from Eastern Avenue to 2320 Victory Parkway. This project is located in the East End and East Walnut Hills neighborhoods within the City of Cincinnati.

Purpose: The purpose of this project is to replace a deteriorated sewer.

Phases	Prior Year	2005	2006	2007	2008	2009	2010	2005-2010 Total
Engineering		50,000	490,000					$540,000
Construction					1,818,000			$1,818,000
City Funds		50,000	490,000		1,818,000			$2,358,000
Matching Funds								$0
Total	0	50,000	490,000	0	1,818,000	0	0	$2,358,000

Mt. St. Joseph Sewer Replacement

Dept. Priority: 63

Description: This project would provide funding for the replacement of approximately 1,500 feet of severely deteriorated sewer near Mt. St. Joseph University in Delhi Township.

Purpose: The purpose of this project is to replace a deteriorated sewer.

Phases	Prior Year	2005	2006	2007	2008	2009	2010	2005-2010 Total
Engineering		65,500						$65,500
Construction				345,500				$345,500
City Funds		65,500		345,500				$411,000
Matching Funds								$0
Total	0	65,500	0	345,500	0	0	0	$411,000

Rutledge Avenue Area Sewer Replacement

Dept. Priority: 65

Description: This project would provide funding for the replacement of approximately 650 feet of deteriorated 18 and 20 inch combined sewer in an area bounded by Rutledge Avenue on the east, Kreis Lane on the west, and St. Lawrence Avenue on the north. This project is located in the West Price Hill neighborhood within the City of Cincinnati.

Purpose: The purpose of this project is to replace a deteriorated sewer.

Phases	Prior Year	2005	2006	2007	2008	2009	2010	2005-2010 Total
Engineering		154,000						$154,000
Construction				316,000				$316,000
City Funds		154,000		316,000				$470,000
Matching Funds								$0
Total	0	154,000	0	316,000	0	0	0	$470,000

Montgomery Ave and Lester Ave Area Sewer

Dept. Priority: 66

Description: This project would provide funding to replace 3,230 feet of severely deteriorated 15 inch sanitary sewer from intersection of Lester Road and Marryat Avenue, along the existing railroad to the east side of Montgomery Road, approximately 290 feet from its intersection with Lawndale Avenue. This project is located in the Pleasant Ridge neighborhood within the City of Cincinnati.

Purpose: The purpose of this project is to replace a deteriorated sewer.

Phases	Prior Year	2005	2006	2007	2008	2009	2010	2005-2010 Total
Engineering		354,000						$354,000
Construction				1,496,000				$1,496,000
City Funds		354,000		1,496,000				$1,850,000
Matching Funds								$0
Total	0	354,000	0	1,496,000	0	0	0	$1,850,000

Cornelia Ave Sewer Replacement

Dept. Priority: 67

Description: This project would provide funding for the replacement of 704 feet of deteriorated 8 inch sanitary sewer on West North Bend Road and on Cornelia Avenue in the Carthage neighborhood within the City of Cincinnati.

Purpose: The purpose of this project is to replace a deteriorated sewer and eliminate severe ponding.

Phases	Prior Year	2005	2006	2007	2008	2009	2010	2005-2010 Total
Engineering		28,000						$28,000
Construction			196,000					$196,000
City Funds		28,000	196,000					$224,000
Matching Funds								$0
Total	0	28,000	196,000	0	0	0	0	$224,000

Arrow St WWTP/N. Bend PS

Dept. Priority: 68

Description: This project consists of installing a new sanitary sewer to eliminate the Arrow Street Waste Water Treatment Plant and the North Bend Crossing Pump Station.

Purpose: This project would eliminate a wastewater treatment plant and a pump station that no longer meet OEPA requirements.

Phases	Prior Year	2005	2006	2007	2008	2009	2010	2005-2010 Total
Construction		1,725,300						$1,725,300
City Funds		1,725,300						$1,725,300
Matching Funds								$0
Total	0	1,725,300	0	0	0	0	0	$1,725,300

Mockingbird Lane Sewer Replacement

Dept. Priority: 69

Description: This project would provide funding for the replacement of 200 feet of deteriorated 12 inch sanitary sewer on Mockingbird Lane from intersection with Cottonwood Drive northward. This project is located in Springfield Township.

Purpose: The purpose of this project is to replace a deteriorated, bellied sewer.

Phases	Prior Year	2005	2006	2007	2008	2009	2010	2005-2010 Total
Engineering		18,000						$18,000
Construction		106,000						$106,000
City Funds		124,000						$124,000
Matching Funds								$0
Total	0	124,000	0	0	0	0	0	$124,000

Eastern/Delta Swr. Sep. Ph 3

Dept. Priority: 70

Description: This project consists of installing a trunk sewer and separation sewers.

Purpose: This project would allow for the future elimination of combined sewer overflows and the Delta Avenue Station.

Phases	Prior Year	2005	2006	2007	2008	2009	2010	2005-2010 Total
Engineering		862,000						$862,000
Construction				7,352,000				$7,352,000
City Funds		862,000		7,352,000				$8,214,000
Matching Funds								$0
Total	0	862,000	0	7,352,000	0	0	0	$8,214,000

Harvey Avenue Sewer Replacement

Dept. Priority: 72

Description: This project would provide funding for the replacement of approximately 250 feet of deteriorated 18 inch combined sewer in an area on the north side of Harvey Avenue between Glenwood Avenue and Alaska Avenue located in the Avondale neighborhood within the city of Cincinnati.

Purpose: The purpose of this project is to replace a severely deteriorated sewer.

Phases	Prior Year	2005	2006	2007	2008	2009	2010	2005-2010 Total
Engineering		51,000						$51,000
Construction				140,000				$140,000
City Funds		51,000		140,000				$191,000
Matching Funds								$0
Total	0	51,000	0	140,000	0	0	0	$191,000

Fleming Rd. at Springfield Pike Sewer

Dept. Priority: 74

Description: This project would provide funding for the replacement of 570 feet of deteriorated 8 inch sanitary sewer from the intersection of Central Terrace and Springfield Pike to the intersection of Fleming Road and Springfield Pike located in the City of Wyoming.

Purpose: This purpose of this project is to replace a severely deteriorated sewer that also has grade problem.

Phases	Prior Year	2005	2006	2007	2008	2009	2010	2005-2010 Total
Engineering		36,500						$36,500
Construction			203,000					$203,000
City Funds		36,500	203,000					$239,500
Matching Funds								$0
Total	0	36,500	203,000	0	0	0	0	$239,500

CSO 426A & 426B Relocation

Dept. Priority: 75

Description: This project would provide funding for the installation of 210 feet of sanitary sewer in River Road between Evans and Church Streets in order to relocate combined sewer overflows 426A and 426B.

Purpose: The purpose of this project is to relocate combined sewer overflows and allow area storm sewer inlets to be removed from a combined sewer system.

Phases	Prior Year	2005	2006	2007	2008	2009	2010	2005-2010 Total
Engineering		58,200						$58,200
Construction			473,200					$473,200
City Funds		58,200	473,200					$531,400
Matching Funds								$0
Total	0	58,200	473,200	0	0	0	0	$531,400

North Edgewood Avenue Sewer Replacement

Dept. Priority: 78

Description: This project would provide funding for the replacement of 450 feet of 8 inch deteriorated sanitary sewer on North Edgewood Avenue between Hand Avenue and Froome Avenue in the Winton Place neighborhood within the City of Cincinnati.

Purpose: The purpose of this project is to replace a deteriorated sewer.

Phases	Prior Year	2005	2006	2007	2008	2009	2010	2005-2010 Total
Engineering		28,500						$28,500
Construction			154,000					$154,000
City Funds		28,500	154,000					$182,500
Matching Funds								$0
Total	0	28,500	154,000	0	0	0	0	$182,500

Polk Run WWTP Plant Exp. Ph 3

Dept. Priority: 80

Description: This project would provide funding for Phase 3 of the Polk Run Wastewater Treatment Plant Pump Station elimination.

Purpose: This 3rd phase of Polk Run Wastewater Treatment Plant improvements would be for the elimination of the Polk Run Pump Station. Approximately 2,000 feet of 42 inch gravity sewers would enable transferring flows directly to the new plant influent pump station constructed in Phase 2 and would enable elimination of sanitary sewer overflow #565.

Phases	Prior Year	2005	2006	2007	2008	2009	2010	2005-2010 Total
Construction		1,956,000						$1,956,000
City Funds		1,956,000						$1,956,000
Matching Funds								$0
Total	0	1,956,000	0	0	0	0	0	$1,956,000

Kemper Lane Sewer Repair

Dept. Priority: 85

Description: This project would provide funding for the Installation of eight manholes on a 48-66 inch stone combined sewer to provide access for inspection and maintenance. This project is located 25 feet south of the intersection of Kemper & Francis Lanes, to approximately 150 feet west of the intersection of Kemper Lane and Nassau Street in the East Walnut Hills neighborhood within the City of Cincinnati.

Purpose: The purpose of this project is to allow access to an older sewer for inspection and maintenance.

Phases	Prior Year	2005	2006	2007	2008	2009	2010	2005-2010 Total
Engineering		90,000						$90,000
Construction			661,000					$661,000
City Funds		90,000	661,000					$751,000
Matching Funds								$0
Total	0	90,000	661,000	0	0	0	0	$751,000

Burnet Ave & Northern Ave Sewer

Dept. Priority: 91

Description: This project would provide funding for the replacement of approximately 180 feet of deteriorated combined sewer under a building on the west side of Burnet Avenue between Northern and Hearne Avenues in the Avondale neighborhood within the City of Cincinnati.

Purpose: The purpose of this project is to replace a severely deteriorated sewer.

Phases	Prior Year	2005	2006	2007	2008	2009	2010	2005-2010 Total
Engineering		49,500						$49,500
Construction				206,000				$206,000
City Funds		49,500		206,000				$255,500
Matching Funds								$0
Total	0	49,500	0	206,000	0	0	0	$255,500

Wesselman Road Interceptor Phase 2

Dept. Priority: 92

Description: This project would continue the interceptor from the end of Phase 1B to 1,000 feet east of Rybolt Road. The project includes the installation of 11,078 feet of 12 and 24 inch sewer easterly on Wessselman Road to the former railroad line, then in a ravine that parallels the former railroad and Filview Circle to the existing Glenview Pump Station.

Purpose: This Quality Upgrade of Effective Sewage Treatment (QUEST) project would eliminate three pump stations and provide an outlet for approximately 90 new connections, and support future development.

Phases	Prior Year	2005	2006	2007	2008	2009	2010	2005-2010 Total
Land		580,000						$580,000
Construction			5,156,400					$5,156,400
City Funds		580,000	5,156,400					$5,736,400
Matching Funds								$0
Total	0	580,000	5,156,400	0	0	0	0	$5,736,400

Centurion Estates PS Elimination

Dept. Priority: 93

Description: This project would provide funding for the installation of approximately 1,570 feet of 12 inch sanitary sewer from an existing dryline sewer west of the Centurion Estates Pump Station westwardly in an area between Reemelin Road and Centurion Drive located in Green Township.

Purpose: The purpose of this project is to eliminate the Centurion Estates Pump Station, which is the source of numerous odor complaints, and is in an area identified by the County Board of Health as having many failed private sewage treatment systems.

Phases	Prior Year	2005	2006	2007	2008	2009	2010	2005-2010 Total
Engineering		180,000						$180,000
Construction			421,000					$421,000
City Funds		180,000	421,000					$601,000
Matching Funds								$0
Total	0	180,000	421,000	0	0	0	0	$601,000

New Baltimore Sewer Study

Dept. Priority: 95

Description: This project would provide funding for a study to evaluate the future location of sewer to service the New Baltimore area and the connection to the proposed treatment plant at the former Ft. Scott location. This project is located in Crosby Township.

Purpose: The purpose of this project is to provide sewer service to 100 properties now using private treatment facilities.

Phases	Prior Year	2005	2006	2007	2008	2009	2010	2005-2010 Total
Other		50,000						$50,000
City Funds		50,000						$50,000
Matching Funds								$0
Total	0	50,000	0	0	0	0	0	$50,000

Village of Elmwood Place Waste Facility

Dept. Priority: 102

Description: This project would provide funding for the remediation of an existing waste facility, including environmental assessment, streambank stabilization, and leachate collection at a site located northeast of the intersection of Este Avenue and Center Hill Avenue in the Winton Hills neighborhood within the City of Cincinnati.

Purpose: The remedial action plan for this waste facility is in accordance with the Mill Creek Reclamation Project Greenway Master Plan.

Phases	Prior Year	2005	2006	2007	2008	2009	2010	2005-2010 Total
Construction		383,100						$383,100
City Funds		383,100						$383,100
Matching Funds								$0
Total	0	383,100	0	0	0	0	0	$383,100

Caldwell Seymour Mill Creek Streambank

Dept. Priority: 103

Description: This project is a three phase project to address major erosion problems into Seymour and Mill Creeks by stabilizing approximately 3,850 feet of each side of the Mill Creek using a method known as Soil Bioengineering. In the 3rd phase, the Greenway Trail, consisting of a walkway, fencing, and vegetation, would be installed. This project is located in the Carthage neighborhood within the City of Cincinnati.

Purpose: The purpose of this project is to support environmental and erosion problems to comply with the Global Consent Decree.

Phases	Prior Year	2005	2006	2007	2008	2009	2010	2005-2010 Total
Construction		1,279,700		1,879,200	832,100			$3,991,000
City Funds		1,279,700		1,879,200	832,100			$3,991,000
Matching Funds								$0
Total	0	1,279,700	0	1,879,200	832,100	0	0	$3,991,000

Hopple Street and Gest Street Instream

Dept. Priority: 104

Description: This project would provide funding for bank stabilization along the west bank of the Mill Creek near Hopple Street to redirect flow to the center of the channel. The Gest Street project consists of removing an abandoned road which allows low water crossing. This project is located in the Camp Washington, North Fairmount, Lower Price Hill and Queensgate neighborhoods within the City of Cincinnati.

Purpose: The Hopple Street project redirects flow to the center of the channel and prevents pooling. The Gest Street project would provide aquatic habitat by removing barriers to fish migration.

Phases	Prior Year	2005	2006	2007	2008	2009	2010	2005-2010 Total
Construction		212,000						$212,000
City Funds		212,000						$212,000
Matching Funds								$0
Total	0	212,000	0	0	0	0	0	$212,000

Ross Run Sewer Separation

Dept. Priority: 2

Description: This project would provide funding for the separation of street stormwater flow by eliminating existing curb inlet connections to combined sewer upstream of Ross Run Interceptor, the installation of approximately 2,405 feet of storm sewer, and the reconnection of five sanitary laterals to Mill Creek Interceptor by constructing approximately 479 feet of 8 inch sanitary sewer. This project is located in the City of St. Bernard.

Purpose: This project would separate approximately 20 properties served by combined sewers on Spring Grove Avenue and reduce overflow amounts from downstream combined sewer overflow #485, thus improving water quality in the Mill Creek.

Phases	Prior Year	2005	2006	2007	2008	2009	2010	2005-2010 Total
Construction			650,000					$650,000
City Funds			650,000					$650,000
Matching Funds								$0
Total	0	0	650,000	0	0	0	0	$650,000

W. Third Street Sewer Separation CSO

Dept. Priority: 3

Description: This project consists of the installation of approximately 350 feet of 8 inch sanitary sewer from the intersection of Smith Street and W. Mehring Way to 603 Pete Rose Way.

Purpose: This is the final phase of the sewer separation for the elimination of combined sewer overflow #437.

Phases	Prior Year	2005	2006	2007	2008	2009	2010	2005-2010 Total
Construction			244,500					$244,500
City Funds	49,000	0	244,500					$244,500
Matching Funds								$0
Total	49,000	0	244,500	0	0	0	0	$244,500

North Bend Rd. & Connecticut Ct. Sewer

Dept. Priority: 6

Description: This project would replace approximately 1,809 ft. of existing 8 inch and 10 inch sewer from North Bend Road at Witherby Avenue to the manhole near 6011 Connecticut Court in College Hill.

Purpose: The existing sewers in the vicinity of sanitary sewer overflow #222 are too small to convey the required flows. The replacement sewer is tentatively sized at 15 inches with the final size to be determined. Construction would allow the elimination of sanitary sewer overflow #222 at intersection of Connecticut Court and Connecticut Avenue.

Phases	Prior Year	2005	2006	2007	2008	2009	2010	2005-2010 Total
Construction			978,500					$978,500
City Funds	160,000	0	978,500					$978,500
Matching Funds								$0
Total	160,000	0	978,500	0	0	0	0	$978,500

Mill Creek WWTP Septage Station

Dept. Priority: 10

Description: This project would provide funding for an automated septage receiving station to meter and sample septage as it is unloaded, compute bills to haulers, and maintain records. The project would include storage tanks, equipment to screen septage and separate grease, and an odor control unit. This project is located at the Mill Creek Waste Water Treatment Plant in Lower Price Hill.

Purpose: This project would reduce the volume of truck traffic through the plant, reduce personnel monitoring needs, allow faster truck turnaround, and reduce bad odor in the Skimmings Concentration Building.

Phases	Prior Year	2005	2006	2007	2008	2009	2010	2005-2010 Total
Construction			4,625,000					$4,625,000
City Funds	392,000	0	4,625,000					$4,625,000
Matching Funds								$0
Total	392,000	0	4,625,000	0	0	0	0	$4,625,000

Hengehold 4th and Yates 3rd Pump Station

Dept. Priority: 12

Description: This project would eliminate the Hengehold 4th Pump Station located in Green Township and the Yates 3rd Pump Station located in the City of Cheviot by constructing a new sewer to the Reemelin Road Interceptor.

Purpose: The purpose of this project is to eliminate a pump station in Green Township and a pump station in the City of Cheviot.

Phases	Prior Year	2005	2006	2007	2008	2009	2010	2005-2010 Total
Construction			1,048,100					$1,048,100
City Funds	90,000	0	1,048,100					$1,048,100
Matching Funds								$0
Total	90,000	0	1,048,100	0	0	0	0	$1,048,100

Cooper Creek Detention Facility

Dept. Priority: 15

Description: This project would construct a detention facility along the Cooper Creek Replacement Sewer Phase 2 due to the increased flow to come from the elimination of Sanitary Sewer Overflow #600, #601, and #1023. This project is located in the Cities of Amberley Village and Reading, and in Sycamore Township.

Purpose: This project would address the increase in flow due to the elimination of sanitary sewer overflows #600, #601, and #1023.

Phases	Prior Year	2005	2006	2007	2008	2009	2010	2005-2010 Total
Engineering			800,000					$800,000
Construction					6,165,000			$6,165,000
City Funds			800,000		6,165,000			$6,965,000
Matching Funds								$0
Total	0	0	800,000	0	6,165,000	0	0	$6,965,000

Eastern/Delta Swr. Sep. Phase 2

Dept. Priority: 17

Description: This project consists of installing a trunk sewer and separation sewers. This project is located in the East End neighborhood within the City of Cincinnati.

Purpose: This project would allow for the future elimination of combined sewer overflows and the Delta Avenue Pump Station.

Phases	Prior Year	2005	2006	2007	2008	2009	2010	2005-2010 Total
Construction			14,900,000					$14,900,000
City Funds			14,900,000					$14,900,000
Matching Funds								$0
Total	0	0	14,900,000	0	0	0	0	$14,900,000

Sycamore WWTP Phase 3

Dept. Priority: 18

Description: This project consists of site improvements to the Sycamore Waste Water Treatment Plant including the plant water pumping, the sand filter enclosure, area lighting, outfall roadway, and the administration and laboratory building expansions. This project is located in Symmes Township.

Purpose: This project would upgrade the Sycamore Waste Water Treatment Plant.

Phases	Prior Year	2005	2006	2007	2008	2009	2010	2005-2010 Total
Construction			6,107,500					$6,107,500
City Funds			6,107,500					$6,107,500
Matching Funds								$0
Total	0	0	6,107,500	0	0	0	0	$6,107,500

Mill Creek WWTP Incinerator Replacement

Dept. Priority: 20

Description: This project would replace six existing multiple hearth incinerators with three fluid bed incinerators at the Mill Creek Waste Water Treatment Plant in Lower Price Hill. This phase is for the design and construction of two incinerators.

Purpose: The existing incinerators are at the end of their useful lives and need to be replaced.

Phases	Prior Year	2005	2006	2007	2008	2009	2010	2005-2010 Total
Engineering			1,700,000					$1,700,000
Construction				45,400,000	29,773,000			$75,173,000
City Funds			1,700,000	45,400,000	29,773,000			$76,873,000
Matching Funds								$0
Total	0	0	1,700,000	45,400,000	29,773,000	0	0	$76,873,000

Muddy Creek WWTP Secondary Flow Imp.

Dept. Priority: 21

Description: This project consists of the installation of two new secondary clarifiers and construction, conversion, and relocation of secondary treatment facilities at the Muddy Creek Wastewater Treatment Plant in Sayler Park in the City of Cincinnati.

Purpose: Hydraulic capacity at the plant is approaching design limits and combined sewer overflow interceptor construction work in the Muddy Creek Basin would add substantial flows to the plant during wet weather. This project would provide facilities for secondary settling of the anticipated increased flows in accordance with regulatory requirements.

Phases	Prior Year	2005	2006	2007	2008	2009	2010	2005-2010 Total
Engineering			125,000					$125,000
Construction				10,723,000				$10,723,000
City Funds		0	125,000	10,723,000				$10,848,000
Matching Funds								$0
Total	0	0	125,000	10,723,000	0	0	0	$10,848,000

Mill Creek WWTP Hypochlorite Facility

Dept. Priority: 24

Description: This project would provide funding for the construction of on-site storage and a distribution facility for sodium hypochlorite.

Purpose: The purpose of this project is to meet NPDES permit requirements for the disinfection of effluent.

Phases	Prior Year	2005	2006	2007	2008	2009	2010	2005-2010 Total
Construction			8,321,000					$8,321,000
City Funds			8,321,000					$8,321,000
Matching Funds								$0
Total	0	0	8,321,000	0	0	0	0	$8,321,000

Streamwood P.S. Elimination

Dept. Priority: 27

Description: This project consists of the elimination of the Streamwood Pump Station by installing approximately 1,000 feet of 12 inch sanitary sewer from near the intersection of Race and Reemelin Roads to near the intersection of Oakville Drive and Simca Lane. This project would also include the removal of the abandoned Churchill Downs Pump Station. This project is located in Green Township.

Purpose: This project would eliminate the severely deteriorated Streamwood Pump Station installed in 1989 and would remove the previously abandoned Churchill Downs Pump Station.

Phases	Prior Year	2005	2006	2007	2008	2009	2010	2005-2010 Total
Construction			256,900					$256,900
City Funds	120,000	0	256,900					$256,900
Matching Funds								$0
Total	120,000	0	256,900	0	0	0	0	$256,900

Bloody Run and Spring Grove Diversion

Dept. Priority: 31

Description: This project would provide funding to replace the existing cast iron sluice gates at the Bloody Run Diversion Chamber and the Spring Grove Diversion Chambers on the Mill Creek Interceptor. The Bloody Run chamber is located in the City of St. Bernard, while the Spring Grove chamber is located in the Northside neighborhood in the City of Cincinnati.

Purpose: This project allows dry weather diversion of the Mill Creek Interceptor to the Auxiliary Mill Creek Interceptor for inspection and maintenance.

Phases	Prior Year	2005	2006	2007	2008	2009	2010	2005-2010 Total
Construction			904,000					$904,000
City Funds			904,000					$904,000
Matching Funds								$0
Total	0	0	904,000	0	0	0	0	$904,000

Detzel/Moerlein/Warner Sewers Imp.

Dept. Priority: 32

Description: This project would provide funding for the replacement of approximately 388 feet of structurally deteriorated and partially collapsed 12-18 inch combined sewer with 14 inch combined sewer and appurtenances. This project is located in the University Heights/Fairview neighborhood within the City of Cincinnati.

Purpose: The purpose of this project is to replace a 109 year old structurally deteriorated sewer.

Phases	Prior Year	2005	2006	2007	2008	2009	2010	2005-2010 Total
Construction			700,000					$700,000
City Funds			700,000					$700,000
Matching Funds								$0
Total	0	0	700,000	0	0	0	0	$700,000

East Miami River Road Sewer

Dept. Priority: 43

Description: This project would provide funding for the construction of an interceptor sewer north on East Miami River Road between Harrison Ave. and I-74 in Colerain Township.

Purpose: The interceptor sewers would support potential development in the area.

Phases	Prior Year	2005	2006	2007	2008	2009	2010	2005-2010 Total
Construction			1,660,000					$1,660,000
City Funds			1,660,000					$1,660,000
Matching Funds								$0
Total	0	0	1,660,000	0	0	0	0	$1,660,000

Camargo Road Sewer Phase 1B

Dept. Priority: 59

Description: This project consists of installing sanitary sewer to eliminate two pump stations.

Purpose: This project would decrease annual maintenance costs at the two facilities and provide for the future elimination of a third pump station.

Phases	Prior Year	2005	2006	2007	2008	2009	2010	2005-2010 Total
Construction			859,000					$859,000
City Funds			859,000					$859,000
Matching Funds								$0
Total	0	0	859,000	0	0	0	0	$859,000

Johnson Road Pump Station Elimination

Dept. Priority: 60

Description: This project provides funding for the elimination of the Johnson Road Pump Station. This project is located in the City of Madeira.

Purpose: The purpose of this project is to eliminate an outdated pump station.

Phases	Prior Year	2005	2006	2007	2008	2009	2010	2005-2010 Total
Construction			673,300					$673,300
City Funds			673,300					$673,300
Matching Funds								$0
Total	0	0	673,300	0	0	0	0	$673,300

Winton 1&2 - Sherwood PS Elimination

Dept. Priority: 61

Description: This project is the second and final phase for the consolidation or elimination of three sewage pumping stations just south of Winton Woods Lake County Park. This project would install a gravity sanitary sewer to eliminate the Sherwood Pump Station located in Springfield Township.

Purpose: This project would eliminate or at least consolidate into one improved facility, the Winton 1 and 2, and Sherwood Pump Stations on the south side of Winton Woods Lake County Park.

Phases	Prior Year	2005	2006	2007	2008	2009	2010	2005-2010 Total
Construction			1,392,500					$1,392,500
City Funds	1,439,000	0	1,392,500					$1,392,500
Matching Funds								$0
Total	1,439,000	0	1,392,500	0	0	0	0	$1,392,500

Foley Forest/Dellwood/North Bay

Dept. Priority: 64

Description: This project consists of the elimination of three pump stations by constructing approximately 2,000 feet of sanitary sewer in Delhi Township. The three pump stations that would be eliminated include Foley Forest, Dellwood Estates, and North Bay Village.

Purpose: This project would eliminate three pump stations. Elimination of the pump stations is more cost effective than continued operation and maintenance.

Phases	Prior Year	2005	2006	2007	2008	2009	2010	2005-2010 Total
Construction			689,400					$689,400
City Funds			689,400					$689,400
Matching Funds								$0
Total	0	0	689,400	0	0	0	0	$689,400

Todd #2 and Hays Sewer Separation

Dept. Priority: 76

Description: This project consists of sewer separation work in an approximately 100 acre area tributary to the lower West Fork Channel and would consist of the installation of approximately 2,530 feet of 8 and 12 inch sanitary sewer, 110 feet of storm sewer, and disconnection of downspouts, and driveway drains.

