City of Cincinnati

All Funds Biennial Budget

2005/2006 Recommended Capital Budget & 2005/2010 Capital Investment Program

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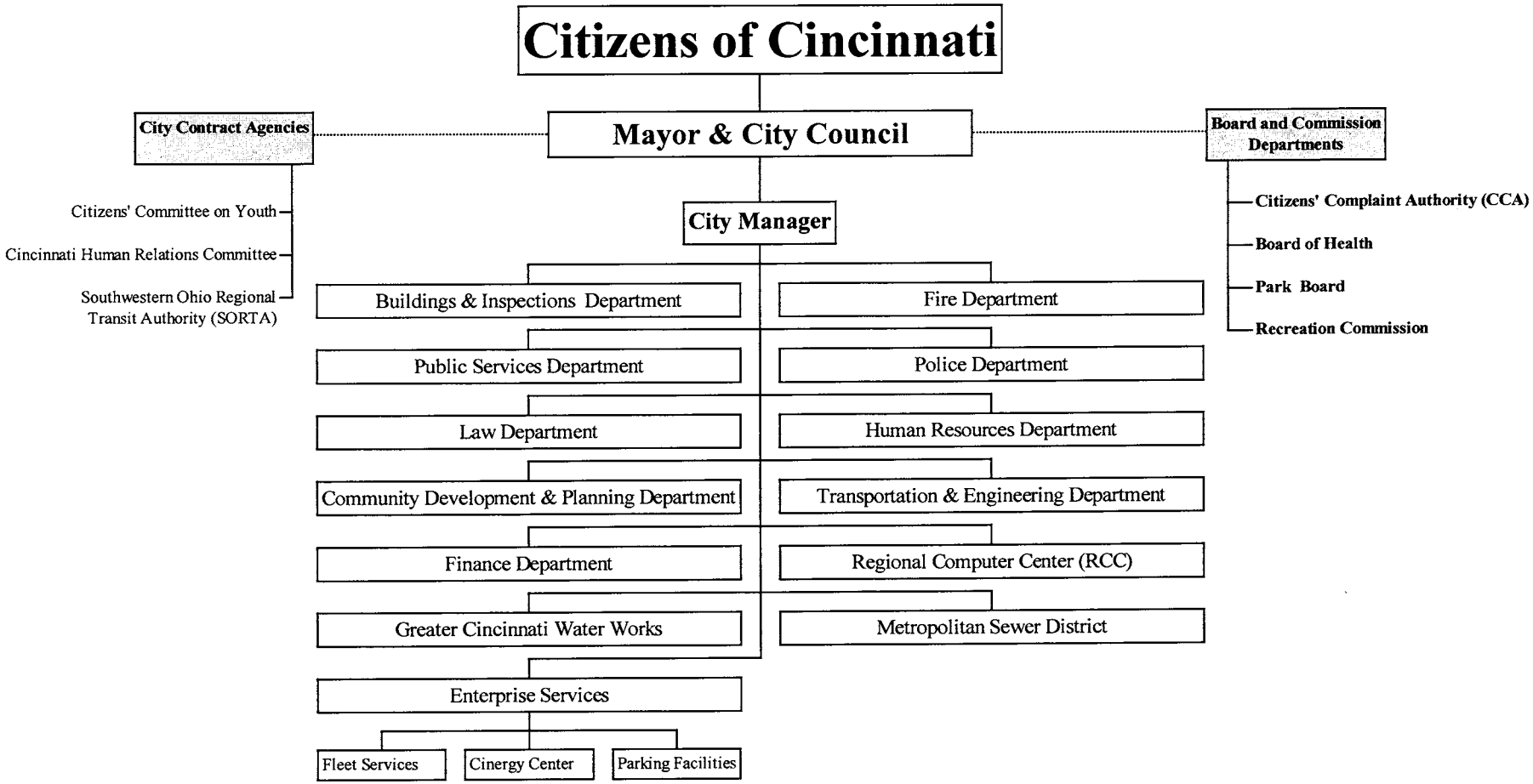
Citizens of Cincinnati
Mayor & City Council
City Contract Agencies
Citizens' Committee on Youth
Cincinnati Human Relations Committee
Southwestern Ohio Regional Transit Authority (SORTA)
Board and Commission Departments
Citizens' Complaint Authority (CCA)
Board of Health
Park Board
Recreation Commission
City Manager
Buildings & Inspections Department
Fire Department
Public Services Department
Police Department
Law Department
Human Resources Department
Community Development & Planning Department
Transportation & Engineering Department
Finance Department
Regional Computer Center (RCC)
Greater Cincinnati Water Works
Metropolitan Sewer District
Enterprise Services
Fleet Services
Cinergy Center
Parking Facilities

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City of Cincinnati

November 10, 2004

Mayor Charlie Luken:

RECOMMENDED 2005/2006 CAPITAL BUDGET

Recommended All Funds Capital Budget Summary **(In $ Millions)**

	2004	2005	% Change 2004 to 2005	2006	% Change 2005 to 2006
General Capital	$ 79.3	$ 64.4	-18.8%	$ 63.9	-0.8%
Restricted Funds Capital	160.7	114.2	-28.9%	143.4	25.6%
Special Revenue Capital	1.2	1.5	25.0%	1.2	-20.0%
Federal/State Capital Matching Funds	17.7	13.4	-24.3%	17.0	26.9%
Total All Funds:	$ 258.9	$ 193.5	-25.3%	$ 225.5	16.5%

I am submitting my recommended 2005/2006 Capital Budget and 2005-2010 Capital Investment Program for the City of Cincinnati. The recommended 2005/2006 Biennial All Funds Capital Budget totals $419.0 million: $193.5 million for 2005 and $225.5 million for 2006. The recommended 2005-2010 Capital Investment Program totals $1.2 billion. Included are budgets for General Capital projects, Restricted Funds Capital projects, Special Revenue Capital projects, and projects supported with Federal and State Capital Grant Matching Funds. When compared to the 2004 All Funds Capital Budget, the 2005 recommendation decreases by 25.3%. In 2006, the recommended budget increases by 16.5% compared to 2005. The capital budgets will vary somewhat from year-to-year to reflect the timing of projects and changes in resources.

For 2005, the $65.4 million net reduction from the 2004 All Funds Capital Budget occurs primarily because of the following changes:

- A $46.5 million reduction in Restricted Funds Capital due to a $16.3 million decrease in Metropolitan Sewer District projects, a $15.4 million decrease in Greater Cincinnati Water Works projects, a reduction of $12.4 million in the Parking Facilities Division including $12.0 million for the Vine and Central Parkway Garage, a $1.5 million reduction in capital projects supported by the Cable Communications Fund, and a $800,000 net reduction in other restricted funds;

- A General Capital decrease of $14.9 million due to a reduction of $15.0 million in Anthem resources, a reduction of $14.5 million in Property Tax Supported Debt resources, and a $300,000 net reduction in other resources, which is offset by an increase of $14.9 million in Income Tax and Income Tax related debt resources;

- An increase of $300,000 in Special Revenue Capital projects; and

- A decrease in Federal/State Capital Matching Funds of $4.3 million due to fund availability.

For 2006, the $32.0 million net increase over the 2005 recommended All Funds Capital Budget occurs primarily because of the following changes:

- A $29.2 million increase in Restricted Funds Capital due to an increase of $32.4 million in Metropolitan Sewer District projects, a decrease of $3.3 million in Greater Cincinnati Water Works projects, and a net increase of $80,000 in other restricted funds;

- An increase of $3.6 million in Federal/State Capital Matching Funds;

- A net reduction of $500,000 in various General Capital resources; and

- A reduction of $300,000 in Special Revenue Capital projects.

GENERAL CAPITAL INVESTMENT HIGHLIGHTS

Resources

The following table provides the recommended General Capital Resources for 2005 and 2006.

General Capital Resources		
(In $ Millions)	**Recommended**	
	2005	2006
RESOURCE		
City Income Tax (0.15%)	$15.4	$15.8
Tax Supported Bonds	22.0	22.0
Southern Railway Note Proceeds	15.3	15.7
Reprogramming	1.7	0.5
Income Tax Supported Debt	10.0	10.0
TOTAL RESOURCES:	**$64.4**	**$64.0**

The 2005/2006 recommended General Capital Budget includes one new resource: Income Tax Supported Debt. This $20 million in debt over the biennium is supported with income tax resources from the 0.15% portion of the City's Income Tax that is dedicated to capital improvements. This resource is available for 2005 and 2006 because prior issued debt supported by the dedicated income tax matures. Other General Capital resources include the City Income Tax that is not used to support Income Tax Supported Debt (2005 - $15.4 million; 2006 - $15.8 million), Property Tax Supported Bonds ($22.0 million in 2005 and 2006), Southern Railway Note Proceeds (2005 - $15.3 million; 2006 - $15.7 million), and Reprogramming Resources (2005 - $1.7 million; 2006 - $0.5 million). Please refer to the Executive Overview of this document for a detailed description of the General Capital resources.

Expenditures

GENERAL CAPITAL BUDGET HIGHLIGHTS

1. **Street Rehabilitation: $25.0 Million for 200 Lane Miles** – The recommended General Capital Budget includes $12.3 million in 2005 and $12.7 million in 2006 for the Street Rehabilitation Program. This investment meets the City Council directive to rehabilitate at least 100 lane miles per year. A total of $79.6 million is included in the 2005-2010 General Capital plan for this initiative.

   Major street reconstruction projects, in addition to Street Rehabilitation, total $7.6 million in 2005 and $6.0 million in 2006. In the biennium, reconstruction projects are planned for sections of the following streets: Waldvogel Viaduct, Eighth Street Viaduct, Central Avenue, and Martin Luther King Drive. A total of $38.5 million is included in the 2005-2010 General Capital plan for street reconstruction projects.

   In addition to the recommended street rehabilitation and street improvement projects, the All Funds Biennial Capital Budget includes $11.6 million in 2005 and $15.2 million in 2006 from State and Federal transportation matching funds. Recommended matching fund projects include improvements to the following streets: Dixmyth Avenue, River Road (Mt. Echo to Illinois), Columbia Parkway, Gilbert Avenue, Hamilton Avenue, Sixth Street Expressway, M.L. King Drive, and Reading Road.

2. **Renovation of Existing City Facilities: $23.1 Million** – A total of $12.5 million in 2005 and $10.6 million in 2006 is recommended for renovation of existing City-owned facilities. The biennial recommendation includes $7.8 million for renovation of Recreation facilities, $6.7 million for Park facilities, and $377,000 for Health facilities. Upgrades to other City-owned facilities are recommended at a funding level of $1.9 million in 2005 and $1.6 million in 2006; these renovations would include the addition of female facilities to two firehouses over the biennium and upgrading the female facilities at one firehouse in 2006. The recommended Capital Budget also includes $4.0 million in the biennium for renovation of Fountain Square and the Fountain Square Garage. To address employee health and safety concerns in City workplaces according to OSHA and EPA code requirements, $700,000 is included in this recommended Capital Budget. Over the six-year plan, a total of $73.2 million is recommended for renovation of existing City facilities.

3. **Information Technology and Equipment: $17.6 Million** – To continue the City's commitment to providing employees with the necessary tools to operate efficiently and improve the delivery of services to citizens, $9.7 million in 2005 and $7.9 million in 2006 is recommended for information technology and equipment projects. This recommendation includes a total of $12.0 million over the biennium to replace obsolete motorized equipment; i.e., equipment that has exceeded the established standards for maximum mileage,

age, or maintenance costs. Additionally, $500,000 is recommended in 2005 to purchase equipment in the final phase of the Contact Service Request Management project, which will allow service requests from citizens to be managed centrally across all City departments. In 2005, $130,800 is also recommended to purchase Digital Mobile Video Recorders (MVRs) to equip marked police vehicles with Digital Eyewitness Systems including a transmitter/microphone, a rotating camera, and docking station. Over the six-year plan, $50.1 million is recommended for information technology and equipment initiatives.

4. **Market Rate Housing: $9.9 Million** – The recommendation for the development of market rate housing in Cincinnati totals $4.9 million in 2005 and $5.0 million in 2006. Over the six-year plan, $22.1 million is recommended for this initiative. These funds will be used for site improvements and infrastructure development at residential construction locations.

(In $ Millions)

MARKET RATE HOUSING			
	2005	**2006**	**Six-Year Plan**
Neighborhood Market Rate Housing	$2.8	$1.8	$13.6
Citirama	0.0	1.0	2.0
Downtown Housing Development	0.6	1.0	3.8
Special Housing Permanent Improvement Funds	1.5	1.2	2.7
TOTAL:	**$4.9**	**$5.0**	**$22.1**

5. **New Replacement Fire Stations: $3.6 Million** - The General Capital Budget recommendation includes $1.6 million in 2005 and $2.0 million in 2006 to construct and replace one fire station in each year: North Avondale in 2005 and Pleasant Ridge in 2006. Over the six-year plan, $13.6 million is included for the replacement of existing fire stations.

6. **Riverfront Utilities: $2.4 Million** – The recommended General Capital Budget supports "The Banks" project by providing $2.4 million over the biennium for the installation of public utilities for the Central Riverfront Street Grid. This $2.4 million represents the City's final amount for the Riverfront Utilities of a $6.4 million total commitment.

7. **Cinergy Center Renovation and Expansion Project: $2.0 Million** – To continue the City's commitment to the renovation and expansion of the Cinergy Center, the recommended General Capital Budget includes $1.0 million in each year of the biennium ($6.0 million in the six-year plan) for the project.

8. **Kennedy Connector: $5.6 Million** – The General Capital Budget recommendation includes $800,000 in 2005 and $4.8 million in 2006 for the Kennedy Connector project, which supports the design and construction of a new street to connect the intersection of Duck Creek Road and Kennedy Avenue with Ridge Avenue. An additional $1.0 million is recommended in 2007. Cost estimates for this project total $19.3 million, including construction, land acquisition, and related costs. Additional funding sources will have to be identified to fully fund the project. A total of $325,000 was appropriated for this project in 2003 to fund initial engineering work. Based on the latest project schedule, engineering work will continue in 2005 and 2006, property negotiations/acquisition will occur in 2006 and 2007, with construction beginning in 2007.

9. **Redesign of Reeves Golf Course: $1.7 Million** – To improve Lunken Airport's ability to provide convenient and efficient transportation for its corporate clients, the recommended Capital Budget includes $1.7 million in 2005 for improvements related to the development of a new aircraft hangar for the Procter and Gamble Company. Project resources would be dedicated to reconfiguring portions of Reeves Golf Course, the driving range and bike path that are adjacent to Lunken Airport to make room for the new hangar. The Procter and Gamble Company has committed to contributing $1.3 million to the estimated total project cost of $3.0 million; however, the full scope of the project is still under review by the project managers and the total project cost may be modified.

10. **Support for Community Facilities Improvements: $1.2 Million** – Continuation of the City's support of Music Hall and the Art Museum is included in the recommended biennial Capital Budget. A total of $1.2 million ($600,000 in each year) for these historic buildings would support exterior improvements and repair, waterproofing, improved handicap accessibility, security upgrades, HVAC enhancements, and other improvements.

11. **New Fire Burn Building and Equipment: $1.5 Million** – The existing training burn building used by the Fire Department is no longer functional or safe and the building has been condemned. In 2005, $900,000 is recommended for the development of a new Fire Department burn building. Additionally, $300,000 is recommended in both 2005 and 2006 ($1.8 million in the six-year plan) for the purchase of training and safety equipment to support recommendations related to the "Line of Duty Death Report."

12. **Security Upgrades at City Facilities: $540,000** – In 2005, $540,000 is recommended for security upgrades at City facilities. Back-up generators would be purchased at critical Police, Fire, and Public Services facilities. Security improvements would also be made in City Council Chambers.

13. **Regional Emergency Operation Center Build-Out: $400,000** – The recommended General Capital Budget in 2005 includes $400,000 to provide the City's share of the build-out costs for the Regional Emergency Operation Center (EOC) at the new Radcliff Building. The Hamilton County Commissioners have committed $488,400 for the build-out effort as well. Development of the EOC is expected to leverage $1.2 million in 2003/2004 Homeland Security resources for technical equipment at the center.

RESTRICTED/SPECIAL REVENUE/MATCHING FUND HIGHLIGHTS

1. **Eastern/Delta Sewer Separation: $29.4 Million** – The recommended biennial budget includes $14.5 million in 2005 and $14.9 million in 2006 for the installation of new sewer lines from Eastern and Stanley Avenues to the Little Miami Wastewater Treatment Plant in the East End. This project will eliminate several combined sewer overflow areas and provide high water/dry weather protection. The MSD Capital Improvement Fund supports this project. The final MSD proposed Capital Budget will be submitted to the Hamilton County Board of Commissioners in mid-November.

2. **Metropolitan Sewer District (MSD) Water-in-Basement Prevention Program: $15.0 Million** – In each year of the biennium, $7.5 million is recommended to alleviate chronically affected water-in-basement problems countywide. A total of $37.5 million is recommended over the six-year capital improvement plan (2005-2010) for this project, which is supported in the MSD Capital Improvement Fund. The final MSD proposed Capital Budget will be submitted to the Hamilton County Board of Commissioners in mid-November.

3. **Metropolitan Sewer District Global Consent Decree: $158.6 Million** – The recommended Capital Budget for MSD is $63.1 million in 2005 and $95.5 million in 2006. The increase of $32.4 million from 2005 to 2006 is related to significant sewer infrastructure improvements as mandated by the Global Consent Decree.

4. **Greater Cincinnati Water Works Capital Improvements: $93.9 Million** – The recommendation for capital improvements for Water Works is $48.6 million in 2005 and $45.3 million in 2006. In both years a total of $28.8 million is recommended for the replacement of water mains, $18.5 million is recommended for the replacement of meters, and $12.9 million is recommended to replace water mains when street improvements made by other jurisdictions affect an existing water main. The recommended Capital Budget for Water Works is significantly less than previous years due to lower than expected revenue resulting from the wet, cool summers over the last two years.

5. **Improvements for Parking Facilities: $1.3 Million** – Funding for structural maintenance and repairs and new equipment at parking facilities is recommended for a total of $1.3 million over the biennium ($510,000 in 2005 and $835,000 in 2006). The schedule for repair and maintenance includes repair of the deck and expansion joints at the Garfield Garage, blacktop repair at the 3rd and Central parking lot, and lighting improvements at the Elm Street, Town Center, and 7th Street Garages. New equipment that allows for automated payment using credit cards is also included in the recommendation for Parking facilities.

6. **Lunken Airport Improvements: $1.0 Million** – Over the biennium, $625,000 ($355,000 in 2005 and $270,000 in 2006) is recommended for facility and infrastructure improvements at Lunken Airport and $175,000 ($125,000 in 2005 and $50,000 in 2006) is recommended for the "Noise Monitoring and Abatement" project. A total of $250,000 ($100,000 in 2005 and $150,000 in 2006) is recommended as the City's local match for Federal Aviation Administration (FAA) projects. Grant funding from the FAA is expected to be $1.8 million in each year of the biennium.

7. **Special Revenue Capital: $2.7 Million** - The recommendation for the Special Housing Permanent Improvement Fund (SHPIF) is $1.5 and $1.2 million in 2005 and 2006, respectively. Projects in this fund, which are supported from net rental income and tax increment payments, will promote housing development downtown.

8. **Federal/State Capital Grant Funds: $30.4 Million** - The City receives federal/state matching funds to improve the City's roads and bridges. Additionally, funds are received annually from the Federal Aviation Administration (FAA) for improvements to Lunken Airport and Blue Ash Airport. Federal and State matching Capital Funds total $13.4 and $17.0 million in 2005 and 2006, respectively.

CITY COUNCIL POLICY BUDGET

The City Council Policy Budget adopted in June 2004 included several items related to the 2005/2006 Capital Budget. The recommendation for each Policy Budget item dealing with the Capital Budget is listed below.

1. Equip each firehouse used by the Cincinnati Fire Department with female restroom facilities.

   Recommendation: To date, the City has added female facilities for 15 of the City's 26 firehouses. The "City Facility Renovation" project includes the addition of female facilities for two firehouses over the biennium and upgrading the female facilities at one

firehouse in 2006. Upgrading the female facilities at another firehouse is planned for 2007. The remaining seven firehouses without female facilities would be included in the "Replacement Facilities" project as new firehouses are constructed.

2. Provide adequate resources to support long-term solutions to the challenges faced by the Fire Department, as outlined by the "Line of Duty Death Report," as well as the challenges faced by the EMS system.

   Recommendation: The recommended Capital Budget includes $900,000 in 2005 for the development of a new Fire Department training burn building to replace the existing structure that has been condemned. Additionally, $300,000 is recommended in both 2005 and 2006 ($1.8 million over the six-year plan) for the purchase of training and safety equipment to support recommendations related to the "Line of Duty Death Report."

3. Continue to support Community Councils and Neighborhood Business Districts through the Neighborhood Support Program (NSP) Fund and Neighborhood Business District Support Fund (NBDSF).

   Recommendation: The recommended General Capital Budget includes $1,340,000 for Neighborhood Business District (NBD) improvements in both years of the biennium. This recommendation includes $1.0 million for the "NBD Public Improvements" project and $340,000 for the "NBD Support Program," which provides $10,000 for each established neighborhood business district per the direction of City Council. A total of $1,975,000 is also recommended in the 2005/2006 Consolidated Plan Budget for NBD public improvements eligible for Community Development Block Grant (CDBG) funding. This recommendation includes $875,000 in 2005 and $1.1 million in 2006.

4. Reinitiate its prior policy of capital transfers to provide capital investment in neighborhoods – both residential and business districts.

   Recommendation: The recommended 2005/2006 General Capital Budget does not include General Fund resources. The projection for General Fund resources in the 2005/2006 Biennial Budget does not support a transfer to the General Capital Budget.

5. Support the Economic Development "Strike Force" in the Manager's Office so it has enough capacity to get the job done.

   Recommendation: The recommended 2005/2006 General Capital Budget includes $1.6 million in 2005 and $2.0 million in 2006 for the "Retail/Commercial Opportunities" and "Downtown Housing Development" projects. These projects have been transferred to the City Manager's Office to be administered by the Economic Development "Strike Force".

6. Work with Cincinnati Public Schools to ensure that the necessary infrastructure, technical support, and public improvements for the Facilities' Master Plan are developed and that future City planning efforts take into consideration the recognition of Community Learning Centers as a great asset to both individual neighborhoods and the City as a whole.