Purpose: This project would eliminate the existing combined sewer overflows from this area. This project was recommended as part of MSD's Combined Sewer Overflow (CSO) Plan which has been completed in compliance with USEPA and OEPA CSO Control Policies.

Phases	Prior Year	2005	2006	2007	2008	2009	2010	2005-2010 Total
Engineering			80,000					$80,000
Construction				604,000				$604,000
City Funds			80,000	604,000				$684,000
Matching Funds								$0
Total	0	0	80,000	604,000	0	0	0	$684,000

CSO 480 Elim.: Spring Grove and Clifton

Dept. Priority: 77

Description: This project consists of installing a sanitary express sewer.

Purpose: This project would eliminate a combined sewer overflow.

Phases	Prior Year	2005	2006	2007	2008	2009	2010	2005-2010 Total
Engineering			20,000					$20,000
Construction				290,000				$290,000
City Funds			20,000	290,000				$310,000
Matching Funds								$0
Total	0	0	20,000	290,000	0	0	0	$310,000

Arrowhead Ct. & Marview Ter. PS

Dept. Priority: 81

Description: This project would upgrade the existing Arrowhead Court Pump Station, install a gravity sewer from the existing Marview Terrace Pump Station to the Arrowhead Pump Station, and eliminate the Marview Pump Station.

Purpose: This project would create a more efficient pumping circumstance for the Arrowhead Pump Station.

Phases	Prior Year	2005	2006	2007	2008	2009	2010	2005-2010 Total
Construction			670,500					$670,500
City Funds	65,000	0	670,500					$670,500
Matching Funds								$0
Total	65,000	0	670,500	0	0	0	0	$670,500

Placid Meadows P.S. Elimination

Dept. Priority: 82

Description: This project consists of the elimination of the Placid Meadows Pump Station.

Purpose: The purpose of this project is to eliminate the Placid Meadows Pump Station.

Phases	Prior Year	2005	2006	2007	2008	2009	2010	2005-2010 Total
Engineering			110,000					$110,000
Construction				270,000				$270,000
City Funds			110,000	270,000				$380,000
Matching Funds								$0
Total	0	0	110,000	270,000	0	0	0	$380,000

Arrowood Pump Station Elimination

Dept. Priority: 86

Description: This project would eliminate the existing Arrowood Pump Station.

Purpose: The purpose of this project is to eliminate an existing pump station at Arrowood.

Phases	Prior Year	2005	2006	2007	2008	2009	2010	2005-2010 Total
Engineering			123,000					$123,000
Construction				953,000				$953,000
City Funds			123,000	953,000				$1,076,000
Matching Funds								$0
Total	0	0	123,000	953,000	0	0	0	$1,076,000

Taylor Road Sewers

Dept. Priority: 94

Description: This project consists of the installation of approximately 21,780 feet of 12, 15, 18, and 24 inch sanitary sewer in the Taylor Road area.

Purpose: This Quality Upgrade of Effective Sewage Treatment (QUEST) project would eliminate the Taylor Road Pump Station and provide sanitary sewer to the south central portion of the Taylor Creek Basin. The Hamilton County General Health District has dedicated this as a desirable project.

Phases	Prior Year	2005	2006	2007	2008	2009	2010	2005-2010 Total
Engineering			100,000					$100,000
Construction					2,236,000	2,000,000		$4,236,000
City Funds			100,000		2,236,000	2,000,000		$4,336,000
Matching Funds								$0
Total	0	0	100,000	0	2,236,000	2,000,000	0	$4,336,000

CSO 450 Elimination- Butler Street

Dept. Priority: 98

Description: This project would provide funding for the installation of a sanitary express sewer on Butler Street.

Purpose: This project would eliminate a combined sewer overflow.

Phases	Prior Year	2005	2006	2007	2008	2009	2010	2005-2010 Total
Construction			137,600					$137,600
City Funds	44,000	0	137,600					$137,600
Matching Funds								$0
Total	44,000	0	137,600	0	0	0	0	$137,600

Blue Rock Road Sewer Separation

Dept. Priority: 99

Description: This project would provide funding for the installation of 2,400 feet of 12 inch sanitary sewer.

Purpose: This project would disconnect 29 existing residences from the existing combined sewer and reconnect them to the new sanitary sewer.

Phases	Prior Year	2005	2006	2007	2008	2009	2010	2005-2010 Total
Engineering			216,500					$216,500
Construction				1,438,500				$1,438,500
City Funds			216,500	1,438,500				$1,655,000
Matching Funds								$0
Total	0	0	216,500	1,438,500	0	0	0	$1,655,000

Southern Ave. Sewer Separation

Dept. Priority: 100

Description: This project consists of installing a sanitary express sewer at Southern Avenue.

Purpose: This project would eliminate a combined sewer overflow.

Phases	Prior Year	2005	2006	2007	2008	2009	2010	2005-2010 Total
Engineering			20,000					$20,000
Construction				75,000				$75,000
City Funds			20,000	75,000				$95,000
Matching Funds								$0
Total	0	0	20,000	75,000	0	0	0	$95,000

Eastern/Delta Swr. Sep. Ph 4

Dept. Priority: 101

Description: This project would provide funding for a sewer separation in an area west of the Delta Avenue Pump Station and south of Eastern Avenue. This project would eliminate combined sewer overflows #467, #467A, and #657, and would eliminate the Delta Avenue Pump Station.

Purpose: The purpose of this project would be to fund an area sewer separation, eliminate three combined sewer overflows, and eliminate a pump station.

Phases	Prior Year	2005	2006	2007	2008	2009	2010	2005-2010 Total
Engineering			400,000					$400,000
Construction					2,200,000			$2,200,000
City Funds			400,000		2,200,000			$2,600,000
Matching Funds								$0
Total	0	0	400,000	0	2,200,000	0	0	$2,600,000

Blue Ash Rd & Cross County Hwy SSO

Dept. Priority: 105

Description: This project would provide funding for the elimination of sanitary sewer overflows #681 and #682.

Purpose: The purpose of this project is to remove a sanitary sewer overflow.

Phases	Prior Year	2005	2006	2007	2008	2009	2010	2005-2010 Total
Engineering			305,000					$305,000
Construction					3,420,000			$3,420,000
City Funds			305,000		3,420,000			$3,725,000
Matching Funds								$0
Total	0	0	305,000	0	3,420,000	0	0	$3,725,000

Mill and Vine Sewer Upgrade

Dept. Priority: 106

Description: This project would provide funding to address water-in-basement concerns by eliminating combined sewer overflow #512 located in the City of Reading.

Purpose: The purpose of this project is to remediate area flooding in the City of Reading.

Phases	Prior Year	2005	2006	2007	2008	2009	2010	2005-2010 Total
Construction			1,038,000					$1,038,000
City Funds			1,038,000					$1,038,000
Matching Funds								$0
Total	0	0	1,038,000	0	0	0	0	$1,038,000

Towers East and Ponderosa P.S. Upgrades

Dept. Priority: 112

Description: This project consists of the upgrade of the Towers East and Ponderosa Pump Stations located in Green Township.

Purpose: This project would provide the most cost-effective alternative for providing sewer service to the area served by the pump stations.

Phases	Prior Year	2005	2006	2007	2008	2009	2010	2005-2010 Total
Construction			1,795,500					$1,795,500
City Funds	230,000	0	1,795,500					$1,795,500
Matching Funds								$0
Total	230,000	0	1,795,500	0	0	0	0	$1,795,500

Kinney Avenue Overflow Removal

Dept. Priority: 113

Description: This project would provide funding to remediate overflow conditions on Kinney Avenue in the Evanston neighborhood within the City of Cincinnati.

Purpose: The purpose of this project is to remediate an overflowing manhole in the Evanston neighborhood.

Phases	Prior Year	2005	2006	2007	2008	2009	2010	2005-2010 Total
Engineering			100,000					$100,000
Construction				500,000				$500,000
City Funds			100,000	500,000				$600,000
Matching Funds								$0
Total	0	0	100,000	500,000	0	0	0	$600,000

Addyston PS Elimination

Dept. Priority: 114

Description: This project would provide funding for the elimination of the Addyston Pump Station by constructing approximately 2,700 feet of gravity sewer and appurtenances.

Purpose: The purpose of this project is to eliminate a pump station that has averaged 22 overflows per year since 2000.

Phases	Prior Year	2005	2006	2007	2008	2009	2010	2005-2010 Total
Construction			1,111,500					$1,111,500
City Funds			1,111,500					$1,111,500
Matching Funds								$0
Total	0	0	1,111,500	0	0	0	0	$1,111,500

High Meadows PS Elimination

Dept. Priority: 115

Description: This project would provide funding for the elimination of the High Meadows Pump Station located in Anderson Township.

Purpose: The elimination of the High Meadows Pump Statio is required by the Global Consent Decree.

Phases	Prior Year	2005	2006	2007	2008	2009	2010	2005-2010 Total
Engineering			75,000					$75,000
Construction				500,000				$500,000
City Funds			75,000	500,000				$575,000
Matching Funds								$0
Total	0	0	75,000	500,000	0	0	0	$575,000

Reemelin Road Interceptor Phase 3

Dept. Priority: 116

Description: This project consists of the installation of approximately 3,800 feet of 12 inch sanitary sewer in the Reemelin Road area in Green Township.

Purpose: This Quality Upgrade of Effective Sewage Treatment (QUEST) project would enable the elimination of the Stratford Lakes Pump Station and provide sanitary service for approximately 70 properties.

Phases	Prior Year	2005	2006	2007	2008	2009	2010	2005-2010 Total
Construction			670,900					$670,900
City Funds			670,900					$670,900
Matching Funds								$0
Total	0	0	670,900	0	0	0	0	$670,900

Dry Run Area Sewers Ph. 1

Dept. Priority: 117

Description: This project consists of installing new sanitary sewers in Anderson Township.

Purpose: This project would allow for the development of new sanitary sewers and for the removal of area on-site treatment facilities.

Phases	Prior Year	2005	2006	2007	2008	2009	2010	2005-2010 Total
Construction			5,416,000					$5,416,000
City Funds			5,416,000					$5,416,000
Matching Funds								$0
Total	0	0	5,416,000	0	0	0	0	$5,416,000

Greenpine Acres PS Upgrade

Dept. Priority: 118

Description: This project would provide funding to upgrade the existing pump station located in Springfield Township.

Purpose: The purpose of this project is to upgrade a pump station that is under water during heavy rains.

Phases	Prior Year	2005	2006	2007	2008	2009	2010	2005-2010 Total
Engineering			197,000					$197,000
Construction				563,000				$563,000
City Funds			197,000	563,000				$760,000
Matching Funds								$0
Total	0	0	197,000	563,000	0	0	0	$760,000

Orchard Hills PS Elimination

Dept. Priority: 121

Description: This project would provide funding for the elimination of the Orchard Hills Pump Station located in Colerain Township.

Purpose: The purpose of this project is to eliminate a pump station to enable an assessment sewer project in the area to proceed.

Phases	Prior Year	2005	2006	2007	2008	2009	2010	2005-2010 Total
Construction			400,000					$400,000
City Funds			400,000					$400,000
Matching Funds								$0
Total	0	0	400,000	0	0	0	0	$400,000

Country Club Estates P.S. Upgrade

Dept. Priority: 123

Description: This project consists of upgrading the existing Country Club Estates Pump Station located in Delhi Township.

Purpose: This project would decrease annual maintenance costs.

Phases	Prior Year	2005	2006	2007	2008	2009	2010	2005-2010 Total
Engineering			24,000					$24,000
Construction				250,000				$250,000
City Funds			24,000	250,000				$274,000
Matching Funds								$0
Total	0	0	24,000	250,000	0	0	0	$274,000

Prospect Woods PS

Dept. Priority: 124

Description: This project consists of the elimination of the Prospect Woods Pump Station located in Anderson Township.

Purpose: The purpose of this project would be to decrease maintenance costs.

Phases	Prior Year	2005	2006	2007	2008	2009	2010	2005-2010 Total
Engineering			55,000					$55,000
Construction				716,000				$716,000
City Funds			55,000	716,000				$771,000
Matching Funds								$0
Total	0	0	55,000	716,000	0	0	0	$771,000

Clifton Hills Terrace Sewer

Dept. Priority: 125

Description: This project consists of replacing an existing sewer located in the Clifton neighborhood in the City of Cincinnati.

Purpose: The purpose of this project is to replace a deteriorated sewer.

Phases	Prior Year	2005	2006	2007	2008	2009	2010	2005-2010 Total
Construction			198,900					$198,900
City Funds			198,900					$198,900
Matching Funds								$0
Total	0	0	198,900	0	0	0	0	$198,900

Northern Ave at Dury Ave Sewer

Dept. Priority: 130

Description: This project would provide funding for the replacement of a partially collapsed sewer located at Northern Avenue and Dury Avenue in the Avondale neighborhood within the City of Cincinnati.

Purpose: The purpose of this project is to replace a collapsed sewer.

Phases	Prior Year	2005	2006	2007	2008	2009	2010	2005-2010 Total
Engineering			100,000					$100,000
Construction				750,000				$750,000
City Funds			100,000	750,000				$850,000
Matching Funds								$0
Total	0	0	100,000	750,000	0	0	0	$850,000

Hengehold 2nd PS Elimination

Dept. Priority: 131

Description: This project would provide funding for the elimination of the Hengehold 2nd Pump Station to allow the Werk Road-Andres Road assessment sewer project to proceed.

Purpose: The purpose of this project is to eliminate a pump station.

Phases	Prior Year	2005	2006	2007	2008	2009	2010	2005-2010 Total
Construction			321,000					$321,000
City Funds			321,000					$321,000
Matching Funds								$0
Total	0	0	321,000	0	0	0	0	$321,000

West Branch Muddy Creek Interceptor CSOs

Dept. Priority: 1

Description: This project consists of a new interceptor sewer and relocation of combined sewer overflows #402, #403, #404, and #405 in Sayler Park in the City of Cincinnati.

Purpose: This project would replace the existing West Branch Interceptor which is rendered unusable during high river stages.

Phases	Prior Year	2005	2006	2007	2008	2009	2010	2005-2010 Total
Engineering				550,000				$550,000
Construction						6,010,000		$6,010,000
City Funds				550,000		6,010,000		$6,560,000
Matching Funds								$0
Total	0	0	0	550,000	0	6,010,000	0	$6,560,000

Mill Creek WWTP Solid Mgmt. System Ph. 2

Dept. Priority: 23

Description: This project would fund the decommissioning and cleaning of the anaerobic sludge digestors at the Mill Creek Waste Water Treatment Plant in Lower Price Hill in the City of Cincinnati.

Purpose: Four of the 12 digestors would be converted to sludge holding tanks to operate in conjunction with the sludge thickening and dewatering centrifuges installed under other phases of the project. Decommissioning and cleaning the sludge digestors would eliminate the tanks as one of the significant sources of odor at the plant. The thickening and dewatering centrifuges enable more rapid processing of sludge without a need for long-term storage and sludge digestion.

Phases	Prior Year	2005	2006	2007	2008	2009	2010	2005-2010 Total
Engineering				560,000				$560,000
Construction					9,755,000			$9,755,000
City Funds				560,000	9,755,000			$10,315,000
Matching Funds								$0
Total	0	0	0	560,000	9,755,000	0	0	$10,315,000

Richmond/Orchard Sewer Replacement

Dept. Priority: 29

Description: This project would provide funding for storm and sanitary sewer improvements to relieve chronic basement flooding in the Richmond and Orchard area of Deer Park.

Purpose: The purpose of this project is to relieve chronic basement flooding.

Phases	Prior Year	2005	2006	2007	2008	2009	2010	2005-2010 Total
Engineering				500,000				$500,000
Construction						7,351,400		$7,351,400
City Funds				500,000		7,351,400		$7,851,400
Matching Funds								$0
Total	0	0	0	500,000	0	7,351,400	0	$7,851,400

Muddy Cr. WWTP E. Br. Int. & PS Mods.

Dept. Priority: 71

Description: This project would provide funding for the replacement of an existing interceptor sewer and four pump stations.

Purpose: This project would decrease maintenance costs and provide additional capacity.

Phases	Prior Year	2005	2006	2007	2008	2009	2010	2005-2010 Total
Construction				6,412,500	6,412,500			$12,825,000
City Funds				6,412,500	6,412,500			$12,825,000
Matching Funds								$0
Total	0	0	0	6,412,500	6,412,500	0	0	$12,825,000

E. Br. Muddy Cr. Int. CSO Elims. Ph 1

Dept. Priority: 73

Description: This project consists of installing a sanitary express sewer.

Purpose: This project would eliminate combined sewer overflows.

Phases	Prior Year	2005	2006	2007	2008	2009	2010	2005-2010 Total
Construction				2,000,000	2,000,000			$4,000,000
City Funds				2,000,000	2,000,000			$4,000,000
Matching Funds								$0
Total	0	0	0	2,000,000	2,000,000	0	0	$4,000,000

Brill & Graves (Indian Hill) Area Sewer

Dept. Priority: 79

Description: This project would provide funding for improvements to sewers in the Village of Indian Hill.

Purpose: The purpose of this project is to alleviate basement flooding.

Phases	Prior Year	2005	2006	2007	2008	2009	2010	2005-2010 Total
Engineering				306,000				$306,000
Construction						3,000,000		$3,000,000
City Funds				306,000		3,000,000		$3,306,000
Matching Funds								$0
Total	0	0	0	306,000	0	3,000,000	0	$3,306,000

Bahama Gardens Pump Station Upgrade

Dept. Priority: 83

Description: This project would upgrade the existing pump station at 5834 Bahama Terrace.

Purpose: This project would upgrade a pump station built in 1964 that has no standby power, and is under the OEPA Director's order to remove the sanitary overflow.

Phases	Prior Year	2005	2006	2007	2008	2009	2010	2005-2010 Total
Engineering				50,000				$50,000
Construction					402,000			$402,000
City Funds				50,000	402,000			$452,000
Matching Funds								$0
Total	0	0	0	50,000	402,000	0	0	$452,000

Sharon Indust. Park P.S. Upgrade

Dept. Priority: 84

Description: This project would provide funding for improvements (a standby generator, repair an existing pump, clean and paint the structure, pumps and piping, provide safety landing on access ladder, and install an elapsed time meter for flow measurement) at the Pump Station serving the Sharon Industrial Park on Rockfield Court.

Purpose: This project would provide needed repairs and modifications to this station which was constructed in 1969. Standby power would be provided to meet Ohio EPA requirements.

Phases	Prior Year	2005	2006	2007	2008	2009	2010	2005-2010 Total
Engineering				64,000				$64,000
Construction					640,000			$640,000
City Funds				64,000	640,000			$704,000
Matching Funds								$0
Total	0	0	0	64,000	640,000	0	0	$704,000

Bold Face Pump Station Elim./Reloc.

Dept. Priority: 87

Description: This project would eliminate the existing Bold Face Pump Station and install a gravity sewer.

Purpose: The purpose of this project is to eliminate the existing Bold Face Pump Station.

Phases	Prior Year	2005	2006	2007	2008	2009	2010	2005-2010 Total
Engineering				74,000				$74,000
Construction					1,690,000			$1,690,000
City Funds				74,000	1,690,000			$1,764,000
Matching Funds								$0
Total	0	0	0	74,000	1,690,000	0	0	$1,764,000

363 Fairbanks Ave. Sewer Replacement

Dept. Priority: 88

Description: This project consists of replacing an existing sanitary sewer on Fairbanks Avenue.

Purpose: The purpose of this project is to replace a deteriorated sewer.

Phases	Prior Year	2005	2006	2007	2008	2009	2010	2005-2010 Total
Engineering				60,000				$60,000
Construction					500,000			$500,000
City Funds				60,000	500,000			$560,000
Matching Funds								$0
Total	0	0	0	60,000	500,000	0	0	$560,000

Indian Hill SS1004

Dept. Priority: 89

Description: This project consists of replacing an existing sanitary sewer in the Village of Indian Hill.

Purpose: The purpose of this project is to replace a deteriorated sewer.

Phases	Prior Year	2005	2006	2007	2008	2009	2010	2005-2010 Total
Engineering				200,000				$200,000
Construction					2,500,000			$2,500,000
City Funds				200,000	2,500,000			$2,700,000
Matching Funds								$0
Total	0	0	0	200,000	2,500,000	0	0	$2,700,000

Culpepper Ct. Sewer Replacement

Dept. Priority: 90

Description: This project consists of replacing an existing sanitary sewer on Culpepper Court.

Purpose: The purpose of this project is to replace a deteriorated sewer.

Phases	Prior Year	2005	2006	2007	2008	2009	2010	2005-2010 Total
Engineering				48,000				$48,000
Construction					200,000			$200,000
City Funds				48,000	200,000			$248,000
Matching Funds								$0
Total	0	0	0	48,000	200,000	0	0	$248,000

Upper Duck Creek C.O.E. Enclosure

Dept. Priority: 96

Description: This project consists of the enclosure of a portion of Duck Creek between Ridge Road and Yononte Creek.

Purpose: This project, part of the U.S. Army Corps of Engineers Duck Creek Local Flood Protection Project, would complete the enclosure for the rechannelization of Duck Creek.

Phases	Prior Year	2005	2006	2007	2008	2009	2010	2005-2010 Total
Construction				2,803,000				$2,803,000
City Funds				2,803,000				$2,803,000
Matching Funds								$0
Total	0	0	0	2,803,000	0	0	0	$2,803,000

Yononte Creek Rechannelization Upgrade

Dept. Priority: 97

Description: This project consists of the enclosure of Yononte Creek between Kennedy Avenue and Duck Creek Road.

Purpose: This project would complete the enclosure for the rechannelization of Yononte Creek.

Phases	Prior Year	2005	2006	2007	2008	2009	2010	2005-2010 Total
Construction				1,034,000				$1,034,000
City Funds				1,034,000				$1,034,000
Matching Funds								$0
Total	0	0	0	1,034,000	0	0	0	$1,034,000

SS87 Sewer Replacement

Dept. Priority: 107

Description: This project would provide funding for the replacement of an existing sanitary sewer.

Purpose: The purpose of this project is to replace a deteriorated sewer.

Phases	Prior Year	2005	2006	2007	2008	2009	2010	2005-2010 Total
Engineering				50,000				$50,000
Construction						1,256,000		$1,256,000
City Funds				50,000		1,256,000		$1,306,000
Matching Funds								$0
Total	0	0	0	50,000	0	1,256,000	0	$1,306,000

Main St. Addyston Sewer Replacement

Dept. Priority: 110

Description: This project consists of replacing an existing sanitary sewer in Addyston.

Purpose: This project would replace a deteriorated sewer.

Phases	Prior Year	2005	2006	2007	2008	2009	2010	2005-2010 Total
Engineering				40,000				$40,000
Construction					120,000			$120,000
City Funds				40,000	120,000			$160,000
Matching Funds								$0
Total	0	0	0	40,000	120,000	0	0	$160,000

Mt. Washington Pump Station Upgrade

Dept. Priority: 111

Description: This project would provide funding to upgrade an existing pump station which is near the end of its service life. The project is located in Mt. Washington in the City of Cincinnati.

Purpose: This project would upgrade an existing pump station because topographic conditions of the area are not favorable for the installation of a gravity sewer that would eliminate the pump station.

Phases	Prior Year	2005	2006	2007	2008	2009	2010	2005-2010 Total
Engineering				75,000				$75,000
Construction					250,000			$250,000
City Funds				75,000	250,000			$325,000
Matching Funds								$0
Total	0	0	0	75,000	250,000	0	0	$325,000

Carpenter's Run P.S. Elimination

Dept. Priority: 122

Description: This project consists of the elimination of the Carpenters Run Pump Station located in the City of Blue Ash.

Purpose: This project would decrease maintenance costs and provide additional capacity.

Phases	Prior Year	2005	2006	2007	2008	2009	2010	2005-2010 Total
Engineering				50,000				$50,000
Construction					437,500			$437,500
City Funds				50,000	437,500			$487,500
Matching Funds								$0
Total	0	0	0	50,000	437,500	0	0	$487,500

Forfeit Run

Dept. Priority: 129

Description: This project consists of installing new sanitary sewers along Forfeit Run Road in Colerain Township.

Purpose: This project would allow for development and removal of area on-site treatment facilities.

Phases	Prior Year	2005	2006	2007	2008	2009	2010	2005-2010 Total
Construction				1,116,200				$1,116,200
City Funds				1,116,200				$1,116,200
Matching Funds								$0
Total	0	0	0	1,116,200	0	0	0	$1,116,200

Muddy Creek PS Modification

Dept. Priority: 133

Description: This project would provide funding for major electrical, mechanical, and structural replacements and updates to bring Muddy Creek Pump Station into compliance with National Electric Code safety requirements. This project is located in the Sayler Park neighborhood within the City of Cincinnati.

Purpose: The purpose of this project is to update a 45 year old pump station.

Phases	Prior Year	2005	2006	2007	2008	2009	2010	2005-2010 Total
Engineering				100,000				$100,000
Construction					995,000			$995,000
City Funds				100,000	995,000			$1,095,000
Matching Funds								$0
Total	0	0	0	100,000	995,000	0	0	$1,095,000

Mill Creek WWTP Third Sludge Incinerator

Dept. Priority: 33

Description: This is the final of two phases to replace six multiple hearth incinerators with three fluid bed incinerators at the Mill Creek Wastewater Treatment Plant in Lower Price Hill in the City of Cincinnati. This phase is for the design and construction of the third incinerator.

Purpose: The existing incinerators are 15 years old and have reached the end of their useful lives.

Phases	Prior Year	2005	2006	2007	2008	2009	2010	2005-2010 Total
Construction					29,773,000			$29,773,000
City Funds			0		29,773,000			$29,773,000
Matching Funds								$0
Total	0	0	0	0	29,773,000	0	0	$29,773,000

Hageman St PS Upgrade

Dept. Priority: 62

Description: This project consists of the upgrade of the Hageman Street Pump Station located in Sharonville.

Purpose: This project would upgrade a 32 year old pump station which has no standby power and is under the OEPA's orders to remove sanitary flow. Topographic conditions in the area are not favorable for replacing the station with a gravity sewer.

Phases	Prior Year	2005	2006	2007	2008	2009	2010	2005-2010 Total
Construction					223,000			$223,000
City Funds					223,000			$223,000
Matching Funds								$0
Total	0	0	0	0	223,000	0	0	$223,000

White Oak Terrace Pump Station

Dept. Priority: 109

Description: This project would provide funding for the installation of approximately 1,000 feet of 12 inch sewer and abandonment of the White Oak Terrace Block C Pump Station located in Colerain Township.

Purpose: This project would eliminate the White Oak Terrace Pump Station.

Phases	Prior Year	2005	2006	2007	2008	2009	2010	2005-2010 Total
Engineering					40,000			$40,000
Construction						243,000		$243,000
City Funds					40,000	243,000		$283,000
Matching Funds								$0
Total	0	0	0	0	40,000	243,000	0	$283,000

Upper Muddy Creek Express Sewer

Dept. Priority: 119

Description: This project would provide funding for the installation of 1,600 feet of 24 inch sanitary express sewer from north of Woodhaven Drive to the Muddy Creek Interceptor below the diversion dam at Westbourne Drive and Werk Road in Green Township.

Purpose: This project would address water quality for 1,600 residences near Muddy Creek during combined sewer overflow events. Sanitary flow within this area would be transported and treated at the Muddy Creek Waste Water Treatment Plant at all times, including rainfall events.