   Recommendation: The City has established a team and a planning strategy to ensure coordination between the City and the Cincinnati Public Schools Facilities Master Plan. The current City team is comprised of representatives from the following departments: Recreation, Community Development and Planning, Transportation and Engineering, Police, Fire, Buildings and Inspections, Water Works, and the Metropolitan Sewer District. A quarterly meeting schedule has been established and individual department meetings with the Cincinnati Public Schools have been ongoing. A City liaison from the Department of Community Development and Planning has also been assigned to track the status of all issues between the City departments and the Cincinnati Public Schools.

7. Honor the commitments it made to the Empowerment Zone in an October 8, 1998 letter from then City Manager John Shirey, and report back to Council on progress and include answers to Councilmember Cole's Motion (Council Document #200307175) in time for the August 2004 meeting.

   Recommendation: On August 31, 2004, an Empowerment Zone expenditures report was submitted to City Council (FYI Memo #1061), which explained expenditures made in the Empowerment Zone for the period July 1, 2003 to June 30, 2004. During that period, expenditures totaled $79,300,000 in the following categories:

   - City Expenditures for Non-Routine Services and Capital Improvements: $18,300,000
   - City Expenditures for Routine Services: $54,100,000
   - Empowerment Zone Grant Funds Disbursed to the Cincinnati Empowerment Corporation: $4,700,000
   - Loans Closed by the Cincinnati Housing Development Fund: $2,200,000

8. Continue funding the next phase of the Regional Fire Training Center project, which includes site preparation and design.

   Recommendation: The recommended General Capital Budget in 2005 includes $900,000 for the development and construction of a new training burn building, which is the first priority of the comprehensive Fire Training Center. The total estimated cost of the Fire Training Center is $9.2 million, and $340,000 has been appropriated to date. With the recommended $900,000 for the new Burn Building, total City resources dedicated to the facility will be $1,240,000. No additional resources should be committed to the project until a business plan is developed and funding from all potential regional sources is analyzed.

SMALE INFRASTRUCTURE APPROPRIATION REQUIREMENTS MET

The recommended 2005/2006 Biennial General Capital Budget includes $41.9 million in 2005, $38.8 million in 2006, and $247.8 million over the six-year plan for the renovation and/or replacement of existing City infrastructure assets. The recommended biennial Capital Budget amounts, combined with estimated Operating Budget infrastructure maintenance commitments of approximately $34.2 million in both 2005 and 2006, provide the City with a sufficient coverage to meet the legal spending requirements needed to maintain the 0.1% portion of the income tax dedicated to infrastructure. The estimated Smale coverage for 2005 and 2006 is 132% and 127%, respectively. The following is a list of recommended Capital Budget expenditure highlights for Smale Infrastructure projects:

	Biennial	Six-Year
Neighborhood Street Rehabilitation	$ 24,969,000	$ 79,561,400
City Facility Renovations/Replacements	$ 26,712,300	$ 86,791,500
Street and Road Improvements	$ 13,666,900	$ 38,506,500
Annual Infrastructure Programs	$ 5,680,000	$ 20,640,000

CONCLUSION

While facing the challenge of significantly reduced resources in the General Capital Budget when compared to the previous biennium, this balanced 2005/2006 Capital Budget nevertheless provides the utmost value for the recommended investment in Cincinnati's assets. We are continuing to address the City's infrastructure needs of our streets, facilities, and water and sewer systems. The recommended Capital Budget also provides adequate coverage to meet the legal spending requirements to maintain the 0.1% portion of the income tax dedicated to infrastructure. The Capital Budget policy items discussed in the City Council Policy Budget have also been addressed to the extent possible in this recommended budget. I look forward to working with you, the City Council, and with our Citizens as we deliberate these recommendations so that we may move forward into the next biennium with a Capital Budget that addresses the broad continuum of interests and needs across our City.

Respectfully submitted,

Valerie A. Lemmie
City Manager

Exhibit 1

2005/2006
All Funds Capital Budget Summary

Capital Budget	Approved 2004	Recommended 2005	Recommended 2006
General Capital	**$79,292,700**	**$64,444,800**	**$63,949,500**
Enterprise Capital			
Cable Communications	1,541,400	0	0
General Aviation	460,000	580,000	470,000
Income Tax Transit	100,000	100,000	100,000
Metropolitan Sewer District	79,381,500	63,089,400	95,487,400
Parking Facilities	12,925,000	510,000	835,000
Sidewalk Assessment	450,000	0	0
Stormwater Management	1,756,000	1,195,000	1,200,000
Telecommunications Services	30,000	202,800	62,900
Water Works	63,995,000	48,562,000	45,259,000
Total Enterprise Funds	**$160,638,900**	**$114,239,200**	**$143,414,300**
Special Revenue Funds Capital			
Special Housing Permanent Improvement Fund	**$1,183,130**	**$1,478,448**	**$1,225,000**
Matching Capital Funds			
State-Federal-County Roads & Bridges	$16,467,475	$11,634,010	$15,192,125
Federal Aviation Administration	1,278,000	1,753,125	1,812,330
Total Matching Funds	**$17,745,475**	**$13,387,135**	**$17,004,455**
Total All Funds Capital Budget	**$258,860,205**	**$193,549,583**	**$225,593,255**

EXECUTIVE OVERVIEW

EXECUTIVE OVERVIEW

I. INTRODUCTION

A capital improvement or capital project is defined as the purchase or improvement of a City asset, including construction or rehabilitation which provides an asset for the City's use or, in the case of an existing asset, increases the value of the public asset or extends its useful life. Capital improvements are made to improve the value of City assets, and are relatively large expenditure items compared with operating budget items. A capital improvement is expected to have a useful life of at least five years, compared to operating budget items which are consumed in the daily delivery of City services.

The nature of a capital improvement lends itself to long-term planning and a combination of financing mechanisms. In Cincinnati, General Capital improvements are primarily funded by property tax-supported bond proceeds, earmarked income tax receipts, and Southern Railway note proceeds. The necessary lead time involved in engineering a project, acquiring and clearing sites, or in securing State or federal funds may require the funding of project phases over several years. Enterprise and Special Revenue capital projects are generally funded by user fees to operate and maintain facilities, such as the Water Works system.

A six-year Capital Investment Program (CIP) is a plan for capital investment in Cincinnati's future through improving City streets, bridges, recreation facilities, parks, health facilities and buildings, all of which enhance the delivery of services and the quality of life in Cincinnati. The 2005-2010 CIP coordinates the financing and timing of improvements to maximize the value to the public.

This Capital Budget process began with city departments making requests for capital projects. These requests include ongoing projects, improvements to existing assets, previously funded phased projects, and new projects. All department capital project requests were reviewed by the Capital Committee, which is a peer group of department directors chaired by an Assistant City Manager and the Finance Director. The City Manager reviewed the recommendations of the Capital Committee and, in turn, developed the Capital Budget recommendations which are then submitted to the Mayor.

In addition to other review considerations, the Capital Committee used the criteria listed below in developing the Capital Budget. The criteria in descending priority sequence are as follows:

1. Hazard Elimination:	to eliminate or reduce definite and immediate health and safety hazards;
2. Legal Mandates:	to comply with a court order or other specific legal directive (consent decree, etc.);
3. Regulatory Compliance:	self-initiated improvement in compliance with a federal, state, or local rule or regulation affecting capital assets;
4. Project Completion:	to finish phased projects with related and already committed or expended funding;
5. Prevent Failure:	to systematically, according to schedule, improve assets which if not periodically improved would fail;
6. Extend Useful Life:	to improve an asset by making a capital investment to increase the asset's service life;
7. Cost-Benefit Justified:	to make a capital investment which is supported by benefits equal to or greater than the cost of investment (e.g., benefits may be in jobs, revenue, cost savings, matching funds, etc.);
8. Service Betterment:	to accommodate growth in service demand, or to otherwise increase the quality of service provided by the capital asset.

2005-2010 General Capital Investment Program

Exhibit 2

General Capital	2004	2005	2006	2007	2008	2009	2010	2005-2010 Total
PROGRAM RESOURCES								
City Income Tax	$10,542,490	$15,406,290	$15,781,810	$15,925,600	$15,803,070	$15,416,480	$15,542,670	$93,875,920
Property Tax-Supported Bonds	$36,500,000	$22,000,000	$22,000,000	$22,000,000	$22,000,000	$22,000,000	$22,000,000	$132,000,000
Property Proceeds	$0	$0	$0	$0	$0	$0	$0	$0
Southern Railway Note Proceeds	$16,144,700	$15,308,390	$15,667,690	$16,031,500	$16,402,430	$16,783,420	$17,164,730	$97,358,160
Tax Increment Supported Bonds	$0	$0	$0	$0	$0	$0	$0	$0
General Fund Transfer	$340,000	$0	$0	$0	$0	$0	$0	$0
Anthem Demutualization Proceeds	$15,000,000	$0	$0	$0	$0	$0	$0	$0
Income Tax Supported Debt	$0	$10,000,000	$10,000,000	$5,000,000	$5,000,000	$5,000,000	$5,000,000	$40,000,000
Reprogramming	$765,510	$1,730,120	$500,000	$500,000	$500,000	$500,000	$500,000	$4,230,120
TOTAL RESOURCES:	**$79,292,700**	**$64,444,800**	**$63,949,500**	**$59,457,100**	**$59,705,500**	**$59,699,900**	**$60,207,400**	**$367,464,200**
PROGRAM EXPENSE								
Debt Service Payments	$1,093,000	$1,093,000	$1,093,000	$1,093,000	$1,093,000	$1,093,000	$1,093,000	$6,558,000
Economic Development	$10,725,000	$5,606,000	$3,390,000	$3,350,000	$3,350,000	$3,350,000	$3,350,000	$22,396,000
Environment	$328,000	$266,000	$190,000	$230,000	$230,000	$140,000	$140,000	$1,196,000
Equipment	$11,357,600	$9,691,800	$7,917,300	$8,271,800	$8,260,700	$7,848,600	$8,121,100	$50,111,300
Housing & Neighborhood Development	$10,393,000	$3,600,000	$4,284,000	$4,100,000	$4,000,000	$3,100,000	$3,100,000	$22,184,000
Infrastructure (Smale)	$38,118,600	$41,923,100	$38,790,100	$40,185,300	$41,981,800	$43,303,300	$41,613,300	$247,796,900
New Infrastructure	$7,277,500	$2,264,900	$8,285,100	$2,227,000	$790,000	$865,000	$2,790,000	$17,222,000
TOTAL EXPENSES:	**$79,292,700**	**$64,444,800**	**$63,949,500**	**$59,457,100**	**$59,705,500**	**$59,699,900**	**$60,207,400**	**$367,464,200**
AVAILABLE BALANCE:	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**

II. ANALYSIS OF AVAILABLE RESOURCES (See Exhibit 3, Page 19)

GENERAL CAPITAL RESOURCES

The total 2005-2010 General Capital Investment Program forecasts $367.5 million in available resources over six-years (see Exhibit 2, page 15). For the six-year period, resources equal the recommended projects amount of $367.5 million. Estimated resources for 2005 are $64.4 million and $63.9 million for 2006, which match the recommended projects amounts for 2005 and 2006. What follows in this section is a description of each resource category for the General Capital Budget.