Phases	Prior Year	2005	2006	2007	2008	2009	2010	2005-2010 Total
Engineering					100,000			$100,000
City Funds					100,000			$100,000
Matching Funds								$0
Total	0	0	0	0	100,000	0	0	$100,000

Beechmont Ave. and Voll Rd. Sewer

Dept. Priority: 120

Description: This project consists of replacing an existing undersized sewer located in Anderson Township.

Purpose: This project would help alleviate basement flooding in the Anderson Township area.

Phases	Prior Year	2005	2006	2007	2008	2009	2010	2005-2010 Total
Engineering					1,000,000			$1,000,000
City Funds					1,000,000			$1,000,000
Matching Funds								$0
Total	0	0	0	0	1,000,000	0	0	$1,000,000

Mt. Airy/West Fork Channel Sewer

Dept. Priority: 126

Description: This project consists of replacing an existing sanitary sewer located in the Westwood neighborhood within the City of Cincinnati.

Purpose: The purpose of this project is to replace a deteriorated sewer.

Phases	Prior Year	2005	2006	2007	2008	2009	2010	2005-2010 Total
Engineering					200,000			$200,000
Construction						1,155,000		$1,155,000
City Funds					200,000	1,155,000		$1,355,000
Matching Funds								$0
Total	0	0	0	0	200,000	1,155,000	0	$1,355,000

Sewer 915A to Valleyview

Dept. Priority: 127

Description: This project consists of upsizing an existing sanitary sewer in the City of Springdale.

Purpose: This project would provide additional capacity and eliminate sanitary sewer overflows.

Phases	Prior Year	2005	2006	2007	2008	2009	2010	2005-2010 Total
Engineering					150,000			$150,000
Construction						1,374,000		$1,374,000
City Funds					150,000	1,374,000		$1,524,000
Matching Funds								$0
Total	0	0	0	0	150,000	1,374,000	0	$1,524,000

Dry Run Area Sewers Phase 2

Dept. Priority: 128

Description: This project consists of installing new sanitary sewers in Anderson Township.

Purpose: This project would allow for development and removal of area on-site treatment facilities.

Phases	Prior Year	2005	2006	2007	2008	2009	2010	2005-2010 Total
Construction					2,852,000			$2,852,000
City Funds					2,852,000			$2,852,000
Matching Funds								$0
Total	0	0	0	0	2,852,000	0	0	$2,852,000

Eagle Creek Interceptor

Dept. Priority: 41

Description: This project consists of the installation of approximately 6,660 feet of 12 inch and 18 inch sewer along Harrison and Eagle Creek Roads in Colerain Township.

Purpose: This Quality Upgrade of Effective Sewage Treatment (QUEST) project would serve approximately 808 acres in Colerain Township. Recent development interest has been expressed for unsewered land in this area.

Phases	Prior Year	2005	2006	2007	2008	2009	2010	2005-2010 Total
Construction						1,030,000		$1,030,000
City Funds						1,030,000		$1,030,000
Matching Funds								$0
Total	0	0	0	0	0	1,030,000	0	$1,030,000

Millbrook No. 2 P.S. Replacement

Dept. Priority: 108

Description: This project consists of replacing the Millbrook No. 2 Pump Station and the 4 inch force main, and increasing capacity. The project is located in Springfield Township.

Purpose: This project would decrease annual maintenance costs and provide additional capacity.

Phases	Prior Year	2005	2006	2007	2008	2009	2010	2005-2010 Total
Construction						540,000		$540,000
City Funds						540,000		$540,000
Matching Funds								$0
Total	0	0	0	0	0	540,000	0	$540,000

Capital Improvement Plan - Transportation & Eng.

Priority	Project Title	2005	2006	2007	2008	2009	2010	2005-2010 Total
General Capital Fund								
1	Traffic Signal Installation & Renovation	1,030,000	1,030,000	1,030,000	1,030,000	1,030,000	1,030,000	$6,180,000
2	Information Systems Acquisition	150,000	150,000	150,000	150,000	150,000	150,000	$900,000
3	SCIP Loan Repayment	93,000	93,000	93,000	93,000	93,000	93,000	$558,000
4	OKI Corridor Studies	440,000	440,000	50,000	50,000	50,000	50,000	$1,080,000
5	Street Rehabilitation	12,300,000	12,669,000	13,049,000	13,440,600	13,843,700	14,259,100	$79,561,400
6	Curb Ramps - Street Rehab	1,230,000	1,266,900	1,304,900	1,344,000	1,384,400	1,425,900	$7,956,100
7	Gilbert Avenue Greenway	150,000	100,000	100,000	150,000	150,000	700,000	$1,350,000
8	L&N Bridge Approach	150,000						$150,000
9	Bridge Rehabilitation Program	1,100,000	1,200,000	1,300,000	1,300,000	1,400,000	1,400,000	$7,700,000
10	Wall Stab. & Landslide Correction	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	$6,000,000
11	Neighborhood Transportation Strategies	150,000	150,000	150,000	150,000	150,000	150,000	$900,000
12	Street Improvements	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	$6,000,000
13	CBD Gateways/Greenways	100,000	100,000	100,000	100,000	100,000	100,000	$600,000
14	Computerized Traffic Signal System	500,000	500,000	500,000	500,000	500,000	500,000	$3,000,000
15	Eighth Street Viaduct Rehabilitation	1,200,000						$1,200,000
16	Waldvogel Viaduct Replacement	800,000	1,800,000	3,000,000	3,000,000	1,222,200		$9,822,200
17	River Road Master Plan	55,000						$55,000
18	River Road Phase 2	675,000						$675,000
19	Traffic Signal Controllers & Detectors	150,000	150,000	145,000	187,500	350,000	360,000	$1,342,500
20	Neighborhood Gateways	75,000	50,000	75,000	50,000	75,000	50,000	$375,000
21	Transportation Enhancements	100,000	100,000	100,000	100,000	100,000	100,000	$600,000
22	Downtown Crosswalk Paver Replacement	200,000						$200,000
25	Dixmyth Avenue Relocation	300,000						$300,000
26	Safety Improvements	100,000	100,000	100,000	100,000	100,000	100,000	$600,000
27	Pavement Management	100,000	100,000	100,000	100,000	100,000	100,000	$600,000
28	Central Avenue 3rd to 7th Street	1,000,000						$1,000,000
29	M.L. King: Woodside to Eden	555,000	675,000					$1,230,000
30	Fountain Square	100,000	100,000					$200,000
30	Riverfront Utilities	489,900	1,920,100					$2,410,000
32	Columbia Parkway Enhancements	300,000	340,000	200,000	200,000	200,000	200,000	$1,440,000
33	Kennedy Connector	800,000	4,800,000	1,000,000				$6,600,000
34	Spot Infrastructure Replacement	340,000	340,000	340,000	340,000	340,000	340,000	$2,040,000
35	Hillside Stairway Rehabilitation Program	250,000	250,000	250,000	250,000	250,000	250,000	$1,500,000
36	Sidewalk Repair Program	100,000	100,000	800,000	800,000	800,000	800,000	$3,400,000
37	Riverfront Master Plan Coordination	50,000	50,000	50,000	50,000	50,000	50,000	$300,000
38	Bicycle Transportation Program	100,000	100,000	100,000	100,000	100,000	100,000	$600,000
39	Ohio River Trail - Carrel to Wilmer	100,000	500,000					$600,000
41	CBD Pedestrian & Parking Lot Signage	50,000	50,000	25,000	25,000	25,000	25,000	$200,000
42	I-75/Brent Spence Bridge Studies	500,000	50,000	50,000	500,000	50,000	50,000	$1,200,000
43	Skywalk Improvements	100,000	350,000	300,000	300,000	300,000	300,000	$1,650,000
47	Columbia Parkway Access Management	250,000	250,000	250,000				$750,000
48	Hamilton Avenue Windmere to Groesbeck	70,000						$70,000
50	Art in Capital Projects	15,000	15,000	15,000	15,000	15,000	15,000	$90,000
51	Ohio River Trail - Congress to Carrel	85,000		462,000				$547,000
53	ML King/I-71 Interchange	100,000	100,000	100,000	250,000	250,000	1,500,000	$2,300,000
57	Convention Center Expansion	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	$6,000,000
23	LED Traffic and Pedestrian Signals		450,000	450,000	450,000	450,000	450,000	$2,250,000
24	Raised Pavement Markers		50,000	50,000	50,000	50,000	50,000	$250,000
31	Colerain Corridor TSM Improvements		200,000			1,000,000	783,600	$1,983,600

Capital Improvement Plan - Transportation & Eng.

Priority	Project Title	2005	2006	2007	2008	2009	2010	2005-2010 Total
General Capital Fund								
40	Central Parkway Lighting Replacment		700,000					$700,000
44	Uptown Wayfinding System		150,000					$150,000
45	Clifton and M. L. King Intersection Imp.		100,000		300,000	1,000,000	1,300,000	$2,700,000
46	Orchard Lane Street Light Upgrade		110,000					$110,000
49	Vine St. from Nixon to Erkenbrecher		200,000	418,300	331,700			$950,000
52	Ohio River Trail - Lumber to Corbin		300,000	150,000				$450,000
55	Ridge Avenue Corridor			250,000	750,000			$1,000,000
56	Red Bank Road - Fair Lane to Brotherton				174,600			$174,600
54	Downtown Infrastructure Coordination					1,000,000		$1,000,000
56	Clifton Avenue Islands					50,000	200,000	$250,000
	General Capital Total:	29,502,900	35,249,000	29,607,200	29,731,400	29,728,300	29,981,600	$183,800,400
General Aviation Fund								
1	Airport Infrastructure Improvements	230,000	120,000	140,000	140,000	140,000	140,000	$910,000
2	FAA/ODOT Local Match	100,000	150,000	170,000	180,000	190,000	200,000	$990,000
3	Facility Improvements	125,000	150,000	150,000	160,000	165,000	170,000	$920,000
4	Noise Monitoring and Abatement	125,000	50,000	25,000	25,000	25,100	25,700	$275,800
	General Aviation Total:	580,000	470,000	485,000	505,000	520,100	535,700	$3,095,800
Income Tax Transit Fund								
1	Transit/Rail Corridor Preservation Acq.	100,000	100,000	100,000	100,000	100,000	100,000	$600,000
	Income Tax Transit Total:	100,000	100,000	100,000	100,000	100,000	100,000	$600,000
	Department of Transportation & Eng. Total:	30,182,900	35,819,000	30,192,200	30,336,400	30,348,400	30,617,300	$187,496,200

General Capital Fund

Traffic Signal Installation & Renovation

Dept. Priority: 1

Description: This project would install traffic signals, audible pedestrian signals, crosswalk signs, and other traffic control devices and remove equipment no longer needed. The project would carry out needed rehabilitation of existing traffic signals, illuminated signs, school flashers, audible pedestrian signals, and other electric and/or electronic traffic controls including roadway lighting and incidental curb or island modifications.

Purpose: This project would enable the City to replace obsolete or worn out traffic signal and/or roadway lighting equipment before it deteriorates to the point that it can no longer be maintained. The average traffic signal has a life of 25 years, and the City currently has 725 traffic signals. It is therefore necessary to reconstruct about 30 traffic signals each year to keep them replaced within their useful life cycle.

Phases	Prior Year	2005	2006	2007	2008	2009	2010	2005-2010 Total
Engineering		283,000	283,000	283,000	283,000	283,000	283,000	$1,698,000
Construction		747,000	747,000	747,000	747,000	747,000	747,000	$4,482,000
City Funds	1,030,000	1,030,000	1,030,000	1,030,000	1,030,000	1,030,000	1,030,000	$6,180,000
Matching Funds								$0
Total	1,030,000	1,030,000	1,030,000	1,030,000	1,030,000	1,030,000	1,030,000	$6,180,000

Information Systems Acquisition

Dept. Priority: 2

Description: This project funds design and acquisition of hardware and software needed to capture, store, integrate, analyze, and report information needed for Department of Transportation and Engineering accounting, administration, construction management, design, permitting, mapping, project management, transportation planning, and asset management.

Purpose: This project improves both intra- and inter-departmental communications and provides valuable and timely information needed to effectively operate the Department of Transportation and Engineering. These systems complement and extend the capabilities of enterprise systems to serve the specific needs of this Department.

Phases	Prior Year	2005	2006	2007	2008	2009	2010	2005-2010 Total
Equipment		150,000	150,000	150,000	150,000	150,000	150,000	$900,000
City Funds	150,000	150,000	150,000	150,000	150,000	150,000	150,000	$900,000
Matching Funds								$0
Total	150,000	150,000	150,000	150,000	150,000	150,000	150,000	$900,000

SCIP Loan Repayment

Dept. Priority: 3

Description: This project funds repayment of low-interest loans from the Ohio Public Works Commission that were used to rehabilitate streets in various City neighborhoods.

Purpose: The purpose of this project is to have an established project account for the repayment of loans for street resurfacing projects.

Phases	Prior Year	2005	2006	2007	2008	2009	2010	2005-2010 Total
Other		93,000	93,000	93,000	93,000	93,000	93,000	$558,000
City Funds	93,000	93,000	93,000	93,000	93,000	93,000	93,000	$558,000
Matching Funds								$0
Total	93,000	93,000	93,000	93,000	93,000	93,000	93,000	$558,000

OKI Corridor Studies

Dept. Priority: 4

Description: This project would provide the City's portion of local matching funds to OKI as well as City staff support for a variety of Corridor studies underway or planned in the region. This includes the Preliminary Engineering/Environmental Impact Statement (PE/DEIS) for the Eastern Corridor project, any proposed study or design as a follow-up to the Central Area Loop Study (connecting the downtowns of Cincinnati, Covington and Newport), the Western Corridor Study, and the Uptown Transportation Study.

Purpose: This project provides matching funds to support various transportation studies designed to improve transportation in the City and the region.

Phases	Prior Year	2005	2006	2007	2008	2009	2010	2005-2010 Total
Other		440,000	440,000	50,000	50,000	50,000	50,000	$1,080,000
City Funds	50,000	440,000	440,000	50,000	50,000	50,000	50,000	$1,080,000
Matching Funds								$0
Total	50,000	440,000	440,000	50,000	50,000	50,000	50,000	$1,080,000

Street Rehabilitation

Dept. Priority: 5

Description: This project funds systematic repair and resurfacing of streets throughout the city under the Street Rehabilitation Program. This project funds repairs to curbs, pavements, inlets, manholes and resurfacing the roadway. Project funds are also to match funding from other sources including Ohio Public Woks Commission and the Ohio Department of Transportation. These leveraged funds are used to rehabilitate additional streets. This project funds labor, materials, and technology needed to plan, design, build, and inspect this construction.

Purpose: The purpose of this project is to assist with the maintenance of City critical infrastructure. It upgrades many city streets each year, improving safety, quality of life, and overall condition of streets. The funding level is based on rehabilitating an average of 100 lane-miles each year. Additional outside funding is sought to help meet and exceed this standard.

Phases	Prior Year	2005	2006	2007	2008	2009	2010	2005-2010 Total
Engineering		300,000	300,000	300,000	300,000	300,000	300,000	$1,800,000
Land		50,000	50,000	50,000	50,000	50,000	50,000	$300,000
Construction		11,925,000	12,294,000	12,674,000	13,065,600	13,468,700	13,884,100	$77,311,400
Equipment		25,000	25,000	25,000	25,000	25,000	25,000	$150,000
City Funds	12,184,400	12,300,000	12,669,000	13,049,000	13,440,600	13,843,700	14,259,100	$79,561,400
Matching Funds	3,146,475	2,948,000	3,369,000	3,400,000	3,500,000	3,600,000	3,700,000	$20,517,000
Total	15,330,875	15,248,000	16,038,000	16,449,000	16,940,600	17,443,700	17,959,100	$100,078,400

Curb Ramps - Street Rehab

Dept. Priority: 6

Description: This project funds construction, repair, and replacement of curb ramps throughout the City at the same time streets are repaired under the Street Rehabilitation Program. These curb ramps, constructed at intersections, improve access along City streets for citizens with disabilities. This project funds labor, materials, and technology needed to plan, design, build, and inspect this construction.

Purpose: Recent changes in the Americans with Disabilities Act require the City to upgrade existing ramps and to install ramps at additional locations. This project allows the City to comply with the requirements of Section 4.29 of 28 Code of Federal Regulations Part 36A-Americans with Disabilities Act Accessibility Guidelines (ADAAG), which became effective July 26, 2001.

Phases	Prior Year	2005	2006	2007	2008	2009	2010	2005-2010 Total
Engineering		60,000	60,000	60,000	60,000	60,000	60,000	$360,000
Construction		1,170,000	1,206,900	1,244,900	1,284,000	1,324,400	1,365,900	$7,596,100
City Funds	1,119,300	1,230,000	1,266,900	1,304,900	1,344,000	1,384,400	1,425,900	$7,956,100
Matching Funds								$0
Total	1,119,300	1,230,000	1,266,900	1,304,900	1,344,000	1,384,400	1,425,900	$7,956,100

Gilbert Avenue Greenway

Dept. Priority: 7

Description: The project would provide funding for the creation of a greenway with a planted median, sidewalks, and street trees along Gilbert Avenue from Eden Park to Victory Parkway and would eventually connect with the Central Business District through the completed Gilbert Avenue Gateway/Greenway. The project would be constructed in three phases: Eden Park to McMillan, McMillan to Martin Luther King, and Martin Luther King to Victory Parkway.

Purpose: The project would increase pedestrian safety by providing a safe haven for pedestrians crossing Gilbert Avenue and by introducing a measure of 'traffic calming' in the area of the medians. The greenway would extend through the Nassau-Eden and McMillan Street historic districts and would enhance the visual and physical environment of these districts.

Phases	Prior Year	2005	2006	2007	2008	2009	2010	2005-2010 Total
Construction		150,000	100,000	100,000	150,000	150,000	700,000	$1,350,000
City Funds		150,000	100,000	100,000	150,000	150,000	700,000	$1,350,000
Matching Funds								$0
Total	0	150,000	100,000	100,000	150,000	150,000	700,000	$1,350,000

L&N Bridge Approach

Dept. Priority: 8

Description: This project would fund the remaining work to remove the existing L&N Bridge abutment and piers on the north side of Pete Rose Way. The project would install new lighting along the former Butler Street right-of-way and would improve the walkway connection between the Purple Pedestrian Bridge, Taft Museum, and the Central Business District.

Purpose: This project would remove the existing bridge abutment to create a marketable development site and would remove unsightly and potentially unsafe conditions around the abutment. The new pedestrian lighting would improve safety and the appearance of the walkway connection between the popular Purple People Bridge, the Taft Museum, and the southeast Quadrant of the Central Business District.

Phases	Prior Year	2005	2006	2007	2008	2009	2010	2005-2010 Total
Construction		150,000						$150,000
City Funds		150,000						$150,000
Matching Funds								$0
Total	0	150,000	0	0	0	0	0	$150,000

Bridge Rehabilitation Program

Dept. Priority: 9

Description: This project funds inspection, rehabilitation, and replacement of 66 non-interstate bridges located throughout the City. Legally mandated annual inspections of 220 bridges within city limits provide much needed information to prioritize repair, rehabilitation, and replacement of City bridges. This project funds labor, materials, and technology needed to plan, design, build, and inspect this construction.

Purpose: The purpose of project is to keep bridges safe for vehicular and pedestrian traffic, allowing reliable passage across rivers, creeks, railroads, busy arterials, and other barriers.

Phases	Prior Year	2005	2006	2007	2008	2009	2010	2005-2010 Total
Engineering		150,000	150,000	150,000	150,000	150,000	150,000	$900,000
Land		25,000	25,000	25,000	25,000	25,000	25,000	$150,000
Construction		800,000	900,000	1,000,000	1,000,000	1,100,000	1,100,000	$5,900,000
Equipment		25,000	25,000	25,000	25,000	25,000	25,000	$150,000
Other		100,000	100,000	100,000	100,000	100,000	100,000	$600,000
City Funds	900,000	1,100,000	1,200,000	1,300,000	1,300,000	1,400,000	1,400,000	$7,700,000
Matching Funds	6,841,000							$0
Total	7,741,000	1,100,000	1,200,000	1,300,000	1,300,000	1,400,000	1,400,000	$7,700,000

Wall Stab. & Landslide Correction

Dept. Priority: 10

Description: This project funds inspection, rehabilitation, or replacement of deteriorated retaining walls and provides funding to stabilize landslides affecting the right-of-way at various citywide locations. The installation of various monitoring devices installed on marginally stable slopes throughout the City is also included.

Purpose: Because of geology, topography, and former development practices, landslides and retaining walls are commonplace in the City of Cincinnati. Timely replacement of deteriorated retaining walls and stabilization of landslides are vital to protect the transportation and utility infrastructure within the right-of-way.

Phases	Prior Year	2005	2006	2007	2008	2009	2010	2005-2010 Total
Engineering		170,000	170,000	170,000	170,000	170,000	170,000	$1,020,000
Land		20,000	20,000	20,000	20,000	20,000	20,000	$120,000
Construction		720,000	720,000	750,000	750,000	720,000	720,000	$4,380,000
Equipment		20,000	20,000	10,000	10,000	20,000	20,000	$100,000
Other		70,000	70,000	50,000	50,000	70,000	70,000	$380,000
City Funds	900,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	$6,000,000
Matching Funds								$0
Total	900,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	$6,000,000

Neighborhood Transportation Strategies

Dept. Priority: 11

Description: This project provides funding for consultants and City staff support to review development plans and recommend neighborhood and Central Business District (CBD) transportation system improvements, in conjuction with land development opportunities. This project also supports the City staff participation in a variety of projects, committees, and studies that affect the City's and region's transportation network including OKI, ODOT, and Federal funding strategies for infrastructure improvements.

Purpose: This project supports the Department of Transportation and Engineering's responsibility for planning and management of the City's multi-modal transportation system, integrating highway, rail, air, transit, water, bicycle, pedestrian and utility networks. Coordinating transportation planning with land use planning, regional transportation issues and assisting with the formulation of a transportation capital improvement program.

Phases	Prior Year	2005	2006	2007	2008	2009	2010	2005-2010 Total
Engineering		150,000	150,000	150,000	150,000	150,000	150,000	$900,000
City Funds	150,000	150,000	150,000	150,000	150,000	150,000	150,000	$900,000
Matching Funds								$0
Total	150,000	150,000	150,000	150,000	150,000	150,000	150,000	$900,000

Street Improvements

Dept. Priority: 12

Description: This project helps fund improvements to the through street system to improve safety and/or capacity and to support new housing and/or economic development. Project funds help leverage outside funding for specific projects from sources such as the Ohio Public Works Commission's State Capital Improvement Program (SCIP)/Local Transportation Improvement Program (LTIP), as well as Ohio Department of Transportation (ODOT) and Federal Highway Administration (FHWA) funds. This project funds labor, materials, and technology needed to plan, design, build, and inspect these improvements.

Purpose: This project funds improvements specifically needed to correct or mitigate documented safety problems, or increase capacity or alleviate congestion on existing through streets. Upgrades or improvements are also performed in conjunction with new housing and economic development. Program funds have been successfully used to leverage outside funds.

Phases	Prior Year	2005	2006	2007	2008	2009	2010	2005-2010 Total
Engineering		200,000	100,000	100,000	100,000	100,000	100,000	$700,000
Land		75,000	75,000	75,000	75,000	75,000	75,000	$450,000
Construction		700,000	800,000	800,000	800,000	800,000	800,000	$4,700,000
Equipment		25,000	25,000	25,000	25,000	25,000	25,000	$150,000
City Funds	900,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	$6,000,000
Matching Funds	1,250,000		1,000,000					$1,000,000
Total	2,150,000	1,000,000	2,000,000	1,000,000	1,000,000	1,000,000	1,000,000	$7,000,000

CBD Gateways/Greenways

Dept. Priority: 13

Description: The project provides funding for additional Central Business District (CBD) Gateways. These projects would include safety improvements and landscaped traffic islands at the Liberty/ Liberty Hill intersection and at Liberty and Central Parkway in accordance with the Over the Rhine Strategic Plan, and at Sixth & Broadway and at Eighth & Broadway. Projects in subsequent years include gateway treatments along Central Avenue and would be coordinated with the current Convention Center expansion, and additional greenway islands within Liberty.

Purpose: The purpose of this project is to design and construct various Central Business District gateway and greenway improvements to enhance the entry points and overall image of the CBD. Seven gateways have been constructed to date. Three public/privately sponsored projects were completed in 1997 and four federal/city/privately sponsored gateways were completed in 2001. Project funding leverages private participation in the project through maintenance and operation agreements with community organizations and adjacent businesses and property owners.

Phases	Prior Year	2005	2006	2007	2008	2009	2010	2005-2010 Total
Construction		100,000	100,000	100,000	100,000	100,000	100,000	$600,000
City Funds	100,000	100,000	100,000	100,000	100,000	100,000	100,000	$600,000
Matching Funds								$0
Total	100,000	100,000	100,000	100,000	100,000	100,000	100,000	$600,000

Computerized Traffic Signal System

Dept. Priority: 14

Description: This project would provide funds to complete the remaining portions of and upgrade existing portions, as needed, of the computerized traffic signal system as recommended by the Infrastructure Commission. The project would provide responsive control of traffic signals throughout the City. This project would also provide and upgrade as needed, computer equipment and software for those tasks directly related to the project.

Purpose: This project would enable the City's traffic signal system to be more functionally responsive to changeable traffic demands by funding the purchase of electronic solid state equipment. This project would also fund the purchase of traffic signal pre-emption equipment for controllers and fire vehicles. Approximately 50 controllers would be placed in service each year.

Phases	Prior Year	2005	2006	2007	2008	2009	2010	2005-2010 Total
Construction		500,000	500,000	500,000	500,000	500,000	500,000	$3,000,000
City Funds	500,000	500,000	500,000	500,000	500,000	500,000	500,000	$3,000,000
Matching Funds								$0
Total	500,000	500,000	500,000	500,000	500,000	500,000	500,000	$3,000,000

Eighth Street Viaduct Rehabilitation

Dept. Priority: 15

Description: This project provides the local funds needed to rehabilitate the Eighth Street Viaduct, connecting Queensgate and the Central Business District with Lower Price Hill. This funding would be used to rehabilitate the Burns Street Ramp and other work under and along side the Eighth Street Viaduct. A total of $17 million in funding is programmed and/or committed by the Ohio Department of Transportation, the Ohio-Kentucky-Indiana Regional Council of Governments, and Hamilton County to complete this improvement.

Purpose: This purpose of this project is to provide the City's portion of funding for the rehabilitation of the Eighth Street Viaduct in conjunction with programmed funds from the Ohio Department of Transportation (OKI), the Ohio-Kentucky-Indiana Regional Council of Governments(OKI), and Hamilton County. The Eighth Street Viaduct is rated in serious condition. Major rehabilitation is needed soon to maintain safety.

Phases	Prior Year	2005	2006	2007	2008	2009	2010	2005-2010 Total
Engineering		150,000						$150,000
Land		50,000						$50,000
Construction		1,000,000						$1,000,000
City Funds		1,200,000						$1,200,000
Matching Funds		17,000,000						$17,000,000
Total	0	18,200,000	0	0	0	0	0	$18,200,000

Waldvogel Viaduct Replacement

Dept. Priority: 16

Description: This project funds project development work, including acquiring right-of-way, for the replacement of the Waldvogel Memorial Viaduct which connects the Sixth Street Expressway to Elbron and Warsaw Avenues in Price Hill. This project would also provide the local share for outside funding from the Ohio Department of Transportation, the Ohio-Kentucky-Indiana Regional Council of Governments, and other funding sources. The proposed project completely replaces the existing viaduct with a wider, improved River Road at the east end and new, improved connecting ramps to Warsaw and Elbron Avenues at the west end.

Purpose: This project is needed to replace the existing viaduct with a new and improved roadway system. The current viaduct can only support 40% of legal loads and has narrow lanes and sharp curves which do not meet today's standards. The Waldvogel Viaduct has the lowest sufficiency rating in Hamilton County.

Phases	Prior Year	2005	2006	2007	2008	2009	2010	2005-2010 Total
Engineering		300,000	300,000					$600,000
Land		500,000	1,500,000					$2,000,000
Construction				3,000,000	3,000,000	1,222,200		$7,222,200
City Funds		800,000	1,800,000	3,000,000	3,000,000	1,222,200		$9,822,200
Matching Funds					28,800,000			$28,800,000
Total	0	800,000	1,800,000	3,000,000	31,800,000	1,222,200	0	$38,622,200

River Road Master Plan

Dept. Priority: 17

Description: The project develops a comprehensive master plan for infrastructure and enhancement improvements along River Road from Waldvogel Viaduct in Lower Price Hill to the corporation boundary in Sayler Park. The plan would investigate opportunities for pedestrian, bicycle, and scenic enhancements and would develop standards for City, state, and/or federally funded projects. The plan would coordinate improvements with plans for future development of the Ohio River Scenic By-way and would identify scenic opportunities through the corridor's working riverfront environment.

Purpose: The purpose of this project is to identify opportunities for pedestrian and bicycle improvements, neighborhood identity and way-finding signage improvements, scenic enhancements, and standards for future roadway and wall improvements.

Phases	Prior Year	2005	2006	2007	2008	2009	2010	2005-2010 Total
Other		55,000						$55,000
City Funds		55,000						$55,000
Matching Funds								$0
Total	0	55,000	0	0	0	0	0	$55,000

River Road Phase 2

Dept. Priority: 18

Description: This project helps fund major improvements and enhancements to River Road between Mt. Echo Road and Illinois Avenue. It would provide standard width lanes, eliminate the "S" curve at Mt. Echo Road, and would extend a safer, more modern, and attractive roadway to the west communities of Cincinnati.

Purpose: Within the limits of this project, River Road has narrow lanes and tight curves that are not functional or compatible with the traffic volumes and volume of trucks. This project would address the high accident rate and improve capacity. This project supports the relocation of businesses to the Conrail Site on River Road/ US 50, a critical link between the Conrail site and I-75 and I-71 and is the southernmost major east-west connector in the city. When this project and the nearby Waldvogel Viaduct project are completed, US 50 would be a minimum of four lanes from the east to the west limits of the city.

Phases	Prior Year	2005	2006	2007	2008	2009	2010	2005-2010 Total
Construction		675,000						$675,000
City Funds		675,000						$675,000
Matching Funds		5,246,010						$5,246,010
Total	0	5,921,010	0	0	0	0	0	$5,921,010

Traffic Signal Controllers & Detectors

Dept. Priority: 19

Description: This project replaces obsolete and outdated traffic signal controllers and detectors that have exceeded their physical and technological lives. Most traffic signal controllers become technologically obsolete within ten years, and conditionally obsolete within 15 years. Replacing the signal controllers and detectors would reduce maintenance costs and improve reliability. The traffic signal controller is the primary element of a traffic signal, and modern technology has brought about massive improvements in controller flexibility. The traffic signal controllers are replaced on a City-wide basis, and the current controller modules in use are compatible with the Computerized Traffic Signal System.

Purpose: The timely replacement and installation of traffic controllers and vehicle detectors would allow for the proper and optimum operation of traffic control devices.

Phases	Prior Year	2005	2006	2007	2008	2009	2010	2005-2010 Total
Construction		40,000	40,000	40,000	40,000	80,000	80,000	$320,000
Equipment		110,000	110,000	105,000	147,500	270,000	280,000	$1,022,500
City Funds	360,000	150,000	150,000	145,000	187,500	350,000	360,000	$1,342,500
Matching Funds								$0
Total	360,000	150,000	150,000	145,000	187,500	350,000	360,000	$1,342,500

Neighborhood Gateways

Dept. Priority: 20

Description: This project provides funding for the design, engineering, construction, and inspection of neighborhood gateways, landscaped traffic islands, and similar community improvements. Commitments to maintain the improvements would be secured from community and business groups.

Purpose: This project supports existing infrastructure programs by constructing improvements that are ineligible for funding through the primary construction project, but improve safety and community identity. This project leverages community participation through commitment of community groups, businesses, and/or property owners to maintain the improvements.

Phases	Prior Year	2005	2006	2007	2008	2009	2010	2005-2010 Total
Construction		75,000	50,000	75,000	50,000	75,000	50,000	$375,000
City Funds	75,000	75,000	50,000	75,000	50,000	75,000	50,000	$375,000
Matching Funds								$0
Total	75,000	75,000	50,000	75,000	50,000	75,000	50,000	$375,000

Transportation Enhancements

Dept. Priority: 21

Description: This project would provide funding to support design and planning activities for major transportation improvement initiatives such as the Kennedy Connector, Cincinnati Public Schools transportation improvements, and Uptown transportation improvements.

Purpose: The purpose of this project is to provide needed funding for City staff and consultant time in developing and analyzing major transportation projects and initiatives associated with major changes in land use and development.

Phases	Prior Year	2005	2006	2007	2008	2009	2010	2005-2010 Total
Engineering		100,000	100,000	100,000	100,000	100,000	100,000	$600,000
City Funds	160,000	100,000	100,000	100,000	100,000	100,000	100,000	$600,000
Matching Funds								$0
Total	160,000	100,000	100,000	100,000	100,000	100,000	100,000	$600,000

Downtown Crosswalk Paver Replacement

Dept. Priority: 22

Description: This project funds repair, reconstruction, construction of paver crosswalks and associated crosswalk bases, curb, curb ramps, and sidewalks that are the responsibility of the City of Cincinnati. These special surfaces require periodic repair and replacement to promote safe, accessible, and attractive crosswalks. This project funds labor, materials, and technology needed to plan, design, build, and inspect this work.

Purpose: This project improves the quality of pedestrian access and reduces the City's liability through reconstruction of defective existing paver crosswalks within the Downtown area of the City of Cincinnati.

Phases	Prior Year	2005	2006	2007	2008	2009	2010	2005-2010 Total
Engineering		40,000						$40,000
Construction		160,000						$160,000
City Funds		200,000						$200,000
Matching Funds								$0
Total	0	200,000	0	0	0	0	0	$200,000

Dixmyth Avenue Relocation

Dept. Priority: 25

Description: This project would provide funding for the development of a new street on a new alignment for Dixmyth Avenue, connecting Martin Luther King Jr. Drive near Whitfield Avenue to Clifton Avenue near the existing Dixmyth Avenue intersection. This project funds labor, materials, and technology needed to plan, design, build, and inspect this work.

Purpose: The current roadway is narrow and winding, with no sidewalk on the south side of the street. This project would correct these conditions and would complement and enhance Good Samaritan Hospital 's expansion plans, which include the construction of a new $120 million hospital expansion and tower with additional parking.

Phases	Prior Year	2005	2006	2007	2008	2009	2010	2005-2010 Total
Engineering		150,000						$150,000
Construction		150,000						$150,000
City Funds		300,000						$300,000
Matching Funds		1,500,000						$1,500,000
Total	0	1,800,000	0	0	0	0	0	$1,800,000

Safety Improvements

Dept. Priority: 26

Description: This project would upgrade existing streets that require minor improvements based upon safety and operational recommendations. Included is all work necessary to plan, design, construct and inspect the proposed improvements, such as islands, bump outs, and other channelization methods. This project also includes aesthetic and other required elements to improve the neighborhood transportation network.

Purpose: The purpose of this project is to make minor safety improvements to streets that do not generally qualify for outside funding. This project coordinates efforts with the Street Rehabilitation Program to construct safety improvements to maximize funding allocations.

Phases	Prior Year	2005	2006	2007	2008	2009	2010	2005-2010 Total
Construction		100,000	100,000	100,000	100,000	100,000	100,000	$600,000
City Funds	100,000	100,000	100,000	100,000	100,000	100,000	100,000	$600,000
Matching Funds								$0
Total	100,000	100,000	100,000	100,000	100,000	100,000	100,000	$600,000

Pavement Management

Dept. Priority: 27

Description: This project would provide funding for a pavement management system that would include a thorough inspection and evaluation of City streets each year. Funding would allow inspection of streets on the through street system every year. Residential streets would be inspected every three years. These inspections are used to measure the condition of city streets, to better measure the effectiveness of rehabilitation and maintenance programs, and to guide selection of streets for the Street Rehabilitation Program. This project funds labor, materials, and technology needed for this project.

Purpose: The pavement management system helps identify the appropriate time for and type of pavement repair or maintenance, including reconstruction, rehabilitation, resurfacing, slurry seal, crack seal, and rejuvenation. Additionally, there is a federal standard (GASB 34) that requires that the entire street system be inspected on a three-year cycle to evaluate the conditions of public transportation assets.

Phases	Prior Year	2005	2006	2007	2008	2009	2010	2005-2010 Total
Engineering		100,000	100,000	100,000	100,000	100,000	100,000	$600,000
City Funds	100,000	100,000	100,000	100,000	100,000	100,000	100,000	$600,000
Matching Funds								$0
Total	100,000	100,000	100,000	100,000	100,000	100,000	100,000	$600,000

Central Avenue 3rd to 7th Street

Dept. Priority: 28

Description: The project funds improvement to Central Avenue by converting the one-way traffic lanes to two-way traffic and constructing streetscapes along each side. This project funds labor, materials, and technology needed to plan, design, acquire right-of-way, build, and inspect this work.

Purpose: This project improves pedestrian access and traffic operation, eliminating parking in the middle of the street, and improving the aesthetic environment of Central Avenue. This project would complete Central Avenue improvements required to support the Fort Washington Way project and the Convention Center expansion. Central Avenue is now two way from Mehring Way to Sixth Street, with temporary curbs from Fifth Street to Sixth Street and temporary parking in the middle of the street from Fourth to Fifth Street. The completion of this project would make Central Avenue more functional and compatible with the downtown street network.

Phases	Prior Year	2005	2006	2007	2008	2009	2010	2005-2010 Total
Engineering		100,000						$100,000
Construction		900,000						$900,000
City Funds	1,500,000	1,000,000						$1,000,000
Matching Funds								$0
Total	1,500,000	1,000,000	0	0	0	0	0	$1,000,000

M.L. King: Woodside to Eden

Dept. Priority: 29

Description: This project would provide funds for improvements to the Jefferson/Vine/Martin Luther King Jr. (MLK) intersection to permit better access to Short Vine via the installation of a new traffic signal at MLK/Short Vine. The project would also include widening of the MLK roadway section between Vine and Woodside which also includes the construction of a landscaped median. This project funds labor, materials, and technology needed to plan, design, acquire right-of-way, build, and inspect this work.

Purpose: This project provides a vital link to the University Village Business District by permitting better vehicular/pedestrian access to Short Vine, implement the landscaped parkway concept from the Uptown Plan and improve safety at the Vine/Jefferson intersection by correcting existing vehicle stop-sight-distance deficiencies. City funds would be used to advance the project through the final design, right-of-way acquisition and construction phases, and as a match for federal funds.

Phases	Prior Year	2005	2006	2007	2008	2009	2010	2005-2010 Total
Engineering		50,000						$50,000
Land		50,000						$50,000
Construction		455,000	675,000					$1,130,000
City Funds		555,000	675,000					$1,230,000
Matching Funds		0	4,356,000					$4,356,000
Total	0	555,000	5,031,000	0	0	0	0	$5,586,000

Fountain Square

Dept. Priority: 30

Description: The project funds City staff costs related to coordination and development of the proposed 3CDC renovation of Fountain Square and redevelopment of the surrounding Central Business District (CBD) core area. City staff participation is necessary to provide the development and consultant team with information, feedback, and expertise. Involvement is also necessary to develop related improvements required for the function and operation of the Square and other redevelopment projects, and the surrounding street and sidewalk network.

Purpose: The purpose of this project is to provide the necessary funding for City staff participation in the development of the plan and proposed improvements at Fountain Square, and to develop and coordinate planning and improvements for related redevelopment projects in the surrounding CBD core.

Phases	Prior Year	2005	2006	2007	2008	2009	2010	2005-2010 Total
Engineering		100,000	100,000					$200,000
City Funds		100,000	100,000					$200,000
Matching Funds								$0
Total	0	100,000	100,000	0	0	0	0	$200,000

Riverfront Utilities

Dept. Priority: 30

Description: This project would provide funding for the City's portion of installing new utility infrastructure as part of the central riverfront street grid development project.

Purpose: The development of the central riverfront street grid requires the installation of new utility infrastructure in order to accommodate the new street structure and future development of the blocks.

Phases	Prior Year	2005	2006	2007	2008	2009	2010	2005-2010 Total
Construction		489,900	1,920,100					$2,410,000
City Funds	1,402,500	489,900	1,920,100					$2,410,000
Matching Funds								$0
Total	1,402,500	489,900	1,920,100	0	0	0	0	$2,410,000

Columbia Parkway Enhancements

Dept. Priority: 32

Description: This project provides funding for the construction of functional signage, lighting, bridge rail improvements, landscaping, and slope stabilization along the 6.1 mile stretch of Columbia Parkway from the Central Business District (CBD) to the eastern Corporation Line. (Roadway pavement conditions would be evaluated as part of existing infrastructure programs, with necessary improvements undertaken by those programs.) Funding would be utilized to construct bridge rail along the Collins Avenue Bridge and to continue lighting improvements between Kemper Avenue and Torrence Parkway. Enhancements would be coordinated with the on-going Columbia Parkway bridge replacement project.

Purpose: These improvements are part of the Columbia Parkway Master Plan which identified needs and necessary improvements to the Historic Parkway to restore its prominence in Cincinnati's Parkway/Greenway system. These improvements create a safe, attractive environment for daily commuters and the surrounding neighborhoods through landscaping, hillside stabilization, attractive bridge rail and vandal screens, orientation/directional signage, and lighting.

Phases	Prior Year	2005	2006	2007	2008	2009	2010	2005-2010 Total
Engineering		50,000	50,000	25,000	25,000	25,000	25,000	$200,000
Construction		250,000	290,000	175,000	175,000	175,000	175,000	$1,240,000
City Funds		300,000	340,000	200,000	200,000	200,000	200,000	$1,440,000
Matching Funds								$0
Total	0	300,000	340,000	200,000	200,000	200,000	200,000	$1,440,000

Kennedy Connector

Dept. Priority: 33

Description: This project provides funding for the design and construction of a new street to connect the intersection of Duck Creek Road and Kennedy Avenue with Ridge Avenue.

Purpose: The purpose of the project is to provide an alternate route for Ridge Avenue and improve traffic circulation between Ridge Avenue, Duck Creek Road, Kennedy Avenue, Red Bank Expressway, Interstate 71, and the Norwood Lateral. The new road would alleviate congestion at intersections in the vicinity. This project would support existing development in the Oakley and Madisonville neighborhoods and expand economic development capacity for new retail and commercial development. Funding from outside sources would be needed for construction.

Phases	Prior Year	2005	2006	2007	2008	2009	2010	2005-2010 Total
Engineering		790,000	190,000					$980,000
Land			600,000					$600,000
Construction			4,000,000	1,000,000				$5,000,000
Equipment		10,000	10,000					$20,000
City Funds		800,000	4,800,000	1,000,000				$6,600,000
Matching Funds								$0
Total	0	800,000	4,800,000	1,000,000	0	0	0	$6,600,000

Spot Infrastructure Replacement

Dept. Priority: 34

Description: This project would fund the replacement of deteriorated infrastructure not covered under other capital programs, including curb replacements, major pavement repairs on streets not requiring rehabilitation, and median reconstruction. This project would fund labor, materials, and technology needed to plan, design, acquire right-of-way, build, and inspect the proposed improvements.

Purpose: The purpose of the Spot Infrastructure Replacement Program is to address citizen concerns about isolated infrastructure deficiencies (namely curb, median, and pavement) that do not fit into other capital programs. This project enables improved responsiveness to citizen requests for repair.

Phases	Prior Year	2005	2006	2007	2008	2009	2010	2005-2010 Total
Engineering		10,000	10,000	10,000	10,000	10,000	10,000	$60,000
Construction		330,000	330,000	330,000	330,000	330,000	330,000	$1,980,000
City Funds	340,000	340,000	340,000	340,000	340,000	340,000	340,000	$2,040,000
Matching Funds								$0
Total	340,000	340,000	340,000	340,000	340,000	340,000	340,000	$2,040,000

Hillside Stairway Rehabilitation Program

Dept. Priority: 35

Description: This project would provide funding for the replacement, repair, and removal of the City's hillside stairway system. This project funds labor, materials, and technology needed to plan, design, acquire right-of-way, build, and inspect the proposed improvements.

Purpose: This program enables the City to continue its effort to systematically repair, replace, and/or remove existing stairways throughout the City, thereby improving the safe movement of pedestrian traffic.

Phases	Prior Year	2005	2006	2007	2008	2009	2010	2005-2010 Total
Engineering		70,000	64,000	64,000	64,000	64,000	64,000	$390,000
Land		3,000	3,000	3,000	3,000	3,000	3,000	$18,000
Construction		171,000	177,000	177,000	177,000	177,000	177,000	$1,056,000
Equipment		3,000	3,000	3,000	3,000	3,000	3,000	$18,000
Other		3,000	3,000	3,000	3,000	3,000	3,000	$18,000
City Funds	240,000	250,000	250,000	250,000	250,000	250,000	250,000	$1,500,000
Matching Funds								$0
Total	240,000	250,000	250,000	250,000	250,000	250,000	250,000	$1,500,000

Sidewalk Repair Program

Dept. Priority: 36

Description: This project would provide funding for the repair, reconstruction, construction, and removal of walks, driveways, curb ramps, and curbs that are the responsibility of the City of Cincinnati. This project funds labor, materials, and technology needed to plan, design, build, and inspect the proposed improvements.

Purpose: The purpose of this project is to improve the quality of pedestrian and vehicular access within the City of Cincinnati. It improves Americans with Disabilities Act (ADA) access through construction of curb ramps and reconstructs defective sidewalks that are the City's responsibility.

Phases	Prior Year	2005	2006	2007	2008	2009	2010	2005-2010 Total
Engineering		15,000	15,000	185,000	185,000	185,000	185,000	$770,000
Construction		80,000	80,000	600,000	600,000	600,000	600,000	$2,560,000
Equipment		5,000	5,000	15,000	15,000	15,000	15,000	$70,000
City Funds	450,000	100,000	100,000	800,000	800,000	800,000	800,000	$3,400,000
Matching Funds								$0
Total	450,000	100,000	100,000	800,000	800,000	800,000	800,000	$3,400,000

Riverfront Master Plan Coordination

Dept. Priority: 37

Description: This project provides funding for staff expenditures necessary to implement the Central Riverfront Master Plan that cannot be applied to current or future infrastructure projects.

Purpose: The project funds staff expenditures necessary to coordination and implementation of the Central Riverfront Master Plan. Funding permits staff involvement in the proposed 3CDC revisions to the Master Plan, coordination of planning and phasing with other City and County activities.

Phases	Prior Year	2005	2006	2007	2008	2009	2010	2005-2010 Total
Engineering		50,000	50,000	50,000	50,000	50,000	50,000	$300,000
City Funds		50,000	50,000	50,000	50,000	50,000	50,000	$300,000
Matching Funds								$0
Total	0	50,000	50,000	50,000	50,000	50,000	50,000	$300,000

Bicycle Transportation Program

Dept. Priority: 38

Description: This project provides funding for activities that improve bicycle (and pedestrian) transportation, safety and access citywide. Improvements include bicycle safe inlets, bicycle lanes, parking, signing, railroad crossings, traffic improvements, safety projects and multi-use trails. This project helps fund labor, materials, and technology needed to plan, design, acquire right-of-way, build, and inspect the proposed improvements.

Purpose: This project allows timely response to community requests for small projects and improves bicycle safety. Bicycle coordination with surrounding political jurisdictions is also enhanced by implementing smaller continuous projects. Project funds may also be used to leverage outside funding from state, federal, and other outside sources.

Phases	Prior Year	2005	2006	2007	2008	2009	2010	2005-2010 Total
Engineering		55,000	55,000	55,000	55,000	55,000	55,000	$330,000
Land		20,000	20,000	20,000	20,000	20,000	20,000	$120,000
Construction		20,000	20,000	20,000	20,000	20,000	20,000	$120,000
Equipment		5,000	5,000	5,000	5,000	5,000	5,000	$30,000
City Funds	100,000	100,000	100,000	100,000	100,000	100,000	100,000	$600,000
Matching Funds								$0
Total	100,000	100,000	100,000	100,000	100,000	100,000	100,000	$600,000

Ohio River Trail - Carrel to Wilmer

Dept. Priority: 39

Description: This project provides funding for the extension of the existing bike/hike trail at Lunken Airport, part of the Ohio River Trail Corridor. The segment starts at the Lunken Airport Terminal, crosses Wilmer Road and follows an old railroad corridor to a proposed trailhead at Carrel Ave and Dumont, in Columbia -Tusculum. This project helps fund labor, materials, and technology needed to plan, design, acquire right-of-way, build, and inspect the proposed improvements. The work would also include the demolition of railroad facilities, new trail construction and amenities, realigning some of the existing trail, a new traffic signal at Wilmer Road and restoration of street pavement at Dumont/Carrel.

Purpose: The project is part of the Columbia-Tusculum Urban Design Plan (Phase II). City funds would supplement federal funds already awarded and provide local matching funds for environmental work, design, construction and construction supervision.

Phases	Prior Year	2005	2006	2007	2008	2009	2010	2005-2010 Total
Other		100,000	500,000					$600,000
City Funds		100,000	500,000					$600,000
Matching Funds			895,125					$895,125
Total	0	100,000	1,395,125	0	0	0	0	$1,495,125

CBD Pedestrian & Parking Lot Signage

Dept. Priority: 41

Description: The project provides funding for the design, fabrication, and installation for a system of way-finding graphics for downtown. The project consists of pedestrian oriented maps, district identities, and directional signage for Central Business District (CBD) destinations. The project also includes future expansion of the system to include all public parking lots. Future funding would also be used to provide updates to the system to include new major destinations.

Purpose: This project provides a comprehensive graphic system that communicates information to citizens and visitors to facilitate their visit to various CBD destinations and promotes the accessibility of Downtown. The project expands the earlier phases of the CBD and Fort Washington Way way-finding system to include include way-finding from the Central Business District perimeter to districts and major destinations (Great American Ball Park, Paul Brown Stadium, etc.). Additional pedestrian map panels within the CBD core are also included. The system directs and informs visitors about various downtown districts and provides parking and way-finding information.

Phases	Prior Year	2005	2006	2007	2008	2009	2010	2005-2010 Total
Engineering		50,000	50,000	25,000	25,000	25,000	25,000	$200,000
City Funds	50,000	50,000	50,000	25,000	25,000	25,000	25,000	$200,000
Matching Funds								$0
Total	50,000	50,000	50,000	25,000	25,000	25,000	25,000	$200,000

I-75/Brent Spence Bridge Studies

Dept. Priority: 42

Description: This project would provide the City's matching funds to support the ODOT preliminary engineering and environmental impact statement study of I-75 interchanges within the City of Cincinnati. It would also be used to provide City matching funds for the Brent Spence Bridge Replacement Study. The project also provides for City staff support on these major transportation improvements.

Purpose: This project provides matching funds and City staff time to support transportation studies and design on I-75 at various interchanges and at the Brent Spence Bridge, in coordination with the Ohio Department of Transportation.

Phases	Prior Year	2005	2006	2007	2008	2009	2010	2005-2010 Total
Engineering		500,000	50,000	50,000	500,000	50,000	50,000	$1,200,000
City Funds		500,000	50,000	50,000	500,000	50,000	50,000	$1,200,000
Matching Funds								$0
Total	0	500,000	50,000	50,000	500,000	50,000	50,000	$1,200,000

Skywalk Improvements

Dept. Priority: 43

Description: The project provides funding for the continuation of upgrades and improvement of the Central Business District (CBD) Skywalk network, including roof replacements, canopy replacement, curtain wall repairs, installing new windows to improve visibility into the skywalk, and safety, security, and lighting upgrades. Updates to the skywalk marker system are also included. Funding would also be utilized for removal of obsolete segments of the system as necessary.

Purpose: The purpose of this project is to upgrade and improve the existing system of downtown Skywalk bridges for access and convenience of downtown workers, visitors, and residents. Projects to be funded in 2005 and 2006 include removal of obsolete Skywalk segments to mitigate ongoing City maintenance liabilities, and improvements to various Fifth Street Skywalk bridges. Updates to the Skywalk Marker system are anticipated to be implemented in 2006.

Phases	Prior Year	2005	2006	2007	2008	2009	2010	2005-2010 Total
Construction		100,000	350,000	300,000	300,000	300,000	300,000	$1,650,000
City Funds	200,000	100,000	350,000	300,000	300,000	300,000	300,000	$1,650,000
Matching Funds								$0
Total	200,000	100,000	350,000	300,000	300,000	300,000	300,000	$1,650,000

Columbia Parkway Access Management

Dept. Priority: 47

Description: This project helps improve Columbia Parkway by limiting access from Kemper Lane to Delta Avenue. Acquisition of access rights from existing property owners and the closing off of stairwells would be included as part of the project. This project would provide funds for the labor, materials, and technology needed to plan, design, acquire right-of-way, build, and inspect the proposed improvements.

Purpose: The project would maintain existing driveways while acquiring access rights from adjacent properties to eliminate new driveways and access points on Columbia Parkway from Kemper Lane to Delta Avenue. Additional driveways would create additional conflict points which would increase accidents on Columbia Parkway.

Phases	Prior Year	2005	2006	2007	2008	2009	2010	2005-2010 Total
Engineering		50,000	50,000					$100,000
Land		200,000	200,000					$400,000
Construction				250,000				$250,000
City Funds		250,000	250,000	250,000				$750,000
Matching Funds		700,000	700,000	660,000				$2,060,000
Total	0	950,000	950,000	910,000	0	0	0	$2,810,000

Hamilton Avenue Windmere to Groesbeck

Dept. Priority: 48

Description: This project would provide funding for the widening and realigning of Hamilton Avenue between Windmere and Groesbeck. Improvements to intersections and pavement rehabilitation would also be included. The length of the project would be approximately 2.1 lane miles. This project includes all work, equipment, and information technology items necessary to plan and complete the preliminary design.

Purpose: The purpose of this project is to address narrow lanes and sharp curves on Hamilton Avenue. These two safety problems create critical operational problems for the transit system, and when combined with the lack of dedicated left turn lanes, result in dangerous driving conditions. As a result, Hamilton Avenue experiences severe traffic congestion during morning and evening rush hours and an elevated accident rate.

Phases	Prior Year	2005	2006	2007	2008	2009	2010	2005-2010 Total
Engineering		10,000						$10,000
Land		60,000						$60,000
City Funds		70,000	0					$70,000
Matching Funds		240,000	2,572,000					$2,812,000
Total	0	310,000	2,572,000	0	0	0	0	$2,882,000

Art in Capital Projects

Dept. Priority: 50

Description: The project provides funding for staff and consultant costs to complete, implement, and administer a program to provide public art in City capital construction projects. The program would create a process for artist and project selection, project development, and public involvement and participation. Funding for individual art components in capital projects would be included in the overall design and construction budget of each project.