City Income Tax

The City Income Tax is a locally levied tax applied to gross salaries, wages, and other personal compensation, and net profits earned by all City residents and to earnings of nonresidents working in the City limits. The City's income tax of 2.1% is subdivided into four components: general operations (1.55%), transit (0.3%), infrastructure (0.1%), and capital (0.15%). The 0.1% portion of the 2.1% City Income Tax, along with the local motor vehicle license tax and gasoline tax, is dedicated to infrastructure spending, but is not included as a capital resource. These resources go into special revenue funds, which are used in the operating budget for the maintenance and repair of infrastructure, but this can also be used for infrastructure capital in accordance with each resource's definition of eligibility per statute or ordinance. These resources will be presented for the City Council's review in the biennial Operating Budget.

As shown in Exhibit 2, City Income Tax resources for 2005 are $15.4 million and for 2006 are $15.8 million. The 2005-2010 total City Income Tax resource is $93.9 million.

Property Tax Supported Bonds

The assessed valuation of property within the City subject to ad valorem taxes includes real property, public utilities property, and tangible personal property. In accordance with State law, some general obligation debt may be issued without a vote of the public. The debt cannot be issued unless there are sufficient tax proceeds for the payment of the debt service on the bonds. The estimate for

Property Tax Supported Bonds (unvoted bonds) in Exhibit 2 reflects continuance of the City Council policy to maintain a constant property tax millage of 5.36 mills for debt service requirements. This City Council policy establishes the parameters for how much capital financing resources will be available from the issuance of debt. The City is well within the unvoted statutory debt limitation of 5 ½% of assessed value in the City.

As shown in Exhibit 2, Property Tax Supported Bonds for 2005 and 2006 are $22.0 million in each year. The 2005-2010 total Tax Supported Bonds resource is $132.0 million, with $22.0 million each year from 2007 through 2010.

The Property Tax Supported Bonds portion of the general capital resources continues Cincinnati's long-standing policy of no increase in taxes for debt service and replacement of debt service on maturing debt with new debt service requirements. This general policy has enabled the City to institute debt management policies which enable credit-worthiness. Approximately 77% of the City's current outstanding general obligation property tax and self-supported debt of $432.0 million will be retired by December 31, 2014. Credit quality and affordability issues, used by bond rating agencies to determine the City's bond rating, continue to be positive indicators for the City. The per capita debt of $1,781 and debt outstanding of 3.6% of market value of taxable property are two examples.

Although the City currently utilizes general obligation bonded debt for self-supporting bond issues (such as urban renewal/economic development, parking system, and recreational facilities), self-supporting revenue sources have been, and are expected to be, sufficient to pay principal and interest requirements on all self-supporting debt. Beginning in 2000, the City Council approved a policy to use revenue bonds to support future Water Works capital projects.

The City also issues bonds with debt service to be paid by a portion of the 0.15% income tax earmarked for capital purposes. This strategy has been utilized by the City Council to leverage funds for special projects such as to take advantage of emerging development opportunities. The City uses this strategy sparingly, in order to have funds available for pay-as-you go (cash) projects.

Southern Railway Note Proceeds

Cincinnati owns the Cincinnati Southern Railway and leases its use. In 1987, the City renegotiated the terms of the lease for more favorable annual income. The City Council endorsed a policy by resolution to dedicate funds generated by the Southern Railway to infrastructure projects. The notes issued and interest income provide a resource for infrastructure projects.

As shown in Exhibit 2, the Southern Railway Note Proceeds resource for 2005 is $15.3 million and $15.7 million in 2006. The 2005-2010 total Southern Railway Note Proceeds resource is $97.4 million.

Income Tax Supported Debt

The recommended 2005/2006 Biennial Capital Budget and the 2005-2010 Capital Investment Program includes the use of City Income Tax Supported Debt as a resource for project expenditures. The ability to use City Income Tax proceeds to support debt will be determined annually by forecasted income tax revenues.

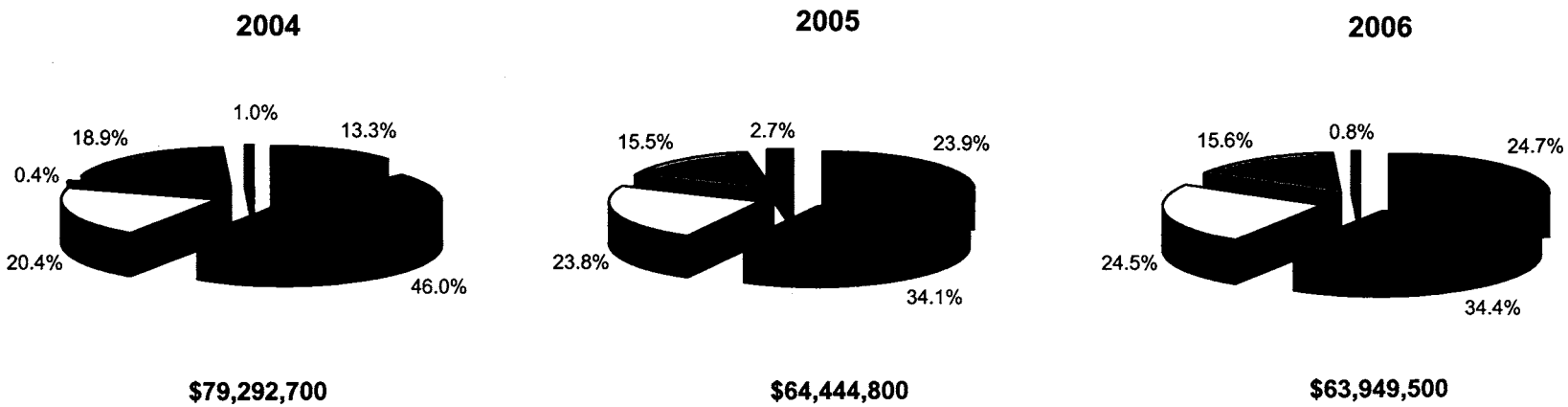
As shown in Exhibit 2, the Income Tax Supported Debt resource for 2005 and 2006 is $10.0 million each year. The 2005-2010 total Income Tax Supported Debt resource is $40.0 million.

Reprogramming Resources

Reprogramming resources are unused funds recaptured from projects which are completed. The remaining balances are available and recommended for use in new projects. As shown in Exhibit 2, the 2005 reprogramming resource amount is $1.7 million and the 2006 resource is $500,000. For 2005-2010, Reprogramming Resources total $4.2 million.

Exhibit 3

City of Cincinnati
2004 - 2006 General Capital Investment Program
Total Program Resources



- City Income Tax
- Southern Railway Note Proceeds
- Anthem Demutualization Proceeds
- Reprogramming
- Property Tax-Supported Bonds
- General Fund Transfer
- Income Tax Supported Debt

III. ANALYSIS OF RECOMMENDED EXPENDITURES (See Exhibit 4, Page 38)

RECOMMENDED GENERAL CAPITAL FUND EXPENDITURES

Planned General Capital projects for the 2005-2010 Capital Investment Program total $367.5 million, which match the total estimated resources for 2005-2010 of $367.5 million. For the 2005/2006 General Capital Budget, recommended projects total $128.3 million ($64.4 million in 2005 and $63.9 million in 2006) which is balanced to resources.

The 2005-2010 Capital Investment Program is outlined in this document as follows: Projects by Agency, Projects by Expenditure Category, and Projects by Neighborhood. In addition, each recommended project is described in separate sections by department.

The Projects by Expenditure Categories include: Debt Service Payments, Economic Development, Environment, Equipment, Housing and Neighborhood Development, Infrastructure (Smale Commission), and New Infrastructure. The Debt Service payments category was added in 2002. This category includes a project designed to retire loans from the State of Ohio for street improvement projects and a project related to the City's commitment for the expansion of the Convention Center. The New Infrastructure category was added for the 1997/1998 biennial budget to distinguish new capital improvements from Infrastructure (Smale Commission) projects, which provide for the renovation or replacement of existing City assets.

Debt Service Payments

A total of $2.2 million is recommended in the biennium ($1.1 million in both 2005 and 2006) for projects included in the Debt Service Payments category. The 2005-2010 six-year plan recommendation is $6.6 million. The Debt Service Payments category represents 1.7% of the total General Capital Budget for the 2005/2006 biennium and 1.8% for the six-year Capital Investment Program recommendation.

A total of $186,000 is recommended in the 2005/2006 biennium ($93,000 in both 2005 and 2006) and $558,000 is recommended for the six-year plan for the State Capital Improvement Program (SCIP) Loan Repayment project to retire funds borrowed from the Ohio Public Works Commission for street rehabilitation and street improvement projects. An amount of $1.0 million is included each year from 2005 through 2010 for the Convention Center Expansion project. This is a part of the City's commitment for the $145.0 million

Convention Center renovation and expansion which will be funded from City, County, and private sources. The $1.0 million commitment is for thirty years.

Economic Development

The amount of $9.0 million is recommended in the biennium ($5.6 million in 2005 and $3.4 million in 2006) for Economic Development projects. A total of $22.4 million is recommended over the six-year plan. The Economic Development category represents 7.0% of the total General Capital Budget biennial recommendation and 6.1% of the six-year Capital Investment Program recommendation.

A recommendation of $2.6 million is included in the 2005/2006 biennium ($1.3 million in each of 2005 and 2006) and $8.7 million for the six-year plan is included in the General Capital Budget for Neighborhood Business District (NBD) Improvements projects. These projects include the NBD Public Improvements project ($1.0 million in each of 2005 and 2006 and $8.0 million for the six-year plan) and the NBD Support Program project ($340,000 in each of 2005 and 2006).

A total of $2.0 million ($875,000 in 2005 and $1.1 million in 2006) is included in the Biennial Consolidated Plan Budget, which brings the total NBD Improvements budget to $4.6 million in the biennium ($2.2 million in 2005 and $2.4 million in 2006) and $10.7 million over the 2005-2010 six-year plan.

The Retail/Commercial Opportunities program is recommended for $2.0 million in the biennium ($1.0 million in each of 2005 and 2006) and $6.0 million over the six-year plan. This program provides funding for attracting and retaining downtown retail and commercial businesses.

A recommendation of $1.7 million in 2005 is included for the New Hangar Development project. This project would provide funding for public improvements related to a new corporate airplane hangar for the Procter and Gamble Company at Lunken Airport.

The recommended 2005/2006 Biennial General Capital Budget includes $1.0 million ($500,000 in each of 2005 and 2006) and $3.0 million over the six-year plan for the Industrial Cluster Public Improvements program. This program provides funding for planning and infrastructure improvements to facilitate the retention, expansion, and attraction of businesses within industrial areas of the City.

Included within the Economic Development category recommendation is $500,000 in 2005 for the Community Redevelopment Focus Districts project. This project would provide funding to support comprehensive redevelopment strategies involving community groups, the private sector, and the public sector. A recommendation of $400,000 for the 2005/2006 biennium ($200,000 in each of 2005 and 2006) and $1.2 million over the six-year plan is included for the Enterprise Zone Administration and Public Improvements project. This project provides funding for the administration of the City's Enterprise Zone Program and for public improvements required for business expansion, renovation, and relocation within an enterprise zone. A total of $416,000 is recommended for the 2005/2006 biennium ($216,000 in 2005 and $200,000 in 2006) for the Strategic Program-Urban Revitalization project. This project would facilitate the redevelopment of abandoned, vacant and underutilized industrial and commercial sites.