Purpose: The project funds staff and consultant costs to develop a program and process to include public art in City capital construction projects. Implementation of public art components in these projects would improve the quality, appearance, and inclusiveness, and create a unique identity for the project, community and City.

Phases	Prior Year	2005	2006	2007	2008	2009	2010	2005-2010 Total
Engineering		15,000	15,000	15,000	15,000	15,000	15,000	$90,000
City Funds		15,000	15,000	15,000	15,000	15,000	15,000	$90,000
Matching Funds								$0
Total	0	15,000	15,000	15,000	15,000	15,000	15,000	$90,000

Ohio River Trail - Congress to Carrel

Dept. Priority: 51

Description: This project would provide funding to assist with the development of the Congress to Carrel portion of the Ohio River Trail Bike Corridor. This segment of the bike trail is located in Columbia-Tusculum, along Dumont Street, Eastern Avenue and Congress Avenue. It closes the gap between the existing loop trail at Lunken Airport and the new trail from Corbin to Stanley. The project includes improving existing substandard public right-of-way adjacent to the Oasis Rail Corridor.

Purpose: The purpose of this project is to provide funding for preliminary engineering, design, property acquisition and construction. Outside funds would be applied for to leverage City funding after preliminary engineering is completed.

Phases	Prior Year	2005	2006	2007	2008	2009	2010	2005-2010 Total
Other		85,000		462,000				$547,000
City Funds		85,000		462,000				$547,000
Matching Funds				2,310,000				$2,310,000
Total	0	85,000	0	2,772,000	0	0	0	$2,857,000

ML King/I-71 Interchange

Dept. Priority: 53

Description: This project would provide funding for planning, engineering, and other related costs associated with the development of a proposed interchange at Interstate 71 and Martin Luther King Jr. Drive.

Purpose: This project provides an important link between the Uptown area, the second highest employment area in Greater Cincinnati, and Interstate 71. Currently, traffic uses the residential streets to access interchanges north and south of M.L. King. Federal funds will be needed for construction.

Phases	Prior Year	2005	2006	2007	2008	2009	2010	2005-2010 Total
Engineering		100,000	100,000	50,000	100,000	100,000	200,000	$650,000
Land				50,000	150,000	150,000	500,000	$850,000
Construction							800,000	$800,000
City Funds	750,000	100,000	100,000	100,000	250,000	250,000	1,500,000	$2,300,000
Matching Funds							30,000,000	$30,000,000
Total	750,000	100,000	100,000	100,000	250,000	250,000	31,500,000	$32,300,000

Convention Center Expansion

Dept. Priority: 57

Description: This project provides the funding necessary for the City's General Capital Budget contribution to the Convention Center Expansion project.

Purpose: The purpose of this project is to maintain a separate distinct project for the payments made for the City's contribution from the General Capital Budget for the expansion of the Albert Sabin Convention Center. The City's contribution from the General Capital Budget began with the 2003 allocation.

Phases	Prior Year	2005	2006	2007	2008	2009	2010	2005-2010 Total
Other		1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	$6,000,000
City Funds	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	$6,000,000
Matching Funds								$0
Total	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	$6,000,000

LED Traffic and Pedestrian Signals

Dept. Priority: 23

Description: This project replaces incandescent type traffic signals and pedestrian signals with energy efficient and longer life LED types. The project includes replacing entire pedestrian and traffic signal heads where older units exist and retrofitting the optical unit only in newer units.

Purpose: The purpose of the project is to generate operating fund savings through decreased energy costs, wash/relamp costs, and should also result in a reduction in traffic signal outages. Typical incandescent lamps must be replaced once each year. LED's have a useful life of 7 to 10 years depending on the type and also use 80% to 90% less energy than incandescent lamps. The price of the LED units has decreased significantly over the last 3 or 4 years and is now comparable to the price of regular traffic and pedestrian signal heads. This project would also accelerate the replacement of the word messages in pedestrian signals with the "Hand and Man" symbols that are now required.

Phases	Prior Year	2005	2006	2007	2008	2009	2010	2005-2010 Total
Engineering			20,000	20,000	20,000	20,000	20,000	$100,000
Construction			200,000	200,000	200,000	200,000	200,000	$1,000,000
Equipment			230,000	230,000	230,000	230,000	230,000	$1,150,000
City Funds			450,000	450,000	450,000	450,000	450,000	$2,250,000
Matching Funds			0	0	0	0	0	$0
Total	0	0	450,000	450,000	450,000	450,000	450,000	$2,250,000

Raised Pavement Markers

Dept. Priority: 24

Description: This project would provide reflective raised pavement markers that would be installed in curves and other roadway areas where the visibility of normal painted markings is not sufficient. The reflective markers increase the target value of pavement markings. The markers are used as part of an overall accident prevention program, and these markers are most helpful in curved roadway locations. The markers are installed on curves with high accident rates, and on streets that are not on the street rehabilitation six-year plan.

Purpose: Raised pavement markers greatly enhance positive guidance through curves, and have been instrumental in reducing accidents in roadway curves. The markers are also helpful in guiding motorists through lane transitions and have much greater intensity during rain than normal painted pavement markings.

Phases	Prior Year	2005	2006	2007	2008	2009	2010	2005-2010 Total
Construction		0	50,000	50,000	50,000	50,000	50,000	$250,000
City Funds	50,000	0	50,000	50,000	50,000	50,000	50,000	$250,000
Matching Funds								$0
Total	50,000	0	50,000	50,000	50,000	50,000	50,000	$250,000

Colerain Corridor TSM Improvements

Dept. Priority: 31

Description: This project would provide funds for a number of Transportation System Management (TSM) projects, including intersection improvements, roadway widening and realignment improvements for the Colerain Connector. This project funds labor, materials, and technology needed to plan, design, acquire right-of-way, build, and inspect the proposed improvements.

Purpose: The purpose of this project is to improve the capacity and safety of the existing street network in the Colerain Corridor boundary. Requests would be made to the Ohio Department of Transportation (ODOT), the Ohio-Kentucky-Indiana (OKI) Regional Council of Governments and the Ohio Public Works Commission (OPWC) for funding assistance.

Phases	Prior Year	2005	2006	2007	2008	2009	2010	2005-2010 Total
Engineering			100,000			100,000	100,000	$300,000
Land			50,000			100,000	100,000	$250,000
Construction			50,000			800,000	583,600	$1,433,600
City Funds			200,000	0		1,000,000	783,600	$1,983,600
Matching Funds			240,000	2,800,000				$3,040,000
Total	0	0	440,000	2,800,000	0	1,000,000	783,600	$5,023,600

Central Parkway Lighting Replacment

Dept. Priority: 40

Description: This project would provide a four-year phased replacement of Central Parkway street lighting between Liberty Street and Ludlow Avenue. The project would result in the complete replacement of all lights, conduit, and pullboxes. Three phases have already been funded. Funding for this project provides for the fourth and final phase which is located on Central Parkway between Hopple Street and Ludlow Avenue.

Purpose: The purpose of this project is to complete the fourth and final phase of the Central Parkway Lighting Replacement project.

Phases	Prior Year	2005	2006	2007	2008	2009	2010	2005-2010 Total
Engineering			20,000					$20,000
Construction			680,000					$680,000
City Funds			700,000					$700,000
Matching Funds			0					$0
Total	0	0	700,000	0	0	0	0	$700,000

Uptown Wayfinding System

Dept. Priority: 44

Description: The project funds the design and development of a system of way-finding graphics for the Uptown area surrounding the University of Cincinnati, Christ Hospital, University Hospital, Good Samaritan Hospital, and the Cincinnati Zoo, and includes partial funding for implementation. The project would develop district identities and directional signage for the various Uptown destinations.

Purpose: This project provides a comprehensive graphic system that communicates information to citizens and visitors to facilitate their visit to various Uptown destinations and promotes the accessibility of Uptown. The project would expand the concept of the existing CBD and Fort Washington Way way-finding system and would direct and inform visitors about various desitnations within Uptown, the second largest employment center in Cincinnati.

Phases	Prior Year	2005	2006	2007	2008	2009	2010	2005-2010 Total
Other			150,000					$150,000
City Funds			150,000					$150,000
Matching Funds								$0
Total	0	0	150,000	0	0	0	0	$150,000

Clifton and M. L. King Intersection Imp.

Dept. Priority: 45

Description: This project provides funding for improvements to the intersection of Clifton Avenue and West Martin Luther King Jr. Drive in Clifton near the University of Cincinnati.

Purpose: The purpose of the project is to reduce the high accident rate at the Clifton and M.L. King intersection. This intersection has one of the highest accident rates in the City.

Phases	Prior Year	2005	2006	2007	2008	2009	2010	2005-2010 Total
Engineering			100,000		300,000			$400,000
Land						1,000,000		$1,000,000
Construction							1,300,000	$1,300,000
City Funds			100,000		300,000	1,000,000	1,300,000	$2,700,000
Matching Funds								$0
Total	0	0	100,000	0	300,000	1,000,000	1,300,000	$2,700,000

Orchard Lane Street Light Upgrade

Dept. Priority: 46

Description: This project would provide funding for the replacement of the underground conduit system and pullboxes for the Orchard Lane boulevard circuit. The cables are currently co-located in Cinergy conduits and vaults that tend to fill with water. The street light cables are also mixed with unfused Cinergy cables leading to an increased chance for short circuits.

Purpose: The purpose of this project is to upgrade the street light circuit and enhance its maintainability. In the long term, this project will also avoid outages due to cable faults that will tend to increase over time.

Phases	Prior Year	2005	2006	2007	2008	2009	2010	2005-2010 Total
Engineering			10,000					$10,000
Construction			90,000					$90,000
Other			10,000					$10,000
City Funds			110,000					$110,000
Matching Funds								$0
Total	0	0	110,000	0	0	0	0	$110,000

Vine St. from Nixon to Erkenbrecher

Dept. Priority: 49

Description: The project would provide funding for improvements to Vine Street from Nixon to Erkenbrecher. The improvement would widen the existing roadway, improving the flow of pedestrian and vehicular traffic. This project helps fund labor, materials, and technology needed to plan, design, acquire right-of-way, build, and inspect the proposed improvements.

Purpose: The project would improve safety and capacity of the Vine Street corridor and surrounding area which is the region's second highest concentration of employers, including the hospitals, University of Cincinnati and the Zoo. The project would make Vine Street a focal point for mixed use development including parking, office, housing, research, and greenspace. Outside funding would be needed to cover the construction cost.

Phases	Prior Year	2005	2006	2007	2008	2009	2010	2005-2010 Total
Engineering			200,000	418,300				$618,300
Land					331,700			$331,700
City Funds			200,000	418,300	331,700			$950,000
Matching Funds								$0
Total	0	0	200,000	418,300	331,700	0	0	$950,000

Ohio River Trail - Lumber to Corbin

Dept. Priority: 52

Description: This project provides funding for the development of the Lumber to Corbin segment of the Ohio River Trail bike/hike trail project, which is part of the Ohio River Trail corridor. This segment is an extension of the new trail from Corbin to Stanley, connecting the Schmidt Ball Fields to the soccer fields next to St. Rose Church, in the East End Community. The trail requires walls to stabilize the bank of the Ohio River at several locations and includes a new 6 acre pocket park at Keck Street. This project helps fund labor, materials, and technology needed to plan, design, acquire right-of-way, build, and inspect the proposed improvements.

Purpose: The purpose of this project is to provide funds for preliminary engineering, property acquisition, construction documents and the construction of the trail. Outside funds will be needed to assist with the construction phase of the project.

Phases	Prior Year	2005	2006	2007	2008	2009	2010	2005-2010 Total
Other			300,000	150,000				$450,000
City Funds			300,000	150,000				$450,000
Matching Funds				658,000				$658,000
Total	0	0	300,000	808,000	0	0	0	$1,108,000

Ridge Avenue Corridor

Dept. Priority: 55

Description: The project would provide funding for improving intersections, and widening and realigning substandard sections of the roadway along Ridge Avenue in Madisonville and Oakley. This project helps fund labor, materials, and technology needed to plan, design, acquire right-of-way, build, and inspect the proposed improvements.

Purpose: This project helps improve safety and add capacity along Ridge Avenue. Ridge Avenue currently has safety and capacity problems due to narrow lanes and no left turn lanes. These two problems create critical operational problems for the transit system and result in dangerous driving conditions. As a result, Ridge Avenue experiences severe traffic congestion during morning and evening rush hours. This project would support existing development in the Oakley and Madisonville neighborhoods and expand economic development capacity for new retail and commercial development. The construction of this project will require outside funds.

Phases	Prior Year	2005	2006	2007	2008	2009	2010	2005-2010 Total
Engineering				250,000				$250,000
Land					200,000			$200,000
Construction					550,000			$550,000
City Funds				250,000	750,000			$1,000,000
Matching Funds				1,000,000	1,000,000			$2,000,000
Total	0	0	0	1,250,000	1,750,000	0	0	$3,000,000

Red Bank Road - Fair Lane to Brotherton

Dept. Priority: 56

Description: This project would provide funding to widen Red Bank from approximately Fair Lane to Brotherton to provide at least two through lanes in both directions, access management and left turn lanes. It includes the reconstruction of the Erie Court/Brotherton/Red Bank intersection and grade crossing. Bike and pedestrian access may also be provided with this project.

Purpose: The Red Bank corridor is being planned as a future Limited Access roadway which would connect I-71 to Columbia Parkway/US50 and possibly SR 32, under consideration now as a part of the Eastern Corridor study. This project would be a vital portion of that Corridor and a much needed reliever for Cincinnati's East side neighborhoods. Roadway capacity would be improved by providing additional through lanes and lessening delays caused by left-turning vehicles. This project includes all work, equipment and information technology items necessary to plan, design, construct, and inspect the proposed improvement.

Phases	Prior Year	2005	2006	2007	2008	2009	2010	2005-2010 Total
Construction					174,600			$174,600
City Funds					174,600			$174,600
Matching Funds					2,900,000			$2,900,000
Total	0	0	0	0	3,074,600	0	0	$3,074,600

Downtown Infrastructure Coordination

Dept. Priority: 54

Description: The project would fund design, engineering, construction, and inspection of two blocks of Central Business District (CBD) streetscape improvements. Implementation may be initially targeted within the CBD core to complement and coordinate with the proposed 3CDC Fountain Square improvements and other associated redevelopment efforts.

Purpose: The project would implement CBD streetscape upgrades and improvements in coordination with CBD redevelopment activities. Improvements may be focused within the CBD core surrounding Fountain Square to support development efforts in the area.

Phases	Prior Year	2005	2006	2007	2008	2009	2010	2005-2010 Total
Engineering						1,000,000		$1,000,000
City Funds	100,000					1,000,000		$1,000,000
Matching Funds								$0
Total	100,000	0	0	0	0	1,000,000	0	$1,000,000

Clifton Avenue Islands

Dept. Priority: 56

Description: This project would fund the design and construction of new landscaped medians and curb 'bump-outs' in Clifton Avenue adjacent to the University of Cincinnati (UC) and the new Stratford Heights development in the Uptown area. Maintenance of the improvements would be assumed by the University. The project would also include modification and/or relocation of the existing signal north of the proposed location, and would coordinate with the access points of Stratford Heights and the relocation of major entry points into the UC campus.

Purpose: The project would provide safety and aesthetic improvements by constructing new landscaped medians and curb 'bump-outs' to facilitate pedestrian access between the University and the new Stratford Heights development on Clifton Avenue. The islands would create a measure of "traffic calming" for the immediate area.

Phases	Prior Year	2005	2006	2007	2008	2009	2010	2005-2010 Total
Engineering						50,000		$50,000
Construction							200,000	$200,000
City Funds						50,000	200,000	$250,000
Matching Funds								$0
Total	0	0	0	0	0	50,000	200,000	$250,000

General Aviation Fund

Airport Infrastructure Improvements

Dept. Priority: 1

Description: This project would fund improvements to the Airport that are not typically funded by the Federal Aviation Administration (FAA) or Ohio Department of Transportation (ODOT) such as rubber removal, striping, airfield and way-finding signage, security improvements, vehicular parking lot improvements/expansion, Airport Road improvements, flood control improvements/repairs and various airfield pavement/drainage repairs. This project includes approximately $50,000 in 2005 and $65,000 in 2006 for Lunken Field Improvements, $25,000 in 2005 and $45,000 in 2006 for Airport Road Improvements, and $155,000 in 2005 and $10,000 in 2006 for Parking Lot Expansion/Improvements.

Purpose: The purpose of this project is to make improvements (airfield and non-airfield) to the airport's infrastructure to ensure a operationally efficient and esthetically pleasing public airport. It would also allow the City to meet its commitment to the FAA to maintain a safe and secure facility.

Phases	Prior Year	2005	2006	2007	2008	2009	2010	2005-2010 Total
Other		230,000	120,000	140,000	140,000	140,000	140,000	$910,000
City Funds		230,000	120,000	140,000	140,000	140,000	140,000	$910,000
Matching Funds								$0
Total	0	230,000	120,000	140,000	140,000	140,000	140,000	$910,000

FAA/ODOT Local Match

Dept. Priority: 2

Description: This project would designate an annual capital reserve in the General Aviation Fund to provide the matching funds for capital projects which involve Federal Aviation Administration (FAA) and Ohio Department of Transportation (ODOT) grant funding. This capital project would cover expenditures such as equipment, engineering and construction items.

Purpose: Because of the local match funding requirements for FAA/ODOT approved projects, General Aviation occasionally requests unanticipated capital projects. This capital project would also fund expenditures associated with preparation of ODOT/FAA grant applications and funding request documents (Annual FAA Airport Capital Improvement Program).

Phases	Prior Year	2005	2006	2007	2008	2009	2010	2005-2010 Total
Other		100,000	150,000	170,000	180,000	190,000	200,000	$990,000
City Funds	100,000	100,000	150,000	170,000	180,000	190,000	200,000	$990,000
Matching Funds		1,000,000	1,500,000	1,700,000	1,800,000	1,900,000	2,000,000	$9,900,000
Total	100,000	1,100,000	1,650,000	1,870,000	1,980,000	2,090,000	2,200,000	$10,890,000

Facility Improvements

Dept. Priority: 3

Description: This project would fund roofing, plumbing, electrical, ADA wheelchair access, building code upgrades and HVAC improvements, as well as window replacements at the Airport-owned facilities. The facilities include the Airport Administration Building, City-owned hangars, the Air Traffic Control Tower and Maintenance Shop. This capital project would cover expenditures such as equipment, engineering and construction items.This project includes approximately $125,000 in 2005 and 2006 for Lunken Administration and City Buildings improvements, and $25,000 in 2006 for Lunken Air Traffic Control Tower improvements.

Purpose: The purpose of this project is to make improvements to the airport's facilities, not funded by the Federal Aviation Administration (FAA). These improvements would serve to preserve the facilities and reduce the operation expenses associated with deteriorated/inefficient facilities. It would also ensure that the facilities are brought up to current code standards.

Phases	Prior Year	2005	2006	2007	2008	2009	2010	2005-2010 Total
Other		125,000	150,000	150,000	160,000	165,000	170,000	$920,000
City Funds		125,000	150,000	150,000	160,000	165,000	170,000	$920,000
Matching Funds								$0
Total	0	125,000	150,000	150,000	160,000	165,000	170,000	$920,000

Noise Monitoring and Abatement

Dept. Priority: 4

Description: This project would allow for the development of a noise monitoring and abatement program for Lunken Airport. Development of a noise monitoring and abatement program would require contractor assistance, a citizen involvement process, and acquisition of noise monitoring equipment and related software that would enable the City to analyze the aircraft noise from Lunken's operations. Project funding would also be used to expand the "Air Scene" aircraft tracking system currently in operation at Lunken.

Purpose: The information and data collected would be used to determine appropriate and meaningful noise abatement measures and evaluate their effectiveness. Data from this system is used to investigate noise complaints and to bill landing fees for transient aircraft using the airport facilities.

Phases	Prior Year	2005	2006	2007	2008	2009	2010	2005-2010 Total
Other		125,000	50,000	25,000	25,000	25,100	25,700	$275,800
City Funds	50,000	125,000	50,000	25,000	25,000	25,100	25,700	$275,800
Matching Funds								$0
Total	50,000	125,000	50,000	25,000	25,000	25,100	25,700	$275,800

Income Tax Transit Fund

Transit/Rail Corridor Preservation Acq.

Dept. Priority: 1

Description: This project would provide for the acquisition of real property and/or property rights and related planning, environmental, consultant services, and administrative costs in connection with the preservation and reuse of existing railroad corridors.

Purpose: This project would assist the City and region in meeting regulatory compliance related to federal air quality standards, enhance the City's transportation system, and assist with the acquisition of rail corridors for transportation purposes.

Phases	Prior Year	2005	2006	2007	2008	2009	2010	2005-2010 Total
Other		100,000	100,000	100,000	100,000	100,000	100,000	$600,000
City Funds	100,000	100,000	100,000	100,000	100,000	100,000	100,000	$600,000
Matching Funds								$0
Total	100,000	100,000	100,000	100,000	100,000	100,000	100,000	$600,000

Capital Improvement Plan - Water Works

Priority	Project Title	2005	2006	2007	2008	2009	2010	2005-2010 Total
Water Works Fund								
1	Replacement Water Mains	14,300,000	14,500,000	16,400,000	16,800,000	17,200,000	17,600,000	$96,800,000
2	Meter Replacement Program	9,500,000	9,000,000	6,500,000				$25,000,000
4	Projected Street Improvements	6,400,000	6,500,000	6,600,000	6,700,000	6,800,000	6,900,000	$39,900,000
6	New Water Mains	1,200,000	1,200,000	1,200,000	2,240,000	2,280,000	2,320,000	$10,440,000
7	Projected Private Developments	450,000	450,000	450,000	350,000	350,000	400,000	$2,450,000
8	UV - Miller Treatment Plant	400,000		5,600,000	5,300,000	500,000	3,200,000	$15,000,000
9	Chesterdale-Kemper to Crescentville WM	2,400,000						$2,400,000
10	International:Crescentville-Mulhauser	2,050,000						$2,050,000
11	Anderson Tank	900,000	100,000					$1,000,000
12	Alum Storage Facility	1,475,000	200,000					$1,675,000
14	Remote Pump Stations Upgrade	50,000	50,000					$100,000
15	Miscellaneous Tank Refurbishing	300,000	300,000	600,000	600,000	600,000	600,000	$3,000,000
17	Mason Main Replacement	400,000		100,000				$500,000
18	12 Inch WM Bethany/Top Flight	550,000						$550,000
19	Kemper-Princeton- Crescentville WM	1,687,000	1,800,000					$3,487,000
20	Princeton - Sharon to Kemper WM	1,500,000	1,200,000					$2,700,000
21	Casting/Street Rehab Projects	265,000	278,000	292,000	307,000	322,000	338,000	$1,802,000
22	Springdale Rd/Daleview to Harrison	1,940,000						$1,940,000
23	W North Bend Rd/Colerain to Hamilton	1,050,000	1,050,000					$2,100,000
25	Retrofit Switchgear 5 KV CMBP Indoor	130,000						$130,000
26	Retrofit Switchgear 5KV - CMBP Outdoor	110,000						$110,000
28	Replacement of Computers/Servers	235,000	241,000	247,000	253,000	260,000	267,000	$1,503,000
29	Constance PS Roadway Stabilization	325,000						$325,000
30	Replace RTU's in GAC	50,000						$50,000
31	Cornell Road Pump Upsizing	140,000						$140,000
35	Crane & Bridge Upgrade - Tennyson	100,000						$100,000
48	RMTP Coag Basin Collection Gear Painting	250,000	250,000					$500,000
49	Sodium Hex Facility Upgrade	50,000						$50,000
72	Miscellaneous Improvements	55,000	55,000	55,000	55,000	55,000	55,000	$330,000
73	Backup Power	250,000	250,000					$500,000
74	Lights Over Sand Filter	50,000						$50,000
3	Regeneration Furnace Upgrades		60,000	60,000	60,000	60,000	60,000	$300,000
5	Rehabilitate Water Mains		1,500,000	1,500,000	2,900,000	2,900,000	3,000,000	$11,800,000
27	Projected Station Valve Replacement		90,000	90,000	90,000	90,000	90,000	$450,000
33	Continuous WQ Monitors - Distribution		20,000	20,000	20,000	20,000	20,000	$100,000
36	Wesselman - Zion Hill to N Buffalo Ridge		1,240,000	1,160,000				$2,400,000
37	Dry Fork - Short to Harrison 12 inch		1,650,000					$1,650,000
38	WM - Cloverwood-Walnut-Fairway		684,000					$684,000
39	WM - Snider Rd/Socialville Foster		700,000					$700,000
40	W M 12 inch Castle Dr. & U.S. 42		828,000					$828,000
41	ORP 5KV Circuit Breaker Retrofit		200,000					$200,000
42	Cherry Grove Pump Upgrade		50,000					$50,000
43	Retrofit Switchgear-CMBP Outdoor		375,000					$375,000
44	Continuous Turbidity Upgrade RMTP		120,000					$120,000
64	Bolton Plant West Pump - 3rd Unit		30,000					$30,000
65	Protective Relays-Summit & Winton Rd		96,000					$96,000
82	AA Spectrophotometer		120,000					$120,000
84	TOH Analyzer		37,000					$37,000
113	Analytical Data System #1		35,000					$35,000

Capital Improvement Plan - Water Works

Priority	Project Title	2005	2006	2007	2008	2009	2010	2005-2010 Total
Water Works Fund								
13	Misc. Concrete Pavement Replacement			150,000	150,000	150,000	150,000	$600,000
32	Misc. Roof Repair			400,000		400,000		$800,000
34	Misc. Masonry			75,000	75,000	75,000	75,000	$300,000
45	Edwards Road Water Mains			1,850,000	875,000			$2,725,000
50	Misc. Information System Developments			3,800,000	3,800,000	2,550,000	2,300,000	$12,450,000
56	Tennyson Station Pump - Central			1,000,000				$1,000,000
66	Miscellaneous Expert Services			75,000	75,000	75,000	75,000	$300,000
68	Peach Grove Pump Station and Reservoir			200,000	2,400,000	1,000,000		$3,600,000
70	Wellhead Protection - Bolton Plant			50,000		50,000		$100,000
71	WM - Innovation Way			263,000				$263,000
81	Retrofit Switchgear 5KV Eden Park			120,000				$120,000
86	Kennedy Ave Pump Upgrade			100,000				$100,000
89	Protective Relays - Eden Park			96,000				$96,000
98	Summit/Reading-Section 16 inch			690,000				$690,000
99	Fixed Network Radio Reading System			1,400,000				$1,400,000
104	Recycle Stream Modification			600,000	700,000	520,000		$1,820,000
115	Gas Chromatograph (THM)			32,000				$32,000
16	Call Center Equipment Replacement				2,500,000			$2,500,000
46	Montgomery/Cooper-Pfeiffer 42 inch				2,025,000	2,025,000		$4,050,000
51	Paddock/Reading-Laidlaw 30 inch				1,130,000	1,170,000		$2,300,000
53	Green Hills Reservoir				1,000,000	1,000,000	800,000	$2,800,000
57	Observatory - Edwards to Paxton				1,810,000	1,845,000		$3,655,000
59	Tennyson Station Pump - Eastern Hills				1,400,000			$1,400,000
63	Protective Relays - Outdoor Substation				168,000			$168,000
67	Paxton/Isabella-Obser.&Madison				1,640,000	1,640,000		$3,280,000
69	Parsons/Martin-Eastern to Eden Park				2,340,000			$2,340,000
78	Retrofit Switchgear 2.4 KV Winton Rd.				90,000			$90,000
79	Retrofit Switchgear 2.4KV - Summit				80,000			$80,000
80	Retrofit Switchgear 5KV - Mt. Washington				100,000			$100,000
85	Harrison Road Pump Station - 5th Unit				25,000			$25,000
87	Motor Technology Upgrade - CMBP				200,000			$200,000
88	Mt. Washington Pump #3				75,000			$75,000
92	Winding Way/Lenox/Glenlyon/Barry				430,000	460,000		$890,000
102	RMTP Chlorinator Upgrade				50,000			$50,000
114	Filter Water Pump				500,000	500,000		$1,000,000
116	Gas Chromatograph				40,000			$40,000
24	ECAM Hardware Replacement					50,000		$50,000
47	Grandin - Madison to Edwards					1,825,000	1,825,000	$3,650,000
52	Montgomery-Galbraith to Cooper					1,685,000	1,685,000	$3,370,000
54	Madison/Ridge-Isabella to Duck Creek					1,240,000	2,420,000	$3,660,000
62	Pete Rose Way/Eggleston-Broadway					1,120,000		$1,120,000
75	Madison Rd-Ridge to Whetsel					1,630,000		$1,630,000
77	Castle Drive Storage Tank					2,690,000		$2,690,000
90	Protective Relays - Indoor Substation					88,000		$88,000
93	Harrison/Wesselman-E River Rd 16 inch					400,000		$400,000
96	Foster Pump Station					1,000,000		$1,000,000
100	Mobile Computing/EMPAC Module					1,200,000	1,500,000	$2,700,000
101	Rebaffle Clearwell Influent					75,000	925,000	$1,000,000
105	Filter to Waste Cycle					1,475,000		$1,475,000

Capital Improvement Plan - Water Works

Priority	Project Title	2005	2006	2007	2008	2009	2010	2005-2010 Total
Water Works Fund								
106	PID/Hall Detectors					35,000		$35,000
111	Analytical Data System #2					39,000		$39,000
112	Effluent Piping Upgrade					760,000		$760,000
55	Montgomery/Plainfield-Galbraith 48 inch						1,930,000	$1,930,000
58	Parsons/Martin-Eastern to EP 54 inch						1,370,000	$1,370,000
60	Paddock/Laidlaw-Vine 30 inch						1,510,000	$1,510,000
61	Ridge/Marburg-Montgomery 48 inch						800,000	$800,000
76	Cherry Grove Reservoir						800,000	$800,000
83	Chemical Feed Replacement - BP						225,000	$225,000
91	Protective Relays - Western Hills						72,000	$72,000
94	Hillside Ave/Maug-Anderson Ferry 16 inch						310,000	$310,000
95	Harrison/E River Rd-SR128 River Crossing						460,000	$460,000
97	1.0 MG Quailwood Farms Storage Tank						2,263,000	$2,263,000
103	Filter Aid Addition						75,000	$75,000
107	Continuous GC - FID Detector						35,000	$35,000
108	GCMS with Autosampler						95,000	$95,000
109	Advanced Micro Monitor						100,000	$100,000
110	Endocrine Distruptor Analysis						250,000	$250,000
117	Recarbonation Upgrade - BP						700,000	$700,000
118	Bolton Clearwell Baffling						750,000	$750,000
	Water Works Total:	48,562,000	45,259,000	51,775,000	59,353,000	60,209,000	58,350,000	$323,508,000
	Department of Water Works Total:	48,562,000	45,259,000	51,775,000	59,353,000	60,209,000	58,350,000	$323,508,000

Water Works Fund

Replacement Water Mains

Dept. Priority: 1

Description: This project would fund the replacement of deteriorating water mains. Water mains in need of replacement are prioritized according to criteria such as age, poor water flow, maintenance problems, and poor water quality.