The Economic Development category also includes a Department of Transportation and Engineering project that supports neighborhood development. A total of $300,000 is included in the biennial recommendation ($150,000 in each of 2005 and 2006) for the Neighborhood Transportation Strategies project. This project provides funding for the support of neighborhood transportation strategies in conjunction with land use development opportunities.

Environment

The amount of $456,000 ($266,000 in 2005 and $190,000 in 2006) is recommended for environmental projects in the biennium. A total of $1.2 million is recommended over the six-year plan. The Environment category represents 0.4% of the total General Capital Budget biennial recommendation and 0.3% of the six-year Capital Investment Program recommendation.

Environmental projects for the biennium include the Center Hill Gas and Leachate project for $200,000 in the biennium ($100,000 in each of 2005 and 2006) and $700,000 over the six-year plan. This project would continue the operation of the methane gas and leachate collection systems in order to comply with State and Federal solid waste regulations. The Environmental Management System and Regulatory Compliance project ($41,000 in 2005, $50,000 in 2006, and $171,000 for the six-year plan) provides funding that would allow the City to respond to regulatory compliance issues that require immediate attention. A recommendation of $20,000 in 2005 and in 2006, and $120,000 for the six-year plan is included for the Emergency Environmental Cleanup project. Funds for this project provide the City with the ability to immediately respond to severe emergency clean-up situations where the public health is at risk.

A recommendation of $20,000 in each of 2005 and 2006, and $120,000 over the 2005-2010 six-year plan is included for the Underground Storage Tanks project. This project funds the removal of underground storage tanks from City-owned sites. The Woodburn Remediation project ($85,000 in 2005) provides funds for the environmental remediation of the former SORTA bus garage site on Woodburn Avenue.

Equipment

A total of $17.6 million ($9.7 million in 2005 and $7.9 million in 2006) is recommended for equipment and technology in the biennium. A total of $50.1 million is recommended for the six-year Capital Investment Program. The Equipment category represents 13.7% of the total General Capital Budget biennial recommendation and 13.6% of the six-year Capital Investment Program recommendation.

The acquisition of up-to-date technology provides the tools necessary for City employees to function more efficiently and provide better service to citizens. The 2005/2006 Biennial General Capital Budget recommendation for information system projects is $2.9 million ($1.9 million in 2005 and $1.0 million in 2006). The six-year recommendation for information system projects is $6.9 million. The Telecommunications Services Fund (336) also includes a recommendation of $32,800 in 2005 and $32,900 in 2006 for the CAGIS Infrastructure project. The Telecommunications Services Fund Capital Budget is discussed in detail beginning on page 35.

Recommended information systems projects for the 2005/2006 Biennial General Capital Budget include the Check Printing and Electronic Payments project, the AMS-CFS Procurement Software Upgrade project, the Computer System replacement project, the Contact Service Request Management project, the CFS Client Server project, the Electronic Government project, the CAGIS Infrastructure project, the Metropolitan Area Network Enhancements (MAN) project, the Information Security Initiative project, the Permits and Workflow Tracking Server project, the Desktop Asset Management project, and the Information Systems Acquisition project.

The Check Printing and Electronic Payment project is recommended for $75,000 in 2005. This project would provide funding for the replacement of the current check printing hardware and an upgrade for the internal receipt system. The AMS-CFS Procurement Software Upgrade project is recommended for $450,000 in 2005. This project would upgrade the existing extended purchasing module of the Cincinnati Financial System (CFS). The Fire Department's Computer System Replacement project ($243,200 in 2005) would replace and upgrade existing servers and personal computers in firehouses and various offices. A recommendation of $500,000

is included in 2005 for the Contact Service Request Management project. This project would provide the City with the ability to capture, route, track and manage customer inquiries in all City departments from either a central point or distributed points of intake. The CFS Client Server project is recommended for $59,700 in 2005, $200,000 in 2006, and $509,700 for the six-year plan. This project would complete the development of modifications to the CFS version 3.0 software. A biennial recommendation of $275,000 ($50,000 in 2005 and $225,000 in 2006) is included for the Electronic Government project. This project provides funding for the continued development of a first-class Internet presence for the City, including Web-based technologies and enhanced service delivery capabilities. The CAGIS Infrastructure project ($65,800 in 2005, $65,700 in 2006, and $394,300 for the six-year plan) provides upgrades for databases that provide Geographic Information System (GIS) data and analysis, including easement, right-of-way, and aerial photo information. A total of $300,000 ($100,000 in 2005 and $200,000 in 2006) is included for the Metropolitan Area Network (MAN) Enhancements project. The construction of the MAN has been completed. The 2005 and 2006 recommended funding would support network and infrastructure upgrades to make the system more reliable and safe.

The Information Security Initiative project ($50,000 in each of 2005 and 2006) continues the City's efforts to protect information assets from misuse and outside intrusions. A 2005 recommendation of $200,000 is included for the Permits and Workflow Tracking Server project to support the replacement and upgrades of data collection, access, and storage components. The Desktop Asset Management project ($90,200 in 2006 and $290,200 for the six-year plan) assists City employees with information technology asset management, and integration and inventory capabilities. In order to improve data collection and departmental communications, a total of $300,000 is recommended in the biennium ($150,000 in each of 2005 and 2006) and $900,000 over the six-year plan for the Department of Transportation and Engineering's Information Systems Acquisition project. In addition to the 2005 and 2006 information technology projects highlighted in this section, a total recommendation of $2.3 million is included over the final four years (2007-2010) of the six-year plan for the Information Technologies Strategic Initiatives project. Recommended funding for this project would be used to support new city-wide Information Technology Plan projects in 2007, 2008, 2009, and 2010 as specific projects are identified for those years.

Recommended projects involving the purchase or upgrade of equipment total $7.7 million in 2005, $6.9 million in 2006 and $43.2 million over the six-year plan. Equipment project recommendations within the 2005/2006 biennium include the Fleet Replacements project, the Fire Department's Defibrillator Replacement, Fire Equipment Enhancements, and Air Compressor Systems projects, the Department of Health's Dental Equipment Replacement project, the Police Department's Digital MVR's and District Three Phone System projects, the Department of Public Services' Trash Receptacles and Security Upgrades projects, and the Regional Computer Center's Relocate Communications Technology Section (CTS) Equipment and Telephone System Upgrade and Replacement projects.

A total of $12.0 million in the biennium ($6.1 million in 2005 and $5.9 million in 2006) is recommended for the Fleet Replacements project. The six-year recommendation is $36.8 million. This project provides funds for replacing and upgrading the City's motorized fleet. A biennial recommendation of $360,000 ($210,000 in 2005 and $150,000 in 2006) is included for the Fire Department's Defibrillator Replacement project. The six-year plan recommendation is $540,000. Funds would be used to replace 36 12-lead monitor defibrillators. A total of $300,000 in each year of the six-year plan is included for the Fire Equipment Enhancements project. This project would provide funding for the purchase of safety and training equipment each year to support recommendations related to the Line of Duty Death Report and recommendations from the pending Management Operations Report. For 2006, $124,000 is recommended for the Air Compressor Systems project. This project would provide funding to replace two air compressor systems to support the Self Contained Breathing Apparatus functions. The Police Department will replace its 14 year old computer aided dispatch (CAD) system and implement a records management system (RMS) with prior year funding.

The Department of Health's Dental Equipment Replacement project ($79,100 in 2005, $80,000 in 2006, and $210,400 for the six-year plan) provides funding for the replacement of dental equipment at the Price Hill and Millvale Health Clinics. A recommendation of $130,800 in 2005 is included for the purchase and installation of 210 Digital Mobile Video Recorders for police cruisers. The Police Department's District Three Phone System project ($80,000 in 2006) would provide funding for the development and installation of a new phone system with voice mail for District Three.

A total of $300,000 ($150,000 in each of 2005 and 2006) and $600,000 for the 2005-2010 six-year plan is included for the Department of Public Services' Trash Receptacles project. This project provides new trash receptacles in Neighborhood Business Districts (NBD's) and the Central Business District (CBD). The Security Upgrades project ($540,000 in 2005) would provide funding for the purchase of emergency generators to provide back-up power at critical City facilities.

The Regional Computer Center's Relocate Communications Technology Section Equipment – City Facility Management Master Plan project is recommended for $180,000 in 2005 and $780,000 for the six-year plan. This project involves relocating electronic and fiber optic equipment from the City's fiber optic network located in Eden Park to another facility. The 2005/2006 biennial recommendation of $190,300 ($25,000 in 2005 and $165,300 in 2006) for the Telephone System Upgrade and Replacement project would provide funding for the replacement and enhancement of obsolete telephone systems throughout the City. The six-year plan recommendation is $350,000 for this project.

Housing and Neighborhood Development

The amount of $7.9 million ($3.6 million in 2005 and $4.3 million in 2006) is recommended for Housing and Neighborhood Development projects in the biennium. A total of $22.2 million is recommended for the six-year Capital Investment Program. The Housing and Neighborhood Development category represents 6.1% of the total General Capital Budget biennial recommendation and 6.0% of the six-year Capital Investment Program recommendation. In the Consolidated Plan Budget, the total biennial housing component recommended amount is $24.8 million, with $12.0 million recommended in 2005 and $12.8 million recommended in 2006. The total recommended 2005/2006 budget amount for housing is $32.7 million (Capital and Consolidated Plan Budgets). With the Special Housing Permanent Improvement Fund (SHPIF) biennial recommendation of $2.7 million ($1.5 million in 2005 and $1.2 million in 2006), the total recommended biennial housing budget is $35.4 million.

A total of $300,000 for the biennium ($150,000 in each of 2005 and 2006) and $700,000 for the six-year plan is recommended in the General Capital Budget for the Department of Buildings and Inspections Hazard Abatement/Demolition Program. This program removes unsafe, public nuisance buildings and provides for other emergency abatement activities. An amount of $1,090,540 in the biennium ($515,000 in 2005 and $575,540 in 2006) is recommended for this project in the Consolidated Plan Budget. The total All Funds recommended amount for Hazard Abatement/Demolition Program in the biennium is $1.4 million.

An amount of $4.6 million is recommended for the biennium ($2.8 million in 2005 and $1.8 million in 2006) for the Neighborhood Market Rate Housing program. For the six-year plan, the recommendation is $13.6 million. Funding recommended for the Neighborhood Market Rate Housing program would assist developers with site acquisition and infrastructure development for the rehabilitation of existing market rate units or the construction of new market rate units. The Citirama project ($1.0 million in 2006 and $2.0 million over the six-year plan), provides funds for site and public improvements for new market rate housing development at future Citirama sites. A recommendation of $650,000 in 2005 and $1.0 million in 2006 is included for the Downtown Housing Development project. The six-year total recommendation for this project is $3.8 million. This project supports downtown housing development. A total of $300,000 is recommended in 2006 for the HOME Match project to meet the mandated match requirement for the federal HOME housing program. For the 2005-2010 six-year plan, the total HOME Match project recommendation is $2.1 million.

Infrastructure (Smale Commission)

The amount of $80.7 million ($41.9 million in 2005 and $38.8 million in 2006) is recommended for Infrastructure (Smale Commission) projects in the 2005/2006 biennium. A total of $247.8 million is recommended for the six-year Capital Investment Program. The Infrastructure (Smale Commission) category represents 62.9% of the total General Capital Budget biennial recommendation and 67.4% of the six-year Capital Investment Program recommendation.

The appropriated amounts required in the General Capital and Operating Budgets to retain the 0.1% income tax dedicated to infrastructure maintenance and improvements is estimated to be $57.5 million in 2005. For 2005, the recommended Capital Budget portion of the requirement is $41.9 million, while the estimated 2005 Operating Budget amount is $34.2 million. The total 2005 General Capital Budget and Operating Budget amount is $76.1 million and meets approximately 132% of the requirement in 2005. With a 2006 recommended Smale Infrastructure Capital Budget of $38.8 million and assuming the same Smale Operating Budget and Smale Infrastructure base requirement in 2006 as in 2005, approximately 127% of the requirement would be met in 2006. This level of coverage is recommended as a safeguard against potential delays in some capital project implementation caused by weather, the property acquisition process, or other unforeseen causes. Outlined below are some of the significant recommendations in the Infrastructure (Smale Commission) category.

A total of $25.0 million is recommended for the biennium ($12.3 million in 2005 and $12.7 million in 2006) for the Street Rehabilitation Program. The six-year plan recommendation is $79.6 million. The recommendation for the Street Rehabilitation Program would provide at least 200 lane miles of street rehabilitation over the 2005/2006 biennium and 600 lane miles over the 2005-2010 six-year plan.

Recommended street and road improvement projects and programs, including the Street Rehabilitation Program, total $38.6 million for the biennium ($19.9 million in 2005 and $18.7 million in 2006). For the six-year plan the recommended amount is $118.1 million. The following table outlines the major recommended street and road improvement projects and programs for the biennium:

	2005	2006
Street Rehabilitation	$12,300,000	$12,669,000
Curb Ramps – Street Rehab	$ 1,230,000	$ 1,266,900
Eighth Street Viaduct	$ 1,200,000	$ -0-

	2005	2006
Street Improvements	$ 1,000,000	$ 1,000,000
Central Ave.: Third to Seventh	$ 1,000,000	$ -0-
Waldvogel Viaduct Replacement	$ 800,000	$ 1,800,000
River Road – Phase 2	$ 675,000	$ -0-
M.L. King: Woodside to Eden	$ 555,000	$ 675,000
Dixmyth Ave. Relocation	$ 300,000	$ -0-
Columbia Parkway Enhancements	$ 300,000	$ 340,000

In addition to the major street and road projects listed in the table beginning on page 27, the 2005/2006 biennial recommendations include $500,000 ($250,000 in each of 2005 and 2006) for the Columbia Parkway Access Management project, $200,000 in 2006 for the Colerain Corridor TSM Improvements project, $100,000 in 2006 for the Clifton and M.L. King Intersection Improvements project, and $200,000 in 2006 for the Vine Street: Nixon to Erkenbrecher project. A detailed description of these street and road projects and the projects listed in the table beginning on page 27 is included in the Transportation and Engineering departmental section of this document.

For the biennium, the recommendation for the major annual infrastructure programs such as Bridge Rehabilitation, Wall Stabilization and Landslide Correction, Hillside Stairway Rehabilitation, Spot Infrastructure, and Sidewalk Repair total $5.7 million ($2.8 million in 2005 and $2.9 million in 2006) and $20.6 million for the six-year plan.

The recommended projects for the Infrastructure (Smale Commission) include various facility renovation and facility replacement programs and projects for general government buildings, the Department of Health, the Department of Parks, and the Department of Recreation. For the 2005/2006 biennium, General Capital Budget facility renovation programs and projects total $26.7 million ($14.1 million in 2005 and $12.6 million in 2006). The 2005-2010 Capital Investment Plan total for facility renovation and replacement programs is $86.8 million. A total of $3.6 million ($1.9 million in 2005 and $1.7 million in 2006) is recommended in the biennium for the City Facility Renovations project. The six-year plan recommendation is $12.4 million. This project provides funding for upgrades and renovations for City buildings.

In addition to the biennial recommendations for the renovation of general government buildings, Health, Parks, and Recreation facilities, $3.0 million in 2005 and $1.0 million in 2006 is included for the Fountain Square/Fountain Square Garage project. A total of $200,000 ($100,000 in each of 2005 and 2006) is included for the Fountain Square project in the Department of Transportation and

Engineering to support staff costs related to the coordination and development of improvements at Fountain Square. The recommended biennial Capital Budget includes $1.2 million ($600,000 in each of 2005 and 2006) for the Community Facilities Improvements project. This project would provide funds for renovations at the Cincinnati Art Museum and Music Hall. Planned renovations at these two facilities include the replacement of electrical and air handling systems, roof and gutter replacement, upgrades for safety and security systems, lighting and seating improvements, and physical accessibility improvements.

The Department of General Services estimated in a 1996 report to the City Council that $45.4 million in improvements and renovations would be necessary from 1997-2006 to have general government buildings and facilities upgraded and renovated to acceptable standards. With the recommendations in the 2005/2006 Biennial Capital Budget and the 2005-2010 Capital Investment Program, the commitment to the $45.4 million City buildings renovation plan would total $45.2 million.

In addition to the 1996 report that outlined $45.4 million in facility renovation needs, a "Capital Improvement Plan for City Facilities" report was submitted to the City Council's Finance Committee on June 16, 2003. This report provided an analysis of citywide General Capital Budget facility renovation needs for the Recreation, Parks, Public Services, and Health Departments. For the 2005-2010 Capital Investment Program period, the total need outlined in the report amounted to $143.8 million. Facility renovation recommendations included in the 2005-2010 Capital Investment Program total $69.2 million, which leaves a gap of approximately $74.6 million compared to the $143.8 million need identified in the June 16, 2003 "Capital Improvement Plan for City Facilities" report. To begin to address on-going city-wide renovation needs for facilities managed by the Division of City Facility Management, and the Health, Parks, and Recreation Departments, the new Deferred Capital Maintenance project is recommended for $10.0 million for 2007 through 2010, with $1.5 million in 2007, $1.9 million in 2008, $3.4 million in 2009, and $3.2 million in 2010.

A 2005/2006 biennial recommendation of $3.6 million ($1.6 million in 2005 and $2.0 million in 2006) is included for the Replacement Facilities project. This project provides funding for the construction of replacement facilities to house Fire and Police services. The six-year plan recommendation is $13.6 million.

An amount of $14.9 million ($7.3 million in 2005 and $7.6 million in 2006) and $46.0 million over the six-year period is recommended for renovations and improvements to Recreation and Park indoor and outdoor facilities, and Health Department facilities. These recommended projects also include Americans with Disabilities Act (ADA) facility improvements.

A total of $900,000 in 2005 is recommended for the development and construction of a new training Fire burn building. The training Fire burn building is one component of a new Fire Training Center. A new Fire Training Center is estimated to cost approximately

$9.2 million, including a new training Fire burn building. At this time, additional resources are not recommended for the other components (high bay training structure, training tower, and administration building) of the Fire Training Center until an all sources budget and business plan are developed for the entire facility.

The 2005/2006 recommended Capital Budget includes $400,000 in 2005 to assist with the build-out cost of the Regional Emergency Operation Center at the new Public Safety Communication Center on Radcliff Drive. Hamilton County will provide $488,400 for this project as well. The City and County contributions will leverage approximately $1.2 million in federal Homeland Security Grant resources for equipment for the facility.

To provide matching funds and staff time for transportation studies and design related to the possible replacement of the Brent Spence Bridge, a total of $550,000 ($500,000 in 2005 and $50,000 in 2006) is included in the biennial recommendation for the I-75/Brent Spence Bridge Studies project. The six-year plan recommendation is $1.2 million.

The LED Traffic and Pedestrian Signals project ($450,000 in 2006 and $2.3 million for the six-year plan) would replace incandescent type traffic signals and pedestrian signals with energy efficient Liquid Emitting Diodes (LED) signals. The LED signals are more energy efficient than the existing incandescent signals.

New Infrastructure

This expenditure category was added during the development of the 1997/1998 Biennial General Capital Budget to distinguish between new capital improvements and the Infrastructure (Smale Commission) expenditure category, which includes only the renovation and replacement of existing City assets. For the 2005/2006 Biennial General Capital Budget, the recommendation for the New Infrastructure category is $10.6 million ($2.3 million in 2005 and $8.3 million in 2006). The recommended six-year plan total is $17.2 million. This category represents 8.2% of the total General Capital Budget biennial recommendation and 4.7% of the six-year Capital Investment Program recommendation.

A recommendation of $250,000 ($150,000 in 2005 and $100,000 in 2006) and $1.4 million over the six-year plan is included for the Gilbert Avenue Greenway project. This project would create a greenway with a median, sidewalks and street trees along Gilbert Avenue from Eden Park Drive to Victory Parkway. A total of $150,000 is recommended in 2005 for the L&N Bridge Approach project to remove the existing bridge abutment and piers on the north side of Pete Rose Way. The 2005/2006 biennial

recommendation includes $200,000 ($100,000 in each of 2005 and 2006) for the CBD Gateways/Greenways project. The six-year plan includes $600,000 to continue the development of new gateways in the central business district. A total of $75,000 in 2005 and $50,000 in 2006 is included for the Neighborhood Gateways project for the construction of gateways and landscaped traffic islands in various city neighborhoods. The six-year plan total for the Neighborhood Gateways project is $375,000.

The Transportation Enhancements project ($100,000 in each of 2005 and 2006 and $600,000 for the six-year plan) provides funding to support design and planning activities for major transportation improvement initiatives such as the Kennedy Connector and Uptown transportation improvements. A total of $100,000 ($50,000 in each of 2005 and 2006) is included for the Riverfront Master Plan Coordination project. The six-year plan recommendation is $300,000. This project supports coordination and implementation efforts related to the development of the Central Riverfront Master Plan.

The Kennedy Connector project ($800,000 in 2005, $4.8 million in 2006, and $1.0 million in 2007) provides funding for the design and construction of a new street that would connect the intersection of Duck Creek Road and Kennedy Avenue with Ridge Avenue. Cost estimates for this project are approximately $19.3 million, including construction, land acquisition, and other related costs. A total of $325,000 was appropriated for this project in 2003 to fund initial engineering work. Based on the latest project schedule, final engineering would occur in 2005 and 2006, property negotiations/acquisition would occur in 2006 and 2007, with construction beginning in 2007.

A recommendation of $600,000 ($100,000 in 2005 and $500,000 in 2006) is included for the Ohio River Trail – Carrel to Wilmer projects. In addition to this project recommendation, a total of $547,000 ($85,000 in 2005 and $462,000 in 2007) is included for the Ohio River Trail – Congress to Carrel project, and $450,000 is recommended ($300,000 in 2006 and $150,000 in 2007) for the Ohio River Trails – Lumber to Corbin project. These projects are part of a major nine-mile bike trail development from Salem Avenue on the City's east side to the central business district.