Purpose: Water mains are replaced when they are no longer capable of furnishing reliable service to the customer.

Phases	Prior Year	2005	2006	2007	2008	2009	2010	2005-2010 Total
Construction		14,300,000	14,500,000	16,400,000	16,800,000	17,200,000	17,600,000	$96,800,000
City Funds	17,000,000	14,300,000	14,500,000	16,400,000	16,800,000	17,200,000	17,600,000	$96,800,000
Matching Funds								$0
Total	17,000,000	14,300,000	14,500,000	16,400,000	16,800,000	17,200,000	17,600,000	$96,800,000

Meter Replacement Program

Dept. Priority: 2

Description: This project would replace over 211,000 water meters, the majority of which are beyond their recommended useful life. The replacements would be read from a vehicle by radio without entry into customer homes and businesses in 20% of the time currently devoted to meter readings. Estimated bills and resulting billing adjustments would be reduced to near zero.

Purpose: This is a multi-purpose project designed to replace aging infrastructure (water meters), reduce staff exposure to hazards, reduce operating costs, reduce billing discrepancies, and improve customer service.

Phases	Prior Year	2005	2006	2007	2008	2009	2010	2005-2010 Total
Construction		8,423,000	7,922,000	6,450,000				$22,795,000
Equipment		1,000,000	1,000,000					$2,000,000
Other		77,000	78,000	50,000				$205,000
City Funds	4,400,000	9,500,000	9,000,000	6,500,000				$25,000,000
Matching Funds								$0
Total	4,400,000	9,500,000	9,000,000	6,500,000	0	0	0	$25,000,000

Projected Street Improvements

Dept. Priority: 4

Description: This project would replace water mains when another jurisdiction is improving a street that would affect a water main.

Purpose: When a street improvement is initiated by another political agency, the project is reviewed to see if any changes or additions to the existing water main is necessary.

Phases	Prior Year	2005	2006	2007	2008	2009	2010	2005-2010 Total
Construction		6,400,000	6,500,000	6,600,000	6,700,000	6,800,000	6,900,000	$39,900,000
City Funds	6,300,000	6,400,000	6,500,000	6,600,000	6,700,000	6,800,000	6,900,000	$39,900,000
Matching Funds								$0
Total	6,300,000	6,400,000	6,500,000	6,600,000	6,700,000	6,800,000	6,900,000	$39,900,000

New Water Mains

Dept. Priority: 6

Description: This project would install new water mains to the distribution system.

Purpose: Existing water mains in certain areas cannot support additional development. Service area expansion projections require installation of new water mains for adequate service.

Phases	Prior Year	2005	2006	2007	2008	2009	2010	2005-2010 Total
Construction		1,200,000	1,200,000	1,200,000	2,240,000	2,280,000	2,320,000	$10,440,000
City Funds	2,080,000	1,200,000	1,200,000	1,200,000	2,240,000	2,280,000	2,320,000	$10,440,000
Matching Funds								$0
Total	2,080,000	1,200,000	1,200,000	1,200,000	2,240,000	2,280,000	2,320,000	$10,440,000

Projected Private Developments

Dept. Priority: 7

Description: This project would provide for Water Works participation in the construction of new water mains which would support development.

Purpose: The purpose of this project is to support service enhancements and/or expansions to the water system.

Phases	Prior Year	2005	2006	2007	2008	2009	2010	2005-2010 Total
Construction		450,000	450,000	450,000	350,000	350,000	400,000	$2,450,000
City Funds	350,000	450,000	450,000	450,000	350,000	350,000	400,000	$2,450,000
Matching Funds								$0
Total	350,000	450,000	450,000	450,000	350,000	350,000	400,000	$2,450,000

UV - Miller Treatment Plant

Dept. Priority: 8

Description: This project will provide ultraviolet treatment which would inactivate cryptosporidium and other waterborne disease causing microorganisms.

Purpose: The Long Term 2 Enhanced Surface Water Treatment Rule would require additional disinfection treatment for crypotosporidium because chlorine is ineffective against cryptosporidium. UV treatment may reduce chlorine requirement thus improving the taste and smell of the water.

Phases	Prior Year	2005	2006	2007	2008	2009	2010	2005-2010 Total
Engineering		400,000		300,000	300,000	200,000	200,000	$1,400,000
Construction				4,800,000	5,000,000		1,500,000	$11,300,000
Equipment				500,000		300,000	1,500,000	$2,300,000
City Funds	600,000	400,000		5,600,000	5,300,000	500,000	3,200,000	$15,000,000
Matching Funds								$0
Total	600,000	400,000	0	5,600,000	5,300,000	500,000	3,200,000	$15,000,000

Chesterdale-Kemper to Crescentville WM

Dept. Priority: 9

Description: This project would provide funding for the Installation of a 36" water main in Chesterdale Road from Kemper Road to Mulhauser.

Purpose: This is the first phase of a two phase project to supply a second source of water to Butler County - Greater Cincinnati Water Works (GCWW) would finance the entire amount and Butler County would pay 75% of construction costs over a ten or twenty year period as provided in the final contract. This would be a separate revenue stream to GCWW.

Phases	Prior Year	2005	2006	2007	2008	2009	2010	2005-2010 Total
Construction		2,400,000						$2,400,000
City Funds	300,000	2,400,000						$2,400,000
Matching Funds	900,000							$0
Total	1,200,000	2,400,000	0	0	0	0	0	$2,400,000

International:Crescentville-Mulhauser

Dept. Priority: 10

Description: This project would provide funding for the Installation of a 36" water main in International Blvd from Crescentville to Mulhauser.

Purpose: This is the first phase of a two phase project to supply a second source of water to Butler County - Greater Cincinnati Water Works (GCWW) would finance the entire amount and Butler County would pay 75% of construction costs over a ten or twenty year period as provided in the final contract. This would be a separate revenue stream to GCWW.

Phases	Prior Year	2005	2006	2007	2008	2009	2010	2005-2010 Total
Construction		2,050,000						$2,050,000
City Funds	250,000	2,050,000						$2,050,000
Matching Funds	750,000							$0
Total	1,000,000	2,050,000	0	0	0	0	0	$2,050,000

Anderson Tank

Dept. Priority: 11

Description: This project would allow for construction of an elevated storage tank in the Anderson Township area on Little Dry Run Road.

Purpose: This project would provide water pressure system stability and the proper amount of water system storage for the Cherry Grove service area.

Phases	Prior Year	2005	2006	2007	2008	2009	2010	2005-2010 Total
Construction		900,000	100,000					$1,000,000
City Funds	950,000	900,000	100,000					$1,000,000
Matching Funds								$0
Total	950,000	900,000	100,000	0	0	0	0	$1,000,000

Alum Storage Facility

Dept. Priority: 12

Description: This project would provide funding for the construction of an Alum Storage Building adjacent to the Presedimentation facility at the Richard Miller Treatment Plant.

Purpose: This project would eliminate the long alum feed lines from Richard Miller Treatment Plant main campus to the Presedimentation facility.

Phases	Prior Year	2005	2006	2007	2008	2009	2010	2005-2010 Total
Construction		1,475,000						$1,475,000
Equipment			200,000					$200,000
City Funds	1,400,000	1,475,000	200,000					$1,675,000
Matching Funds								$0
Total	1,400,000	1,475,000	200,000	0	0	0	0	$1,675,000

Remote Pump Stations Upgrade

Dept. Priority: 14

Description: This project would provide funding for the implementation of radio technology into the Supervisory Control and Data Acquisition (SCADA) control network.

Purpose: The purpose of this project is to install radio technology on the remote facilities owned by Greater Cincinnati Water Works (GCWW). Some phone lines would be eliminated where applicable.

Phases	Prior Year	2005	2006	2007	2008	2009	2010	2005-2010 Total
Equipment		50,000	50,000					$100,000
City Funds	50,000	50,000	50,000					$100,000
Matching Funds								$0
Total	50,000	50,000	50,000	0	0	0	0	$100,000

Miscellaneous Tank Refurbishing

Dept. Priority: 15

Description: This project would involve the removal of chipped paint on elevated storage tanks, surface preparation, and the application of a new coating system.

Purpose: Many elevated storage tanks in the distribution system are in need of a new coat of paint to extend their useful life. Each year all tanks are evaluated to determine which tanks need the most immediate attention.

Phases	Prior Year	2005	2006	2007	2008	2009	2010	2005-2010 Total
Construction		300,000	300,000	600,000	600,000	600,000	600,000	$3,000,000
City Funds	100,000	300,000	300,000	600,000	600,000	600,000	600,000	$3,000,000
Matching Funds								$0
Total	100,000	300,000	300,000	600,000	600,000	600,000	600,000	$3,000,000

Mason Main Replacement

Dept. Priority: 17

Description: This project would replace various water mains that have a high frequency break/leak history.

Purpose: This project would maintain a reliable water distribution system.

Phases	Prior Year	2005	2006	2007	2008	2009	2010	2005-2010 Total
Construction		400,000		100,000				$500,000
City Funds		400,000		100,000				$500,000
Matching Funds								$0
Total	0	400,000	0	100,000	0	0	0	$500,000

12 Inch WM Bethany/Top Flight

Dept. Priority: 18

Description: This project would install approximately 500 feet of water main that would connect two gaps in the Mason distribution system.

Purpose: The purpose of this project is to provide better circulation of water flow and prevent dead ends in the distribution system.

Phases	Prior Year	2005	2006	2007	2008	2009	2010	2005-2010 Total
Engineering		30,000						$30,000
Construction		520,000						$520,000
City Funds		550,000						$550,000
Matching Funds								$0
Total	0	550,000	0	0	0	0	0	$550,000

Kemper-Princeton- Crescentville WM

Dept. Priority: 19

Description: This project would provide funding for the installation of a new 36" water main in Kemper Road from Princeton to Crescentville as the second phase of a two phase project to provide additional water to Butler County.

Purpose: The purpose of this project would be to provide Butler County with an additional supply of potable water to meet increasing water supply demands. Construction costs are included in the rate charged to Butler County.

Phases	Prior Year	2005	2006	2007	2008	2009	2010	2005-2010 Total
Construction		1,687,000	1,800,000					$3,487,000
City Funds	63,000	1,687,000	1,800,000					$3,487,000
Matching Funds	600,000							$0
Total	663,000	1,687,000	1,800,000	0	0	0	0	$3,487,000

Princeton - Sharon to Kemper WM

Dept. Priority: 20

Description: This project would provide funding for the installation of a new 36" water main in Princeton Pike from Sharon Road to Kemper Road as the second phase of a two phase project to provide additional water to Butler County.

Purpose: The purpose of this project would be to provide Butler County with an additional supply of potable water to meet increasing water supply demands. Construction costs are included in the rate charged to Butler County.

Phases	Prior Year	2005	2006	2007	2008	2009	2010	2005-2010 Total
Construction		1,500,000	1,200,000					$2,700,000
City Funds	100,000	1,500,000	1,200,000					$2,700,000
Matching Funds	300,000							$0
Total	400,000	1,500,000	1,200,000	0	0	0	0	$2,700,000

Casting/Street Rehab Projects

Dept. Priority: 21

Description: This project would provide funding for the installation of new water main castings in conjunction with the Department of Transportation and Engineering's Street Rehabilitation Program.

Purpose: The purpose of this project is to install water main castings during street rehabilitation projects.

Phases	Prior Year	2005	2006	2007	2008	2009	2010	2005-2010 Total
Construction		265,000	278,000	292,000	307,000	322,000	338,000	$1,802,000
City Funds		265,000	278,000	292,000	307,000	322,000	338,000	$1,802,000
Matching Funds								$0
Total	0	265,000	278,000	292,000	307,000	322,000	338,000	$1,802,000

Springdale Rd/Daleview to Harrison

Dept. Priority: 22

Description: This project would provide funding for the installation of 11,650 feet of 16 inch water main in Springdale Road from Daleview Road to Harrison Avenue.

Purpose: This water main replaces an old water main with high maintenance and break history and maintains water supply to this part of the distribution system.

Phases	Prior Year	2005	2006	2007	2008	2009	2010	2005-2010 Total
Engineering		140,000						$140,000
Construction		1,800,000						$1,800,000
City Funds		1,940,000						$1,940,000
Matching Funds								$0
Total	0	1,940,000	0	0	0	0	0	$1,940,000

W North Bend Rd/Colerain to Hamilton

Dept. Priority: 23

Description: This project would provide funding for the installation of 10,000 feet of 24 inch water main in W. North Bend Road from Colerain Avenue to Hamilton Avenue.

Purpose: This water main replaces an old water main with high maintenance and break history and maintains water supply to this part of the distribution system.

Phases	Prior Year	2005	2006	2007	2008	2009	2010	2005-2010 Total
Engineering		150,000						$150,000
Construction		900,000	1,050,000					$1,950,000
City Funds		1,050,000	1,050,000					$2,100,000
Matching Funds								$0
Total	0	1,050,000	1,050,000	0	0	0	0	$2,100,000

Retrofit Switchgear 5 KV CMBP Indoor

Dept. Priority: 25

Description: This project would provide 9 direct replacement 5 KV circuit breakers for installation in the indoor substation at the Charles M. Bolton Plant. The replacement would utilize vacuum technology.

Purpose: This project would maintain the reliability of the plant electrical distribution system.

Phases	Prior Year	2005	2006	2007	2008	2009	2010	2005-2010 Total
Equipment		130,000						$130,000
City Funds		130,000						$130,000
Matching Funds								$0
Total	0	130,000	0	0	0	0	0	$130,000

Retrofit Switchgear 5KV - CMBP Outdoor

Dept. Priority: 26

Description: This project would provide 7 direct replacement 5KV circuit breakers for installation in the outdoor substation at the Charles M. Bolton Plant. The replacement would utilize vacuum technology.

Purpose: This project would maintain the reliability of the plant electrical distribution system.

Phases	Prior Year	2005	2006	2007	2008	2009	2010	2005-2010 Total
Equipment		110,000						$110,000
City Funds		110,000						$110,000
Matching Funds								$0
Total	0	110,000	0	0	0	0	0	$110,000

Replacement of Computers/Servers

Dept. Priority: 28

Description: This project would provide for a systematic replacement of desktop computers and servers used everyday at Greater Cincinnati Water Works (GCWW).

Purpose: Many of the desktop computers and servers in service at GCWW are nearing the end of their useful lives. Systematic replacement would allow GCWW to implement a replacement program to ensure continued service to our customers and minimize employee downtime.

Phases	Prior Year	2005	2006	2007	2008	2009	2010	2005-2010 Total
Equipment		235,000	241,000	247,000	253,000	260,000	267,000	$1,503,000
City Funds		235,000	241,000	247,000	253,000	260,000	267,000	$1,503,000
Matching Funds								$0
Total	0	235,000	241,000	247,000	253,000	260,000	267,000	$1,503,000

Constance PS Roadway Stabilization

Dept. Priority: 29

Description: This project would provide funding for the construction of approximately 100 feet of pier wall along the entrance road to the Constance Pump Station.

Purpose: The purpose of this project is to prevent further erosion and slippage of the Constance Pump Station access road.

Phases	Prior Year	2005	2006	2007	2008	2009	2010	2005-2010 Total
Engineering		25,000						$25,000
Construction		300,000						$300,000
City Funds		325,000						$325,000
Matching Funds								$0
Total	0	325,000	0	0	0	0	0	$325,000

Replace RTU's in GAC

Dept. Priority: 30

Description: This project would provide funds to replace the original 12 Remote Terminal Units (RTU's) that were installed as part of the Granular Activated Carbon (GAC) facility construction in 1992.

Purpose: These original RTU's were mounted on a backplace which are subject to grounding and frequent repair problems.

Phases	Prior Year	2005	2006	2007	2008	2009	2010	2005-2010 Total
Engineering		50,000						$50,000
City Funds	50,000	50,000						$50,000
Matching Funds								$0
Total	50,000	50,000	0	0	0	0	0	$50,000

Cornell Road Pump Upsizing

Dept. Priority: 31

Description: This project would install higher capacity booster pumps at the Cornell Pump Station.

Purpose: The existing booster pumps are operating near their maximum capacity during high demand periods. Higher capacity would enable the booster station to meet future expected demands.

Phases	Prior Year	2005	2006	2007	2008	2009	2010	2005-2010 Total
Equipment		140,000						$140,000
City Funds		140,000						$140,000
Matching Funds								$0
Total	0	140,000	0	0	0	0	0	$140,000

Crane & Bridge Upgrade - Tennyson

Dept. Priority: 35

Description: This project provides funding for the replacement of the overhead bridge crane and all controls.

Purpose: The purpose of this project is to replace the overhead bridge crane at Tennyson. Maintenance cost to repair this unit are in excess of replacement costs.

Phases	Prior Year	2005	2006	2007	2008	2009	2010	2005-2010 Total
Construction		30,000						$30,000
Equipment		70,000						$70,000
City Funds		100,000						$100,000
Matching Funds								$0
Total	0	100,000	0	0	0	0	0	$100,000

RMTP Coag Basin Collection Gear Painting

Dept. Priority: 48

Description: This project includes cleaning, preparing, and repainting of all metal surfaces on the Coag Basin Collection System. This project would also involve containment and disposal of lead paint.

Purpose: Painting of this equipment should help preserve the integrity and improve the appearance of the collection system.

Phases	Prior Year	2005	2006	2007	2008	2009	2010	2005-2010 Total
Equipment		250,000	250,000					$500,000
City Funds		250,000	250,000					$500,000
Matching Funds								$0
Total	0	250,000	250,000	0	0	0	0	$500,000

Sodium Hex Facility Upgrade

Dept. Priority: 49

Description: This project would involve the upgrade of equipment associated with the temporary Sodium Hex Facility. The project would include the replacement of storage tanks, feed pumps and controls as required.

Purpose: The existing temporary station was constructed from pumps and storage tanks left over from another system. Improvements are needed to replace deteriorated tanks and upgrade pumps and controls.

Phases	Prior Year	2005	2006	2007	2008	2009	2010	2005-2010 Total
Equipment		50,000						$50,000
City Funds		50,000						$50,000
Matching Funds								$0
Total	0	50,000	0	0	0	0	0	$50,000

Miscellaneous Improvements

Dept. Priority: 72

Description: This project would provide for improvements of an immediate nature to plant equipment which is often required throughout the year.

Purpose: The purpose of this project is to provide funding for the replacement of pumping and treatment plant equipment.

Phases	Prior Year	2005	2006	2007	2008	2009	2010	2005-2010 Total
Equipment		55,000	55,000	55,000	55,000	55,000	55,000	$330,000
City Funds	50,000	55,000	55,000	55,000	55,000	55,000	55,000	$330,000
Matching Funds								$0
Total	50,000	55,000	55,000	55,000	55,000	55,000	55,000	$330,000

Backup Power

Dept. Priority: 73

Description: This project would fund engineering design work that is identified in the Back-up Power study currently underway.

Purpose: The purpose of this project is to provide emergency backup power for critical assets to maintain water service during an electric outage.

Phases	Prior Year	2005	2006	2007	2008	2009	2010	2005-2010 Total
Engineering		50,000						$50,000
Construction		200,000	250,000					$450,000
City Funds		250,000	250,000					$500,000
Matching Funds								$0
Total	0	250,000	250,000	0	0	0	0	$500,000

Lights Over Sand Filter

Dept. Priority: 74

Description: This project involves the replacement of lights over sand filters and in filter galleries.

Purpose: The purpose of this project is to provide new lighting systems that include lights with longer bulb life, which are more efficient.

Phases	Prior Year	2005	2006	2007	2008	2009	2010	2005-2010 Total
Equipment		50,000						$50,000
City Funds		50,000						$50,000
Matching Funds								$0
Total	0	50,000	0	0	0	0	0	$50,000

Regeneration Furnace Upgrades

Dept. Priority: 3

Description: This project would provide funding for the purchase of miscellaneous furnace equipment that fails or needs replacement during the year.

Purpose: This project would replace needed equipment in the Granular Activated Carbon (GAC) Facility furnace.

Phases	Prior Year	2005	2006	2007	2008	2009	2010	2005-2010 Total
Equipment			60,000	60,000	60,000	60,000	60,000	$300,000
City Funds	60,000	0	60,000	60,000	60,000	60,000	60,000	$300,000
Matching Funds								$0
Total	60,000	0	60,000	60,000	60,000	60,000	60,000	$300,000

Rehabilitate Water Mains

Dept. Priority: 5

Description: This project would rehabilitate water mains that are deteriorating on the inside. These water mains would be cleaned and lined with cement.

Purpose: The purpose of rehabilitation is to prolong the life of the water main without having to totally replace the main.

Phases	Prior Year	2005	2006	2007	2008	2009	2010	2005-2010 Total
Construction			1,500,000	1,500,000	2,900,000	2,900,000	3,000,000	$11,800,000
City Funds	2,700,000	0	1,500,000	1,500,000	2,900,000	2,900,000	3,000,000	$11,800,000
Matching Funds								$0
Total	2,700,000	0	1,500,000	1,500,000	2,900,000	2,900,000	3,000,000	$11,800,000

Projected Station Valve Replacement

Dept. Priority: 27

Description: This project would replace valves in existing pump stations.

Purpose: Valves periodically need to be replaced in various pump stations on an emergency basis.

Phases	Prior Year	2005	2006	2007	2008	2009	2010	2005-2010 Total
Equipment			90,000	90,000	90,000	90,000	90,000	$450,000
City Funds	80,000	0	90,000	90,000	90,000	90,000	90,000	$450,000
Matching Funds								$0
Total	80,000	0	90,000	90,000	90,000	90,000	90,000	$450,000

Continuous WQ Monitors - Distribution

Dept. Priority: 33

Description: This project would allow Water Works to purchase and install water quality monitors at strategic locations in the distribution system.

Purpose: These monitors assist with the compliance of regulations and detection of contaminated drinking water.

Phases	Prior Year	2005	2006	2007	2008	2009	2010	2005-2010 Total
Equipment			20,000	20,000	20,000	20,000	20,000	$100,000
City Funds			20,000	20,000	20,000	20,000	20,000	$100,000
Matching Funds								$0
Total	0	0	20,000	20,000	20,000	20,000	20,000	$100,000

Wesselman - Zion Hill to N Buffalo Ridge

Dept. Priority: 36

Description: This project would provide funding for a proposed 16 inch water main in Wesselman Road in Green and Miami Townships.

Purpose: This proposed transmission water main is part of the Greater Cincinnati Water Works overall master plan to supply water from the Bolton Plant to areas south of I-74.

Phases	Prior Year	2005	2006	2007	2008	2009	2010	2005-2010 Total
Engineering			200,000					$200,000
Construction			1,040,000	1,160,000				$2,200,000
City Funds			1,240,000	1,160,000				$2,400,000
Matching Funds								$0
Total	0	0	1,240,000	1,160,000	0	0	0	$2,400,000

Dry Fork - Short to Harrison 12 inch

Dept. Priority: 37

Description: This project would provide funding for the installation of a proposed 12 inch water main in New Haven and Dry Fork through the western limits of Crosby Township and proposed 8 inch water main in Baughman, Edgewood, New Haven and Short Roads.

Purpose: The purpose of this project is to continue the extension of water mains in western Crosby township area to provide domestic water and fire protection.

Phases	Prior Year	2005	2006	2007	2008	2009	2010	2005-2010 Total
Engineering			130,000					$130,000
Construction			1,520,000					$1,520,000
City Funds			1,650,000					$1,650,000
Matching Funds								$0
Total	0	0	1,650,000	0	0	0	0	$1,650,000

WM - Cloverwood-Walnut-Fairway

Dept. Priority: 38

Description: This project would install 6,250 linear feet of 12 inch water main in Cloverwood Drive, Walnut Lane, and Fairway Drive.