A total of $2.4 million ($489,900 in 2005 and $1.9 million in 2006) is included in the six-year plan for the Riverfront Utilities project. This project provides funding for the City's portion of relocating existing utility lines and installing new utility infrastructure as part of the Central Riverfront Street Grid project. The $2.4 million recommendation for the Riverfront Utilities project would bring the City's total for this project to $6.4 million, which matches the current commitment for the City's portion of the project.

A total of $100,000 is included in the 2005/2006 biennial recommendation ($50,000 in each of 2005 and 2006) for the CBD Pedestrian and Parking Lot Signage project. The six-year plan recommendation is $200,000. This project involves the installation of

way-finding graphics for the Central Business District. For 2005 and 2006, $15,000 is included each year for Art in Capital Projects. The six-year plan total is $90,000. This project provides funding for staff and consultant costs related to the integration of public art in capital construction projects. The M.L. King/I-71 Interchange project ($100,000 in each of 2005 and 2006 and $2.3 million for the six-year plan) would assist with funding the development of a new I-71 interchange at M.L. King Drive to improve access to the Uptown area, including the region's major medical institutions. For 2006, $50,000 is included for the Raised Pavement Markers project. The six-year plan recommendation is $250,000. This project provides funding for the purchase of reflective raised markers that are installed as part of street rehabilitation projects to improve visibility and safety. A recommendation of $150,000 in 2006 is included for the Uptown Wayfinding System project. This project would fund the design and development of a graphics wayfinding system for the Uptown area (University of Cincinnati, Cincinnati Zoo, and the region's major hospitals).

ENTERPRISE FUND EXPENDITURES

The resources for enterprise fund capital projects come primarily from fees and charges. After operating and maintenance costs, current debt service, and reserve requirements are covered, the remaining available funds are used for capital purposes. Fund forecast information, including projected fund balance information, may be found in the 2005/2006 Operating Budget document. As shown in Exhibit 1, page 12, the Enterprise Funds Capital Budget totals $114.2 million in 2005 and $143.4 million in 2006. For the six-year Capital Investment Program, the total recommendation is $794.5 million.

Water Works

Cincinnati Water Works (CWW) provides service to the City of Cincinnati as well as customers of other communities in Hamilton, Warren and Butler Counties. CWW systems supply 49 billion gallons of water a year through 3,000 miles of water mains to 235,000 residential and commercial accounts representing more than one million consumers within the service area.

The recommended capital funding is $93.9 million ($48.6 million in 2005 and $45.3 million in 2006) for the biennium and $323.5 million for the six-year plan. Highlights in the biennial recommendation are $28.8 million ($14.3 million in 2005 and $14.5 million in 2006) for the Replacement Water Mains project, which provides funding for the replacement of deteriorating water mains. The six-year plan recommendation for this project is $96.8 million. A total of $18.5 million in the biennium ($9.5 million in 2005 and $9.0 million in 2006) and $25.0 million for the six-year plan is recommended for the Meter Replacement Program. This project would

involve the replacement of over 211,000 water meters. These new meters would be read from a vehicle by radio. Entry into homes and businesses would no longer be required. The Projected Street Improvements project for $12.9 million in the biennium ($6.4 million in 2005 and $6.5 million in 2006) provides funding for the replacement of water mains when another jurisdiction is improving a street that would affect a water main. The six-year plan recommendation is $39.9 million. The New Water Mains project for $2.4 million in the biennium ($1.2 million in each of 2005 and 2006) and $10.4 million for the six-year plan, involves the installation of new water mains in the distribution system.

The major water main replacement projects for the 2005/2006 biennium include a recommendation of $3.5 million ($1.7 million in 2005 and $1.8 million in 2006) for the Kemper-Princeton to Crescentville Water Main project. This project involves the installation of a new 36 inch water main in Kemper Road from Princeton Road to Crescentville Road. The Chesterdale-Kemper to Crescentville Water Main project is recommended for $2.4 million in 2005 and the International-Crescentville to Mulhauser project is recommended for 2.1 million in 2005. These two projects also involve the installation of 36 inch water mains.

Parking System Facilities

The Division of Parking Facilities operates and maintains 12 parking garages and lots. Parking Facilities manages 6,400 on-street and 5,200 off-street parking spaces. The biennial recommendation for Parking Facilities capital projects is $1.3 million ($510,000 in 2005 and $835,000 in 2006). For the six-year Capital Investment Program, the total recommendation is $6.8 million. The 2005 recommendation of $510,000 provides funding for the Structural Maintenance, and Repair project. For 2006, the recommendation for this project is $535,000. The six-year plan total is $5.8 million. This project provides funding for structural maintenance and repairs at the City's parking facilities. A total of $100,000 is included in 2006 for the Parking Revenue Control Enhancements project. The six-year plan total is $300,000. This project would upgrade the current revenue control equipment at the City's parking facilities.

The recommended Equipment Replacement project totals $200,000 for 2006. The six-year plan includes $500,000 ($250,000 in each of 2007 and 2010) for the On-Street Meter Technology Improvements project. This project would replace mechanical parking meters, add new hand-held citation devices, and upgrade the revenue monitoring system.

General Aviation

The Division of General Aviation operates the Lunken Airport, which is a general aviation airport that serves both general aircraft and corporate flights. General Aviation also operates the Blue Ash Airport which serves small aircraft. The recommended 2005/2006 Biennial Capital Budget for the General Aviation Fund is $1.1 million ($580,000 in 2005 and $470,000 in 2006). The six-year plan recommendation is $3.1 million.

Recommended projects for the 2005/2006 biennium include $250,000 ($100,000 in 2005 and $150,000 in 2006) and $990,000 over the six-year plan for the City's local match of anticipated Federal Aviation Administration (FAA) funding. The General Aviation Fund Capital Budget also includes a $125,000 in 2005 and $50,0000 in 2006 for the Noise Monitoring and Abatement project. This project provides funding for the development of a noise monitoring and abatement program for Lunken Airport. The six-year plan total for the Noise Monitoring and Abatement is $275,800.

A total of $350,000 is included in the recommended 2005/2006 Biennial General Aviation Capital Budget ($230,000 in 2005 and $120,000 in 2006) and $910,000 for the six-year plan for the Airport Infrastructure Improvements project. This project would provide funding for airport road and pavement improvements, parking lot improvements and expansion, and flood control, and drainage improvements. The Facility Improvements project is recommended for $275,000 in the biennium ($125,000 in 2005 and $150,000 in 2006) and $920,000 over the six-year plan. Recommended funding would be used for roofing, plumbing, electrical, window, and HVAC improvements at the City owned facilities at the Lunken Airport.

Stormwater Management Utility

The Stormwater Management Utility is managed by the City's Department of Sewers. The Stormwater Management Utility is responsible for the administration, repair and maintenance of the stormwater collection system in the City of Cincinnati. Service charges are based on area size and property use and on an Equivalent Runoff Unit rate which is set by the City Council. For the 2005/2006 Biennial Capital Budget, a total of $2.4 million is recommended for Stormwater Management capital projects in the biennium ($1.2 million in each of 2005 and 2006). The recommended six-year plan amount is $5.6 million.

A total of $295,000 is recommended in 2005 for the Duck Creek Flood Protection project. This project provides the City's portion, in conjunction with the Village of Fairfax and the U.S. Army Corps of Engineers, of the Duck Creek Ohio Local Flood Protection Project. The purpose of this project is to protect structures from flood damage by acquiring land easements and undertaking right-of-way and utility relocations.

A recommendation of $2.1 million ($900,000 in 2005 and $1.2 million in 2006) is included for the Barrier Dam Motor Rewind project. The six-year recommendation is $3.0 million. Pump motors at the Barrier Dam Pumping Station would be replaced to protect the Mill Creek Valley from flooding.

Telecommunications Services Fund Projects

A biennial recommendation of $265,700 ($202,800 in 2005 and $62,900 in 2006), and $385,700 for the six-year plan is included for Telecommunications Services Fund (336) capital projects. The Radio Communications Equipment project ($30,000 in 2006 and $150,000 over the six-year plan), would fund the replacement of service equipment needed to maintain the radio communications equipment. A recommendation of $32,800 in 2005 and $32,900 in 2006 for the CAGIS Infrastructure project would provide upgrades for databases that provide Geographic Information System (GIS) data and analysis, including easement, right-of-way, and aerial photo information.

A total of $30,000 is recommended in 2005 for the Radio Tower Structural Upgrade and Repair project. This project would provide funding to analyze structural repairs that may be required for the City's current radio communication tower at Eden Park. A recommendation of $140,000 in 2005 is included in the Telecommunications Services Capital Budget for the Diverse Telecommunications Routing project. Recommended funding would be used to provide multiple points of access to support critical telecommunications operations at the City's new Public Safety Communications Center.

Sewers Department

The Sewers Department operates the Metropolitan Sewer District (MSD) which is a multi-jurisdictional wastewater and collection treatment system that is managed by the City of Cincinnati for Hamilton County pursuant to an agreement made in 1968. For the 2005/2006 Biennial Capital Budget, the capital projects recommended to the Hamilton County Board of Commissioners total $158.6

million ($63.1 million in 2005 and $95.5 million in 2006). The recommended six-year total is $454.6 million. It should be noted that the MSD Capital Budget does not include recommended projects for 2010. Financial schedules and capital requirements in the pending rate study reflect 2005 through 2009. The $32.4 million increase from 2005 to 2006 reflects the recommended projects related to meeting the requirements of the Global Consent Decree.

For 2005/2006 biennium, the major project recommendations include $15.0 million ($7.5 million in each of 2005 and 2006) for the Water-In-Basement Prevention Program. The six-year plan total is $37.5 million. This is a countywide project designed to alleviate water-in-basement problems for chronically affected structures (two or more incidents in a five-year period). A recommendation of $12.0 million ($6.0 million in each of 2005 and 2006) and $30.0 million for the six-year plan is included for the Trenchless Technology Sewer Rehabilitation project. This project provides sewer rehabilitation work using an internal lining technique that optimizes wastewater collection and improves hydraulic performance of the sewer system.

A recommendation of $3.0 million in both 2005 and 2006 is included for the Emergency Sewer Repairs project. The six-year plan total is $15.0 million. The project allows MSD to respond to sewer emergencies that require immediate attention to preserve public health. A total of $14.5 million is included in 2005 for the Eastern/Delta Sewer Separation Phase I project. For 2006, recommended funding of $14.9 million is included for Phase II of the Eastern/Delta Sewer Separation project. This project involves the installation of 5,500 feet of a 36 inch trunk sewer from Eastern and Stanley Avenues to the Little Miami Wastewater Treatment Plant in the East End neighborhood.

A recommendation of $8.3 million is included in 2006 for the Mill Creek Wastewater Treatment Plant Hypochlorite Facility project. The recommended funding would be used to construct an on-site sodium hypochlorite storage and distribution facility in the Lower Price Hill neighborhood. A total of $76.9 million is included ($1.7 million in 2006, $45.4 million in 2007, and $29.8 million in 2008) for the Mill Creek Wastewater Treatment Plant Incinerator Replacement project. This project would replace six existing multiple hearth incinerators with three fluid bed incinerators at the Mill Creek Wastewater Treatment Plant in the Lower Price Hill neighborhood.

Income Tax Transit Fund Projects

A total of $200,000 is recommended in the 2005/2006 Biennial Capital Budget ($100,000 in each of 2005 and 2006) for the Transit/Rail Corridor Preservation Acquisition project. The six-year plan recommendation is $600,000. This project provides funding

for the acquisition of property, planning, environmental, and consultant services related to the preservation and reuse of existing railroad corridors.