Purpose: This project would provide adequate water system flow to meet growth in the area.

Phases	Prior Year	2005	2006	2007	2008	2009	2010	2005-2010 Total
Construction			684,000					$684,000
City Funds			684,000					$684,000
Matching Funds								$0
Total	0	0	684,000	0	0	0	0	$684,000

WM - Snider Rd/Socialville Foster

Dept. Priority: 39

Description: This project would install 3,500 linear feet of 12 inch water main in Snider Road from 300 feet north of Western Row Road to U.S. Rt 42.

Purpose: This project would provide adequate water system flow to meet growth in the area.

Phases	Prior Year	2005	2006	2007	2008	2009	2010	2005-2010 Total
Construction			700,000					$700,000
City Funds			700,000					$700,000
Matching Funds								$0
Total	0	0	700,000	0	0	0	0	$700,000

W M 12 inch Castle Dr. & U.S. 42

Dept. Priority: 40

Description: This project would install 5,200 linear feet of 12 inch water main along Castle Drive, then north on U.S. 42 to Donna Jean Boulevard.

Purpose: This project would provide adequate water system flow to meet growth in the area.

Phases	Prior Year	2005	2006	2007	2008	2009	2010	2005-2010 Total
Construction			828,000					$828,000
City Funds			828,000					$828,000
Matching Funds								$0
Total	0	0	828,000	0	0	0	0	$828,000

ORP 5KV Circuit Breaker Retrofit

Dept. Priority: 41

Description: This project would provide funding for the replacement of 9 direct 4,160 volt circuit breakers (vacuum technology).

Purpose: This project would maintain the reliability of plant electrical distribution system.

Phases	Prior Year	2005	2006	2007	2008	2009	2010	2005-2010 Total
Equipment			200,000					$200,000
City Funds			200,000					$200,000
Matching Funds								$0
Total	0	0	200,000	0	0	0	0	$200,000

Cherry Grove Pump Upgrade

Dept. Priority: 42

Description: This project includes the replacement of existing pumps, motors, controls and/or impellers to improve overall efficiency.

Purpose: The purpose of this project is to improve the energy efficiency of pumping equipment.

Phases	Prior Year	2005	2006	2007	2008	2009	2010	2005-2010 Total
Equipment			50,000					$50,000
City Funds			50,000					$50,000
Matching Funds								$0
Total	0	0	50,000	0	0	0	0	$50,000

Retrofit Switchgear-CMBP Outdoor

Dept. Priority: 43

Description: This project would provide funding for the replacement of three 33 KV circuit breakers for the Outdoor Substation at the Charles M. Bolton Plant. The replacement would utilize vacuum technology.

Purpose: This project would maintain the reliability of the plant electrical distribution system.

Phases	Prior Year	2005	2006	2007	2008	2009	2010	2005-2010 Total
Equipment			375,000					$375,000
City Funds			375,000					$375,000
Matching Funds								$0
Total	0	0	375,000	0	0	0	0	$375,000

Continuous Turbidity Upgrade RMTP

Dept. Priority: 44

Description: This project would provide for the replacement of an aging turbidity measurement system at the Richard Miller Treatment Plant.

Purpose: The current turbidity system was initially installed in the late 1980's and was enlarged to include the Granular Activated Carbon (GAC) facility in 1992. The equipment is no longer supported by the vendor and requires replacement. Turbidity amounts must be monitored and are regulated under the Interim Enhanced Surface Water Treatment Rule.

Phases	Prior Year	2005	2006	2007	2008	2009	2010	2005-2010 Total
Equipment			120,000					$120,000
City Funds			120,000					$120,000
Matching Funds								$0
Total	0	0	120,000	0	0	0	0	$120,000

Bolton Plant West Pump - 3rd Unit

Dept. Priority: 64

Description: This project would provide funding for the addition of a third Water West Pump at the Bolton Plant.

Purpose: The need for a third pump in the area is based on the increased demand for water.

Phases	Prior Year	2005	2006	2007	2008	2009	2010	2005-2010 Total
Equipment			30,000					$30,000
City Funds			30,000					$30,000
Matching Funds								$0
Total	0	0	30,000	0	0	0	0	$30,000

Protective Relays-Summit & Winton Rd

Dept. Priority: 65

Description: This project would include the replacement of electrical equipment panels containing feeder protection devices, energy usage measurement devices, switches and indicators for Summit and Winton Road Pump Stations.

Purpose: The purpose of this project is to upgrade electro-mechanical devices where failures are increasing and replacements are no longer available.

Phases	Prior Year	2005	2006	2007	2008	2009	2010	2005-2010 Total
Equipment			96,000					$96,000
City Funds			96,000					$96,000
Matching Funds								$0
Total	0	0	96,000	0	0	0	0	$96,000

AA Spectrophotometer

Dept. Priority: 82

Description: This project would allow for the purchase of a new Atomic Adsorption Spectrophotometer.

Purpose: This project would allow for the replacement of equipment needed for led and copper analyses, which are required for regulatory compliance.

Phases	Prior Year	2005	2006	2007	2008	2009	2010	2005-2010 Total
Equipment			120,000					$120,000
City Funds			120,000					$120,000
Matching Funds								$0
Total	0	0	120,000	0	0	0	0	$120,000

TOH Analyzer

Dept. Priority: 84

Description: This project would provide funding for the replacement of an existing Total Organic Halogen (TOH) analyzer.

Purpose: This project would replace the existing TOH analyzer, which is reaching the end of its useful life.

Phases	Prior Year	2005	2006	2007	2008	2009	2010	2005-2010 Total
Equipment			37,000					$37,000
City Funds			37,000					$37,000
Matching Funds								$0
Total	0	0	37,000	0	0	0	0	$37,000

Analytical Data System #1

Dept. Priority: 113

Description: This project would provide funding for the replacement of the data system needed to operate all of the organics lab equipment. This equipment is essential to ensure compliance with several Ohio EPA regulations including trihalomethane, haloacetic acid, and volatile organic compound regulations.

Purpose: The purpose of this project is to replace the data system which would allow Water Works to operate the equipment needed to perform a variety of organic analyses.

Phases	Prior Year	2005	2006	2007	2008	2009	2010	2005-2010 Total
Equipment			35,000					$35,000
City Funds			35,000					$35,000
Matching Funds								$0
Total	0	0	35,000	0	0	0	0	$35,000

Misc. Concrete Pavement Replacement

Dept. Priority: 13

Description: This project would replace worn and deteriorated concrete pavement at various Water Works' facilities.

Purpose: This project would extend the useful life of the pavements at various Water Works' facilities.

Phases	Prior Year	2005	2006	2007	2008	2009	2010	2005-2010 Total
Construction				150,000	150,000	150,000	150,000	$600,000
City Funds	150,000	0		150,000	150,000	150,000	150,000	$600,000
Matching Funds								$0
Total	150,000	0	0	150,000	150,000	150,000	150,000	$600,000

Misc. Roof Repair

Dept. Priority: 32

Description: This project would replace worn and deteriorated roofs on various Water Works' facilities.

Purpose: This project would prevent failure of existing roofs and extend the useful life of Water Works' facilities.

Phases	Prior Year	2005	2006	2007	2008	2009	2010	2005-2010 Total
Construction				400,000		400,000		$800,000
City Funds				400,000		400,000		$800,000
Matching Funds								$0
Total	0	0	0	400,000	0	400,000	0	$800,000

Misc. Masonry

Dept. Priority: 34

Description: This project would make masonry repairs to various Water Works facilities.

Purpose: This project would extend the useful life of various Water Works facilities by making appropriate masonry repairs.

Phases	Prior Year	2005	2006	2007	2008	2009	2010	2005-2010 Total
Construction				75,000	75,000	75,000	75,000	$300,000
City Funds	75,000	0		75,000	75,000	75,000	75,000	$300,000
Matching Funds								$0
Total	75,000	0	0	75,000	75,000	75,000	75,000	$300,000

Edwards Road Water Mains

Dept. Priority: 45

Description: This project would install 3,300 feet of 36 inch water main in Edwards Road from Grandin Avenue to Observatory Avenue.

Purpose: The existing water system in this area cannot support additional development. Service area expansion projections require installation of new water mains for adequate service.

Phases	Prior Year	2005	2006	2007	2008	2009	2010	2005-2010 Total
Construction				1,850,000	875,000			$2,725,000
City Funds	1,850,000	0		1,850,000	875,000			$2,725,000
Matching Funds								$0
Total	1,850,000	0	0	1,850,000	875,000	0	0	$2,725,000

Misc. Information System Developments

Dept. Priority: 50

Description: This project would fund upcoming computer projects such as store and forward capabilities for real-time wireless data communication, data warehousing, replacement of hardware for the Central System Support Team, and other future enhancements to meet the requirements for various Water Works divisions.

Purpose: The Water Works Strategic Computer Plan, completed in 1994, indicated that technological improvements were needed in order to increase productivity of Water Works professionals as a key to accomplishing the business vision.

Phases	Prior Year	2005	2006	2007	2008	2009	2010	2005-2010 Total
Other				3,800,000	3,800,000	2,550,000	2,300,000	$12,450,000
City Funds	1,450,000	0		3,800,000	3,800,000	2,550,000	2,300,000	$12,450,000
Matching Funds								$0
Total	1,450,000	0	0	3,800,000	3,800,000	2,550,000	2,300,000	$12,450,000

Tennyson Station Pump - Central

Dept. Priority: 56

Description: This project would install a new pump in the Tennyson Pump Station, central area, fourth unit.

Purpose: The existing water pumps cannot support additional development. Service area expansion projections require the installation of a new pump in order to provide adequate service.

Phases	Prior Year	2005	2006	2007	2008	2009	2010	2005-2010 Total
Construction				1,000,000				$1,000,000
City Funds				1,000,000				$1,000,000
Matching Funds								$0
Total	0	0	0	1,000,000	0	0	0	$1,000,000

Miscellaneous Expert Services

Dept. Priority: 66

Description: This project would provide funding for consultants to study periodic problems that occur during the year.

Purpose: The purpose of this project is to address problems that are urgent in nature and need to be taken care of immediately.

Phases	Prior Year	2005	2006	2007	2008	2009	2010	2005-2010 Total
Engineering				75,000	75,000	75,000	75,000	$300,000
City Funds	15,000	0		75,000	75,000	75,000	75,000	$300,000
Matching Funds								$0
Total	15,000	0	0	75,000	75,000	75,000	75,000	$300,000

Peach Grove Pump Station and Reservoir

Dept. Priority: 68

Description: This project would design and construct a pump station and reservoir on Springdale Road in Colerain Township.

Purpose: The pump station and reservoir are needed to supply additional water to a growing area.

Phases	Prior Year	2005	2006	2007	2008	2009	2010	2005-2010 Total
Engineering				200,000				$200,000
Construction					2,400,000	1,000,000		$3,400,000
City Funds				200,000	2,400,000	1,000,000		$3,600,000
Matching Funds								$0
Total	0	0	0	200,000	2,400,000	1,000,000	0	$3,600,000

Wellhead Protection - Bolton Plant

Dept. Priority: 70

Description: This project would provide for the construction of wellhead protection monitoring wells for the Bolton Well Field under the general direction of the Hamilton to New Baltimore Ground Water Consortium.

Purpose: The purpose of this project is to provide for ground water protection at the Bolton Plant.

Phases	Prior Year	2005	2006	2007	2008	2009	2010	2005-2010 Total
Construction				50,000		50,000		$100,000
City Funds				50,000		50,000		$100,000
Matching Funds								$0
Total	0	0	0	50,000	0	50,000	0	$100,000

WM - Innovation Way

Dept. Priority: 71

Description: This project would install 1,500 linear feet of 16 inch water main in Innovation Way between the Socialville-Foster Pump Station and the existing 20 inch water main in Innovation Way.

Purpose: This project would provide adequate water system flow to meet growth in the area.

Phases	Prior Year	2005	2006	2007	2008	2009	2010	2005-2010 Total
Construction				263,000				$263,000
City Funds				263,000				$263,000
Matching Funds								$0
Total	0	0	0	263,000	0	0	0	$263,000

Retrofit Switchgear 5KV Eden Park

Dept. Priority: 81

Description: This project would provide 8 direct replacements for 5KV circuit breakers at the Eden Pump Station. The replacement would utilize vacuum technology.

Purpose: This project would help maintain the reliability of the facility's electric distribution system.

Phases	Prior Year	2005	2006	2007	2008	2009	2010	2005-2010 Total
Equipment				120,000				$120,000
City Funds				120,000				$120,000
Matching Funds								$0
Total	0	0	0	120,000	0	0	0	$120,000

Kennedy Ave Pump Upgrade

Dept. Priority: 86

Description: This project includes the replacement of existing pumps, motors, controls and/or impellers to improve overall efficiency.

Purpose: The purpose of this project is to improve the energy efficiency of pumping equipment.

Phases	Prior Year	2005	2006	2007	2008	2009	2010	2005-2010 Total
Equipment				100,000				$100,000
City Funds				100,000				$100,000
Matching Funds								$0
Total	0	0	0	100,000	0	0	0	$100,000

Protective Relays - Eden Park

Dept. Priority: 89

Description: This project would include the replacement of electrical equipment panels containing feeder protection devices, energy usage measurement devices, switches and indicators for the Eden Park Pump Station.

Purpose: The purpose of this project is to upgrade electro-mechanical devices where failures are increasing and replacements are no longer available.

Phases	Prior Year	2005	2006	2007	2008	2009	2010	2005-2010 Total
Equipment				96,000				$96,000
City Funds				96,000				$96,000
Matching Funds								$0
Total	0	0	0	96,000	0	0	0	$96,000

Summit/Reading-Section 16 inch

Dept. Priority: 98

Description: This project would provide funding for the installation of a 16 inch water main in Summit Road from Reading Road to Section Road.

Purpose: The purpose of this project is to improve the transmission of water in Eastern Hills service area.

Phases	Prior Year	2005	2006	2007	2008	2009	2010	2005-2010 Total
Engineering				40,000				$40,000
Construction				650,000				$650,000
City Funds				690,000				$690,000
Matching Funds								$0
Total	0	0	0	690,000	0	0	0	$690,000

Fixed Network Radio Reading System

Dept. Priority: 99

Description: This project leverages the H2O Radio Reading System. Large commercial and industrial meters would be read via a wireless network on a continuous basis, giving Greater Cincinnati Water Works (GCWW) greater usage and profiling information. This new reading method and functionality would provide for enhanced service to these customers allowing for improved reading and billing capabilities.

Purpose: This project is needed to meet Commercial Services Division (CSD) objective for an automatic meter reading system for all customer accounts. Implementation would GCWW to fully reassign all associated meter reading activities. Without this system, the CSD would not be able to fully realize total operational impacts from the H2O Radio System.

Phases	Prior Year	2005	2006	2007	2008	2009	2010	2005-2010 Total
Other				1,400,000				$1,400,000
City Funds				1,400,000				$1,400,000
Matching Funds								$0
Total	0	0	0	1,400,000	0	0	0	$1,400,000

Recycle Stream Modification

Dept. Priority: 104

Description: The Recycle stream modification project would improve water quality and hydraulic fluctuations. By minimizing hydraulic surges and providing uniform flow, the loading of the successvie unit processes would be uniform. This is expected to prevent uneven microbial and other chemical loading such as airgas and organics. The physical location would be at or near the existing wastewater recovery basin.

Purpose: Filter Backwash Recycle Regulation (FBRR) requires complying with the rule from hydraulic and water quality perspectives. Preventing hydraulic surges would assure compliance with Ohio Environmental Protection Agency (OEPA) approved plant hydraulic capacity at the Richard Miller Treatment Plant.

Phases	Prior Year	2005	2006	2007	2008	2009	2010	2005-2010 Total
Engineering				600,000				$600,000
Construction					700,000	520,000		$1,220,000
City Funds				600,000	700,000	520,000		$1,820,000
Matching Funds								$0
Total	0	0	0	600,000	700,000	520,000	0	$1,820,000

Gas Chromatograph (THM)

Dept. Priority: 115

Description: This project would provide funding for the replacement of existing gas chromatograph for trihalomethane (THM) analyses.

Purpose: The purpose of this project is to replace the existing gas chromatograph that is more than ten years old, so that Water Works can maintain certification and comply with trihalomethane regulations.

Phases	Prior Year	2005	2006	2007	2008	2009	2010	2005-2010 Total
Equipment				32,000				$32,000
City Funds				32,000				$32,000
Matching Funds								$0
Total	0	0	0	32,000	0	0	0	$32,000

Call Center Equipment Replacement

Dept. Priority: 16

Description: This project would upgrade the Greater Cincinnati Water Works (GCWW) Call Center for natural voice technology and to be fully interactive through the internet.

Purpose: This project is needed to meet customer expectations for Call Center services 24 hours a day, seven days a week, without the need to staff outside of our current business hours.

Phases	Prior Year	2005	2006	2007	2008	2009	2010	2005-2010 Total
Equipment					2,500,000			$2,500,000
City Funds					2,500,000			$2,500,000
Matching Funds								$0
Total	0	0	0	0	2,500,000	0	0	$2,500,000

Montgomery/Cooper-Pfeiffer 42 inch

Dept. Priority: 46

Description: This project would provide funding for a proposed 42 inch transmission water main discharging from Kennedy Station northward to Brecon service area and northeast Hamilton County.

Purpose: The purpose of this project is to improve the transmission of water to the Brecon service area and contractual areas of Warren County and the City of Mason.

Phases	Prior Year	2005	2006	2007	2008	2009	2010	2005-2010 Total
Engineering					250,000			$250,000
Construction					1,775,000	2,025,000		$3,800,000
City Funds					2,025,000	2,025,000		$4,050,000
Matching Funds								$0
Total	0	0	0	0	2,025,000	2,025,000	0	$4,050,000

Paddock/Reading-Laidlaw 30 inch

Dept. Priority: 51

Description: This project would provide funding for a proposed transmission water main to the Eastern Hills service area of the County.

Purpose: The purpose of this project is to upgrade the existing transmission system to supply water through the I-75 corridor of Cincinnati and Eastern Hills service area.

Phases	Prior Year	2005	2006	2007	2008	2009	2010	2005-2010 Total
Engineering					200,000			$200,000
Construction					930,000	1,170,000		$2,100,000
City Funds					1,130,000	1,170,000		$2,300,000
Matching Funds								$0
Total	0	0	0	0	1,130,000	1,170,000	0	$2,300,000

Green Hills Reservoir

Dept. Priority: 53

Description: This project would design and construct a ground storage reservoir.

Purpose: The purpose of this project is to contractually provide additional water in an expanding area.

Phases	Prior Year	2005	2006	2007	2008	2009	2010	2005-2010 Total
Engineering					100,000			$100,000
Land					200,000			$200,000
Construction					700,000	1,000,000	800,000	$2,500,000
City Funds					1,000,000	1,000,000	800,000	$2,800,000
Matching Funds								$0
Total	0	0	0	0	1,000,000	1,000,000	800,000	$2,800,000

Observatory - Edwards to Paxton

Dept. Priority: 57

Description: This project would install 2,700 feet of 48 inch water main in Observatory Avenue from Edwards Road to Paxton Avenue.

Purpose: The existing water system in this area cannot support additional development. Service area expansion projections require installation of new water mains for adequate service.

Phases	Prior Year	2005	2006	2007	2008	2009	2010	2005-2010 Total
Engineering					1,810,000	1,845,000		$3,655,000
City Funds					1,810,000	1,845,000		$3,655,000
Matching Funds								$0
Total	0	0	0	0	1,810,000	1,845,000	0	$3,655,000

Tennyson Station Pump - Eastern Hills

Dept. Priority: 59

Description: This project would install a new pump in the Tennyson Pump Station, Eastern Hills area, fourth unit.

Purpose: The existing water pumps cannot support additional development. Service area expansion projections require the installation of a new pump in order to provide adequate service.

Phases	Prior Year	2005	2006	2007	2008	2009	2010	2005-2010 Total
Construction					1,400,000			$1,400,000
City Funds					1,400,000			$1,400,000
Matching Funds								$0
Total	0	0	0	0	1,400,000	0	0	$1,400,000

Protective Relays - Outdoor Substation

Dept. Priority: 63

Description: This project would include the replacement of electrical equipment panels containing feeder protective devices, energy usage measurement devices, switches and indicators for the outdoor substation.

Purpose: This project would upgrade electro-mechanical devices where failures are increasing and replacements are no longer available.

Phases	Prior Year	2005	2006	2007	2008	2009	2010	2005-2010 Total
Equipment					140,000			$140,000
Other					28,000			$28,000
City Funds					168,000			$168,000
Matching Funds								$0
Total	0	0	0	0	168,000	0	0	$168,000

Paxton/Isabella-Obser.&Madison

Dept. Priority: 67

Description: This project would install 5,500 feet of 48 inch water main in Paxton Avenue from Observatory Avenue to Isabella Avenue and Isabella Avenue from Paxton Avenue to Madison Avenue.

Purpose: The existing water system in this area cannot support additional development. Service area expansion projections require installation of new water mains for adequate service.

Phases	Prior Year	2005	2006	2007	2008	2009	2010	2005-2010 Total
Construction					1,640,000	1,640,000		$3,280,000
City Funds					1,640,000	1,640,000		$3,280,000
Matching Funds								$0
Total	0	0	0	0	1,640,000	1,640,000	0	$3,280,000

Parsons/Martin-Eastern to Eden Park

Dept. Priority: 69

Description: This project would install 1,700 feet of 48 inch water main in Parsons Street and Martin Drive from Eastern Avenue to the Eden Park Pump Station.

Purpose: The existing water system in this area cannot support additional development. Service area expansion projections require installation of new water mains for adequate service.

Phases	Prior Year	2005	2006	2007	2008	2009	2010	2005-2010 Total
Engineering					2,340,000			$2,340,000
City Funds					2,340,000			$2,340,000
Matching Funds								$0
Total	0	0	0	0	2,340,000	0	0	$2,340,000

Retrofit Switchgear 2.4 KV Winton Rd.

Dept. Priority: 78

Description: This project would provide 9 direct replacement 2.4 KV circuit breakers for installation at the Winton Road Pumping Station. The replacement would utilize vacuum technology.

Purpose: This project would maintain the reliability of the plant electrical distribution system.

Phases	Prior Year	2005	2006	2007	2008	2009	2010	2005-2010 Total
Equipment					90,000			$90,000
City Funds					90,000			$90,000
Matching Funds								$0
Total	0	0	0	0	90,000	0	0	$90,000

Retrofit Switchgear 2.4KV - Summit

Dept. Priority: 79

Description: This project would provide 9 direct replacement 2.4 KV circuit breakers for installation at the Summit Pumping Station. The replacement would utilize vacuum technology.

Purpose: This project would maintain the reliability of the plant electrical distribution system.

Phases	Prior Year	2005	2006	2007	2008	2009	2010	2005-2010 Total
Equipment					80,000			$80,000
City Funds					80,000			$80,000
Matching Funds								$0
Total	0	0	0	0	80,000	0	0	$80,000

Retrofit Switchgear 5KV - Mt. Washington

Dept. Priority: 80

Description: This project would provide 9 direct replacement 5KV circuit breakers for installation at the Mt. Washington Pumping Station. The replacement would utilize vacuum technology.

Purpose: This project would maintain the reliability of the plant electrical distribution system.

Phases	Prior Year	2005	2006	2007	2008	2009	2010	2005-2010 Total
Equipment					100,000			$100,000
City Funds					100,000			$100,000
Matching Funds								$0
Total	0	0	0	0	100,000	0	0	$100,000

Harrison Road Pump Station - 5th Unit

Dept. Priority: 85

Description: This project would add a fifth pump at the Harrison Road Pump Station.

Purpose: A fifth pump is needed in the Miamitown and Harrison Avenue areas to meet demand increases.

Phases	Prior Year	2005	2006	2007	2008	2009	2010	2005-2010 Total
Engineering					25,000			$25,000
City Funds					25,000			$25,000
Matching Funds								$0
Total	0	0	0	0	25,000	0	0	$25,000

Motor Technology Upgrade - CMBP

Dept. Priority: 87

Description: This project would replace the existing 5KV motor speed control on pump three and pump four. This upgrade of speed control technology is replacing old wound rotor speed control (resistor bank) technology.

Purpose: This project would maintain reliability of two primary pumping units.

Phases	Prior Year	2005	2006	2007	2008	2009	2010	2005-2010 Total
Construction					50,000			$50,000
Equipment					150,000			$150,000
City Funds					200,000			$200,000
Matching Funds								$0
Total	0	0	0	0	200,000	0	0	$200,000

Mt. Washington Pump #3

Dept. Priority: 88

Description: This project would provide funding for the replacement of the existing pump at Mt. Washington with a new pump.

Purpose: The purpose of this project is to replace the existing pump with a larger capacity pump to service Mt. Washington/Cherry Grove area.

Phases	Prior Year	2005	2006	2007	2008	2009	2010	2005-2010 Total
Equipment					75,000			$75,000
City Funds					75,000			$75,000
Matching Funds								$0
Total	0	0	0	0	75,000	0	0	$75,000

Winding Way/Lenox/Glenlyon/Barry

Dept. Priority: 92

Description: This project would provide funding for a proposed 30 inch transmission water main to supply central regions of the water system.

Purpose: The purpose of this project is to upgrade the existing feeder through Avondale to supply water northward in the Eastern Hills service area.

Phases	Prior Year	2005	2006	2007	2008	2009	2010	2005-2010 Total
Engineering					70,000			$70,000
Construction					360,000	460,000		$820,000
City Funds					430,000	460,000		$890,000
Matching Funds								$0
Total	0	0	0	0	430,000	460,000	0	$890,000

RMTP Chlorinator Upgrade

Dept. Priority: 102

Description: This project includes the upgrade of existing chlorinator equipment and may include control and switchover instrumentation upgrades.

Purpose: The purpose of this project is to replace older equipment with more updated, safer and reduced maintenance equipment.

Phases	Prior Year	2005	2006	2007	2008	2009	2010	2005-2010 Total
Equipment					50,000			$50,000
City Funds					50,000			$50,000
Matching Funds								$0
Total	0	0	0	0	50,000	0	0	$50,000

Filter Water Pump

Dept. Priority: 114

Description: This project would replace some of the current filter water pumps with larger pumps to meet higher water demands. This project would replace two pumps with higher horsepower pumps increasing pumping capacity.

Purpose: This project would replace two smaller filter water pumps with larger ones so increased amounts of water can be pumped to the Granular Activated Carbon (GAC) facility.

Phases	Prior Year	2005	2006	2007	2008	2009	2010	2005-2010 Total
Engineering					20,000			$20,000
Construction					80,000			$80,000
Equipment					400,000	500,000		$900,000
City Funds					500,000	500,000		$1,000,000
Matching Funds								$0
Total	0	0	0	0	500,000	500,000	0	$1,000,000

Gas Chromatograph

Dept. Priority: 116

Description: This project would provide funding for the replacement of existing gas chromatograph for haloacetic acid, herbicide and pesticide analyses.

Purpose: The purpose of this project is to replace the existing gas chromatograph that is more than ten years old, so that Water Works can maintain certification and comply with regulations for haloacetic acids and regulated herbicides and other pesticides.

Phases	Prior Year	2005	2006	2007	2008	2009	2010	2005-2010 Total
Equipment					40,000			$40,000
City Funds					40,000			$40,000
Matching Funds								$0
Total	0	0	0	0	40,000	0	0	$40,000

ECAM Hardware Replacement

Dept. Priority: 24

Description: This project would provide funding for the replacement of obsolete hardware used for the Electronic Customer Account Management (ECAM) application.

Purpose: Replacement hardware would keep maintenance and support available and allow Greater Cincinnati Water Works (GCWW) to stay current with new operating system software versions to maintain/expand ECAM offerings, which are driven by customer demand.

Phases	Prior Year	2005	2006	2007	2008	2009	2010	2005-2010 Total
Equipment						50,000		$50,000
City Funds						50,000		$50,000
Matching Funds								$0
Total	0	0	0	0	0	50,000	0	$50,000

Grandin - Madison to Edwards

Dept. Priority: 47

Description: This project would install 5,300 feet of 42" water main in Grandin Avenue from Convent to Edwards Road.

Purpose: The existing water system in this area cannot support additional development. Service area expansion projections require installation of new water mains for adequate service.

Phases	Prior Year	2005	2006	2007	2008	2009	2010	2005-2010 Total
Construction						1,825,000	1,825,000	$3,650,000
City Funds						1,825,000	1,825,000	$3,650,000
Matching Funds								$0
Total	0	0	0	0	0	1,825,000	1,825,000	$3,650,000

Montgomery-Galbraith to Cooper

Dept. Priority: 52

Description: This project would install 8,900 feet of 42 inch water main in Montgomery Road from Galbraith Road to Cooper Road.

Purpose: The existing water system in this area cannot support additional development. Service area expansion projections require installation of new water mains for adequate service.

Phases	Prior Year	2005	2006	2007	2008	2009	2010	2005-2010 Total
Construction						1,685,000	1,685,000	$3,370,000
City Funds						1,685,000	1,685,000	$3,370,000
Matching Funds								$0
Total	0	0	0	0	0	1,685,000	1,685,000	$3,370,000

Madison/Ridge-Isabella to Duck Creek

Dept. Priority: 54

Description: This project would install 4,700 feet of 48 inch water main in Madison Road from Isabella Avenue to Marburg Avenue and Ridge Road from Ibsen Avenue to Duck Creek Road.

Purpose: The existing water system in this area cannot support additional development. Service area expansion projections require installation of new water mains for adequate service.

Phases	Prior Year	2005	2006	2007	2008	2009	2010	2005-2010 Total
Construction						1,240,000	2,420,000	$3,660,000
City Funds						1,240,000	2,420,000	$3,660,000
Matching Funds								$0
Total	0	0	0	0	0	1,240,000	2,420,000	$3,660,000

Pete Rose Way/Eggleston-Broadway

Dept. Priority: 62

Description: This project would provide funding for the installtion of a proposed 48 inch transmission water main, completing the new 48 inch supply line across the Central Business District.

Purpose: The purpose of this project is to complete the primary transmission water main to supply the Central service area including the Central Business District and the Northern Kentucky/Florence area.

Phases	Prior Year	2005	2006	2007	2008	2009	2010	2005-2010 Total
Engineering						120,000		$120,000
Construction						1,000,000		$1,000,000
City Funds						1,120,000		$1,120,000
Matching Funds								$0
Total	0	0	0	0	0	1,120,000	0	$1,120,000

Madison Rd-Ridge to Whetsel

Dept. Priority: 75

Description: This project would install 8,300 feet of 20 inch water main in Madison Road from Ridge Road to Whetsel Avenue.

Purpose: The existing water system in this area cannot support additional development. Service area expansion projections require installation of new water mains for adequate service.

Phases	Prior Year	2005	2006	2007	2008	2009	2010	2005-2010 Total
Engineering						1,630,000		$1,630,000
City Funds						1,630,000		$1,630,000
Matching Funds								$0
Total	0	0	0	0	0	1,630,000	0	$1,630,000

Castle Drive Storage Tank

Dept. Priority: 77

Description: This project would construct an elevated water storage tank along Castle Drive in the City of Mason.

Purpose: This project would provide additional water storage in the Mason distribution system to meet current and future water demands.

Phases	Prior Year	2005	2006	2007	2008	2009	2010	2005-2010 Total
Construction						2,690,000		$2,690,000
City Funds						2,690,000		$2,690,000
Matching Funds								$0
Total	0	0	0	0	0	2,690,000	0	$2,690,000

Protective Relays - Indoor Substation

Dept. Priority: 90

Description: This project would include the replacement of electrical equipment panels containing feeder protection devices, energy usage measurement devices, switches and indicators for the Indoor Substation at the Richard Miller Treatment Plant.

Purpose: The purpose of this project is to upgrade electro-mechanical devices where failures are increasing and replacements are no longer available.

Phases	Prior Year	2005	2006	2007	2008	2009	2010	2005-2010 Total
Equipment						88,000		$88,000
City Funds						88,000		$88,000
Matching Funds								$0
Total	0	0	0	0	0	88,000	0	$88,000

Harrison/Wesselman-E River Rd 16 inch

Dept. Priority: 93

Description: This project would provide funding for the installation of a proposed 16 inch transmission water main, completing high pressure back up supply to the Crosby and Blue Jay service areas.

Purpose: The purpose of this project is to supply transmission water from Western Hills to the Crosby and Blue Jay service areas as a second or back up supply.

Phases	Prior Year	2005	2006	2007	2008	2009	2010	2005-2010 Total
Engineering						30,000		$30,000
Construction						370,000		$370,000
City Funds						400,000		$400,000
Matching Funds								$0
Total	0	0	0	0	0	400,000	0	$400,000

Foster Pump Station

Dept. Priority: 96

Description: This project would provide funding for the development of a proposed booster pump station with a suction tank in Warren County.

Purpose: The purpose of this project is to provide a booster supply and pressure to northern portions of Warren County and the Western Water and City of Mason contract areas (and future Lebanon supply).

Phases	Prior Year	2005	2006	2007	2008	2009	2010	2005-2010 Total
Engineering						150,000		$150,000
Construction						850,000		$850,000
City Funds						1,000,000		$1,000,000
Matching Funds								$0
Total	0	0	0	0	0	1,000,000	0	$1,000,000

Mobile Computing/EMPAC Module

Dept. Priority: 100

Description: This project would assist Greater Cincinnati Water Works in the implementation of a Mobile Computing solution, including the procurement of hardware, design, development and testing of software, tool control implementation, reliability centered maintenance, bill of materials, and a planning and scheduling management tool.

Purpose: The purpose of this project is to provide additional functionality that improves the efficiency of the organization.

Phases	Prior Year	2005	2006	2007	2008	2009	2010	2005-2010 Total
Other						1,200,000	1,500,000	$2,700,000
City Funds						1,200,000	1,500,000	$2,700,000
Matching Funds								$0
Total	0	0	0	0	0	1,200,000	1,500,000	$2,700,000

Rebaffle Clearwell Influent

Dept. Priority: 101

Description: This project would fund the design and construction of improved baffling in the clearwell influent.

Purpose: Rebaffling the clearwell influent would increase the contact time of the water to the chlorine as required by the Enhanced Surface Water Treatment Rule.

Phases	Prior Year	2005	2006	2007	2008	2009	2010	2005-2010 Total
Engineering						75,000	25,000	$100,000
Construction							900,000	$900,000
City Funds						75,000	925,000	$1,000,000
Matching Funds								$0
Total	0	0	0	0	0	75,000	925,000	$1,000,000

Filter to Waste Cycle

Dept. Priority: 105

Description: This project would change filter valving to allow filter-to-waste capabilities.

Purpose: Short periods of high turbidity can occur during a filter run, usually at the beginning. Capability of filter to waste would help prevent water from entering into the distribution system.

Phases	Prior Year	2005	2006	2007	2008	2009	2010	2005-2010 Total
Engineering						200,000		$200,000
Construction						1,275,000		$1,275,000
City Funds						1,475,000		$1,475,000
Matching Funds								$0
Total	0	0	0	0	0	1,475,000	0	$1,475,000

PID/Hall Detectors

Dept. Priority: 106

Description: The project would provide funding for the replacement of two existing Photo Ionization Detctor (PID)/Hall detectors.

Purpose: The purpose of this project is to replace two existing PID/Hall detectors so that Water Works can maintain certification, comply with regulations related to volatile organic compounds and detect organic contamination of water.

Phases	Prior Year	2005	2006	2007	2008	2009	2010	2005-2010 Total
Equipment						35,000		$35,000
City Funds						35,000		$35,000
Matching Funds								$0
Total	0	0	0	0	0	35,000	0	$35,000

Analytical Data System #2

Dept. Priority: 111

Description: This project would provide funding for the replacement of the data system needed to operate all of the organics lab equipment. This equipment is essential to ensure compliance with several OHIO EPA regulations including trihalomethane, haloacetic acid and volatile organic compound regulations.

Purpose: The purpose of this project is to replace the data system which would allow Water Works to operate the equipment needed to perform a variety of organic analyses.

Phases	Prior Year	2005	2006	2007	2008	2009	2010	2005-2010 Total
Equipment						39,000		$39,000
City Funds						39,000		$39,000
Matching Funds								$0
Total	0	0	0	0	0	39,000	0	$39,000

Effluent Piping Upgrade

Dept. Priority: 112

Description: This project would provide funding to increase effluent piping sizes at the Bolton Plant.

Purpose: The purpose of this project is to supply additional water from the Bolton Plant by increasing the effluent piping sizes to accommodate growth in the area served by the Bolton Plant.

Phases	Prior Year	2005	2006	2007	2008	2009	2010	2005-2010 Total
Engineering						60,000		$60,000
Construction						700,000		$700,000
City Funds						760,000		$760,000
Matching Funds								$0
Total	0	0	0	0	0	760,000	0	$760,000

Montgomery/Plainfield-Galbraith 48 inch

Dept. Priority: 55

Description: This project would provide funding for the installtion of a proposed 48 inch water main as a discharge line from the Kennedy Station.

Purpose: The purpose of this project is to supply the Brecon service area and northeast corridor strengthening the Hamilton County and City of Cincinnati water supply, as well as the water supply in contracted areas in Warren County and the City of Mason.

Phases	Prior Year	2005	2006	2007	2008	2009	2010	2005-2010 Total
Engineering							130,000	$130,000
Construction							1,800,000	$1,800,000
City Funds							1,930,000	$1,930,000
Matching Funds								$0
Total	0	0	0	0	0	0	1,930,000	$1,930,000

Parsons/Martin-Eastern to EP 54 inch

Dept. Priority: 58

Description: This project would provide funding for the installtion of a proposed 54 inch transmission water main in a tunnel to supply the Eden Park reservoir from Eastern Avenue for the City of Cincinnati and the distribution system.

Purpose: The purpose of this project is to provide new transmission supply to Eden Park for the Central Service area, the Cincinnati Business District and the Northern Kentucky/Florence contract. This upgrade provides a two source supply to Eden Park improving water quantity & water quality, upgrading water capacity for the entire water system in the core areas of the City of Cincinnati.

Phases	Prior Year	2005	2006	2007	2008	2009	2010	2005-2010 Total
Engineering							120,000	$120,000
Construction							1,250,000	$1,250,000
City Funds							1,370,000	$1,370,000
Matching Funds								$0
Total	0	0	0	0	0	0	1,370,000	$1,370,000

Paddock/Laidlaw-Vine 30 inch

Dept. Priority: 60

Description: This project would provide funding for the installation of a proposed 30 inch transmission water main in the Paddock/Laidlaw/Vine area.

Purpose: The purpose of this project is to supply water to the northern portion of the Eastern Hills service area through the I-75 corridor area.

Phases	Prior Year	2005	2006	2007	2008	2009	2010	2005-2010 Total
Engineering							110,000	$110,000
Construction							1,400,000	$1,400,000
City Funds							1,510,000	$1,510,000
Matching Funds								$0
Total	0	0	0	0	0	0	1,510,000	$1,510,000

Ridge/Marburg-Montgomery 48 inch

Dept. Priority: 61

Description: This project would provide funding for the installation of a proposed 48 inch water main, second feeder from Eastern Hills for central portions of the City of Cincinnati and northeast Hamilton County.

Purpose: The purpose of this project is to supply water from Eastern Hills to the Brecon service area. This vital main completes the second 48 inch feeder to supply the Kennedy Station facilities.

Phases	Prior Year	2005	2006	2007	2008	2009	2010	2005-2010 Total
Engineering							60,000	$60,000
Construction							740,000	$740,000
City Funds							800,000	$800,000
Matching Funds								$0
Total	0	0	0	0	0	0	800,000	$800,000

Cherry Grove Reservoir

Dept. Priority: 76

Description: This project would design and construct a ground storage reservoir.

Purpose: The purpose of this project is to provide water storage that would enable Water Works to meet peak demands in the area.

Phases	Prior Year	2005	2006	2007	2008	2009	2010	2005-2010 Total
Engineering							200,000	$200,000
Construction							600,000	$600,000
City Funds							800,000	$800,000
Matching Funds								$0
Total	0	0	0	0	0	0	800,000	$800,000

Chemical Feed Replacement - BP

Dept. Priority: 83

Description: This project would replace iron and soda ash feeders at the Bolton Plant.

Purpose: The purpose of this project would be to replace the worn-out iron and soda ash feeders at the Bolton Plant.

Phases	Prior Year	2005	2006	2007	2008	2009	2010	2005-2010 Total
Engineering							50,000	$50,000
Construction							75,000	$75,000
Equipment							100,000	$100,000
City Funds							225,000	$225,000
Matching Funds								$0
Total	0	0	0	0	0	0	225,000	$225,000

Protective Relays - Western Hills

Dept. Priority: 91

Description: This project would include the replacement of electrical equipment panels containing feeder protection devices, energy usage measurement devices, switches and indicators for the Western Hills Pump Station.

Purpose: The purpose of this project is to upgrade electro-mechanical devices where failures are increasing and replacements are no longer available.

Phases	Prior Year	2005	2006	2007	2008	2009	2010	2005-2010 Total
Equipment							72,000	$72,000
City Funds							72,000	$72,000
Matching Funds								$0
Total	0	0	0	0	0	0	72,000	$72,000

Hillside Ave/Maug-Anderson Ferry 16 inch

Dept. Priority: 94

Description: This project would provide funding for the installation of a proposed 16 inch water main to complete the loop in the Sayler Park neighborhood in the City of Cincinnati.

Purpose: Due to landslides and hillside stabilization, this water main will be reinstalled to complete the former loop of water to the Sayler Park area.

Phases	Prior Year	2005	2006	2007	2008	2009	2010	2005-2010 Total
Engineering							30,000	$30,000
Construction							280,000	$280,000
City Funds							310,000	$310,000
Matching Funds								$0
Total	0	0	0	0	0	0	310,000	$310,000

Harrison/E River Rd-SR128 River Crossing

Dept. Priority: 95

Description: This project would provide funding for the installation of a proposed 12 inch water main, completing low pressure supply for local mains in Colerain and Whitewater township areas.

Purpose: The purpose of this project is to complete the low pressure service area supply across the Great Miami River within the Crosby Service area.

Phases	Prior Year	2005	2006	2007	2008	2009	2010	2005-2010 Total
Engineering							60,000	$60,000
Construction							400,000	$400,000
City Funds							460,000	$460,000
Matching Funds								$0
Total	0	0	0	0	0	0	460,000	$460,000

1.0 MG Quailwood Farms Storage Tank

Dept. Priority: 97

Description: This project would provide funding for a proposed elevated tank for storage on the north zone of the City of Mason water system.

Purpose: The purpose of this project is to provide residential and fire water supply for the Mason north zone and emergency water supply in the region.

Phases	Prior Year	2005	2006	2007	2008	2009	2010	2005-2010 Total
Engineering							163,000	$163,000
Construction							2,100,000	$2,100,000
City Funds							2,263,000	$2,263,000
Matching Funds								$0
Total	0	0	0	0	0	0	2,263,000	$2,263,000

Filter Aid Addition

Dept. Priority: 103

Description: This project would provide for the installation of storage tanks and feed equipment allowing for the addition of a filter aid.

Purpose: A filter aid enhances filter operations by conditioning the water before the filtration process.

Phases	Prior Year	2005	2006	2007	2008	2009	2010	2005-2010 Total
Engineering							75,000	$75,000
City Funds							75,000	$75,000
Matching Funds								$0
Total	0	0	0	0	0	0	75,000	$75,000

Continuous GC - FID Detector

Dept. Priority: 107

Description: This project would provide funding for the replacement of existing gas chromatograph for continuous analysis of Ohio River water for organic contaminants.

Purpose: The purpose of this project is to replace the existing gas chromatograph that is more than ten years old, so that Water Works can continue to monitor the river for unknown organic contaminants.

Phases	Prior Year	2005	2006	2007	2008	2009	2010	2005-2010 Total
Equipment							35,000	$35,000
City Funds							35,000	$35,000
Matching Funds								$0
Total	0	0	0	0	0	0	35,000	$35,000

GCMS with Autosampler

Dept. Priority: 108

Description: This project would provide funding for the replacement of the existing gas chromatograph mass spectrometer for advanced analyses.

Purpose: The purpose of this projecd is to replace the existing gas chromatograph mass spectrometer that is more than ten years old, so that Water Works can continue to monitor exotic organic compounds including many that are regulated by the Ohio EPA.

Phases	Prior Year	2005	2006	2007	2008	2009	2010	2005-2010 Total
Equipment							95,000	$95,000
City Funds							95,000	$95,000
Matching Funds								$0
Total	0	0	0	0	0	0	95,000	$95,000

Advanced Micro Monitor

Dept. Priority: 109

Description: This project would provide funding for the purchase and setup of equipment to monitor for microbial contaminants.

Purpose: The purpose of this project is to purchase equipment that would allow Greater Cincinnati Water Works to ensure that water is free from disease-causing microbes of both natural and terrorist origin.

Phases	Prior Year	2005	2006	2007	2008	2009	2010	2005-2010 Total
Equipment							100,000	$100,000
City Funds							100,000	$100,000
Matching Funds								$0
Total	0	0	0	0	0	0	100,000	$100,000

Endocrine Distruptor Analysis

Dept. Priority: 110

Description: This project would provide funding for the purchase and setup of equipment to monitor for endocrine disrupting chemicals.

Purpose: Purchasing this equipment would allow Greater Cincinnati Water Works to monitor for specific classes of compounds which may interfere with human hormones.

Phases	Prior Year	2005	2006	2007	2008	2009	2010	2005-2010 Total
Equipment							250,000	$250,000
City Funds							250,000	$250,000
Matching Funds								$0
Total	0	0	0	0	0	0	250,000	$250,000

Recarbonation Upgrade - BP

Dept. Priority: 117

Description: This project would construct an improved recarbonation system at the Bolton Plant.

Purpose: This project would eliminate split treatment of ground water (the bypassing of ground water to secondary clarifiers).

Phases	Prior Year	2005	2006	2007	2008	2009	2010	2005-2010 Total
Engineering							60,000	$60,000
Construction							440,000	$440,000
Equipment							200,000	$200,000
City Funds							700,000	$700,000
Matching Funds								$0
Total	0	0	0	0	0	0	700,000	$700,000

Bolton Clearwell Baffling

Dept. Priority: 118

Description: This project would allow for the installation of baffles in existing clearwells at the Bolton Plant.

Purpose: This project would increase contact time and values for disinfection.

Phases	Prior Year	2005	2006	2007	2008	2009	2010	2005-2010 Total
Engineering							50,000	$50,000
Construction							550,000	$550,000
Equipment							150,000	$150,000
City Funds							750,000	$750,000
Matching Funds								$0
Total	0	0	0	0	0	0	750,000	$750,000

IMPACT OF THE CAPITAL INVESTMENT PROGRAM (CIP) ON THE OPERATING BUDGET

The City of Cincinnati's six-year Capital Investment Program (CIP) is comprised of projects designed to purchase or improve a City asset that costs more than $10,000 and has a useful life of at least five years. Capital projects improve streets, bridges, police and fire stations, recreation and health facilities, parks, and the City's water and sewer systems. Capital projects also allow for environmental, housing, and neighborhood business district improvements, as well as the replacement of automotive and information technology equipment. Resources for the CIP derive primarily from the sale of General Obligation and Revenue bonds, City Income Tax receipts, Income Tax supported debt, lease payments, and reprogramming resources.

The Cincinnati City Council approves a biennial Operating Budget that is reviewed and updated during the second year of the biennium. For the Capital Budget, the City Council approves the six-year CIP that is also updated in the second year of the biennium along with the Operating Budget. Financing for the Operating Budget and the CIP is approved by the City Council one year at a time.

The CIP impacts the Operating Budget in three distinct ways: 1) the CIP may create new operating and maintenance costs or savings; 2) the CIP may create debt service in the Operating Budget for appropriated restricted funds and may generate Capital transfers from those funds; or 3) the CIP may increase or decrease reimbursements to the Operating Budget for personnel or other operating expenses.

CIP Operating and Maintenance Costs or Savings: Net operating and maintenance costs or savings associated with the Approved 2005-2010 CIP are related to personnel costs for the management of new programs or equipment, and non-personnel costs related to fixed and contractual expenses as well as the procurement of materials and supplies. The following table summarizes the anticipated operating and maintenance costs or savings associated with the 2005-2010 Approved CIP.

2005-2010 CIP: NET OPERATING AND MAINTENANCE COSTS OR SAVINGS (ESTIMATED)						
Note: Positive figures indicate Operating Budget additional costs; negative figures indicate savings.						
Capital Project/ Operating Budget Impact	**Estimated Impact on Operating Budget Per Year**					
	FY 05	**FY 06**	**FY 07**	**FY 08**	**FY 09**	**FY 10**
Meter Replacement Program		($373,000)	($840,000)	($1,796,000)	($1,837,000)	($1,913,000)
This project in the Greater Cincinnati Water Works Department will replace all water meters within the current service area (236,000+ meters) with a radio read device. This project is expected to reduce operating costs and increase revenue. CIP project funding: $9,500,000 (2005); $9,000,000 (2006); $6,500,000 (2007).						
Fixed Network Radio Reading System			$66,000	$67,980	$70,020	$72,120
This project supports the Meter Replacement Program (above) in the Greater Cincinnati Water Works Department and will provide a fixed network radio meter reading system for selected locations in the service area. Installation of a fixed based network allows the Greater Cincinnati Water Works to collect readings at specific intervals. Additional costs will result from phone charges incurred; however, the entire radio meter reading project will generate savings (see Meter Replacement Program above). CIP project funding: $1,400,000 (2007).						
Recycle Stream Modification					$25,000	$25,750
This project in the Greater Cincinnati Water Works Department will improve water quality and hydraulic fluctuations by providing uniform flow that will allow the Greater Cincinnati Water Works to maximize treatment capacities. The additional expenses are for electric costs incurred for pumping the water back to the front of the treatment train. CIP project funding: $600,000 (2007); $700,000 (2008); $520,000 (2009).						
LED Traffic/Pedestrian Signals			($30,000)	($60,000)	($90,000)	($120,000)
Beginning in 2006, the 2005-2010 CIP in the Transportation and Engineering Department includes $450,000 each year for the installation of Liquid Emitting Diodes (LEDs). The LEDs would replace the existing incandescent traffic and pedestrian signal lamps over a seven-year phase-in period (2006-2012). The phased-in implementation of this project would save the Parking Meter Fund (303) operating budget approximately $30,000 per year for the period 2007 through 2013, for an estimated total annual savings of $210,000 beginning in 2013. The savings is based on lower electrical energy costs resulting from the more energy efficient LEDs. CIP project funding: $450,000 (2006-2010).						
Relocate CTS Equipment			($24,000)	($24,720)	($25,460)	($26,225)
This project in the Regional Computer Center relocates the City-owned fiber optic cable and associated electronics that support the City's telephone and radio systems and the Metropolitan Area Network. Savings will result from reduced utility costs. CIP project funding: $180,000 (2005); $214,000 (2007); $268,300 (2008); $117,600 (2009).						

In addition to the capital projects listed in the preceding table, the projects listed in the following table have anticipated net operating and maintenance savings; however, the savings result is redirected staff time.

CAPITAL PROJECT	DEPARTMENT	DESCRIPTION OF OPERATING BUDGET IMPACT
Computer System Replacement (FY 05)	Fire	This project is expected to increase staff productivity resulting from reduced time needed in the Fire Department to generate reports related to injuries, arson investigations, overtime, scheduling, special events, training, accidents, etc.
AMS-CFS Procurement Software Upgrade (FY 05)	Finance	This project will reduce staff time that is currently required for data entry for City vendors. The software upgrade will allow vendors to register with the City on-line and make changes or updates to their vendor files electronically. Additionally, less staff time will be spent handling the paper work involved with the current system.
Check Printing and Electronic Payments (FY 05)	Finance	This project is expected to increase staff productivity resulting from a 50% decrease in the amount of time required for printing payroll checks. Cutting payroll time from two days to one will allow one employee to be available for other duties in the office.

CIP Debt Service in the Operating Budget and Transfers to the Capital Budget: A major factor in the relationship between the CIP and the Operating Budget is the amount of debt service paid for capital initiatives by appropriated restricted funds in the Operating Budget, and transfers made by those funds to the Capital Budget. The overall health of restricted funds influences the fund's ability to support debt service as well as direct transfers to the Capital Budget. For example, resources within the Metropolitan Sewer District Fund are available to support the CIP only to the extent operating expenditures, anticipated revenue, and prior year carryover within that fund allow. The following table reflects the 2005/2006 debt service for the appropriated restricted funds in the Operating Budget, and the transfers to the Capital Budget for each fund.

Appropriated Restricted Funds: Debt Service and Tranfers to Capital Budget						
	FY 05			FY 06		
Fund	Debt Service	Transfers	Total	Debt Service	Transfers	Total
Bond Retirement	$78,074,000	n/a	$78,074,000	$49,525,000	n/a	$49,525,000
General Aviation	n/a	$580,000	$580,000	n/a	$470,000	$470,000
Income Tax Transit	n/a	$100,000	$100,000	n/a	$100,000	$100,000
Metro. Sewer Dist.	$49,110,000	$2,182,000	$51,292,000	$55,610,000	$5,489,000	$61,099,000
Municipal Golf	$215,770	n/a	$215,770	$215,770	n/a	$215,770
Parking Facilities	$1,376,830	$510,000	$1,886,830	$1,376,830	$835,000	$2,211,830
Stormwater	$1,034,900	$1,195,000	$2,229,900	$1,034,900	$1,200,000	$2,234,900
Water Works	$33,089,500	$5,822,000	$38,911,500	$33,089,500	$3,972,000	$37,061,500
Total	$162,901,000	$10,389,000	$173,290,000	$140,852,000	$12,066,000	$152,918,000

CIP Reimbursements to the Operating Budget: The following table outlines the planned reimbursements from capital projects to departmental operating budgets in the Approved 2005/2006 Operating Budget. Reimbursements are primarily used for staff time devoted to the management and execution of capital projects.

CIP REIMBURSEMENTS TO THE 2005/2006 APPROVED OPERATING BUDGET		
Department	FY 05	FY 06 *
Transportation & Engineering	$4,413,090	$4,501,350
Water Works	2,669,450	2,722,840
Public Services	2,332,720	2,379,375
Recreation	564,480	575,770
Parks	425,210	433,715
Community Development & Planning	398,500	406,470
City Manager	241,760	246,595
Law	233,520	238,190
TOTAL:	$11,278,730	$11,504,305

** Note: Reimbursements to the 2006 Approved Operating Budget reflect an inflationary increase of 2% over the 2005 reimbursement amount. Actual reimbursements for 2006 will be reviewed during the 2006 budget process.*