SPECIAL REVENUE FUNDS

The recommendation for the Special Housing Permanent Improvement Fund (SHPIF) is $1.5 in 2005 and $1.2 million in 2006 for a total of $2.7 million in the biennium. This fund, which is supported from net rental income and tax increment payments, provides revenue for the New Housing Program administered by the Department of Community Development and Planning. This program supports the development of new market-rate housing in the city.

FEDERAL and STATE CAPITAL GRANTS

The City receives federal grants, matching funds and also manages state and county funds to improve the City's roads and bridges. The General Aviation Division of the Department of General Services typically receives funding from the Federal Aviation Administration (FAA). The amount of funds granted by the FAA varies from year to year. Once grants are received, the resulting projects are budgeted and matching City funds will be recommended to the City Council for approval. As shown in Exhibit 1, page 12, Federal and State Capital Grants total $13.4 million in 2005 and $17.0 million in 2006.

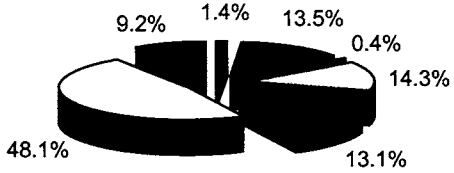
Exhibit 4

City of Cincinnati

2004 - 2006 General Capital Investment Program

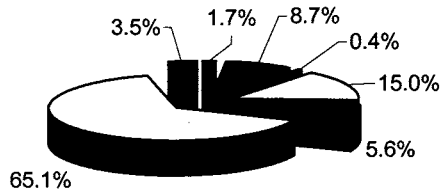
Recommended Expenditures

2004



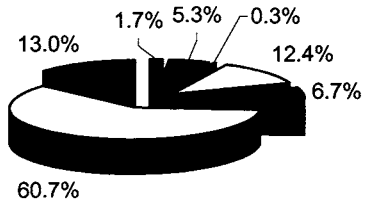
$79,292,700

2005



$64,444,800

2006



$63,949,500

■ Debt Service Payments	■ Economic Development
■ Environment	□ Equipment
■ Housing & Neighborhood Development	□ Infrastructure (Smale)
■ New Infrastructure	

PROJECTS BY AGENCY

READER'S GUIDE (Section 1)

GENERAL CAPITAL

2005-2010 CAPITAL IMPROVEMENT PROGRAM
PROJECTS by AGENCY

This report provides the budget amount for every project in the 2005-2010 General Capital Budget by Department and each Agency within a Department. The figure to the left of each project title is the departmental level priority assigned to that particular project. The agency total and the department total for each year for all projects combined are included with this report.

2005-2010 Capital Improvement Program
Projects by Agency

General Capital		2005	2006	2007	2008	2009	2010	2005-2010 Total
Department of Regional Computer Center								
Regional Computer Center								
Priority	**Project Title**							
1	Contact Service Request Management	$500,000						$500,000
2	CFS Client Server	$59,700	$200,000	$100,000	$50,000	$50,000	$50,000	$509,700
3	Electronic Government	$50,000	$225,000					$275,000
4	CAGIS Infrastructure	$65,800	$65,700	$65,700	$65,700	$65,700	$65,700	$394,300
5	Metropolitan Area Network Enhancements	$100,000	$200,000					$300,000
8	Information Security Initiative	$50,000	$50,000					$100,000
9	Permits and Workflow Tracking Server	$200,000						$200,000
10	Relocate CTS Equipment - CFM Master Plan	$180,000		$214,100	$268,300	$117,600		$780,000
12	Telephone System Upgrade and Replacement	$25,000	$165,300	$50,000	$50,000	$50,000	$9,700	$350,000
6	Desktop Asset Management		$90,200	$50,000	$50,000	$50,000	$50,000	$290,200
15	Information Tech. Strategic Initiatives			$525,000	$525,000	$415,600	$842,000	$2,307,600
14	Diverse Telecommunications Routing					$260,000		$260,000
Regional Computer Center Total		$1,230,500	$996,200	$1,004,800	$1,009,000	$1,008,900	$1,017,400	$6,266,800
Department of Regional Computer Center Total:		$1,230,500	$996,200	$1,004,800	$1,009,000	$1,008,900	$1,017,400	$6,266,800
Department of City Manager								
City Manager								
Priority	**Project Title**							
1	Retail/Commercial Opportunities	$1,000,000	$1,000,000	$1,000,000	$1,000,000	$1,000,000	$1,000,000	$6,000,000

2005-2010 Capital Improvement Program
Projects by Agency

General Capital		2005	2006	2007	2008	2009	2010	2005-2010 Total
2	Downtown Housing Development	$650,000	$1,000,000	$650,000	$500,000	$500,000	$500,000	$3,800,000
3	New Hangar Development	$1,700,000						$1,700,000
4	Fountain Square/Fountain Square Garage	$3,000,000	$1,000,000					$4,000,000
City Manager Total		$6,350,000	$3,000,000	$1,650,000	$1,500,000	$1,500,000	$1,500,000	$15,500,000
Department of City Manager Total:		$6,350,000	$3,000,000	$1,650,000	$1,500,000	$1,500,000	$1,500,000	$15,500,000
Department of Finance								
Treasury								
Priority	**Project Title**							
3	Check Printing and Electronic Payments	$75,000						$75,000
Treasury Total		$75,000	$0	$0	$0	$0	$0	$75,000
Department of Finance								
Risk Management								
Priority	**Project Title**							
4	Center Hill Gas & Leachate	$100,000	$100,000	$150,000	$150,000	$100,000	$100,000	$700,000
5	Env Mgmt System & Regulatory Compliance	$41,000	$50,000	$40,000	$40,000			$171,000
6	Emergency Environ. Cleanup	$20,000	$20,000	$20,000	$20,000	$20,000	$20,000	$120,000
7	Underground Storage Tanks	$20,000	$20,000	$20,000	$20,000	$20,000	$20,000	$120,000
8	Woodburn Remediation	$85,000						$85,000
Risk Management Total		$266,000	$190,000	$230,000	$230,000	$140,000	$140,000	$1,196,000

2005-2010 Capital Improvement Program
Projects by Agency

General Capital		2005	2006	2007	2008	2009	2010	2005-2010 Total
Department of Finance								
Purchasing								
Priority	**Project Title**							
4	AMS - CFS Procurement Software Upgrade	$450,000						$450,000
Purchasing Total		$450,000	$0	$0	$0	$0	$0	$450,000
Department of Finance Total:		$791,000	$190,000	$230,000	$230,000	$140,000	$140,000	$1,721,000
Department of Community Dev. & Planning								
Neighborhood Development								
Priority	**Project Title**							
1	Neighborhood Market Rate Housing	$2,800,000	$1,834,000	$3,000,000	$2,000,000	$2,000,000	$2,000,000	$13,634,000
2	Industrial Cluster Public Improvements	$500,000	$500,000	$500,000	$500,000	$500,000	$500,000	$3,000,000
3	Strategic Program-Urban Revitalization	$216,000	$200,000					$416,000
4	NBD Public Improvements	$1,000,000	$1,000,000	$1,500,000	$1,500,000	$1,500,000	$1,500,000	$8,000,000
5	Community Redevelopment Focus Districts	$500,000						$500,000
7	Enterprise Zone Admin. and Public Imp.	$200,000	$200,000	$200,000	$200,000	$200,000	$200,000	$1,200,000
9	NBD Support Program	$340,000	$340,000					$680,000
6	Citirama		$1,000,000		$1,000,000			$2,000,000
8	HOME Match		$300,000	$350,000	$400,000	$500,000	$500,000	$2,050,000
Neighborhood Development Total		$5,556,000	$5,374,000	$5,550,000	$5,600,000	$4,700,000	$4,700,000	$31,480,000
Department of Community Dev. & Planning Total:		$5,556,000	$5,374,000	$5,550,000	$5,600,000	$4,700,000	$4,700,000	$31,480,000

2005-2010 Capital Improvement Program
Projects by Agency

Section 1

General Capital		2005	2006	2007	2008	2009	2010	2005-2010 Total
Department of Recreation								
Administration								
Priority	**Project Title**							
1	Recreation Facilities Renovation	$1,879,600	$1,423,000	$2,495,100	$1,463,500	$1,564,100	$1,795,800	$10,621,100
2	Outdoor Facilities Renovation	$996,500	$1,723,500	$455,000	$1,706,000	$1,504,000	$1,226,000	$7,611,000
3	Athletics Facilities Renovation	$943,000	$656,000	$886,000	$683,000	$784,000	$864,000	$4,816,000
4	Compliance with ADA	$100,000	$100,000	$100,000	$100,000	$100,000	$100,000	$600,000
Administration Total		$3,919,100	$3,902,500	$3,936,100	$3,952,500	$3,952,100	$3,985,800	$23,648,100
Department of Recreation Total:		$3,919,100	$3,902,500	$3,936,100	$3,952,500	$3,952,100	$3,985,800	$23,648,100
Department of Parks								
Planning, Design & Development								
Priority	**Project Title**							
1	Park Infrastructure Rehabilitation	$3,031,700	$3,124,700	$3,353,400	$3,367,400	$3,367,100	$3,395,700	$19,640,000
2	Master Plan Implementation	$307,300	$200,000					$507,300
Planning, Design & Development Total		$3,339,000	$3,324,700	$3,353,400	$3,367,400	$3,367,100	$3,395,700	$20,147,300
Department of Parks Total:		$3,339,000	$3,324,700	$3,353,400	$3,367,400	$3,367,100	$3,395,700	$20,147,300
Department of Buildings & Inspections								
Building Construction Inspect								
Priority	**Project Title**							
1	Hazard Abatement/Demolition Program	$150,000	$150,000	$100,000	$100,000	$100,000	$100,000	$700,000
Building Construction Inspect Total		$150,000	$150,000	$100,000	$100,000	$100,000	$100,000	$700,000

2005-2010 Capital Improvement Program
Projects by Agency

General Capital		2005	2006	2007	2008	2009	2010	2005-2010 Total
Department of Buildings & Inspections Total:		$150,000	$150,000	$100,000	$100,000	$100,000	$100,000	$700,000
Department of Police								
Police								
Priority	**Project Title**							
2	Digital MVR's	$130,800						$130,800
4	District Three Phone System		$80,000					$80,000
5	Criminal Investigation Parking Lot		$35,000					$35,000
Police Total		$130,800	$115,000	$0	$0	$0	$0	$245,800
Department of Police Total:		$130,800	$115,000	$0	$0	$0	$0	$245,800
Department of Fire								
Fire								
Priority	**Project Title**							
1	Defibrillator - Replacement	$210,000	$150,000	$105,000	$75,000			$540,000
2	Computer System Replacement	$243,200						$243,200
3	Fire Equipment Enhancements	$300,000	$300,000	$300,000	$300,000	$300,000	$300,000	$1,800,000
2	Air Compressor Systems		$124,000					$124,000
2	Exhaust System			$351,000				$351,000
2	Hand Held Computer Based System				$370,700			$370,700
3	Medical Software Upgrades				$20,500			$20,500
3	Apparatus Door Closers					$145,000		$145,000
4	Drop Air Compressor Lines					$59,800		$59,800